

Quarterly Review Report



Four Year Delivery Plan 2015 – 2019
including One Year Operational Plan 2015/2016

Quarter Two
October – December 2015

 **City of Ryde**

Lifestyle and opportunity @ your doorstep

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General Manager's Overview

Quarterly Overview

This Quarterly Review reports on the progress towards the achievement of the City of Ryde's Delivery Plan 2015-2019 including One Year Operational Plan 2015/16 as at 31 December 2015. Council monitors the progress of the Operational Plan on a quarterly basis, with the report highlighting Council's performance against key indicators and the planned projects.

As a result of the December Quarterly Review, Council's proposed budget adjustments in this quarterly review will result in an increase to Council's Working Capital by \$40,000 to \$3.11 million. Further information about Council's financial position can be found in the section below.

It is pleasing that Council is tracking well with our schedule of Capital and Non-Capital projects to be delivered for the 2015/16 year. To date all but two of Council's projects are 'On Track' or have a status of 'Not Started' due to not being scheduled to commence yet. The project recommended for deferral is the Civic Centre Essential Renewal project, due to there being a Council decision that no further work be completed at the Civic Centre due to the planned 2016 relocation to new premises at North Ryde.

Close to \$2 million worth of essential road and footpath works have been delivered ahead of schedule as part of the City of Ryde's Special Rates Variation (SRV) Program of Works.

The road resurfacing and footpath repairs, identified from the Council's Assets Condition Register as requiring priority work, were completed between July and October and include 14 road sites and over 100 footpath locations. An additional \$200,000 key maintenance works will be delivered over the rest of the 2015/16 year.

The NSW Government announced on 18 December 2015 the results of the Fit for the Future reform program, including the release of a program of proposed Council mergers. City of Ryde is proposed to be merged with Lane Cove and Hunter's Hill Councils. The Minister for Local Government, The Hon. Paul Toole MP, formally referred merger proposals to the Chief Executive of the Office of Local Government for examination and report under the Local Government Act on 6 January 2016. An extraordinary Council meeting was held on 27 January 2016 to discuss Council's response to the merger proposal. Should the State Government proceed with the merger proposal, it is likely that future Operational and Delivery Plans for the City will be significantly affected.

The following summary below is provided on the key components of Council's Operational Plan 2015-2016 and is supported by detailed information in the appendices.



Financial Position

Following this quarter's budget review as stated, Council's financial position has improved with a net increase of \$20.05 million in Council's Operating Surplus. A majority of this increase relates to Section 94 contributions received (\$18 million) and will be for Capital Projects, with the funds being transferred to Reserves.

Council's available Working Capital has increased by \$40,000 to \$3.11 million, noting that this review recommends transferring \$14.50 million from Asset Replacement Reserve to the new Accommodation Reserve and "Fit for the Future" Reserve. It is recommended that \$12.50 million be transferred to the Accommodation Reserve to fund the lease payment for the new office building in North Ryde and \$2 million to the "Fit for the Future" Reserve to fund the additional costs of any merger.

The Capital Works Program, YTD, is at approximately 31.50% net financially, excluding contributed assets.

Operating expenses, YTD, are within 23.45% (favourable) of the budgeted amounts, which is a good result.

Operating Income (Base Budget and Non-Capital & Capital Income) is projected to increase by \$20.73 million (18.36%) and Operating Expenses are projected to increase by \$680,000 (0.72%), a net increase in Operating Surplus of \$20.05 million to \$38.81 million.

Council had budgeted to undertake \$45.40 million of Capital Works. This is projected to increase by \$1.59 million, resulting in a revised total Capital Works Budget of \$46.99 million.

Base Budget

Base Budget Income is projected to increase by \$690,000 to \$104.39 million, while Base Budget Expenses are projected to increase by \$590,000 to \$90.84 million, giving a net projected increase in the Base Budget Surplus of \$100,000 (0.75%).

Non-Capital Budget

Non-Capital Expenses are projected to increase by \$90,000 to \$3.98 million, giving a net projected increase in net Non-Capital Expenditure of \$110,000 (2.96%).

Capital Budget

Capital Income is projected to increase by \$20.06 million to \$28.99 million, while Capital Expenses are projected to increase by \$1.59 million to \$46.99 million.

Reserve Movements

The net movement of Reserves was budgeted to be a net transfer from reserves of \$24.26 million for works carried over plus funding other works. This is projected to have a net decrease of \$18.42 million from reserves to a total of \$5.83 million transfer from reserves.



Financial Position Overview

| (\$'000) | Original Budget 2015/16 | Carryover Budget 2015/16 | Previously Approved Changes | Revised Budget 2015/16 | Proposed Changes 2015/16 | Projected Budget 2015/16 | Actual YTD 2015/16 | Budget YTD 2015/16 | % Variance |
|--------------------------------------|-------------------------|--------------------------|-----------------------------|------------------------|--------------------------|--------------------------|--------------------|--------------------|-----------------|
| Base | | | | | | | | | |
| Income | (103,262) | | (429) | (103,691) | (694) | (104,385) | (94,025) | (86,884) | 8.22% |
| Expenditure ¹ | 90,039 | 185 | 25 | 90,250 | 593 | 90,842 | 36,157 | 46,107 | -21.58% |
| Net | (13,223) | 185 | (404) | (13,441) | (101) | (13,542) | (57,868) | (40,777) | 41.91% |
| Non-Capital | | | | | | | | | |
| Income | (209) | (30) | (32) | (271) | 21 | (250) | (57) | (162) | -64.53% |
| Expenditure | 1,904 | 1,204 | 783 | 3,891 | 87 | 3,977 | 1,033 | 2,477 | -58.31% |
| Net | 1,695 | 1,174 | 751 | 3,620 | 107 | 3,727 | 975 | 2,315 | -57.87% |
| Capital | | | | | | | | | |
| Income | (806) | (477) | (7,650) | (8,934) | (20,057) | (28,991) | (25,764) | (8,530) | 202.03% |
| Expenditure | 32,791 | 8,745 | 3,861 | 45,397 | 1,589 | 46,986 | 14,803 | 29,846 | -50.40% |
| Net | 31,985 | 8,268 | (3,789) | 36,463 | (18,468) | 17,995 | (10,962) | 21,316 | -151.42% |
| Reserve Movement | (19,958) | (9,627) | 5,330 | (24,255) | 18,424 | (5,830) | (881) | (3,816) | -76.92% |
| Other Items | | | | | | | | | |
| Book Value of Assets | (1,075) | | | (1,075) | | (1,075) | (700) | (537) | |
| Advances | | | | | | | | | |
| Loan Proceeds | (425) | | | (425) | | (425) | | (213) | -100.00% |
| Loan Repayments | 1,008 | | | 1,008 | | 1,008 | 467 | 504 | -7.25% |
| Total Other Items | (492) | | | (492) | | (492) | (232) | (246) | -5.61% |
| Net Change In Working Capital | 8 | | 1,888 | 1,895 | (38) | 1,858 | (68,967) | (21,208) | 225.20% |

¹ Excluding depreciation

Progress against Indicators

Our performance indicators help to provide a snap shot of the organisation's health. Corporate indicators focus on major areas across the whole organisation and program indicators track how we are delivering on specific elements within each of the 21 programs outlined in our Delivery Program 2015-2019 including our One Year Operational Plan 2015/16.

Corporate Indicators

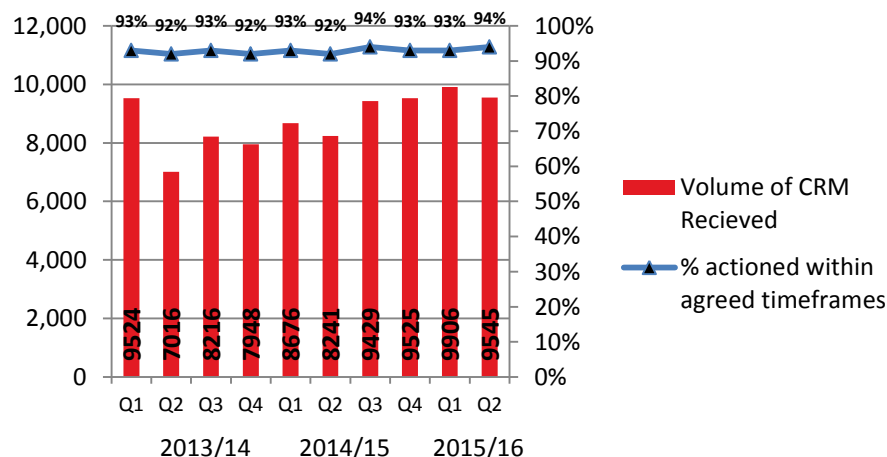
As identified in the table below, all the corporate indicators are, with the exception of one, on track.

| Measure | Performance Indicator | 2015/16 Target | Quarterly Result | Status | Comments |
|-------------------------------------|--|----------------|------------------|--------|---|
| Responsiveness to customer requests | % customer requests actioned within agreed timeframes (currently 10 working days) | >= 90% | 94% | 🟢 | Result maintained above the target. |
| Responsiveness to customer requests | % of inward correspondence actioned within agreed timeframes (currently 10 working days) | >= 90% | 92% | 🟢 | Result maintained above the target. |
| Effective complaints handling | % of Tier One and Two Complaints resolved within agreed standards | = 100% | 100% | 🟢 | Result improved significantly from Q1. Aim to maintain over remaining quarters. |
| Base Budget management | % variance of YTD approved base budget Income as at last quarter (That you are not more than 2% under your approved Base Budget Income) | >= -2% | 8% | 🟢 | Good result, above target |
| Base Budget management | % variance of YTD approved Base Budget Expenditure as at last quarter (That you are not more than 2% over your approved Base Budget Expenditure) | <= 2% | -22% | 🟢 | Good result, above target |
| Projects are well managed | % project milestones completed on time | >= 90% | 94% | 🟢 | Of the 109 scheduled milestones Q1 116 were completed on time. |
| Occupational Health and Safety | Number of LTI days per quarter (reduction from previous quarter) | Q1 = 110 | 53 | 🟢 | Good result for the quarter. |

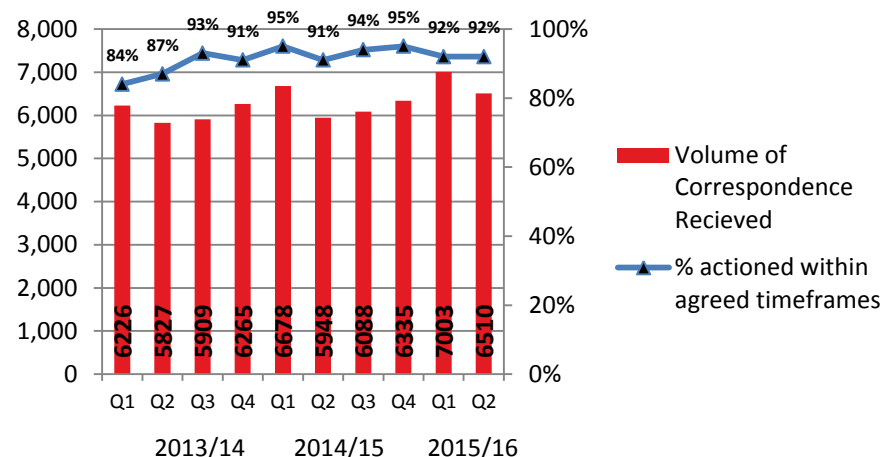
| Measure | Performance Indicator | 2015/16 Target | Quarterly Result | Status | Comments |
|--|--|----------------|------------------|--------|--|
| Management of Annual Leave balances in excess of 40 days | Number of staff with annual leave balances of >40 days (reduction from previous quarter) | Q1 = 34 | 18 | 🔄 | Clearance of staff leave over the Christmas break. |
| Risk Management | % of internal audit recommendations implemented within agreed timeframes | = 100% | 94% | ✗ | One audit recommendation was not completed on time. Steps put in place to rectify this for next quarter. |

The following corporate indicators met the target this quarter, noting that the organisation will be working to improve further or maintain this result at the next quarter:-

Customer Requests - CRMs

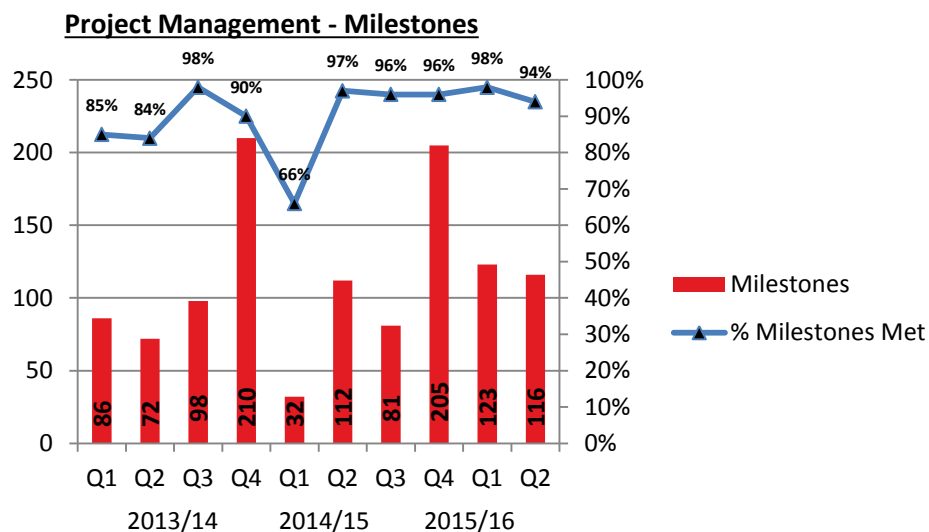


Correspondence Received



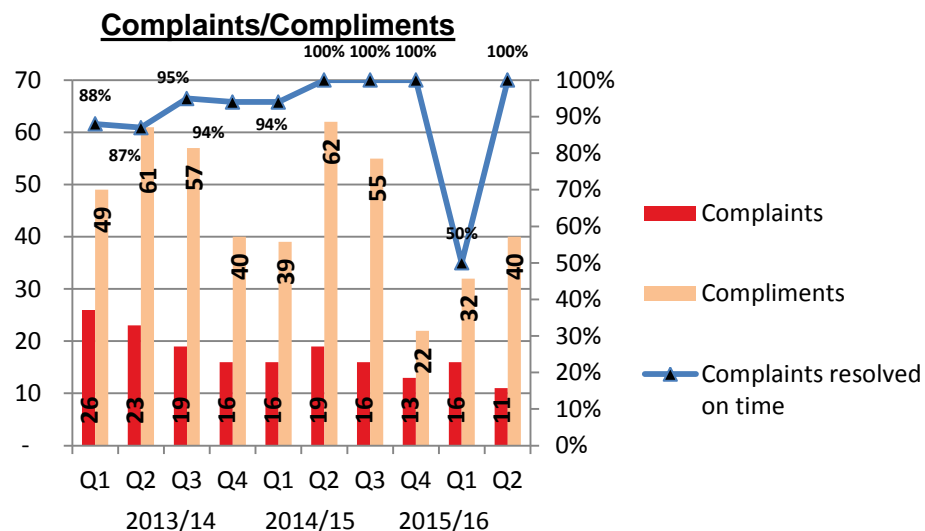
We have maintained our high response rate to customer requests. Our result slightly improved to 94% for requests actioned within agreed timeframes. This is above our target of 90% and highlights our continued commitment to excellent customer service.

Our responsiveness to inward correspondence was maintained at 92%, which is over our target of 90%. We will look to maintain our result above target in the coming quarters.



We had a slight decrease of four percent in our number of milestones met on time indicator in Q2, with a result of 94% against our target of 90%. This measure is only for milestones scheduled in Q2 and of the 116 milestones scheduled, 109 were met on time. Overall our Capital and Non Capital projects are tracking well for completion.

Of particular note the following areas demonstrate improvements in Council's performance against previous trends or targets:

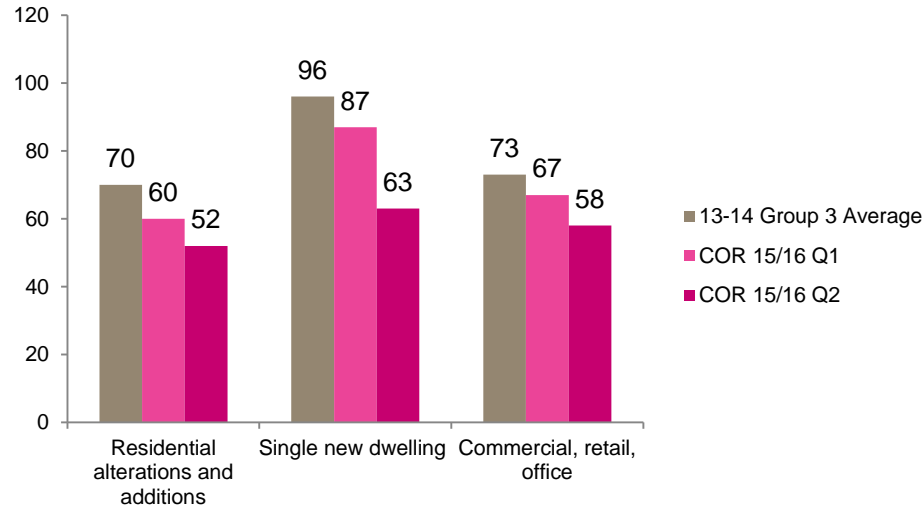


Our handling of complaints indicator returned to the standards that we expect this quarter and rose to 100% against our target of 100%. This is a good result for this indicator as we pride ourselves on our responsiveness to our customers. It was also pleasing to see the large number of compliments given last quarter.

