

Quarterly Review Report



Four Year Delivery Plan 2015 – 2019 including One Year Operational Plan 2015/2016

Quarter One
July – September 2015

 City of Ryde

Lifestyle and opportunity @ your doorstep

 City of Ryde

Lifestyle and opportunity @ your doorstep



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General Manager's Overview

Quarterly Overview

This Quarterly Review reports on the progress towards the achievement of the City of Ryde's Delivery Plan 2015-2019 including One Year Operational Plan 2015/16 as at 30 September 2015. Council monitors the progress of the Operational Plan on a quarterly basis, with the report highlighting Council's performance against key indicators and the planned projects.

Following the completion of the Financial Statements, Council had a Working Capital of \$4.96 million, as at 30 June 2015. The 2015/2016 Operational Plan was developed utilising \$8,000 of Working Capital. As a result of the September Quarterly Review, Council's proposed budget adjustments in this quarterly review will result in a decrease to Council's Working Capital by \$1.89 million to \$3.07 million. Further information about Council's financial position can be found in the section below.

It is pleasing that Council is tracking well with our schedule of Capital and Non-Capital projects to be delivered for the 2015/16 year. To date we currently have two projects that are reported as being 'action required' and the balance of Council's projects are reported as on track or have not been scheduled to commence until future quarters.

Close to two million dollars' worth of essential road and footpath works have been delivered ahead of schedule as part of the City of Ryde's Special Rates Variation (SRV) Program of Works.

The road resurfacing and footpath repairs, identified from the Council's Assets Condition Register as requiring priority work, were completed between July and October and include 14 road sites and over 100 footpath locations. An additional \$200,000 key maintenance works will be delivered over the 2015/16 year.

As Council is aware, this period has been extremely busy in quarter one, the Organisation Structure Review was completed and reported to Council on 25 August 2015 and subsequently adopted by Council. There were no Union or Industrial disputes and the new structure commenced operation on 2 November 2015.

The new organisation structure has begun to be implemented based on Council's agreed key principles of: -

1. Sustainable Future
2. Focus on Finance
3. Driving a Service Culture
4. Delivering for our Community
5. Fit for the Future

The 'Strengthening Ryde' program was established in quarter one with a series of workshops and reports presented to Council throughout July to September 2015. Formal adoption of the program and priorities for the next five years occurred at the Council meeting on 22 September 2015.

Priority initiatives include; outdoor advertising; various property developments, disposal of surplus laneways; best value reviews and commercial partnership opportunities.

As Council will be aware Ryde received notification of IPART's rating of 'not fit' on 20 October 2015 as part of the State Government's 'Fit for the Future' reform program. Council has been given until 18 November 2015 to respond to the report.

The following summary below is provided on the key components of Council's Operational Plan 2014-2015 and is supported by detailed information in the appendices.

Financial Position

Following this quarter's budget review as stated, Council's financial position has improved with a net increase of \$7.30 million in Council's Operating Surplus. A majority of this increase will be for Capital Projects with the funds being transferred to Reserves.

Council's available Working Capital has decreased by \$1.89 million to \$3.07 million. The reduction is due to; \$1 million to be allocated to fund the costs associated with accommodation changes; the recent Organisational Review changes; \$0.25 million being proposed to be transferred to the Fit For The Reserve and \$0.25 million proposed to write down the existing RALC internal loan (Surf Ryder).

The Capital Works Program, YTD, is at approximately 18.37% net financially, excluding contributed assets.

Operating expenses, YTD, are within 38.43% (favourable) of the budgeted amounts, which is a good result.



Operating Income (Base Budget and Non-Capital & Capital Income) is projected to increase by \$8.11 million (7.74%) and Operating Expenses are projected to increase by \$0.81 million (0.87%), resulting in a net increase in Operating Surplus of \$7.3 million to \$18.75 million.

Council had budgeted to undertake \$41.54 million of capital works. This is projected to increase by \$3.86 million, resulting in a revised total capital works budget of \$45.4 million.

Base Budget

Base Budget Income is projected to increase by \$430,000 to \$103.69 million, while Base Budget Expenses are projected to increase by \$30,000 to \$90.25 million, giving a net projected increase in the Base Budget Surplus of \$400,000 (3.10%).

Non-Capital Budget

Non-Capital Expenses are projected to increase by \$78,000 to \$3.89 million, giving a net projected increase in net Non-Capital Expenditure of \$750,000 (26.17%).

Capital Budget

Capital Income is projected to increase by \$7.65 million to \$8.93 million, while Capital Expenses are projected to increase by \$3.86 million to \$45.4 million, giving a net projected reduction in net Capital Expenditure of \$3.79 million (-9.41%).

Reserve Movements

The net movement of Reserves was budgeted to be a net transfer from Reserves of \$29.59 million for works carried over, plus funding of other works. This review projects to have a net decrease of \$5.33 million from Reserves to a total of \$24.26 million transfer from Reserves.

Financial Position Overview

(\$'000)	Original Budget 2015/16	Carryover Budget 2015/16	Previously Approved Changes	Revised Budget 2015/16	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base									
Income	(103,262)			(103,262)	(429)	(103,691)	(82,729)	(78,071)	5.97%
Expenditure ¹	90,039	185		90,225	25	90,250	14,745	23,176	-36.38%
Net	(13,223)	185		(13,037)	(404)	(13,441)	(67,984)	(54,894)	23.85%
Non-Capital									
Income	(209)	(30)		(239)	(32)	(271)	(25)	(80)	-68.58%
Expenditure	1,904	1,204		3,108	783	3,891	513	1,605	-68.02%
Net	1,695	1,174		2,869	751	3,620	488	1,525	-67.99%
Capital									
Income	(806)	(477)		(1,283)	(7,650)	(8,934)	(7,075)	(678)	943.06%
Expenditure	32,791	8,745		41,536	3,861	45,397	8,341	17,822	-53.20%
Net	31,985	8,268		40,253	(3,789)	36,463	1,266	17,144	-92.61%
Reserve Movement	(19,958)	(9,627)		(29,585)	5,330	(24,255)	(881)	(9,627)	-90.85%
Other Items									
Book Value of Assets	(1,075)			(1,075)		(1,075)	(310)	(269)	
Advances									
Loan Proceeds	(425)			(425)		(425)		(106)	-100.00%
Loan Repayments	1,008			1,008		1,008	301	252	19.48%
Total Other Items	(492)			(492)		(492)	(9)	(123)	-92.63%
Net Change In Working Capital	8	0		8	1,888	1,895	(67,119)	(45,976)	45.99%

¹ Excluding depreciation

Progress against Indicators

Our performance indicators help to provide a snap shot of the organisation's health. Corporate indicators focus on major areas across the whole organisation and program indicators track how we are delivering on specific elements within each of the 21 programs outlined in our Delivery Program 2015-2019 including our One Year Operational Plan 2015/16.

Corporate Indicators

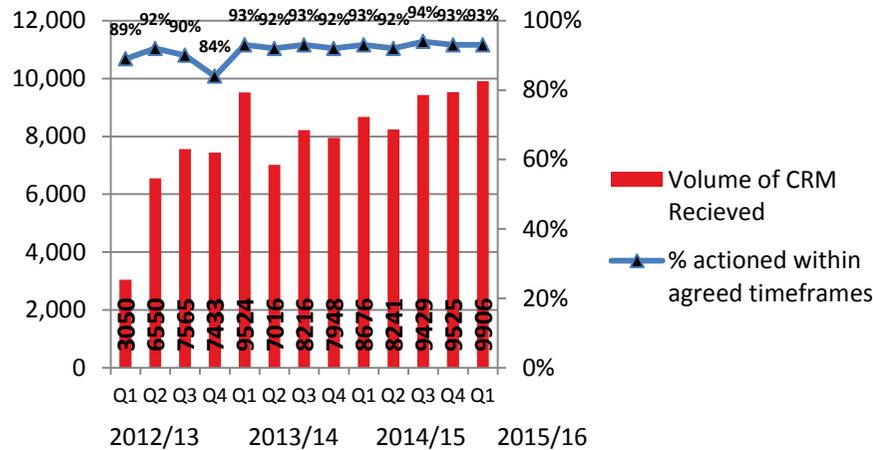
As identified in the table below, all the corporate indicators are, with the exception of one, on track.

Measure	Performance Indicator	2015/16 Target	Quarterly Result	Status	Comments
Responsiveness to customer requests	% customer requests actioned within agreed timeframes (currently 10 working days)	>= 90%	93%	🟢	
Responsiveness to customer requests	% of inward correspondence actioned within agreed timeframes (currently 10 working days)	>= 90%	92%	🟢	
Effective complaints handling	% of Tier One and Two Complaints resolved within agreed standards	= 100%	50%	✖	This is a disappointing result but upon investigation majority of complaints were closed with complainant within timeframe but were not closed in complaint tracking system, or were complex complaints that required more a in-depth investigation.
Base Budget management	% variance of YTD approved base budget Income as at last quarter (That you are not more than 2% under your approved Base Budget Income)	>= -2%	5.97%	🟢	
Base Budget management	% variance of YTD approved Base Budget Expenditure as at last quarter (That you are not more than 2% over your approved Base Budget Expenditure)	<= 2%	-36.38%	🟢	

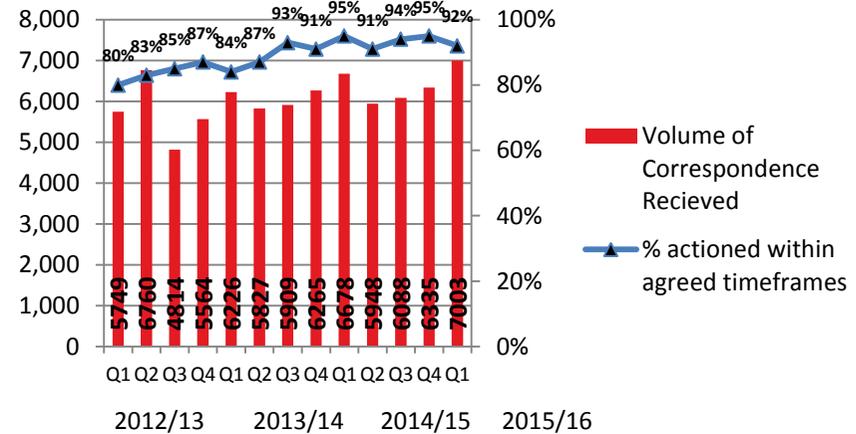
Measure	Performance Indicator	2015/16 Target	Quarterly Result	Status	Comments
Projects are well managed	% project milestones completed on time	>= 90%	98%	🔄	Of the 123 scheduled milestones Q1 121 were completed on time.
Occupational Health and Safety	Number of LTI days per quarter (reduction from previous quarter)	Q4 = 87	110	✗	This item is closely monitored to ensure staff can return to work as soon as practicable.
Management of Annual Leave balances in excess of 40 days	Number of staff with annual leave balances of >40 days (reduction from previous quarter)	Q4 = 34	34	✗	Highlighted with management and processes put in place to reduce annual leave balances. It is expected for this result to improve as a number of staff have arranged leave over the Christmas/New Year period.
Risk Management	% of internal audit recommendations implemented within agreed timeframes	= 100%	100%	🔄	

The following corporate indicators met the target this quarter, noting that the organisation will be working to improve further or maintain this result at the next quarter:-

Customer Requests - CRMs



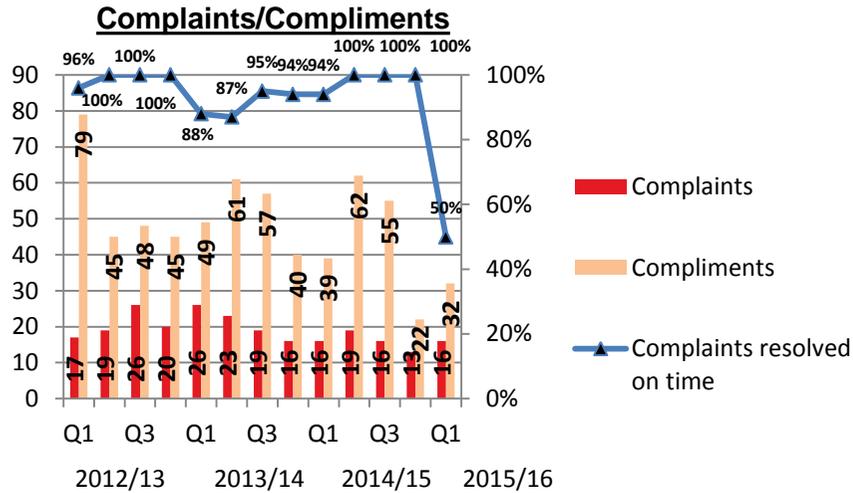
Correspondence Received



We have maintained our high response rate to customer requests. Despite a 4% increase in volume our result was maintained at 93% for requests actioned within agreed timeframes. This is above our target of 90% and highlights our continued commitment to excellent customer service.

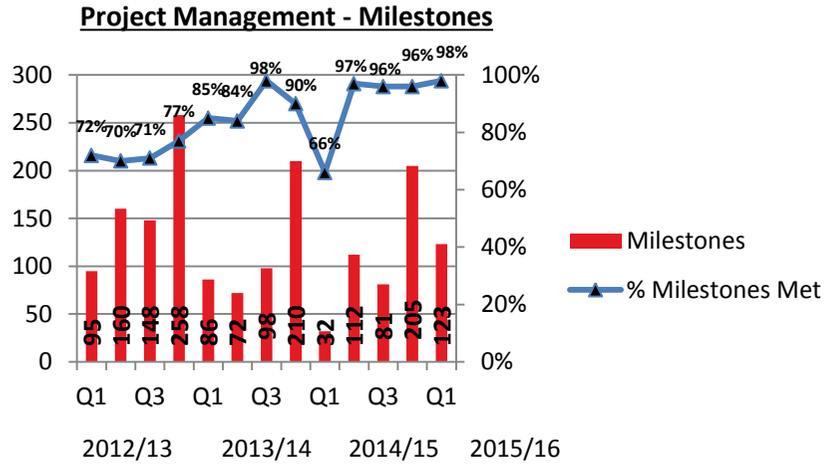
Our responsiveness to inward correspondence decreased three percent from last quarter to 92% which is over our target of 90%. We did however, experience a 10% increase in volume from the previous quarter. We will look to maintain our result above target in the coming quarters.

