

**Meeting Date:** Tuesday 23 November 2021  
**Location:** Council Chambers, Level 1A, 1 Pope Street, Ryde and Online  
**Time:** 7.00pm

*Council Meetings will be recorded on audio tape for minute-taking purposes as authorised by the Local Government Act 1993. Council Meetings will also be webcast.*

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## **COUNCIL REPORTS**

### **1 ITEMS PUT WITHOUT DEBATE**

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**Report prepared by:** Civic Services Manager  
**File No.:** CLM/21/1/1/2 - BP21/982

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#### **REPORT SUMMARY**

In accordance with Council's Code of Meeting Practice, Council can determine those matters on the Agenda that can be adopted without the need for any discussion.

#### **RECOMMENDATION:**

That Council determine the Items on Council's Agenda that will be adopted without debate.

OR

That Council determine all Items on the Agenda.

**2 CONFIRMATION OF MINUTES - Council Meeting held on 26 October 2021**

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**Report prepared by:** Civic Services Manager

**File No.:** CLM/21/1/1/2 - BP21/983

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**REPORT SUMMARY**

In accordance with Council's Code of Meeting Practice, a motion or discussion with respect to such minutes shall not be in order except with regard to their accuracy as a true record of the proceedings.

**RECOMMENDATION:**

That the Minutes of the Council Meeting 12/21, held on 26 October 2021 be confirmed.

**ATTACHMENTS**

- 1 MINUTES - Ordinary Council Meeting - 26 October 2021

**ITEM 2 (continued)**

**ATTACHMENT 1**

**Council Meeting  
MINUTES OF MEETING NO. 12/21**

**Meeting Date:** Tuesday 26 October 2021  
**Location:** Online Audio Visual Meeting  
**Time:** 7.00pm

**Councillors Present:** The Mayor, Councillor Laxale and Councillors Brown, Clifton, Gordon, Lane, Maggio, Moujalli, Pedersen, Purcell, Yedelian OAM and Zhou.

Note: Councillor Yedelian OAM left the meeting at 7.28pm and did not return. He was not present for consideration or voting on Confidential Items 12, 13, 14 and 15.

Note: Councillor Maggio left the meeting at 7.41pm and did not return. He was not present for consideration or voting on Confidential Items 13, 14 and 15.

**Apologies:** Nil.

**Leave of Absence:** Councillor Kim.

**Staff Present:** General Manager, Director – Customer and Community Services, Director – Corporate Services, Director – City Planning and Environment, Director – City Works, General Counsel, Chief Financial Officer, Manager – People and Performance, Manager – Corporate Governance, Manager – Communications and Engagement, Manager – Parks, Manager – Operations, Manager – Assets and Infrastructure, Senior Coordinator – Financial Reporting and Operations, Senior Infrastructure Services Engineer, Kenneth Leung (Audit Office), Tahsin Hossain (Audit Office), James Winter (Grant Thornton), Lesley Yang (Grant Thornton), System Support Officer, Civic Services Manager and Civic Support Officer.

**PRAYER**

Reverend Brendan Handel of the Ryde Baptist Church offered prayer prior to the commencement of the meeting.

**NATIONAL ANTHEM**

The National Anthem was sung prior to the commencement of the meeting.

**ITEM 2 (continued)**

**ATTACHMENT 1**

**LEAVE OF ABSENCE**

The Mayor, Councillor Laxale advised that Councillor Kim had requested a Leave of Absence for the period 26 October 2021 to 21 November 2021 inclusive.

**RESOLUTION:** (Moved by Councillors Lane and Maggio)

That Councillor Kim's Leave of Absence for the period 26 October 2021 to 21 November 2021 inclusive be approved.

On being put to the meeting, Councillors Clifton and Gordon abstained from voting and accordingly their votes were recorded Against the Motion.

**Record of Voting:**

For the Motion: The Mayor, Councillor Laxale and Councillors Brown, Lane, Maggio, Moujalli, Pedersen, Purcell, Yedelian OAM and Zhou

Against the Motion: Councillors Clifton and Gordon

**DISCLOSURES OF INTEREST**

There were no disclosures of interest.

**TABLING OF PETITIONS**

Councillor Maggio tabled a Petition with approximately 25 signatures in relation to Jordan Street, Gladesville and the relocation of a bus stop.

**PUBLIC PARTICIPATION ON ITEMS LISTED ON THE AGENDA**

The following persons made a written submission to Council:-

<b>Name</b>	<b>Topic</b>
Katy Gilles on behalf of Joseph Gilles	<b>Notice of Motion 1</b> – Off Leash Dog Park at Olympic Park
George Dimech (representing Ryde Dragon Boat Club)	<b>Notice of Motion 6</b> – Ryde Dragon Boat Club

**PUBLIC PARTICIPATION ON ITEMS NOT LISTED ON THE AGENDA**

No written submissions were made to Council.

**ITEM 2 (continued)**

**ATTACHMENT 1**

**COUNCIL REPORTS**

**1 ITEMS PUT WITHOUT DEBATE**

Note: Councillor Zhou left the meeting at 7.18pm and was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

That Council adopt Item 2, Item 3, Item 4, Item 4(2), Item 4(4), Item 4(5), Item 5, Item 5(2), Item 6, Item 7, Item 8, Precis of Correspondence 1, Precis of Correspondence 2, Precis of Correspondence 3, Item 9, Item 10, Item 11, Item 16, Notice of Motion 1, Notice of Motion 2 and Notice of Motion 3 on the Council Agenda as per the recommendations in the reports.

**Record of Voting:**

For the Motion: Unanimous

**2 CONFIRMATION OF MINUTES - Council Meeting held on 24 August 2021**

Note: Councillor Zhou was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

That the Minutes of the Council Meeting 10/21, held on 24 August 2021 be confirmed.

**Record of Voting:**

For the Motion: Unanimous

**3 CONFIRMATION OF MINUTES - Extraordinary Council Meeting held on 28 September 2021**

Note: Councillor Zhou was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

That the Minutes of the Extraordinary Council Meeting 11/21, held on 28 September 2021 be confirmed.

**Record of Voting:**

For the Motion: Unanimous

**ITEM 2 (continued)**

**ATTACHMENT 1**

**4 REPORT OF THE WORKS AND COMMUNITY COMMITTEE MEETING 7/21  
held on 12 October 2021**

Note: Councillor Zhou was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

That Council determine Items 2, 4 and 5 of the Works and Community Committee report 7/21, held on 12 October 2021 noting that Items 1, 3 and 6 were dealt with by the Committee within its delegated powers.

**Record of Voting:**

For the Motion: Unanimous

**4(2) CONFIRMATION OF MINUTES - Works and Community Committee  
Meeting held on 10 August 2021**

Note: Councillor Zhou was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

That the Minutes of the Works and Community Committee Meeting 6/21, held on 10 August 2021, be confirmed.

**Record of Voting:**

For the Motion: Unanimous

**4(4) DEFIBRILLATORS AT COUNCIL SPORTSGROUNDS**

Note: Councillor Zhou was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

That consideration of this Item be deferred, at the earliest, to the Works and Community Committee meeting on 9 November 2021 with the legal and insurance advice.

**Record of Voting:**

For the Motion: Unanimous

**ITEM 2 (continued)**

**ATTACHMENT 1**

**4(5) DONATION HUMANITARIAN SUPPORT IN AFGHANISTAN**

Note: Councillor Zhou was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

That Council donates \$5,000 from the Corporate Governance Base Budget to the UN Refugee Agency Australia for UNHCR to assist with providing on the ground humanitarian relief in Afghanistan.

**Record of Voting:**

For the Motion: Unanimous

**5 REPORT OF THE FINANCE AND GOVERNANCE COMMITTEE MEETING  
6/21 held on 12 October 2021**

Note: Councillor Zhou was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

That Council determine Item 2 of the Finance and Governance Committee Report 6/21, held on 12 October 2021 noting that Items 1, 3, 4, 5 and 6 were dealt with by the Committee within its delegated powers.

**Record of Voting:**

For the Motion: Unanimous

**5(2) CONFIRMATION OF MINUTES - Finance and Governance Committee  
Meeting held on 10 August 2021**

Note: Councillor Zhou was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

That the Minutes of the Finance and Governance Committee 5/21, held on 10 August 2021, be confirmed.

**Record of Voting:**

For the Motion: Unanimous



**ITEM 2 (continued)**

**ATTACHMENT 1**

**6 2020/21 DRAFT FINANCIAL STATEMENTS**

Note: Councillor Zhou was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

- (a) That the Mayor, a Councillor, General Manager and the Responsible Accounting Officer sign the 'Statement by Councillor and Management' for both the General Purpose and Special Purpose Financial Statements, as contained in the 2020/21 Draft Financial Statements.
- (b) That Council endorses the 2020/21 Draft Financial Statements to be placed on public exhibition with a view to tabling any community feedback at the 23 November 2021 Council meeting.