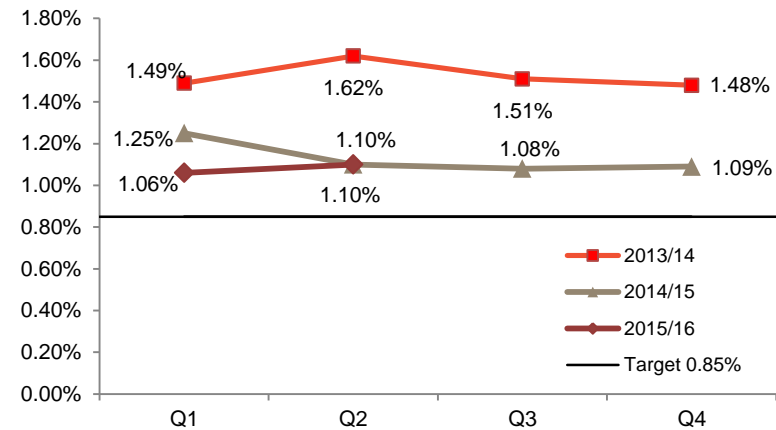
Program Indicators

I would like to draw particular attention to the following areas of Council where performance has improved against previous trends or targets:

Mean gross DA determination times



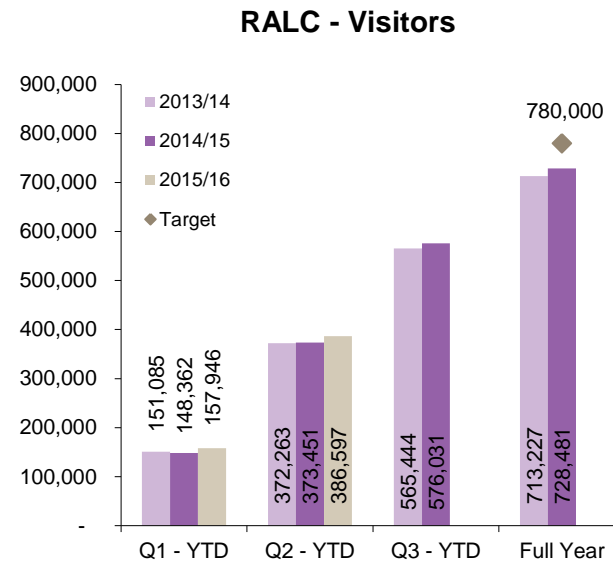
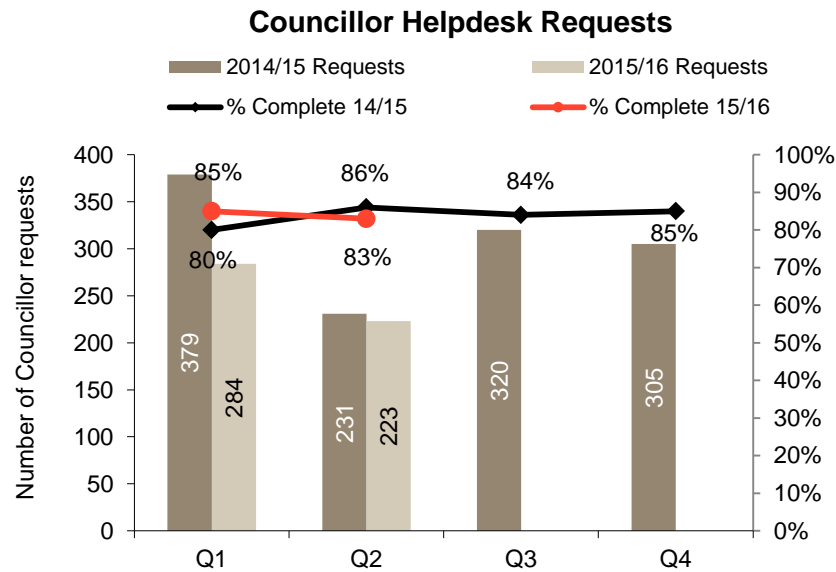
Interest on Investments - % above benchmark



We continue to see improvements in our mean gross DA determination times against the Group Three Council Averages despite extremely high levels of DA lodgements. We have improved the determination times by a further eight days for residential alterations and additions which is a very good result. Single new dwellings and commercial, retail and office also had a good result and had significant reductions for both categories compared to last quarter.

Council's investments still continue to exceed the investment benchmark. This was the first upward movement since Q2 in 2013/14. The result still continues to track above the benchmark. With the cash rate at an historical low we have been doing well to hold our returns at this level.





We have decreased our score by two percent to 83% for our indicator on Councillor Helpdesk response times. This is still slightly below our target of 90% but is still a positive result considering the extra level of enquiry generated by the NSW government's "Fit for the Future" program.

Strong visitor numbers continue for the RALC. It has been the highest half yearly number for the last three years. This is a positive result for the year to date and we are trending well for our annual target of 780,000 patrons.

I welcome any feedback on this Quarterly Review Report and would appreciate any comments or suggested improvements.

Regards

Gail Connolly
General Manager



Outcome Summaries

City of **Liveable Neighbourhoods**|
City of **Wellbeing**| City of **Prosperity**|
City of **Environmental Sensitivity**|
City of **Connections**| City of **Harmony
and Culture**| City of **Progressive
Leadership**|

A City of Liveable Neighbourhoods

A range of well-planned clean and safe neighbourhoods, and public spaces, designed with a strong sense of identity and place.

| Goal One | Goal Two | Goal Three |
|--|--|---|
| All residents enjoy living in clean, safe, friendly and vibrant neighbourhoods | Our community has a strong sense of identity in their neighbourhoods and are actively engaged in shaping them. | Our neighbourhoods thrive and grow through sustainable design, planning and regulation that support community needs |

Financial Position

Strong development and construction sectors have continued on from last year and the first quarter resulting in continued strong income results this quarter. While there are some early indications that the market may be slowing, with clearance rates falling, it is expected that construction and development will remain strong into the next quarter.

Project expenditure has been minimal in the two quarters as projects are in the early stages with the bulk of expenditure expected in Q3 and Q4.



| | Revised Budget 2015/16 (\$'000) | Proposed Changes 2015/16 | Projected Budget 2015/16 | Actual YTD 2015/16 | Budget YTD 2015/16 | % Variance |
|--|---------------------------------------|-----------------------------|-----------------------------|-----------------------|-----------------------|----------------|
| Base | | | | | | |
| Income | (3,120) | (600) | (3,720) | (2,958) | (1,548) | 91.04% |
| Expenditure | 9,112 | 398 | 9,510 | 4,341 | 4,706 | -7.75% |
| Net | 5,992 | (202) | 5,790 | 1,383 | 3,157 | -56.20% |
| Non-Capital | | | | | | |
| Income | | | | | | |
| Expenditure | 41 | 20 | 61 | 9 | 41 | -78.34% |
| Net | 41 | 20 | 61 | 9 | 41 | -78.34% |
| Capital | | | | | | |
| Income | | (180) | (180) | | | |
| Expenditure | 255 | 200 | 455 | 90 | 213 | -57.73% |
| Net | 255 | 20 | 275 | 90 | 213 | -57.73% |
| Reserve Movement | (319) | (20) | (339) | (66) | (98) | -32.75% |
| Other Items | | | | | | |
| Book Value of Assets | | | | | | |
| Advances | | | | | | |
| Loan Proceeds | | | | | | |
| Loan Repayments | | | | | | |
| Total Other Items | | | | | | |
| Net Change In Working Capital | 5,970 | (182) | 5,787 | 1,416 | 3,313 | -57.27% |

Progress against Projects




The Affordable Housing Policy draft plan went to Council in November 2015 seeking approval for the Draft Policy to proceed to public exhibition. This was endorsed by Council and the exhibition period closed on 15 January 2016.

In the Neighbourhood Centre Renewal program Allars Street scoping and design was completed on schedule.

Over 200 Food Shops were inspected this quarter and as noted above, Development Application numbers and determination times have shown further improvements.

Operational Plan Projects for 2015/2016

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

| Program/projects | Status | Comment |
|---|---|--|
| Open Space, Sport & Recreation program | | |
| Street Tree Planting Program |  | Implementation scheduled March to May 2016. |
| Centres and Neighbourhood program | | |
| Gladesville Clocktower Monument Conservation |  | Request for quote brief completed and to be released February. |
| Neighbourhood Centre Renewal |  | Allars St scoping completed on schedule. |

A City of Wellbeing

A healthy and safe community, with all supported throughout their life by services, facilities and people.

| Goal One | Goal Two | Goal Three |
|--|---|---|
| Our residents are encouraged and supported to live healthy and active lives. | All residents feel supported and cared for in their community through the provision of ample services and facilities. | Residents feel secure and included in an environment where they can connect socially and are supported by their neighbours. |

Financial Position

Base Budget proposes a net increase for this review of \$145,000 which includes a reduction in income for RALC Surf Ryder to reduce the budget to revised estimated income of \$100,000 to reflect the actuals. Expenditure (\$169,000) reflects the reduction of the RALC Surf Ryder operation and reallocation and transfer of the training budget to conference budget and employee costs and reducing the budget where funding is no longer required.

Non-Capital Budget proposes a net increase of \$12,000 in this review which is additional expense offset by park hire income (\$1,500) and increase in the budget for Review of Sport and Recreation Plan project (\$12,000)

Capital Budget proposes a net increase of \$400,000 in this review which includes income of \$96,000 in user group contributions and a successful grant application. \$400,000 to fund works for the construction of new facilities at Marsfield Park required to be completed before 2016/17 cricket season.

| | Revised Budget 2015/16 (\$'000) | Proposed Changes 2015/16 | Projected Budget 2015/16 | Actual YTD 2015/16 | Budget YTD 2015/16 | % Variance |
|--|---------------------------------------|-----------------------------|-----------------------------|-----------------------|-----------------------|----------------|
| Base | | | | | | |
| Income | (7,989) | 314 | (7,675) | (4,803) | (4,543) | 5.72% |
| Expenditure | 16,679 | (169) | 16,510 | 7,554 | 8,593 | -12.09% |
| Net | 8,690 | 145 | 8,835 | 2,751 | 4,050 | -32.07% |
| Non-Capital | | | | | | |
| Income | (212) | (2) | (214) | (5) | (112) | -95.46% |
| Expenditure | 350 | 14 | 363 | 106 | 233 | -54.54% |
| Net | 138 | 12 | 150 | 101 | 121 | -16.80% |
| Capital | | | | | | |
| Income | (97) | (96) | (193) | (52) | (67) | -22.02% |
| Expenditure | 13,034 | 496 | 13,530 | 1,631 | 8,393 | -80.57% |
| Net | 12,937 | 400 | 13,337 | 1,579 | 8,326 | -81.04% |
| Reserve Movement | (13,021) | (552) | (13,573) | (504) | (3,610) | -86.03% |
| Other Items | | | | | | |
| Book Value of Assets | | | | | | |
| Advances | | | | | | |
| Loan Proceeds | | | | | | |
| Loan Repayments | 405 | | 405 | 198 | 203 | -2.40% |
| Total Other Items | 405 | | 405 | 198 | 203 | -2.40% |
| Net Change In Working Capital | 9,149 | 5 | 9,154 | 4,124 | 9,090 | -54.66% |

Progress against Projects

A Council workshop was held on 1 December 2015 on the City of Ryde Sports and Recreation Strategy. This matter will be reported to Council in March 2016.

Synthetic Sports Surface Action Plan - Action Plan approved by Council in December 2015. Development of the tender is set to commence in Q3.

City of Ryde Road Safety Plan workshop with Councillors occurred in December 2015. A report on the plan is now due to Council in February 2016.

Operational Plan Projects for 2015/2016


Key: On track Action required Complete Not started Cancelled Deferred

| Program/projects | Status | Comment |
|---|--------|---|
| Open Space, Sport & Recreation program | | |
| Active in Ryde Program Implementation | | |
| Adventure Park Upgrade | | |
| Community Garden & Nursery | | Amenities building for habitat group completed. Post implementation review to be completed next quarter to close project. |
| Dog Off Leash - ELS Hall Park | | Stakeholder consultation undertaken and reported to Council. Works expected Q4. |
| Macquarie Park, Waterloo Rd | | Central Park - Planning Proposal considered by Council and deferred pending confirmation of width of the park in accordance with funding agreement. Properties NSW are undertaking further master planning and are yet to confirm that they will amend the planning proposal as per |



| Program/projects | Status | Comment |
|--|--------|---|
| | | Council's requirements. |
| Playground Construction - Renewal | 🔄 | Construction for two playgrounds - Henri Dunant Reserve and Watts Park complete. Practical completion due 20 October 2015. Hardy Park construction to continue into Q3 as scheduled. |
| RALC Asset Renewal | 🔄 | Change Room Renovations and Replacement of Eaves complete. Other projects include Centre Painting, CCTV System upgrade and Landmark sign renewal under way. Remaining projects planned for commencement and completion in Q3 and Q4. |
| Sportsfield Floodlighting Renewal | 🔄 | Works in progress at Ryde and ELS Hall Parks. Procurement commenced for Eastwood Oval. On track for completion by late March 2016. |
| Sportsfield Renewal & Upgrade | 🔄 | Most projects completed, in progress or ready to commence. Practical completion by late March 2016. Fitness Equipment to be implemented in May 2016 |
| Sportsground Amenities Renewal & Upgrade | 🔄 | Marsfield Park completed. Other projects in progress. |
| Synthetic Sports Surface Action Plan | 🔄 | Action Plan approved by Council Q2. Development of tender commenced Q3. |
| Library program | | |
| Community Buildings Renewals - Libraries | 🔄 | West Ryde refurbishment work included new carpet, paint, small design changes, new furniture and the installation of new children's features. Installation of one feature was delayed, and the project is now due for completion in February. |
| Digital enhancement for Libraries | 🔄 | Works include the provision of digital microscopes for West Ryde Library and enhancement to Library Management System to facilitate access to digital items. |
| Community and Cultural program | | |
| Community Buildings Renewal | 🔄 | |
| Traffic & Transport program | | |



| Program/projects | Status | Comment |
|------------------|---|--|
| Road Safety Plan |  | Presentation to Councillors done 1 December 2015, with report to Council due in February 2016. |

A City of Prosperity

Creating urban centres which champion business, innovation and technology to stimulate economic growth and local jobs.

| Goal One | Goal Two | Goal Three |
|--|---|--|
| Our community and businesses across the city flourish and prosper in an environment of innovation progression and economic growth. | Our city is well-designed and planned to encourage new investment, local jobs and business opportunities. | Macquarie Park is recognised globally and locally as an innovative education and technology hub. |

Financial Position

Non-Capital Budget proposes a net increase of \$20,000 in this review to identify requirements for the activation of Macquarie Park's Night Time Economy as per Council Resolution dated 15 December 2015.

| | Revised Budget 2015/16 (\$'000) | Proposed Changes 2015/16 | Projected Budget 2015/16 | Actual YTD 2015/16 | Budget YTD 2015/16 | % Variance |
|--|---------------------------------------|-----------------------------|-----------------------------|-----------------------|-----------------------|-----------------|
| Base | | | | | | |
| Income | (16) | | (16) | (6) | (8) | -21.98% |
| Expenditure | 1,207 | | 1,207 | 580 | 617 | -6.06% |
| Net | 1,192 | | 1,192 | 574 | 609 | -5.85% |
| Non-Capital | | | | | | |
| Income | | | | | | |
| Expenditure | 456 | 20 | 476 | 41 | 136 | -69.89% |
| Net | 456 | 20 | 476 | 41 | 136 | -69.89% |
| Capital | | | | | | |
| Income | (2,085) | | (2,085) | (2,085) | (2,085) | 0.00% |
| Expenditure | 5,392 | | 5,392 | 826 | 3,842 | -78.50% |
| Net | 3,307 | | 3,307 | (1,259) | 1,757 | -171.66% |
| Reserve Movement | (3,875) | | (3,875) | (16) | (1,723) | -99.06% |
| Other Items | | | | | | |
| Book Value of Assets | | | | | | |
| Advances | | | | | | |
| Loan Proceeds | | | | | | |
| Loan Repayments | | | | | | |
| Total Other Items | | | | | | |
| Net Change In Working Capital | 1,080 | 20 | 1,100 | (661) | 779 | -184.81% |

Progress against Projects

Town Centre Upgrade Renewal project (Rowe Street) Council confirmed the outcome of the tender and the contractor has been engaged. Notification of imminent commencement issued to 400 businesses/residents and face to face consultation undertaken with affected businesses to confirm location of site office. Construction underway, rain has affected initial works and may result in carryover the extent of any delay will be clearer at the end of Q3.

Chinese Business Expo delivered in Q2 as part of the Economic Development Plan activities. In partnership with the Austrade and Macquarie University, this event showcased the City of Ryde economy, with a particular focus on Macquarie Park. The program included tours of Macquarie University, the Australian Hearing Hub, Cochlear and the Optus campus. There were talks on trade opportunities with China by Macquarie University, AUSTRADE and the NSW Business Chamber.

Transport Management Association is currently assisting with Travel Plans in preparation for Council's relocation. Annual payment will be processed Q3.

Operational Plan Projects for 2015/2016

Key: On track Action required Complete Not started Cancelled Deferred

| Program/projects | Status | Comment |
|---|--------|--|
| Centres and Neighbourhood program | | |
| Shared Path Signage | | Locations and wording confirmed. Installation programmed for Q3. |
| Street Tree Planting in Byfield Street Macquarie Park | | To be undertaken in coordination with Footpath works in Q3/Q4. |
| Town Centre Upgrade Renewal | | Council confirmed the outcome of the tender and the contractor has been engaged. Notification of imminent commencement issued to 400 businesses/residents and face to face consultation undertaken with affected businesses to confirm location of site office. Construction underway, rain has affected initial works and may result in carryover the extent of any delay will be clearer |



| Program/projects | Status | Comment |
|---|--------|--|
| | | at the end of Q3. |
| Land Use Planning program | | |
| Transport Management Association | 🔄 | Transport Management Association assisting with Travel Plans in preparation for Council's relocation. Annual payment to be processed Q3. |
| Economic Development program | | |
| Centres Activation Program (Town and Neighbourhood Centres) | 🔄 | Centres Activation Officer commenced in Q2 - East Ward Events Committee to commence Q3. |
| Economic Development Plan Implementation | 🔄 | Chinese Business Expo delivered in Q2. |
| Implementation-Macq Park Marketing Plan | 🔄 | |

A City of Environmental Sensitivity

Working together as a community to protect and enhance our natural and built environments for the future.

| Goal One | Goal Two | Goal Three |
|--|--|--|
| Our residents, businesses and visitors collaborate in the protection and enhancement of our natural environment. | To encourage and enable all our residents to live a more environmentally sensitive life. | As we grow, we protect and enhance the natural and built environments for future enjoyment and manage any impacts of climate change. |

Financial Position

Base Budget proposes a net decrease for this review of \$322,000 which includes increased budget (\$401,000) against actual for Recycling Processing rebate and other Waste Service Charges. Expenditure (\$79,000) reflects the reallocation of conference budget and actuals for Garden Organics Disposal Program.

Non-Capital Budget proposes a net increase of \$37,000 in this review which is an increase in the budget to fund air quality testing for Civic Centre, Lead and AC which exceeded predicted costs, after quotes were received.