The corporate indicators which have not met target this quarter and where we will look for an improvement on next quarter are:-



Our handling of complaints indicator was disappointing this quarter and fell to 50% against our target of 100%. This is a poor result for this indicator as we pride ourselves on our responsiveness to our customers. Upon further investigation, it was discovered that for the majority of the 16 complaints made, most were closed off with the complainant but not closed in the tracking system by the responsible manager. The remainder were complex complaints that required more in-depth investigation. Steps have been put in place to ensure that this result is improved in the coming quarter.

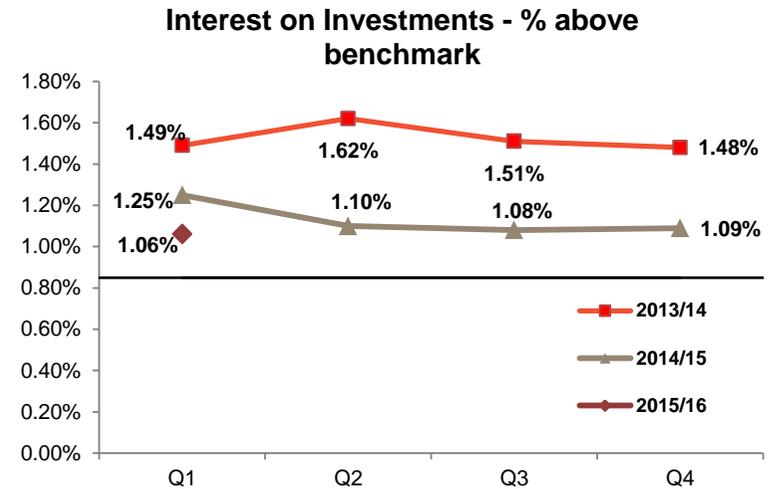
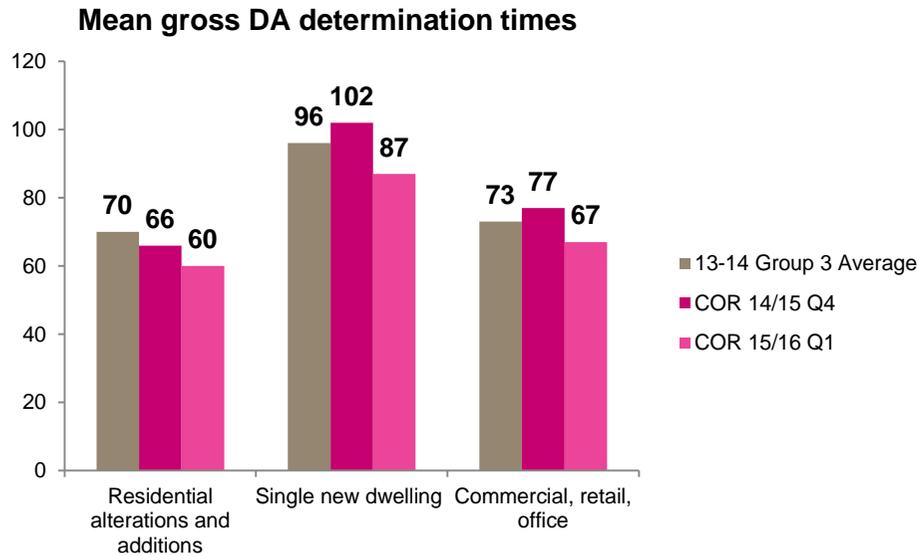
Of particular note the following areas demonstrate improvements in Council's performance against previous trends or targets:



We had a further increase of two percent in our number of milestones met on time indicator in Q1, with a result of 98% against our target of 90%. This measure is only for milestones scheduled in Q1 and of the 123 milestones scheduled, 121 were met on time.

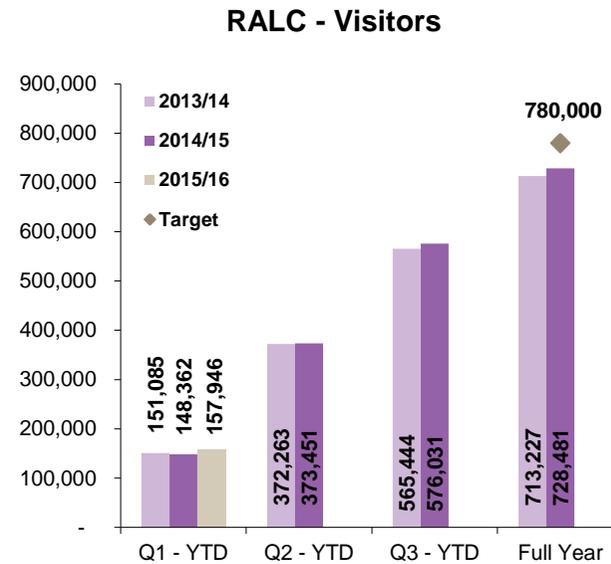
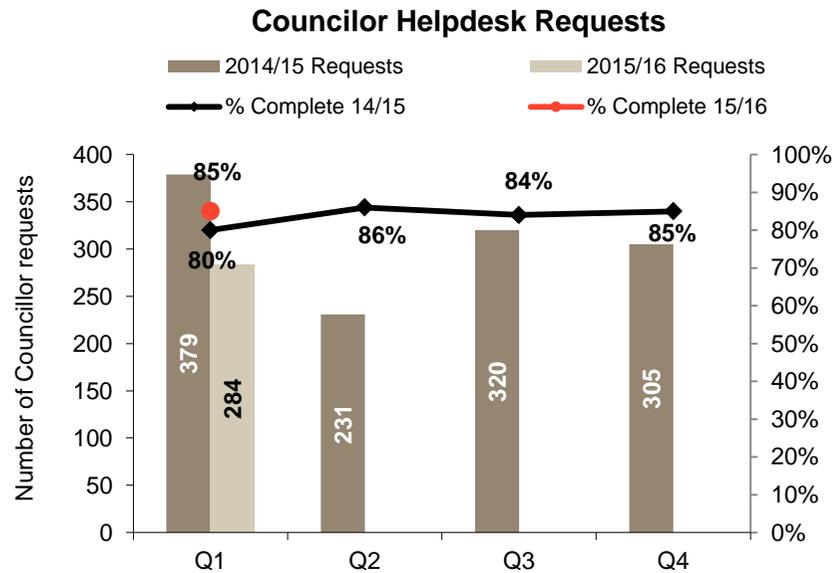
Program Indicators

I would like to draw particular attention to the following areas of Council where performance has improved against previous trends or targets:



We continue to see improvements in our mean gross DA determination times against the group three Council averages despite extremely high levels of DA lodgements. We have improved the determination times by a further six days for residential alterations and additions which is a very good result. Single new dwellings and commercial, retail and office also had a good result and had a reduction of over ten days for both categories compared to last quarter.

Council's investments still continue to exceed the investment benchmark. Despite a decline over the previous year, we still continue to track above the benchmark. With the cash rate at an historical low we have been doing well to hold our returns at this level.



We have maintained our score at 85% for our indicator on Councillor Helpdesk response times. This is still slightly below our target of 90% but is still a positive result considering the extra level of enquiry generated by the NSW government’s ‘Fit for the Future’ program.

Visitor numbers to the RALC have been the highest for quarter one in three years. This represented a six percent increase on quarter one 2014/15 and were also up three percent from previous quarter. This is a positive result for the winter months and trending well for our annual target of 780,000 patrons.

I welcome any feedback on this Quarterly Review Report and would appreciate any comments or suggested improvements.

Regards

Gail Connolly
General Manager



Outcome Summaries

City of **Liveable Neighbourhoods**|
City of **Wellbeing**| City of **Prosperity**|
City of **Environmental Sensitivity**|
City of **Connections**| City of **Harmony
and Culture**| City of **Progressive
Leadership**|

A City of Liveable Neighbourhoods

A range of well-planned clean and safe neighbourhoods, and public spaces, designed with a strong sense of identity and place.

Goal One	Goal Two	Goal Three
All residents enjoy living in clean, safe, friendly and vibrant neighbourhoods	Our community has a strong sense of identity in their neighbourhoods and are actively engaged in shaping them.	Our neighbourhoods thrive and grow through sustainable design, planning and regulation that support community needs

Financial Position

Strong development and construction sectors have carried through from last year resulting in strong income results this quarter. While there are some early indications that the market may be slowing, with clearance rates falling, it is expected that construction and development will remain strong into the next quarter.

Project expenditure has been minimal in the first quarter as projects are in the early stages with the bulk of expenditure expected in Q3 and Q4.



	Revised Budget 2015/16 (\$'000)	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(3,097)	(23)	(3,120)	(1,053)	(770)	36.80%
Expenditure	9,114	93	9,207	2,182	2,427	-10.11%
Net	6,016	71	6,087	1,128	1,657	-31.91%
Non-Capital						
Income						
Expenditure	41		41	6	41	-86.20%
Net	41		41	6	41	-86.20%
Capital						
Income						
Expenditure	255		255	90	135	-33.16%
Net	255		255	90	135	-33.16%
Reserve Movement	(319)		(319)	(66)	(98)	-32.75%
Other Items						
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Other Items						
Net Change In Working Capital	5,994	71	6,064	1,158	1,735	-33.26%

Progress against Projects

A Council Workshop was held on 1 September 2015 on the Affordable Housing Policy and the a report is scheduled to go to Council in November 2015 seeking approval for the Draft Policy to proceed to public exhibition.

In the Neighbourhood centre renewal program Sagar Place works were completed in mid-September. Next in the program is Allars St with scoping and design to commence in Q2. Over 100 Food Shops were inspected this quarter and as noted above, DA numbers and determination times are healthy.

Operational Plan Projects for 2015/2016

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

Program/projects	Status	Comment
Open Space, Sport & Recreation program		
Street Tree Planting Program		Design work commenced this quarter.
Centres and Neighbourhood program		
Gladesville Clocktower Monument Conservation		Project to Commence Q3.
Neighbourhood Centre Renewal		Sagar Place Works now completed. Allars St scoping scheduled for completion in Q2.

A City of Wellbeing

A healthy and safe community, with all supported throughout their life by services, facilities and people.

Goal One	Goal Two	Goal Three
Our residents are encouraged and supported to live healthy and active lives.	All residents feel supported and cared for in their community through the provision of ample services and facilities.	Residents feel secure and included in an environment where they can connect socially and are supported by their neighbours.

Financial Position

Base Budget proposes a net increase for this review of \$123,000 which includes a reduction in income for Community Halls (\$130,000) and RALC aquatic entry due to subsidised Pension Entry (\$113,000). Expenditure reflects the reallocation of employee costs and reducing the budget where funding is no longer required.

Non-Capital Budget has no changes.

Capital Budget proposes a net increase of \$221,000 in this review which includes \$17,000 user group contributions not expected and \$204,000 to fund works in parks and sportsgrounds due to council resolutions.

	Revised Budget 2015/16 (\$'000)	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(8,242)	253	(7,989)	(2,371)	(2,356)	0.64%
Expenditure	17,231	(130)	17,101	3,765	4,612	-18.36%
Net	8,990	123	9,113	1,394	2,256	-38.21%
Non-Capital						
Income	(200)	(12)	(212)	(3)	(50)	-93.86%
Expenditure	338	12	350	31	163	-81.22%
Net	138		138	28	113	-75.65%
Capital						
Income	(113)	17	(97)		(68)	-100.00%
Expenditure	12,830	204	13,034	1,775	5,718	-68.97%
Net	12,716	221	12,937	1,775	5,650	-68.59%
Reserve Movement	(12,800)	(221)	(13,021)	(504)	(3,389)	-85.12%
Other Items						
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments	405		405	167	101	64.48%
Total Other Items	405		405	167	101	64.48%
Net Change In Working Capital	9,449	123	9,572	2,858	4,731	-39.58%

Progress against Projects

For the City of Ryde Sports and Recreation Strategy a consultant has been engaged and is currently working on the following key areas – research into the current situation; community and stakeholder consultation; analysis of findings and future demands, outcomes and recommendations. An update will be presented at a Councillor workshop scheduled for 1 December 2015.

Synthetic Sports Surface Action Plan - On track and is part of the overall Sport and Recreation Strategy. The draft Synthetic Sports Surface Action Plan will be presented at a Councillor workshop scheduled for 1 December 2015. A synthetic sports surface project was programmed for ELS Hall Park Field 1, the tender was deferred in August 2015 awaiting the outcome of the Action Plan to select the most appropriate site for construction of a synthetic sports surface in City of Ryde. City of Ryde Road Safety Plan secured \$2 million funding from RMS in June 2015. Project scoping undertaken in consultation with RMS in August 2015 and consultant was engaged in September 2015. Two workshops scheduled with Councillors for December 2015 and February 2016.

Operational Plan Projects for 2015/2016

Key: On track Action required Complete Not started Cancelled Deferred

Program/projects	Status	Comment
Open Space, Sport & Recreation program		
Active in Ryde Program Implementation		
Adventure Park Upgrade		Design nearing completion with practical completion scheduled in Q2.
Community Garden & Nursery		Affected/Delayed by weather.
Dog Off Leash - ELS Hall Park		Consultation with stakeholders currently underway.
Macquarie Park, Waterloo Rd		Negotiations to continue with State Property and DoP. Planning to continue through 2015/16. Q2 budget will be reduced. Construction anticipated for 2016/17.

Program/projects	Status	Comment
Playground Construction - Renewal	🔄	Construction for two playgrounds - Henri Dunant Reserve and Watts Park complete. Practical completion due 20/10/15. Hardy Park scheduled for construction in Q2 and Q3.
RALC Asset Renewal	⊖	Projects planned include upgrade electrical switchboards and to paint the Centre.
Sportsfield Floodlighting Renewal	🔄	Ryde Park contract awarded. Construction expected to be completed in Q2. Eastwood Park design continuing. Construction expected to be complete in Q3. ELS #1, contract awarded. Construction expected to be completed in Q3.
Sportsfield Renewal & Upgrade	🔄	Majority of procurement for Peel Park, Eastwood Park and North Ryde Park under way or completed.
Sportsground Amenities Renewal & Upgrade	🔄	Marsfield practical completion Q2. Meadowbank and Tyagarah expected in Q3.
Synthetic Sports Surface Action Plan	⊖	Synthetic Sports Surfaces Action Plan on going, report expected in December 2015. Christie Park Masterplan and Feasibility study on going, report expected in December 2015.
Library program		
Community Buildings Renewals - Libraries	🔄	Planning for the refurbishment of West Ryde Library is well advanced with the work scheduled for Q2.
Digital enhancement for Libraries	🔄	
Community and Cultural program		
Community Buildings Renewal	🔄	Hazmat remedial works stage one has been completed in July.
Traffic & Transport program		
Road Safety Plan	🔄	



A City of Prosperity

Creating urban centres which champion business, innovation and technology to stimulate economic growth and local jobs.

