



City of Ryde

Quarterly Review Report
Management Plan
2010–2014

Quarter Two
October–December 2010

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General Manager's Overview



This second quarterly report for the 2010/11 year provides an update on Council's budget review and performance for October to December 2010. A summary of performance in relation to the program of activities outlined in the Management Plan 2010–2014 is provided followed by detailed appendices outlining expenditure and progress on each project.

Steady progress is being made on the delivery of the 69 projects Council has planned to run over the 2010/11 year. As at the end of Quarter 2, 94% of projects outlined in the Management Plan 2010–14 have begun with 10% now completed. There are four (6%) projects yet to commence.

For more detailed progress information on our projects please refer to the following pages under the relevant outcome areas of People, Assets,

Environment and Governance or refer to the appendices at the end of this report.

This quarterly review addresses two major areas of concern impacting on our budget position: Enhancing the maintenance of the public domain in the town centres; and correction of a significant road failure in Ross Street.

As a result of the review, Council's available Working Capital is projected to decrease by \$0.49 million to approximately \$3.29 million, back to original budgeted levels for 2010/11. Our Base Budget surplus is projected to decrease by \$0.08 million, while there is a net decrease of \$0.04 million in overall project budget (Capital and Non-Capital projects). We are projecting a net decrease of \$0.45 million from reserves to a total of \$10.35 million from reserves.

The progress on our corporate performance indicators is reflecting the organisation's responsiveness to customer requests, which remains at 89%, just 1% below target. These are the best results in this area over the past nine quarters. I am committed to improving our customer experience and, following the appointment of our new Customer Service Manager expect to see continued positive changes in this area. Our action on inward correspondence is currently 6% below target and will be improved by ongoing training occurring over the remainder of the year.

A priority for the organisation over the past quarter has been the development

of our Community Strategic Plan, Ryde 2021. Council has been identifying a number of projects that will support the delivery of the Community Strategic Plan and has developed a new budget framework to underpin these projects. The implementation of this budgeting framework will enable the development of our 4-year Delivery Plan over the next quarter. Implementation of this framework, completion of the Community Strategic Plan and subsequent 4-year Delivery Plan will ensure Council is compliant with the requirements of the Integrated Planning and Reporting legislation introduced in 2009 in time for its statutory obligations.

Council celebrated a number of achievements in the second quarter. First, the successful coordination of the biggest event of Ryde's annual calendar, the Granny Smith Festival was held in October. This was followed by our hosting of the Australian Local Government Women's Association (ALGWA) conference in November, wrapping up the year of Women in Local Government. It was during this conference that Council received recognition for its commitment to increasing the representation of women in local government, receiving a bronze "50:50 Gender Equity Award".

A handwritten signature in black ink, appearing to read 'John Neish'. The signature is fluid and cursive.

John Neish
General Manager

Financial Management

Overview

Following the second quarter budget review, Council's financial position, year to date (YTD), is within 36.3% of the budget (excluding reserve movements). This is somewhat distorted due to the level of contributed assets that were budgeted to be brought to account by December, some \$18.38 million.

The Capital Works Program YTD is at approximately 70% financially complete, excluding contributed assets.

Operating expenses YTD are within 2.41% of the budgeted amounts, which is a good result.

Operating income (Base Budget and Non-Capital & Capital income) is projected to increase by \$1.77 million (1.34%) and operating expenses are projected to increase by \$0.47 million (0.68%), a net increase in operating surplus of \$1.30 million. This is a reasonable result given the tight revenue base from which we are operating. This includes an extra \$1.10 million from additional capital grants received and \$0.21 million in proceeds from maturing investments.

Available Working Capital is projected to decrease by \$0.49 million to approximately \$3.29 million.

Council had budgeted to undertake \$75.24 million of capital works, including contributed assets of \$43.35 million. This is projected to increase by another \$1.35 million, the bulk of which will be funded by either new grants or transfers from reserves. This will give a total capital works budget of \$76.58 million.

Base Budget

Base Budget income is projected to increase by \$0.45 million to \$81.30 million, while Base Budget expenses are projected to increase by \$0.53 million to \$67.84 million, giving a net projected decrease in the Base Budget surplus of \$0.08 million (0.59%).

Non-Capital Budget

Non-Capital income is projected to decrease by \$0.01 million to \$0.39 million, while Non-Capital expenses are projected to decrease by \$0.07 million to \$2.17 million, giving a net projected decrease in Non-Capital deficit of \$0.06 million (2.99%).

Capital Budget

Capital income is projected to increase by \$1.33 million to \$52.47 million, while Capital expenses are projected to increase by \$1.35 million to \$76.58 million, giving a net projected increase Capital deficit of \$0.02 million (0.06%).

Reserve Movements

The net movement of Reserves was budgeted to be a net transfer from reserves of \$10.79 million for works carried over plus funding other works. This is projected to have a net decrease of \$0.45 million from reserves to a total of \$10.34 million from reserves.

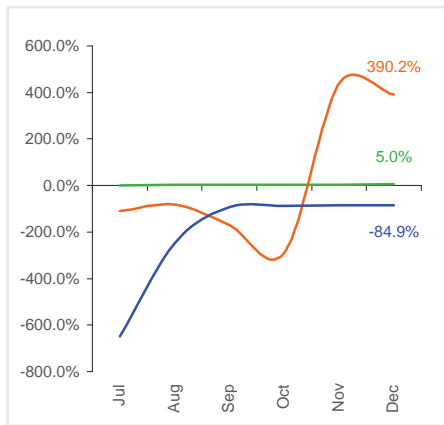


Figure 1: Income % variance to budget trend YTD

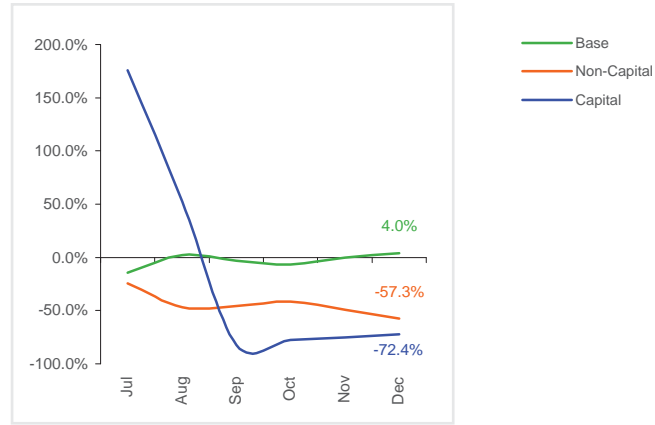


Figure 2: Expenditure % variance to budget trend YTD

Table 1: Summary of overall budget results

	Original Budget 2010/2011	Previously Approved Changes	Revised Budget 2010/2011	Proposed Changes 2010/2011	Projected Budget 2010/2011	Actual YTD 2010/2011	Budget YTD 2010/2011	Variance
Base								
Income	-80,741	-107	-80,848	-454	-81,302	-71,866	-68,463	-3,403
Expenditure	67,308	-5	67,303	534	67,837	35,298	33,929	1,369
Net	-13,432	-112	-13,545	80	-13,465	-71,101	-34,534	-2,034
Non-Capital								
Income	-518	110	-408	11	-397	-120	-25	-96
Expenditure	2,122	115	2,237	-66	2,172	396	926	-530
Net	1,604	225	1,829	-55	1,774	1,177	901	-626
Capital								
Income	-50,201	-937	-51,138	-1,330	-52,468	-2,933	-19,397	16,464
Expenditure	72,277	2,962	75,238	1,345	76,583	8,395	30,405	-22,010
Net	22,075	2,025	24,100	15	24,115	16,470	11,008	-5,546
Reserve Movement	-8,580	-2,214	-10,794	448	-10,347	-7,141	-7,141	7,141
Total	1,667	-77	1,591	487	2,078	-71,604	-29,766	-1,064

Corporate Performance

The corporate performance measures identified in the Management Plan 2010–2014 provide a snapshot of our approach to customer service, project management, regulatory compliance and financial management. This report provides year to date progress on those measures with a quarterly result. The annual measures will be reported on in the Quarter 4 report.

Our customer service improvement seen over the last few quarters has reached just 1% below the target.

Our responsiveness to inward correspondence has fallen in the last quarter. This is the result of an increase in staff leave and the closure of Council over the Christmas and New Year period. Further training in the Records Management system and the tracking of actions against inwards correspondence is being rolled out to improve the management of inwards correspondence during holiday periods.

We have carried out a number of internal audits this year, with the majority of recommendations being implemented within the agreed timeframe. There is one outstanding item that relates to the new tender for security services. This was due by December 2010 but has been deferred until January 2011 to allow the scope of the tender to include the new Ryde Community and Sports Centre at ELS Hall Park and the new Ryde Planning and Business Centre.

Overall, progress on our corporate key performance indicators suggests we have some work to do to ensure we can meet our annual targets.

Our performance in delivering on our outcome areas is being measured by our ability to meet our project milestones. The table below (Table 2) gives a snapshot of our overall project progress to date.

Of the projects in the Management Plan, 65 (94%) have begun, eight (12%) of these projects are running behind schedule and 11 projects are now complete. Seven (10%) of our projects were completed in Quarter 2.

Please refer to the following pages for more information on our projects.

Table 2: Summary of project performance

	Total Projects	Projects Started	Project Status (of those started)
People	14	14	2 Complete, 8 On Track, 4 Off Track
Assets	16	15	2 Complete, 13 On Track
Environment	14	13	1 Complete, 11 On Track, 1 Off Track
Governance	25	23	6 Complete, 14 On Track, 3 Off Track
Total	69	65	

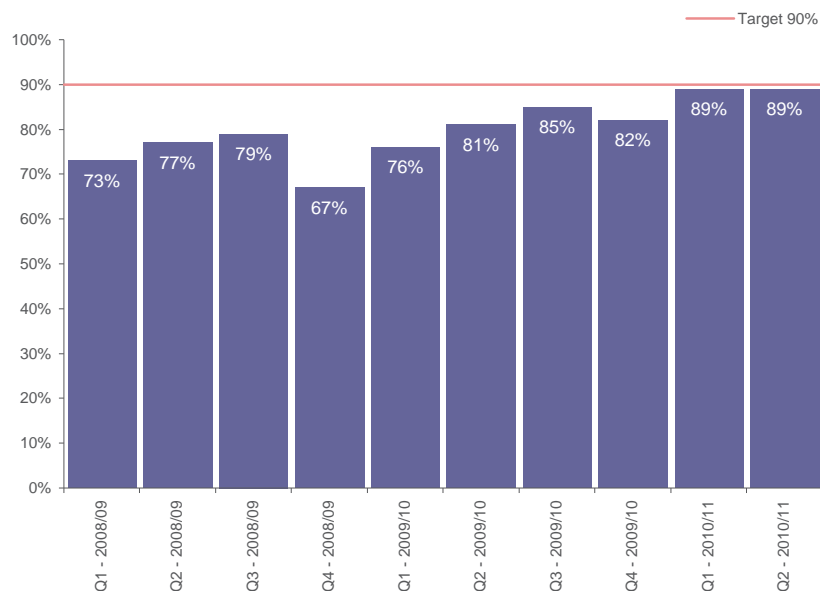


Figure 3: Quarterly trend of Customer Requests performance results

Table 3: Corporate performance measures

Legend: 🟢 On Track ✖ OffTrack

Measure	Annual Target	YTD Progress	YTD Status	Comments
% of project milestones completed within planned timeframes	90%	90%	🟢	
% of agreed internal audit recommendations are implemented	100%	97%	🟢	The implementation of one internal audit recommendation has been extended beyond the agreed time frame to allow for increased scope. This will be addressed in the next quarter. Quarterly performance is on track to meet annual target.
% of all Customer Requests are acknowledged within ten working days and actioned in line with service level agreements	90%	89%	🟢	This result remains just below target again this quarter, however work continues on improving our prompt response to customer requests. Quarterly performance is on track to meet annual target.
% change in net result between original budget and end of year result	+ or - 2%	36%	✖	Refer to the Financial Management pages for explanations of this variance.
% of inward correspondence actions responded to within ten working days of receipt	90%	84%	✖	Delay in responding to correspondence over the Christmas and New Year closure has contributed to the decline in this result. Training for all staff is being rolled out in the coming months to deliver system improvements.
Number of known breaches of statutory/council policy requirements	0	2	✖	The two ICAC referrals in Quarter 1 have been resolved. There were no further breaches reported in Quarter 2.

People

The City of Ryde is committed to maintaining a socially sustainable City through community participation in our products and services.

There are 10 program areas focused on delivering this outcome area, with 14 projects scheduled in the Management Plan for this year.

As the table below indicates, eight of these projects are tracking to plan and two are complete. Four of the projects in this area are behind schedule. These include a review of current Tree Management processes and procedures; the 'Best Value review' of our sporting policies and procedures; the development of the business model for Brush Farm House and the development of our Cultural Facilities

Plan. Significant work is being done to ensure these projects are delivered this year.

City of Ryde was proud to host the Australian Local Government Women's Association (ALGWA) National Conference in November. The conference was a great success, attended by over 150 people from all areas of local government. The City of Ryde received a 50:50 Gender Equity award at this event, recognising Council's commitment to increasing the representation of women in local government.

Another significant event for the City of Ryde calendar was delivered in the quarter – The Granny Smith Festival. This year's festival was attended by over 85,000 residents and friends, a 5% increase in attendance over last year.

This event provides a valuable opportunity for the City to celebrate our diverse community cultures and community harmony.

Council has also undertaken an investigation into a new operating



model for Ryde Community and Sports Centre at ELS Hall Park. Following a request for Expressions of Interest, a preferred supplier has been identified and Council is looking forward to finalising this agreement and opening the facility in the coming quarter.

Coming up

A major focus for the next quarter will be preparations for the relocation of the Ryde Library. Work on the fitout will begin in January 2011 and library staff will be working hard to ensure the library collection is updated and ready for the grand opening in Quarter 4.

The implementation of the new corporate brand for the City of Ryde will be commencing in Quarter 3. This implementation will initially focus on creating a style guide to ensure consistency in our communications and publications with further roll out of the new corporate brand over the rest of the year.

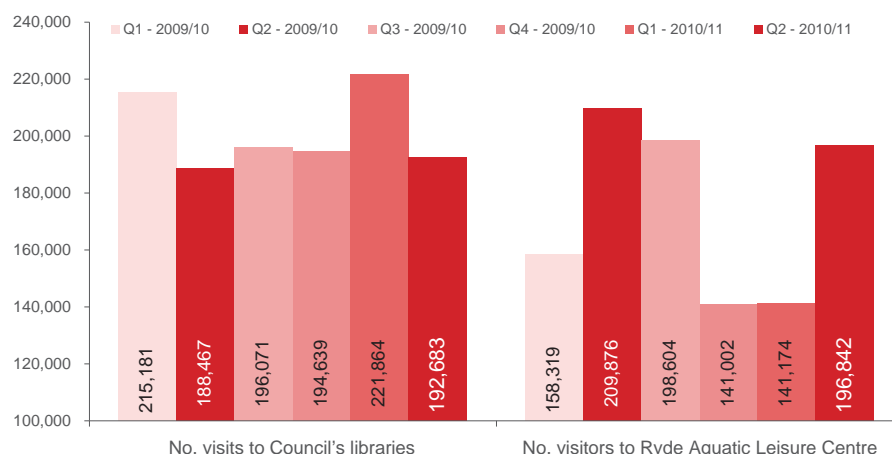
Refer to the People Deliverable Status reports in Appendix A and B for more information on the projects underway in this area.

Program area	Total Projects	On Track	Off Track	Complete	Not started
Arts & Culture	2		2		
Community Development	1	1			
Community Facilities	1	1			
Economic Development	1			1	
Environment	1	1			
Leisure	1	1			
Libraries	2	2			
Marketing and Communication	2	2			
Sports & Recreation	2		1	1	
Trees and Tree Management	1		1		
Total	14	8	4	2	0

Operational Indicators

Image opposite:
The Mayor celebrates
with Edna Spurway at
this years Granny Smith
Festival.

Figure 4: Quarterly trend
of visitors to our libraries
and to the Ryde Aquatic
Leisure Centre



Legend: 🟢 On Track ✖ Off Track

Measure	Annual Target	YTD Progress	Status	Comments
Number of City of Ryde specific Road and Safety projects completed	6	4	🟢	Quarterly performance is on track to meet annual target.
Number of visits to Council's libraries	840,000	414,547	🟢	Quarterly performance is on track to meet annual target.
Number of items issued from Council's libraries	1,000,000	482,166	🟢	Quarterly performance is on track to meet annual target.
Number of City of Ryde residents who are library members	40,000	38,997	🟢	Quarterly performance is on track to meet annual target.
Total number of library members	58,000	59,256	🟢	
Size of collection across all five libraries	200,000	184,417	✖	Significant collection maintenance is continuing.
% of library collection under 10 years old	90%	83%	✖	Progress is being made towards meeting the annual target.
Size of non-English collection at all five libraries	14,000	14,234	🟢	
% of average occupancy level in learn to swim program	87%	91%	🟢	
Number of visitors to Ryde Aquatic Leisure Centre	780,000	338,016	✖	Quarter 2 results are 8% behind same period last year. Additional marketing activities will focus on January holidays & Australia Day to lift attendances to meet the end of year target.
Average number of party guests each week	96	128	🟢	
Reduce reliance on mains water for use in pools	<5kl per day	2kl	🟢	
Compliance with pool water bacteriological criteria for swimming pools and spas	100%	100%	🟢	
People attending key events and programs conducted by City of Ryde	100,000	90,240	🟢	Attendance at key events in Quarter 2 has been above previous years. Overall performance is on track to meet annual target.
Number of private Tree Preservation Order appeals referred to Council	3	6	✖	Additional Tree Preservation Order Appeals were referred to Council in Quarter 2. The Council resolution to make changes to the appeal process may see further increases.
Number of Bushcare Volunteers	140	146	🟢	

Financial

Overview

The net budget for the People Outcome area is projected to increase by \$0.04 million to \$14.31 million (0.26%). A more detailed explanation of each area of the budget is set out below.

Base Budget

There are no projected changes in the Base Budget this quarter.

Non-Capital Budget

There are no projected changes in the Non-Capital budget this quarter.

Capital Budget

Capital income is projected to increase by \$1.10 million to \$5.71 million, while Capital expenses are projected to increase by \$1.11 million to \$14.09 million, a net projected increase of \$0.01 million to \$8.37 million (0.15%).

This is due to the following change:

- \$1.10 million grant funding of the Ryde River Walk
- \$0.05 million for Digital Audio Books for the Library.