Capital Budget proposes a net decrease of \$372,000 in this review which is an adjustment made to reflect the increase in funding from the Office of Environment and Heritage for Waterloo deduction Basin project.



| | Revised Budget 2015/16 (\$'000) | Proposed Changes 2015/16 | Projected Budget 2015/16 | Actual YTD 2015/16 | Budget YTD 2015/16 | % Variance |
|--|---------------------------------------|-----------------------------|-----------------------------|-----------------------|-----------------------|----------------|
| Base | | | | | | |
| Income | (19,360) | (401) | (19,761) | (19,178) | (17,660) | 8.60% |
| Expenditure | 23,136 | 79 | 23,215 | 7,672 | 10,473 | -26.75% |
| Net | 3,776 | (322) | 3,453 | (11,506) | (7,186) | 60.12% |
| Non-Capital | | | | | | |
| Income | (22) | 22 | | | (13) | -100.00% |
| Expenditure | 573 | 15 | 588 | 253 | 449 | -43.77% |
| Net | 551 | 37 | 588 | 253 | 436 | -42.09% |
| Capital | | | | | | |
| Income | (100) | (372) | (472) | (100) | (100) | 0.00% |
| Expenditure | 4,312 | | 4,312 | 1,796 | 2,448 | -26.66% |
| Net | 4,212 | (372) | 3,840 | 1,696 | 2,348 | -27.79% |
| Reserve Movement | (4,900) | 491 | (4,409) | (91) | (543) | -83.30% |
| Other Items | | | | | | |
| Book Value of Assets | | | | | | |
| Advances | | | | | | |
| Loan Proceeds | | | | | | |
| Loan Repayments | | | | | | |
| Total Other Items | | | | | | |
| Net Change In Working Capital | 3,640 | (166) | 3,473 | (9,649) | (4,945) | 95.13% |

Progress against Projects





Porters Creek Precinct - Concept designs are currently being reviewed.

The Stormwater Improvement Works Renewal Cluster (Budget \$1,977,000) Waterloo Park Detention basin due for completion early Q4, Water Quality (Jim Walsh Park) due for completion Q3, Local Flooding improvements two of three sites complete.

Lighting works completed in all three facilities within time and post implementation review is being prepared to close project. Final budget expected to be exceeded by \$15,000 due to unplanned lead and AC air monitoring works in Civic Centre. Q2 budget adjustment has been proposed for this.

Operational Plan Projects for 2015/2016

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

| Program/projects | Status | Comment |
|---|---|---|
| Open Space, Sport & Recreation program | | |
| Brush Farm Park Signage |  | Text and location confirmed contractor to be engaged Q3. |
| Brush Farm Park steps |  | Programmed for Q3/Q4. |
| Flora and Fauna Surveys |  | Request for quote drafted for rolling flora and fauna survey program. Request for quote to be put to the market for proposal during Q3. |
| Park & Open Space Tree Planting Program |  | Implementation scheduled March to May 2016. |
| Catchment program | | |



| Program/projects | Status | Comment |
|---------------------------------------|--------|---|
| Stormwater Asset Replacement Renewal | 🔄 | Two projects completed, one underway, two programmed to commence Q3, one to commence Q4. |
| Stormwater Improvement Works Renewal | 🔄 | Waterloo Park Detention basin due for completion early Q4, Water Quality (Jim Walsh Park) due for completion Q3, Local Flooding improvements two of three sites complete. |
| Environmental program | | |
| Lighting Upgrade - Council Facilities | 🔄 | Lighting works completed in all three facilities within time and post implementation review is being prepared to close project. Final budget expected to be exceeded by \$15,000 due to unplanned lead and AC air monitoring works in Civic Centre. Q2 budget adjustment has been proposed. |
| Waste - to - Art | 🔄 | 2014/15 project was completed in September 2015, as scheduled. The 2015/16 project has commenced and curator will be engaged in January 2016. On track to deliver project to schedule. |
| Waste and Recycling program | | |
| Porters Creek Precinct | 🔄 | Concept designs being reviewed. |
| Home Waste & Sustainability | 🔄 | Officer recruited this quarter and recommenced audit bookings, reports and the delivery of audits. |
| Old Landfill Sites Subsidence Program | 🔄 | Practical completion of all projects in January 2016. |

A City of Connections

Access and connection to, from and within the City of Ryde. Providing safe, reliable and affordable public and private travel, transport and communication infrastructure.

| Goal One | Goal Two | Goal Three |
|--|---|---|
| Our residents, visitors and workers are able to easily and safely travel on public transport to, from and within the City of Ryde. | Our community has the option to safely and conveniently drive, park, cycle or walk around their city. | Our residents, visitors, workers and businesses are able to communicate locally and globally. |

Financial Position

Base Budget proposes a net decrease for this review of \$4,000 which includes decreased in expenditure reflects the reallocation of vehicle costs from one department's budget to another.

Non-Capital Budget has no changes.

Capital income proposed increase of \$18,659,299 is made up of Grants, and Developer Contributions. Capital expenditure includes a request for \$25,000 to be brought forward from next year's allocation for the PAMP implementation works and \$768,190 additional funding as per the report of the Works and Community Committee held on 15 December. There is a Net Capital Budget decrease proposed of \$17,866,000 in this review, with the majority going to reserve.



| | Revised Budget 2015/16 (\$'000) | Proposed Changes 2015/16 | Projected Budget 2015/16 | Actual YTD 2015/16 | Budget YTD 2015/16 | % Variance |
|--|---------------------------------------|-----------------------------|-----------------------------|-----------------------|-----------------------|-----------------|
| Base | | | | | | |
| Income | (8,283) | | (8,283) | (4,827) | (4,006) | 20.49% |
| Expenditure | 10,864 | (4) | 10,860 | 4,487 | 5,503 | -18.47% |
| Net | 2,581 | (4) | 2,577 | (340) | 1,497 | -122.70% |
| Non-Capital | | | | | | |
| Income | (14) | | (14) | (30) | (14) | 117.14% |
| Expenditure | 414 | | 414 | 196 | 234 | -16.17% |
| Net | 400 | | 400 | 166 | 220 | -24.66% |
| Capital | | | | | | |
| Income | (6,651) | (18,659) | (25,311) | (23,370) | (6,278) | 272.25% |
| Expenditure | 14,000 | 793 | 14,793 | 7,818 | 10,456 | -25.23% |
| Net | 7,349 | (17,866) | (10,517) | (15,552) | 4,178 | -472.22% |
| Reserve Movement | (7,638) | 17,866 | 10,228 | (29) | 3,559 | -100.81% |
| Other Items | | | | | | |
| Book Value of Assets | | | | (55) | | |
| Advances | | | | | | |
| Loan Proceeds | | | | | | |
| Loan Repayments | | | | | | |
| Total Other Items | | | | (55) | | |
| Net Change In Working Capital | 2,691 | (4) | 2,687 | (15,810) | 9,454 | -267.23% |

Progress against Projects

The Integrated Transport Strategic Plan Workshop with Councillors occurred on 22 December 2015. The plan is due for Public Exhibition from February 2016.

All scheduled PAMP on-ground works proceeding according to plan. Gladesville design works has been completed and is currently seeking quotes for construction works. Eastwood design works have been completed and are due for quotes early February 2016. Likely spend is expected to exceed current budget and Quarter 2 budget adjustment to \$100k is being proposed.

Morrison Road - Facilities approved at October Traffic Committee. Currently programmed for quotes to occur in February 2016 and works commence in Q3. Further facilities due to be reported to Traffic Committee in January 2016 if approved construction will occur in Q4.

The Road Safety Plan was presented to Councillors in a workshop on 1 Dec 2015. A report is due to Council in February 2016.

Operational Plan Projects for 2015/2016

Key: On track Action required Complete Not started Cancelled Deferred

| Program/projects | Status | Comment |
|--|--------|---|
| Roads Program | | |
| Bridge Upgrade / Renewal | | Cressy Rd complete, Charity Creek works due Q4, Burnett St review of environmental factors complete, construction plans due Q3. |
| Flood Mitigation/Constitution Road Upgrade | | Consultants engaged and reports due February 2016. |



| Program/projects | Status | Comment |
|---|--------|--|
| Heavy Patching | 🕒 | Remaining works programmed mainly Q4. |
| Intergrated Transport Strategic Plan | 🕒 | Presentation to Councillors occurred on 22 Dec 2015. Due for Public Exhibition from February 2016. |
| Meadowbank Flood Mitigation/Constitution Road Investigation | 🕒 | |
| Multi-Function Poles (MFP) Streetlighting | ⊖ | Programmed for Ausgrid approvals Q3 and works Q4. |
| Road Kerb Renewal | 🕒 | |
| Road Resurfacing Renewal | 🕒 | Delivery Plan listings complete subject to minor changes reported to Works Committee. |
| Traffic Facilities Renewal | 🕒 | Designs due for Ryde Traffic Committe January meeting for approval, works programmed Q3 & Q4. |
| Centres and Neighbourhood program | | |
| Footpath Upgrade - Byfield St Macq Park | 🕒 | Detailed design underway - to be completed and tendered in Q3 and constructed in Q4. |
| Ped Acces & Mobility Plan - Macq Park | 🕒 | Consultant appointed and contract finalised. Draft PAMP in development for review late Q3. |
| Paths and Cycleways program | | |
| Cycleways Construction - Expansion | 🕒 | Q2 budget adjustment to increase scope of Khartoum project and to match RMS funding for ELS Hall Park, Pittwater Rd & Hermitage Rd. RMS projects programmed for Q3, Khartoum Rd Q4 |
| Footpath Construction Expansion | 🕒 | 23 streets including three carryovers. Five complete, eight programmed for Q3, remaining 10 due in Q4. |
| Footpath Construction Renewal | 🕒 | All SRV Footpath works complete. Remaining works programmed Q3/Q4 |



| Program/projects | Status | Comment |
|---|--------|---|
| Traffic & Transport program | | |
| Bus Shelters - new | (O) | Request for quote to occur in January for installation March/April 2016. |
| Bus Stop DDA compliance | (O) | |
| Bus Stop Seats - new | (O) | Purchase of seats Q3 |
| Car Park Renewal | (O) | Watts Rd complete, Glen St trial complete, Request for quote's Q3 with works programmed in Q4. |
| Eastwood Transport Management and Access Plan 2008 | (O) | Raised pedestrian crossings approval from RMS expected January, Request for quote's to follow with works programmed Q4 to allow notifications. Other works programmed Q4. |
| PAMP Implementation Works - Central, East and West Wards | (O) | All scheduled PAMP on-ground works proceeding to plan. Gladesville design works completed and seeking quotes for construction works. Eastwood design works completed due for quotes early February 2016. Likely spend is expected to exceed current budget and Quarter 2 budget adjustment to \$100k is being proposed. |
| Pedestrian Accessibility & Mobility Plan | (O) | Consultant appointed and Draft PAMP in development expected to be ready for review in Q3. |
| Pittwater Road #214 to Rene Street - Traffic Calming and associated Road and Drainage Works | (O) | Practical completion of civil reached December 2015, road pavement surfacing programmed January. |
| Shop Ryder Community Bus Service | (O) | Q2 passenger numbers 9,694 continuing to trend above target. Putney Hill service continuing. Customer satisfaction survey to be completed during Q3 and report to Council scheduled for March 2016 to consider continuation of the service. |
| Traffic Calming Devices | (O) | |
| Traffic Facilities Khartoum and Waterloo | (O) | Tenders due for February - March 2016, Report to Council in April 2016, works to commence June 2016. |

| Program/projects | Status | Comment |
|--|--------|---|
| Foreshore program | | |
| Seawalls/Retaining Walls Refurbishment | 🔄 | Negotiations with VIVA on approval nearing completion, works programmed to commence Q3. |
| Internal Corporate Services program | | |
| Integrated Field Connectivity | 🔄 | Awaiting consultant engagement. |



A City of Harmony & Culture

A welcoming and diverse community, celebrating our similarities and differences, in a vibrant city of culture and learning.

| Goal One | Goal Two | Goal Three |
|---|---|---|
| Our residents are proud of their diverse community, celebrating their similarities and differences. | People living in and visiting our city have access to an inclusive and diverse range of vibrant community and cultural places and spaces. | Our community is able to learn and grow through a wealth of art, culture and lifelong learning opportunities. |

Financial Position

Base Budget proposes a net increase for this review of \$5,000 which reflects the reallocation and transfer of the training budget to conference budget. The income received is the contribution from Hunter's Hill Council towards Gladesville Library.

Non-Capital Budget proposes a net increase for this review of \$10,000 which relates to a Council Resolution to undertake professional photography of the artworks in the current collection and increase community access through providing online access through the Council Website and Library Catalogue.

Capital Budget has no changes.



| | Revised Budget 2015/16 (\$'000) | Proposed Changes 2015/16 | Projected Budget 2015/16 | Actual YTD 2015/16 | Budget YTD 2015/16 | % Variance |
|--|---------------------------------------|-----------------------------|-----------------------------|-----------------------|-----------------------|----------------|
| Base | | | | | | |
| Income | (1,130) | (7) | (1,137) | (645) | (424) | 52.18% |
| Expenditure | 5,349 | 11 | 5,360 | 2,695 | 2,746 | -1.86% |
| Net | 4,219 | 5 | 4,223 | 2,051 | 2,323 | -11.71% |
| Non-Capital | | | | | | |
| Income | (3) | | (3) | (2) | (3) | -32.02% |
| Expenditure | 158 | 10 | 168 | 39 | 124 | -68.14% |
| Net | 155 | 10 | 165 | 37 | 121 | -68.98% |
| Capital | | | | | | |
| Income | | | | | | |
| Expenditure | 440 | | 440 | 199 | 221 | -9.76% |
| Net | 440 | | 440 | 199 | 221 | -9.76% |
| Reserve Movement | (253) | | (253) | (77) | (98) | -21.78% |
| Other Items | | | | | | |
| Book Value of Assets | | | | | | |
| Advances | | | | | | |
| Loan Proceeds | | | | | | |
| Loan Repayments | | | | | | |
| Total Other Items | | | | | | |
| Net Change In Working Capital | 4,560 | 15 | 4,575 | 2,211 | 2,566 | -13.85% |






Progress against Projects

The Ryde Youth Council continues to prepare a Business Plan. It is currently in its final stages of development. A report to Council identifying options for this service expected early Q4.

The annual purchase of Library books is well underway with just under half the budget expended. Purchases will continue throughout quarters three and four.

Operational Plan Projects for 2015/2016

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

| Program/projects | Status | Comment |
|---------------------------------------|---|---|
| Library program | | |
| Library Books |  | Annual purchase of books continues. |
| Community and Cultural program | | |
| Hungry for Art |  | |
| Ryde Remembers - ANZAC |  | |
| Ryde Youth Theatre Group |  | Business Plan in final stages of development. Report to Council identifying options for this service expected early Q4. |
| Land Use Planning program | | |
| Heritage Grants Scheme |  | One grant approved in Q2. |

A City of Progressive Leadership

A well led and managed city, supported by ethical organisations which deliver projects and services to the community by listening, advocating and responding to their needs.

| Goal One | Goal Two | Goal Three |
|-----------------------------------|---|--|
| Our city is well led and managed. | The City of Ryde will deliver value for money services for our community and our customers. | Our residents trust their council, feel well informed, heard, valued and involved in the future of their city. |

Financial Position

Base Budget proposes a net increase of \$279,000 which includes a transfer of training budget to conference budget and the transfer of budgets to each Directorate in line with the new Organisation Structure.

Non-Capital Budget has a net increase of \$8,000 in this review for the Macquarie Park On-Street Parking Rates community consultation sessions.

Capital Budget has a net decrease in this review of \$650,000, noting that this amount is the additional transfer from the Asset Replacement Reserve to meet the Fitout costs of the new premises in North Ryde and fitout of Level 1A Pope St for the new Council Chambers and Customer Service area.



| | Revised Budget 2015/16 (\$'000) | Proposed Changes 2015/16 | Projected Budget 2015/16 | Actual YTD 2015/16 | Budget YTD 2015/16 | % Variance |
|--|---------------------------------------|-----------------------------|-----------------------------|-----------------------|-----------------------|----------------|
| Base | | | | | | |
| Income | (63,793) | | (63,793) | (61,608) | (58,695) | 4.96% |
| Expenditure | 23,903 | 279 | 24,181 | 8,828 | 13,469 | -34.46% |
| Net | (39,890) | 279 | (39,612) | (52,780) | (45,227) | 17.10% |
| Non-Capital | | | | | | |
| Income | (20) | | (20) | (20) | (20) | 0.00% |
| Expenditure | 1,899 | 8 | 1,907 | 389 | 1,259 | -69.14% |
| Net | 1,879 | 8 | 1,887 | 369 | 1,239 | -70.26% |
| Capital | | | | | | |
| Income | | (750) | (750) | (157) | | |
| Expenditure | 7,963 | 100 | 8,063 | 2,443 | 4,273 | -42.82% |
| Net | 7,963 | (650) | 7,313 | 2,286 | 4,273 | -46.49% |
| Reserve Movement | 5,750 | 639 | 6,390 | (98) | (1,302) | -92.49% |
| Other Items | | | | | | |
| Book Value of Assets | (1,075) | | (1,075) | (645) | (537) | 19.93% |
| Advances | | | | | | |
| Loan Proceeds | (425) | | (425) | | (213) | -100.00% |
| Loan Repayments | 603 | | 603 | 270 | 301 | -10.50% |
| Total Other Items | (897) | | (897) | (375) | (449) | -16.44% |
| Net Change In Working Capital | (25,195) | 276 | (24,919) | (50,598) | (41,466) | 22.02% |

Progress against Projects

Merger Proposal – City of Ryde, Hunter’s Hill and Lane Cove Councils

The NSW Government announced on 18 December 2015 the results of the Fit for the Future reform program, including the release of a program of proposed Council mergers. City of Ryde is proposed to be merged with Lane Cove and Hunter’s Hill Councils. The Minister for Local Government, The Hon. Paul Toole MP, formally referred merger proposals to the Chief Executive of the Office of Local Government for examination and report under the Local Government Act on 6 January 2016. The Chief Executive has delegated the examination and reporting function under section 218F of the Act to a number of persons (Delegates). The Delegates will be responsible for examining and reporting on the proposals in accordance with the Act. Once they have completed their examination, they must prepare a report and provide that report to the Minister and to the independent Boundaries Commission. The Boundaries Commission will review the reports of the Delegate and provide its comments to the Minister. Once the Minister has received reports prepared by the Delegates and the Boundary Commission’s comments on those reports, the Minister will make a decision on whether or not to recommend the implementation of each proposal to the Governor of NSW.