Goal One	Goal Two	Goal Three
Our Community and businesses across the city flourish and prosper in an environment of innovation progression and economic growth.	Our city is well-designed and planned to encourage new investment, local jobs and business opportunities.	Macquarie Park is recognised globally and locally as an innovative education and technology hub.

Financial Position

This quarter Council received over \$2m in VPA income from six agreements. Q1 also saw Council update its VPA Policy, and approve the exhibition of a further VPA likely to be finalised in Q3.

This quarter's milestones have been delivered under-budget in this outcome area. The Implementation of the Economic Development and Marketing Plans is progressing well with the successful delivery of the annual Small Business September program and the Ryde Jobs Expo. Preparation is also well underway for the Ryde-China Business Forum to be held in Q2. The Centres Activation Officer has been appointed and will commence in Q2. Council also resolved (14 April 2015) for additional funds to be allocated to the Rowe St East upgrade to extend the scope of works, to be funded by Section 94 money.

	Revised Budget 2015/16 (\$'000)	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(16)		(16)	(4)	(4)	-10.98%
Expenditure	1,207		1,207	286	322	-11.20%
Net	1,192		1,192	283	318	-11.20%
Non-Capital						
Income						
Expenditure	456		456	33	76	-56.61%
Net	456		456	33	76	-56.61%
Capital						
Income		(2,085)	(2,085)	(2,085)		
Expenditure	4,135	1,258	5,392	279	2,560	-89.11%
Net	4,135	(828)	3,307	(1,807)	2,560	-170.58%
Reserve Movement	(4,702)	828	(3,875)	(16)	(2,551)	-99.36%
Other Items						
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Other Items						
Net Change In Working Capital	1,080		1,080	(1,507)	403	-473.59%

Progress against Projects

As reported last quarter at its meeting of 14 April 2015 Council resolved to increase the scope of works on Rowe St East. The commencement of works was delayed to November 2015 to incorporate the additional works.

Ryde Jobs & Skills Expo was held during National Skills Week in August 2015 to provide information for job seekers and small business owners on vocational training and employment opportunities.

Small Business September was a success; a range of free workshops were well attended covering subjects such as eMarketing, Time and Information Management, eCommerce, and Home Business Set-up

Operational Plan Projects for 2015/2016

Key: On track Action required Complete Not started Cancelled Deferred

Program/projects	Status	Comment
Centres and Neighbourhood program		
Shared Path Signage		Project scheduled to commence Q2.
Street Tree Planting in Byfield Street Macquarie Park		To be undertaken in coordination with the Footpath works.
Town Centre Upgrade Renewal		Tender Assessment completed in Q1 - report to Finance and Governance committee meeting of 20 October confirming contractor.
Land Use Planning program		
Transport Management Association		Annual Report and Milestones confirmed with TMA.



Program/projects	Status	Comment
Economic Development program		
Centres Activation Program (Town and Neighbourhood Centres)	⊖	Centres Activation Officer Commencing in Q2.
Economic Development Plan Implementation	🔄	Planning for Small Business Sept completed and Ryde Jobs Expo delivered in Q1 as scheduled.
Implementation-Macq Park Marketing Plan	🔄	Preparations for TedX and promotion of Macquarie Park Prospectus delivered in Q1 as scheduled.



A City of Environmental Sensitivity

Working together as a community to protect and enhance our natural and built environments for the future.

Goal One	Goal Two	Goal Three
Our residents, businesses and visitors collaborate in the protection and enhancement of our natural environment.	To encourage and enable all our residents to live a more environmentally sensitive life.	As we grow, we protect and enhance the natural and built environments for future enjoyment and manage any impacts of climate change.

Financial Position

The base budget for the outcome has a net reduction of \$387,000, with a favourable YTD base budget income of 8%. The base budget expenditure for the outcome has a favourable YTD amount of \$11,230,000 against a full year budget of \$23,268,000.

Capital budget had an increase of \$269,262 with the allocation of funds for the Gladesville litter reduction project (\$259,262), and the Water Quality and Riparian Project (\$10,000).

There was no change to the Non-Capital budget in this quarter, with a year to date spend of \$335,000 including commitments against a YTD budget of \$363,000.



	Revised Budget 2015/16 (\$'000)	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(19,101)	(259)	(19,360)	(18,166)	(16,806)	8.09%
Expenditure	23,268	(128)	23,140	1,980	4,750	-58.30%
Net	4,167	(388)	3,780	(16,185)	(12,056)	34.25%
Non-Capital						
Income	(22)		(22)		(13)	-100.00%
Expenditure	573		573	189	363	-47.80%
Net	551		551	189	350	-45.86%
Capital						
Income	(110)	10	(100)		(110)	-100.00%
Expenditure	4,053	259	4,312	946	1,257	-24.73%
Net	3,943	269	4,212	946	1,147	-17.51%
Reserve Movement	(4,890)	(10)	(4,900)	(91)	(533)	-82.98%
Other Items						
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Other Items						
Net Change In Working Capital	3,772	(128)	3,644	(15,140)	(11,092)	36.49%

Progress against Projects

Porters Creek Precinct - Concept designs being finalised. Final concepts due for completion by end of 2015.

The Stormwater Improvement Works Renewal Cluster (Budget \$1,977,000) is currently on track. Overland Flow Works - Santa Rosa Park was completed in quarter one. The remaining eight projects are on track, and due to be completed in the following quarters.

Lighting upgrade for Civic Centre has been completed. West Ryde Library is scheduled for October/November in Q2.

Operational Plan Projects for 2015/2016

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

Program/projects	Status	Comment
Open Space, Sport & Recreation program		
Brush Farm Park Signage		
Brush Farm Park steps		To be commenced later in year.
Flora and Fauna Surveys		The procurement is underway, and the project is due to commence in early December 2015.
Park & Open Space Tree Planting Program		Planning commenced for design component of project.
Catchment program		
Stormwater Asset Replacement Renewal		
Stormwater Improvement Works Renewal		
Environmental program		

Program/projects	Status	Comment
Lighting Upgrade - Council Facilities	🔄	This is a two year project involving three Council facilities. Two facilities have been completed namely the Operations Centre and the Ryde Civic Centre. The third facility namely the West Ryde Library is due to be completed in November/December period.
Waste - to - Art	🔄	Wrapped up 2014 competition in August 2015 and engaged contractor for 2015 competition in September 2015.
Waste and Recycling program		
Porters Creek Precinct	🔄	Concept designs being finalised.
Home Waste & Sustainability	🔄	Project brief completed in July 2015. New project officer recruited October 2015.
Old Landfill Sites Subsidence Program	🔄	Two out of three projects completed. Completed projects are Marsfield and North Ryde. Final project (Christie irrigation) in design with construction expected by February 2016.



A City of Connections

Access and connection to, from and within the City of Ryde. Providing safe, reliable and affordable public and private travel, transport and communication infrastructure.

Goal One	Goal Two	Goal Three
Our residents, visitors and workers are able to easily and safely travel on public transport to, from and within the City of Ryde.	Our community has the option to safely and conveniently drive, park, cycle or walk around their city.	Our residents, visitors, workers and businesses are able to communicate locally and globally.

Financial Position

Base budget proposes a net increase of \$164,000 which includes a regional road blocks grant (\$78,330). The City of Connections outcome has favourable YTD base budget expenditure of \$2,360,000.

Capital expenditure budget had net increase of \$824,950 with the major additions being the Morrison Road LATM project (\$624,000), and the increase in the Cycleway Construction expansion project (\$64,000) as a result of the RMS contributions.

The Non-Capital budget for the outcome had no change, with the year to date spend of \$47,000 against a budget (Full Year) of \$414,000 with expenditure to be incurred going forward.



	Revised Budget 2015/16 (\$'000)	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(8,153)	(130)	(8,283)	(2,827)	(1,938)	45.85%
Expenditure	10,589	295	10,883	2,360	2,665	-11.42%
Net	2,436	164	2,600	(467)	726	-164.24%
Non-Capital						
Income	(14)		(14)	(22)	(14)	57.14%
Expenditure	414		414	47	144	-67.21%
Net	400		400	25	130	-80.62%
Capital						
Income	(1,060)	(5,592)	(6,651)	(4,962)	(500)	892.83%
Expenditure	13,175	825	14,000	4,016	5,556	-27.73%
Net	12,115	(4,767)	7,349	(947)	5,056	-118.72%
Reserve Movement	(12,405)	4,767	(7,638)	(29)	(1,208)	-97.60%
Other Items						
Book Value of Assets				(55)		
Advances						
Loan Proceeds						
Loan Repayments						
Total Other Items				(55)		
Net Change In Working Capital	2,546	164	2,710	(1,472)	4,705	-131.29%

Progress against Projects

The Integrated Transport Strategic Plan internal stakeholder review took place in quarter one and has been completed. A consultant to develop the strategy was also engaged in September 2015. Two workshops have been scheduled with Councillors for December 2015 and April 2016.

PAMP implementation works for Eastwood are due to start in January 2016 and be complete by April 2016.

Morrison Road - \$2 million secured from RMS in May 2015. Community consultation completed. Concept traffic plans presented to the Ryde Traffic Committee on 24 September 2015.

The consultant for the Road Safety plan has been engaged for the project, and the draft plan is due to be completed by December 2015.

Operational Plan Projects for 2015/2016

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

Program/projects	Status	Comment
Roads Program		
Bridge Upgrade / Renewal		
Flood Mitigation/Constitution Road Upgrade		
Heavy Patching		
Intergrated Transport Strategic Plan		Consultant engaged and Councillor workshop scheduled.
Meadowbank Flood Mitigation/Constitution Road Investigation		
Multi-Function Poles (MFP) Streetlighting		Programmed for Ausgrid approvals Q3 and works Q4.



Program/projects	Status	Comment
Road Kerb Renewal	🔄	
Road Resurfacing Renewal	🔄	
Traffic Facilities Renewal	🔄	
Centres and Neighbourhood program		
Footpath Upgrade - Byfield St Macq Park	🔄	Site survey completed - design works and tender process scheduled for Q2.
Ped Acces & Mobility Plan - Macq Park	🔄	Design work scheduled for Q2.
Paths and Cycleways program		
Cycleways Construction - Expansion	🔄	
Footpath Construction Expansion	🔄	
Footpath Construction Renewal	🔄	
Traffic & Transport program		
Bus Shelters - new	🔄	Installation planned for Q3.
Bus Stop DDA compliance	🔄	
Bus Stop Seats - new	🔄	
Car Park Renewal	🔄	
Eastwood Transport Management and Access Plan 2008	🔄	



Program/projects	Status	Comment
PAMP Implementation Works - Central, East and West Wards	🔄	Designs for Eastwood and Gladesville are nearing completion. Works under this stage of the PAMP program are scheduled for completion in Q3.
Pedestrian Accessibility & Mobility Plan	🔄	Consultant appointed.
Pittwater Road #214 to Rene Street - Traffic Calming and associated Road and Drainage Works	🔄	Delays due to power outage with Ausgrid cable damage, project still on track.
Shop Ryder Community Bus Service	🔄	Q1 passenger numbers trending higher than target. Waste livery on both buses completed. New shuttle service for Putney Hill Village commenced in August this year.
Traffic Calming Devices	🔄	
Traffic Facilities Khartoum and Waterloo	🔄	RMS process is for sequential approvals of signals design and civil works. Once obtained, tendering will proceed. The expectation is to obtain approvals early 2016, and subject to tender, construction to commence Q4
Foreshore program		
Seawalls/Retaining Walls Refurbishment	🔄	Owner of the high pressure pipeline to Clyde refinery adjacent to the seawall (VIVA, formerly Shell) has yet to provide statutory permits for works. Works programmed to commence in February 2016 and will take 4 months.
Internal Corporate Services program		
Integrated Field Connectivity	🔄	Business requirements being finalised.



A City of Harmony & Culture

A welcoming and diverse community, celebrating our similarities and differences, in a vibrant city of culture and learning.

Goal One	Goal Two	Goal Three
Our residents are proud of their diverse community, celebrating their similarities and differences.	People living in and visiting our city have access to an inclusive and diverse range of vibrant community and cultural places and spaces.	Our community is able to learn and grow through a wealth of art, culture and lifelong learning opportunities.

Financial Position

Base Budget proposes a net increase for this review of \$10,000 which includes a favourable income adjustment to reflect the Hunters Hill library contribution (\$29,000) and the expenditure of the Libraries Local Priority Grant (\$39,000).

Non-Capital Budget has no changes.

Capital Budget has no changes.



	Revised Budget 2015/16 (\$'000)	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(1,101)	(29)	(1,130)	(428)	(204)	109.10%
Expenditure	5,335	39	5,374	1,379	1,421	-2.95%
Net	4,235	9	4,244	952	1,217	-21.78%
Non-Capital						
Income	(3)		(3)		(3)	-100.00%
Expenditure	158		158	16	117	-86.36%
Net	155		155	16	114	-86.02%
Capital						
Income						
Expenditure	440		440	104	111	-6.44%
Net	440		440	104	111	-6.44%
Reserve Movement	(251)	(1)	(253)	(77)	(97)	-20.61%
Other Items						
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Other Items						
Net Change In Working Capital	4,578	8	4,586	995	1,345	-26.03%

Progress against Projects

The annual purchase of Library books is well underway, with e-loans now over 10% of first time loans.

Ryde Youth Theatre Group are preparing for their annual performance 'What's Your Problem', a short play scheduled to be performed during October 2015.