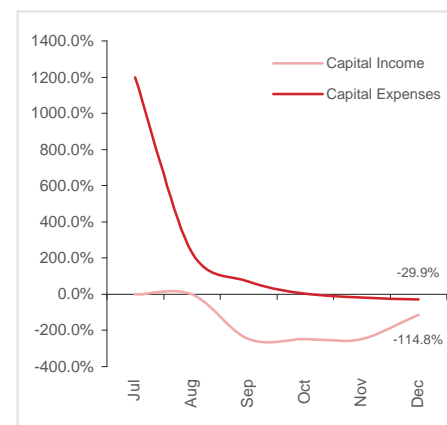
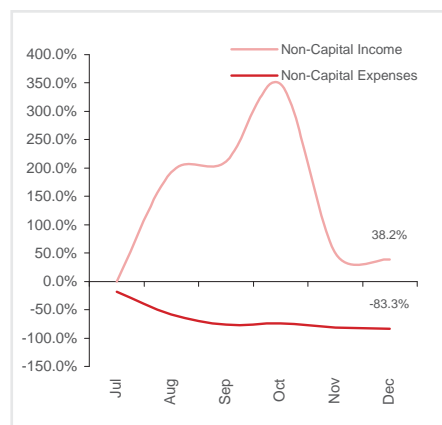
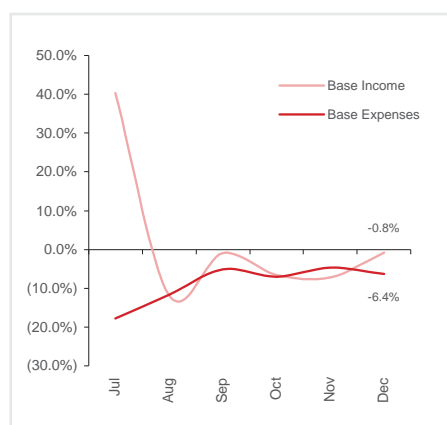
Reserve Movements

Transfers from Reserves are projected to decrease by \$0.03 million to \$10.13 million, with no change in transfers to Reserves, a net projected decrease of transfer from reserve of \$0.03 million to \$6.35 million a net transfer from Reserve (0.39%).

This includes the following change:

- \$0.03 million adjustment of unexpended grants.

Financial



Figures 5–7: People YTD budget % variance trends (Left to right): Base, Non-Capital and Capital

	Original Budget 2010/2011 (\$'000)	Previously Approved Changes	Revised Budget 2010/2011	Proposed Changes 2010/2011	Projected Budget 2010/2011	Actual YTD 2010/2011	Budget YTD 2010/2011	Variance
Base								
Income	-7,947	-	-7,947	0	-7,947	-4,395	-4,430	35
Expenditure	20,044	-342	19,702	0	19,702	9,056	9,673	-617
Net	12,097	-342	11,755	-	11,755	4,660	5,242	-582
Non-Capital								
Income	-116	-	-116	0	-116	-107	-77	-30
Expenditure	595	54	650	0	650	55	331	-276
Net	480	54	534	-	534	-52	253	-305
Capital								
Income	-4,628	15	-4,613	-1,100	-5,713	18	-125	143
Expenditure	13,091	-116	12,975	1,113	14,087	2,119	3,021	-902
Net	8,463	-101	8,362	13	8,374	2,137	2,897	-759
Reserve Movement	-6,299	-76	-6,375	25	-6,350	-	-6,235	6,235
Total Net	14,741	-465	14,276	38	14,314	6,746	2,157	4,589

Assets

The City of Ryde is committed to the delivery and maintenance of high quality public infrastructure and facilities.

The Management Plan 2010–2014 outlines 12 program areas that contribute to the Assets outcome. These programs are made up of 16 projects that will support the delivery of this outcome.

As indicated in the table below 13 of the 16 projects are currently underway and are progressing according to plan and two projects have been completed. The review of our service level agreements (SLAs) for the delivery of cycleways, footpaths, roads, bridges & seawalls programs is yet to commence.

Council has completed one component of our 'Missing Links' program this quarter. This program involves extending the existing drainage network with new stormwater pipes

and pits to 'link' areas that have existing drainage. Areas that are subject to overland flow or flooding are given higher priority. The works around Simla Road, Denistone are now complete with future work to be undertaken on Frances Road, Putney.

The construction of new infrastructure at these two locations will increase the capacity of our underground drainage system.

Council has completed a review of our waste strategy, including an investigation into alternative waste technologies, to meet the state targets for recycling and waste management. The results of this review and recommendations for implementation of waste technologies for the City of Ryde will be presented to Council following the review of the Department of Environment, Climate Change and Water guidelines and development of industry standards.



Coming up

The construction of Ryde Community and Sports Centre at ELS Hall Park is progressing well and despite some delays due to inclement weather in Quarter 1 is on track for completion in Quarter 3.

Residents and visitors to West Ryde will have seen progress being made on the development of the Community Centre on Anthony Road, West Ryde. Excavation of the site is now complete and construction of the building is underway and progressing according to plan. A temporary car park on Anthony Road will open early in 2011 to provide access for shoppers during the construction period.

The Eastwood Park amenities block and bus shelter on West Parade are undergoing a major upgrade, including attractive landscaping of the area. Demolition of the old structure began in December with construction of the new toilet block and bus shelter on track for completion in Quarter 3. The new amenities block will be a welcome improvement to the many families and walking commuters who use the park.

Refer to the Assets Deliverable Status reports in Appendix A and B for more information on the projects underway in this area.

Program area	Total Projects	On Track	Off Track	Complete	Not started
Buildings & Property	2	2			
Catchment Management	2	2			
Community Facilities	1	1			
Economic Development	1	1			
Fleet	2	1		1	
Maintenance	1	1			
Operational Maintenance	1	1			
Parks	1	1			
Roads	2	1			1
Sports & Recreation	1	1			
Town Centres	1	1			
Waste	1			1	
Total	16	13	0	2	1

Operational Indicators



Opposite: Construction underway at Simla Road, Denistone as part of our 'Missing Links' stormwater management program
Above: The Ryde Community and Sports Centre at ELS Hall Park is taking shape

Legend: 🟢 On Track ✖ Off Track

Measure	Annual Target	YTD Progress	Status	Comments
% of tonnes of waste stream to landfill	53%	52.2%	🟢	Green waste and recycling increased dramatically to assist KPI result.
Re-use of Council construction and demolition waste (tonnes per annum)	12,000t	3374t	✖	Tonnages lower than expected due to reduction in Capital expenditure and delays to the start of some construction works.
% to be 4 cylinder or hybrid vehicles	80%	79%	🟢	Quarterly performance is on track to meet annual target.
Number of audit inspections per year of local roads to ascertain public road deficiencies	6	1	✖	The first full network inspection is underway prior to re-inspections of high pedestrian usage areas and town centres.
Tonnes of gross pollutants captured by Stormwater Quality Improvement Devices (SQIDs)	265t	65t	✖	Cleaning of the traps will be increased to assist in meeting the annual target.
% of maintenance programs completed for Access, Catchments and Parks	90%	50%	🟢	Quarterly performance is on track to meet annual target.

Assets

Financial

Overview

The net budget for the Assets Outcome area is projected to increase by \$0.52 million to \$15.89 million (3.38%). A more detailed explanation of each area of the budget is set out below.

Base Budget

Base Budget expenses are projected to increase by \$0.46 million to \$25.13 million, with no change in Base Budget income, a net projected increase of \$0.46 million to \$7.11 million (6.93%).

This is due to the following changes:

- \$0.25 million for additional maintenance of paving within Public Domain areas
- \$0.08 million for State Emergency Services (SES) contribution, not previously budgeted separately from NSW Fire Brigade contribution
- \$0.13 million for SES operational cost, not budgeted in original budget.

Non-Capital Budget

There are no projected changes in the Non-Capital budget this quarter.

Capital Budget

Capital income is projected to increase by \$0.14 million to \$43.42 million, while Capital expenses are projected to increase by \$0.20 million to \$61.36 million, a net projected increase of \$0.06 million to \$17.94 million (0.33%).

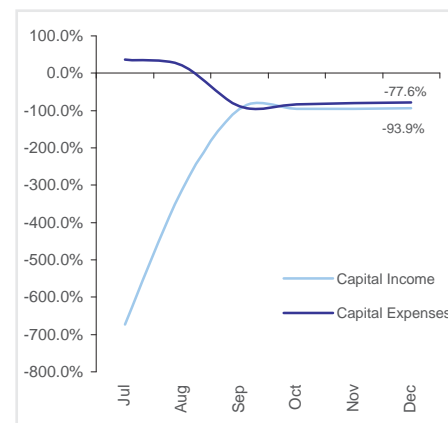
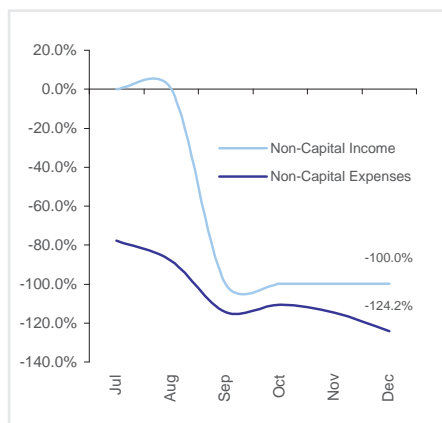
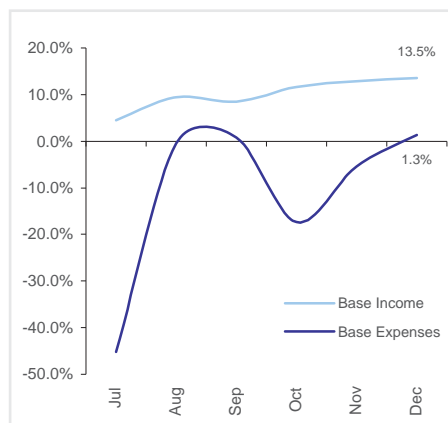
This is due to the following changes:

- \$0.14 million additional grant for Lane Cove Road
- \$0.15 million due to road pavement failure in Ross Street
- \$0.05 million for additional costs for public amenities.

Reserve Movements

There are no Reserve Movements for this quarter.

Financial



Figures 8–10: Assets budget % variance trends (Left to right): Base, Non-Capital and Capital

	Original Budget 2010/2011	Previously Approved Changes	Revised Budget 2010/2011	Proposed Changes 2010/2011	Projected Budget 2010/2011	Actual YTD 2010/2011	Budget YTD 2010/2011	Variance
Base								
Income	-18,203	187	-18,016	0	-18,016	-16,727	-14,733	-1,994
Expenditure	24,387	282	24,668	461	25,129	11,545	11,392	153
Net	6,183	469	6,653	461	7,114	-5,183	-3,342	-1,841
Non-Capital								
Income	-220	110	-110	-	-110	-	110	-110
Expenditure	330	-150	180	-	180	7	-30	37
Net	110	-40	70	-	70	7	80	-73
Capital								
Income	-42,323	-952	-43,275	-140	-43,415	-1,179	-19,272	18,094
Expenditure	58,256	2,901	61,157	199	61,356	5,944	26,586	-20,642
Net	15,933	1,949	17,882	59	17,941	4,765	7,314	-2,549
Reserve Movement	-7,196	-2,042	-9,238	-	-9,238	-	-6,159	6,159
Total Net	15,030	337	15,367	520	15,887	-410	-2,106	1,696

Environment

The City of Ryde is committed to maintaining an ecologically sustainable City through the management of our City's natural and physical environment.

The Management Plan 2010–2014 outlines nine program areas, made up of 14 projects focused on the delivery of this outcome. As indicated in the summary table below, 13 of these projects are underway and 11 of these projects are proceeding according to plan, one is complete and one is yet to commence.

The projects to market Macquarie Park and implement the Ryde Economic Development Plan have experienced further delays pending the appointment of an Economic Development Manager. Work continues with the development of resources and the conducting of information



sessions to assist the public with their development application questions.

Council has completed an investigation project resulting in the closure of five illegal brothels this year.

The successful outcome of this project and recommendations for further investigations will be reported to Council early in Quarter 4.

Coming up

There are two projects in the Management Plan 2010-2014 that are looking at Council's own environmental footprint: an energy saving action plan for the Ryde Aquatic Leisure Centre and the 5 Star Every Drop Counts action plan to reduce Council's water consumption. Over the coming months both these projects will be developing recommendations to generate improvements in Council's energy usage.

Council is making significant progress on the 'Best Value Review' of our Development Assessment processes. This review aims to identify improvement areas and create an implementation plan which will speed up the processing of development applications received by Council. Consultation with industry and the community will take place in Quarter 3.

Refer to the Environment Deliverable Status reports in Appendix A and B for more information on the projects underway in this area.

Program area	Total Projects	On Track	Off Track	Complete	Not started
Biodiversity	1	1			
Catchment Management	1	1			
Climate Change	1	1			
Customer Service	1		1		
Development Assessment	1	1			
Development Compliance	2	1		1	
Economic Development	1				1
Strategic Planning	3	3			
Water and Energy Conservation	3	3			
Total	14	11	1	1	1

Operational Indicators

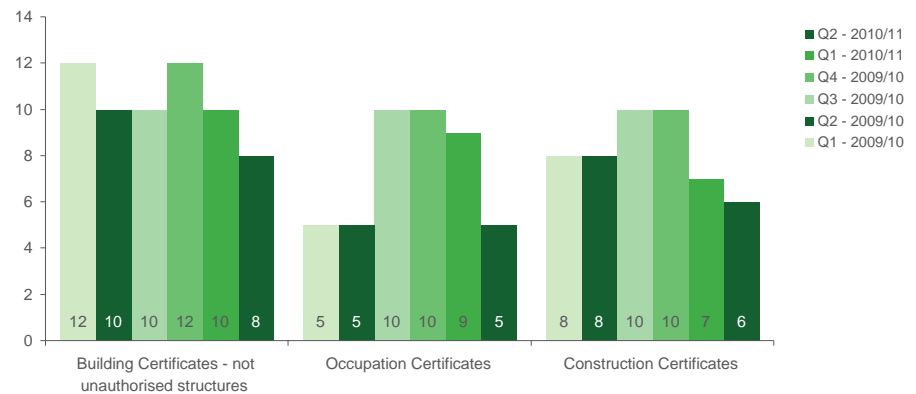
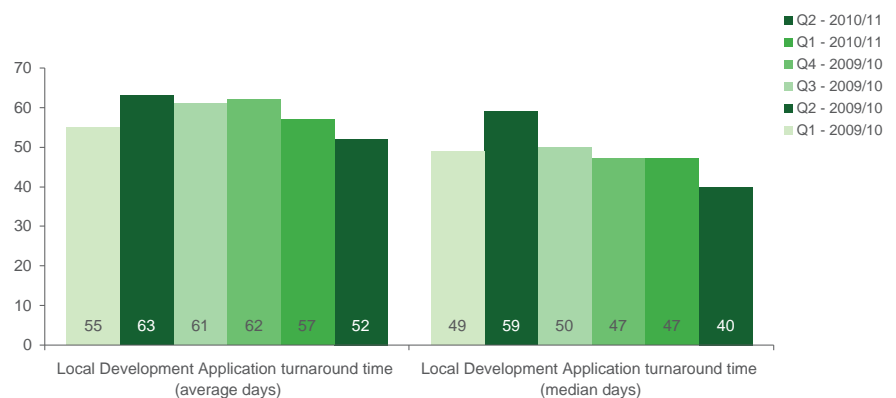


Image opposite:
A Bushcare volunteer at one of the City of Ryde's bush regeneration sites

Figure 11 and 12 (top to bottom):
Number of days turnaround to process certificates and development applications



Legend: Ⓢ On Track ✘ Off Track

Measure	Annual Target	YTD Progress	Status	Comments
Number of companion animals within the City of Ryde that are identified/registered	15,000	16,076	Ⓢ	
% of non-chipped impounded companion animals microchipped	90%	100%	Ⓢ	
Construction Certificates assessment times (calendar days)	9 days	6	Ⓢ	
Occupation Certificates assessment times (calendar days)	9 days	5	Ⓢ	
Building Certificates assessment times (calendar days) — not unauthorised structures	10 days	8	Ⓢ	
Local Development Application turnaround time (median days)	50 days	40	Ⓢ	
Local Development Application turnaround time (average days)	70 days	52	Ⓢ	
Number of outstanding applications (quarterly)	<200	216	✘	A significant batch of 27 applications were lodged just prior to Christmas, which resulted in outstanding applications being over target.
Number of pre-lodgement meetings held per quarter	15	44	Ⓢ	
Production of documentation and information sheets to inform and assist people through the Development Application process	6	8	Ⓢ	
Information sessions held per year regarding development controls and processes	6	3	Ⓢ	Quarterly performance is on track to meet annual target.

Financial

Overview

The net budget for the Environment Outcome area is projected to decrease by \$0.12 million to \$2.700 million (4.24%). A more detailed explanation of each area of the budget is set out below.

Base Budget

Base Budget income is projected to increase by \$0.25 million to \$6.13 million, while Base Budget expenses are projected to increase by \$0.22 million to \$8.46 million, a net projected decrease of \$0.03 million to \$2.23 million (1.06%).

This includes the following changes:

- \$0.25 million in additional fines being issued
- \$0.21 million for additional consultants for expert advice for Development Applications, funded from salary & other budget savings.

Non-Capital Budget

Non-Capital income is projected to decrease by \$0.01 million to \$0.17 million, while Non-Capital expenses are projected to decrease by \$0.11 million to \$1.09 million, a net projected decrease of \$0.10 million to \$0.91 million (9.42%).

This is due to the following changes:

- \$0.05 million for expansion of the Eastwood Master Plan to include Social Planning matters
- \$0.06 million in savings in the Best Value Review in Assessment, which is now being done in-house, and those savings are to be utilised for additional expert advice for Development Applications.

Capital Budget

Capital income is projected to increase by \$0.09 million to \$3.34 million, with no changes in Capital expenses, a net projected increase of \$0.09 million to \$3.34 million surplus (2.77%).

This is due to the following changes:

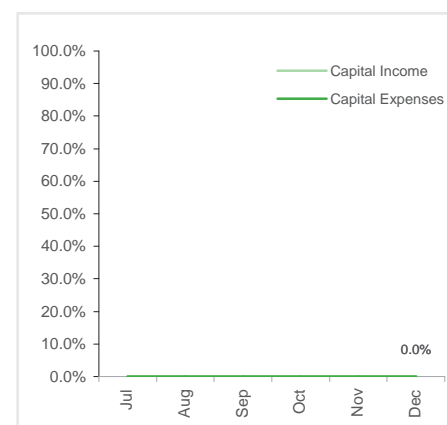
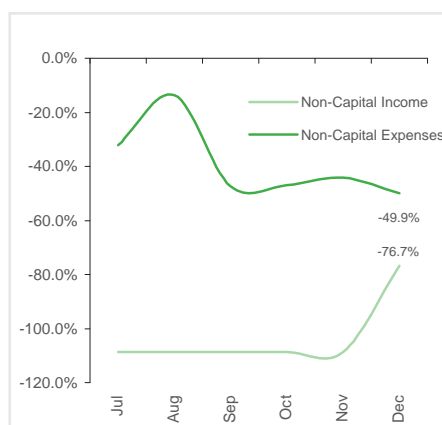
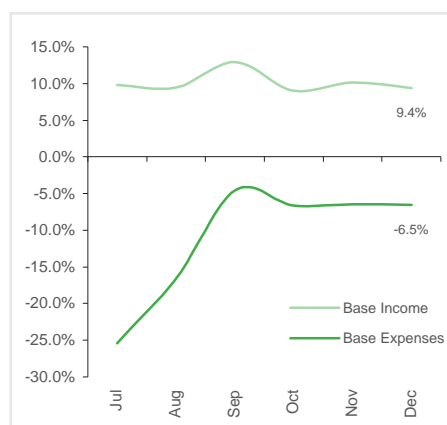
- \$0.84 million of additional Section 94 contributions, offset by an increase of transfer to reserve
- \$0.75 million decrease in Voluntary Planning Agreements (VPA) income, offset by a decrease of transfer to reserve

Reserve Movements

Transfers to Reserves are projected to increase by \$0.09 million to \$3.34 million, with no change in transfers from Reserve, a net projected increase of transfer to reserve of \$0.09 million to \$2.81 million a net transfer to Reserve (3.31%).