Relocation of Council’s Administration Centre to Binary Centre, North Ryde

An extraordinary Council meeting was held on Tuesday 20th October 2015 to review the options for ensuring Council’s workspace is safe. In discussing the matter, Council acknowledged that its first priority is to ensure the safety of all staff as well as customers and visitors, to our premises. The report presented to Council provided a range of options available to the organisation in meeting our safety obligations. At the meeting Council resolved that due to the unacceptable safety risks now faced by staff within the Civic Centre building, together with the substantial costs to undertake these works, it is in the best interests of the community and staff for Council to relocate from the Civic Centre. The preferred site chosen for Council was the Binary Centre in North Ryde. Council still aims to maintain a presence at Top Ryde so work will be completed early in Q3 at the Current 1a Pope Street site above the Library where the new Council Chambers will be built to hold future Council and Committee meetings. The Ryde Planning and Business Centre will be expanded to provide a comprehensive Customer Service Centre. It is anticipated that Civic Centre staff will begin relocation to the Binary centre from May 2016.

Property Strategy

City of Ryde Property Strategy project is currently on track and will be reported back to Council in Q4, following a Councillor workshop in December 2015. Feedback gathered from the workshop will now be incorporated into the draft strategy.











Organisation Structure

Council's new organisation structure came into effect on 2 November 2015.

Operational Plan Projects for 2015/2016

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

| Program/projects | Status | Comment |
|--|---|--|
| Property Portfolio program | | |
| Civic Centre- Essential Renewal |  | It is recommended in this quarterly review that the balance of this project be deferred. No further work to be completed at Civic Centre due to relocation to new premises at Binary Centre. |
| Commercial Buildings Renewal |  | Practical completion delayed due to contractor matter. Completion expected by Q3. |
| Corporate Buildings Renewals |  | |
| Development of 33-35 Blaxland Road, Ryde (Argyle Centre) |  | Report to OLG being finalised and ready for submission in Q3. |
| Development of 741-747 Victoria Road (Battery World) |  | Report to OLG being finalised and ready for submission in Q3. |
| Operational Buildings Renewal |  | Minor works underway. |
| Property Strategy Plan |  | Councillor workshop completed in December 2015. Feedback to be incorporated into draft strategy. |
| Customer and Community Relations program | | |
| Community Forums |  | |

| Program/projects | Status | Comment |
|--|--------|---|
| Internal Corporate Services program | | |
| CSO Reporting Systemisation | ⊖ | Fees and charges, online version has been ordered and due to be implemented by 30 June 2016. Systemisation of overheads will be quoted by end of March 2016. |
| Fit for the Future | Ⓢ | The NSW Government announced on 18 December 2015 the results of the Fit for the Future reform program, including the release of a map of proposed Council mergers. City of Ryde is proposed to be merged with Lane Cove and Hunter's Hill Councils. The Minister for Local Government, The Hon. Paul Toole MP, formally referred merger proposals to the Chief Executive of the Office of Local Government for examination and report under the Local Government Act on 6 January 2016. The Acting Chief Executive has delegated the examination and reporting on the merger proposals to Delegates, with Dr Rob Lang appointed for our merger proposal. A public enquiry has been scheduled for 2 February 2016 at the Hunter's Hill Sailing Club and submissions to the Delegate are due on 28 February 2016. |
| Fit for the Future Action Plan Implementation | ⊖ | |
| Fit for the Future Strategic Asset Management Capability | ⊖ | |
| Information Technology Renewals | Ⓢ | e-Business payment gateway/portal; mobile apps for fieldworker projects are being scoped. IT Security Phishing awareness program will be launched in Q3. |
| Plant & Fleet Purchases | Ⓢ | Purchases programmed. |
| TechOne Enhancements | Ⓢ | Debtrak implementation has been delayed. Balance of project is on track. |
| Works & Assets System Manual | Ⓢ | Procurement of contractors in progress. |



1. Open Space, Sport & Recreation program

Developing, delivering, maintaining and managing all our sports, recreation, outdoor, open spaces and natural areas infrastructure, services and facilities.

Key: 🔄 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

1.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|--|------------------|--------------|--------|---|
| % of project milestones met on time | 90% | 97% | 🔄 | 31 of 32 milestones completed YTD. |
| No. of user visits participating in organised sport on Council's active open space areas | >= 500,000 | 314,000 | 🔄 | Q2 = 125,000 |
| % capacity of parks/fields booked (capacity based on 8 hour booking per day) | Baseline Year | 37% | 🔄 | Several fields closed for upgrade and several winter season only fields not used. |
| No. of visitors to RALC | >= 780,000 | 386,597 | 🔄 | Q2 = 228,546 - On track to make end of year target. |
| % compliance with pool water bacteriological criteria | = 100% | 100% | 🔄 | |

1.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|------------------|------------------|---------|
| Income | -4,007,000 | -4,018,000 | |
| Expense | 7,801,000 | 6,931,000 | |
| Total Base Budget | 3,794,000 | 2,913,000 | |

1.3. PROJECTS

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|--|---------------------|---------------|--------|--|
| Sportsfield Floodlighting Renewal | 362,694 | 42,068 | 🔄 | Works in progress at Ryde and ELS Hall Parks. Procurement commenced for Eastwood Oval. On track for completion by late March 2016. |
| Sportsfield Renewal & Upgrade | 808,464 | 330,563 | 🔄 | Most projects completed, in progress or ready to commence. Practical completion by late March 2016. Fitness Equipment to be implemented in May 2016 |
| RALC Asset Renewal | 240,000 | 31,025 | 🔄 | Change Room Renovations and Replacement of Eaves complete other projects of Centre Painting, CCTV System upgrade and Landmark sign renewal under way. Remaining projects planned for commencement and completion in Q3 and Q4. |
| Sportsground Amenities Renewal & Upgrade | 306,856 | 104,630 | 🔄 | Marsfield Park completed. Other projects in progress. |
| Playground Construction - Renewal | 388,755 | 246,435 | 🔄 | Construction for two playgrounds - Henri Dunant Reserve and Watts Park complete. Practical completion due 20/10/15. Hardy Park construction to continue into Q3 as scheduled. |
| Community Garden & Nursery | 27,320 | 21,630 | 🔄 | Amenities building for habitat group completed. Post implementation review to be completed next quarter to close project. |
| Active in Ryde Program Implementation | 17,000 | 8,755 | 🔄 | |
| Flora and Fauna Surveys | 60,000 | 0 | ⊖ | Request for quote drafted for rolling flora and fauna survey program. Project to be carried over to new officer. Request for quote to be put to the market for proposal during Q3. |
| Street Tree Planting Program | 75,000 | 18,834 | 🔄 | Implementation scheduled March to May 2016. |



| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|---|---------------------|---------------|--------|---|
| Park & Open Space Tree Planting Program | 25,000 | 4,319 | 🔄 | Implementation scheduled March to May 2016. |
| Macquarie Park, Waterloo Rd | 6,000,000 | 0 | ⊖ | Central Park - Planning Proposal considered by Council and deferred pending confirmation of width of the park in accordance with funding agreement. Properties NSW are undertaking further master planning and are yet to confirm that they will amend the planning proposal as per Council's requirements. |
| Adventure Park Upgrade | 225,000 | 129,904 | 🔄 | |
| Brush Farm Park Signage | 57,500 | 8,625 | 🔄 | Text and location confirmed contractor to be engaged Q3. |
| Brush Farm Park steps | 80,500 | 12,075 | ⊖ | Programmed for Q3-Q4. |
| Synthetic Sports Surface Action Plan | 1,000,000 | 163,727 | 🔄 | Action Plan approved by Council Q2. Development of tender commenced Q3. |
| Dog Off Leash - ELS Hall Park | 40,000 | 6,000 | 🔄 | Stakeholder consultation undertaken and reported to Council. Works expected Q4. |
| Carryover Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
| Sportsfield Floodlighting Expansion | 293,502 | 38,194 | 🔄 | Implementation at Morrison Bay Park scheduled January to February 2016 |
| Sportsground Amenities Upgrades Expansion | 110,611 | 28,371 | ✓ | Santa Rosa Park (The Habitat) open for use. Brush Farm Signage scheduled for implementation by March 2016. |
| Implementation of Children Play Plan | 71,775 | 31,718 | ✓ | Scoped works completed under budget. Potential for works to be extended to include a shade sail at Gannan Park, community |



| Carryover Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|--|------------------------|------------------|--------|--|
| | | | | consultation to be undertaken with any additional works to be confirmed in Q3. |
| Protecting Biodiversity in Ryde | 90,710 | 4,810 | 🔄 | Draft Strategy for review and consultation planned during Quarter 3. |
| Restoring Blue Gum High in Darvall Park | 1,245 | 0 | ⊖ | This project is for remainder of grant funding to cover bush regeneration, walking trail and signage works on going. Expected to extinguish grant next quarter. |
| Restoring Blue Gum High in Denistone Pk | 2,000 | 0 | ⊖ | This project is for remainder of grant funding to cover walking trail and signage works on going. Consultation with user groups to be carried out during Quarter 3. Expected to extinguish grant during final quarter. |
| ELS Hall Park #1 - Synthetic Surface | 991,441 | 10,883 | 🔄 | This project is linked to Synthetic Surfaces Action Plan. |
| Shrimptons Creek - termite infestation | 105,154 | 63,392 | 🔄 | Major works carried out, Termite treatment plan and replanting by bush regeneration contractors is underway. |
| Implementation of Children Play Plan -P2 | 1,288,836 | 15,905 | 🔄 | Elouera Reserve concept design including integrated Public Art approved by Council. Melrose Park community notification undertaken with works to commence in Q3. |
| Plan for sustainable management of sport | 105,292 | 75,775 | 🔄 | Community Consultation closed in October. Councillor workshop held in December 2015. Report due to Council in March 2016. |

2. Roads Program

Managing and maintaining our roads, bridges and retaining walls.

Key: 🔄 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

2.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|-------------------------------------|------------------|--------------|--------|------------------------------------|
| % of project milestones met on time | 90% | 100% | 🔄 | 67 of 67 milestones completed YTD. |

2.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|----------------|---------------|---------|
| Income | -1,251,000 | -1,600,000 | |
| Expense | 1,760,000 | 1,636,000 | |
| Total Base Budget | 509,000 | 36,000 | |

2.3. PROJECTS

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|----------------------------|---------------------|---------------|--------|--|
| Road Resurfacing Renewal | 4,606,070 | 4,401,558 | 🔄 | Delivery Plan listings complete subject to minor changes reported to Works Committee. |
| Road Kerb Renewal | 1,864,700 | 965,320 | 🔄 | |
| Traffic Facilities Renewal | 164,700 | 40,869 | 🔄 | Designs due for Ryde Traffic Committee January meeting for approval, works programmed Q3 and Q4. |

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|---|------------------------|------------------|--------|---|
| Bridge Upgrade / Renewal | 203,943 | 148,377 | 🔄 | Cressy Rd complete, Charity Creek works due Q4, Burnett St review of environmental factors complete, construction plans due Q3. |
| Intergrated Transport Strategic Plan | 150,000 | 102,960 | 🔄 | Presentation to Councillors occurred on 22 December 2015, due for Public Exhibition from February 2016. |
| Heavy Patching | 257,500 | 42,596 | 🔄 | Remaining works programmed mainly Q4. |
| Multi-Function Poles (MFP) Streetlighting | 100,000 | 15,000 | ⊖ | Programmed for Ausgrid approvals Q3 and works Q4. |
| Flood Mitigation/Constitution Road Upgrade | 100,000 | 16,000 | 🔄 | Consultants engaged, reports due February 2016. |
| Meadowbank Flood Mitigation/Constitution Road Investigation | 120,000 | 103,073 | 🔄 | |

3. Property Portfolio program

Developing, managing and maintaining our portfolio of corporate, commercial and civic properties.

Key: 🔄 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

3.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|-------------------------------------|------------------|--------------|--------|----------------------------------|
| % of project milestones met on time | 90% | 88% | 🔄 | 7 of 8 milestones completed YTD. |

3.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|----------------|----------------|---------|
| Income | -1,125,000 | -1,211,000 | |
| Expense | 1,917,000 | 1,536,000 | |
| Total Base Budget | 792,000 | 325,000 | |

3.3. PROJECTS

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|-------------------------------|---------------------|---------------|--------|---|
| Corporate Buildings Renewals | 40,000 | 6,000 | 🔄 | |
| Commercial Buildings Renewal | 885,652 | 423,508 | 🔄 | Practical completion delayed due to contractor matter. Completion expected by Q3. |
| Operational Buildings Renewal | 50,000 | 30,080 | 🔄 | Minor works underway. |

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|--|---------------------|---------------|--------|--|
| Property Strategy Plan | 150,000 | 0 | 🔄 | Councillor workshop completed in December 2015. Feedback to be incorporated into draft strategy. |
| Civic Centre- Essential Renewal | 1,000,000 | 347,362 | ▶▶ | It is recommended in this quarterly review that the balance of this project be deferred. No further work to be completed at Civic Centre due to relocation to new premises at Binary Centre, North Ryde in May 2016. |
| Development of 741-747 Victoria Road (Battery World) | 450,000 | 87,537 | 🔄 | Report to OLG being finalised and ready for submission in Q3. |
| Development of 33-35 Blaxland Road, Ryde (Argyle Centre) | 400,000 | 98,786 | 🔄 | Report to OLG being finalised and ready for submission in Q3. |

| New Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|---|---------------------|---------------|--------|--|
| Ryde Civic Hub - International Design Competition | 710,000 | 118,089 | 🔄 | Brief and Pre-Launch endorsement by AIA Complete. Competition launched on 11 January 2016. |

| Carryover Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|---|---------------------|---------------|--------|---|
| Outdoor Advertising Development | 74,905 | 15,935 | 🔄 | Procurement of contractors in progress. |
| West Ryde Community Facility - Project Management | 224,998 | 19,643 | 🔄 | |

4. Catchment program

Managing, monitoring and maintaining water quality and reuse, our stormwater and natural waterways.

4.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|-------------------------------------|------------------|--------------|--------|----------------------------------|
| % of project milestones met on time | 90% | 80% | ✘ | 4 of 5 milestones completed YTD. |

4.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|------------------|----------------|---------|
| Income | -14,000 | -104,000 | |
| Expense | 1,240,000 | 912,000 | |
| Total Base Budget | 1,226,000 | 808,000 | |

4.3. PROJECTS

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|--------------------------------------|---------------------|---------------|--------|---|
| Stormwater Asset Replacement Renewal | 787,860 | 461,776 | 🔄 | Two projects completed, one underway, two programmed to commence Q3, one to commence Q4. |
| Stormwater Improvement Works Renewal | 1,977,000 | 804,988 | 🔄 | Waterloo Park Detention basin due for completion early Q4, Water Quality (Jim Walsh Pk) due for completion Q3, Local Flooding improvements two of three sites complete. |



| New Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|--------------------------------------|---------------------|---------------|--------|---|
| Gladesville Litter Reduction Project | 259,262 | 38,889 | 🔄 | Geotechnical investigation underway prior to finalising tender documentation. |

| Carryover Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|---------------------------------------|---------------------|---------------|--------|--|
| Water Quality & Riparian Improvements | 220,000 | 9,625 | ✓ | Works complete, but no invoices for progress payments finalised. |



5. Centres and Neighbourhood program

Developing, delivering, maintaining and managing all our public domain infrastructure, facilities and place management.

Key: 🔄 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

5.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|-------------------------------------|------------------|--------------|--------|------------------------------------|
| % of project milestones met on time | 90% | 100% | 🔄 | 14 of 14 milestones completed YTD. |

5.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|------------------|------------------|---------|
| Income | -5,000 | -34,000 | |
| Expense | 1,958,000 | 1,420,000 | |
| Total Base Budget | 1,953,000 | 1,386,000 | |

5.3. PROJECTS

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|------------------------------|---------------------|---------------|--------|--|
| Neighbourhood Centre Renewal | 160,550 | 71,079 | 🔄 | Allars St scoping completed on schedule. |
| Town Centre Upgrade Renewal | 4,595,517 | 454,629 | 🔄 | Council confirmed the outcome of the tender and the contractor has been engaged. Notification of imminent commencement issued to 400 businesses/residents and face to face consultation undertaken with affected businesses to confirm location of site office. Construction underway, rain has affected initial works and may result in carryover. The extent of any delay will be clearer at |

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|---|------------------------|------------------|--------|--|
| | | | | the end of Q3. |
| Footpath Upgrade - Byfield St Macq Park | 700,000 | 105,000 | 🔄 | Detailed design underway, to be completed and tendered in Q3 and constructed in Q4. |
| Ped Acces & Mobility Plan - Macq Park | 100,000 | 48,081 | 🔄 | Consultant appointed and contract finalised. Draft PAMP in development for review late Q3. |
| Gladesville Clocktower Monument Conservation | 10,000 | 0 | 🔄 | Request for quote brief completed and to be released February. |
| Shared Path Signage | 50,000 | 8,297 | 🔄 | Locations and wording confirmed. Installation programmed for Q3. |
| Street Tree Planting in Byfield Street Macquarie Park | 50,000 | 7,500 | 🔄 | To be undertaken in coordination with Footpath works Q3-Q4. |
| Carryover Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
| Footpath Upgrade Delhi Rd | 569,386 | 355,758 | 🔄 | |

6. Library program

Delivering all our library services.

6.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|---|------------------|--------------|--------|---|
| % of project milestones met on time | 90% | 100% | 🟢 | 16 of 16 milestones completed YTD. |
| No. of library loans per capita (combined Ryde/Hunters Hill population is utilised) | >= 8.1 | 3.58 | 🟢 | Q2 = 1.63 |
| No. of visits to the library annually | >= 900,000 | 463,606 | 🟢 | Q2 = 204,697. Slight decline on previous year due to 3 week closure of West Ryde Library for refurbishment. |
| % external customers satisfied with quality of service | >= 0% | NA | 🟢 | |

6.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|------------------|------------------|---------|
| Income | -364,000 | -531,000 | |
| Expense | 2,663,000 | 2,425,000 | |
| Total Base Budget | 2,299,000 | 1,894,000 | |

6.3. PROJECTS

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|--|---------------------|---------------|--------|--|
| Community Buildings Renewals - Libraries | 360,972 | 246,544 | 🟢 | West Ryde refurbishment work included new carpet, paint, small design changes, new furniture and the installation of new |

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|-----------------------------------|---------------------|---------------|--------|--|
| | | | | children's features. Installation of one feature was delayed, and the project is now due for completion in February 2016. |
| Library Books | 439,676 | 199,258 | 🔄 | Annual purchase of books continues. |
| Digital enhancement for Libraries | 36,300 | 13,530 | 🔄 | Works include the provision of digital microscopes for West Ryde Library and enhancement to Library Management System to facilitate access to digital items. |

7. Governance and Civic program

Supporting our mayor and councillors; through council process and civic events; and providing guidance on governance to support other areas of council.