Operational Plan Projects for 2015/2016

Key: ⌚ On track ✘ Action required ✓ Complete ⊖ Not started ⊘ Cancelled ▶▶ Deferred

Program/projects	Status	Comment
Library program		
Library Books	⌚	Annual purchase of books is well underway.
Community and Cultural program		
Hungry for Art	⊖	Programmed for future Quarter this Financial Year.
Ryde Remembers - ANZAC	⌚	Due for completion in April 2016.
Ryde Youth Theatre Group	⌚	Programmed for future Quarter this Financial Year.
Land Use Planning program		
Heritage Grants Scheme	⌚	One Grant approved in Q1. One Grant also likely to be approved in Q2.

A City of Progressive Leadership

A well led and managed city, supported by ethical organisations which deliver projects and services to the community by listening, advocating and responding to their needs.

Goal One	Goal Two	Goal Three
Our city is well led and managed.	The City of Ryde will deliver value formoney services for our community and our customers.	Our residents trust their council, feelwell informed, heard, valued and involved in the future of their city.

Financial Position

Base Budget proposes a net reduction of \$383,000 which includes a transfer of consultant's fees (\$100,000) for the community engagement portal to a new intranet project, a reduced budget for two leaseback vehicles that are no longer required (\$17,540) and increases in Investment income and the Financial Assistance Grants that total (\$487,772).

Non-Capital Budget has a net increase of \$751,000 in this review, noting that this is attributed to Ryde Civic Hub International Design Competition (\$710,000) and a review and update Safe Operating Procedures assessments as part of the WHS Framework Project (\$61,000). Income was from contributions from Council's Joint Regional Authority partners (\$20,000) from the shared costs to date of the Advocacy Program for the Joint Regional Authority.

Capital Budget has a net increase in this review of \$1,315,000, noting that this is an adjustment for the TechOne Enhancements project for the bin register (\$15,000). Additional funds were required (\$200,000) for tender COR-RFT-07/15 for the new payment gateway and portal, as reported to Council on 27 October 2015. Finally costs associated with accommodation changes and Organisational Review changes (\$1,000,000) approved by Council at the Council meeting held on Tuesday 25 August 2015.



	Revised Budget 2015/16 (\$'000)	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(63,553)	(240)	(63,793)	(57,881)	(55,992)	3.37%
Expenditure	24,488	(143)	24,345	3,093	7,231	-57.23%
Net	(39,065)	(383)	(39,448)	(54,788)	(48,761)	12.36%
Non-Capital						
Income		(20)	(20)			
Expenditure	1,128	771	1,899	191	701	-72.69%
Net	1,128	751	1,879	191	701	-72.69%
Capital						
Income				(27)		
Expenditure	6,648	1,315	7,963	1,132	2,485	-54.46%
Net	6,648	1,315	7,963	1,105	2,485	-55.55%
Reserve Movement	5,783	(32)	5,750	(98)	(1,751)	-94.42%
Other Items						
Book Value of Assets	(1,075)		(1,075)	(255)	(269)	-5.11%
Advances						
Loan Proceeds	(425)		(425)		(106)	-100.00%
Loan Repayments	603		603	134	151	-10.76%
Total Other Items	(897)		(897)	(121)	(224)	-46.27%
Net Change In Working Capital	(26,403)	1,650	(24,753)	(53,710)	(47,551)	12.95%

Progress against Projects

City of Ryde Property Strategy project is currently on track for estimated completion date. Stage One is complete; an audit of all councils existing properties has been undertaken. Stage two, desktop review is currently underway and due for completion in October 2015. Stage three workshops are being scheduled before the end of this year.

Fit for the Future - Relationship with Hunters Hill and Lane Cove Councils continues to progress well. A Memorandum of Understanding was signed by all three councils in on 21 July 2015. In addition all three Councils continue joint funding of a joint advocacy program. Together all three councils presented on 24 August 2015 to the Parliamentary inquiry into Local Government in NSW. Lobbying is ongoing and jointly all three Councils have also engaged a professional lobbyist to advocate on our behalf. Joint media releases continue to be prepared.

The 'Strengthening Ryde' program was established in quarter one with a series of workshops and reports presented to Council throughout July to September 2015. Formal adoption of the program and priorities for the next five years occurred at the Council meeting on 22 September 2015.

Organisation Structure Review was reported to Council on 25 August 2015 and subsequently adopted by Council. The new organisation structure has begun to be implemented based on five key principles of: -

1. Sustainable Future
2. Focus on Finance
3. Driving a Service Culture
4. Delivering for our Community
5. Fit for the Future

Operational Plan Projects for 2015/2016

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

Program/projects	Status	Comment
Property Portfolio program		
Civic Centre- Essential Renewal		Regular reports to council on the progress of the works. However, due to further ceiling tiles falling in the Civic Centre this program has been out on hold in accordance with Council's resolution at its Extraordinary Council meeting on 20 October 2015.
Commercial Buildings Renewal		Practical completion anticipated by end of Q2.
Corporate Buildings Renewals		
Development of 33-35 Blaxland Road, Ryde (Argyle Centre)		Report to OLG underway.
Development of 741-747 Victoria Road (Battery World)		Report to OLG underway.
Operational Buildings Renewal		Minor works identified.
Property Strategy Plan		Consultant engaged, Councillor workshop scheduled for November 2015.
Customer and Community Relations program		
Community Forums		
Internal Corporate Services program		
CSO Reporting Systemisation		
Fit for the Future		Together all three councils presented on 24 August 2015 to the Parliamentary inquiry into Local Government in NSW. Lobbying is ongoing and jointly all three Councils have also engaged a

Program/projects	Status	Comment
		professional lobbyist to advocate on our behalf. Joint media releases continue to be prepared.
Fit for the Future Action Plan Implementation	⊖	
Fit for the Future Strategic Asset Management Capability	⊖	
Information Technology Renewals	⊖	Both Q1 outstanding action items from the IT Audit were completed on time.
Plant & Fleet Purchases	↻	Purchases programmed for the year.
TechOne Enhancements	↻	The contracts module went live in August 2015, and is being progressively rolled out across Council.
Works & Assets System Manual	↻	Business requirement specifications being prepared.

1. Open Space, Sport & Recreation program

Developing, delivering, maintaining and managing all our sports, recreation, outdoor, open spaces and natural areas infrastructure, services and facilities.

Key: 🔄 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶▶ Deferred

1.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	🔄	17 of 17 milestones completed YTD.
No. of visitors to RALC	>= 780,000	157,946	🔄	
% compliance with pool water bacteriological criteria	= 100%	100%	🔄	
No. of user visits participating in organised sport on Council's active open space areas	>= 500,000	189,000	🔄	
% capacity of parks/fields booked (capacity based on 8 hour booking per day)	Baseline Year	39%	🔄	

1.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-2,014,000	-1,941,000	
Expense	3,957,000	3,164,000	
Total Base Budget	1,943,000	1,223,000	

1.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Sportsfield Floodlighting Renewal	292,694	31,500	🔄	Ryde Park contract awarded. Construction expected to be completed in Q2. Eastwood Park design continuing. Construction expected to be complete in Q3. ELS #1, contract awarded. Construction expected to be completed in Q3.
Sportsfield Renewal & Upgrade	808,464	200,313	🔄	Majority of procurement for Peel Park, Eastwood Park and North Ryde Park under way or completed.
RALC Asset Renewal	240,000	0	⊖	Projects planned include upgrade electrical switchboards and to paint the Centre.
Sportsground Amenities Renewal & Upgrade	406,856	55,485	🔄	Marsfield practical completion Q2. Meadowbank and Tyagarah expected in Q3.
Playground Construction - Renewal	388,755	160,389	🔄	Construction for 2 playgrounds - Henri Dunant Reserve and Watts Park complete. Practical completion due 20/10/15. Hardy Park scheduled for construction in Q2 and Q3.
Community Garden & Nursery	27,320	1,570	⊖	Affected/Delayed by weather
Active in Ryde Program Implementation	5,000	4,530	🔄	On track
Flora and Fauna Surveys	60,000	0	🔄	The procurement is underway, and the project is due to commence in early December 2015.
Street Tree Planting Program	75,000	18,834	🔄	Design work commenced this quarter.
Park & Open Space Tree Planting Program	25,000	3,883	🔄	Planning commenced for design component of project.



Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Macquarie Park, Waterloo Rd	6,000,000	900,000	🔄	Negotiations to continue with State Property and Department of Planning. Planning to continue through 2015/16. Q2 budget will be reduced. Construction anticipated for 2016/17.
Adventure Park Upgrade	225,000	33,750	🔄	Design nearing completion with practical completion scheduled in Q2.
Brush Farm Park Signage	57,500	8,625	🔄	
Brush Farm Park steps	80,500	12,075	🔄	To be commenced later in year.
Synthetic Sports Surface Action Plan	1,000,000	150,000	🔄	Synthetic Sports Surfaces Action Plan on going, report expected in December 2015. Christie Park Masterplan+Feasibility study on going, report expected in December 2015.
Dog Off Leash - ELS Hall Park	40,000	6,000	🔄	Consultation with stakeholders currently underway.

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Sportsfield Floodlighting Expansion	128,502	0	🔄	DA complete, request for tender expected to be completed in Q2. Construction in Q3. Section 94 savings transferred from Sportsground Amenities Upgrades Expansion.
Sportsground Amenities Upgrades Expansion	210,611	2,314	🔄	Construction for Santa Rosa Amenities building commenced and expected completion in Q2. Savings transferred to Sportsfield Floodlighting Expansion.
Implementation of Children Play Plan	71,775	3,038	🔄	Project completion expected in Q2 and Q3. Shade sail procurement for Monash & Gannan Parks to use majority of remaining budget.



Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Protecting Biodiversity in Ryde	90,710	0	🔄	To be completed by Environment Health & Building with completion planned for June 2016.
Restoring Blue Gum High in Darvall Park	1,245	0	🔄	
Restoring Blue Gum High in Denistone Pk	2,000	0	🔄	
ELS Hall Park #1 - Synthetic Surface	991,441	10,883	✖	Project on hold pending completion of Synthetic Sports Action Plan expected in December 2015.
Shrimptons Creek - termite infestation	105,154	1,180	🔄	Treatment plan and restoration works planned for completion in December 2015.
Implementation of Children Play Plan -P2	1,273,536	1,527	🔄	Construction of 4 playgrounds (Elouera, Banjo Patterson, Dunbar, Melrose) expected to commence in January 2016 and be completed by August 2016.

2. Roads Program

Managing and maintaining our roads, bridges and retaining walls.

Key: 🔄 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

2.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	🔄	36 of 36 milestones completed YTD.

2.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-636,000	-1,067,000	
Expense	833,000	973,000	
Total Base Budget	196,000	-94,000	

2.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Road Resurfacing Renewal	4,606,070	2,451,156	🔄	
Road Kerb Renewal	1,523,450	288,157	🔄	
Traffic Facilities Renewal	164,700	38,618	🔄	
Bridge Upgrade / Renewal	203,943	31,161	🔄	



Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Intergrated Transport Strategic Plan	150,000	0	🔄	Consultant engaged and Councillor Workshop scheduled.
Heavy Patching	257,500	42,596	🔄	
Multi-Function Poles (MFP) Streetlighting	100,000	15,000	⊖	Programmed for Ausgrid approvals Q3 and works Q4.
Flood Mitigation/Constitution Road Upgrade	100,000	15,000	🔄	
Meadowbank Flood Mitigation/Constitution Road Investigation	120,000	59,650	🔄	



3. Property Portfolio program

Developing, managing and maintaining our portfolio of corporate, commercial and civic properties.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

3.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		5 of 5 milestones completed YTD.

3.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-562,000	-712,000	
Expense	978,000	718,000	
Total Base Budget	416,000	6,000	

3.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Corporate Buildings Renewals	40,000	6,000		
Commercial Buildings Renewal	885,652	154,628		Practical completion anticipated by end of Q2.
Operational Buildings Renewal	50,000	11,100		Minor works identified.
Property Strategy Plan	150,000	0		Consultant engaged, Councillor Workshop scheduled for

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
				November 2015.
Civic Centre- Essential Renewal	1,000,000	177,617	⊖	Regular reports to council on the progress of the works. However, due to further ceiling tiles falling in the Civic Centre this program has been out on hold in accordance with Council's resolution at its Extraordinary Council meeting on 20 October 2015.
Development of 741-747 Victoria Road (Battery World)	450,000	84,740	🔄	Report to OLG underway.
Development of 33-35 Blaxland Road, Ryde (Argyle Centre)	400,000	85,977	🔄	Report to OLG underway.

New Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Ryde Civic Hub - International Design Competition	0	40,274	🔄	

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Outdoor Advertising Development	74,905	9,360	🔄	Council endorsed to progress with preparation of Planning Proposal.
West Ryde Community Facility - Project Management	224,998	12,611	🔄	



4. Catchment program

Managing, monitoring and maintaining water quality and reuse, our stormwater and natural waterways.

Key: 🔄 On track ✖ Action required ✓ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

4.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	🔄	1 of 1 milestones completed YTD.

4.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-7,000	-19,000	
Expense	671,000	427,000	
Total Base Budget	664,000	408,000	

4.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Stormwater Asset Replacement Renewal	787,860	278,962	🔄	
Stormwater Improvement Works Renewal	1,977,000	454,942	🔄	



Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Water Quality & Riparian Improvements	220,000	0	🔄	



5. Centres and Neighbourhood program

Developing, delivering, maintaining and managing all our public domain infrastructure, facilities and place management.

Key: 🔄 On track ✖ Action required ✔ Complete ⊖ Not started ⊗ Cancelled ▶ Deferred

5.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	🔄	5 of 5 milestones completed YTD.

5.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-2,000	-2,000	
Expense	993,000	684,000	
Total Base Budget	991,000	682,000	

5.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Neighbourhood Centre Renewal	160,550	69,693	🔄	Sagar Place Works now completed. Allars St scoping scheduled for completion in Q2.
Town Centre Upgrade Renewal	3,337,970	261,431	🔄	Tender Assessment completed in Q1 - report to Finance and Governance committee meeting of 20 October confirming contractor.
Footpath Upgrade - Byfield St Macq Park	700,000	105,000	🔄	Site survey completed - design works and tender process

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
				scheduled for Q2.
Ped Acces & Mobility Plan - Macq Park	100,000	17,100	🔄	Design work scheduled for Q2.
Gladesville Clocktower Monument Conservation	10,000	1,500	⊖	Project to Commence Q3.
Shared Path Signage	50,000	7,500	⊖	Project scheduled to commence Q2.
Street Tree Planting in Byfield Street Macquarie Park	50,000	7,500	🔄	To be undertaken in coordination with the Footpath works.