**Record of Voting:**

For the Motion: Unanimous

**7 ANNUAL DISCLOSURE OF PECUNIARY INTERESTS FOR THE PERIOD OF 1 JULY 2020 TO 30 JUNE 2021**

Note: Councillor Zhou was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

That the Register of Pecuniary Interest Disclosures is tabled as required under Clause 4.25 of the *City of Ryde Code of Conduct – Standards of Conduct*.

**Record of Voting:**

For the Motion: Unanimous

**8 ASSISTANCE TO COMMUNITY ORGANISATIONS PROVIDING FOOD RELIEF IN RYDE**

Note: Councillor Zhou was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

- (a) That Council donates \$5,000 to Sydney Community Services and \$5,000 to Red Frogs Australia for the purposes of providing emergency food hampers to eligible members of the Ryde community.

**ITEM 2 (continued)**

**ATTACHMENT 1**

- (b) That Council advise the community, through its regular channels, that food relief hampers will be available through Sydney Community Services, Red Frogs Australia and the other established food relief providers.
- (c) That Council staff maintain regular contact with the food relief providers to determine the impact Council's donations is having on the Ryde community.
- (d) That funding for the donation be sourced from the Community and Ranger Services base budget.

**Record of Voting:**

For the Motion: Unanimous

**PRECIS OF CORRESPONDENCE FOR CONSIDERATION**

**1 RESPONSE FROM SENATOR THE HON. LINDA REYNOLDS CSC REGARDING NATIONAL DISABILITY INSURANCE SCHEME (NDIS) LANGUAGE PROVISION**

Note: Councillor Zhou was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

That the correspondence be received and noted.

**Record of Voting:**

For the Motion: Unanimous

**2 RESPONSE FROM THE PRIME MINISTER, THE HON. SCOTT MORRISON MP REGARDING ADVOCACY SUPPORT FOR AFGHANISTAN**

Note: Councillor Zhou was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

That the correspondence be received and noted.

**Record of Voting:**

For the Motion: Unanimous

**ITEM 2 (continued)**

**ATTACHMENT 1**

**3 RESPONSE BY FEDERAL GOVERNMENT - EXTENSION TO JOBKEEPER PAYMENT**

Note: Councillor Zhou was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

That the correspondence be received and noted.

**Record of Voting:**

For the Motion: Unanimous

**COUNCIL REPORTS**

**9 REQUEST FOR TENDER COR-RFT 10/21 - MAINTENANCE OF COUNCIL OWNED LIGHTING**

Note: Councillor Zhou was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

(a) That pursuant to Clause 178(1)(a) of the Local Government (General) Regulations 2005, Council accepts the tender from Skilltech Consulting Services Pty Ltd (UAM Pty Ltd) for the maintenance of Council owned lighting for the schedule of rates attached within the Tender Evaluation Report.

(b) That Council advise all the respondents of Council's decision.

**Record of Voting:**

For the Motion: Unanimous

**10 REQUEST FOR TENDER COR-RFT 07/21 - PLUMBING SERVICES**

Note: Councillor Zhou was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

(a) That pursuant to Clause 178(1)(a) of the Local Government (General) Regulations 2005, Council accepts the tender from Chips Property Trade Services for Plumbing Services East Zone and AW Edwards Pty Ltd for Plumbing Services West Zone. Jetblack Plumbers has been selected as a reserve for both Plumbing Services East Zone and Plumbing Services West Zone.

**ITEM 2 (continued)**

**ATTACHMENT 1**

- (b) That Council advise all the respondents of Council's decision.

**Record of Voting:**

For the Motion: Unanimous

**11 PROPERTY MATTER - LEASING OPTIONS**

Note: Councillor Zhou was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

- (a) That Council resolves that the subject property be classified as 'Operational Land'; and
- (b) That the General Manager is delegated authority to make all necessary arrangements for this property to be managed as per option 2 - Affordable Housing.
- (c) That the arrangements for the leasing of the property be managed in line with Council plans for the expansion of the adjoining park.

**Record of Voting:**

For the Motion: Unanimous

**LATE COUNCIL REPORT**

**16 REQUEST FOR TENDER COR-RFT 12/21 - CRUSHING AND SCREENING SERVICES**

Note: Councillor Zhou was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

- (a) That Council declines to accept any tenders and under Clause 178 (3) of the Local Government (General) Regulation 2005:
- b. Invite fresh tenders, either open or selective, based on the same or different details.
- (b) That Council advise all the respondents that their tenders were unsuccessful.

**Record of Voting:**

For the Motion: Unanimous

**ITEM 2 (continued)**

**ATTACHMENT 1**

**NOTICES OF MOTION**

**1 OFF LEASH DOG PARK AT OLYMPIC PARK - Councillor Roy Maggio**

Note: Councillor Zhou was not present for voting on this Item.

Note: Katy Gilles on behalf of Joseph Gilles made a written submission in relation to this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

That Council investigate and report back the off leash dog park area at Olympic Park with a view, if required, to erecting a fence that don't allow dogs to get through to the children's play area.

**Record of Voting:**

For the Motion: Unanimous

**2 UPCYCLING, RE-PURPOSE AND REPAIR CENTRE FOR RYDE - Councillor Edwina Clifton**

Note: Councillor Zhou was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

That the City of Ryde staff provide a report to Council within 6 months which evaluates the feasibility of establishing a Council facilitated Upcycle, Re-Purpose and Repair Centre in the City of Ryde.

Specifically, the report will consider the following:-

- (i) provide repair and maintenance services, particularly repair of household items and appropriate staffing for such a facility.
- (ii) a suitable site / location for the Centre within the City of Ryde.
- (iii) opening the Centre to volunteers and all residents who wish to use the Centre as a 'Shed' in which they are able to upcycle, design and repair and also socialise with basic facilities for tea, coffee and a fridge.
- (iv) the capacity for residents in Ryde to exchange items of furniture or working goods by dropping off unwanted items (in good condition) and for other residents to then be at liberty to collect those items either at no charge or a minimal charge.

**ITEM 2 (continued)**

**ATTACHMENT 1**

- (v) the report can assess if a minimum charge on 'exchanged' goods will assist towards the funding of the Centre and also availability of funding the Centre through an 'education' grant through any of the three tiers of government, also to review funding through a minimum charge to local schools / student who visit and learn about upcycling and repurposing of household items or other options to minimise the cost of the service.

**Record of Voting:**

For the Motion: Unanimous

**3 REPLANTING RIPARIAN VEGETATION, PREVENTING RIVERBANK RECESSION AND THE LOSS OF MATURE MANGROVES ALONG THE KISSING POINT FORESHORE - Councillor Penny Pedersen**

Note: Councillor Zhou was not present for voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Laxale and Councillor Purcell)

That staff bring back a report to the Works and Community Committee outlining how Council might assist conservation efforts already underway, to prevent further erosion and riverbank recession leading to loss of mature mangroves along the Kissing Point foreshore. That includes:-

- (i) the findings by the DPI and contractors that pertain to Kissing Point.
- (ii) a description and appraisal of the blue carbon conservation projects undertaken in neighbouring LGA's that have been overseen by DPI and local conservation organisations.
- (iii) how Lane Cove and Hunters Hill Council provided assistance with similar projects overseen by DPI and local conservation groups.
- (iv) identifying any funding requirements and exploring grants like the Habitat Action Grants available through DPI Fisheries for amounts up to \$40,000 to assist this type of work.

**Record of Voting:**

For the Motion: Unanimous

**ITEM 2 (continued)**

**ATTACHMENT 1**

**NOTICE OF MOTION**

**4 RYDE DRAGON BOAT CLUB – Councillor Roy Maggio**

Note: Councillor Zhou was not present for consideration or voting on this Item.

Note: George Dimech (representing Ryde Dragon Boat Club) made a written submission in relation to this Item.

**RESOLUTION:** (Moved by Councillors Maggio and Pedersen)

- (a) That the General Manager provide a report to Council investigating the following items in relation to the operations of the Ryde Dragon Boat Club:-
- (i) suitable location for boat storage within the Putney Park Foreshore and associated fees
  - (ii) a ramp at Putney Park
  - (iii) options for consultation with the club and public
  - (iv) funding options and timing of construction if approved
  - (v) grant options available for the new club
- (b) That the Member for Lane Cove also be contacted for any assistance regarding funding.

**Record of Voting:**

For the Motion: Unanimous

**CLOSED SESSION**

**ITEM 12 – ADVICE ON COURT ACTIONS**

This item is classified CONFIDENTIAL under Section 10A(2) of the Local Government Act, 1993, which permits the meeting to be closed to the public for business relating to the following: (g) advice concerning litigation, or advice as comprises a discussion of this matter, that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege.