7.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|--|------------------|--------------|--------|---|
| % of project milestones met on time | 90% | NA | - | |
| Number of known breaches of statutory/council policy requirements | <= 0 | 0 | 🟢 | |
| % of Councillor requests responded to within agreed service standard | >= 90% | 83% | ✖ | Two percent drop from previous quarter. Efforts will be made to bring this back on track in the remaining quarters. |

7.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|------------------|------------------|---------|
| Income | -3,000 | -3,000 | |
| Expense | 2,239,000 | 1,738,000 | |
| Total Base Budget | 2,236,000 | 1,735,000 | |



8. Customer and Community Relations program

Engaging with our community, all media and community relations, branding and marketing our city and developing and managing all our customer services.

Key: 🟢 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

8.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|---|------------------|--------------|--------|--|
| % of project milestones met on time | 90% | 67% | ✖ | 2 of 3 milestones completed YTD. |
| % of Calls to the Customer Call Centre Resolved at the first point of contact | >= 85% | 76% | ✖ | With ongoing reductions in the Duty Officer availability, this has caused an increase in messages taken. Staff feedback indicates a number of internal staff prefer to receive a message as detailed advice is required allowing more time to prepare an answer. Council has also experienced turnover of its Customer Service staff and the length to train new staff has impacted on this indicator. |

8.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|------------------|------------------|---------|
| Income | -8,000 | -6,000 | |
| Expense | 1,742,000 | 1,540,000 | |
| Total Base Budget | 1,734,000 | 1,534,000 | |



8.3. PROJECTS

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|-------------------|------------------------|------------------|--------|---------|
| Community Forums | 30,000 | 891 | ⊖ | |

| Carryover Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|-------------------------------|------------------------|------------------|--------|---------|
| Web Content Management System | 72,426 | 59,645 | ✓ | |



9. Community and Cultural program

Managing all community services, community development, community buildings and events and driving cultural development.

Key: 🟢 On track ❌ Action required ✅ Complete ⊖ Not started 🚫 Cancelled ▶ Deferred

9.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|---|------------------|--------------|--------|---|
| % of project milestones met on time | 90% | NA | - | |
| No. of home modification jobs completed | >= 550 | 229 | 🟢 | Q2 = 101. The next quarter will see promotions of the service being undertaken. This service will meet its targets by the Q4. |
| No. of people attending key events and programs conducted by CoR | >= 100000 | 93,750 | 🟢 | October: Granny Smith Festival Attendance: 90,000 // Eastwood Cinema Attendance: 300 November: Citizenship Attendance: 150 December: Christmas Cinema: 300 // Community Christmas Celebration: 3000 |
| % capacity of leased halls booked (capacity based on 8 hour booking per day) | >= 60% | 75% | 🟢 | Q2 = 70% |
| % capacity of meeting rooms booked (capacity based on 8 hour booking per day) | >= 45% | 67% | 🟢 | Q2 = 67% |

9.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|------------------|------------------|---------|
| Income | -750,000 | -1,094,000 | |
| Expense | 2,256,000 | 1,995,000 | |
| Total Base Budget | 1,506,000 | 901,000 | |

9.3. PROJECTS

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|-----------------------------|------------------------|------------------|--------|---|
| Community Buildings Renewal | 354,682 | 164,809 | 🔄 | |
| Ryde Youth Theatre Group | 64,298 | 31,804 | 🔄 | Business Plan in final stages of development. Report to Council identifying options for this service expected early Q4. |
| Ryde Remembers - ANZAC | 53,347 | 0 | ⊖ | |
| Hungry for Art | 20,000 | 71 | ⊖ | |

10. Risk Management program

Managing all legal services, procurement and internal auditing, assessing and managing business continuity, risk and disaster management.

Key: 🔄 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

10.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|-------------------------------------|------------------|--------------|--------|---------|
| % of project milestones met on time | 90% | NA | - | |

10.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|------------------|------------------|---------|
| Income | 30,000 | -185,000 | |
| Expense | 1,853,000 | 1,653,000 | |
| Total Base Budget | 1,883,000 | 1,468,000 | |

10.3. PROJECTS

| Carryover Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|--|---------------------|---------------|--------|---------|
| Procurement Framework Review (Outcomes of EY Review) | 29,500 | 6,000 | 🔄 | |



11. Paths and Cycleways program

Developing, managing and maintaining our footpaths and cycleways.

Key: 🔄 On track ✖ Action required ✓ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

11.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|-------------------------------------|------------------|--------------|--------|------------------------------------|
| % of project milestones met on time | 90% | 100% | 🔄 | 12 of 12 milestones completed YTD. |

11.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|------------------|----------------|---------|
| Income | -28,000 | -113,000 | |
| Expense | 1,081,000 | 803,000 | |
| Total Base Budget | 1,053,000 | 690,000 | |

11.3. PROJECTS

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|------------------------------------|---------------------|---------------|--------|--|
| Footpath Construction Renewal | 487,000 | 354,116 | 🔄 | |
| Cycleways Construction - Expansion | 271,000 | 62,030 | 🔄 | Q2 budget adjustment to increase scope of Khartoum project and to match RMS funding for ELS Hall Park, Pittwater Rd and Hermitage Rd. RMS projects programmed for Q3, Khartoum Rd Q4 |
| Footpath Construction Expansion | 1,184,439 | 419,046 | 🔄 | Twenty three streets including three carryovers. Five complete, |

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|-------------------|------------------------|------------------|--------|---------|
|-------------------|------------------------|------------------|--------|---------|

eight programmed for Q3, remaining 10 due Q4.

| Carryover Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|--------------------|------------------------|------------------|--------|---------|
|--------------------|------------------------|------------------|--------|---------|

| | | | | |
|----------------------------------|---------|---------|---|--|
| Footpath construction Plassey Rd | 326,055 | 244,620 |  | 80% complete, expected completion February 2016. |
|----------------------------------|---------|---------|---|--|



12. Environmental program

Monitoring and managing our environmental performance, developing environmental policy and making our community aware of environmental impact.

Key: 🔄 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶▶ Deferred

12.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|-------------------------------------|------------------|--------------|--------|----------------------------------|
| % of project milestones met on time | 90% | 100% | | 5 of 5 milestones completed YTD. |

12.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|----------------|----------------|---------|
| Income | -5,000 | -2,000 | |
| Expense | 209,000 | 154,000 | |
| Total Base Budget | 204,000 | 152,000 | |

12.3. PROJECTS

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|---------------------------------------|---------------------|---------------|--------|--|
| Waste - to - Art | 42,450 | 13,159 | 🔄 | 2014/15 project was completed in September 2015, as scheduled. The 2015/16 project has commenced and curator will be engaged in January 2016. On track to deliver project to schedule. |
| Lighting Upgrade - Council Facilities | 144,347 | 128,380 | 🔄 | Lighting works completed in all three facilities within time and post implementation review is being prepared to close project. |



| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|-------------------|------------------------|------------------|--------|---|
| | | | | Final budget expected to be exceeded by \$15,000 due to unplanned lead and AC air monitoring works in civic centre. Q2 budget adjustment has been proposed. |



13. Strategic City program

Providing strategic direction and planning; and managing the reporting of our corporate performance.

Key: ✔ On track ✘ Action required ✓ Complete ⊖ Not started ⊗ Cancelled ▶ Deferred

13.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|-------------------------------------|------------------|--------------|--------|---------|
| % of project milestones met on time | 90% | NA | - | |

13.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|---------------|----------------|---------|
| Income | -6,000 | | |
| Expense | 89,000 | 104,000 | |
| Total Base Budget | 83,000 | 104,000 | |



14. Land Use Planning program

Planning, delivering and managing our land and urban design and enhancing and informing on our heritage.

Key: 🔄 On track ✘ Action required ✔ Complete ⊖ Not started ⊗ Cancelled ▶▶ Deferred

14.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|-------------------------------------|------------------|--------------|--------|----------------------------------|
| % of project milestones met on time | 90% | 67% | ✘ | 6 of 9 milestones completed YTD. |

14.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|----------------|----------------|---------|
| Income | -62,000 | -65,000 | |
| Expense | 717,000 | 565,000 | |
| Total Base Budget | 655,000 | 500,000 | |

14.3. PROJECTS

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|----------------------------------|---------------------|---------------|--------|--|
| Transport Management Association | 200,000 | 0 | 🔄 | Transport Management Association assisting with Travel Plans in preparation for Council's relocation. Annual payment to be processed Q3. |
| Heritage Grants Scheme | 20,000 | 7,500 | 🔄 | One grant approved in Q2. |

| Carryover Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|---|---------------------|---------------|--------|---|
| Section 94 Contribution Plan | 32,111 | 397 | 🔄 | Scoping of new project completed contractor has commenced. |
| Electronic Development Assessment Project | 129,616 | 7,702 | 🔄 | Remaining works will be completed significantly under budget. |
| Affordable Housing Policy | 9,287 | 8,569 | 🔄 | Draft Policy adopted Q2 and notification under way ending early Q3. |





15. Traffic & Transport program

Managing our transport, traffic and car parking; developing sustainable transport options.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred



15.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|--|------------------|--------------|---|---|
| % of project milestones met on time | 90% | 96% |  | 27 of 28 milestones completed YTD. |
| No. of passengers transported by Top Ryder Community Bus Service | >= 35000 | 20,353 |  | Q2 = 9,694 trending better than annual target. On track to exceed target. |

15.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|----------------|----------------|---------|
| Income | -408,000 | -428,000 | |
| Expense | 584,000 | 599,000 | |
| Total Base Budget | 176,000 | 171,000 | |

15.3. PROJECTS

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|--|---------------------|---------------|---|--|
| Car Park Renewal | 165,000 | 29,806 |  | Watts Rd complete, Glen St trial complete, request for quotes Q3 with works programmed Q4. |
| Pedestrian Accessibility & Mobility Plan | 60,000 | 0 |  | Consultant appointed and Draft PAMP in development expected to be ready for review in Q3. |



| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|---|---------------------|---------------|--------|---|
| Shop Ryder Community Bus Service | 150,000 | 79,360 | 🔄 | Q2 passenger numbers 9,694 continuing to trend above target. Putney Hill service continuing. Customer satisfaction survey to be completed during Q3 and report to Council scheduled for March 2016 to consider continuation of the service. |
| Road Safety Plan | 200,000 | 0 | 🔄 | Presentation to Councillors done 1 December 2015, with report to Council due February 2016. |
| Bus Shelters - new | 60,000 | 11,113 | 🔄 | Request for quote to occur in January 2016 for installation March/April 2016. |
| Bus Stop DDA compliance | 90,040 | 14,695 | 🔄 | |
| Bus Stop Seats - new | 33,770 | 5,066 | 🔄 | Purchase of seats to occur Q3. |
| Traffic Calming Devices | 471,143 | 242,834 | 🔄 | |
| Traffic Facilities Khartoum and Waterloo | 314,745 | 34,000 | 🔄 | Tenders due for February -March, Report to Council in April, works to commence June 2016. |
| PAMP Implementation Works - Central, East and West Wards | 75,000 | 11,250 | 🔄 | All scheduled PAMP on-ground works proceeding to plan. Gladesville design works completed and seeking quotes for construction works. Eastwood design works completed due for quotes early February 2016. Likely spend is expected to exceed current budget and Quarter 2 budget adjustment to \$100k is being proposed. |
| Eastwood Transport Management and Access Plan 2008 | 255,000 | 38,250 | 🔄 | Raised pedestrian crossings approval from RMS expected Jan, RFQ's to follow with works programmed Q4 to allow notifications. Other works programmed Q4. |
| Pittwater Road #214 to Rene Street - Traffic Calming and associated Road and Drainage Works | 250,000 | 48,397 | 🔄 | Practical completion of civil reached December 2015, road pavement surfacing programmed January 2016. |

| New Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|--------------------|---------------------|---------------|--------|---|
| Morrison Road LATM | 624,000 | 93,600 | 🔄 | Facilities approved at October 2015 Traffic Committee programmed for request for quote's February and works commence Q3. Further facilities due to January Traffic Committee which will be Q4 construction. |

| Carryover Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|--------------------------------------|---------------------|---------------|--------|--|
| Meadowbank/Gladesville Traffic Study | 53,855 | 13,713 | ✓ | Agreed with RMS to apply to supplement Morrison Road LATM. |

16. Economic Development program

Business sector and economic development.

Key: 🔄 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

16.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|-------------------------------------|------------------|--------------------------------------|--------|------------------------------------|
| % of project milestones met on time | 90% | 🔄 | 100% | 13 of 13 milestones completed YTD. |

16.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|---------------|---------------|---------|
| Income | -3,000 | -2,000 | |
| Expense | 93,000 | 69,000 | |
| Total Base Budget | 90,000 | 67,000 | |

16.3. PROJECTS

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|---|---------------------|---------------|--------------------------------------|---|
| Economic Development Plan Implementation | 56,207 | 23,979 | 🔄 | Chinese Business Expo delivered in Q2. |
| Implementation-Macq Park Marketing Plan | 50,000 | 4,474 | 🔄 | |
| Centres Activation Program (Town and Neighbourhood Centres) | 150,000 | 12,564 | 🔄 | Centres Activation Officer commenced in Q2 - East Ward Events Committee to commence Q3. |

17. Organisational Development program

Addressing workforce planning, driving culture and performance, assessing process efficiency and overseeing all corporate communications.

Key: 🟢 On track ✖ Action required ✔ Complete ⊖ Not started ⊗ Cancelled ▶ Deferred

17.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|-------------------------------------|------------------|--------------|--------|---------|
| % of project milestones met on time | 90% | NA | | |

17.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|----------------|----------------|---------|
| Income | -3,000 | -8,000 | |
| Expense | 151,000 | 154,000 | |
| Total Base Budget | 148,000 | 146,000 | |

18. Foreshore program

Managing all aspects of our foreshore.

Key: 🔄 On track ✖ Action required ✓ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

18.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|-------------------------------------|------------------|--------------|--------|----------------------------------|
| % of project milestones met on time | 90% | 100% | 🔄 | 4 of 4 milestones completed YTD. |

18.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|---------------|---------------|---------|
| Income | | | |
| Expense | 42,000 | 48,000 | |
| Total Base Budget | 42,000 | 48,000 | |

18.3. PROJECTS

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|--|---------------------|---------------|--------|---|
| Seawalls/Retaining Walls Refurbishment | 1,098,786 | 145,786 | 🔄 | Negotiations with VIVA on approval nearing completion, works programmed to commence Q3. |



19. Regulatory program

Delivering all our regulatory assessments and activities, including building regulations, environmental regulations, road, parking and footpath enforcement and animal management.

Key: 🟢 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

19.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|--|------------------|--------------|--------|---|
| % of project milestones met on time | 90% | NA | - | |
| No. of food premises inspections | >= 1000 | 303 | ✖ | 202 inspections completed this quarter, including Granny Smith inspections. Inspection numbers to increase over next two quarters and expecting to meet revised annual target of 850 inspections. |
| Total development value of approved development applications (in \$million - cumulative) | >= \$0 | \$979M | 🟢 | The cumulative value of approved development is now \$979 million which is almost double that achieved for 2014/15 in only half of the year. Illustrates continued significant upswing in development being approved in City of Ryde. |
| Mean number of DAs processed per person | >= 57 | 24.2 | 🟢 | |
| DA assessment time (days) - against the Group 3 benchmark (Mean Gross Assessment Time**) | <= 87 | 58 | 🟢 | |
| No. of DAs in each category - residential | >= 0 | 69 | 🟢 | |
| No. of DAs in each category - single new dwelling | >= 0 | 55 | 🟢 | |
| No. of DAs in each category - commercial, retail, office | >= 0 | 34 | 🟢 | |
| Total no. of DAs received | >= 0 | 252 | 🟢 | |



| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|---|------------------|--------------|--------|---------|
| Total no. of DAs determined | >= 0 | 230 | 🟢 | |
| Mean gross DA determination times: Residential alterations and additions (against 13-14 Group 3 Average) *Note all Service Unit Performance Indicators referring to Development Applications (DAs) include Section 96 Applications. | <= 70 | 52 | 🟢 | |
| Mean gross DA determination times: Single new dwelling (against 13-14 Group 3 Average) *Note all Service Unit Performance Indicators referring to Development Applications (DAs) include Section 96 Applications. | <= 96 | 63 | 🟢 | |
| Mean gross DA determination times: Commercial, retail, office (against 13-14 Group 3 Average) *Note all Service Unit Performance Indicators referring to Development Applications (DAs) include Section 96 Applications. | <= 73 | 58 | 🟢 | |

19.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|---------------|---------------|---------|
| Income | -3,730 | -5,429 | |
| Expense | 4,003 | 3,823 | |
| Total Base Budget | 273 | -1,606 | |




20. Waste and Recycling program

Managing our domestic and commercial waste services, educating on and facilitating recycling and disposal services.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred




20.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|-------------------------------------|------------------|--------------|---|------------------------------------|
| % of project milestones met on time | 90% | 100% |  | 21 of 21 milestones completed YTD. |

20.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|-------------------|--------------------|---------|
| Income | -17,578,000 | -18,950,000 | |
| Expense | 8,156,000 | 5,821,000 | |
| Total Base Budget | -9,422,000 | -13,129,000 | |

20.3. PROJECTS

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|---------------------------------------|---------------------|---------------|---|---|
| Old Landfill Sites Subsidence Program | 200,000 | 171,371 |  | Practical completion of all child projects in January 2016. |
| Home Waste & Sustainability | 67,000 | 19,143 |  | Officer recruited this quarter and recomenced audit bookings, reports and the delivery of audits. |
| Porters Creek Precinct | 600,000 | 223,958 |  | Concept designs being reviewed. |

| Carryover Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|--|------------------------|------------------|--------|--|
| Living on the Block - Managing Household Cleanup | 116,928 | 50,483 | 🔄 | Ongoing education around Multi-Unit Dwellings. |
| Implement waste education campaign and branding | 48,256 | 36,764 | 🔄 | New branding completed. |



21. Internal Corporate Services program

Developing and managing our information, records and corporate knowledge; implementing information technology, communications, business, financial and HR infrastructure and services. Managing our fleet and plant; planning and developing assets; all project management and administrative support.