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Footpath Upgrade Delhi Rd	569,386	2,239	🔄	Construction commenced in July. Some issues were encountered relating to utilities and service pits in September causing a delay of approximately two weeks and requiring adjustment of the paving schedule. Works expected to be completed in Q2.

6. Library program

Delivering all our library services.

Key: 🔄 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

6.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	🔄	9 of 9 milestones completed YTD.
No. of library loans per capita (combined Ryde/Hunters Hill population is utilised)	>= 8.1	1.95	🔄	
No. of visits to the library annually	>= 900,000	258,225	🔄	
% customers satisfied with quality of service	>= 0%	NA	-	

6.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-175,000	-345,000	
Expense	1,376,000	1,333,000	
Total Base Budget	1,201,000	988,000	



6.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Community Buildings Renewals - Libraries	360,972	48,000	🔄	Planning for the refurbishment of West Ryde Library is well advanced with the work scheduled for Q2.
Library Books	439,676	104,190	🔄	Annual purchase of books is well underway.
Digital enhancement for Libraries	36,300	54	🔄	



7. Governance and Civic program

Supporting our mayor and councillors; through council process and civic events; and providing guidance on governance to support other areas of council.

Key: 🔄 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

7.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA	-	
Number of known breaches of statutory/council policy requirements	<= 0	0	🔄	
% of Councillor requests responded to within agreed service standard	>= 90%	85%	🔄	

7.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-3,000	-1,000	
Expense	1,379,000	1,202,000	
Total Base Budget	1,376,000	1,200,000	



8. Customer and Community Relations program

Engaging with our community, all media and community relations, branding and marketing our city and developing and managing all our customer services.

Key: 🟢 On track ✖ Action required ✔ Complete ⊖ Not started ⓧ Cancelled ▶ Deferred

8.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	67%	✖	2 of 3 milestones completed YTD.
% of Calls to the Customer Call Centre Resolved at the first point of contact	>= 85%	75%	✖	With ongoing reductions in the Duty Officer availability, this has caused an increase in messages taken. Staff feedback indicates a number of internal staff prefer to receive a message as detailed advice is required allowing more time to prepare an answer. Council has also experienced turnover of its Customer Service staff and the length to train new staff has impacted on this indicator.

8.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-4,000	-3,000	
Expense	1,000,000	840,000	
Total Base Budget	996,000	838,000	

8.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Community Forums	30,000	0	⊖	

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Web Content Management System	72,426	56,965	↻	



9. Community and Cultural program

Managing all community services, community development, community buildings and events and driving cultural development.

Key: 🟢 On track ✖ Action required ✔ Complete ⊖ Not started ⓧ Cancelled ▶ Deferred

9.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA	-	
No. of new clients using the home modification service	>= 550	128	🟢	
No. of people attending key events and programs conducted by CoR	>= 100000	860	🟢	Citizenship: 600; Battle Lone Pine: 60; Prayer Breakfast: 200.
% capacity of leased halls booked (capacity based on 8 hour booking per day)	>= 60%	79%	🟢	
% capacity of meeting rooms booked (capacity based on 8 hour booking per day)	>= 45%	51%	🟢	

9.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-440,000	-636,000	
Expense	1,260,000	952,000	
Total Base Budget	820,000	316,000	

9.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Community Buildings Renewal	354,682	176,809	🔄	Hazmat remedial works stage one has been completed in July.
Ryde Youth Theatre Group	64,298	10,831	🔄	
Ryde Remembers - ANZAC	53,347	0	🔄	Due for completion in April 2016.
Hungry for Art	20,000	0	🔄	Programmed for Q3/Q4 2016.



10. Risk Management program

Managing all legal services, procurement and internal auditing, assessing and managing business continuity, risk and disaster management.

Key: 🔄 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

10.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	🔄	1 of 1 milestones completed YTD.

10.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-87,000	-136,000	
Expense	610,000	1,505,000	This reflects Council fully pre-paying its total insurance premiums and not reflected in the Budget YTD figure.
Total Base Budget	523,000	1,368,000	

10.3. PROJECTS

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Procurement Framework Review (Outcomes of EY Review)	29,500	0	🔄	



11. Paths and Cycleways program

Developing, managing and maintaining our footpaths and cycleways.

Key: 🔄 On track ✖ Action required ✓ Complete ⊖ Not started ⊗ Cancelled ▶ Deferred

11.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	🔄	8 of 8 milestones completed YTD.

11.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-14,000	-61,000	
Expense	551,000	379,000	
Total Base Budget	537,000	319,000	

11.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Footpath Construction Renewal	487,000	161,908	🔄	
Cycleways Construction - Expansion	206,000	46,890	🔄	
Footpath Construction Expansion	1,184,439	300,330	🔄	

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Footpath construction Plassey Rd	326,055	1,790	🔄	

12. Environmental program

Monitoring and managing our environmental performance, developing environmental policy and making our community aware of environmental impact.

Key: 🔄 On track ✖ Action required ✓ Complete ⊖ Not started ⊘ Cancelled ▶▶ Deferred

12.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	🔄	2 of 2 milestones completed YTD.

12.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-3,000	-1,000	
Expense	111,000	87,000	
Total Base Budget	108,000	86,000	

12.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Waste - to - Art	42,450	12,192	🔄	Wrapped up 2014 competition in August 2015 and engaged Contractor for 2015 competition in September 2015.
Lighting Upgrade - Council Facilities	144,347	128,380	🔄	This is a two year project involving three Council facilities. Two facilities have been completed, the Operations Centre and the Ryde Civic Centre. The third facility, the West Ryde Library is due to be completed in November/December 2015.

13. Strategic City program

Providing strategic direction and planning; and managing the reporting of our corporate performance.

13.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA	-	

13.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-3,000		
Expense	48,000	33,000	
Total Base Budget	44,000	33,000	



14. Land Use Planning program

Planning, delivering and managing our land and urban design and enhancing and informing on our heritage.

14.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	80%	✘	4 of 5 milestones completed YTD.

14.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-31,000	-6,000	
Expense	344,000	276,000	
Total Base Budget	313,000	270,000	

14.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Transport Management Association	200,000	0	🔄	Annual Report and Milestones confirmed with TMA.
Heritage Grants Scheme	20,000	5,000	🔄	One Grant approved in Q1. One Grant also likely to be approved in Q2.

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Section 94 Contribution Plan	32,111	0	🔄	Project amended to address Joint Regional planning considerations. New milestones to be confirmed in Q2.
Electronic Development Assessment Project	129,616	5,952	✗	Carry over project - remaining work to s94 system delayed due to access issues in the test system. The access issues were rectified in October 2015 with remaining works to proceed in Q2. It is expected that the remaining works will be completed significantly under budget.
Affordable Housing Policy	9,287	5,713	🔄	Originally planned to be put to Council in Q1, this is scheduled for the Planning and Environment Committee meeting of 10 November.



15. Traffic & Transport program

Managing our transport, traffic and car parking; developing sustainable transport options.

Key: 🔄 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

15.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	🔄	12 of 12 milestones completed YTD.
No. of passengers transported by Top Ryder Community Bus Service	>= 35,000	10,659	🔄	Q1 passenger numbers trending better than annual target.

15.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-128,000	-271,000	
Expense	221,000	291,000	
Total Base Budget	93,000	20,000	

15.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Car Park Renewal	165,000	24,750	🔄	
Pedestrian Accessibility & Mobility Plan	60,000	0	🔄	Consultant appointed.

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Shop Ryder Community Bus Service	150,000	44,775	🟢	Q1 passenger numbers trending higher than target. Waste livery on both buses completed. New shuttle service for Putney Hill Village commenced in August this year.
Road Safety Plan	200,000	0	🟢	
Bus Shelters - new	60,000	11,113	🟢	Installation planned for Q3.
Bus Stop DDA compliance	90,040	13,506	🟢	
Bus Stop Seats - new	33,770	5,066	🟢	
Traffic Calming Devices	661,143	143,044	🟢	
Traffic Facilities Khartoum and Waterloo	314,745	4,500	🟢	RMS process is for sequential approvals of signals design and civil works. Once obtained, tendering will proceed. The expectation is to obtain approvals early 2016, and subject to tender, construction to commence Q4.
PAMP Implementation Works - Central, East and West Wards	75,000	11,250	🟢	Designs for Eastwood and Gladesville are nearing completion. Works under this stage of the PAMP program are scheduled for completion in Q3.
Eastwood Transport Management and Access Plan 2008	255,000	38,250	🟢	
Pittwater Road #214 to Rene Street - Traffic Calming and associated Road and Drainage Works	250,000	38,495	🟢	Delays due to power outage with Ausgrid cable damage, project still on track.

New Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Morrison Road LATM	0	0	🔄	Reported to Works Committee 20/10/15 for RMS funding & budget adjustments. Project will continue into 16/17, totalling \$2M. Quarterly adjustment for 2015/16 works \$654,000.

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Meadowbank/Gladesville Traffic Study	53,855	2,388	✓	Agreed with RMS to apply to supplement Morrison Rd LATM

16. Economic Development program

Business sector and economic development.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

16.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		11 of 11 milestones completed YTD.

16.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-1,000	-1,000	
Expense	49,000	42,000	
Total Base Budget	47,000	41,000	

16.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Economic Development Plan Implementation	56,207	18,778		Planning for Small Business Sept completed and Ryde Jobs Expo delivered in Q1 as scheduled.
Implementation-Macq Park Marketing Plan	50,000	2,050		Preparations for TedX and promotion of Macquarie Park Prospectus delivered in Q1 as scheduled.
Centres Activation Program (Town and Neighbourhood Centres)	150,000	12,237		Centres Activation Officer Commencing in Q2.

17. Organisational Development program

Addressing workforce planning, driving culture and performance, assessing process efficiency and overseeing all corporate communications.

Key: 🟢 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

17.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA	-	

17.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-1,000	-5,000	
Expense	75,000	78,000	
Total Base Budget	74,000	74,000	



18. Foreshore program

Managing all aspects of our foreshore.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

18.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		3 of 3 milestones completed YTD.

18.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income			
Expense	21,000	12,000	
Total Base Budget	21,000	12,000	

18.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Seawalls/Retaining Walls Refurbishment	1,098,786	143,728		Owner of the high pressure pipeline to Clyde refinery adjacent to the seawall (VIVA, formerly Shell) has yet to provide statutory permits for works. Works programmed to commence in February 2016 and will take four months.



19. Regulatory program

Delivering all our regulatory assessments and activities, including building regulations, environmental regulations, road, parking and footpath enforcement and animal management.

Key: 🔄 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶▶ Deferred

19.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA	-	
No. of food premises inspections	>= 1000	101	🔄	On track to meet yearly target.
Total development value of approved development applications (in \$million - cumulative)	>= \$0	\$301M	🔄	The annual result for 2014/15 was \$544 million. Over half that achieved in Q1 for 2015/16 alone. Illustrates significant upswing in development being approved in City of Ryde.
Mean number of DAs processed per person	>= 57	23	🔄	On track to meet yearly target.
DA assessment time (days) - against the Group 3 benchmark (Mean Gross Assessment Time**)	<= 87	67	🔄	
No. of DAs in each category - residential	>= 0	64	🔄	
No. of DAs in each category - single new dwelling	>= 0	37	🔄	
No. of DAs in each category - commercial, retail, office	>= 0	32	🔄	
Total no. of DAs received	>= 0	224	🔄	
Total no. of DAs determined	>= 0	215	🔄	
Mean gross DA determination times: Residential alterations and	<= 70	60	🔄	



Measure	2015/2016 Target	YTD Progress	Status	Comment
additions (against 13-14 Group 3 Average) *Note all Service Unit Performance Indicators referring to Development Applications (DAs) include Section 96 Applications.				
Mean gross DA determination times: Single new dwelling (against 13-14 Group 3 Average) *Note all Service Unit Performance Indicators referring to Development Applications (DAs) include Section 96 Applications.	<= 96	87	🔄	
Mean gross DA determination times: Commercial, retail, office (against 13-14 Group 3 Average) *Note all Service Unit Performance Indicators referring to Development Applications (DAs) include Section 96 Applications.	<= 73	67	🔄	

19.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-1,870,000	-2,391,000	
Expense	2,148,000	2,023,000	
Total Base Budget	278,000	-368,000	



20. Waste and Recycling program

Managing our domestic and commercial waste services, educating on and facilitating recycling and disposal services.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

20.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		6 of 6 milestones completed YTD.

20.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-16,765,000	-18,045,000	
Expense	3,521,000	1,104,000	
Total Base Budget	-13,244,000	-16,941,000	

20.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Old Landfill Sites Subsidence Program	200,000	74,870		Two out of three projects completed. Completed projects are Marsfield and North Ryde. Final project (Christie irrigation) in design with construction expected by February 2016.
Home Waste & Sustainability	67,000	971		Project brief completed in July 2015. New project officer recruited October 2015.
Porters Creek Precinct	600,000	90,066		Concept designs being finalised.



Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Living on the Block - Managing Household Cleanup	116,928	29,788	🔄	Targeted education to Multi-Unit Dwellings on Council's new household clean up service.
Implement waste education campaign and branding	48,256	17,996	🔄	Targeted promotion and education on Council's new household clean up service.



21. Internal Corporate Services program

Developing and managing our information, records and corporate knowledge; implementing information technology, communications, business, financial and HR infrastructure and services. Managing our fleet and plant; planning and developing assets; all project management and administrative support.

Key: 🟢 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

21.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA	-	
% return on investment over the standard investment benchmark (ie. Bank Bill Swap Reference Rate (Australian financial market) - BBSW)	>= 0.85%	1.06%	🟢	

21.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-55,324,000	-57,086,000	
Expense	3,031,000	-1,378,000	
Total Base Budget	-52,292,000	-58,464,000	

21.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Information Technology Renewals	498,100	-17,186	⊖	Both Q1 outstanding action items from the IT Audit were completed on time.
TechOne Enhancements	299,504	71,681	⊕	The contracts module went live in August 2015, and is being progressively rolled out across Council.
Plant & Fleet Purchases	2,750,000	544,580	⊕	Purchases programmed for the year.
Works & Assets System Manual	40,000	0	⊕	Business requirement specifications being prepared.
Fit for the Future	311,846	55,716	⊕	Together Ryde, Hunter's Hill and Lane Cove council's presented on 24 August 2015 to the Parliamentary inquiry into Local Government in NSW. Lobbying is ongoing and jointly all three Councils have also engaged a professional lobbyist to advocate on our behalf. Joint media releases continue to be prepared.
Fit for the Future Action Plan Implementation	150,000	0	⊖	
Fit for the Future Strategic Asset Management Capability	100,000	0	⊖	
CSO Reporting Systemisation	50,000	0	⊖	
Integrated Field Connectivity	50,000	7,500	⊕	Business requirements being finalised.