**ITEM 13 – CODE OF CONDUCT MATTER – ML 67/21**

This item is classified CONFIDENTIAL under Section 10A(2) of the Local Government Act, 1993, which permits the meeting to be closed to the public for business relating to the following: (i) alleged contraventions of any code of conduct requirements applicable under section 440.

**ITEM 2 (continued)**

**ATTACHMENT 1**

**ITEM 14 – CODE OF CONDUCT MATTER – ML 62/21**

This item is classified CONFIDENTIAL under Section 10A(2) of the Local Government Act, 1993, which permits the meeting to be closed to the public for business relating to the following: (i) alleged contraventions of any code of conduct requirements applicable under section 440.

**ITEM 15 – CODE OF CONDUCT MATTER – ML 65/21**

This item is classified CONFIDENTIAL under Section 10A(2) of the Local Government Act, 1993, which permits the meeting to be closed to the public for business relating to the following: (i) alleged contraventions of any code of conduct requirements applicable under section 440.

Note: Councillor Zhou was not present for consideration or voting on this Item.

**RESOLUTION:** (Moved by Councillors Purcell and Gordon)

That the Council resolve into Closed Session to consider the above matters.

**Record of Voting:**

For the Motion: The Mayor, Councillor Laxale and Councillors Brown, Clifton, Gordon, Maggio, Moujalli, Pedersen, Purcell and Yedelian OAM

Against the Motion: Councillor Lane

Note: The Council closed the meeting at 7.27pm. The public and media left the webcast.

**12 ADVICE ON COURT ACTIONS**

Note: Councillor Zhou was not present for consideration or voting on this Item.

Note: Councillor Yedelian OAM left the meeting at 7.28pm and did not return. He was not present for consideration and voting on this Item.

**RECOMMENDATION:** (Moved by Councillors Purcell and Gordon)

That the report of the General Counsel be received.

**Record of Voting:**

For the Motion: The Mayor, Councillor Laxale and Councillors Brown, Clifton, Gordon, Moujalli, Pedersen and Purcell

Against the Motion: Councillors Lane and Maggio



**ITEM 2 (continued)**

**ATTACHMENT 1**

**STAFF PRESENT**

Note: The General Manager and all staff with the exception of the Director – Corporate Services, Manager – Corporate Governance, Civic Services Manager (administrative staff) and Civic Support Officer (administrative staff), left the meeting the time being 7.32pm.

**13 CODE OF CONDUCT MATTER - ML\_67/21**

Note: Councillor Maggio addressed the meeting in relation to this Item and Items 14 and 15 on this Agenda, following which he left the meeting at 7.41pm and did not return to the meeting. He was not present for consideration and voting on this Item.

Note: Councillor Yedelian OAM was not present for consideration or voting on this Item.

Note: The General Manager returned to the meeting at 7.42pm.

Note: Councillor Zhou returned to the meeting at 7.51pm during discussion on this Item.

**RECOMMENDATION:** (Moved by Councillors Clifton and Gordon)

- (a) That Council adopt the Investigator's recommendations as contained in the report and as outlined below:-

*Having determined that the conduct investigated constitutes a breach of the CoRC's Code of Conduct (General Conduct) and in accordance with clause 7.36 of the Procedures, I recommend that Councillor Maggio be formally censured for the breaches under section 440G of the LGA.*

It is considered that these matters are not of the category that could, or should, be resolved by alternative means under the Procedures, due to:-

- the level of disregard of acceptable and professional standards of behaviour demonstrated by the Councillor in making the comments to a member of the public whilst in a public place and within hearing of members of staff.
- the intimidatory effect that the breach has had on both the Complainant and Witness A, and
- the damage or potential damage done to Council's reputation by the Councillor's language and adverse comments about Council staff;

**ITEM 2 (continued)**

**ATTACHMENT 1**

- the Councillor's claim that he did not use profane language during his conversation with the member of the public or at all, when it is clear that he in fact, does use such language and demonstrated this in a conversation with the investigator.

- (b) That this decision is based on the following finding of fact as outlined in the final investigation report:-

The facts are that Councillor Maggio attended Council's NRO reception area on 17 June 2021, where around 14:40 hrs, he engaged in conversation with a member of the public who had attended the NRO reception to participate in a job interview.

The member of the public was aware of the Councillor's status and the conversations were carried out in a public area, within a Council building and within hearing of members of the public and staff.

During those conversations, and whilst in that public area, Councillor Maggio used profane language which could be heard by the member of the public and overheard by Council staff.

- (c) That this decision is based on the following determination(s) as outlined in the final investigation report:-

*Councillor Roy Maggio has breached clauses 3.1 (a), (c) and (e) of the CoRC's Code of Conduct (General Conduct) (A5), by carrying out his functions as a councillor in a manner likely to bring Council or holders of civic office into disrepute, specifically, by using profane language that can be regarded as improper, unethical and intimidating during a conversation with a member of the public, whilst in a public place, within a Council building, and within hearing of members of the public and staff.*

**Record of Voting:**

For the Motion: Unanimous

**14 CODE OF CONDUCT MATTER - ML\_62/21**

Note: Councillor Maggio was not present for consideration or voting on this Item.

Note: Councillor Yedelian OAM was not present for consideration or voting on this Item.

**RECOMMENDATION:** (Moved by Councillors Clifton and Gordon)

- (a) That Council adopt the Investigator's recommendations as contained in the report and as outlined below:-

**ITEM 2 (continued)**

**ATTACHMENT 1**

*Having determined that the conduct investigated constitutes a breach of the CoRC's Code of Conduct (General Conduct) and in accordance with clause 7.37 of the Procedures, I recommend that Councillor Maggio be formally censured for the breaches under section 440G of the LGA.*

It is considered that these matters are not of the category that could, or should, be resolved by alternative means under the Procedures, due to:-

- the potential harm to the reputations of Council's officers was real and significant.
- the potential harm to Council's reputation and damage to public confidence arising from the alleged behaviours was real and significant.
- the reckless indifference demonstrated by making the statements, particularly to the impacts upon those staff so accused.
- Councillor Maggio has a significant history of complaints made against him, dating back to 2013, some being for similar behaviours to those alleged in these matters. The alleged conduct does appear to form part of an ongoing pattern of behaviour.

- (b) That this decision is based on the following finding of fact as outlined in the final investigation report:-

*I find that at Council's ordinary meeting of 27 April 2021, during debate on issues relating to Meadowbank skate park, and in response to a view espoused by Councillor Bernard Purcell regarding finances being allocated for such purposes, Councillor Maggio purported that Council's legal team were wasting "millions and millions and millions of dollars taking everyone to Court," and suggested that some of that money could be diverted to the skate park management program.*

- (c) That this decision is based on the following determination(s) as outlined in the final investigation report:-

*I have determined that the conduct which I have found occurred constitutes breaches of clauses 3.1 (a), (c) and (d) of the CoRC Code of Conduct – Standards of Conduct, as they were improper, an abuse of power and likely to bring the council or council officials into disrepute. In addition, I find that the proven behaviour was also in breach of clause 9.11 of the Code, as the comments made allegation about, or disclosed information about, suspected breaches of the code at a council meeting, which was open to the public.*

**Record of Voting:**

For the Motion: The Mayor, Councillor Laxale and Councillors Brown, Clifton, Gordon, Moujalli, Pedersen, Purcell and Zhou

Against the Motion: Councillor Lane

**ITEM 2 (continued)**

**ATTACHMENT 1**

**15 CODE OF CONDUCT MATTER - ML\_65/21**

Note: The General Manager left the meeting at 8.00pm and did not return. He was not present for consideration of this matter.

Note: Councillor Maggio was not present for consideration or voting on this Item.

Note: Councillor Yedelian OAM was not present for consideration or voting on this Item.

**RECOMMENDATION:** (Moved by Councillors Clifton and Gordon)

- (a) That Council adopt the Investigator's recommendations as contained in the report and as outlined below:-

*Having determined that the conduct investigated constitutes a breach of the CoRC's Code of Conduct (General Conduct) (A6) and in accordance with clause 7.36 of the Procedures, I recommend that Councillor Maggio be formally censured for the breaches under section 440G of the LGA.*

- (b) It is considered that these matters are not of the category that could, or should, be resolved by alternative means under the Procedures, due to:-

- the potential harm to the reputations of the GM and Council's officers was real and significant.
- the potential harm to Council's reputation and damage to public confidence arising from the alleged behaviours was real and significant.
- the reckless indifference demonstrated by making the statements, particularly to the impacts upon those staff so accused.
- Councillor Maggio has a significant history of complaints made against him, dating back to 2013, some being for similar behaviours to those alleged in these matters. The alleged conduct does appear to form part of an ongoing pattern of behaviour.