Key: 🟢 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶▶ Deferred

21.1. PERFORMANCE INDICATORS

| Measure | 2015/2016 Target | YTD Progress | Status | Comment |
|--|------------------|--------------|--------|----------------------------------|
| % of project milestones met on time | 90% | 0% | ✖ | 0 of 1 milestones completed YTD. |
| % return on investment over the standard investment benchmark (ie. Bank Bill Swap Reference Rate (Australian financial market) - BBSW) | >= 0.85% | 1.10% | 🟢 | |

21.2. BASE BUDGET

| | YTD Budget \$ | YTD Actual \$ | Comment |
|--------------------------|--------------------|--------------------|---------|
| Income | -57,565,000 | -60,242,000 | |
| Expense | 5,553,000 | 2,232,000 | |
| Total Base Budget | -52,012,000 | -58,010,000 | |

21.3. PROJECTS

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|---------------------------------|---------------------|---------------|--------|--|
| Information Technology Renewals | 698,100 | 18,687 | 🟢 | e-Business payment gateway/portal; mobile apps for field worker projects are being scoped.IT Security Phishing awareness |

| Approved Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|--|---------------------|---------------|--------|---|
| | | | | program will be launched in Q3. |
| TechOne Enhancements | 314,504 | 73,095 | 🔄 | Detrak implementation has been delayed. Balance of project is on track. |
| Plant & Fleet Purchases | 2,750,000 | 1,238,360 | 🔄 | Purchases programmed. |
| Works & Assets System Manual | 40,000 | 0 | 🔄 | Procurement of contractors in progress. |
| Fit for the Future | 311,846 | 113,597 | 🔄 | The NSW Government announced on 18 December 2015 the results of the Fit for the Future reform program, including the release of a map of proposed Council mergers. City of Ryde is proposed to be merged with Lane Cove and Hunter's Hill Councils. The Minister for Local Government, The Hon. Paul Toole MP, formally referred merger proposals to the Chief Executive of the Office of Local Government for examination and report under the Local Government Act on 6 January 2016. The Acting Chief Executive has delegated the examination and reporting on the merger proposals to Delegates, with Dr Rob Lang appointed for our merger proposal. A public enquiry has been scheduled for 2 February 2016 at the Hunter's Hill Sailing Club and submissions to the Delegate are due on 28 February 2016. |
| Fit for the Future Action Plan Implementation | 150,000 | 0 | ⊖ | |
| Fit for the Future Strategic Asset Management Capability | 100,000 | 0 | ⊖ | |
| CSO Reporting Systemisation | 50,000 | 0 | ⊖ | Fees and charges, online version has been ordered and due to be implemented by 30 June 2016. Systemisation of overheads will be quoted by end of March 2016. |
| Integrated Field Connectivity | 50,000 | 7,500 | 🔄 | Awaiting consultant engagement. |



| New Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|-----------------------|---------------------|---------------|--------|---|
| Organisational Review | 1,000,000 | 99,725 | 🔄 | New structure commenced on 2 November 2015. Site selected (Binary Centre, North Ryde) for new accommodation. Heads of agreement and lease signed in December. |

| Carryover Projects | 2015/2016 Budget \$ | YTD Actual \$ | Status | Comment |
|----------------------------|---------------------|---------------|--------|---|
| GPIMS - System Development | 40,038 | 10,926 | 🔄 | Project delivered in parallel with Integrated Field Connectivity development. |

Appendix A – Reserve Listing Report

| Natural Account | Description | 15/16 Opening Balance | Budget To Reserve | Budget From Reserve | 15/16 Budget Result | Review To Reserve | Review From Reserve | 15/16 Review Result |
|---|--|-----------------------|----------------------|-----------------------|----------------------|----------------------|-----------------------|----------------------|
| 93001 - Internally Restricted Revenues | | | | | | | | |
| 8301 | Stockland Creche Contribution Voluntary Planning Agreement | 223,038.36 | | -223,038.00 | 0.36 | | | 0.36 |
| 8302 | Reserve | 7,667,415.31 | 2,085,316.00 | -455,000.00 | 9,297,731.31 | | | 9,297,731.31 |
| 8303 | Accommodation Reserve | | | | | 12,500,000.00 | -264,250.00 | 12,235,750.00 |
| 8304 | Asset Replacement Reserve | 33,329,274.69 | 5,192,590.00 | -10,683,249.00 | 27,838,615.69 | | -14,250,000.00 | 13,588,615.69 |
| 8305 | Plant Replacement Reserve | 2,873,126.86 | 3,337,530.00 | -3,535,830.00 | 2,674,826.86 | 2,140.00 | -2,140.00 | 2,674,826.86 |
| 8306 | Ryde Aquatic Leisure Centre Reserve | 2,849,980.54 | 4,086,800.00 | -4,176,190.00 | 2,760,590.54 | | -153,430.00 | 2,607,160.54 |
| 8307 | Financial Security Reserve | 3,437,878.13 | | | 3,437,878.13 | | | 3,437,878.13 |
| 8308 | Public Art Reserve | 528.00 | | | 528.00 | | | 528.00 |
| 8309 | Council Election Reserve | 458,306.27 | 75,000.00 | | 533,306.27 | | | 533,306.27 |
| 8310 | Risk Rebate Reserve | 79,718.11 | | -20,000.00 | 59,718.11 | | | 59,718.11 |
| 8311 | Investment Property Reserve | 14,405,560.15 | | -1,543,184.00 | 12,862,376.15 | | -37,000.00 | 12,825,376.15 |
| 8312 | Civic Precinct Redevelopment Reserve | 947,392.85 | | -648,734.00 | 298,658.85 | | | 298,658.85 |
| 8313 | Community Grants Reserve | 89,500.00 | | -89,500.00 | | | | |
| 8314 | Carryover Works Reserve | 872,829.23 | -61,328.00 | -811,502.00 | -0.77 | | | -0.77 |
| 8315 | Infrastructure Special Rate Reserve | | | -1,992,300.00 | -1,992,300.00 | | 1,992,300.00 | |
| 8318 | Porters Creek Reserve | 199,348.89 | | | 199,348.89 | | | 199,348.89 |
| 8319 | Insurance Fluctuation Reserve | 751,487.62 | | -10,000.00 | 741,487.62 | | | 741,487.62 |
| 8320 | OHS & Injury Management Reserve | 215,751.55 | | -61,000.00 | 154,751.55 | | | 154,751.55 |
| 8321 | Public Domain Plan Reserve | 138,602.00 | | | 138,602.00 | | | 138,602.00 |
| 8322 | Planning Proposal Reserve | 169,378.38 | | | 169,378.38 | | | 169,378.38 |
| 8323 | Macquarie University VPA Reserve | 273,053.67 | | | 273,053.67 | | | 273,053.67 |
| 8324 | Fit For The Future Reserve | 2,711,846.30 | 250,000.00 | -603,112.00 | 2,358,734.30 | 2,000,000.00 | | 4,358,734.30 |
| 8382 | Infrastructure Special Rate Reserve | | 2,346,300.00 | -298,570.00 | | | -2,047,730.00 | |
| Total Internally Restricted Revenues | | 71,694,016.91 | 17,312,208.00 | -25,151,209.00 | 61,807,285.91 | 14,502,140.00 | -14,762,250.00 | 63,594,905.91 |

Appendix A – Reserve Listing Report

| Natural Account | Description | 15/16 Opening Balance | Budget To Reserve | Budget From Reserve | 15/16 Budget Result | Review To Reserve | Review From Reserve | 15/16 Review Result |
|--|--|-----------------------|---------------------|-----------------------|----------------------|----------------------|---------------------|----------------------|
| 93002 - Internally Restricted Liabilities | | | | | | | | |
| 8327 | Employee Leave Entitlements Reserve | 2,456,221.45 | | | 2,456,221.45 | | | 2,456,221.45 |
| 8328 | Refundable Deposits Reserves | 9,322,874.13 | | | 9,322,874.13 | | | 9,322,874.13 |
| 8329 | Interest on Refundable Deposits Reserve | 377,366.19 | | | 377,366.19 | | | 377,366.19 |
| | Total Internally Restricted Liabilities | 12,156,461.77 | | | 12,156,461.77 | | | 12,156,461.77 |
| 93003 - Section 94 Contribution Reserves | | | | | | | | |
| 8351 | Community & Cultural Facilities Reserve | 5,831,438.57 | 2,571,824.00 | -4,723,017.00 | 3,680,245.57 | 3,275,829.00 | | 6,956,074.57 |
| 8352 | Open Space & Recreation Facilities Reserve | 19,970,687.88 | 3,142,641.00 | -2,167,887.00 | 20,945,441.88 | 12,189,091.00 | -25,000.00 | 33,109,532.88 |
| 8353 | Roads & Traffic Management Facilities Reserve | 2,713,347.03 | 391,217.00 | -4,142,826.00 | -1,038,261.97 | 1,996,981.00 | | 958,719.03 |
| 8354 | Stormwater Management Facilities Reserve | 6,609,668.38 | 224,602.00 | -1,977,000.00 | 4,857,270.38 | 357,942.00 | 372,000.00 | 5,587,212.38 |
| 8355 | Section 94 Plan Administration Reserve | 333,535.22 | 42,467.00 | -338,741.00 | 37,261.22 | 71,266.00 | | 108,527.22 |
| 8901 | Internal Loan - RALC Reserve | -376,692.88 | | | -376,692.88 | | | -376,692.88 |
| | Total Section 94 Contribution Reserves | 35,081,984.20 | 6,372,751.00 | -13,349,471.00 | 28,105,264.20 | 17,891,109.00 | 347,000.00 | 46,343,373.20 |
| 93004 - Other External Restrictions | | | | | | | | |
| 8376 | Domestic Waste Management Reserve | 5,740,760.46 | 17,640,380.00 | -19,239,980.00 | 4,141,160.46 | | 246,730.00 | 4,387,890.46 |
| 8377 | External Drainage Works Contribution Reserve | 553,468.86 | | | 553,468.86 | | | 553,468.86 |
| 8378 | Macquarie Park Corridor Special Rate Reserve | 1,146,146.34 | 1,332,180.00 | -1,804,176.00 | 674,150.34 | | | 674,150.34 |
| 8379 | Stormwater Management Service Charge Reserve | 747,783.56 | 1,008,100.00 | -897,860.00 | 858,023.56 | | | 858,023.56 |

Appendix A – Reserve Listing Report

| Natural Account | Description | 15/16 Opening Balance | Budget To Reserve | Budget From Reserve | 15/16 Budget Result | Review To Reserve | Review From Reserve | 15/16 Review Result |
|---|--|-----------------------|----------------------|-----------------------|---------------------|-------------------|---------------------|---------------------|
| 8380 | Sale of Roads Reserve | | | | | | | |
| 8381 | Affordable Housing Contribution | 138,910.00 | | -138,910.00 | | | | |
| | Total Other External Restrictions | 8,327,069.22 | 19,980,660.00 | -22,080,926.00 | 6,226,803.22 | | 246,730.00 | 6,473,533.22 |
| 93005 - Unexpended Grants Reserves | | | | | | | | |
| 8401 | U/Exp Grant - Home Modification & Maintenance | 157,747.28 | 423,020.00 | -429,890.00 | 150,877.28 | | | 150,877.28 |
| 8403 | U/Exp Grant - Volunteer Referral Agency | 50,051.65 | 8,480.00 | | 58,531.65 | | | 58,531.65 |
| 8404 | U/Exp Grant - Library Local Priority | 1,442.98 | 40,450.00 | -1,443.00 | 40,449.98 | | | 40,449.98 |
| 8408 | U/Exp Grant - Urban Sustain Program - Looking Glass Bay | 49,563.00 | | | 49,563.00 | | | 49,563.00 |
| 8409 | U/Exp Grant - Consolidated LEP for Ryde | | | | | | | |
| 8413 | U/Exp Grant -Sydney North/Sydney West Tussock Paspalum 06/11 | 8,633.95 | | | 8,633.95 | | -8,634.00 | -0.05 |
| 8415 | U/Exp Grant - Buffalo Creek - (SQID) | | | | | | | |
| 8418 | U/Exp Grant - Macquarie Park Master Plan | 30,000.00 | | | 30,000.00 | | | 30,000.00 |
| 8426 | U/Exp Grant - Noxious Weeds Management | | | | | | | |
| 8429 | U/Exp Grant - NSW Sport Regrading & Levelling | | | | | | | |
| 8432 | U/Exp Grant - Eastwood Floodplain Risk | | | | | | | |
| 8433 | U/Exp Grant - Liberty Swing Dunbar Park | 7,763.13 | | | 7,763.13 | | | 7,763.13 |
| 8434 | U/Exp Grant - Sport Development Program | 542.76 | | | 542.76 | | | 542.76 |
| 8435 | U/Exp Grant - WASIP | 39,640.86 | | -10,000.00 | 29,640.86 | | | 29,640.86 |
| 8437 | U/Exp Grant - Playing Field Lighting Upgrade | | | | | | | |
| 8438 | U/Exp Grant - Parramatta River Catchments Floodplain | 2,918.72 | | | 2,918.72 | | | 2,918.72 |

Appendix A – Reserve Listing Report

| Natural Account | Description | 15/16 Opening Balance | Budget To Reserve | Budget From Reserve | 15/16 Budget Result | Review To Reserve | Review From Reserve | 15/16 Review Result |
|-----------------|---|-----------------------|-------------------|---------------------|---------------------|-------------------|---------------------|---------------------|
| 8439 | U/Exp Grant - Vacation Care Program Grant | 5,253.73 | | | 5,253.73 | | | 5,253.73 |
| 8440 | U/Exp Grant - Crime Prevention Plan Grant | 11,303.32 | | | 11,303.32 | 8,697.00 | -20,000.00 | 0.32 |
| 8443 | U/Exp Grant - Curzon St/ Smith St Pedestrian (RTA) | 765.05 | | | 765.05 | | | 765.05 |
| 8446 | U/Exp Grant - Vimiera Road Traffic Facilities Renew (RTA) | 1,959.22 | | | 1,959.22 | | | 1,959.22 |
| 8447 | U/Exp Grant - M2 Advertising Public Benefit (RMS) | 35,722.02 | | | 35,722.02 | | | 35,722.02 |
| 8450 | U/Exp Grant - Meadowbank/Gladesville Traffic Study | | | | | | | |
| 8451 | U/Exp Grant - Rowe St Eastwood Traffic Calming | 9,725.16 | | | 9,725.16 | | | 9,725.16 |
| 8455 | U/Exp Grant - Planning for Ageing Population | 4,560.00 | | | 4,560.00 | | | 4,560.00 |
| 8456 | U/Exp Grant - No Littering - Eastwood | | | | | | | |
| 8457 | U/Exp Grant - Diving Blocks | | | | | | | |
| 8458 | U/Exp Grant - Macquarie Park - Property | 6,000,000.10 | | -6,000,000.00 | 0.10 | | | 0.10 |
| 8459 | U/Exp Grant - Restoring Blue Gum High in Denistone Park | 2,000.00 | | -2,000.00 | | | | |
| 8460 | U/Exp Grant - Restoring Blue Gum High in Darvall Park | 1,245.41 | | -1,245.00 | 0.41 | | | 0.41 |
| 8461 | U/Exp Grant - Better Waste & Recycling Fund | 214,010.43 | 259,261.77 | -424,446.00 | 48,826.20 | | -30,300.00 | 18,526.20 |
| 8462 | U/Exp Grant - Agincourt and Balaclava Rd TCS | 8,039.11 | | | 8,039.11 | | | 8,039.11 |
| 8463 | U/Exp Grant - Ivan Hoe Estate Collective Impact | 20,000.00 | | | 20,000.00 | | | 20,000.00 |
| 8464 | U/Exp Grant - CDAT | 3,100.00 | | | 3,100.00 | | | 3,100.00 |
| 8465 | U/Exp Grant - Blaxland Road SUP – Stage 3 (RMS) | 3,463.39 | | | 3,463.39 | | | 3,463.39 |
| 8466 | U/Exp Loan - LIRS Phase 1 | 71,774.82 | -71,775.00 | | -0.18 | | | -0.18 |
| 8467 | U/Exp Loan - LIRS Phase 2 | 1,273,536.00 | | -1,273,536.00 | | | | |
| 8468 | U/Exp Grant - Ryde Remembers (ANZAC) | 19,922.59 | -19,923.00 | | -0.41 | | | -0.41 |

Appendix A – Reserve Listing Report

| <i>Natural Account</i> | <i>Description</i> | <i>15/16 Opening Balance</i> | <i>Budget To Reserve</i> | <i>Budget From Reserve</i> | <i>15/16 Budget Result</i> | <i>Review To Reserve</i> | <i>Review From Reserve</i> | <i>15/16 Review Result</i> |
|------------------------|---|------------------------------|--------------------------|----------------------------|----------------------------|--------------------------|----------------------------|----------------------------|
| | Total Unexpended Grants Reserves | 8,034,684.68 | 639,513.77 | -8,142,560.00 | 531,638.45 | 8,697.00 | -58,934.00 | 481,401.45 |
| | Internal Loans | | | | | | | |
| 8901 | Internal Loan - RALC Reserve | -2,711,156.48 | 459,430.00 | -295,320.00 | -2,547,046.48 | 250,000.00 | | -2,297,046.48 |
| | Total Internal Loans | -2,711,156.48 | 459,430.00 | -295,320.00 | -2,547,046.48 | 250,000.00 | | -2,297,046.48 |
| | | | | | | | | |
| | TOTAL RESERVES | 132,583,060.30 | 44,764,562.77 | -69,019,486.00 | 106,280,407.07 | 32,651,946.00 | -14,227,454.00 | 126,752,629.07 |
| | Net Transfer | | | -24,254,923.23 | -24,254,923.23 | | 18,424,492.00 | -5,830,431.23 |

Appendix B – 2015/16 Quarterly Changes Report

| | | | | Approved Budget 2015/2016 | Actual 2015/2016 | Proposed Changes 2015/2016 | Comments |
|--|--|--|--|---------------------------------|---------------------|----------------------------------|----------|
|--|--|--|--|---------------------------------|---------------------|----------------------------------|----------|