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
GPIMS - System Development	40,038	3,688	⊕	Hardware requirements specified, to be incorporated with Integrated Field Connectivity development.

Appendix A – Reserve Listing Report

Natural Account	Description	15/16 Opening Balance	Budget To Reserve	Budget From Reserve	15/16 Budget Result	Review To Reserve	Review From Reserve	15/16 Review Result
93001 - Internally Restricted Revenues								
8301	Stockland Creche Contribution Voluntary Planning Agreement	223,038.36		-223,038.00	0.36			0.36
8302	Reserve	7,667,415.31		-455,000.00	7,212,415.31	2,085,316.00		9,297,731.31
8304	Asset Replacement Reserve	33,329,274.69	5,192,590.00	-10,302,734.00	28,219,130.69		-380,515.00	27,838,615.69
8305	Plant Replacement Reserve	2,873,126.86	3,337,530.00	-3,535,830.00	2,674,826.86			2,674,826.86
8306	Ryde Aquatic Leisure Centre Reserve	2,849,980.54	4,178,130.00	-4,244,590.00	2,783,520.54	-91,330.00	68,400.00	2,760,590.54
8307	Financial Security Reserve	3,437,878.13			3,437,878.13			3,437,878.13
8308	Public Art Reserve	528.00			528.00			528.00
8309	Council Election Reserve	458,306.27	75,000.00		533,306.27			533,306.27
8310	Risk Rebate Reserve	79,718.11		-20,000.00	59,718.11			59,718.11
8311	Investment Property Reserve	14,405,560.15		-1,543,184.00	12,862,376.15			12,862,376.15
8312	Civic Precinct Redevelopment Reserve	947,392.85			947,392.85		-648,734.00	298,658.85
8313	Community Grants Reserve	89,500.00		-89,500.00				
8314	Carryover Works Reserve	872,829.23	-70,615.00	-802,215.00	-0.77	9,287.00	-9,287.00	-0.77
8318	Porters Creek Reserve	199,348.89			199,348.89			199,348.89
8319	Insurance Fluctuation Reserve	751,487.62			751,487.62		-10,000.00	741,487.62
8320	OHS & Injury Management Reserve	215,751.55			215,751.55		-61,000.00	154,751.55
8321	Public Domain Plan Reserve	138,602.00			138,602.00			138,602.00
8322	Planning Proposal Reserve	169,378.38			169,378.38			169,378.38
8323	Macquarie University VPA Reserve	273,053.67			273,053.67			273,053.67
8324	Fit For The Future Reserve	2,711,846.30		-561,846.00	2,150,000.30	250,000.00	-41,266.00	2,358,734.30
8382	Infrastructure Special Rate Reserve		2,346,300.00	-298,570.00	2,047,730.00			2,047,730.00
8315	Infrastructure Special Rate Reserve			-1,992,300.00	-1,992,300.00			-1,992,300.00
Total Internally Restricted Revenues		71,694,016.91	15,058,935.00	-24,068,807.00	62,684,144.91	2,253,273.00	-1,082,402.00	63,855,015.91

Appendix A – Reserve Listing Report

Natural Account	Description	15/16 Opening Balance	Budget To Reserve	Budget From Reserve	15/16 Budget Result	Review To Reserve	Review From Reserve	15/16 Review Result
93002 - Internally Restricted Liabilities								
8327	Employee Leave Entitlements Reserve	2,456,221.45			2,456,221.45			2,456,221.45
8328	Refundable Deposits Reserves	9,322,874.13			9,322,874.13			9,322,874.13
8329	Interest on Refundable Deposits Reserve	377,366.19			377,366.19			377,366.19
	Total Internally Restricted Liabilities	12,156,461.77			12,156,461.77			12,156,461.77
93003 - Section 94 Contribution Reserves								
8351	Community & Cultural Facilities Reserve	5,831,438.57	1,038,890.00	-1,990,000.00	4,880,328.57	1,532,934.00	-2,733,017.00	3,680,245.57
8352	Open Space & Recreation Facilities Reserve	19,970,687.88		-3,643,357.00	16,327,330.88	3,142,641.00	1,475,470.00	20,945,441.88
8353	Roads & Traffic Management Facilities Reserve	2,713,347.03		-4,142,826.00	-1,429,478.97	391,217.00		-1,038,261.97
8354	Stormwater Management Facilities Reserve	6,609,668.38		-1,977,000.00	4,632,668.38	224,602.00		4,857,270.38
8355	Section 94 Plan Administration Reserve	333,535.22		-338,741.00	-5,205.78	42,467.00		37,261.22
	Total Section 94 Contribution Reserves	35,458,677.08	1,038,890.00	-12,091,924.00	24,405,643.08	5,333,861.00	-1,257,547.00	28,481,957.08
93004 - Other External Restrictions								
8376	Domestic Waste Management Reserve	5,740,760.46	17,640,380.00	-19,199,980.00	4,181,160.46		-40,000.00	4,141,160.46
8377	External Drainage Works Contribution Reserve	553,468.86			553,468.86			553,468.86
8378	Macquarie Park Corridor Special Rate Reserve	1,146,146.34	1,332,180.00	-1,804,176.00	674,150.34			674,150.34
8379	Stormwater Management Service Charge Reserve	747,783.56	1,008,100.00	-897,860.00	858,023.56			858,023.56

Appendix A – Reserve Listing Report

Natural Account	Description	15/16 Opening Balance	Budget To Reserve	Budget From Reserve	15/16 Budget Result	Review To Reserve	Review From Reserve	15/16 Review Result
8380	Sale of Roads Reserve							
8381	Affordable Housing Contribution	138,910.00			138,910.00		-138,910.00	
	Total Other External Restrictions	8,327,069.22	19,980,660.00	-21,902,016.00	6,405,713.22		-178,910.00	6,226,803.22
93005 - Unexpended Grants Reserves								
8401	U/Exp Grant - Home Modification & Maintenance	157,747.28	423,020.00	-429,890.00	150,877.28			150,877.28
8403	U/Exp Grant - Volunteer Referral Agency	50,051.65	8,480.00		58,531.65			58,531.65
8404	U/Exp Grant - Library Local Priority	1,442.98	40,450.00		41,892.98		-1,443.00	40,449.98
8405	U/Exp Grant - Library Subsidy		242,610.00	-242,610.00				
8408	U/Exp Grant - Urban Sustain Program - Looking Glass Bay	49,563.00			49,563.00			49,563.00
8409	U/Exp Grant - Consolidated LEP for Ryde							
8413	U/Exp Grant - Sydney North/Sydney West Tussock Paspalum 06/11	8,633.95			8,633.95			8,633.95
8415	U/Exp Grant - Buffalo Creek - (SQID)							
8418	U/Exp Grant - Macquarie Park Master Plan	30,000.00			30,000.00			30,000.00
8426	U/Exp Grant - Noxious Weeds Management							
8429	U/Exp Grant - NSW Sport Regrading & Levelling							
8432	U/Exp Grant - Eastwood Floodplain Risk							
8433	U/Exp Grant - Liberty Swing Dunbar Park	7,763.13			7,763.13			7,763.13
8434	U/Exp Grant - Sport Development Program	542.76			542.76			542.76
8435	U/Exp Grant - WASIP	39,640.86			39,640.86		-10,000.00	29,640.86
8437	U/Exp Grant - Playing Field Lighting Upgrade							



Appendix A – Reserve Listing Report

Natural Account	Description	15/16 Opening Balance	Budget To Reserve	Budget From Reserve	15/16 Budget Result	Review To Reserve	Review From Reserve	15/16 Review Result
8438	U/Exp Grant - Parramatta River Catchments Floodplain	2,918.72			2,918.72			2,918.72
8439	U/Exp Grant - Vacation Care Program Grant	5,253.73			5,253.73			5,253.73
8440	U/Exp Grant - Crime Prevention Plan Grant	11,303.32			11,303.32			11,303.32
8443	U/Exp Grant - Curzon St/Smith St Pedestrian (RTA)	765.05			765.05			765.05
8446	U/Exp Grant - Vimiera Road Traffic Facilities Renew (RTA)	1,959.22			1,959.22			1,959.22
8447	U/Exp Grant - M2 Advertising Public Benefit (RMS)	35,722.02			35,722.02			35,722.02
8450	U/Exp Grant - Meadowbank/Gladesville Traffic Study							
8451	U/Exp Grant - Rowe St Eastwood Traffic Calming	9,725.16			9,725.16			9,725.16
8455	U/Exp Grant - Planning for Ageing Population	4,560.00			4,560.00			4,560.00
8456	U/Exp Grant - No Littering - Eastwood							
8457	U/Exp Grant - Diving Blocks							
8458	U/Exp Grant - Macquarie Park - Property	6,000,000.10		-6,000,000.00	0.10			0.10
8459	U/Exp Grant - Restoring Blue Gum High in Denistone Park	2,000.00		-2,000.00				
8460	U/Exp Grant - Restoring Blue Gum High in Darvall Park	1,245.41		-1,245.00	0.41			0.41
8461	U/Exp Grant - Better Waste & Recycling Fund	214,010.43		-165,184.00	48,826.43	259,261.77	-259,262.00	48,826.20
8462	U/Exp Grant - Agincourt and Balaclava Rd TCS	8,039.11			8,039.11			8,039.11
8463	U/Exp Grant - Ivan Hoe Estate Collective Impact	20,000.00			20,000.00			20,000.00
8464	U/Exp Grant - CDAT	3,100.00			3,100.00			3,100.00
8465	U/Exp Grant - Blaxland Road SUP – Stage 3 (RMS)	3,463.39			3,463.39			3,463.39
8466	U/Exp Loan - LIRS Phase 1	71,774.82	-71,775.00		-0.18			-0.18
8467	U/Exp Loan - LIRS Phase 2	1,273,536.00	-127,500.00	-1,146,036.00		127,500.00	-127,500.00	

Appendix A – Reserve Listing Report

<i>Natural Account</i>	<i>Description</i>	<i>15/16 Opening Balance</i>	<i>Budget To Reserve</i>	<i>Budget From Reserve</i>	<i>15/16 Budget Result</i>	<i>Review To Reserve</i>	<i>Review From Reserve</i>	<i>15/16 Review Result</i>
8468	U/Exp Grant - Ryde Remembers (ANZAC)	19,922.59	-19,923.00		-0.41			-0.41
	Total Unexpended Grants Reserves	8,034,684.68	495,362.00	-7,986,965.00	543,081.68	386,761.77	-398,205.00	531,638.45
Internal Loans								
8901	Internal Loan - RALC Reserve	-2,711,156.48	186,500.00	-295,320.00	-2,819,976.48	272,930.00		-2,547,046.48
	Total Internal Loans	-2,711,156.48	186,500.00	-295,320.00	-2,819,976.48	272,930.00		-2,547,046.48
TOTAL RESERVES		132,959,753.18	36,760,347.00	-66,345,032.00	103,375,068.18	8,246,825.77	-2,917,064.00	108,704,829.95
	Net Transfer			-29,584,685.00	-29,584,685.00		5,329,761.77	-24,254,923.23

Appendix B – 2015/16 Quarterly Changes Report

			<i>Approved Budget 2015/2016</i>	<i>Actual 2015/2016</i>	<i>Proposed Changes 2015/2016</i>	<i>Comments</i>
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Organisational Development program

2211124	Health and Wellbeing	Op Exp		963	5,000	Budget for TA Awards.
2211124	Health and Wellbeing	Op Exp	34,200		(5,000)	Transfer fund to Rewards and Recognition.
Total Organisational Development program						

Risk Management program

1611135	Insurance Premiums	Op Inc	(30,840)		30,840	Transferring budget to Risk Management.
1611211	Risk Management	Op Inc			(30,840)	Transfer budget from Insurance Premiums.
5010225	Emergency Management (SES) OPEX	Op Inc	(202,450)		202,450	Changes in State government arrangement for works to SES fleet, buildings, utilities etc. are carried out as recoverable works by Council.
1611135	Insurance Premiums	Op Exp	50,130		(50,130)	Transferring budget to Risk Management.
1611135	Insurance Premiums	Op Exp	134,140		(134,140)	Transferring budget to Risk Management.
1611135	Insurance Premiums	Op Exp	525,000		(525,000)	Transferring budget to Risk Management.
1611139	Internal Audit	Op Exp	28,850	30,184	10,000	Increase budget as requested by the Audit and Risk Committee to budget for external IA consultant.
1611211	Risk Management	Op Exp		68,455	50,130	Transferred from Insurance Premiums.

Appendix B – 2015/16 Quarterly Changes Report

			<i>Approved Budget 2015/2016</i>	<i>Actual 2015/2016</i>	<i>Proposed Changes 2015/2016</i>	<i>Comments</i>
1611211	Risk Management	Op Exp		125,342	134,140	Transferred from Insurance Premiums.
1611211	Risk Management	Op Exp		372,761	525,000	Transferred from Insurance Premiums.
1611211	Risk Management	Op Exp	20,000		(20,000)	Transferred budget to Health and Wellbeing Program.
5010225	Emergency Management (SES) OPEX	Op Exp	98,150	77,448	60,140	Changes in State government arrangement for works to SES fleet, buildings, utilities etc. are carried out as recoverable works by Council.
5010225	Emergency Management (SES) OPEX	Op Exp	100,590		(100,590)	Changes in State government arrangement for works to SES fleet, buildings, utilities etc. are carried out as recoverable works by Council.
2330680	WH&S Framework Documentation	NCP Exp			61,000	Review and update Safe Operating Procedures assessments as part of the WHS Framework Project.
1611139	Internal Audit	From Res			(10,000)	Increase budget as requested by the Audit and Risk Committee to budget for external IA consultant.
2330680	WH&S Framework Documentation	From Res			(61,000)	Review and update Safe Operating Procedures assessments as part of the WHS Framework Project.
Total Risk Management program					142,000	

Community and Cultural program

5555101	Income - Community Buildings - Hired	Op Inc	(116,260)		50,000	Reduced the budget to reflect the actual.
5555101	Income - Community Buildings - Hired	Op Inc	(327,930)	(148,554)	80,000	Reduction of community building hire income due to the changes in fees and charges as adopted by Council to have Church groups classified as Community organisations.
6811004	Aged	Op Inc	(4,420)		4,420	Reallocation of Leaseback contribution.