This is due to the following changes:

- \$0.84 million increase of transfer to reserve of the additional Section 94 contributions
- \$0.75 million decrease of transfer to reserve of the decrease in VPA income.



Figures 13–15: Environment budget % variance trends (Left to right): Base, Non-Capital and Capital

	Original Budget 2010/2011	Previously Approved Changes	Revised Budget 2010/2011	Proposed Changes 2010/2011	Projected Budget 2010/2011	Actual YTD 2010/2011	Budget YTD 2010/2011	Variance
Base								
Income	-5,860	-26	-5,886	-245	-6,131	-3,165	-2,894	-271
Expenditure	8,444	-208	8,235	220	8,455	3,825	4,093	-268
Net	2,584	-235	2,349	-25	2,324	660	1,199	-539
Non-Capital								
Income	-183	-	-183	11	-172	-13	-57	44
Expenditure	1,027	161	1,188	-106	1,082	273	545	-272
Net	844	161	1,005	-95	911	259	488	-228
Capital								
Income	-3,250	-	-3,250	-90	-3,340	-1,773	-	-1,773
Expenditure	0	-	0	-	0	-	0	0
Net	-3,250	-	-3,250	-90	-3,340	-1,773	-	-1,773
Reserve Movement	2,875	-159	2,716	90	2,806	-	3,010	-3,010
Total Net	3,053	-233	2,820	-120	2,700	-853	4,697	-5,550

Governance

The City of Ryde is committed to effective decision making processes that ensure transparency and involvement of its community.

There are 11 program areas for this outcome area, with 25 projects scheduled in the Management Plan 2010–2014 for this year. As indicated in the table below, 23 of the 25 projects have begun and six have been completed. Three projects in this outcome area are currently off track.

The review of Council's Best Value Framework methodology has been placed on hold following some staff changes in the unit responsible for this project. The review of this methodology is expected to begin in Quarter 4, with the development of a process-mapping framework for use in the Best Value Reviews, which will help to identify efficiencies in business processes. Once

this review is complete the program of Best Value Reviews for 2011/12 will be developed.

The project to re-design Council's report format in consultation with the Executive Team, staff and Councillors has been delayed to accommodate a change in project priorities for Council, however this project will be completed by the end of the year.

Council's existing procurement framework has been reviewed and specific actions have been identified, including the need for accreditation in contract administration and procurement as well as more extensive pre and post tender consultation. Whilst there has been a slight delay to the project, these actions are being addressed and the project will be completed within the planned time frame of June 2011.

The development of the organisation's Outcomes Framework is now complete.

This framework outlines the structures and processes the organisation will adopt in order to deliver on the

commitments being made to the community through Ryde 2021, the Community Strategic Plan. The framework promotes an holistic approach, working across Service Units to ensure that Community Outcomes are delivered.

Coming up

Over the next few months Council will be developing the City of Ryde's Workforce Plan. This plan is being developed to identify the human resource requirements Council will need to deliver on the Ryde 2021 Community Strategic Plan and the 4-year Delivery Program.

Council has also begun a review of our current customer service delivery and we are now developing a new Customer Service and Community Engagement Plan to deliver improvements in the customer experience when dealing with Council. Although originally flagged for completion in Quarter 2, the project has been extended to allow the newly appointed Customer Service Manager to identify appropriate feedback mechanisms for inclusion in the plan.

Refer to the Governance Deliverable Status reports in Appendix A and B for more information on the projects underway in this area.

Program area	Total Projects	On Track	Off Track	Complete	Not started
Community Engagement	1	1			
Customer Service	3	3			
Financial Management	2	1		1	
Governance	4	2	1	1	
Human Resources	3	1		2	
Information Management	3	2		1	
Internal Audit	1	1			
Organisational Development	1			1	
Procurement	1		1		
Risk Management	2	1			1
Strategic Planning	4	2	1		1
Total	25	14	3	6	2

Operational Indicators



Above: City of Ryde receives a 50:50 Gender Equity award at the recent ALGWA conference

Legend: ⊙ On Track ✘ Off Track

Measure	Annual Target	YTD Progress	Status	Comments
% of telephone calls resolved at first point of contact	85%	NA		Due to technical issues with the call centre telephone software, part of the period's data is not available. The software is being upgraded in Quarter 3 to rectify these issues.
% of applications, certificates and payments processed on day of receipt	100%	100%	⊙	
% of statutory deadlines are met	100%	100%	⊙	
Quarterly reviews submitted to Council within two months after close of quarter	100%	100%	⊙	
% of solutions provided to users via IT Help Service Desk requests	85%	100%	⊙	
% of core network uptime availability	90%	85%	⊙	
% completion of the endorsed Internal Audit Plan 2010/2011	80%	95%	⊙	
% of minutes of meeting posted to website by close of business Thursday	95%	92%	✘	This represents one instance of minutes not being provided with the agreed timeframe.
% of minutes recorded that are accurate	90%	91%	⊙	
% of staff turnover as a percent of total staff	14%	12%	⊙	
Number of average sick and carers leave taken per employee (days)	8.0	9.5	✘	At present City of Ryde is evaluating the results of the Have Your Say Day survey to examine areas in which a poor response was received and which may impact sick and carers leave trends. This is being done with a view to reducing sick and carers leave days taken by developing policies and work practices which will increase employee satisfaction.

Financial

Overview

The net budget for the Governance Outcome area is projected to decrease by \$0.05 million to \$30.82 million (0.16%). A more detailed explanation of each area of the budget is set out below.

Base Budget

Base Budget income is projected to increase by \$0.21 million to \$49.21 million, while Base Budget expenses are projected to decrease by \$0.15 million to \$14.55 million, a net projected increase of \$0.36 million to \$34.66 million surplus (1.04%).

This is due to the following changes:

- \$0.03 million as a donation towards the City of Ryde Disaster Relief Appeal
- \$0.21 million in proceeds from the maturity of the Quartz Collateralised Debt Obligation (CDO)
- \$0.06 million to enhance internal communications
- \$0.04 million for a Trainee within the Records Section to scan old Development Applications to reduce the need for physical archiving and retrieval
- \$0.06 million for use of contract staff to design and draft the Community Strategic Plan (Ryde 2021), following staff departures
- \$0.07 million for the Customer and Community Engagement Plan for the City of Ryde to meet IPART requirements
- \$0.07 million adjustment to Customer Services salaries and wages.

The above projects have been offset by corporate savings totally \$0.46 million that have been achieved within the Operational budget.

Non-Capital Budget

There are no projected changes in the Non-Capital budget this quarter.

Capital Budget

Capital expenses are projected to increase by \$0.03 million to \$1.14 million, with no change in Capital Income, a net projected increase of \$0.03 million to \$1.14 million (2.98%).

This is due to the following change:

- \$0.03 million for IBIS rating software, that allows for the forecasting, mapping and multiple scenarios for rating structures, especially following a General Revaluation.

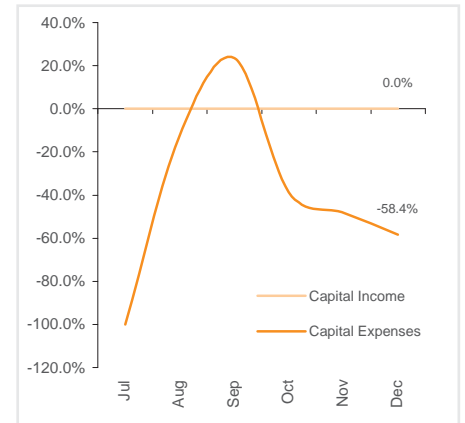
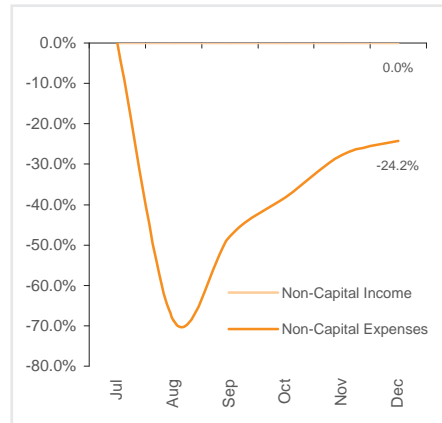
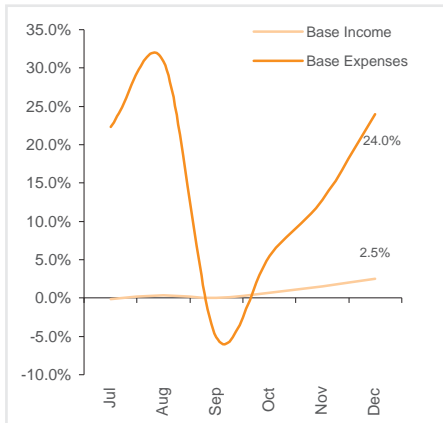
Reserve Movements

Transfers to Reserves are projected to increase by \$0.33 million to \$4.28 million, with no change in the transfers from Reserves, a net projected decrease of transfer from reserve of \$0.33 million to \$2.44 million, a net transfer to Reserve (15.81%).

This is due to the following changes:

- \$0.33 million transfer to reserve of the proceeds and interest from the maturing of the Quartz CDO.

Financial



Figures 16–18: Governance budget % variance trends (Left to right): Base, Non-Capital and Capital

	Original Budget 2010/2011	Previously Approved Changes	Revised Budget 2010/2011	Proposed Changes 2010/2011	Projected Budget 2010/2011	Actual YTD 2010/2011	Budget YTD 2010/2011	Variance
Base								
Income (\$'000)	-48,730	-268	-48,998	-209	-49,208	-47,578	-46,405	-1,173
Expenditure	14,433	263	14,697	-147	14,550	10,872	8,772	2,101
Net	-34,296	-5	-34,301	-356	-34,658	-36,705	-37,633	928
Non-Capital								
Income	-	-	-	-	-	-	-	-
Expenditure	170	50	219	40	259	61	80	-19
Net	170	50	219	40	259	61	80	-19
Capital								
Income	-	-	-	-	-	-	-	-
Expenditure	930	177	1,107	33	1,140	332	798	-466
Net	930	177	1,107	33	1,140	332	798	-466
Reserve Movement	2,040	63	2,103	332	2,435	-	2,242	-2,242
Total	-31,156	284	-30,872	49	-30,823	-36,313	-34,513	-1,800

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Appendix

- A Capital and Non-Capital projects quarterly status reports
- B Base Budget quarterly status reports
- C Reserve Listing report
- D 2010/2011 Quarterly Changes report

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

Status Legend

- ↻ On track
- ✗ Action required
- Complete
- ⊖ Not Started

	10/11 Current Budget	Dec Revised Budget	YTD Actual	YTD Variance	Project Stage (as per PM_CoR)	No. Milestones Met YTD	No. Milestones Scheduled YTD	% project/ deliverable complete (life of project)	Status of Project	December 2010 Comments
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Capital Projects

Outcome Area: People

Finalise new Top Ryde community library relocation plan ensuring new stock and IT requirements are in place for fitout

Due Date: Feb-11

Libraries 55.20029 - City of Ryde (COR) Centre - Design & Fitout	4,317,676	4,317,676	1,229,727	152,051	Implementation	1	1	15%	On track	Council resolution to award contract to Quatram Building Services and placement of purchase order with Raeco for library shelving. Project on target to commence on site on 10 January 2011.
Total Libraries	4,317,676	4,317,676	1,229,727	152,051		1	1			

Total Deliverable	4,317,676	4,317,676	1,229,727	152,051	Implementation	1	1	15%	On track	Council resolution to award contract to Quatram Building Services and placement of purchase order with Raeco for library shelving. Project on target to commence on site on 10 January 2011.
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To deliver on Capital Works projects as outlined in the Due Date: Jun-11

2010-2011 Capital Works Program (with 90% completion, 100% commencement & 100% compliance)

Libraries 24.20029 - Library Public Access PCs CoR Centre Design & Fitout	0	0	25,887	25,887	Implementation				On track	Identified number of PC's required for Library.
Total Libraries	0	0	25,887	25,887		0	0			

70.11148 - Library Local Priority Grant	18,472	18,472	11,673	(6,799)	Implementation			70%	On track	Purchase of library materials is ongoing.
72.11031 - Capital Expenditure	497,919	497,919	97,446	(151,513)	Implementation			30%	On track	Purchase of library materials is ongoing.
Total	516,391	516,391	109,119	(158,311)		0	0			

Status Legend

- 🔄 On track
- ✖ Action required
- Complete
- ⊖ Not Started

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

		10/11 Current Budget	Dec Revised Budget	10/11 YTD Actual	YTD Variance	Project Stage (as per PM CoR)	Milestones Met YTD	No. Milestones Scheduled	No. project/deliverable complete (life of project)	Status of Project		December 2010 Comments
Natural Areas, Links & Trails		80,000	80,000	24,065	24,065	Implementation			40%	On track	🔄	In progress.
Total	Natural Areas, Links & Trails	80,000	80,000	24,065	24,065		0	0				

Passive/Unstructured Open Space		200,000	200,000	3,313	3,313	Initiation	1	5	20%	On track	🔄	Community surveys received. Commencing design. Completed in 2009/10.
54.22044 - Pidding Park Upgrade		0	0	46	46	Completed				Complete	➤	Councils Design input complete. Plans now with the Developer for implementation Sept. 2011.
54.22032 - North Ryde Common - Provision of Utilities		4,429,000	4,429,000	0	0	Not Applicable				On track	🔄	Community surveys received. Commencing design.
54.22043 - New Park in Putney on Royal Rehabilitation Site		200,000	200,000	3,258	3,258	Planning	1	6	19%	On track	🔄	
54.22045 - Jim Walsh Park Upgrade		200,000	200,000	3,258	3,258	Planning	1	6	19%	On track	🔄	
Total	Passive/Unstructured Open Space	4,829,000	4,829,000	6,617	6,617		2	11				

Playground and Small Parks		150,000	150,000	0	(90,000)	Implementation	5	5	40%	On track	🔄	Upgrades to 9 parks.4 complete.4 planning & 1 implementation.
54.22020 - Teenage/Young Adult Playgrounds (POT p.64)		200,000	200,000	36,696	(63,304)	Implementation	5	5	40%	On track	🔄	Upgrades to 9 parks.4 complete.4 planning & 1 implementation.
54.22018 - Small Park Upgrades & Linkages (POT p.64)		0	0	60	60	Completed				Complete	➤	Completed in 2009/10.
54.22030 - Recycled Roof Water Pilot Program (ESP, POT p.58)		150,000	150,000	113,393	33,393	Implementation	5	5	40%	On track	🔄	Upgrades to 9 parks.4 complete.4 planning & 1 implementation.
54.22021 - Playground Upgrades/Shade and Fencing (POT p.61)		100,000	100,000	55,355	15,355	Implementation	5	5	40%	On track	🔄	Upgrades to 9 parks.4 complete.4 planning & 1 implementation.
54.22017 - Infrastructure Replacement (Tables/Seats/Fencing/Shade) (POT)		0	0	0	0	Implementation	5	5	40%	On track	🔄	Upgrades to 9 parks.4 complete.4 planning & 1 implementation.
Total	Playground and Small Parks	600,000	600,000	205,504	(104,496)		20	20				

Status Legend

- 🟢 On track
- 🔴 Action required
- 🟡 Complete
- ⊖ Not Started

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

10/11 Current Budget	Dec Revised Budget	10/11 YTD Actual	YTD Variance	Project Stage (as per PM CoR)	No. Milestones Met YTD	No. Milestones Scheduled YTD	% project/deliverable complete (life of project)	Status of Project		December 2010 Comments
								Not Started	On track	
Ryde Aquatic Leisure Centre										
10,000	10,000	0	(10,000)	Not Started	1	1	10%	⊖	⊖	One has been successfully trialed, remainder to be ordered.
5,000	5,000	0	(5,000)	Implementation				🟢	🟢	
80,000	80,000	0	0	Not Started	1	1	100%	⊖	🟡	Complete.
40,000	40,000	0	0	Implementation				🟢	🟢	
65,905	65,905	0	(32,952)	Not Started	1	1	100%	⊖	🟡	Complete.
10,000	10,000	8,965	(1,035)	Completed				🟢	🟢	Tender closed and submissions reviewed - report to Council required.
492,200	492,200	0	(246,100)	Implementation	1	1	50%	🟢	🟢	Quotes received and reviewed - work scheduled for Easter.
45,345	45,345	22,672	21,515	Closure	1	1	100%	🟢	🟢	
150,000	150,000	0	0	Not Started	1	2	100%	⊖	🟡	Complete.
20,000	20,000	0	0	Not Started	1	1	100%	⊖	🟡	Complete.
5,000	5,000	2,746	(2,254)	Closure				🟢	🟢	
30,000	30,000	0	(30,000)	Not Started	1	1	100%	⊖	🟡	Complete.
5,000	5,000	0	(5,000)	Not Started	1	1	100%	⊖	🟡	Complete.
15,000	15,000	6,097	(8,904)	Closure	1	1	100%	🟢	🟢	Survey of land underway.
10,000	10,000	0	(10,000)	Implementation	1	2	25%	🟢	🟢	Complete.
15,000	15,000	10,738	(4,262)	Closure	1	1	100%	🟢	🟢	
20,000	20,000	0	0	Not Started				⊖	🟡	
1,018,450	1,018,450	72,732	(333,992)		10	12				
Total Ryde Aquatic Leisure Centre										
1,018,450	1,018,450	406,724	(333,992)		10	12				
Sporting Facilities										
125,500	125,500	69,356	(50,644)	Implementation	3	4	75%	🟢	🟢	Turf establishment underway. Drainage to be completed.
190,000	190,000	29,870	(160,130)	Implementation	3	4	75%	🟢	🟢	Turfing commenced.
0	0	78	78	Completed				🟡	🟡	Completed in 2009/10.
147,000	147,000	147,000	73,500	Closure	3	3	100%	🟢	🟢	Project completed.
462,500	462,500	246,304	(137,196)		9	11				
Total Sporting Facilities										