- (c) That this decision is based on the following finding of fact as outlined in the final investigation report:-

The facts are that both NOM were deferred by the GM at Council's meeting of 23 March 2021, pending consideration of reports prepared in accordance with Clause 3.23(b) of Council's Code of Meeting Practice.

The NOM were again considered at Council's meeting of 27 April 2021. At that meeting, an amendment to NOM 1 (Eltham Street, Gladesville) was moved by Councillors Gordon and Purcell. The amended NOM was carried, with Councillor Maggio being the only dissenting vote.

**ITEM 2 (continued)**

**ATTACHMENT 1**

At the same meeting, amendments to NOM 2, which were based on the recommendations of the deferral report, were moved by Councillor Maggio himself and were carried unanimously by Council.

A transcript of the meeting of 27 April 2021 reveals that Councillor Maggio, in open forum and before members of the public, accused the GM of altering his (Councillor Maggio's) NOM, and persisted in pursuing an accusatory line of questioning against the GM, despite the Mayor's reprimands, and made unfounded remarks about Council's ranger service, claiming that rangers had threatened and intimidated residents. Such actions are considered unreasonable, disrespectful and in breach of the CoRC Code of Conduct and Code of Meeting Practice.

- (d) That this decision is based on the following determination(s) as outlined in the final investigation report:-

The weight of the evidence supports the allegations. I therefore find, on the balance of probabilities, that at Council's ordinary meeting of 27 April 2021, in open forum and before members of the public, Councillor Maggio:-

1. made unfounded allegations accusing the GM of altering his (Councillor Maggio's) NOM.
2. questioned the GM in a style that can be regarded as a complaint against the GM and persisted with the same line of questioning despite the Mayor's reprimands and the GM's open response to his questions.
3. made unfounded remarks about Council's ranger service, claiming that rangers had threatened and intimidated residents.

I find that the proven behaviour was in breach of clauses 3.1 (a) & (c), 7.6 (h), 7.7, and 7.8 of the CoRC Code of Conduct – Standards of Conduct, as the behaviour was or could be regarded as:

- Improper and likely to bring the council or council officials into disrepute.
- Making personal attacks on Council staff.
- Failing to act in accordance with Councils Code of Meeting Practice.
- Failing to show respect to the Chair during a council meeting.

In addition, I find that the proven behaviour was also in breach of clause 9.11 of the Code, as the comments made allegation about, or disclosed information about, suspected breaches of the code at a council meeting, which was open to the public. This is in relation to his comments that Rangers had threatened and intimidated members of the public.

**ITEM 2 (continued)**

**ATTACHMENT 1**

In addition, I find the proven behaviour in breach of Clauses 3.25 and 9.18 of the CoRC Code of Meeting Practice in that Councillor Maggio:

- During a meeting of Council, asked a question of the GM that implied wrongdoing by the General Manager or a member of Staff of the Council.
- Failed to put those questions respectfully and without argument.

There is insufficient available evidence to substantiate the complaint that Councillor Maggio has made unfounded allegations accusing the GM of failing to respond to concerns raised in correspondence by the residents of Eltham Street regarding tree issues.

In addition, there is insufficient available evidence to substantiate the claim that complaints were being made by Councillor Maggio for improper purposes, as per Part 9 of the Code of Conduct, which relates to maintaining the integrity of the Code.

**Record of Voting:**

For the Motion: The Mayor, Councillor Laxale and Councillors Brown, Clifton, Gordon, Moujalli, Pedersen, Purcell and Zhou

Against the Motion: Councillor Lane

**OPEN SESSION**

Note: Councillor Maggio was not present for consideration or voting on this Item.

Note: Councillor Yedelian OAM was not present for consideration or voting on this Item.

**RESOLUTION:** (Moved by Councillors Purcell and Gordon)

- (a) That the Council resolve itself into open Council.
- (b) That the recommendations of Items considered in Closed Session be received and adopted as resolution of Council without any alteration or amendment thereto.
- (c) That the Minutes of the Closed Session be adopted.

**Record of Voting:**

For the Motion: Unanimous

**ITEM 2 (continued)**

**ATTACHMENT 1**

Note: Open Council resumed at 8.05pm.

The meeting closed at 8.05pm.

CONFIRMED THIS 23RD DAY OF NOVEMBER 2021

Chairperson

**3 REPORT OF THE WORKS AND COMMUNITY COMMITTEE MEETING 8/21  
held on 9 November 2021**

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**Report prepared by:** Civic Services Manager  
**File No.:** CLM/21/1/1/2 - BP21/1062

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**REPORT SUMMARY**

Attached are the Minutes of the Works and Community Committee Meeting 8/21 held on 9 November 2021. The Minutes will be listed for confirmation at the next Works and Community Committee Meeting.

All Items 1, 2 and 3 were dealt with by the Committee within its delegated powers.

**RECOMMENDATION:**

That Council note that all Items 1, 2 and 3 of the Works and Community Committee report 8/21, held on 9 November 2021 were dealt with by the Committee within its delegated powers.

**ATTACHMENTS**

- 1 MINUTES - Works and Community Committee Meeting - 9 November 2021**



**ITEM 3 (continued)**

**ATTACHMENT 1**

**Works and Community Committee  
MINUTES OF MEETING NO. 8/21**

**Meeting Date:** Tuesday 9 November 2021  
**Location:** Online Audio Visual Meeting  
**Time:** 6.02pm

**Councillors Present:** Councillors Purcell (Chairperson), Brown, Clifton, Gordon and Pedersen.

**Apologies:** Nil.

**Leave of Absence:** Councillor Kim.

**Absent:** Councillors Maggio and Yedelian OAM.

**Staff Present:** General Manager, Director – Customer and Community Services, Director – Corporate Services, Director – City Planning and Environment, Director – City Works, Chief Financial Officer, Manager – Communications and Engagement, Manager – People and Performance, Manager – Transport, System Support Officer, Civic Services Manager and Civic Support Officer.

**DISCLOSURES OF INTEREST**

There were no disclosures of interest.

**1 CONFIRMATION OF MINUTES - Works and Community Committee  
Meeting held on 12 October 2021**

**RESOLUTION:** (Moved by Councillors Gordon and Clifton)

That the Minutes of the Works and Community Committee Meeting 7/21, held on 12 October 2021, be confirmed.

**Record of Voting:**

For the Motion: Unanimous

Note: This is now a resolution of Council in accordance with the Committee's delegated powers.

**ITEM 3 (continued)**

**ATTACHMENT 1**

**2 ITEMS PUT WITHOUT DEBATE**

**RESOLUTION:** (Moved by Councillors Gordon and Clifton)

That the Committee adopt Item 3 on the Agenda as per the recommendation in the report.

**Record of Voting:**

For the Motion: Unanimous

**3 TRAFFIC AND PARKING MATTERS APPROVED BY THE RYDE TRAFFIC COMMITTEE MEETING - OCTOBER 2021**

**RESOLUTION:** (Moved by Councillors Gordon and Clifton)

That Council endorses the following Ryde Traffic Committee recommendations:

**(A) PORTER STREET, CONSTITUTION ROAD AND NANCARROW AVENUE NO PARKING – AUSTRALIA POST VEHICLES EXCEPTED**

The following changes be made in Porter Street, Constitution Road and Nancarrow Avenue, Meadowbank:

- a) Replace a single 2P parking space with 'No Parking - Australia Post Vehicles Excepted – MON - FRI – 8AM to 6PM at the property frontage of 13-15 Porter Street, Ryde.
- b) Install a 6m long 'No Parking - Australia Post Vehicles Excepted – MON - FRI – 8AM to 5PM' on Constitution Road at the rear of 1 Hamilton Crescent, Ryde.
- c) Replace a single 2P parking space with 'No Parking - Australia Post Vehicles Excepted – MON - FRI – 8AM to 6PM at the property frontage of 20 Nancarrow Avenue, Meadowbank.

**(B) KHARTOUM ROAD, MACQUARIE PARK - PROVISION OF A RAISED CENTRAL MEDIAN WITHIN KHARTOUM ROAD ACROSS THE NORTHERNMOST PRIVATE ROAD ASSOCIATED WITH AN APPROVED MIXED-USE DEVELOPMENT AT 11 – 17 KHARTOUM ROAD, MACQUARIE PARK**

The following changes be made in Khartoum Road, Macquarie Park:

- a) The proposed median and signage works outlined within Northrop's concept plan (Drawing No. SKC11.01, Revision 03) within Khartoum Road, which will extend across the northern driveway of the future development at 11 – 17 Khartoum Road be supported to restrict access movements via this driveway to left in/left out.