Appendix B – 2015/16 Quarterly Changes Report

			<i>Approved Budget 2015/2016</i>	<i>Actual 2015/2016</i>	<i>Proposed Changes 2015/2016</i>	<i>Comments</i>
6911226	Social Policy & Planning	Op Inc		(1,683)	(4,420)	Reallocation of Leaseback contribution.
6311001	Community Life Grants Administration	Op Exp		12,310	12,500	Smarty grant subscription fee.
6311001	Community Life Grants Administration	Op Exp		2,043	7,564	Reallocation of employee cost.
6311052	Combined Schools	Op Exp	3,000		(3,000)	Reduce the budget as funding not required.
6311214	Ryde Aquatic Festival	Op Exp	3,500		(3,500)	Reduce budget as funding is not required.
6811001	Community Services Administration	Op Exp	175,680	63,419	(5,561)	Reallocation of employee cost.
6811004	Aged	Op Exp	12,920		(12,920)	Reallocation of Motor Vehicle Cost.
6811261	Volunteer Referral Agency	Op Exp	80,110	24,814	(2,003)	Reallocation of employee cost.
6811272	Youth	Op Exp		21,090	56,437	Reallocation of employee cost.
6911073	Cultural Planning	Op Exp	111,660		(111,660)	Reallocation of employee cost.
6911226	Social Policy & Planning	Op Exp		4,307	12,920	Reallocation of Motor Vehicle Cost.
6911226	Social Policy & Planning	Op Exp		27,398	82,459	Reallocation of employee cost.
6911539	Social and Cultural policy and planning	Op Exp	115,990	41,817	5,583	Reallocation of employee cost.
6911540	Community Sector - Dev	Op Exp	298,960	63,542	(122,148)	Reallocation of employee cost.
6911541	Community and Cultural Buildings Admin	Op Exp	5,140	25,713	89,328	Reallocation of employee cost.

Appendix B – 2015/16 Quarterly Changes Report

			<i>Approved Budget 2015/2016</i>	<i>Actual 2015/2016</i>	<i>Proposed Changes 2015/2016</i>	<i>Comments</i>
Total Community and Cultural program					136,000	

Customer and Community Relations program

2011457	Community of Interest Network	Op Exp	174,723		(100,000)	Transfer funding to new Intranet Upgrade project.
2411438	IT Maintenance Costs - External Support WebMaster	Op Exp	20,560	11,887	2,000	Additional funding required to cover the consultancy work required for the Website project.
Total Customer and Community Relations program					(98,000)	

Open Space, Sport & Recreation program

7711113	Garden Competition	Op Inc	(1,030)	(14,000)	(13,000)	Increase budget for additional Sponsorship fees.
7811009	Aquatic Entry	Op Inc	(113,080)		113,080	Reduction aquatic entry income due to RALC subsidised Pension Entry.
8211165	Merchandise	Op Inc	(12,710)	(4,489)	(6,780)	Increase budget to reflect the actual.
8211165	Merchandise	Op Inc	(6,780)		6,780	Reduce the budget to reflect the actual.
5553102	Oper - Indoor Sports Facilities	Op Exp	84,240	19,102	22,930	Transfer funding from Surf Attraction program.
5553104	Oper - Parks Buildings	Op Exp		56,566	54,347	Rates raised against the lessee that were not recovered and Council can't waive or write off the rates under the Local Government Act.
7711113	Garden Competition	Op Exp	1,160	792	2,000	Additional Expenditure in Delivery of Event offset by additional sponsorship fees.

Appendix B – 2015/16 Quarterly Changes Report

			<i>Approved Budget 2015/2016</i>	<i>Actual 2015/2016</i>	<i>Proposed Changes 2015/2016</i>	<i>Comments</i>
7711113	Garden Competition	Op Exp	2,860	3,281	11,000	Additional Expenditure in Delivery of Event offset by additional sponsorship fees.
7754012	Maint - Sportsfield & Upgrade	Op Exp	30,420		(30,420)	Budget transferred from Sportsfields, Parks & Gardens maintenance program
7754114	Maint - Sportsgrounds, Parks & Gardens	Op Exp	228,310	48,204	30,420	Budget transferred to sportsfields maintenance program.
7811009	Aquatic Entry	Op Exp		(51,293)	(113,080)	Transfer from RALC subsidised Pension Entry.
7811010	Aquatic Operations	Op Exp	647,710	139,825	(91,330)	Reallocation the funding within the Program.
7811534	Surf Attraction - Operating	Op Exp	22,930		(22,930)	Reallocation funding within the program.
8011195	Programs	Op Exp		30,955	91,330	Reallocation funding within the program.
7730070	Active in Ryde Program Implementation	NCP Inc		(4,598)	(12,000)	Additional Income Generated from Program participant fees.
7730070	Active in Ryde Program Implementation	NCP Exp	5,000		12,000	Additional Expenditure Relating to Program Delivery.
7751011	Sportsfield Floodlighting Expansion	Cap Inc	(16,515)		16,515	User Group Contribution not expected.
5441035	Minor Capex Works - Parks	Cap Exp			50,000	Funds to address Ad hoc works outside of Delivery Plan.
5620017	Ryde Community & Sport Centre - ELS Hall Park	Cap Exp			29,000	Works required to fixed defects after the contractor went bankrupt.
7740979	Implementation of Children Play Plan -P2	Cap Exp	1,146,036		142,800	Funds moved from Implementation of Children's Play Plan Pt 2 and Traffics Facilities Renewal Public Art Reserves.
7741852	Signage at Playgrounds	Cap Exp			75,000	Funds allocated to respond to Council resolution.
7750011	Sportsfield Floodlighting Renewal	Cap Exp	292,694		70,000	Transfer of savings from Sportsground Amenities Renewal and Upgrade Program.

Appendix B – 2015/16 Quarterly Changes Report

			<i>Approved Budget 2015/2016</i>	<i>Actual 2015/2016</i>	<i>Proposed Changes 2015/2016</i>	<i>Comments</i>
7750015	Sportsground Amenities Upgrades Renewal	Cap Exp	406,856		(100,000)	Transfer of savings to Sportsfield Lighting Renewal and Expansion Programs.
7751011	Sportsfield Floodlighting Expansion	Cap Exp	128,502		165,000	Transferred funds from savings in Sportsgrounds Amenities Upgrade and Renewal Programs.
7751015	Sportsground Amenities Upgrades Expansion	Cap Exp	210,611		(100,000)	Transfer savings to fund Morrison Bay Park Lighting project.
8740979	Implementation of Children Play Plan -P2	Cap Exp	127,500		(127,500)	Funds moved to Implementation of Children's Play Plan Pt 2.
5441035	Minor Capex Works - Parks	From Res			(50,000)	Funds to address Ad hoc works outside of Delivery Plan.
5553102	Oper - Indoor Sports Facilities	From Res	(1,161,830)		(22,930)	Transfer funding from Surf Attraction program.
5620017	Ryde Community & Sport Centre - ELS Hall Park	From Res			(29,000)	Works required to fixed defects after the contractor went bankrupt.
7740979	Implementation of Children Play Plan -P2	From Res			(15,300)	Funds moved from Traffic Facilities Renewal Public Art Reserves.
7740979	Implementation of Children Play Plan -P2	From Res	(1,146,036)		(127,500)	Funds moved from Implementation of Children's Play Plan Pt 2 Public Art Reserves.
7741852	Signage at Playgrounds	From Res			(75,000)	Funds allocated to respond to Council resolution.
7750011	Sportsfield Floodlighting Renewal	From Res	(150,000)		(70,000)	Transfer of savings from Sportsground Amenities Renewal and Upgrade Program.
7750015	Sportsground Amenities Upgrades Renewal	From Res	(350,000)		100,000	Transfer of savings to Sportsfield Lighting Renewal and Expansion Programs.
7751011	Sportsfield Floodlighting Expansion	From Res			(81,515)	To offset the reduction of Group Contribution.
7751011	Sportsfield Floodlighting Expansion	From Res			(100,000)	Transferred funds from savings in Sportsgrounds Amenities Upgrade and Renewal Programs.
7751015	Sportsground Amenities Upgrades Expansion	From Res	(210,611)		100,000	Transfer savings to fund Morrison Bay Park Lighting project.

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			<i>Approved Budget 2015/2016</i>	<i>Actual 2015/2016</i>	<i>Proposed Changes 2015/2016</i>	<i>Comments</i>
7811010	Aquatic Operations	From Res	(1,041,960)		91,330	Reallocation the funding within the Program.
8011195	Programs	To Res	211,300		(91,330)	Reallocation funding within the program.
8740979	Implementation of Children Play Plan -P2	To Res	(127,500)		127,500	Funds moved to Implementation of Children's Play Plan Pt 2.
7811534	Surf Attraction - Operating		186,500		22,930	Reallocation funding within the program.
Total Open Space, Sport & Recreation program					54,347	

Centres and Neighbourhood program

4150023	Town Centre Upgrade implementation - Renewal	Cap Exp	3,337,970		1,257,547	Additional funding for constructing full extent of Rowe St East and project will be funded by sec94 as per the resolution of Council dated 14/4/2015.
4150023	Town Centre Upgrade implementation - Renewal	From Res	(1,990,000)		(2,605,517)	Fix reserve and additional funding for constructing full extent of Rowe St East and project will be funded by sec94.
4150023	Town Centre Upgrade implementation - Renewal	From Res	(1,347,970)		1,347,970	Fix reserve funding.
8750023	Public Art - Town Centre Upgrade implementation	From Res			(127,500)	Fix Reserve funding.
8750023	Public Art - Town Centre Upgrade implementation	From Res	(127,500)		127,500	Fix Reserve funding.
Total Centres and Neighbourhood program						

Library program



Appendix B – 2015/16 Quarterly Changes Report

			<i>Approved Budget 2015/2016</i>	<i>Actual 2015/2016</i>	<i>Proposed Changes 2015/2016</i>	<i>Comments</i>
7010537	6 Pittwater Road - Gladesville Library	Op Inc	(614,100)	(321,790)	(29,480)	Adjustment to Hunters Hill contribution.
7011148	Library Local Priority Grant	Op Exp		10,827	41,893	Expenditure budget for the Local Priority Grant was not set for the year.
7011148	Library Local Priority Grant	From Res			(1,443)	Transfer funding from unspent grant reserve to fund the program.
Total Library program					10,970	

Internal Corporate Services program

1211142	Investment Income	Op Inc	(1,038,890)		(443,590)	Additional interest received on Section94 funds.
1311110	Financial Assistance Grant	Op Inc	(2,276,290)	(1,447,534)	(44,182)	Increase budget as per approval from NSW LG Grants Commission dated 17/08/2015.
2411001	Information Technology Services Administration	Op Inc	(24,610)	(3,445)	12,000	Reduce budget for 2 Leaseback Vehicles as no longer required.
4610001	Operations Unit Management	Op Inc	(28,800)		28,800	Apprentice Rebate no longer available.
1311001	Rates & Revenue Administration	Op Exp	154,910		4,500	Increase budget to reflect the actual payment.
2311001	WHS Development and Management	Op Exp		8,748	20,000	Transfer budget to Risk Management Program.
2411001	Information Technology Services Administration	Op Exp	64,580	12,920	(25,840)	Reduce Budget for 2 Motor Vehicles as no longer required.
2411442	Chameleon - Powerbudget Maint	Op Exp	15,420	7,720	5,000	Additional funding to allow for minor adjustments to system.
2411558	EzeScan - Annual Software Maintenance	Op Exp	9,600		1,300	Annual Maintenance Fee for EasyLink that is used in conjunction with EzeScan.

Appendix B – 2015/16 Quarterly Changes Report

			<i>Approved Budget 2015/2016</i>	<i>Actual 2015/2016</i>	<i>Proposed Changes 2015/2016</i>	<i>Comments</i>
5710412	Mechanics Workshop OPEX	Op Exp	606,500	44,634	(432,715)	Reallocation of Salaries to Plant.
5790001	Plant Suspense Control	Op Exp		134,970	432,715	Reallocation of Salaries from Mechanics Workshop.
8810001	Project Development Management	Op Exp		186,071	50,864	Closing Balance carried forward from 2014/15 PM Fees for carry over projects 2015/16.
8810001	Project Development Management	Op Exp	(3,936,530)	(4,452,629)	(50,864)	Closing Balance carried forward from 2014/15 PM Fees for carry over projects 2015/16.
1130670	Fit For The Future	NCP Inc		(20,000)	(20,000)	Contribution from the shared costs to date of Advocacy Program for the Joint Regional Authority.
1141858	Organisational Review	Cap Exp			1,000,000	Costs associated with accommodation changes, plus redundancies for the Organisational Changes approved by Council at the Council meeting held on Tuesday 25 August 2015. To be funded from Working Capital, from savings in the 2014/2015 year.
2440740	TechOne Enhancements	Cap Exp	299,504		15,000	Additional costs associated with Bin Register.
2450020	Information Technology Renewals	Cap Exp	498,100		200,000	Additional funds for Tender COR-RFT-07/15 for the new payment gateway and portal, as reported to Council on 27 October 2015.
6541869	Intranet Upgrade	Cap Exp			100,000	Transfer from Community of Interest Network project.
1130670	Fit For The Future	From Res	(311,846)		20,000	Reduce the reserve to reflect the contribution from Lance Cove and Hunter Hill Councils.
2440740	TechOne Enhancements	From Res	(299,504)		25,000	Correct funding for bin register.
2440740	TechOne Enhancements	From Res			(40,000)	Correct funding for bin register.
2450020	Information Technology Renewals	From Res	(498,100)		(200,000)	Additional funds for Tender COR-RFT-07/15 for the new payment gateway and portal, as reported to Council on 27 October 2015.