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

Status Legend

- 🟢 On track
- ✖ Action required
- Complete
- ⊖ Not Started

												December 2010 Comments					
		10/11 Current Budget		Dec Revised Budget		10/11 YTD Actual		YTD Variance		Project Stage (as per PM CoR)		No. Milestones Scheduled		No. project/deliverable complete (life of project)		Status of Project	
												YTD		YTD			
Trees & Planning																	
54.22024 - Street Tree Planting Program (POT p.65)	50,000	50,000	50,000	35,327	(14,673)	Implementation	3	4	75%	On track	🟢	Construction as per program.					
54.22049 - Skate park Cost \$200K - \$500K per site - preliminary plans	50,000	50,000	0	0	0	Implementation	1	4	10%	On track	🟢	Engaged consultation, feasibility study commenced.					
54.22023 - Parks Tree Planting Program (POT p.65)	20,000	20,000	20,000	10,420	(9,580)	Implementation		2		On track	🟢	Combined park planting projects with some playground upgrades.					
Total Trees & Planning	120,000	120,000	70,000	45,748	(24,252)		4	10									
Total Deliverable	7,626,341	7,626,341	1,437,654	735,975	-701,679	Implementation	45	64		On track	🟢	The majority of capital works projects are tracking to plan					

To deliver on Capital Works projects as outlined in the Due Date: Jun-11
 2010-2011 Capital Works Program (with 90% completion, 100% commencement & 100% compliance)

Natural Areas, Links & Trails																	
54.22015 - Shrimptions Creek Trail (POT p.59 & 63)	100,000	100,000	100,000	890	(99,110)	Planning	1	4	25%	On track	🟢	Design underway.					
54.22014 - Ryde Parramatta River Walk (POT p.49/57)	340,787	340,787	200,000	0	(200,000)	Planning	1	11	9%	On track	🟢	Project to be moved to Morrison Bay. Design commenced.					
Total Natural Areas, Links & Trails	440,787	440,787	300,000	890	(299,110)		2	15									
Passive/Unstructured Open Space																	
54.22002 - Ryde Park	0	0	0	13,535	13,535	Completed	6	6	100%	Complete	➤	Project completed in 2009/10.					
54.22038 - New Open Space Cnr Devlin & Park Sts	76,433	76,433	38,216	62,504	24,288	Completed	4	4	100%	Complete	➤	Project completed.					
54.22005 - Kissing Point & Beneelong Parks (POT p.63)	195,990	195,990	97,996	14,584	(83,412)	Planning	2	6	33%	On track	🟢	Artists plans to be finalised by the end of January. Signage information is being reviewed.					
54.22001 - Eastwood Park	25,952	25,952	12,976	0	(12,976)	Completed	5	5	100%	Complete	➤	Project completed.					
Total Passive/Unstructured Open Space	298,375	298,375	149,188	90,623	(98,565)		17	21									

Sporting Facilities																	
54.22010 - Playing Field Lighting Upgrade (ESD, POT p.58)	291,688	291,688	56,688	61,823	5,135	Planning	1	9	11%	On track	🟢	Lighting designs are being reviewed externally prior to finalising the RFT's and RFQ's.					
Total Sporting Facilities	291,688	291,688	56,688	61,823	5,135		1	9									
Total Deliverable	1,030,850	1,030,850	505,876	153,336	-352,540	Implementation	20	45		On track	🟢	Projects on track for delivery					

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

Status Legend

- ✔ On track
- ✘ Action required
- Complete
- ⊖ Not Started

10/11 Current Budget	Dec Revised Budget	10/11 YTD Actual	YTD Variance	Project Stage (as per PM_CoR)	Milestones Met YTD	No. Milestones Scheduled	No. project/deliverable complete (life of project)	Status of Project	December 2010 Comments
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Non - Capital Projects

Outcome Area: People

Deliver and co-ordinate the Australian Local Government Women's Association National Conference
 Due Date: Nov-10

62.11370 - ALGWA Conference	50,000	50,000	18,519	(31,481)	Completed		100%	Complete	Conference conducted and a success with over 150 people attending.
Total	50,000	50,000	18,519	(31,481)		0	0		
Total Deliverable	50,000	50,000	18,519	-31,481	Completed		100%	Complete	Conference conducted and a success with over 150 people attending

To complete a 'Best Value Review' of the Sporting policies and procedures and maintenance arrangements for all community sporting facilities to ensure equitable/affordable access for users to sporting facilities
 Due Date: Mar-11

Corporate Sustainability 77.11373 - Sportfields - Best Value Review	60,000	60,000	0	(6,000)	Planning	1	2	25%	Action required Meetings with General Manager and other key stakeholders conducted to finalise Project Brief. Significant progress expected in Quarter 3.
Total Corporate Sustainability	60,000	60,000	0	(6,000)		1	2		
Total Deliverable	60,000	60,000	0	-6,000	Planning	1	2	25%	Action required Meetings with General Manager and other key stakeholders conducted to finalise Project Brief. Significant progress expected in Quarter 3.

Status Legend

- 🟢 On track
- 🔴 Action required
- 🟡 Complete
- ⊖ Not Started

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

										December 2010 Comments	
										Status of Project	
10/11 Current Budget	Dec Revised Budget	10/11 YTD Actual	YTD Variance	Project Stage (as per PM_CoR)	Milestones Met YTD	No. Milestones Scheduled	No. project/deliverable complete (life of project)				

To redesign the City of Ryde website to improve interactivity and user friendliness

Due Date: Nov-10

66.11427 - Website Upgrade	50,000	50,000	0	(50,000)	Implementation	6	6	85%	On track	🟢	Web project to be completed for launch April 2011.
Total	50,000	50,000	0	(50,000)		6	6				
Total Deliverable	50,000	50,000	0	-50,000	Implementation	6	6	85%	On track	🟢	Web project on track for launch April 2011

To deliver on Capital Works projects as outlined in the 2010-2011 Capital Works Program (with 90% completion, 100% commencement & 100% compliance)

Due Date: Jun-11

76.11176 - Olympic Park Plan of Management	8,900	8,900	0	(4,450)	Not Started				Not Started	⊖	Complete
64.11421 - Granny Smith Festival - 25th Anniversary Celebration	0	0	1,551	1,551	Completed				Complete	🟡	In progress, design for works completed, meeting with Stakeholders planned for February 2011.
76.11107 - Field of Mars Initiation of Action Plan	92,693	92,693	91	(92,602)	Initiation				On track	🟢	Working through priority areas within site. Additional works to commence in Quarter 3.
76.11020 - Brush Farm Park - Initiation of Action Plan	93,801	93,801	4,568	(24,743)	Initiation				On track	🟢	
Total	195,394	195,394	6,211	(120,244)		0	0				

Sporting Facilities

54.22046 - NSROC Regional Sporting Plan	10,000	10,000	0	0	Planning				On track	🟢	Plan developed and in review process.
Total Sporting Facilities	10,000	10,000	0	0		0	0				

Status Legend

- 🟢 On track
- 🔴 Action required
- 🟡 Complete
- ⊖ Not Started

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

Trees & Planning	10/11 Budget		Dec Revised Budget	10/11 YTD Actual	YTD Variance	Project Stage (as per PM CoR)	Milestones Met YTD	No. Milestones Scheduled YTD	No. project/deliverable complete (life of project)	Status of Project	December 2010 Comments
	Current Budget	10/11 YTD Actual									
54.22047 - Open Space Masterplans	50,000	27,648	50,000	27,648	27,648	Planning	8	9	80%	On track	Masterplans for Meadowbank Park, Memorial Park and review of E2 zones at Putney Park and Riverside Reserve in progress.
54.22048 - Integrated Open Space MasterPlan	90,000	0	90,000	0	0	Planning	1	7	5%	On track	Project brief completed and Consultant chosen. Initial meeting with consultant conducted.
Total Trees & Planning	140,000	27,648	140,000	27,648	27,648		9	16			
Total Deliverable	345,394	33,859	345,394	33,859	-92,596	Planning	9	16		On track	The majority of capital works projects are tracking to plan

To deliver on Capital Works projects as outlined in the Due Date: Jun-11

2010-2011 Capital Works Program (with 90% completion, 100% commencement & 100% compliance)

69.11360 - Multicultural Community Development - Grant funded	88,189	0	88,189	0	(45,196)	Initiation				On track	Awaiting result of grant application.
69.11281 - Brush Farm House Business Plan	50,000	0	50,000	0	(49,998)	Not Started				Not Started	This project is being managed by Properties Unit. Budget to be reprofiled for later in the year.
Total	138,189	0	138,189	0	(95,194)		0	0			
Total Deliverable	138,189	0	138,189	0	-95,194	Initiation				On track	The majority of capital works projects are tracking to plan

To deliver on Capital Works projects as outlined in the Due Date: Jun-11

2010-2011 Capital Works Program (with 90% completion, 100% commencement & 100% compliance)

54.22025 - Plans of Management	6,000	0	6,000	0	(3,000)	Not Started				Not Started	Plans to be developed in Quarter 3 and 4.
Total Trees & Planning	6,000	0	6,000	0	(3,000)		0	0			
Total Deliverable	6,000	0	6,000	0	-3,000	Not Started				Not Started	The majority of capital works projects are tracking to plan

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

Status Legend

- 🟢 On track
- 🔴 Action required
- 🟡 Complete
- ⊖ Not Started

10/11 Current Budget	Dec Revised Budget	10/11 YTD Actual	YTD Variance	Project Stage (as per PM CoR)	No. Milestones Met YTD	No. Milestones Scheduled YTD	% project / deliverable complete (life of project)	Status of Project	December 2010 Comments
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Capital Projects

Outcome Area: Assets

To completion of Stage 1 - Establishment and Stage 2 - Due Date: Jun-11
 Planning & Assessment of options phases of Civic Precinct Project

New Facilities	1,080,000	1,080,000	450,000	121,798	(328,202)	Initiation													
56.20008 - Ryde Civic Precinct - Design	1,080,000	1,080,000	450,000	121,798	(328,202)	Initiation													
56.20036 - CoR Centre (Stratum Land & Building)	18,375,000	18,375,000	18,375,000	0	(18,375,000)	Implementation													
Total New Facilities	19,455,000	19,455,000	18,825,000	121,798	(18,703,202)		0	0											
Total Deliverable	19,455,000	19,455,000	18,825,000	121,798	-18,703,202	Implementation													Project initiated.

To undertake construction of Ryde Community and Sports Centre at ELS Hall Park

Sporting Facilities	3,898,220	3,898,220	2,689,234	2,650,598	(38,636)	Implementation	1	1	71%										
56.20017 - Ryde Community & Sport Centre - ELS Hall Park	3,898,220	3,898,220	2,689,234	2,650,598	(38,636)	Implementation	1	1	71%										
Total Sporting Facilities	3,898,220	3,898,220	2,689,234	2,650,598	(38,636)		1	1	71%										
Total Deliverable	3,898,220	3,898,220	2,689,234	2,650,598	-38,636	Implementation	1	1	71%										Project is on track for completion in Feb 2011.

To complete construction of a 3,500 square metre Community Centre at Anthony Road, West Ryde

New Facilities	620,273	620,273	310,134	26,824	(283,310)	Implementation	1	1	35%										
56.20014 - West Ryde Community Facility - Project Management	620,273	620,273	310,134	26,824	(283,310)	Implementation	1	1	35%										
56.20035 - West Ryde Community Centre (Building Only)	16,926,000	16,926,000	0	0	0	Implementation													
Total New Facilities	17,546,273	17,546,273	310,134	26,824	(283,310)		1	1	35%										
Total Deliverable	17,546,273	17,546,273	310,134	26,824	-283,310	Implementation	1	1	35%										In kind contribution for handover in 4th quarter due to inclement weather.

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

Status Legend

- 🔄 On track
- ✖ Action required
- Complete
- ⊖ Not Started

10/11 Current Budget	Dec Revised Budget	10/11 YTD Actual	YTD Variance	Project Stage (as per PM CoR)	No. Milestones Met YTD	No. Milestones Scheduled YTD	% project / deliverable complete (life of project)	Status of Project	December 2010 Comments
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Due Date: Jun-11

To develop and establish a facilities management program of all assets to ensure risk, compliance, statutory items are addressed in a timely manner

Building Compliance & Environmental Measures 55.20005 - Disability Access Improvement Program	10,000	10,000	4,619	Implementation	1	1	100%	Complete	Project Completed.
	60,000	60,000	0	Planning			20%	On track	Quotes being obtained.
Total Building Compliance & Environmental Measures	70,000	70,000	4,619		1	1			
Total Deliverable	70,000	70,000	4,619	Implementation	1	1	20%	On track	Projects on track for completion in Q4.

Due Date: Jun-11

To deliver on Capital Works projects as outlined in the Due Date: 2010-2011 Capital Works Program (with 90% completion, 100% commencement & 100% compliance)

Asset Replacement 51.21003 - Replacement of Pits in Poor Condition	150,000	150,000	66,346	Implementation	6	6	65%	On track	Works underway.
	970,000	970,000	133,974	Implementation	4	4	40%	On track	Works underway.
Total Asset Replacement	1,120,000	1,120,000	200,320		10	10			

Status Legend

- 🟢 On track
- 🔴 Action required
- 🟡 Complete
- ⚪ Not Started

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

	10/11	Dec	10/11 YTD		Project Stage (as per PM, CoR)	No. Milestones Met YTD	No. Milestones Scheduled YTD	% project / deliverable complete (life of project)	Status of Project		December 2010 Comments
	Current Budget	Revised Budget	Actual	YTD Variance					On track	Action required	
Building Maintenance/Replacement											
55.20004 - Community Hall, Childcare & Facilities Upgrades	100,000	100,000	16,181	(47,819)	Implementation	4	4	90%	On track	🟢	Project on track for completion in Q3.
55.20031 - 4 Cutler Pde - Modifications	150,000	150,000	119,473	(20,527)	Closure	1	1	100%	Complete	🟡	Project Completed.
55.20033 - Gannon Park Amenities Building	70,000	70,000	4,075	4,075	Implementation	1	1	30%	On track	🟢	Contract awarded, construction scheduled to commence in January 2011.
55.20032 - Dunbar Park Amenities Building	80,000	80,000	4,275	4,275	Implementation	1	1	30%	On track	🟢	Contract awarded, construction scheduled to commence in January 2011.
Total Building Maintenance/Replacement	400,000	400,000	144,004	(59,996)		7	7				

New Facilities											
55.20013 - Security Cameras on Buildings	15,000	15,000	0	0	Implementation	1	1	10%	On track	🟢	Contract awarded, installation expected in Q3.
55.20034 - Eastwood Library Toilet Block	200,000	200,000	34,466	(26,714)	Implementation	3	3	30%	On track	🟢	Construction commenced December 2010, completion expected in Q4.
Total New Facilities	215,000	215,000	34,466	(26,714)		4	4				

Catchment Management											
53.21028 - Eastwood & Terry's Creek Floodplain Mgt Plan	240,000	240,000	0	(40,000)	Not Started				On track	🟢	Works programmed to commence in 3rd quarter.
51.21009 - Drainage through Parks (Developer Funding)	64,627	64,627	52,052	19,738	Implementation	3	3	80%	On track	🟢	Additional income received from developers.
51.21008 - Completion of Missing Links	135,000	135,000	192,128	124,628	Implementation			35%	On track	🟢	Works underway.
53.21027 - Ann Thorn Park - Constitution Road Reconstruction & Drainage	1,400,000	1,400,000	673	673	Not Started				On track	🟢	Design commenced, investigations ongoing.
53.21006 - Ann Thorn Catchment - Design	57,971	57,971	23,790	(5,196)	Implementation	2	2	35%	On track	🟢	Design commenced.
Total Catchment Management	1,897,598	1,897,598	268,643	99,843		5	5				

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

Status Legend

- ✔ On track
- ✘ Action required
- ✔ Complete
- ⊖ Not Started

Cycleways	10/11	Dec	10/11 YTD		Project Stage (as per P.M. CoR)	No. Milestones Met YTD	No. Milestones Scheduled YTD	% project / deliverable complete (life of project)	Status of Project		December 2010 Comments
	Current Budget	Revised Budget	Actual	YTD Variance					Complete	Action required	
47-24080 - Waterloo Road (Herring Road - Shrimptions Creek)	0	0	114	114	Completed			100%	Complete	✔	Completed in 2009/10.
47-24270 - The John Whitton Bridge (Lighting)	15,000	15,000	0	0	Initiation			100%	Action required	✘	Brief to be finalised by asset manager.
47-24271 - SUP Lane Cove Road (between Epping Road and Paul Street)	67,000	67,000	0	0	Planning	1	1	100%	On track	✔	Planning in progress.
47-24278 - North Ryde to MQ University Bicycle&Pedestrian shared Path	1,000,000	1,000,000	0	0	Planning	2	2	100%	On track	✔	Concept Plan tabled at Bicycle Committee. Detailed design commenced with approval from client (RTA). Project complete.
47-24207 - Morrison Bay Park Cycleway (Teemer St to Morrison Rd)	0	0	6,185	6,185	Completed			100%	Complete	✔	Project complete.
47-24272 - Minor Route Augmentation (Behavioural Signage/Line Marking).	18,000	18,000	1,781	1,781	Planning	2	2	25%	On track	✔	Planning in progress.
47-24277 - Epping Rd-Stage 3 (No. 110 Epping Rd To Lane Cove Rd)	144,000	144,000	0	0	Planning	1	1	10%	On track	✔	Walk through to discuss project objective has been completed.
47-24276 - Epping Rd-Stage 2 (No. 84 - No. 110 Epping Rd)	160,000	160,000	0	0	Planning	1	1	10%	On track	✔	Walk through to discuss project objective has been completed.
47-24275 - Epping Rd-Stage 1 (Wicks Rd to No. 84 Epping Rd)	164,000	164,000	0	0	Planning	1	1	10%	On track	✔	Walk through to discuss project objective has been completed.
47-24279 - Cycleways/Blaxland Rd at Anzac Ave/Mid Block Traffic Control	7,223	7,223	15,644	12,032	Completed	1	1	100%	Complete	✔	Project complete.
47-24195 - Delange Road Cycleway	20,000	20,000	0	0	Initiation			5%	On track	✔	Project Brief being developed to maximise ease of access for cyclists.
47-24199 - Bike Route- RR01 Reconstruction (Replacement) end of John Whitto	4,086	4,086	89	89	Completed	5	5	100%	Complete	✔	Project completed in 2009/10.
47-24196 - Bike Route- LR06 Lighting on the northern transition to Paul St	10,017	10,017	4,324	2,280	Completed	5	5	100%	Complete	✔	Project Completed.
47-24197 - Bike Route- LR06 Cycle overbridge ramp transition to Paul St	9,354	10,017	11,952	6,944	Completed	5	5	100%	Complete	✔	Project complete.
47-24198 - Bike Route- LL12 Epping Rd - Shrimptions Creek to Lyon Park R	123,080	123,080	8,212	3,536	Completed	5	5	100%	Complete	✔	Project complete.
47-24273 - Bike Route - RR05 Pittwater Road	0	0	24,784	(36,756)	Completed	5	5	100%	Complete	✔	Project complete.
47-24269 - Bike Locker Structure - Eastwood station	0	0	0	200,000	Not Started				Not Started	⊖	Project deferred following review of Cycleway Capital Works Program 2010/2011 - Review of List of Priorities (Item 7) at COW on 21 September 2010.
Total Cycleways	1,741,760	1,741,760	73,085	251,205		29	30				