**ITEM 3 (continued)**

**ATTACHMENT 1**

- b) The proposed median and signage works within Khartoum Road is to be designed in accordance with relevant Council and TfNSW technical specifications/standards and installed by the applicant at no cost to Council.

**(C) BUSACO ROAD, MARSFIELD - PARKING RESTRICTIONS**

The following changes be made in Busaco Road, Marsfield:

- a) A 34m bus zone be installed on the eastern side of Busaco Road between the driveway access of No.1A Busaco Road and the commencement of the BB line.
- b) That TfNSW be requested to reinstate the J Stem at bus stop 212233

**(D) ROAD SAFETY UPDATE - ROAD SAFETY PROGRAMS**

The Ryde Traffic Committee recommends that:

- a) The Road Safety report be received and noted

**(E) WICKS ROAD, MACQUARIE PARK - NO PARKING – COUNCIL AUTHORISED VEHICLES EXCEPTED**

The following changes be made in Wicks Road, Macquarie Park:

- a) The installation of a 22m section of 'No Parking – Council Authorised Vehicles Excepted' on the western side of Wicks Road, adjacent to Porters Park. The adjoining parking restrictions to be modified to reflect the above change.

**(F) FALCONER STREET, WEST RYDE - AT-GRADE PEDESTRIAN CROSSING**

The following changes be made in Falconer Street, West Ryde:

- a) An at-grade pedestrian crossing and associated statutory No Stopping restrictions be installed on Falconer Street along the side frontages of 932 and 924 Victoria Road, West Ryde.
- b) The painted island on Falconer Street be raised with a pedestrian fence installed at the interface with through traffic on Victoria Road and left turning traffic from Victoria Road.
- c) The above pedestrian crossings be installed as per RMS Technical Directions.

**Record of Voting:**

For the Motion: Unanimous

Note: This is now a resolution of Council in accordance with the Committee's delegated powers.

**ITEM 3 (continued)**

**ATTACHMENT 1**

The meeting closed at 6.06pm.

CONFIRMED THIS 8TH DAY OF FEBRUARY 2022.

Chairperson

**4 REPORT OF THE FINANCE AND GOVERNANCE COMMITTEE MEETING  
7/21 held on 9 November 2021**

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**Report prepared by:** Civic Services Manager  
**File No.:** CLM/21/1/1/2 - BP21/1063

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**REPORT SUMMARY**

Attached are the Minutes of the Finance and Governance Committee Meeting 7/21 held on 9 November 2021. The Minutes will be listed for confirmation at the next Finance and Governance Committee Meeting.

All Items 1, 2 and 3 were dealt with by the Committee within its delegated powers.

**RECOMMENDATION:**

That Council note that all Items 1, 2 and 3 of the Finance and Governance Committee report 7/21, held on 9 November 2021 were dealt with by the Committee within its delegated powers.

**ATTACHMENTS**

- 1 MINUTES - Finance and Governance Committee Meeting - 9 November 2021

**ITEM 4 (continued)**

**ATTACHMENT 1**

**Finance and Governance Committee  
MINUTES OF MEETING NO. 7/21**

**Meeting Date:** Tuesday 9 November 2021  
**Location:** Online Audio Visual Meeting  
**Time:** 6.30pm

**Councillors Present:** Councillors Gordon (Chairperson), Brown, Clifton, Pedersen and Purcell.

**Apologies:** Nil.

**Leave of Absence:** Councillor Kim.

**Absent:** Councillor Maggio.

**Staff Present:** General Manager, Director – Customer and Community Services, Director – Corporate Services, Director – City Planning and Environment, Director – City Works, Chief Financial Officer, Manager – Communications and Engagement, Manager – People and Performance, System Support Officer, Civic Services Manager and Civic Support Officer.

**DISCLOSURES OF INTEREST**

There were no disclosures of interest.

**1 CONFIRMATION OF MINUTES - Finance and Governance Committee  
Meeting held on 12 October 2021**

**RESOLUTION:** (Moved by Councillors Purcell and Clifton)

That the Minutes of the Finance and Governance Committee Meeting 6/21, held on 12 October 2021, be confirmed.

**Record of Voting:**

For the Motion: Unanimous

Note: This is now a resolution of Council in accordance with the Committee's delegated powers.

**ITEM 4 (continued)**

**ATTACHMENT 1**

**2 ITEMS PUT WITHOUT DEBATE**

**RESOLUTION:** (Moved by Councillors Purcell and Clifton)

That the Committee adopt Item 3 on the Agenda as per the recommendation in the report.

**Record of Voting:**

For the Motion: Unanimous

**3 INVESTMENT REPORT AS AT 31 OCTOBER 2021**

**RESOLUTION:** (Moved by Councillors Purcell and Clifton)

That Council endorse the Investment Report as at 31 October 2021.

**Record of Voting:**

For the Motion: Unanimous

Note: This is now a resolution of Council in accordance with the Committee's delegated powers.

The meeting closed at 6.34pm.

CONFIRMED THIS 8TH DAY OF FEBRUARY 2022.

Chairperson

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## 5 SEPTEMBER QUARTERLY REVIEW REPORT - FOUR YEAR DELIVERY PLAN 2021-2025 AND 2021/2022 OPERATIONAL PLAN

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**Report prepared by:** Chief Financial Officer  
**File No.:** FIM/21/63/1 - BP21/1064

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### REPORT SUMMARY

Council's Four Year Delivery Plan 2021-2025, and One Year 2021/22 Operational Plan, set out the strategic and financial objectives for the year. These plans detail the goals and performance measures for Council's seven key outcome areas, along with the services and projects that Council plans to deliver in 2021/22.

The attached report includes information about progress in each of the seven outcome areas with regard to the targets adopted by Council for 30 June 2022. A financial summary for each key outcome area is also included. A progress status report on all capital and non-capital projects by program area for the 2021/2022 financial year is included.

Council's compliance with reporting obligations in accordance with the Code of Accounting Practice and Financial Reporting is certified in the report.

The financial impacts of COVID-19 have had a significant impact on Council's operating income and expenditure budget. The September Quarterly Budget Review brings to account a range of necessary income and expenditure adjustments largely arising from the impact of COVID-19 pandemic restrictions on business as usual activities.

As a direct result of the latest COVID-19 public order restrictions, the closure of Ryde Aquatic Leisure Centre, Community Halls, Sporting Fields, together with a slowdown in business activity within the Ryde LGA, has contributed to a \$8.6 million reduction in income. These reductions in income have been offset by deferrals in capital expenditure and reductions in operating expenditure totalling \$8.6 million.

In addition to the COVID-19 budget changes, a number of budget changes have been made to reflect Council's forecast budget position. These adjustments include changes to the treatment of grants and contributions to align with the Code of Accounting Practice and Accounting Standards (including the prepayment of the Financial Assistance Grant). The receipt of a number of capital grants are now aligned to capital projects. A number of base budget adjustments have also been made to ensure that Council's forecast budget position reflects business activities.

The proposed September 2021 Quarterly Review budget adjustments will have no net impact on Council's current working capital balance of \$4.50 million. This level of working capital is considered adequate given it maintains Council's minimum uncommitted working capital balance at \$4.50 million.



**ITEM 5 (continued)**

**RECOMMENDATION:**

- (a) That the report of the September 2021 Quarterly Review Statement - Four Year Delivery Plan 2021-2025 and One Year 2021/2022 Operational Plan, *Quarter One, July – September 2021* be received and endorsed by Council.
- (b) That the proposed budget adjustments and Project changes summarised in **ATTACHMENT 1** to the report, resulting in no net impact on Council's projected Working Capital position of \$4.50 million (as at 30 June 2022) be endorsed by Council.

**ATTACHMENTS**

- 1 Quarterly Review Report - Quarter 1 July-September 2021 Final -  
CIRCULATED UNDER SEPARATE COVER

Report Prepared By:

**Pav Kuzmanovski**  
**Chief Financial Officer**

Report Approved By:

**Mark Eady**  
**Director - Corporate Services**

## ITEM 5 (continued)

### Discussion

The Quarterly Budget Review Statement (QBRS) is prepared in accordance with the requirements of the Code of Accounting Practice and Financial Reporting. This report provides an overview of Council's forecast financial position as at 30 June 2022 and the adjustments required to ensure Council is financially sustainable. All forecast results are projections as at 30 June 2022 and final figures are subject to external audit.