Strategic City program

| | | | | | | |
|-------------------------------------|--|--------|-------|--------|----------------|--|
| 1011575 | Chief Operating Officer - Administration | Op Exp | | | 9,800 | Reallocation Budget to align with new organisation structure |
| 1011575 | Chief Operating Officer - Administration | Op Exp | | | 1,790 | Reallocation Budget to align with new organisation structure |
| 1011575 | Chief Operating Officer - Administration | Op Exp | | 7,964 | 33,730 | Consolidate conference budget as per ET's decision |
| 1011575 | Chief Operating Officer - Administration | Op Exp | | | 5,000 | Reallocation Budget to align with new organisation structure |
| 1011575 | Chief Operating Officer - Administration | Op Exp | | | 19,700 | Reallocation Budget to align with new organisation structure |
| 1011575 | Chief Operating Officer - Administration | Op Exp | | 42,860 | 452,490 | Reallocation Budget to align with new organisation structure |
| 1011575 | Chief Operating Officer - Administration | Op Exp | | | 400 | Reallocation Budget to align with new organisation structure |
| 1111505 | Corporate Reporting Unit | Op Exp | 2,470 | | (2,470) | Consolidate conference budget as per ET's decision |
| Total Strategic City program | | | | | 520,440 | |

Risk Management program

| | | | | | | |
|---------|--------------------|--------|-------|----------|----------|---|
| 2711012 | Audit & Compliance | Op Inc | | (70,641) | (70,640) | Contribution received from Willoughby City of Council |
| 1611139 | Internal Audit | Op Exp | 2,220 | | (2,220) | Consolidate conference budget as per ET's decision |



Appendix B – 2015/16 Quarterly Changes Report

| | | | <i>Approved Budget 2015/2016</i> | <i>Actual 2015/2016</i> | <i>Proposed Changes 2015/2016</i> | <i>Comments</i> |
|--------------------------------------|---------------------------------|--------|--|-----------------------------|---|---|
| 1611211 | Risk Management | Op Exp | 1,810 | | (1,810) | Consolidate conference budget as per ET's decision |
| 1711001 | Procurement Administration | Op Exp | 670 | | (670) | Consolidate conference budget as per ET's decision |
| 2711012 | Audit & Compliance | Op Exp | 169,120 | 168,316 | 38,140 | Increase the budget to reflect actuals and offset by additional contribution received |
| 5010225 | Emergency Management (SES) OPEX | Op Exp | 158,290 | 77,448 | 23,620 | Increase budget as per Annual Assessment Notice received on 01 December 2015 |
| Total Risk Management program | | | | | (13,580) | |

Community and Cultural program

| | | | | | | |
|---|-----------------------------------|--------|-------|-----|--------------|--|
| 6410000 | Events- Community | Op Exp | 8,600 | 430 | 9,500 | Transfer funding from Mayor's Office for hosting the Community Christmas party |
| 6411001 | Events Administration | Op Exp | 2,140 | | (2,140) | Consolidate conference budget as per ET's decision |
| 6811001 | Community Services Administration | Op Exp | 1,410 | | (1,410) | Consolidate conference budget as per ET's decision |
| 6811129 | Immunisation | Op Exp | 1,070 | | (1,070) | Consolidate conference budget as per ET's decision |
| 6811212 | Road Community Safety | Op Exp | 740 | | (740) | Consolidate conference budget as per ET's decision |
| 6811272 | Youth | Op Exp | 740 | | (740) | Consolidate conference budget as per ET's decision |
| Total Community and Cultural program | | | | | 3,400 | |

Appendix B – 2015/16 Quarterly Changes Report

| | | | <i>Approved Budget 2015/2016</i> | <i>Actual 2015/2016</i> | <i>Proposed Changes 2015/2016</i> | <i>Comments</i> |
|---|--|--------|--|-----------------------------|---|--|
| Customer and Community Relations program | | | | | | |
| 2011001 | Customer Service Administration | Op Exp | 340 | | (340) | Consolidate conference budget as per ET's decision |
| 6510001 | Communications & Media Service Unit - Administration | Op Exp | 2,140 | | (2,140) | Consolidate conference budget as per ET's decision |
| 6511163 | Media Monitoring | Op Exp | 13,130 | 25,841 | 15,000 | Increased expenditure due to Fit For the Future |
| Total Customer and Community Relations program | | | | | 12,520 | |

Open Space, Sport & Recreation program

| | | | | | | |
|---------|---|--------|-----------|----------|---------|--|
| 7411336 | Sydney North / Sydney West Tussock Paspalum 2006-11 | Op Inc | | 8,634 | 8,634 | Unexpended grant returned |
| 7811534 | Surf Attraction - Operating | Op Inc | (12,000) | (235) | 11,000 | Reduce the budget to reflect the actuals |
| 7811534 | Surf Attraction - Operating | Op Inc | (403,000) | (50,143) | 303,000 | Reduce the budget to reflect the actuals |
| 5410301 | Parks Asset Management OPEX | Op Exp | 340 | | (340) | Consolidate conference budget as per ET's decision |
| 7411001 | Natural Areas Administration | Op Exp | 1,410 | | (1,410) | Consolidate conference budget as per ET's decision |
| 7511001 | Tree Management - Street Trees | Op Exp | 1,350 | | (1,350) | Consolidate conference budget as per ET's decision |
| 7711001 | Parks Sports & Recreation Administration | Op Exp | 2,820 | | (2,820) | Consolidate conference budget as per ET's decision |
| 7811001 | RALC Aquatic Entry Administration | Op Exp | 1,400 | | (1,400) | Consolidate conference budget as per ET's decision |



Appendix B – 2015/16 Quarterly Changes Report

| | | | <i>Approved Budget 2015/2016</i> | <i>Actual 2015/2016</i> | <i>Proposed Changes 2015/2016</i> | <i>Comments</i> |
|---------|---|----------|--|-----------------------------|---|---|
| 7811534 | Surf Attraction - Operating | Op Exp | 28,460 | | (28,460) | Reduce the budget to reflect the actuals |
| 7811534 | Surf Attraction - Operating | Op Exp | 57,110 | | (57,110) | Reduce the budget to reflect the actuals |
| 7811534 | Surf Attraction - Operating | Op Exp | 120,000 | 22,110 | (75,000) | Reduce the budget to reflect the actuals |
| 7730070 | Active in Ryde Program Implementation | NCP Inc | (12,000) | (5,089) | (1,500) | Additional expense offset by Park Hire Income |
| 4130706 | Review of Sport and Recreation Plan | NCP Exp | | | 12,000 | Budget for Review of Sport and Recreation Plan project |
| 4130707 | Review of Plans of Management | NCP Exp | | | 20,000 | Budget for consultant fees for review structure of City of Ryde's Plans of Management |
| 7730070 | Active in Ryde Program Implementation | NCP Exp | 17,000 | | 1,500 | Additional expense offset by Park Hire Income |
| 50015 | Sportsground Amenities Upgrades Renewal | Cap Inc | (28,491) | (43,759) | (15,000) | Successful application for NSW Government Grant |
| 50015 | Sportsground Amenities Upgrades Renewal | Cap Exp | 306,856 | 106,470 | 15,000 | Successful application for NSW Government Grant |
| 51011 | Sportsfield Floodlighting Expansion | Cap Inc | | | (81,000) | Additional contributions made by user groups |
| 51011 | Sportsfield Floodlighting Expansion | Cap Exp | 293,502 | 41,251 | 81,000 | Increase the budget for Sportsfield Floodlighting Expansion Capital Program and funding offset by additional contribution from user group |
| 7741802 | Synthetic Sports Surface Action Plan | Cap Exp | 1,000,000 | | 400,000 | For the construction of new facilities at Marsfield Park will be required to be completed before 16/17 cricket season |
| 7411336 | Sydney North / Sydney West Tussock Paspalum 2006-11 | From Res | | | (8,634) | Unexpended grant returned |
| 7741802 | Synthetic Sports Surface Action Plan | From Res | (1,000,000) | | (400,000) | For the construction of new facilities at Marsfield Park will be required to be completed before 16/17 cricket season |



Appendix B – 2015/16 Quarterly Changes Report

| | | | <i>Approved Budget 2015/2016</i> | <i>Actual 2015/2016</i> | <i>Proposed Changes 2015/2016</i> | <i>Comments</i> |
|---|-----------------------------------|----------|--|-----------------------------|---|--|
| 7811001 | RALC Aquatic Entry Administration | From Res | (984,080) | | 1,400 | Consolidate conference budget as per ET's decision |
| 7811534 | Surf Attraction - Operating | From Res | | | (153,430) | Reduced operating income and expenditure for Surf Attraction Operating Program |
| Total Open Space, Sport & Recreation program | | | | | 26,080 | |

Centres and Neighbourhood program

| | | | | | | |
|--|---|----------|--|--|-----------|---|
| 6841075 | Lighting & CCTV in Eastwood - Safer Streets | Cap Inc | | | (180,000) | Completion of the works for the Grant funding received from the Federal Government and project will be completed by June 2016 |
| 6841075 | Lighting & CCTV in Eastwood - Safer Streets | Cap Exp | | | 200,000 | Completion of the works for the Grant funding received from the Federal Government and project will be completed by June 2016 |
| 6841075 | Lighting & CCTV in Eastwood - Safer Streets | From Res | | | (20,000) | Completion of the works for the Grant funding received from the Federal Government and project will be completed by June 2016 |
| Total Centres and Neighbourhood program | | | | | | |

Library program

| | | | | | | |
|---------|------------------------------|--------|--------|--------|---------|--|
| 7011148 | Library Local Priority Grant | Op Inc | | | (6,720) | Additional contribution of Hunters Hill Local Priority Grant |
| 7011148 | Library Local Priority Grant | Op Exp | 41,893 | 33,439 | 6,720 | Increase the budget and funding offset by additional contribution of Hunters Hill Local Priority Grant |



Appendix B – 2015/16 Quarterly Changes Report

| | | | <i>Approved Budget 2015/2016</i> | <i>Actual 2015/2016</i> | <i>Proposed Changes 2015/2016</i> | <i>Comments</i> |
|------------------------------|--------------------------|--------|--|-----------------------------|---|--|
| 7011150 | Library Support Services | Op Exp | 2,820 | | (2,820) | Consolidate Conference Budget as per ET's decision |
| Total Library program | | | | | (2,820) | |

Internal Corporate Services program

| | | | | | | |
|---------|--|--------|--------|--------|----------|---|
| 1011114 | General Manager's Office | Op Exp | 10,240 | 3,418 | 2,040 | Consolidate conference budget as per ET's decision |
| 1111001 | Corporate Services Administration | Op Exp | | | 9,800 | Reallocation Budget to align with new organisation structure |
| 1111001 | Corporate Services Administration | Op Exp | 2,820 | 7,864 | 50,100 | Consolidate conference budget as per ET's decision |
| 1211001 | Finance Administration | Op Exp | 1,410 | | (1,410) | Consolidate conference budget as per ET's decision |
| 1211463 | Finance - Financial Accounting - Administration | Op Exp | 1,410 | | (1,410) | Consolidate conference budget as per ET's decision |
| 1211464 | Finance - Management Accounting - Administration | Op Exp | 1,410 | | (1,410) | Consolidate conference budget as per ET's decision |
| 1311001 | Rates & Revenue Administration | Op Exp | 740 | | (740) | Consolidate conference budget as per ET's decision |
| 1311001 | Rates & Revenue Administration | Op Exp | 57,810 | 27,718 | 7,240 | Increase budget to reflect the 30% of postage costs increase |
| 1411001 | Payroll Administration | Op Exp | 740 | | (740) | Consolidate conference budget as per ET's decision |
| 2111001 | Human Resources Administration | Op Exp | 2,820 | | (2,820) | Consolidate conference budget as per ET's decision |
| 2211375 | Office of the General Manager Training | Op Exp | 32,190 | 821 | (26,430) | Budget reallocation and transfer training budget to conference budget |

Appendix B – 2015/16 Quarterly Changes Report

| | | | <i>Approved Budget 2015/2016</i> | <i>Actual 2015/2016</i> | <i>Proposed Changes 2015/2016</i> | <i>Comments</i> |
|---------|--|--------|--|-----------------------------|---|--|
| 2211376 | Corporate and Community Services Training | Op Exp | 84,080 | 30,424 | 6,430 | Budget reallocation and transfer training budget to conference budget |
| 2211377 | City Strategy & Planning Training | Op Exp | 86,860 | 9,442 | (30,480) | Budget reallocation and transfer training budget to conference budget |
| 2211378 | City Works and Infrastructure Training | Op Exp | 113,930 | 87,355 | 6,400 | Budget reallocation and transfer training budget to conference budget |
| 2211379 | Office of Chief Operating Officer Training | Op Exp | 91,980 | 13,556 | (55,930) | Budget reallocation and transfer training budget to conference budget |
| 2411001 | Information Technology Services Administration | Op Exp | 6,910 | | (6,910) | Consolidate conference budget as per ET's decision |
| 2511001 | Records Management Administration | Op Exp | 340 | | (340) | Consolidate conference budget as per ET's decision |
| 2511066 | Corporate Mail Services | Op Exp | 135,950 | 112,097 | 25,000 | Increase budget to reflect the 30% of postage costs increase |
| 2611001 | Land Information Systems Administration | Op Exp | 860 | | (860) | Consolidate conference budget as per ET's decision |
| 2711001 | Environment & Planning Administration | Op Exp | 1,410 | 5,685 | 28,750 | Consolidate conference budget as per ET's decision |
| 2711026 | Business System Management | Op Exp | 169,120 | 94,918 | 20,700 | Increase the budget to reflect actuals and additional funding will be offset by additional contribution received |
| 4310001 | Public Works Unit Management | Op Exp | 3,620 | 16,869 | 54,280 | Consolidate conference budget as per ET's decision |
| 4610001 | Operations Unit Management | Op Exp | 740 | | (740) | Consolidate conference budget as per ET's decision |
| 5790001 | Plant Suspense Control | Op Exp | 2,140 | | (2,140) | Consolidate conference budget as per ET's decision |
| 6211001 | Community Life Administration | Op Exp | 19,600 | 8,808 | (19,600) | Reallocation Budget to align with new organisation structure |
| 6211001 | Community Life Administration | Op Exp | 1,790 | 30 | (1,790) | Reallocation Budget to align with new organisation structure |



Appendix B – 2015/16 Quarterly Changes Report

| | | | <i>Approved Budget 2015/2016</i> | <i>Actual 2015/2016</i> | <i>Proposed Changes 2015/2016</i> | <i>Comments</i> |
|---------|-----------------------------------|----------|--|-----------------------------|---|---|
| 6211001 | Community Life Administration | Op Exp | 3,550 | 25 | (3,550) | Consolidate conference budget as per ET's decision |
| 6211001 | Community Life Administration | Op Exp | 5,000 | 327 | (5,000) | Reallocation Budget to align with new organisation structure |
| 6211001 | Community Life Administration | Op Exp | 19,700 | | (19,700) | Reallocation Budget to align with new organisation structure |
| 6211001 | Community Life Administration | Op Exp | 452,490 | 184,036 | (452,490) | Reallocation Budget to align with new organisation structure |
| 6211001 | Community Life Administration | Op Exp | 400 | | (400) | Reallocation Budget to align with new organisation structure |
| 1141858 | Organisational Review | Cap Inc | | | (750,000) | Contribution for Fitout North Ryde and Fitout Level 1A |
| 1141858 | Organisational Review | Cap Exp | 1,000,000 | | 750,000 | Fitout for North Ryde and Fitout Level 1A. |
| 1111001 | Corporate Services Administration | From Res | | | (1,400) | Consolidate conference budget as per ET's decision |
| 1211109 | Finance Controlled Items | From Res | | | (14,500,000) | Transfer funding from Assets Replacement Reserve to the new Accommodation Reserves and Fit For The Future Reserve to fund North Ryde accommodation costs and anticipated merger costs |
| 4310001 | Public Works Unit Management | From Res | | | (2,140) | Consolidate conference budget as per ET's decision |
| 4310001 | Public Works Unit Management | From Res | | | (3,660) | Consolidate conference budget as per ET's decision |
| 1211109 | Finance Controlled Items | To Res | | | 12,500,000 | Creation of Accommodation Reserve to fund costs associated with North Ryde property |
| 1211109 | Finance Controlled Items | To Res | 250,000 | | 2,000,000 | Additional funds required to cover costs of any merger |

Appendix B – 2015/16 Quarterly Changes Report

| | | | <i>Approved Budget 2015/2016</i> | <i>Actual 2015/2016</i> | <i>Proposed Changes 2015/2016</i> | <i>Comments</i> |
|--|--------------------------|--------|--|-----------------------------|---|--|
| 1211109 | Finance Controlled Items | To Res | | | 8,697 | Unspent grant has not been transferred to unspent grant reserve in 2014/2015 financial year |
| 5790001 | Plant Suspense Control | To Res | 1,932,860 | | 2,140 | Consolidate conference budget as per ET's decision |
| 1211109 | Finance Controlled Items | | 250,000 | | 250,000 | Write down of the RALC Internal loan by \$250k from additional income received in December Quarter |
| Total Internal Corporate Services program | | | | | (170,513) | |

Governance and Civic program

| | | | | | | |
|---|---|---------|-----------|---------|-----------------|--|
| 1811001 | Governance Administration | Op Exp | 1,410 | | (1,410) | Consolidate conference budget as per ET's decision |
| 1811063 | Governance Contributions | Op Exp | 1,662,150 | 763,966 | (79,313) | Reduce the budget as per Annual Assessment Notice received on 01 December 2015. |
| 1811425 | Mayor's Office | Op Exp | 19,500 | 2,244 | (9,500) | Transfer funding for hosting the Community Christmas party |
| 7030701 | Photography of Corporate Art Collection | NCP Exp | | | 10,000 | Council Resolution to undertake professional photography of the artworks in the current collection and increase community access through providing online access through the Council Website and Library Catalogue |
| Total Governance and Civic program | | | | | (80,223) | |