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

Status Legend

- 🟢 On track
- 🔴 Action required
- 🟡 Complete
- ⚪ Not Started

10/11 Current Budget	Dec Revised Budget	YTD Budget	10/11 YTD		Project Stage (as per P.M. CoR)	No. Milestones Met YTD	No. Milestones Scheduled YTD	% project / deliverable complete (life of project)	Status of Project		December 2010 Comments
			Actual	YTD Variance					On track	Action required	
Footpath Construction											
22,000	22,000	8,800	0	(8,800)	Planning	1	1		On track	🟢	Contract awarded
33,000	33,000	13,200	0	(13,200)	Planning	1	1		On track	🟢	Contract awarded
0	0	0	340	340	Completed			100%	Complete	🟡	Project completed in 2009/10
0	0	0	315	315	Completed			100%	Complete	🟡	Project completed in 2009/10
26,000	26,000	10,400	10,362	(38)	Completed	1	1	100%	Complete	🟡	Project completed
0	0	0	315	315	Completed			100%	Complete	🟡	Project completed in 2009/10
28,000	28,000	11,200	43	(11,157)	Implementation	1	1	20%	On track	🟢	Construction commenced
32,000	32,000	12,800	446	(12,354)	Implementation	1	1	20%	On track	🟢	Construction scheduled for Q3
33,000	33,000	13,200	24,751	11,551	Completed	1	1	100%	Complete	🟡	Project completed
23,000	23,000	9,200	17,723	8,523	Completed	1	1	100%	Complete	🟡	Project completed
51,000	51,000	20,400	783	(19,617)	Planning	1	1	20%	On track	🟢	Design in progress
10,000	10,000	4,000	1,123	(2,877)	Planning	1	1	20%	On track	🟢	Design in progress
0	0	0	315	315	Completed			100%	Complete	🟡	Project completed in 2009/10
54,000	54,000	21,600	7,663	(13,937)	Completed	1	1	100%	Complete	🟡	Project completed
16,000	16,000	6,400	731	(5,669)	Planning	1	1		On track	🟢	Contract awarded
77,000	77,000	30,800	56,495	25,695	Implementation	1	1	95%	On track	🟢	Construction near completion
75,000	75,000	30,000	9,818	(20,182)	Planning	1	1	20%	On track	🟢	Design in progress
0	0	0	200	200	Completed			100%	Complete	🟡	Project completed in 2009/10
60,000	60,000	24,000	22,924	(1,076)	Completed	1	1	100%	Complete	🟡	Project completed
44,000	44,000	17,600	1,323	(16,277)	Planning	1	1	20%	On track	🟢	Design in progress
35,000	35,000	14,000	1,763	(12,237)	Planning	1	1		On track	🟢	Contract awarded
61,000	61,000	24,400	7,213	(17,187)	Planning	1	1		On track	🟢	Contract awarded
35,000	35,000	14,000	1,912	(12,088)	Completed	1	1	100%	Complete	🟡	Project completed
33,000	33,000	13,200	18,337	5,137	Completed	1	1	100%	Complete	🟡	Project completed
97,000	97,000	38,800	8,290	(30,510)	Planning	1	1	20%	On track	🟢	Design in progress
845,000	845,000	338,000	193,183	(144,817)		20	20				
Total Footpath Construction											

Status Legend

- 🟢 On track
- 🔴 Action required
- 🟡 Complete
- ⚪ Not Started

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

	10/11		10/11 YTD		Actual YTD Variance	Project Stage (as per PM, CoR)	No. Milestones Met YTD	No. Milestones Scheduled YTD	% project / deliverable complete (life of project)	Status of Project		December 2010 Comments
	Current Budget	Dec Revised Budget	10/11 YTD Actual	10/11 YTD Budget						Complete	Action required	
58.10419 - Waste & Recycle Bins - Town Centres	195,000	195,000	154,044	97,500	56,544	Completed	5	5	100%	Complete	🟢	Project Completed
58.10420 - Porters Creek Old Landfill Protection Works	800,000	800,000	12,032	200,000	(187,969)	Implementation	8	8	100%	On track	🟢	Earthworks portion of Project on hold due to Dept Planning negotiations transfer of lots - New GPT on track
57.10414 - Fleet Purchases-Plant	600,000	600,000	192,208	270,000	(77,792)	Implementation	5	4	80%	On track	🟢	Purchases on track
57.10413 - Fleet Purchases-Motor Vehicle	1,500,000	1,500,000	425,659	530,000	(104,341)	Implementation	15	15	100%	On track	🟢	Purchases on track
57.10415 - Fleet Purchases-Light Commercial	200,000	200,000	57,196	90,000	(32,804)	Implementation	2	3	150%	On track	🟢	Purchases on track
Total	3,295,000	3,295,000	841,139	1,187,500	(346,361)		35	35				

Other Capital Expenditure														
	50,000	50,000	1,018	0	1,018	Planning								
47.24203 - Sea walls/ Retaining walls	50,000	50,000	1,018	0	1,018	Planning						On track	🟢	Scheduled for Q3 construction
47.24274 - New Bridge over Devlin St (North)	2,000,000	2,000,000	0	0	0	Closure						On track	🟢	Defects awaiting completion
47.24089 - Heavy Patching	40,000	40,000	0	0	0	Planning						On track	🟢	Scheduled for Q4 construction
47.24084 - Gutterbridge Construction (Driveways)	150,000	150,000	95,451	75,000	20,451	Implementation			60%			On track	🟢	Gutterbridge replaced as identified/requested
47.24086 - Danvall Road Slippage	50,000	50,000	53,113	25,000	28,113	Completed			100%			Complete	🟢	Project complete
47.24201 - Carpark - East Parade, Eastwood	166,445	166,445	136,558	0	136,558	Completed			100%			Complete	🟢	Project complete
47.24202 - Bridge Upgrades/ Refurbishment	50,000	50,000	0	0	0	Planning						On track	🟢	Scheduled for Q4 construction
Total Other Capital Expenditure	2,506,445	2,506,445	286,140	100,000	186,140		0	0						

Road Rehabilitation/Reconstruction												
	160,000	160,000	676	64,000	(63,324)	Closure	3	3	100%	Complete	🟢	Engaged Contractor, Completed Testing, Completed surfacing.
47.24234 - Trevitt Road (Milroy Street - Parklands Road)	160,000	160,000	676	64,000	(63,324)	Closure	3	3	100%	Complete	🟢	Engaged Contractor, Completed Testing, Completed surfacing.
47.24233 - Pittwater Road (Coxs to Carramar Stage 2 and High St - No.	497,000	497,000	15,004	198,800	(183,796)	Implementation	3	3	50%	On track	🟢	Engaged Contractor, Completed Design, Commenced Site works.
47.24163 - Pittwater Road (Coxs - Carramar)	320,463	320,463	0	160,232	(160,232)	Implementation	3	3	12%	On track	🟢	Engaged Contractor, Completed Design, Commenced Site works.
47.24232 - Osgathorpe Road (Tennyson Rd - Towns St)	270,000	270,000	8,166	108,000	(99,834)	Planning	3	3	33%	On track	🟢	Engaged Contractor, Completed Testing, Completed Design.
47.24037 - Morrison Road (Ross Street - Western Crescent)	0	0	568	0	568	Completed				Complete	🟢	Completed in 2009/10
47.24231 - Mirrool Street (Shaftsbury Rd - Morvan St)	100,000	100,000	1,021	40,000	(38,979)	Closure	3	3	100%	Complete	🟢	Engaged Contractor, Completed Testing, Completed surfacing.
47.24230 - Ida Street (Outside No 2 only)	20,000	20,000	7,568	8,000	(432)	Completed	1	1	100%	Complete	🟢	Project complete
47.24228 - Herring Road (Windsor Dr - Ivanhoe Place)	182,000	182,000	0	72,800	(72,800)	Planning	2	2	10%	On track	🟢	Engaged Contractor, Completed Testing
47.24229 - Herring Road (Talavera - Waterloo)	136,000	136,000	0	54,400	(54,400)	Planning	2	2	10%	On track	🟢	Engaged Contractor, Completed Testing
47.24161 - Cox's Road (Shaw Street - Cressy Road)	1,500	1,500	1,269	750	519	Planning	2	2	10%	On track	🟢	Engaged Contractor, Completed Testing
Total Road Rehabilitation/Reconstruction	1,686,963	1,686,963	34,272	706,982	(672,710)		22	22				

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

Status Legend

- 🟢 On track
- 🔴 Action required
- 🟡 Complete
- ⊖ Not Started

10/11 Current Budget	Dec Revised Budget	10/11 YTD Actual	YTD Variance	Project Stage (as per P.M. CoR)	No. Milestones Met YTD	No. Milestones Scheduled YTD	% project / deliverable complete (life of project)	Status of Project	December 2010 Comments
349,000	349,000	889	(138,711)	Planning	2	2	10%	On track	Engaged Contractor, Completed Testing
19,000	19,000	0	(7,600)	Planning	1	1	33%	On track	Engaged Contractor
0	0	(76)	(76)	Completed			100%	Complete	Completed in 2009/10
167,000	167,000	0	(66,800)	Planning	2	2	10%	On track	Engaged Contractor, Completed Testing
146,000	146,000	0	(58,400)	Planning	2	2	10%	On track	Engaged Contractor, Completed Testing
69,000	69,000	0	(27,600)	Implementation	2	2	33%	On track	Engaged Contractor, Completed Testing
0	0	265	265	Completed				Complete	Project completed in 2008/09
51,000	51,000	0	(20,400)	Planning	2	2	33%	On track	Engaged Contractor, Completed Testing
39,000	39,000	349	(15,251)	Planning	2	2	10%	On track	Engaged Contractor, Completed Testing
100,000	100,000	0	(40,000)	Planning	2	2	10%	On track	Engaged Contractor, Completed Testing
30,000	30,000	828	(11,172)	Closure	2	2	100%	Complete	Engaged Contractor, Completed Testing
25,000	25,000	0	(10,000)	Planning	1	1	33%	On track	Engaged Contractor
47,000	47,000	281	(18,519)	Closure	3	3	100%	Complete	Engaged Contractor, Completed Testing, Completed surfacing.
136,000	136,000	557	(53,843)	Closure	3	3	100%	Complete	Engaged Contractor, Completed Testing, Completed surfacing.
70,000	70,000	304	(27,696)	Planning	2	2	10%	On track	Engaged Contractor, Completed Testing
96,000	96,000	0	(38,400)	Planning	2	2	10%	On track	Engaged Contractor, Completed Testing
91,000	91,000	0	(36,400)	Planning	2	2	33%	On track	Engaged Contractor, Completed Testing
55,000	55,000	489	(21,511)	Closure	2	2	100%	Complete	Engaged Contractor, Completed Testing, Completed surfacing.
30,000	30,000	0	(12,000)	Planning	1	1	10%	On track	Engaged Contractor, Completed Testing
100,000	100,000	0	(40,000)	Planning	1	1	10%	On track	Engaged Contractor, Completed Testing
19,000	19,000	0	(7,600)	Planning	1	1	1%	On track	Engaged Contractor, Completed Testing
0	0	342	342	Closure			100%	Complete	Project completed in 2009/10
47,000	47,000	0	(18,800)	Planning	1	1	33%	On track	Engaged Contractor, Completed Testing
80,000	80,000	494	(31,506)	Planning				On track	Engaged Contractor, Completed Testing
0	0	65	65	Closure			100%	Complete	Project completed in 2008/09

Status Legend

- 🟢 On track
- 🔴 Action required
- 🟡 Complete
- ⚪ Not Started

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

	10/11	Dec	10/11 YTD		Project Stage (as per PM CoR)	Milestones Met YTD	No. Milestones Scheduled YTD	No. project / deliverable complete (life of project)	Status of Project		December 2010 Comments
	Current Budget	Revised Budget	Actual	YTD Variance					On track	Action required	
47.24239 - Biara Close (Zanco Road - Cull De Sac)	16,000	16,000	151	(6,249)	Planning	1	1	33%	On track	🟢	Engaged Contractor, Completed Testing
47.24238 - Batten Avenue (Cull De Sac - Cobham Avenue)	26,000	26,000	0	(10,400)	Closure	3	3	100%	Complete	🟡	Engaged Contractor, Completed Testing, Completed surfacing.
47.24237 - Bank Street (Cull De Sac - Union Street)	51,000	51,000	0	(20,400)	Planning	2	2	33%	On track	🟢	Engaged Contractor, Completed Testing
47.24236 - Acacia Street (North Road - Waratah Street)	62,000	62,000	0	(24,800)	Planning	2	2	10%	On track	🟢	Engaged Contractor, Completed Testing
Total Road Resurfacing	1,921,000	1,921,000	4,938	(763,462)		44	43				

	10/11	Dec	10/11 YTD		Project Stage (as per PM CoR)	Milestones Met YTD	No. Milestones Scheduled YTD	No. project / deliverable complete (life of project)	Status of Project		December 2010 Comments
	Current Budget	Revised Budget	Actual	YTD Variance					On track	Action required	
Town Centres	790,000	790,000	0	34,636		4	4				
47.24267 - Waterloo/ Khanoum traffic signal design	50,000	50,000	0	0	Planning	2	2	10%	On track	🟢	Request for Quotation sent out
47.24265 - Waterloo Rd (SS Coolinga - Khanoum) granite paving incl c missing links	500,000	500,000	0	0	Initiation				On track	🟢	Design in progress
47.24266 - Lane Cove Rd (WS Epping - Waterloo)	240,000	240,000	34,636	34,636	Implementation	2	2	70%	On track	🟢	Civil works practically completed, granite paving 60% completed.

	10/11	Dec	10/11 YTD		Project Stage (as per PM CoR)	Milestones Met YTD	No. Milestones Scheduled YTD	No. project / deliverable complete (life of project)	Status of Project		December 2010 Comments
	Current Budget	Revised Budget	Actual	YTD Variance					On track	Action required	
Town Centre Upgrades	593,143	593,143	157,630	(138,942)		2	2				
47.24076 - Macquarie Park - Public Domain	593,143	593,143	157,630	(138,942)	Implementation	2	2	55%	On track	🟢	Civil works practically completed, granite paving 60% completed.

	10/11	Dec	10/11 YTD		Project Stage (as per PM CoR)	Milestones Met YTD	No. Milestones Scheduled YTD	No. project / deliverable complete (life of project)	Status of Project		December 2010 Comments
	Current Budget	Revised Budget	Actual	YTD Variance					On track	Action required	
Traffic Facilities Construction	702,418	702,418	418,445	252,235		24	24				
47.24191 - Wombat crossing Morrison/ Linsley Tunnel)	47,434	47,434	45,950	22,234	Completed			100%	Complete	🟡	Project completed
47.24190 - Traffic Calming devices (RTA - Lane Cove)	42,071	42,071	(922)	(21,956)	Completed			100%	Complete	🟡	Project completed
47.24262 - Shafsbury/ Glen Roundabout	95,000	95,000	10,369	10,369	Planning	4	4	25%	Action required	🔴	A review of alternative options is required
47.24192 - Raised crossing Brush Rd outside Marsden High School	18,203	18,203	1,649	(7,463)	Completed	4	4	100%	Complete	🟡	Project completed
47.24187 - Pittwater Rd/Field for Mars Roundabout (RTA)	224,710	224,710	204,194	91,838	Implementation			50%	On track	🟢	Final stage of construction
47.24264 - Pedestrian Refuge Islands	30,000	30,000	0	0	Planning	5	5	20%	On track	🟢	Design in progress
47.24261 - North & Willow Roundabout	150,000	150,000	89,331	89,331	Implementation	1	1	90%	On track	🟢	Construction scheduled for Q4
47.24120 - LATM Lane Cove Tunnel	0	0	1,109	1,109	Completed	4	4	100%	Complete	🟡	Project completed
47.24193 - Kerb Ramps	60,000	60,000	61,664	61,664	Completed	5	5	100%	Complete	🟡	Project completed
47.24263 - Curzon Street / Smith Street Pedestrian Raised Threshold	35,000	35,000	0	0	Planning	1	1	10%	On track	🟢	Project in design phase
47.24185 - Andrew Street slow points (BLACKSPOT)	0	0	5,100	5,100	Completed				Complete	🟡	Project completed

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

Status Legend

- ✔ On track
- ✘ Action required
- Complete
- Not Started

	10/11		10/11 YTD		Actual YTD Variance		Project Stage (as per PM CoR)		No. Milestones Scheduled YTD		% project / deliverable complete (life of project)		Status of Project	December 2010 Comments
	Current Budget	Dec Revised Budget	Actual	YTD	Actual	YTD	Met	YTD	Met	YTD	YTD	of project		

Water Quality Improvement														
52.21012 - Water Reuse in Meadowbank Park (Meadowbank Park Upgrade)	37,082	37,082	2,285	18,540	(16,255)	Closure	3	3	95%	3	95%	✔	Action required	Project requires additional works for commissioning
52.21033 - Terrys Creek Rehabilitation - Yarramar Reserve (Design)	20,000	20,000	0	0	0	Planning	5	5	5%	5	5%	✔	On track	Scope finalised, awaiting survey
52.21030 - Olympic Park - Gross Pollutant Traps	130,000	130,000	40,279	64,998	(24,719)	Closure	3	3	95%	3	95%	✔	On track	Construction completed
52.21031 - Kittys Creek Reserve - Gross Pollutant Trap	130,000	130,000	0	64,998	(64,998)	Implementation	1	1	15%	1	15%	✔	On track	Tendering period open.
52.21032 - Kittys & Martins Creek Wetland - Kittys Creek Reserve (Plann)	50,000	50,000	0	0	0	Planning	2	2	5%	2	5%	✔	On track	Scope finalised, awaiting survey
52.21029 - Eastwood Town Centre - Gross Pollutant & Litter Traps	130,000	130,000	0	64,998	(64,998)	Planning	2	2	10%	2	10%	✔	On track	Structural design underway.
Total Water Quality Improvement	497,082	497,082	42,564	213,534	(170,970)		14	14						

Total Deliverable	18,211,409	18,211,409	2,733,466	4,593,056	-1,859,590	Implementation	220	220					On track	Majority of capital work projects in implementation stage.
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To deliver on Capital Works projects as outlined in the Due Date: Jun-11
 2010-2011 Capital Works Program (with 90% completion, 100% commencement & 100% compliance)

Other Capital Expenditure														
47.24087 - Implement Integrated Transport Strategy	89,151	89,151	96,289	44,576	51,713	Completed	5	5	100%	5	100%	✔	Complete	Project complete
47.24083 - Bus Shelter Construction	78,450	78,450	53,372	0	53,372	Initiation	1	5	50%	5	50%	✔	On track	Relocation of 2 shelters to commence in Q3 and complete Q4.
Total Other Capital Expenditure	167,601	167,601	149,661	44,576	105,085		6	10						

Status Legend

- 🟢 On track
- 🔴 Action required
- 🟡 Complete
- ⊖ Not Started

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

		10/11 Current Budget	Dec Revised Budget	10/11 YTD Actual	YTD Variance	Project Stage (as per P.M. CoR)	No. Milestones Met YTD	No. Milestones Scheduled YTD	% project / deliverable complete (life of project)	Status of Project	December 2010 Comments
Town Centre Upgrades											
47.24101 - Ryde Town Centre - Public Domain-Adjacent to Top Ryde Shoppi	1,660,000	1,660,000	0	713	713	Planning				On track	Planning in progress
47.24075 - Gladesville Town Centre	0	0	0	9	9	Completed			95%	Complete	Completed in 2009/10
47.24074 - Eastwood Town Centre	29,000	29,000	14,500	945	(13,555)	Implementation				On track	Awaiting finalisation of contract payment
Total Town Centre Upgrades	1,689,000	1,689,000	14,500	1,667	(12,833)		0	0			
Traffic Facilities Construction											
47.24073 - West Parade/Hillview Road Roundabout	8,956	8,956	4,478	68,826	64,348	Completed	2	2	100%	Complete	Project completed
Total Traffic Facilities Construction	8,956	8,956	4,478	68,826	64,348		2	2			
Water Quality Improvement											
51.21020 - Strangers Creek - Restoration/Remediation	110,470	110,470	55,236	122,978	67,742	Completed			100%	Complete	Project Complete
51.21018 - Santa Rosa Park - Shrimptons Creek Remediation	0	0	0	21,759	21,759	Completed			100%	Complete	Project Complete
51.21013 - Buffalo Creek - Restoration/Remediation	0	0	0	2,345	2,345	Completed			100%	Complete	Project Complete
Total Water Quality Improvement	110,470	110,470	55,236	147,082	91,846		0	0			
Total Deliverable	1,976,027	1,976,027	118,790	367,235	248,445	Implementation	8	12		On track	Majority of capital work projects in implementation stage.