To ensure Council is informed of key deliverables and the tracking of these deliverables, the *Quarterly Review Report, Four Year Delivery Plan 2021-2025 including One Year 2021/22 Operational Plan, Quarter One, July – September 2021* is provided for in **ATTACHMENT 1 – CIRCULATED UNDER SEPARATE COVER** and includes:

- General Manager's Introduction – including financial management and corporate performance overview, providing a 'snapshot' of Council's performance during the quarter.
- Outcome Summaries – including overview, operational indicators, financial summaries, performance measures and a summarised status of all of Council's capital and non-capital projects.
- Quarterly Budget Review Reporting – provides a financial overview of the budget items adjusted and other reporting requirements mandated by Code of Accounting Practice and Financial Reporting.

### Budget Adjustments and Working Capital

2020/21 Operational Plan budget has not factored in COVID-19 related impacts of the social distancing restrictions that commenced in late June 2021 (due to the timing of the latest COVID-19 outbreak). Any COVID-19 related impacts on Council's budget are adjusted in this Quarterly Review which includes reduction of operating income and operating expenditure in Council's base budget and deferring part of capital works program to ensure Council remains financially sustainable throughout the COVID-19 pandemic.

## ITEM 5 (continued)

The proposed budget adjustments are as follows:-

### Operating Revenue

- \$8.6 million income reduction as a result of the latest COVID-19 pandemic. The reductions are listed below and have been offset by corresponding operating and capital expenditure:
  - a. Reduction in RALC Income - \$3.3 million reduction
  - b. Parking Revenue - \$4.2 million reduction
  - c. Investment Revenue - \$0.2 million reduction
  - d. Winter Season Sporting Revenue - \$0.2 million reduction
  - e. Compliance Inspections Revenue - \$0.3 million reduction
  - f. Community and Corporate Lease Revenue - \$0.4 million reduction
- \$6.4 million income increase relating to grants revenue, predominately as a result of changes to Accounting Standards and the accounting for the prepayment of Council's Financial Assistance grant (\$4.6 million). Council received a number of capital grants during the quarter (\$2.8 million) for infrastructure related projects.

### Operating Expenditure

- \$2.1 million operating expenditure reductions as a result of the latest COVID-19 pandemic. The reductions are listed below and have been used to offset by corresponding income reductions:
  - a. RALC Salaries - \$1.7million reduction
  - b. Parking related expenditure - \$0.2 million reduction
  - c. Community and Commercial Building Operating costs - \$0.15 million reduction
  - d. Granny Smith Festival - \$0.05 million reduction
- \$1.8 million increase in operating expenditure predominately relating to the financial assistance of Ratepayers (\$0.96 million) funded by the Domestic Waste Reserve. Other material operating expenses include an increase in Domestic Waste disposal costs (\$0.57 million) as a result of reforecast tipping tonnages.

### Capital Expenditure

- \$6.7 million capital expenditure deferrals as a result of the latest COVID-19 pandemic. The reductions are related to Council's Capital Renewal programs (predominately Roads Resurfacing) for the 2021/22 financial year only.
- \$3.7 million increase in capital expenditure predominately relating to acquisition of the property situated in the Ryde Park precinct (\$2.6 million). Other capital expenses include an increase due to capital grants being received (\$2.8 million) and the reforecasting of cash flow for projects to align with project schedules (0.6 million deferral).

**ITEM 5 (continued)**

A list of the detailed budget adjustments can be found in 'Quarterly Review Report, Four Year Delivery Plan 2021-2025 including One Year 2021/22 Operational Plan, Quarter One, July – September 2021'

Table 1 is a summary of the proposed changes in the September 2021 Quarterly Review. A number of administrative changes were also made during the quarter to ensure the accurate capture of financial information.

**TABLE 1 – WORKING CAPITAL SUMMARY OF BUDGET ADJUSTMENTS**

	<i>Original Budget 2021/2022 (\$'000)</i>	<i>C/OVER Budget 2021/2022 (\$'000)</i>	<i>Approved Budget 2021/2022 (\$'000)</i>	<i>Proposed Changes 2021/2022 (\$'000)</i>	<i>PROPOSED Budget 2021/2022 (\$'000)</i>	<i>ACTUAL YTD 2021/2022 (\$'000)</i>
<b>INCOME FROM CONTINUING OPERATIONS</b>						
Rates and annual charges	102,242	-	102,242	50	102,292	26,067
User charges and fees	18,719	-	18,719	(5,045)	13,675	3,368
Interest and investment revenue	2,486	-	2,486	(200)	2,286	828
Other revenues	13,050	-	13,050	(3,573)	9,476	1,955
Grants & contributions provided for operating purposes	6,040	238	6,278	(1,769)	4,509	820
Grants & contributions provided for capital purposes	10,936	3,949	14,886	8,328	23,214	1,751
Net gain from the disposal of assets	100	-	100	-	100	119
<b>TOTAL INCOME FROM CONTINUING OPERATIONS</b>	<b>153,573</b>	<b>4,187</b>	<b>157,761</b>	<b>(2,209)</b>	<b>155,552</b>	<b>34,909</b>
<b>EXPENSES FROM CONTINUING OPERATIONS</b>						
Employee benefits and on-costs	54,492	-	54,492	(1,515)	52,978	13,748
Borrowing costs	168	-	168	-	168	9
Materials and contracts	53,498	1,762	55,260	84	55,344	10,246
Depreciation and amortisation	21,762	-	21,762	-	21,762	5,440
Other expenses	6,380	-	6,380	1,075	7,455	413
Net loss from the disposal of assets	-	-	-	-	-	-
<b>TOTAL EXPENSES FROM CONTINUING OPERATIONS</b>	<b>136,300</b>	<b>1,762</b>	<b>138,061</b>	<b>(356)</b>	<b>137,706</b>	<b>29,857</b>
<b>NET OPERATING RESULT</b>	<b>17,274</b>	<b>2,425</b>	<b>19,699</b>	<b>(1,853)</b>	<b>17,846</b>	<b>5,053</b>
<b>Capital Expenditure and Repayments to Liability</b>						
Capital Expenditure	97,109	59,363	156,472	(2,989)	153,483	11,998
Loan Repayment	332	-	332	-	332	123
Lease Payment	2,885	-	2,885	-	2,885	942
<b>TOTAL CAPITAL EXPENDITURE AND REPAYMENTS TO LIABILITY</b>	<b>100,326</b>	<b>59,363</b>	<b>159,689</b>	<b>(2,989)</b>	<b>156,699</b>	<b>13,062</b>
<b>TOTAL FUNDING REQUIRED</b>	<b>83,052</b>	<b>56,937</b>	<b>139,989</b>	<b>(1,136)</b>	<b>138,853</b>	<b>8,010</b>
Reserves Drawdown	28,560	56,937	85,497	(1,136)	84,361	2,569
Depreciation Contra	22,992	-	22,992	-	22,992	5,440
Proceeds from Loan	31,500	-	31,500	-	31,500	-
<b>TOTAL FUNDING</b>	<b>83,052</b>	<b>56,937</b>	<b>139,989</b>	<b>(1,136)</b>	<b>138,853</b>	<b>8,009</b>
<b>NET BUDGET POSITION</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>
<b>WORKING CAPITAL</b>	<b>4,500</b>	<b>-</b>	<b>4,500</b>	<b>-</b>	<b>4,500</b>	<b>4,500</b>

## **ITEM 5 (continued)**

### Working Capital Summary

Following the completion of the 2020/21 Financial Statements, Council had a Working Capital balance of \$4.50 million, as at 30 June 2021. In the adopted 4 Year Delivery Program and 1 Year Operational Plan 2021/2022, Council's forecast available Working Capital position remains at \$4.50 million, at 30 June 2022.

In the September Quarterly Review, the proposed budget adjustments will result in no changes to Council's Working Capital position.

<b>Opening Working Capital Balance</b>	<b>\$4.50m</b>
September Adjustments	\$0
<b>Closing Working Capital Balance</b>	<b>\$4.50m</b>

### **Financial Implications**

As a result of the 2021 September Quarterly Review, Council's available Working Capital is projected to be maintained at \$4.50 million as at 30 June 2022. There will be no net drawdown on Working Capital during this review.

Council's financial position and performance will continue to be closely monitored.

### **Certificate**

In accordance with the Clause 203 of the Local Government (General) Regulations 2005, I report that the financial position of the Council was satisfactory as at 30 September 2021, having regard to the original estimates of income and expenditure.

Variations in total income, operating and capital expenditure as at 30 September 2021 are of a quantum and nature that overall end of year financial targets will be achieved.

Pav Kuzmanovski

Chief Financial Officer  
Responsible Accounting Officer

11 November 2021

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**6 ADOPTION OF THE 2020/21 FINANCIAL STATEMENTS**

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**Report prepared by:** Chief Financial Officer**File No.:** GRP/21/8 - BP21/1071

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**REPORT SUMMARY**

The 2020/21 Financial Statements were presented to Council at the October 2021 Ordinary Council meeting. At this meeting, Council resolved to have the 2020/21 Financial Statements placed on public exhibition.