Land Use Planning program

Appendix B – 2015/16 Quarterly Changes Report

| | | | <i>Approved Budget 2015/2016</i> | <i>Actual 2015/2016</i> | <i>Proposed Changes 2015/2016</i> | <i>Comments</i> |
|--|-----------------------------------|---------|--|-----------------------------|---|--|
| 4111001 | Strategic Planning Administration | Op Exp | 1,410 | | (1,410) | Consolidate conference budget as per ET's decision |
| 4111221 | Section 94 Capital Income-Roads | Cap Inc | (391,217) | (2,390,853) | (1,996,981) | Income received to date |
| 4111221 | Section 94 Capital Income-Roads | Cap Inc | (1,089,344) | (4,378,552) | (3,275,829) | Income received to date |
| 4111221 | Section 94 Capital Income-Roads | Cap Inc | (224,602) | (585,748) | (357,942) | Income received to date |
| 4111221 | Section 94 Capital Income-Roads | Cap Inc | (3,142,641) | (15,375,131) | (12,189,091) | Income received to date |
| 4111221 | Section 94 Capital Income-Roads | Cap Inc | (42,467) | (113,998) | (71,266) | Income received to date |
| 4111221 | Section 94 Capital Income-Roads | To Res | 1,089,344 | | 3,275,829 | Transfer Sec94 income received to Reserve |
| 4111221 | Section 94 Capital Income-Roads | To Res | 3,142,641 | | 12,189,091 | Transfer Sec94 income received to Reserve |
| 4111221 | Section 94 Capital Income-Roads | To Res | 391,217 | | 1,996,981 | Transfer Sec94 income received to Reserve |
| 4111221 | Section 94 Capital Income-Roads | To Res | 224,602 | | 357,942 | Transfer Sec94 income received to Reserve |
| 4111221 | Section 94 Capital Income-Roads | To Res | 42,467 | | 71,266 | Transfer Sec94 income received to Reserve |
| Total Land Use Planning program | | | | | (1,410) | |

Regulatory program

| | | | | | | |
|---------|-------------------------|--------|-----------|-------------|-----------|--|
| 2811081 | Development Assessments | Op Inc | (921,090) | (1,117,609) | (350,000) | Increase the budget to reflect the actuals |
|---------|-------------------------|--------|-----------|-------------|-----------|--|

Appendix B – 2015/16 Quarterly Changes Report

| | | | <i>Approved Budget 2015/2016</i> | <i>Actual 2015/2016</i> | <i>Proposed Changes 2015/2016</i> | <i>Comments</i> |
|---------|--|--------|--|-----------------------------|---|---|
| 2811236 | Subdivisions | Op Inc | (22,980) | (47,383) | (30,000) | Increase the budget to reflect the actuals |
| 3511001 | Building & Land Use Enforcement Administration | Op Inc | (222,360) | (837,516) | (80,000) | Increase income because tracking better than predicted due to continued development market |
| 3511001 | Building & Land Use Enforcement Administration | Op Inc | (22,980) | (104,889) | (130,000) | Increase income because tracking better than predicted due to continued development market |
| 3711507 | Swimming Pool Inspection Program | Op Inc | (123,360) | (68) | 70,000 | Reduced income due to staff vacancy since August 2015 and casual staff will commence in Jan 2016 3 days per week for 6 months until position is recruited |
| 4211191 | Prelodgement | Op Inc | (22,980) | (74,164) | (50,000) | Increase the budget to reflect the actuals |
| 4211250 | Urban Design Review Panel | Op Inc | (11,540) | (32,618) | (30,000) | Increase the budget to reflect the actuals |
| 2711053 | Committee Services | Op Exp | 96,650 | 54,239 | 11,800 | Increase the budget to reflect actuals and offset by additional contribution received |
| 2811001 | Development Application Assessments Administration | Op Exp | 1,410 | | (1,410) | Consolidate conference budget as per ET's decision |
| 2811081 | Development Assessments | Op Exp | 20,000 | 32,224 | 20,000 | Increase the budget to reflect the actuals and additional funding will be offset by the additional DA fees |
| 2811081 | Development Assessments | Op Exp | | 61,711 | 80,000 | Increase the budget to reflect the actuals and additional funding will be offset by the additional DA fees |
| 2811081 | Development Assessments | Op Exp | 5,000 | 40,222 | 60,000 | Increase the budget to reflect the actuals and additional funding will be offset by the additional DA fees |
| 2811081 | Development Assessments | Op Exp | 475,100 | 329,825 | 150,000 | Increase the budget to reflect the actuals and additional funding will be offset by the additional DA fees |
| 3511123 | Health & Building Administration | Op Exp | 1,350 | | (1,350) | Consolidate conference budget as per ET's decision |

Appendix B – 2015/16 Quarterly Changes Report

| | | | | Approved Budget 2015/2016 | Actual 2015/2016 | Proposed Changes 2015/2016 | Comments |
|---------------------------------|--|----------|--------|---------------------------------|---------------------|--|----------|
| 3911001 | Parking Control Administration | Op Exp | 3,220 | | (3,220) | Consolidate conference budget as per ET's decision | |
| 4211250 | Urban Design Review Panel | Op Exp | 21,810 | 28,451 | 80,000 | Increase the budget to reflect the actuals and additional funding will be offset by the additional DA fees | |
| 5811553 | DWM Illegal Dumping and Littering Reg - OPEX | Op Exp | | | 30,300 | Reduction of illegal dumping as per Finance & Governance Committee Meeting 3/15 held on 15/12/15 | |
| 4130705 | Macquarie Park On-Street Parking Rate Consultation | NCP Exp | | | 8,000 | Budget for community consultation sessions | |
| 5811553 | DWM Illegal Dumping and Littering Reg - OPEX | From Res | | | (30,300) | Reduction of illegal dumping as per Finance & Governance Committee Meeting 3/15 held on 15/12/15 | |
| Total Regulatory program | | | | | (196,180) | | |

Economic Development program

| | | | | | | |
|---|--------------------|---------|--|--|---------------|--|
| 4130704 | Night Time Economy | NCP Exp | | | 20,000 | Study to identify requirements for the activation of Macquarie Park's night time economy as per Council Resolution dated |
| Total Economic Development program | | | | | 20,000 | |

Catchment program

| | | | | | | |
|---------|--|---------|-------|-----------|-----------|---|
| 8510001 | Infrastructure Integration Unit Management | Op Exp | 1,410 | | (1,410) | Consolidate conference budget as per ET's decision. |
| 50022 | Stormwater Improvement Works Renewal | Cap Inc | | (259,848) | (372,000) | Adjustment to be made to reflect the increase in funding from the Office of Environment and Heritage for Waterloo |

Appendix B – 2015/16 Quarterly Changes Report

| | | | <i>Approved Budget 2015/2016</i> | <i>Actual 2015/2016</i> | <i>Proposed Changes 2015/2016</i> | <i>Comments</i> |
|--------------------------------|--------------------------------------|----------|--|-----------------------------|---|---|
| | | | | | | Deduction Basin project |
| 50022 | Stormwater Improvement Works Renewal | From Res | (2,236,262) | | 372,000 | Adjustment to be made to reflect the increase in funding from the Office of Environment and Heritage for Waterloo deduction Basin project |
| 54119 | Maint - Road Drainage (P & C &SS) | From Res | (13,060) | | (55,430) | Correct source funding |
| Total Catchment program | | | | | (56,840) | |

Environmental program

| | | | | | | |
|------------------------------------|---------------------------------|----------|-----------|--|----------------|--|
| 8311001 | Environmental Administration | Op Exp | 2,480 | | (2,480) | Consolidate conference budget as per ET's decision |
| 8430469 | Lighting Audit and Upgrade Work | NCP Inc | (22,000) | | 22,000 | This rebate income was factored into installation costs and discounted from final costs |
| 8430469 | Lighting Audit and Upgrade Work | NCP Exp | 144,347 | | 15,000 | Increase budget to fund air quality testing for Civic Centre - Lead and AC which exceeded predicted costs, after RFQ's were received |
| 8430469 | Lighting Audit and Upgrade Work | From Res | (122,347) | | (37,000) | Increase budget to fund air quality testing for Civic Centre - Lead and AC which exceeded predicted costs, after RFQ's were received |
| Total Environmental program | | | | | (2,480) | |

Traffic & Transport program

Appendix B – 2015/16 Quarterly Changes Report

| | | | <i>Approved Budget 2015/2016</i> | <i>Actual 2015/2016</i> | <i>Proposed Changes 2015/2016</i> | <i>Comments</i> |
|--|--|----------|--|-----------------------------|---|---|
| 4141772 | PAMP Implementation Works - Central, East and West Wards | Cap Exp | 75,000 | | 25,000 | Additional works to value \$25k brought forward from next year's allocation |
| 4141772 | PAMP Implementation Works - Central, East and West Wards | From Res | (75,000) | | (25,000) | Additional works to value \$25k brought forward from next year's allocation |
| Total Traffic & Transport program | | | | | | |

Waste and Recycling program

| | | | | | | |
|--|----------------------------------|----------|-------------|-----------|-----------------|---|
| 5810403 | DWM Disposal OPEX | Op Inc | | (104,754) | (200,000) | Increase budget against actual for Recycling Processing Rebate |
| 5911496 | Non Rateable Commercial services | Op Inc | | (138,593) | (139,305) | Increase budget against actuals for Other Waste Service Charge. |
| 5810001 | DWM Unit Management | Op Exp | 3,660 | | (3,660) | Consolidate conference budget as per ET's decision |
| 5810403 | DWM Disposal OPEX | Op Exp | | (312,407) | (46,730) | Transfer budget to Commercial Waste Operating Program |
| 5810403 | DWM Disposal OPEX | Op Exp | 2,536,040 | 1,268,156 | (462,012) | Reallocation the budget to reflect the actuals for Garden Organics Disposal Program |
| 5810403 | DWM Disposal OPEX | Op Exp | | 264,088 | 462,012 | Reallocation the budget to reflect the actuals for Garden Organics Disposal Program |
| 5910407 | Commercial Waste OPEX | Op Exp | 128,270 | 80,131 | 46,730 | Transfer funding from DWM Disposal Operating Program |
| 5810001 | DWM Unit Management | From Res | (534,210) | | 3,660 | Consolidate conference budget as per ET's decision |
| 5810403 | DWM Disposal OPEX | From Res | (6,626,110) | | 246,730 | Reduce the budget to reflect the actuals for Garden Organics Disposal Program |
| Total Waste and Recycling program | | | | | (92,575) | |

Appendix B – 2015/16 Quarterly Changes Report

| | | | | <i>Approved Budget 2015/2016</i> | <i>Actual 2015/2016</i> | <i>Proposed Changes 2015/2016</i> | <i>Comments</i> |
|--|--|--|--|--|-----------------------------|---|-----------------|
|--|--|--|--|--|-----------------------------|---|-----------------|

Property Portfolio program

| | | | | | | |
|---|------------------------------------|----------|-------------|---------|----------------|--|
| 5510001 | Building Services Unit Management | Op Exp | 340 | | (340) | Consolidate conference budget as per ET's decision |
| 53018 | Oper - Corporate Buildings | Op Exp | 428,990 | 171,974 | 264,250 | Lease Payment for North Ryde New Office Building |
| 53018 | Oper - Corporate Buildings | From Res | | | (264,250) | Lease Payment for North Ryde New Office Building |
| 5610502 | Property Portfolio Management OPEX | Op Exp | 2,010 | | (2,010) | Consolidate conference budget as per ET's decision |
| 5540810 | Civic Centre- Essential Renewal | Cap Exp | 1,000,000 | | (650,000) | Reduce the budget to reflect the actuals |
| 5540810 | Civic Centre- Essential Renewal | From Res | (1,000,000) | | 650,000 | Reduce the budget to reflect the actuals |
| Total Property Portfolio program | | | | | (2,350) | |

Roads program

| | | | | | | |
|---------|-------------------------------|---------|--------|--------|-----------|---|
| 4710001 | Road Services Unit Management | Op Exp | 1,240 | | (1,240) | Consolidate conference budget as per ET's decision |
| 4710001 | Road Services Unit Management | Op Exp | 19,700 | 7,296 | (19,700) | Movement of vehicle costs from Asset Systems Base Budget to Restoration Program |
| 4710227 | Restoration Management OPEX | Op Exp | 2,330 | 40,257 | 19,700 | Movement of vehicle costs from Asset Systems Base Budget to Restoration Program |
| 50002 | Road Resurfacing Renewal | Cap Inc | | | (768,190) | Additional grant funding received as per the report of the Works & Community |

Appendix B – 2015/16 Quarterly Changes Report

| | | | <i>Approved Budget 2015/2016</i> | <i>Actual 2015/2016</i> | <i>Proposed Changes 2015/2016</i> | <i>Comments</i> |
|----------------------------|--------------------------|---------|--|-----------------------------|---|---|
| | | | | | | Committee meeting 15/15 held on 17/11/2015 |
| 50002 | Road Resurfacing Renewal | Cap Exp | 4,863,570 | 4,489,163 | 768,190 | Additional funding required as per the report of the Works & Community Committee meeting 15/15 held on 17/11/2015 |
| Total Roads program | | | | | (1,240) | |
| GRAND TOTAL | | | | | (37,771) | |

Appendix C – Consolidated Income and Expenditure Estimates 2015/16

| PROJECTED OPERATING RESULT | Original Budget 2015/2016 \$'000 | C/Over Budget 2015/2016 \$'000 | TOTAL Original Budget 2015/2016 \$'000 | Sep Changes 2015/2016 \$'000 | Dec Changes 2015/2016 \$'000 | Mar Changes 2015/2016 \$'000 | Jun Carryovers 2015/2016 \$'000 | Jun Changes 2015/2016 \$'000 | PROPOSED Budget 2015/2016 \$'000 | ACTUAL YTD 2015/2016 \$'000 |
|--|---|---------------------------------------|---|-------------------------------------|-------------------------------------|-------------------------------------|--|-------------------------------------|---|------------------------------------|
| OPERATING REVENUE | | | | | | | | | | |
| Rates & Annual Charges | 71,163 | | 71,163 | | 139 | | | | 71,303 | 71,778 |
| User Charges & Fees | 14,730 | | 14,730 | (76) | 156 | | | | 14,810 | 10,437 |
| Interest | 3,447 | | 3,447 | 444 | | | | | 3,891 | 3,437 |
| Other Operating Revenue | 7,274 | | 7,274 | (33) | 401 | | | | 7,641 | 4,816 |
| Operating Grants & Contributions | 6,856 | 30 | 6,886 | 126 | (22) | | | | 6,990 | 4,617 |
| TOTAL OPERATING REVENUE | 103,471 | 30 | 103,501 | 461 | 674 | | | | 104,635 | 95,086 |
| OPERATING EXPENSES | | | | | | | | | | |
| Employee Costs | 45,295 | | 45,295 | 69 | 56 | | | | 45,419 | 20,367 |
| Materials & Contracts | 28,594 | 1,299 | 29,893 | 726 | 420 | | | | 31,039 | 13,160 |
| Borrowing Costs | 248 | | 248 | | | | | | 248 | 115 |
| Other Operating Expenses | 17,807 | 90 | 17,896 | 13 | 204 | | | | 18,113 | 8,486 |
| TOTAL OPERATING EXPENSES | 91,944 | 1,389 | 93,333 | 808 | 679 | | | | 94,820 | 42,128 |
| Operating Result Before Capital Amounts | 11,527 | (1,359) | 10,168 | (347) | (6) | | | | 9,815 | 52,957 |
| Capital Grants & Contributions | 806 | 477 | 1,283 | 7,650 | 20,057 | | | | 28,991 | 25,943 |
| In-kind Contributions | | | | | | | | | | |
| Net Gain / (Loss) on Disposal of Assets | | | | | | | | | | 283 |
| Total Capital Income | 806 | 477 | 1,283 | 7,650 | 20,057 | | | | 28,991 | 26,226 |
| Operating Result Before Depreciation | 12,334 | (882) | 11,451 | 7,303 | 20,051 | | | | 38,806 | 79,183 |
| Depreciation & Impairment | 15,585 | | 15,585 | | | | | | 15,585 | 825 |
| Operating Result | (3,252) | (882) | (4,134) | 7,303 | 20,051 | | | | 23,220 | 78,358 |

Appendix C – Consolidated Income and Expenditure Estimates 2015/16

| PROJECTED FUNDING | Original Budget | C/Over Budget | TOTAL Original Budget | Sep Changes | Dec Changes | Mar Changes | Jun Carryovers | Jun Changes | PROPOSED Budget | ACTUAL YTD |
|---|------------------------|----------------------|------------------------------|--------------------|--------------------|--------------------|-----------------------|--------------------|------------------------|-------------------|
| OPERATING RESULT | (3,252) | (882) | (4,134) | 7,303 | 20,051 | | | | 23,220 | 78,358 |
| Funding | | | | | | | | | | |
| ADD (Non-Cash) - Depreciation | 15,585 | | 15,585 | | | | | | 15,585 | 825 |
| ADD (Non-Cash) - ELE Accruals | | | | | | | | | | |
| ADD (Non-Cash) - Interest on Security Deposits - Accruals | | | | | | | | | | |
| ADD Book Value of Assets Disposed | 1,075 | | 1,075 | | | | | | 1,075 | 488 |
| Cash Available to Fund Capital Expenditure | 13,409 | (882) | 12,526 | 7,303 | 20,051 | | | | 39,881 | 79,671 |
| CAPITAL EXPENDITURE | | | | | | | | | | |
| Office of the Chief Operating Officer | | | | 100 | | | | | 100 | |
| City Strategy and Planning | 10,252 | 2,873 | 13,125 | 1,258 | 425 | | | | 14,807 | 1,890 |
| City Works and Infrastructure | 19,724 | 5,722 | 25,447 | 1,289 | 864 | | | | 27,599 | 13,109 |
| Corporate and Community Services | 2,815 | 149 | 2,965 | 1,215 | 300 | | | | 4,480 | 1,122 |
| TOTAL CAPITAL EXPENDITURE | 32,791 | 8,745 | 41,536 | 3,861 | 1,589 | | | | 46,986 | 16,121 |
| Cash Flow to Fund | (19,382) | (9,627) | (29,009) | 3,442 | 18,462 | | | | (7,105) | 63,550 |
| Financed by: | | | | | | | | | | |
| Opening Working Capital | 3,053 | 1,910 | 4,963 | | | | | | 4,963 | 4,963 |
| Borrowings | | | | | | | | | | |
| New Borrowings | 425 | | 425 | | | | | | 425 | |
| Less: Loan Repayments | (1,008) | | (1,008) | | | | | | (1,008) | (603) |
| Net Loan Funds (Payments/Receipts) | (583) | | (583) | | | | | | (583) | (603) |
| Reserves | 19,958 | 9,627 | 29,585 | (5,330) | (18,424) | | | | 5,830 | 881 |
| Closing Working Capital | 3,045 | 1,910 | 4,955 | (1,888) | 38 | | | | 3,105 | 68,790 |
| Net change in Working Capital | 8 | (0) | 8 | 1,888 | (38) | | | | 1,858 | (63,827) |