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

Status Legend

- 🟢 On track
- 🔴 Action required
- 🟡 Complete
- ⊖ Not Started

10/11 Current Budget	Dec Revised Budget	10/11 YTD Actual	YTD Variance	Project Stage (as per PM CoR)	No. Milestones Met YTD	No. Milestones Scheduled YTD	% project / deliverable complete (life of project)	Status of Project	December 2010 Comments
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Non - Capital Projects

Outcome Area: Assets

Due Date: Jun-11

53.10310 - Parramatta River Catchments Floodplain Risk Management Study	90,000	90,000	0	244	244	0	Initiation	1	1	10%	On track	🟢	Tender advertised. Scheduled to commence in Q3
Total	90,000	90,000	0	244	244	0		1	1				
Total Deliverable	90,000	90,000	0	244	244	0	Initiation	1	1	10%	On track	🟢	Tender advertised. Scheduled to commence in Q3

Due Date: Jun-11

53.10309 - Buffalo & Kitty's Creek Floodplain Risk Management Study & P	0	0	(120,000)	2,293	122,293	0	Not Applicable				Not Started	⊖	Project deferred subject to external funding
Total	0	0	(120,000)	2,293	122,293	0		0	0				
Total Deliverable	0	0	-120,000	2,293	122,293	0	Not Applicable				Not Started	⊖	Project deferred

Due Date: Jun-11

To deliver on Capital Works projects as outlined in the Due Date: 2010-2011 Capital Works Program (with 90% completion, 100% commencement & 100% compliance)

53.10308 - Macquarie Park Floodplain Risk Management Study & Plan OPEX	90,000	90,000	90,000	960	(89,040)	5	Implementation	5	5	90%	On track	🟢	Draft final report to be adopted
53.10306 - Flood & Drainage Studies OPEX	216	216	216	1,216	1,000		Implementation			50%	On track	🟢	Parramatta River study to commence in Q3
53.10307 - Eastwood Floodplain Risk Management Study & Plan OPEX	0	0	0	2,348	2,348		Completed			100%	Complete	🟡	Completed
53.10314 - Development Assessment OPEX	0	0	0	156	156		Completed			100%	Complete	🟡	Completed
Total	90,216	90,216	90,216	4,680	(85,536)	5		5	5				
Total Deliverable	90,216	90,216	90,216	4,680	-85,536	5	Implementation	5	5		On track	🟢	Projects on track

Status Legend

- 🔄 On track
- ✘ Action required
- ➡ Complete
- ⊖ Not Started

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

10/11 Current Budget	Dec Revised Budget	10/11 YTD Actual	YTD Variance	Project Stage (as per PM CoR)	Milestones Met YTD	No. Milestones Scheduled YTD	No. project/ deliverable complete (life of project)	Status of Project	December 2010 Comments
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Non - Capital Projects

Outcome Area: Environment

Complete final year community engagement actions of Due Date: Jun-11

Grant Funded Catchment Connections Project involving 5 catchments through 6 community workshops, 12 bushwalks, 150 home visits advisory services and bush regeneration activities to satisfy grant requirements and produce final report

Urban Sustainability Catchment Connections 84.11036 - Catchment Connections Project	222,679	222,679	76,953	20,662	(56,291)	Implementation	6	6	75%	On track	🔄	Department of Environment, Climate Change and Water (DECCW) has extended project to 30 June 2011.
Total Urban Sustainability Catchment Connections	222,679	222,679	76,953	20,662	(56,291)		6	6				
Total Deliverable	222,679	222,679	76,953	20,662	-56,291	Implementation	6	6	75%	On track	🔄	Project is progressing well

Deliver Stage 1 of DECCW Grant Funded 'River to River - Reconnecting 2 key Sydney wildlife corridors'

Project with partners SMCMA and Hunters Hill Council through targeted field surveys and strategic corridor planting to create new habitat and promote biodiversity

Urban Sustainability River to Rivers 84.11356 - River to River Corridors Project	118,039	118,039	118,039	54,452	14,168	(40,284)	Implementation	7	7	20%	On track	🔄	Project commenced 16 July and Consultant engaged September 2010. Project reference group and project control team has been formed, terms of reference adopted and several meetings have been held. A literature review has been completed and an engagement plan prepared. A Draft Social values analysis survey structure is under consideration.
Total Urban Sustainability River to Rivers	118,039	118,039	118,039	54,452	14,168	(40,284)	7	7					
Total Deliverable	118,039	118,039	54,452	14,168	-40,284	Implementation	7	7	20%	On track	🔄	Project is progressing well and initial stages are exceeding expectations	

Status Legend

- 🟢 On track
- 🔴 Action required
- 🟡 Complete
- ⊖ Not Started

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

10/11 Current Budget		Dec Revised Budget		10/11 YTD Actual		YTD Variance		Project Stage (as per PM CoR)		No. Milestones Scheduled Met YTD		No. Milestones Scheduled YTD		% project/deliverable complete (life of project)		Status of Project		December 2010 Comments	
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Implement a campaign to promote the services and products of the Building and Development Advisory Service

Due Date: Jun-11

Town Centres		95,000	95,000	0	(47,500)	Implementation	1	2	5%	Action required	🔴	The consultant's brief was to be finalised in this Quarter but given the problems recruiting the Economic Development Manager this did not occur. The Place Manager re-commenced managing the project in December 2010.	
Total	Town Centres	95,000	95,000	0	(47,500)		1	2					

Total Deliverable		95,000	95,000	0	-47,500	Implementation	1	2	5%	Action required	🔴	Project has been delayed due to the problems in recruiting the Economic Development Manager. The Place Manager is now managing the project however it should be noted that some delays may occur in meeting the key stages of the project.	
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Implement a Sustainable Business Water, Energy and Waste Audit Project by targeting 50 local Small and Medium Enterprises over 3 years to promote sustainable business operations

Due Date: Jun-11

84.11338 - Business Audit Program		65,452	65,452	25,685	(8,369)	Implementation	2	2	38%	On track	🟢	Small and Medium Enterprises (SMEs) contacted and on target with 25 due to be audited by 30 June 2011. Remaining 25 to be audited and reports produced over upcoming year. To date, 9 audits completed and 6 preliminary audits awaiting meter replacements by Sydney Water Corporation (SWC). Project ends October 2012.	
Total		65,452	65,452	25,685	(8,369)		2	2					

Total Deliverable		65,452	65,452	25,685	-8,369	Implementation	2	2	38%	On track	🟢	Project is progressing well with in excess of 53.9KJ/day of water savings identified across the 9 businesses audited to date.	
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Capital and Non-Capital Quarterly Status Report Period Ended December 2010

Status Legend

- 🔄 On track
- ✗ Action required
- ➡ Complete
- ⊖ Not Started

10/11 Current Budget	Dec Revised Budget	Jun-11	10/11 YTD Actual	YTD Variance	YTD Project Stage (as per PM CoR)	No. Milestones Met YTD	No. Milestones Scheduled YTD	% project/deliverable complete (life of project)	Status of Project	December 2010 Comments
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To develop the City wide land use planning strategy to Due Date: Jun-11

support the development of the Comprehensive Local Environmental Plan (DLEP 2011), this will include background studies in:

- Centre and Corridors
- Housing
- Employment
- Parks (Open Space)
- Community & Culture
- Environment
- Transport
- Heritage

Consolidated LEP for Ryde										
41.11061 - Consolidated LEP for Ryde										
41,555	41,555		0	(8,278)	Implementation	8	8	60%	On track	Local Planning Strategy and draft LEP 2011 were adopted by Council. DLEP 2011 was submitted to the Department of Planning requesting approval to exhibit the draft plan.
41,555	41,555		0	(8,278)		8	8			

Town Centres										
41.11087 - Eastwood Master Plan										
50,000	50,000		0	(25,000)	Implementation	1	1	10%	Action required	The scope of the project was expanded to include a social/ cultural planning component. Approval is sought for increased funds to cover this additional work. Consultants brief was finalised.
50,000	50,000		0	(25,000)		1	1			

Town Centre Upgrades										
41.11267 - West Ryde Master Plan										
52,952	52,952		19,420	(7,056)	Implementation	2	2	40%	On track	The master plan and draft LEP provisions were adopted by Council. The preparation of the DDGP commenced.
52,952	52,952		19,420	(7,056)		2	2			

Total Deliverable										
144,507	144,507		19,420	-40,334	Implementation	11	11	50%	On track	Good progress has been made on DLEP 2011, work continues on reviewing the planning controls for West Ryde and the project framework for the Eastwood project was finalised.
144,507	144,507		19,420	-40,334		11	11			

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

Status Legend

- 🟢 On track
- 🔴 Action required
- 🟡 Complete
- ⊖ Not Started

10/11 Current Budget		Dec Revised Budget		10/11 YTD Actual		YTD Variance		Project Stage (as per PM CoR)		No. Milestones Scheduled Met YTD		No. Milestones Scheduled YTD		YTD		Status of Project		December 2010 Comments		

41.11374 - Aboriginal Heritage Office Partnership	34,000	34,000	34,000	17,000	25,274	8,274	8,274	Implementation	2	2	20%	On track	🟢	The Aboriginal Site Management report was submitted to Council for comment. This document forms the basis of the implementation program over the 5 years.
Total	34,000	34,000	34,000	17,000	25,274	8,274	8,274	Implementation	2	2	20%	On track	🟢	Project is progressing well

Undertake a Best Value Review of Development Assessment process to review assessment process, developers levy and fee processes and make recommendations for improvements to the development control plans and development processes to enable faster assessment

Due Date: Jun-11

Corporate Sustainability	80,000	80,000	80,000	40,000	0	(40,000)	(40,000)	Implementation	2	2	33%	On track	🟢	Best Value Review progressing well and project on track. Challenge Group Meeting held and all required milestones achieved.
Total Corporate Sustainability	80,000	80,000	80,000	40,000	0	(40,000)	(40,000)	Implementation	2	2	33%	On track	🟢	Project is progressing well with significant work done and data gathered.

Administration	59,272	59,272	59,272	29,636	27,354	(2,282)	(2,282)	Implementation	1	1	40%	On track	🟢	The masterplan and draft LEP provisions were adopted by Council. The preparation of the DDCP commenced.
Total Administration	59,272	59,272	59,272	29,636	27,354	(2,282)	(2,282)	Implementation	1	1	40%	On track	🟢	Project is progressing well with significant work done and data gathered.

Status Legend

- 🔄 On track
- ✖ Action required
- ➡ Complete
- ⊖ Not Started

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

												December 2010 Comments		
												Status of Project		
	10/11 Current Budget	Dec Revised Budget	10/11 YTD Actual	YTD Variance	Project Stage (as per PM CoR)	Milestones Met YTD	No. Milestones Scheduled	No. project/ deliverable complete (life of project)						
Education & Promotion														
32.11175 - Weeds Management	27,617	27,617	117	(12,383)	Not Started								⊖	Grant application submitted for \$20,000 value of work, however \$4,000 has been awarded. Awaiting acceptance of revised scope of work plan to reflect reduced grant funding before accepting grant offer. December budget to be revised down to reflect grant funding variation and reduced expenditure.
Total Education & Promotion	27,617	27,617	117	(12,383)		0	0	0						
31.11246 - Sustainable Transport Management	135,000	135,000	57,079	(10,419)	Implementation	9	9	55%	On track	🔄				Sites for 2 transport Access Guides (TAG) is have been selected and to be completed over next two Quarters. Continued to deliver Top Ryder Community Bus Service connecting 5 key centres of Ryde and transporting on average over 5,200 passengers monthly.
39.11182 - Parking Demand Study	43,689	43,689	26,191	2,593	Implementation	1	1	75%	On track	🔄				Project currently on track
27.11101 - E-planning Initiatives	36,940	36,940	19,024	13	Implementation	1	1	33%	On track	🔄				Online DA tracking facility has been delivered. Currently developing DA Enquiry which is an online property enquiry tool.
31.11405 - Climate Change Management	55,770	55,770	138	(28,133)	Implementation	2	2	50%	On track	🔄				Climate Change Risk Assessment Report completed. Mitigation and Adaptation Plans due June 2011. LED light globe replacement program for Council operations under consideration. Successfully trialled LED lights and stand-by monitor controls at Operations Centre and Council libraries.
35.11393 - Boarding House Project	70,000	70,000	37,652	2,652	Implementation	6	6	80%	On track	🔄				Draft report received. Council report anticipated for March 2011.
Total	341,400	341,400	140,084	(33,294)		19	19							
Total Deliverable	428,289	428,289	167,555	-47,959	Implementation	20	20		On track	🔄				

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

Status Legend

- On track
- ✗ Action required
- Complete
- ⊖ Not Started

10/11 Current Budget	Dec Revised Budget	10/11 YTD Actual	YTD Variance	Project Stage (as per PM_CoR)	No. Milestones Met YTD	No. Milestones Scheduled YTD	% project/deliverable complete (life of project)	Status of Project	December 2010 Comments
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Capital Projects

Outcome Area: Governance

To gain approval for preferred option for IT Disaster Recovery site and systems Due Date: **Sep-10**

Information Management 24.11419 - Disaster Recovery Site	157,800	157,800	78,900	91,107	12,207	Completed	2	2	100%	Complete	➤	Project is completed
Total Information Management	157,800	157,800	78,900	91,107	12,207	Completed	2	2				
Total Deliverable	157,800	157,800	78,900	91,107	12,207	Completed	2	2	100%	Complete	➤	Project completed

To implement all IT capital projects as approved in the 2010/2011 Capital Works Program Due Date: **Jun-11**

Information Management 24.11414 - Upgrade PC/Security-IRM Storage area 24.11410 - PC Hardware Replacement	10,000 35,000	10,000 35,000	0 17,502	0 25,084	0 7,582	Not Applicable	0	0	Not Started	Not Started	⊖	Scheduled for May 2011. For replacement of unusable existing PCs and therefore is a 'maintenance budget item' relating to capital. There are no milestone events. Project completed
24.11412 - OfHead Projectors Replacement	10,000	10,000	10,000	9,950	(50)	Completed	2	2	100%	Complete	➤	Scheduled for March 2011.
24.11415 - Network Software Administration	33,200	33,200	0	0	0	Not Started	0	0	Not Started	Not Started	⊖	Scheduled for April 2011.
24.11413 - Mobile Car Printers for Inspection (H&B)	5,000	5,000	0	0	0	Not Started	1	1	10%	On track	➤	Identified the number of PC's required for the library. Hardware installed and testing commenced.
24.11407 - Library-Public Access PCs (CoR Centre)	156,559	156,559	156,559	880	(155,679)	Implementation	9	9	50%	On track	➤	Scheduled for May 2011.
24.11418 - Implement Thin Client Technology	380,000	380,000	380,001	34,777	(345,224)	Implementation	9	9	50%	Not Started	⊖	Scheduled for May 2011.
24.11409 - High Speed Scanner/OCR matching software	44,000	44,000	0	0	0	Not Started	3	3	100%	Complete	➤	Project completed
24.11416 - Expansion of Memory- Storage	45,000	45,000	45,000	43,989	(1,011)	Completed	2	3	75%	Action required	✗	Delayed to January 2011 due to vendor/Xmas period.
24.11411 - Call Centre Display Boards/headsets	35,000	35,000	0	2,362	2,362	Implementation	3	3	100%	Complete	➤	Project completed
24.11408 - AO Scanner/Printer/Plan Copier (PW)	70,000	70,000	70,000	70,700	700	Completed	3	3	100%	Complete	➤	
Total Information Management	823,759	823,759	679,062	187,742	(491,320)	Implementation	20	21	40%	On track	➤	Project is progressing well
Total Deliverable	823,759	823,759	679,062	187,742	-491,320	Implementation	20	21	40%	On track	➤	Project is progressing well

Capital and Non-Capital Quarterly Status Report Period Ended December 2010

Status Legend

- 🟢 On track
- 🔴 Action required
- 🟡 Complete
- ⊖ Not Started

10/11 Current Budget		Dec Revised Budget		Jun-11		10/11 YTD Actual		YTD Variance		Project Stage (as per PM_CoR)		Milestones Scheduled Met YTD		No. Milestones Scheduled YTD		% project/deliverable complete (life of project)		Status of Project		December 2010 Comments	
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To provide an expanded e-business capability to enable Due Date:

- internal and external customers to conduct business with Council and access information electronically;
- Implement S149/603 Certificates with online payment
- Implement Online Inquiry
- Improve DA Online Application Process

Information Management	75,000	75,000	75,000	0	19,370	19,370	19,370	0	19,370	19,370	Implementation	1	1	1	1	20%	On track	🟢	Phase 1 data migration commenced.	
Total Information Management	75,000	75,000	75,000	0	19,370	19,370	19,370	0	19,370	19,370	Implementation	1	1	1	1	20%	On track	🟢	Phase 1 data migration commenced.	