This report is to present the audited 2020/21 Financial Statements. Do date there have been no public submissions received by Council ahead of the 30 November 2021 cut-off.

**RECOMMENDATION:**

- (a) That in accordance with Section 419 of the *Local Government Act 1993*, Council receive and note the Auditor's Reports on the 2020/21 Annual Financial Statements for the year ended 30 June 2021.
- (b) That any public submissions about the 2020/21 Financial Statements be referred to Council's External Auditors, the Audit Office of NSW.

**ATTACHMENTS**

- 1 City of Ryde - Annual Financial Statements 2020-2021 - CIRCULATED UNDER SEPARATE COVER

Report Prepared By:

**Pav Kuzmanovski**  
**Chief Financial Officer**

Report Approved By:

**Mark Eady**  
**Director - Corporate Services**

## **ITEM 6 (continued)**

### **Discussion**

Council's Financial Statements, which includes the Auditor's Reports for 2020/21 have been completed and is **CIRCULATED UNDER SEPARATE COVER**.

The 2020/21 Financial Statements are now formally presented as required by Section 419 of the *Local Government Act 1993*.

The 2020/21 Financial Statements also include Special Purpose Financial Statements. These relate to the following designated business activities of Council:-

- Ryde Aquatic Leisure Centre
- Commercial Waste Removal

The External Auditors have issued an 'unqualified audit opinion' in the Audit Report.

Council, at its meeting of 26 October 2021, resolved to endorse the draft 2020/21 Financial Statements for the year ended 30 June 2021. The Audit Office of NSW have since provided Council with their Auditor's Reports which are now included in the 2020/21 Financial Statements. These were submitted to the Office of Local Government on 29 October 2021, meeting the statutory deadline of 30 October 2021.

The Financial Statements have been placed on public exhibition since 5 November 2021 and are currently open for public comment (submissions). In accordance with Section 420 of the *Local Government Act 1993*, submissions relating to the Financial Statements will be received up to 30 November 2021, being seven days after the November Ordinary Council meeting.

An administrative adjustment was made to Council's Special Schedule 7 to amend the descriptions on Council's calculations for condition ratings. These descriptions are consistent with the previous financial years about how the condition ratings are assessed.

All submissions will be considered by Council and referred to its External Auditors in accordance with the *Local Government Act 1993*. No public submissions had been received at the time of writing this report.

### **Financial Implications**

Adoption of the recommendation will have no financial impact.

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**7 CIVIC AND CEREMONIAL FUNCTIONS OF THE MAYORAL OFFICE OVER THE ELECTION PERIOD**

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**Report prepared by:** Governance Officer  
**File No.:** GRP/21/8 - BP21/1038

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**REPORT SUMMARY**

Under the *Local Government Act 1993*, all current Councillors and the Mayor will cease to hold their civic offices on Election Day (Saturday, 4 December 2021). This report seeks Council's endorsement to authorise the current Mayor to exercise all civic and ceremonial functions of the Mayoral Office between Election Day and the holding of the Mayoral Election.

**RECOMMENDATION:**

That Council authorise the exercise of all civic and ceremonial functions of the Mayoral Office between Election Day (Saturday, 4 December 2021) and the holding of the next Mayoral Election to the current Mayor, Councillor Jerome Laxale.

**ATTACHMENTS**

There are no attachments for this report.

Report Prepared By:

**Sarah Stephen**  
**Governance Officer**

Report Approved By:

**Rafik Meleka**  
**Acting Manager Corporate Governance**

**Mark Eady**  
**Director - Corporate Services**



## **ITEM 7 (continued)**

### **Discussion**

#### **Functions of the Mayor during the Election Period**

Under the *Local Government Act 1993*, all current Councillors and the Mayor will cease to hold their civic offices on Election Day (Saturday, 4 December 2021). Council will be without a governing body from 4 December 2021 until the declaration of the Election occurs.

The Office of Local Government has advised that there is nothing preventing Council from authorising the outgoing Mayor to exercise the civic and ceremonial functions normally exercised by the Mayor during this period.

Section 226 of the *Local Government Act 1993* outlines the roles of the Mayor which includes the requirement to:-

- Be the leader of the Council and a leader in the local community,
- To advance community cohesion and promote civic awareness,
- Be the principal member and spokesperson of the governing body and
- Carry out the civic and ceremonial functions of the Mayoral Office

It is desirable to allow the current Mayor to continue to exercise civic and ceremonial functions between Election Day and the holding of the Mayoral election. This ensures continuity for Council and community representation from the elected body.

#### **Financial Implications**

Mayoral or Councillor fees will not be paid to the Mayor during this period. Adoption of the recommendation in this report will have no financial impact on Council.

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**8 2021-2022 CHRISTMAS/NEW YEAR ARRANGEMENTS FOR THE  
GENERAL MANAGER**

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**Report prepared by:** Civic Services Manager**File No.:** CLM/21/1/1/2 - BP21/1065

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**REPORT SUMMARY**

This report seeks Council's appointment of Angela Jones-Blayney as General Manager on a temporary basis from 24 December 2021 to 3 January 2022, Wayne Rylands as General Manager on a temporary basis from 4 January 2022 to 16 January 2022 and Mark Eady as General Manager on a temporary basis from 17 January 2022 to 30 January 2022 while the incumbent General Manager is on leave.

**RECOMMENDATION:**

That Council, pursuant to Section 351(1)(a) of the *Local Government Act 1993*, temporarily appoints Angela Jones-Blayney, Director – Customer and Community Services as General Manager for the period between 12.00am on 24 December 2021 to 12 midnight on 3 January 2022, Wayne Rylands, Director – City Works as General Manager for the period between 12.00am on 4 January 2022 to 12 midnight on 16 January 2022 and Mark Eady, Director – Corporate Services for the period between 12.00am on 17 January 2022 to 12 midnight on 30 January 2022, while the incumbent General Manager is on annual leave.

**ATTACHMENTS**

There are no attachments for this report.

Report Prepared By:

**Amanda Janvrin**  
**Civic Services Manager**

Report Approved By:

**John Schanz**  
**Manager - Corporate Governance**

**Mark Eady**  
**Director - Corporate Services**

## **ITEM 8 (continued)**

### **Report**

#### **General Manager's Leave**

The General Manager, George Dedes, will be taking leave from 24 December 2021 to 30 January 2022. During this time, it is proposed that Angela Jones-Blayney, Director – Customer and Community Services be temporarily appointed as General Manager for the period 24 December 2021 to 3 January 2022, Wayne Rylands, Director – City Works be temporarily appointed as General Manager for the period 4 January 2022 to 16 January 2022 and Mark Eady, Director – Corporate Services be temporarily appointed as General Manager for the period 17 January 2022 to 30 January 2022.

To ensure continuity of day-to-day functions where the General Manager's position is vacant, or the holder of the position is sick, absent (including annual leave periods) or suspended, the Council has the ability under Section 351 of the *Local Government Act 1993* to fill that position temporarily.

Section 351 states:-

- (1) *If a position (including a senior staff position) within the organisation structure of the council is vacant or the holder of such a position is suspended from duty, sick or absent:*
  - (a) *the council, in the case of the general manager's position, or*
  - (b) *the general manager, in the case of any other position,**may appoint a person to the position temporarily.*
  
- (2) *A person who is appointed to a position temporarily may not continue in that position:*
  - (a) *if the holder of the position is on parental leave-for a period of more than 24 months, or*
  - (b) *in any other case-for a period of more than 12 months.*

#### **Financial Impact**

Adoption of the option(s) outlined in this report will have no financial impact.

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**9 VARIATIONS TO DEVELOPMENT STANDARDS UNDER CLAUSE 4.6 OF  
RYDE LOCAL ENVIRONMENT PLAN 2014**

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**Report prepared by:** Manager - Development Assessment  
**File No.:** GRP/21/9 - BP21/981

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**REPORT SUMMARY**

To ensure transparency and integrity within the planning framework, the Department of Planning, Industry and Environment requires a report to Council once a quarter in respect to all variations to development standards approved under Council Officers' delegation using Clause 4.6 of Ryde Local Environmental Plan 2014.

This report details Development Applications approved in the period of 1 July to 30 September 2021 with a Clause 4.6 variation.

Note that there were no Development Applications approved under Council Officers' delegated authority, with a Clause 4.6 variation in the period of 1 April to 30 June 2021.

**RECOMMENDATION:**

That the report on the Clause 4.6 variations 1 July to 30 September 2021 be received and noted.

**ATTACHMENTS**

- 1 Circular - Clause 4.6 - May 2020

Report Prepared By:

**Sandra Bailey**  
**Manager - Development Assessment**

Report Approved By:

**Liz Coad**  
**Director - City Planning and Environment**

## ITEM 9 (continued)

### Discussion

The below table contains details of the Development Application approved under Council Officers' delegated authority in the third quarter of calendar year 2021 (July to September).