Appendix B – 2015/16 Quarterly Changes Report

			<i>Approved Budget 2015/2016</i>	<i>Actual 2015/2016</i>	<i>Proposed Changes 2015/2016</i>	<i>Comments</i>
1211109	Finance Controlled Items	To Res			250,000	Transfer savings from 2014/2015 to Reserve for use following announcement by Government in November 2015.
1211142	Investment Income	To Res	1,038,890		443,590	Additional interest received on Section94 funds.
1211109	Finance Controlled Items				250,000	Write down of the RALC Internal loan by \$250k from savings from 2014/2015.
Total Internal Corporate Services program					1,601,578	

Governance and Civic program

1811001	Governance Administration	Op Inc	(9,790)	(1,683)	4,895	Reduction in Leaseback income as there is only 1 leaseback vehicle; the other is the Caravelle wagon for Councillor use.
1811063	Governance Contributions	Op Exp	113,080		(113,080)	Transfer budget to Internal Charges within cost centre.
1811063	Governance Contributions	Op Exp		51,039	113,080	Transfer budget from RALC Contributions.
Total Governance and Civic program					4,895	

Land Use Planning program

4111001	Strategic Planning Administration	Op Exp	635,630	238,053	117,060	Reallocation employee costs.
4111221	Section 94 Capital Income-Roads	Cap Inc		(404,824)	(391,217)	Income received to date.
4111221	Section 94 Capital Income-Roads	Cap Inc		(1,146,699)	(1,089,344)	Income received to date.

Appendix B – 2015/16 Quarterly Changes Report

			<i>Approved Budget 2015/2016</i>	<i>Actual 2015/2016</i>	<i>Proposed Changes 2015/2016</i>	<i>Comments</i>
4111221	Section 94 Capital Income-Roads	Cap Inc		(237,286)	(224,602)	Income received to date.
4111221	Section 94 Capital Income-Roads	Cap Inc		(3,324,851)	(3,142,641)	Income received to date.
4111221	Section 94 Capital Income-Roads	Cap Inc		(43,632)	(42,467)	Income received to date.
4111563	Voluntary Planning Agreement Cash Income	Cap Inc		(2,085,316)	(2,085,316)	VPA received to date.
4111565	Affordable Housing	Cap Inc			138,910	Return contribution received in 2014/2015 to Department of Family and Community Services.
4111565	Affordable Housing	From Res			(138,910)	Return contribution received in 2014/2015 to Department of Family and Community Services.
4130672	Affordable Housing Policy	From Res		(9,287)	(9,287)	Correction reserve account.
4111221	Section 94 Capital Income-Roads	To Res			1,089,344	Transfer Sec94 income received to Reserve.
4111221	Section 94 Capital Income-Roads	To Res			3,142,641	Transfer Sec94 income received to Reserve.
4111221	Section 94 Capital Income-Roads	To Res			391,217	Transfer Sec94 income received to Reserve.
4111221	Section 94 Capital Income-Roads	To Res			224,602	Transfer Sec94 income received to Reserve.
4111221	Section 94 Capital Income-Roads	To Res			42,467	Transfer Sec94 income received to Reserve.
4111563	Voluntary Planning Agreement Cash Income	To Res			2,085,316	Transfer VPA received to Reserve.
4130672	Affordable Housing Policy	To Res	(9,287)		9,287	Correction reserve account.
Total Land Use Planning program					117,060	

Appendix B – 2015/16 Quarterly Changes Report

			<i>Approved Budget 2015/2016</i>	<i>Actual 2015/2016</i>	<i>Proposed Changes 2015/2016</i>	<i>Comments</i>
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Regulatory program						
3711141	Investigations	Op Inc	(14,090)	(8,168)	(9,690)	Reallocation budget of Leaseback contribution.
3711509	Routine Shop Inspection	Op Inc	(14,540)	(1,801)	9,690	Reallocation budget of Leaseback contribution.
3711141	Investigations	Op Exp	38,750	21,533	25,845	Reallocation budget of Motor Vehicle Costs.
3711509	Routine Shop Inspection	Op Exp	38,770	3,230	(25,845)	Reallocation budget of Motor Vehicle Costs.
4211191	Prelodgement	Op Exp	290,010	60,716	(117,060)	Reallocation employee cost.
Total Regulatory program					(117,060)	

Catchment program

8510001	Infrastructure Integration Unit Management	Op Exp	634,720	185,199	(128,374)	Vacant Position - Senior Catchments Engineer transferred to Civil Infrastructure.
5241830	Water Quality & Riparian Improvement	Cap Inc	(110,000)		10,000	Reduced grant \$10K to reflect the actual and the shortfall will be funded by WASIP.
5141853	Gladesville Litter Reduction	Cap Exp			259,262	Funding from Better Waster & Recycling Grant.
5141853	Gladesville Litter Reduction	From Res			(259,262)	Funding from Better Waster & Recycling Grant.
5241830	Water Quality & Riparian Improvement	From Res			(10,000)	Reduced grant \$10K to reflect the actual and the shortfall will be funded by WASIP.
Total Catchment program					(128,374)	



Appendix B – 2015/16 Quarterly Changes Report

			<i>Approved Budget 2015/2016</i>	<i>Actual 2015/2016</i>	<i>Proposed Changes 2015/2016</i>	<i>Comments</i>
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Traffic & Transport program

4710226	Development Management OPEX	Op Inc	(115,090)	(62,144)	(60,010)	Increase due to higher than expected developer income.
4710226	Development Management OPEX	Op Inc		(86,642)	(86,600)	Increase due to higher than expected developer income.
4910001	Traffic & Governance Section Management	Op Inc		(4,628)	(9,732)	Reallocation budget of Leaseback Contribution.
4710226	Development Management OPEX	Op Exp			46,610	Extra staff cost to be funded from extra Development Income.
4710226	Development Management OPEX	Op Exp			100,000	Extra staff cost to be funded from extra Development Income.
4910001	Traffic & Governance Section Management	Op Exp		11,843	25,840	Reallocation budget of Motor Vehicle Costs.
4940004	Traffic Calming Devices	Cap Inc	(341,250)		190,000	Part of original grant \$341k was transferred to Road Kerb Renewal Capital Program .
4941851	Morrison Road LATM	Cap Inc			(624,000)	Project funded by RMS. Report going to Council meeting on 20/10/2015.
4940004	Traffic Calming Devices	Cap Exp	661,143		(190,000)	Reduction funding as per Works and Community Committee Report Dates 4 Aug 2015 and part of original grant was transferred to Road Kerb Renewal Capital Program.
4941851	Morrison Road LATM	Cap Exp			624,000	Project funded by RMS. Report going to Council meeting on 20/10/2015.
8750005	Public Art - Traffic Facilities Renewal	Cap Exp	15,300		(15,300)	Funds moved to Implementation of Children's Play Plan Pt 2.
8750005	Public Art - Traffic Facilities Renewal	From Res	(15,300)		15,300	Funds moved to Implementation of Children's Play Plan Pt 2.



Appendix B – 2015/16 Quarterly Changes Report

			<i>Approved Budget 2015/2016</i>	<i>Actual 2015/2016</i>	<i>Proposed Changes 2015/2016</i>	<i>Comments</i>
Total Traffic & Transport program					16,108	

Waste and Recycling program

5811551	Better Waste & Recycling Fund	Op Inc		(259,262)	(259,262)	Better Waste & Recycling Grant.
5811551	Better Waste & Recycling Fund	To Res			259,262	Transfer Better Waste & Recycling Grant to Reserve.
Total Waste and Recycling program						

Property Portfolio program

1830678	Ryde Civic Hub - International Design Competition	NCP Exp			710,000	Approved by Council at its meeting on 9 June 2015, but was subject to a rescission motion which was reported to the Council meeting on 14 July 2015. The rescission motion was lost.
1830678	Ryde Civic Hub - International Design Competition	From Res			(648,734)	Approved by Council at its meeting on 9 June 2015, but was subject to a rescission motion which was reported to the Council meeting on 14 July 2015. The rescission motion was lost.
1830678	Ryde Civic Hub - International Design Competition	From Res			(61,266)	Approved by Council at its meeting on 9 June 2015, but was subject to a rescission motion which was reported to the Council meeting on 14 July 2015. The rescission motion was lost.
Total Property Portfolio program						

Roads program

Appendix B – 2015/16 Quarterly Changes Report

			<i>Approved Budget 2015/2016</i>	<i>Actual 2015/2016</i>	<i>Proposed Changes 2015/2016</i>	<i>Comments</i>
4710001	Road Services Unit Management	Op Inc	(29,200)	(7,367)	9,732	Reallocation budget of Leaseback Contribution.
4710001	Road Services Unit Management	Op Inc	(886,570)	(544,658)	16,287	Reduce budget as per NSW LG Grants Commission approval dated as at 17/08/2015.
4710203	Regional Roads OPEX	Op Inc		(20,000)	(78,330)	Reallocate Budget to Correct Cost Centre.
4755002	Income - Road Resurfacing	Op Inc	(78,330)		78,330	Reallocate Budget to Regional Roads.
4710001	Road Services Unit Management	Op Exp	77,520	16,150	(25,840)	Reallocation budget of Motor Vehicle Costs.
4711569	Integration - Catchment	Op Exp		28,270	148,100	Vacant Position - Senior Catchments Engineer transferred to SM Civil Assets.
4750004	Road Kerb Renewal	Cap Inc			(341,250)	Transferred from Traffic Calming Devices project as per Works and Community Committee Report dates 25 May 2015.
4750004	Road Kerb Renewal	Cap Exp	1,523,450		341,250	Transferred from Traffic Calming Devices project as per Works and Community Committee Report dates 25 May 2015.
Total Roads program					148,279	

Paths and Cycleways program

4751001	Cycleways Construction Expansion	Cap Inc			(65,000)	Additional RMS grant as per Works and Community Committee Report Dates 4 Aug 2015.
4751001	Cycleways Construction Expansion	Cap Exp	206,000		65,000	Funds required for 2015-2016 Active Transport Program as per Works and Community Committee Report Dates 4 Aug 2015.
Total Paths and Cycleways program						

Appendix B – 2015/16 Quarterly Changes Report

		<i>Approved Budget 2015/2016</i>	<i>Actual 2015/2016</i>	<i>Proposed Changes 2015/2016</i>	<i>Comments</i>
GRAND TOTAL				1,887,803	

Appendix C – Consolidated Income and Expenditure Estimates 2015/16

PROJECTED OPERATING RESULT	Original Budget 2015/2016 \$'000	C/Over Budget 2015/2016 \$'000	TOTAL Original Budget 2015/2016 \$'000	Sep Changes 2015/2016 \$'000	Dec Changes 2015/2016 \$'000	Mar Changes 2015/2016 \$'000	Jun Carryovers 2015/2016 \$'000	Jun Changes 2015/2016 \$'000	PROPOSED Budget 2015/2016 \$'000	ACTUAL YTD 2015/2016 \$'000
OPERATING REVENUE										
Rates & Annual Charges	71,163		71,163						71,163	71,848
User Charges & Fees	14,730		14,730	(76)					14,654	5,626
Interest	3,447		3,447	444					3,891	1,684
Other Operating Revenue	7,274		7,274	(33)					7,241	3,016
Operating Grants & Contributions	6,856	30	6,886	126					7,012	3,023
TOTAL OPERATING REVENUE	103,471	30	103,501	461					103,961	85,197
OPERATING EXPENSES										
Employee Costs	45,295		45,295	69					45,364	9,700
Materials & Contracts	28,594	1,299	29,893	726					30,619	5,824
Borrowing Costs	248		248						248	58
Other Operating Expenses	17,807	90	17,896	13					17,909	5,906
TOTAL OPERATING EXPENSES	91,944	1,389	93,333	808					94,141	21,488
Operating Result Before Capital Amounts	11,527	(1,359)	10,168	(347)					9,821	63,708
Capital Grants & Contributions	806	477	1,283	7,650					8,934	7,294
In-kind Contributions										
Net Gain / (Loss) on Disposal of Assets										280
Total Capital Income	806	477	1,283	7,650					8,934	7,574
Operating Result Before Depreciation	12,334	(882)	11,451	7,303					18,754	71,282
Depreciation & Impairment	15,585		15,585						15,585	420
Operating Result	(3,252)	(882)	(4,134)	7,303					3,169	70,862

Appendix C – Consolidated Income and Expenditure Estimates 2015/16

PROJECTED FUNDING	Original Budget 2015/2016 \$'000	C/Over Budget 2015/2016 \$'000	TOTAL Original Budget 2015/2016 \$'000	Sep Changes 2015/2016 \$'000	Dec Changes 2015/2016 \$'000	Mar Changes 2015/2016 \$'000	Jun Carryovers 2015/2016 \$'000	Jun Changes 2015/2016 \$'000	PROPOSED Budget 2015/2016 \$'000	ACTUAL YTD 2015/2016 \$'000
OPERATING RESULT	(3,252)	(882)	(4,134)	7,303					3,169	70,862
Funding										
ADD (Non-Cash) - Depreciation	15,585		15,585						15,585	420
ADD (Non-Cash) - ELE Accruals										
ADD (Non-Cash) - Interest on Security Deposits - Accruals										
ADD Book Value of Assets Disposed	1,075		1,075						1,075	228
Cash Available to Fund Capital Expenditure	13,409	(882)	12,526	7,303					19,829	71,510
CAPITAL EXPENDITURE										
Community Life				75					75	
Environment & Planning	2,987	2,768	5,755	1,258					7,012	1,026
Public Works	26,989	5,827	32,817	1,214					34,030	9,186
Corporate Services	2,815	149	2,965	1,315					4,280	588
TOTAL CAPITAL EXPENDITURE	32,791	8,745	41,536	3,861					45,397	10,800
Cash Flow to Fund	(19,382)	(9,627)	(29,009)	3,442					(25,567)	60,710
Financed by:										
Opening Working Capital	3,053	1,910	4,963						4,963	4,963
Borrowings										
New Borrowings	425		425						425	
Less: Loan Repayments	(1,008)		(1,008)						(1,008)	(436)
Net Loan Funds (Payments/Receipts)	(583)		(583)						(583)	(436)
Reserves	19,958	9,627	29,585	(5,330)					24,255	881
Closing Working Capital	3,045	1,910	4,955	(1,888)					3,068	66,118
Net change in Working Capital	8	(0)	8	1,888					1,895	(61,155)