Other Deliverables Due Date: Jun-11

Information Management	0	0	0	0	0	0	0	0	0	0	Planning	1	1	1	10%	On track	🟢	Installation by vendor due in late January 2011.	
Total Information Management	0	0	0	0	0	0	0	0	0	0	Planning	1	1	1	10%	On track	🟢	Installation by vendor due in late January 2011.	

24.11045 - CHRIS 21 Upgrade	50,000	50,000	50,000	40,000	4,425	(35,575)	4,425	40,000	4,425	(35,575)	Implementation	2	3	3	40%	Action required	🔴	Delayed due to incorrect installation by vendor and lack of business owner resources.	
Total	50,000	50,000	50,000	40,000	4,425	(35,575)	4,425	40,000	4,425	(35,575)	Implementation	2	3	3	40%	Action required	🔴	Delayed due to incorrect installation by vendor and lack of business owner resources.	

Total Deliverable	50,000	50,000	50,000	40,000	4,425	-35,575	4,425	40,000	4,425	-35,575	Implementation	3	4	4	25%	Action required	🔴	CHRIS 21 upgrade delayed due to incorrect installation by vendor and lack of business owner resources.	
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Capital and Non-Capital Quarterly Status Report Period Ended December 2010

Status Legend

- ↻ On track
- ✗ Action required
- Complete
- ⊖ Not Started

	10/11 Current Budget	Dec Revised Budget	10/11 YTD Actual	YTD Variance	Project Stage (as per PM_CoR)	No. Milestones Met YTD	No. Milestones Scheduled YTD	% project/deliverable complete (life of project)	Status of Project	December 2010 Comments
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Non - Capital Projects

Outcome Area: Governance

To develop the Ryde 2030 Community Strategic Plan involving broad engagement to develop a strategic vision for the City which reflects the community vision for the City by June 2011

Due Date: Jun-11

10.11311 - Ryde 2030 Community Strategic Plan	89,985	89,985	0	2,780	2,780	Implementation	3	3	70%	On track	↻	Further consultation with external stakeholders to occur in quarter three. Document on track for public exhibition in quarter four.
Total	89,985	89,985	0	2,780	2,780		3	3				

Total Deliverable	89,985	89,985	0	2,780	2,780	Implementation	3	3	70%	On track	↻	Project is progressing well
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To undertake a Staff Culture Survey for the organisation that provides current state of organisation, areas for future development and appropriate tools for the measurement of values and behaviours

Due Date: Feb-11

Corporate Sustainability	80,000	80,000	80,000	57,843	(22,157)	Completed	2	2	100%	Complete	➤	Two phases - collection of data (Have your say day) and delivery of results complete - further action will be taken at team level over next 12 months.
22.11371 - Corporate Training & Development Survey	80,000	80,000	80,000	57,843	(22,157)	Completed	2	2	100%	Complete	➤	Two phases - collection of data (Have your say day) and delivery of results complete - further action will be taken at team level over next 12 months.
Total Corporate Sustainability	80,000	80,000	80,000	57,843	(22,157)		2	2				

Total Deliverable	80,000	80,000	80,000	57,843	-22,157	Completed	2	2	100%	Complete	➤	Two phases - collection of data (Have your say day) and delivery of results complete - further action will be taken at team level over next 12 months.
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Due Date: Jun-11

Other Deliverables	49,500	49,500	0	0	0	Planning	0	1	On track	↻	Contract Administration Training is scheduled for delivery during first quarter 2011.
22.11426 - Contract Administration Training	49,500	49,500	0	0	0	Planning	0	1	On track	↻	Contract Administration Training is scheduled for delivery during first quarter 2011.
Total	49,500	49,500	0	0	0		0	1			

Total Deliverable	49,500	49,500	0	0	0	Planning	0	1	On track	↻	Contract Administration Training is scheduled for delivery during first quarter 2011.
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Base Budget Quarterly Status Report Period Ended December 2010

Status Legend	
🟢	On track
🔴	Action required
🟡	Complete
🟠	Not Started

People Project Deliverables		Program	Due Date	Service Unit	No. Milestone Met YTD	No. Milestone Scheduled YTD	% Project Complete (life of project)	Status of Project	December 2010 Comments
To develop the Community Facilities plan to identify specific types of facilities for specific locations including indicative costings for inclusion in the 10 year financial plan	Community Facilities		Jun-11	Community & Culture	0	0	50%	On track	No milestone was scheduled for this quarter.
To develop a Cultural Facilities Plan to identify an appropriate location, type of facility and indicative costings	Arts & Culture		Dec-10	Community & Culture	1	0	75%	Action required	Consultants have been appointed and work has started on the project. Project scheduled to be finished by May 2011.
To review the operations of the Community and Culture Service Unit to identify how the unit complements the Ryde 2030 Outcomes Model	Community Development		Jun-11	Community & Culture	1	1	50%	On track	Research ongoing for stage 3 (Community development model research) and Stage Four (Operating model research).
To develop alternative business models for Brush Farm House	Arts & Culture		Dec-10	Group Manager Community Life	2	4	50%	Action required	Delay in EOI process.
Investigate operating models for ELS Hall	Sports & Recreation		Dec-10	Group Manager Community Life	4	4	100%	Complete	EOI closed, submissions reviewed and Council resolution passed. Negotiations with preferred supplier underway.
Develop a Library Technology Plan that outlines the potential for emerging technologies	Libraries		Jun-11	Library	0	0	20%	On track	Continues on track. Expecting substantial progress during 3rd quarter.
To implement the Bushland Plan of Management undertaking regeneration of 20 identified sites	Environment		Jun-11	Open Space	20	20	95%	On track	Contracts finalised and Contractors selected and engaged in accordance with Council policy and guidelines. Maintenance works have commenced in selected natural area sites.
To complete a 'Best Value Review' of the Sporting policies and procedures and maintenance arrangements for all community sporting facilities to ensure equitable/affordable access for users to sporting facilities	Sports & Recreation		Mar-11	Open Space	1	2	25%	Action required	Project Brief completed and finalised after discussions with key Stakeholders. Brief to be distributed to Challenge Committee Members and consultant finalised. Significant progress in Third Quarter anticipated.
To review current Tree Management processes and procedures to comply with the requirements of the LEP/DCP 2008	Trees and Tree Management		Dec-10	Open Space	1	2	25%	Action required	Modification of application forms nearing completion. Review of DCP and Tree Management Policy to be presented to Council in July 2011.
Investigate the feasibility of a 'Wave Rider' for the Ryde Aquatic Leisure Centre	Leisure		Jun-11	Ryde Aquatic Leisure Centre	1	1	20%	On track	Waiting on survey from Council's Manager - Survey in conjunction with Parks Asset team. Indicative costs have been provided by Works team for excavation associated with projects.
To develop a corporate branding strategy for the City of Ryde to promote dialogue with residents and partners to improve the visibility of Council services	Marketing & Communications		Sep-10	Community Relations	6	8	50%	On track	Corporate Branding Strategy received from consultant with required changes as requested, to commence implementation 3rd quarter.

Base Budget Quarterly Status Report Period Ended December 2010

Status Legend	
🟢	On track
🔴	Action required
🟡	Complete
⊖	Not Started

Assets Project Deliverables	Program	Due Date	Service Unit	No. Milestone Met YTD	No. Milestone Scheduled YTD	% Project Complete (life of project)	Status of Project		December 2010 Comments
							On track	Action required	

To finalise Council's Public Domain Standard Technical Specifications and Drawings Document to guide Town Centre renewal program	Town Centres	Mar-11	Access	0	0	15%	On track	🟢	Review of existing documentation complete, with required additional standards identified.
To review the Road Hierarchy Master Plan to bring the document and traffic data up-to-date	Roads	Jun-11	Access				On track	🟢	Report deferred to allow for development of mapping for data such as counts, 3t limits, bus routes etc, and integration with asset management. More comprehensive position paper to be prepared.
To review Service Level agreements for the delivery of Cycleway, Footpath, Roads, Bridges & Seawalls programs	Roads	Sep-10	Access	0	0	0%	Not Started	⊖	Service Level Agreements to be reviewed in context of Ryde 2021 Strategic Plan and CoR Corporate Plan.
To complete the Macquarie Park Floodplain Management Plan for adoption by Council	Catchment Management	Jun-11	Catchments & Assets	5	5	90%	On track	🟢	Draft report finalised.
To undertake a review of the Catchment Management Strategy to bring the document and action plan up-to-date	Catchment Management	Jun-11	Catchments & Assets	0	0	5%	On track	🟢	Current document under review.
To review Service Level agreements for the delivery of Catchment and Parks Assets programs	Parks	Sep-10	Catchments & Assets	0	0	15%	On track	🟢	Review under way. To be completed following Integrated Open Space Plan production.
To develop a Service Level Agreement for Fleet and Mechanical Workshop including internal customer service guarantee	Fleet	Jun-11	Waste & Fleet	3	3	100%	On track	🟢	Final Drafts being developed after consultation.
To undertake a Biodiesel trial on selected Council trucks and plant to determine if it is beneficial to extend over the whole heavy vehicle fleet	Fleet	Dec-10	Waste & Fleet	2	2	100%	Complete	🟡	Project completed Quarter 1.
To review Council's waste strategy including investigation of alternate waste technologies	Waste	Dec-10	Waste & Fleet	1	1	100%	Complete	🟡	Waste Strategy completed. Workshop on hold until further information from Dept Environment Climate Change and Water identifying which suitable Alternative Waste Technology processes are available.
To develop and establish a facilities management program of all assets to ensure risk, compliance, statutory items are addressed in a timely manner	Buildings & Property	Jun-11	Buildings	0	0	0%	On track	🟢	Documentation scheduled to commence in Quarter Three.
To develop a staff accommodation plan to inform how to best provide Council's civic and operational functions in the mid to long term	Buildings & Property	Jun-11	Buildings	0	0	0%	On track	🟢	Development Director appointed, project initiated.
To deliver the yearly maintenance program for Access, Catchments, Parks and Buildings within budget and in accordance with Service Level Agreements	Operations	Jun-11	Operations	2	2	50%	On track	🟢	Maintenance program is progressing in accordance with Service Level Agreements.

Base Budget Quarterly Status Report Period Ended December 2010

Status Legend	
↻	On track
✗	Action required
➤	Complete
⊖	Not Started

Environment Project Deliverables	Program	Due Date	Service Unit	No. Milestone Met YTD	No. Milestone Scheduled YTD	% Project Complete (life of project)	Status of Project		December 2010 Comments

Undertake a Best Value Review of Development Assessment process to review assessment process, developers levy and fee processes and make recommendations for improvements to the development control plans and development processes to enable faster assessment	Development Assessment	Jun-11	Assessment	2	2	33%	On track	↻	Project on track. Challenge Group meeting held. All required milestones achieved.
Implement a campaign to promote the services and products of the Building and Development Advisory Service	Customer Service	Jun-11	Urban Planning	3	2	60%	On track	↻	One information session held. Four information sheets prepared.
Implement priority actions within the Economic Development Strategy to deliver actions and services to support local businesses and assist in creating a strong local economy	Economic Development	Jun-11	Urban Planning	0	0	0%	Not Started	⊖	The commencement of program has been delayed further due to difficulty in recruiting the Economic Development Manager. Recruitment process to be finalised by March 2011.
Key sections of Development Control Plan 2010 including the sections on the parking controls and dwelling houses are reviewed, publicly exhibited and reported to Council for consideration	Strategic Planning	Jun-11	Urban Planning	3	3	25%	On track	↻	The review of the sections of DCP 2010 commenced for parking, notification and waste.
To implement Boarding House Enforcement Project to reduce the number of unauthorised boarding houses	Development Compliance	Mar-11	Environmental Health	6	6	80%	On track	↻	Draft report received. Council report anticipated for March 2011.
To implement the Brothel investigation project to ensure compliance with development control plans	Development Compliance	Jun-11	Environmental Health	7	7	100%	Complete	➤	Additional two brothels have been closed. Funding being sought for next four years as an ongoing compliance program.
Renew the Ryde Greenhouse Gas Mitigation Plan to meet or exceed local mitigation targets and develop adaptation strategies to manage the local risks and impacts of climate change	Climate Change	Jun-11	Environment	2	2	50%	On track	↻	Draft Mitigation Plan completed and being reviewed by Climate Change and Sustainability Advisory Committee. Climate Change Risk Assessment Report completed. Vulnerability mapping due in May 2011 and both Mitigation and Adaptation Plans due in June 2011.
Complete Ryde Energy Saving Action Plan for the RALC targeting a reduction of at least 10% in energy consumption from the base-year 2003/04 by 2011/12	Water and Energy Conservation	Jun-11	Environment	1	1	50%	On track	↻	Draft Energy Savings Action Plan (ESAP) has been completed. LED light replacement project and a 100 - 130 kw Cogeneration Plant are both under consideration for the RALC.
Implement 5 Star Every Drop Counts action plan for organisation to reduce water consumption by 15% below 2003/04 baseline year by improving metering, monitoring and control systems	Water and Energy Conservation	Jun-11	Environment	4	4	50%	On track	↻	Quarterly water consumption is tracking on target. Real time monitors and tiny tags in use and are being rotated between high water using operations/activities. 5 Star rating diagnostic scheduled late Third Quarter.

Base Budget Quarterly Status Report Period Ended December 2010

Status Legend	
🟢	On track
🔴	Action required
🟡	Complete
🟠	Not Started

Program	Due Date	Service Unit	No. Milestone Met YTD	No. Milestone Scheduled YTD	% Project Complete (life of project)	Status of Project	December 2010 Comments

Governance	May-11	Strategy & Projects	1	1	100%	On track	Project commenced. KPIs are being defined.
Governance	Jun-11	Strategy & Projects	0	0	50%	On track	Definitions of staff roles completed, delegations will be reviewed in third quarter.
Organisational Development	Nov-10	Strategy & Projects	0	0	100%	Complete	Outcomes Framework now complete.
Strategic Planning	Jun-11	Strategy & Projects	0	0	10%	On track	Projects are being developed to deliver the goals and strategies for inclusion in the Delivery Program.
Strategic Planning	Dec-10	Strategy & Projects	0	0	40%	Action required	Expect to continue review of Best Value methodology in next quarter.
Customer Service	Dec-10	Customer Service	0	0	5%	On track	Review is currently underway by Manager Customer Service who commenced in November 2010. Due date to be extended to allow for completion of review.
Customer Service	Mar-11	Customer Service	0	0	5%	On track	Manager Customer Service is currently researching appropriate feedback mechanisms as a component of the Customer Service and Community Engagement Plan.
Customer Service	May-11	Customer Service	3	3	70%	On track	Opening date of the Planning & Business Centre is scheduled for April 2011. Operational and design requirements for the Unit are currently being established.
Financial Management	Oct-10	Finance	1	1	100%	Complete	Adopted by Council at September Council meeting.
Financial Management	Jun-11	Finance	0	0	0%	On track	This has now formed part of the overall budget process, with the next four years for the Base Budget shown. Non-Capital and Capital budgets are under review.
Community Engagement	Jun-11	Governance	1	1	25%	On track	A new budgeting tool is being investigated for greater efficiencies in the budgeting process and the LTFP.
Governance	Aug-10	Governance	6	4	86%	Complete	Project is ahead of schedule. Support has been provided since November 2010.
Governance	Dec-10	Governance	4	4	100%	Action required	A system to monitor registers has been developed and is being implemented across the organisation. Improvements are planned for 2011/12.
Governance	Dec-10	Governance	3	6	50%	Action required	Project will be completed by June 2011

Base Budget Quarterly Status Report Period Ended December 2010

Status Legend	
↻	On track
✗	Action required
➤	Complete
⊖	Not Started

Governance Project Deliverables		Program	Due Date	Service Unit	No. Milestone Met YTD	No. Milestone Scheduled YTD	% Project Complete (life of project)	Status of Project	December 2010 Comments
To implement an appropriate corporate wide approach to training that includes refresher training, mentoring program and a women's development program	Human Resources	Sep-10	Human Resources	1	1	100%	Complete	↻	Training programs in place and resourced.
To develop a leadership training plan for all managers/supervisors. Plan to include Managing for Performance, Project Management, Budget Management and Contract/Procurement	Human Resources	Oct-10	Human Resources	1	2	50%	On track	↻	Action required to integrate and link the plan to performance management later in 2011.
To develop the City of Ryde's Workforce Plan that reflects the outcomes of the Ryde 2030 Community Strategic Plan with appropriate internal and external consultation	Strategic Planning	Mar-11	Human Resources	1	0	0%	Not Started	⊖	Work towards workforce plan is underway however, final plan will be prepared for March 2011.
To deliver the Internal Audit plan and report to Audit Committee	Internal Audit	Jun-11	Risk & Audit	2	2	50%	On track	↻	Plan is progressing with a number of scheduled Audits underway. Plan delivery is generally on target.
To review and revise Council's existing procurement framework and establish (where required) new procedural documents and processes	Procurement	Jun-11	Risk & Audit				Action required	✗	Audit into general Procurement at COR identified specific action to be addressed. These include accreditation in Contract Administration and procurement as well as more extensive pre and post tender consultation with key input areas. These actions are being addressed with a timeframe of June 2011.
To implement the Enterprise Risk Management strategy including 50% rollout throughout the organisation	Risk Management	Jun-11	Risk & Audit	0	0	0%	Not Started	⊖	Rollout deferred until 2011/2012 to allow for other organisational change programs to be embedded. Business Continuity Plan (BCP) revisited with a scenario test to be conducted in January 2011. BCP currently being updated.
To develop a claims database for the recording of insurance claims and incidents	Risk Management	Jun-11	Risk & Audit	1	1	90%	On track	↻	Discussions have been held with Records (update of TRIM and CRM) and mapping to automate database. Work is progressing to meet desired outcome of link to mapping database.

Natural Account	Description	10/11 Opening Balance	Budget To Reserve	Budget From Reserve	10/11 Budget Result	Review To Reserve	Review From Reserve	10/11 Review Result
93001 - Internally Restricted Revenues								
8302	Voluntary Planning Agreement Reserve	138,777.27	1,250,000.00	-1,400,000.00	-11,222.73	-750,000.00		-761,222.73
8304	Asset Replacement Reserve	1,420,949.98	1,350,000.00	-1,945,000.00	825,949.98			825,949.98
8305	Plant Replacement Reserve	615,126.60		-208,575.54	406,551.06			406,551.06
8306	Ryde Aquatic Leisure Centre Reserve	3,066,413.52	3,775,419.87	-3,976,385.74	2,865,447.65			2,865,447.65
8307	Financial Security Reserve	140,343.41	301,000.00		441,343.41	332,441.00		773,784.41
8309	Council Election Reserve	435,284.70			435,284.70			435,284.70
8311	Investment Property Reserve	17,320,369.43	973,751.00		18,294,120.43			18,294,120.43
8312	Civic Precinct Redevelopment Reserve	7,978,582.23		-4,240,000.00	3,738,582.23			3,738,582.23
8314	Carryover Works Reserve	7,617,918.50		-4,858,871.00	2,759,047.50		25,127.00	2,784,174.50
8318	Porters Creek Reserve	199,348.89			199,348.89			199,348.89
8319	Insurance Fluctuation Reserve	150,000.00			150,000.00			150,000.00
	Total Internally Restricted Revenues	39,083,114.53	7,650,170.87	-16,628,832.28	30,104,453.12	-417,559.00	25,127.00	29,712,021.12
93002 - Internally Restricted Liabilities								
8326	West Ryde Child Care Centre Reserve	202,745.17	9,249.00		211,994.17			211,994.17
8327	Employee Leave Entitlements Reserve	2,221,900.01	60,000.00		2,281,900.01			2,281,900.01
8328	Refundable Deposits Reserves	7,502,552.55	20,000.00		7,522,552.55			7,522,552.55
	Total Internally Restricted Liabilities	9,927,197.73	89,249.00		10,016,446.73			10,016,446.73
93003 - Section 94 Contribution Reserves								
8351	Community & Cultural Facilities Reserve	18,454.02	323,000.00	-1,050,000.00	-708,545.98	300,000.00		-408,545.98
8352	Open Space & Recreation Facilities Reserve	-3,664,059.37	1,402,000.00	-650,000.00	-2,912,059.37	400,000.00		-2,512,059.37
8353	Roads & Traffic Management Facilities Reserve	-900,443.90	159,000.00		-741,443.90			-741,443.90
8354	Stormwater Management Facilities Reserve	5,677,508.09	168,900.00	-54,000.00	5,792,408.09	140,000.00		5,932,408.09
8355	Section 94 Plan Administration Reserve	432,822.81	16,000.00	-10,000.00	438,822.81			438,822.81
	Total Section 94 Contribution Reserves	1,564,281.65	2,068,900.00	-1,764,000.00	1,869,181.65	840,000.00		2,709,181.65
93004 - Other External Restrictions								



Natural Account	Description	10/11 Opening Balance	Budget To Reserve	Budget From Reserve	10/11 Budget Result	Review To Reserve	Review From Reserve	10/11 Review Result
8376	Domestic Waste Management Reserve	3,337,890.01	12,895,370.00	-12,452,604.20	3,780,655.81			3,780,655.81
8377	External Drainage Works Contribution Reserve	124,534.42	24,000.00	-64,627.00	83,907.42			83,907.42
8378	Macquarie Park Corridor Special Rate Reserve	412,693.47	1,176,800.00	-1,020,000.00	569,493.47			569,493.47
8379	Stormwater Management Service Charge Reserve	14,449.82	965,600.00	-970,000.00	10,049.82			10,049.82
Total Other External Restrictions		3,889,567.72	15,061,770.00	-14,507,231.20	4,444,106.52			4,444,106.52
93005 - Unexpended Grants Reserves								
8401	U/Exp Grant - Home Modification & Maintenance	179,365.22			179,365.22			179,365.22
8402	U/Exp Grant - Youth Council	2,500.00			2,500.00			2,500.00
8403	U/Exp Grant - Volunteer Referral Agency	10,727.68			10,727.68			10,727.68
8404	U/Exp Grant - Library Local Priority	18,472.00		-18,472.00				
8405	U/Exp Grant - Literacy Links							
8406	U/Exp Grant - Catchments Connections Administration	193,404.00		-193,404.00				
8407	U/Exp Grant - Dunbar Park Wetland - Plan of Management	770.00		-770.00				
8408	U/Exp Grant - Urban Sustain Program - Looking Glass Bay	49,563.00			49,563.00			49,563.00
8409	U/Exp Grant - Consolidated LEP for Ryde	24,654.55		-16,554.55	8,100.00			8,100.00
8410	U/Exp Grant - Santa Rosa Park - Creek Rehabilitation	127,273.00			127,273.00			127,273.00
8411	U/Exp Grant - Firebreaks							
8412	U/Exp Grant - Booth Reserve - 2008							
8413	U/Exp Grant - Sydney North/SydneyWest Tussock Paspalum	8,907.95			8,907.95			8,907.95
8414	U/Exp Grant - Ryde Community & Sport Centre - ELS Hall Pa	1,436,220.00		-1,436,220.00				
8415	U/Exp Grant - Buffalo Creek - (SQID)	18,778.31			18,778.31			18,778.31
8416	U/Exp Grant - Financial Assistance Grants	488,034.00		-488,034.00				
8417	U/Exp Grant - Road Services Unit Management	187,462.00		-187,462.00				
8418	U/Exp Grant - Macquarie Park Master Plan	11,000.00			11,000.00			11,000.00
8419	U/Exp Grant - Sydney Water Business Audit Program	72,689.72			72,689.72			72,689.72
8420	U/Exp Grant - Booth Reserve - 2009	9,306.77			9,306.77			9,306.77
8421	U/Exp Grant - Garden Competition	1,825.08			1,825.08			1,825.08
8422	U/Exp Grant - Bus Shelter Contribution	53,450.00		-53,450.00				
8423	U/Exp Grant - Netball Courts	147,000.00		-147,000.00				
8424	U/Exp Grant - Library Books	90,000.00		-90,000.00				
8425	U/Exp Grant - RTA - Pittwater Road	37,463.00		-37,463.00				
8426	U/Exp Grant - Noxious Weeds Management	12,617.00		-12,617.00				
8427	U/Exp Grant - Rivers to Rivers Corridor	57,189.00		-57,189.00				
8428	U/Exp Grant - Cutter Parade	604.85			604.85			604.85



Natural Account	Description	10/11 Opening Balance	Budget To Reserve	Budget From Reserve	10/11 Budget Result	Review To Reserve	Review From Reserve	10/11 Review Result
8429	U/Exp Grant - NSW Sport Regrading & Levelling	25,500.00		-25,500.00	5,100.00			5,100.00
8431	U/Exp Grant - RTA Andrew St Slow points	5,100.00			18,158.88			18,158.88
8432	U/Exp Grant - Eastwood Floodplain Risk	18,158.88			7,848.13			7,848.13
8433	U/Exp Grant - Liberty Swing Dunbar Park	7,848.13			542.76			542.76
8434	U/Exp Grant - Sport Development Program	542.76						
	Total Unexpended Grants Reserves	3,296,426.90		-2,764,135.55	532,291.35			532,291.35
TOTAL RESERVES		57,760,588.53	24,870,089.87	-35,664,199.03	46,966,479.37	422,441.00	25,127.00	47,414,047.37

City of Ryde - 2010/2011 Quarterly Changes Report

Approved Budget 2010/2011	Actual 2010/2011	Proposed Changes 2010/2011	Comments
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Assets

942 - Buildings & Property

5520032	- Dunbar Park Amenities Building	Cap Exp	80,000		39,000	Cost increase due to competitive market price influences.
5520033	- Gannon Park Amenities Building	Cap Exp	70,000		10,000	Cost increase due to competitive market price influences.
Total 942 - Buildings & Property					49,000	

943 - Access

4710222	Town Centre & Public Domain OPEX	Op Exp	20,000	41,105	250,000	Additional costs of granite paving, garden maint & multifunction poles.
5010225	Emergency Management (SES) OPEX	Op Exp			81,125	Contribution to SES as part of payment to Emergency Services separated out from contribution to Fire Service
5010225	Emergency Management (SES) OPEX	Op Exp		70,224	130,000	SES operations unfunded in 2010/11.
4724076	Macquarie Park - Public Domain	Cap Inc	(50,896)	(140,000)	(140,000)	New income from RTA as per agreement sent 7/12/10 by RTA to CoR Variation & contribution for Lane Cove Rd
4724280	Ross Street Reconstruction	Cap Exp			150,000	Ross St - Pavement failure
Total 943 - Access					471,125	

Total Assets

					520,125	
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City of Ryde - 2010/2011 Quarterly Changes Report

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Environment

930 - Environment & Planning

Code	Description	Op Exp	1,500	4,253	2,753	Comments
2711001	Environment & Planning Administration	Op Exp	1,500	4,253	2,753	Overtime budget saving transferred to cover subscriptions expenditure
2711053	Committee Services	Op Exp	3,500	288	(2,753)	Transfer budget saving to cover subscriptions
Total 930 - Environment & Planning						

931 - Health & Building

Code	Description	Op Inc	(30,000)	(4,492)	20,000	Comments
3411042	Certification	Op Inc	(30,000)	(4,492)	20,000	Income reduced due to limited private construction activity and competition from private certifiers
3411062	Construction	Op Inc	(80,000)	(16,107)	40,000	Income reduced due to limited private construction activity and competition from private certifiers
3511001	Building & Land Use Enforcement Administration	Op Inc		(2,686)	(5,000)	Income increased due to number of fines issued
3511001	Building & Land Use Enforcement Administration	Op Inc	(40,000)	(52,338)	(40,000)	Income increased due to number of fines issued
3611231	Statutory Information	Op Inc	(30,000)	(8,731)	10,000	Income reduced due to people relying on occupation certificates as opposed to building certificates when purchasing properties
Total 931 - Health & Building					25,000	

932 - Regulation

Code	Description	Op Inc	(240,000)	(473,151)	(250,000)	Comments
3911181	Parking Control	Op Inc	(240,000)	(473,151)	(250,000)	Income increased in line with increase in car parking fines
3911156	Macquarie Park Parking Scheme	Op Exp	80,000	166,113	85,000	Realign Infringement Processing costs with Infringement Income
3911181	Parking Control	Op Exp	250,000	62,798	(85,000)	Realign Infringement Processing costs with Infringement Income
Total 932 - Regulation					(250,000)	

City of Ryde - 2010/2011 Quarterly Changes Report

		Approved Budget 2010/2011	Actual 2010/2011	Proposed Changes 2010/2011	Comments
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933 - Assessment

		Op Inc	(5,000)	(13,512)	(20,000)	Increase in development activity and demand for final subdivision certificates to be issued.
2811236	Subdivisions	Op Inc	(5,000)	(13,512)	(20,000)	
2811081	Development Assessments	Op Exp	240,000	193,997	210,000	Additional DA's requiring additional external consultant's expert advice of \$210k, \$50K from Best Value Review project and \$160K - from savings from September 2010
2811081	Development Assessments	Op Exp		10,061	10,000	Transfer \$10k from Best Value Review for additional DA's requiring additional casual staff to process
2811373	Assessment - Best Value Review	NCP Exp	80,000		(60,000)	Transfer \$60k from Best Value Review for additional DA's requiring additional external consultant's expert advice and additional casual staff to process
Total 933 - Assessment					140,000	

934 - Urban Planning

		NCP Exp	50,000		45,000	To expand the scope of the project to include Social Planning matters (\$40,000 to be spent this financial year and remainder carried over to 2011/2012 financial year)
4111087	Eastwood Master Plan	NCP Exp	50,000		45,000	
4111221	Section 94 Capital Income-Roads	Cap Inc	(323,000)	(398,699)	(300,000)	Income increased due to income received to date
4111221	Section 94 Capital Income-Roads	Cap Inc	(100,000)	(139,270)	(140,000)	Income increased due to income received to date
4111221	Section 94 Capital Income-Roads	Cap Inc	(1,402,000)	(1,262,887)	(400,000)	Income increased due to income received to date
4111259	Voluntary Planning Agreement Capital Income	Cap Inc	(1,250,000)	(250,000)	750,000	Income increased due to income received to date
4111221	Section 94 Capital Income-Roads	To Res	323,000		300,000	Transfer of increased income received to date to Sec 94 reserve
4111221	Section 94 Capital Income-Roads	To Res	1,402,000		400,000	Transfer of increased income received to date to Sec 94 reserve
4111221	Section 94 Capital Income-Roads	To Res	100,000		140,000	Transfer of increased income received to date to Sec 94 reserve
4111259	Voluntary Planning Agreement Capital Income	To Res	1,250,000		(750,000)	Transfer of increased income received to date to Sec 94 reserve
Total 934 - Urban Planning					45,000	

City of Ryde - 2010/2011 Quarterly Changes Report

		Approved Budget 2010/2011	Actual 2010/2011	Proposed Changes 2010/2011	Comments
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935 - Environment

3211175	Weeds Management	NCP Inc	(15,000)		11,000	Reduced grant funding
3211175	Weeds Management	NCP Exp	17,617		(11,000)	Reduced grant expenditure
8411036	Catchment Connections Project	NCP Exp	160,854	1,930	(79,677)	Reduction of expenditure for works done in prior years
Total 935 - Environment					(79,677)	

Total Environment					(119,677)	
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City of Ryde - 2010/2011 Quarterly Changes Report

		Approved Budget 2010/2011	Actual 2010/2011	Proposed Changes 2010/2011	Comments
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Governance

911 - Strategy & Projects

1011234	Strategic Unit	Op Exp	137,585	7,915	115,000	Consultants fees for Internal Communications (\$60K) and additional contract staff to finish CSP (\$55K) - from savings from September 2010
Total 911 - Strategy & Projects					115,000	

921 - Human Resources

2111001	Human Resources Administration	Op Exp	4,000	1,800	5,000	Increased costs for conferences to maintain currency of staff, offset by savings in Study Assistance and Consultants
2111001	Human Resources Administration	Op Exp	5,000	3,000	(2,000)	Savings in Study Assistance to fund additional conference expenses
2211124	Health and Wellbeing	Op Exp	60,000		(3,000)	Savings in Consultants costs to fund additional conference expenses
2211376	Corporate Services Training	Op Exp	52,000	12,651	(1,000)	Approved Higher Education Application - transferred to Customer Service Budget
Total 921 - Human Resources					(1,000)	

922 - Customer Service

2011001	Customer Service Administration	Op Exp			70,000	Consultants fees for Customer Service & Engagement Plan - from savings from September 2010 to meet IPART requirements
2011001	Customer Service Administration	Op Exp			69,000	Adjustment to Customer Services Salaries & Wages - from savings from September 2010
2011001	Customer Service Administration	Op Exp	9,000	5,964	5,000	Essential Customer Service Training required that has not been conducted for a number of years. Additional briefing sessions in lead up to opening of Ryde Planning and Business Centre.
2011001	Customer Service Administration	Op Exp			1,000	Approved Higher Education Application - transferred from HR Training Budget
2011432	Communication Plan & Launch Library and Planning & Business Centre	NCP Exp			40,000	Communication Plan & Launch of Library and Planning & Business Centre - from savings from September 2010
Total 922 - Customer Service					185,000	

City of Ryde - 2010/2011 Quarterly Changes Report

Approved Budget 2010/2011	Actual 2010/2011	Proposed Changes 2010/2011	Comments
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923 - Councillor Support

1811063	Contributions	Op Exp		30,000	Councillor Contribution to QLD Flood Appeal
1811063	Contributions	Op Exp	1,153,620	(34,240)	Separation of the SES contribution from the Fire Board Contribution, both made to Emergency Services
Total 923 - Councillor Support				(4,240)	

925 - Risk & Audit

1611139	Internal Audit	Op Exp	3,250	(2,000)	Savings in use of Consultants for Internal Audits, to offset additional overtime request
1611139	Internal Audit	Op Exp	1,016	2,000	Overtime for attendance by Internal Auditor at Audit Committee meetings (4 p/a) Not originally budgeted for, offset by savings in Consultants
Total 925 - Risk & Audit					

926 - Financial Services

1211142	Investment Income	Op Inc	(301,000)	(209,267)	Proceeds on maturity of Quartz CDO
1211001	Finance Administration	Op Exp	1,000	3,800	2 laptops for Management Accounting staff, previous older computers have been reallocated to other staff
1211001	Finance Administration	Op Exp	334	700	Two chairs for staff - OH&S issue
1211001	Finance Administration	Op Exp	22,500	15,000	Review in-house of Natural Accounts for Base Budget, plus Chart of Accounts, from savings from September 2010
1211064	Corporate Accounting	Op Exp	40,000	5,000	Adjust budget to the correct contract amount \$45,000 p.a. for Council's Investment Advisor (Oakvale)
1211109	Finance Controlled Items	Op Exp	614,103	(464,000)	Use of savings from September 2010 for other projects as detailed in this review
1211142	Investment Income	To Res	301,000	332,441	Transfer of the Proceeds of the sale of Flinders CDO & Quartz CDO to the Financial Security Reserve
Total 926 - Financial Services				(316,326)	

City of Ryde - 2010/2011 Quarterly Changes Report

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927 - Information Management

2411429	IBIS Software - Maintenance	Op Exp		2,625	IBIS Software licence - to June 2011
2511001	Records Management Administration	Op Exp	13,663	35,000	Trainee for Records Management (Scanning old DA's) - from savings from September 2010
2411428	IBIS Software - Purchase	Cap Exp	4,350	33,000	Purchase of the IBIS Software for Rates modelling, which will allow the display, by mapping of the changes from the Rates General Revaluation
Total 927 - Information Management				70,625	

Total Governance				(65,941)	
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City of Ryde - 2010/2011 Quarterly Changes Report

Approved Budget 2010/2011	Actual 2010/2011	Proposed Changes 2010/2011	Comments
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People

942 - Buildings & Property

5520029	City of Ryde (COR) Centre - Design & Fitout	Cap Exp	4,317,676		(140,000)	\$100,000 transferred to Library Capital purchases for books for new library
Total 942 - Buildings & Property					(140,000)	

951 - Parks

5422014	Ryde Parramatta River Walk (POT p.43/57)	Cap Inc	(100,000)		(1,100,000)	New grant from Department of Regional Australia, Regional Development and Local Government funding for improvements to Ryde River Walk
5422014	Ryde Parramatta River Walk (POT p.43/57)	Cap Exp	340,787		1,100,000	New grant from Department of Regional Australia, Regional Development and Local Government funding for improvements to Ryde River Walk
7411185	Pembroke Park	From Res	(25,127)		25,127	Transfer of unexpended funds from reserve, for works done in prior years
Total 951 - Parks					25,127	

954 - Library Services

7010528	2 Graf Avenue - West Ryde Library	Op Exp	500	500	250	Additional costs for staff amenities, insufficient original budget, offset by savings within promotions
7011150	Library Support Services	Op Exp	7,500	10,083	7,500	Consolidation of recruitment costs
7011150	Library Support Services	Op Exp	7,500		(7,500)	Consolidation of recruitment costs
7311196	Promotions	Op Exp	20,000	1,155	(250)	Savings in materials budget, to fund additional costs for staff amenities
7211031	Capital Expenditure	Cap Exp	497,919		152,500	\$100,000 to be transferred from 1.55.20029 for purchase of library materials for new library. \$52,500 request for the purchase of Digital Audio Books (disallowed in Projects for 2011/12)
Total 954 - Library Services					152,500	

Total People

Total People					37,627	
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GRAND TOTAL

GRAND TOTAL					487,134	
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