DA number	Address	Description of Proposal	Extent of variation & standard varied	Justification of variation	Delegation & Date of Determination
LDA2021/0216	28 Small St, Putney	Alterations and first floor addition to existing dwelling.	5% (8.75m <sup>2</sup> ) variation to Clause 4.4 Floor space ratio	<p>The first floor addition ensures that there is no change in the private open space or the setbacks. The first floor has been stepped in to reduce the bulk and scale of the development as well as ensuring there is acceptable impact as viewed from the adjoining dwellings. There will be no material increase in overshadowing or overlooking.</p> <p>The proposal renews existing housing stock to meet the need of the residents for additional space, is designed in a manner that is consistent with the surrounding environment and will be compatible with the existing streetscape. The variation is therefore supported in this circumstance.</p>	Council Officers Delegated Authority 14/09/2021

### Financial Implications

Adoption of the recommendation will have no financial impact.

ITEM 9 (continued)

ATTACHMENT 1



Planning circular

PLANNING SYSTEM

Varying Development Standards

Circular	PS 20-002
Issued	5 May 2020
Related	Revokes PS 17-006 (December 2017), PS 19-005

Variations to development standards

This circular is to advise consent authorities of arrangements for when the Secretary's concurrence to vary development standards may be assumed (including when council or its Independent Hearing and Assessment Panel are to determine applications when development standards are varied) and clarify requirements around reporting and record keeping where that concurrence has been assumed.

Overview of assumed concurrence

This circular replaces Planning Circular PS 18-003 and issues assumed concurrence, governance and reporting requirements for consent authorities. It also advises that council reports are to come through the Planning Portal, and of the repeal of SEPP 1.

All consent authorities may assume the Secretary's concurrence under:

- clause 4.6 of a local environmental plan that adopts the *Standard Instrument (Local Environmental Plans) Order 2006* or any other provision of an environmental planning instrument to the same effector
- *State Environmental Planning Policy No 1 – Development Standards* for land included in an old Interim Development Order (IDO) or Planning Scheme Ordinance (PSO).

However, the assumed concurrence is subject to conditions (see below).

The assumed concurrence notice takes effect immediately and applies to pending development applications.

Any existing variation agreed to by the Secretary of Planning, Industry and Environment to a previous notice will continue to have effect under the attached notice.

Assumed concurrence conditions

Lot size standards for dwellings in rural areas

The Secretary's concurrence may not be assumed for a development standard relating to the minimum lot size required for erection of a dwelling on land in one of the following land use zones, if the lot is less than 90% of the required minimum lot size:

- Zone RU1 Primary Production, Zone RU2 Rural Landscape, Zone RU3 Forestry, Zone

RU4 Primary Production Small Lots, Zone RU6 Transition

- Zone R5 Large Lot Residential
- Zone E2 Environmental Conservation, Zone E3 Environmental Management, Zone E4 Environmental Living
- a land use zone that is equivalent to one of the above land use zones

This condition will only apply to local and regionally significant development.

Numerical and non-numerical development standards

The Secretary's concurrence may not be assumed by a delegate of council if:

- the development contravenes a numerical standard by greater than 10%; or
- the variation is to a non-numerical standard.

This restriction does not apply to decisions made by independent hearing and assessment panels, formally known as local planning panels, who exercise consent authority functions on behalf of councils, but are not legally delegates of the council (see section 231).

The purpose of the restriction on assumed concurrence for variations of numerical and non-numerical standards applying to delegates is to ensure that variations of this nature are considered by the council or its independent hearing and assessment panel and that they are subject to greater public scrutiny than decisions made by council staff under delegation.

In all other circumstances, delegates of a consent authority may assume the Secretary's concurrence in accordance with the attached written notice.

## ITEM 9 (continued)

## ATTACHMENT 1

Department of Planning, Industry and Environment – Planning Circular PS 20-002

### Independent hearing and assessment panels

From 1 March 2018, councils in Sydney and Wollongong were required to have independent hearing and assessment panels that will determine development applications on behalf of councils (see section 231).

The attached notice allows independent hearing and assessment panels to assume the Secretary's concurrence because they are exercising the council's functions as a consent authority.

Independent hearing and assessment panels established by councils before 1 March 2018 also make decisions on behalf of councils. The attached notice applies to existing panels in the same way as it applies to panels established after 1 March 2018.

### Regionally significant development

Sydney district and regional planning panels may also assume the Secretary's concurrence where development standards will be contravened.

The restriction on delegates determining applications involving numerical or non-numerical standards does not apply to all regionally significant development. This is because all regionally significant development is determined by a panel and is not delegated to council staff.

However, the restriction on assuming concurrence to vary lot size standards for dwellings in rural areas will continue to apply to regionally significant development. The Secretary's concurrence will need to be obtained for these proposals in the same way as it would for local development.

### State significant development and development where a Minister is the consent authority

Consent authorities for State significant development (SSD) may also assume the Secretary's concurrence where development standards will be contravened. This arrangement also applies to other development for which a Minister is the consent authority for the same reasons.

Any matters arising from contravening development standards will be dealt with in Departmental assessment reports.

The restriction on assuming concurrence to vary lot size standards for dwellings in rural areas will not apply to SSD or where a Minister is the consent authority for the same reasons.

### Notification of assumed concurrence

Under clause 64 of the *Environmental Planning and Assessment Regulation 2000*, consent authorities are notified that they may assume the Secretary's concurrence for exceptions to development standards for applications made under clause 4.6 of the SILEP (or any other provision of an environmental planning instrument to the same effect).

The notice takes effect on the day that it is published on the Department of Planning, Industry and Environment's website (i.e. the date of issue of this circular) and applies to pending development applications.

### Procedural and reporting requirements

In order to ensure transparency and integrity in the planning framework the below Departmental monitoring and reporting measures must be followed when development standards are being varied:

- Proposed variations to development standards cannot be considered without a written application objecting to the development standard and dealing with the matters required to be addressed by the relevant instrument.
- A publicly available online register of all variations to development standards approved by the consent authority or its delegates is to be established and maintained. This register must include the development application number and description, the property address, the standard to be varied and the extent of the variation.
- A report of all variations approved (including under delegation) must be submitted through the NSW Planning Portal at <https://www.planningportal.nsw.gov.au/reporting/online-submission-planning-data> within four weeks of the end of each quarter (i.e. March, June, September and December) in the form provided by the Department.
- A report of all variations approved under delegation from a council must be provided to a meeting of the council meeting at least once each quarter.

Councils are to ensure these procedures and reporting requirements are carried out on behalf of Independent Hearing and Assessment Panels and Sydney district or regional planning panels.

### Audit

The Department will continue to carry out random audits to ensure the monitoring and reporting measures are complied with. The Department and the NSW Independent Commission Against Corruption will continue to review and refine the audit strategy.

Should ongoing non-compliance be identified with one or more consent authorities, the Secretary will consider revoking the notice allowing concurrence to be assumed, either generally for a consent authority or for a specific type of development.

### Repeal of State Environmental Planning Policy No 1 – Development Standards (SEPP 1)

The repeal of SEPP 1 came into effect from 1 February 2020 as part of the SEPP Review Program to update and simplify the NSW Planning system.

SEPP 1 is repealed in circumstances where a standard instrument LEP applies in a local council

## ITEM 9 (continued)

## ATTACHMENT 1

Department of Planning, Industry and Environment – Planning Circular PS 20-002

area. The amendments included the insertion of two clauses into the *SEPP (Concurrences and Consents) 2018*. Clause 6 provides for the continued operation of SEPP 1 where an Interim Development Order (IDO) or a Planning Scheme Ordinance (PSO) is in effect. Clause 7 is a savings provision which continues to apply SEPP 1 for applications that were made prior to the repeal but are yet to be determined.

### Further information

*A Guide on Varying Development Standards 2011* is available to assist applicants and councils on the procedures for managing SEPP 1 and clause 4.6 applications to vary standards.

Links to the Standard Instrument can be found on the NSW Legislation website at: [www.legislation.nsw.gov.au](http://www.legislation.nsw.gov.au)

For further information please contact the Department of Planning, Industry and Environment's information centre on 1300 305 695.

Department of Planning, Industry and Environment circulars are available at: [planning.nsw.gov.au/circulars](http://planning.nsw.gov.au/circulars)

### Authorised by:

**Marcus Ray**  
**Group Deputy Secretary,**  
**Planning and Assessment**  
**Department of Planning, Industry and Environment**

**Important note:** This circular does not constitute legal advice. Users are advised to seek professional advice and refer to the relevant legislation, as necessary, before taking action in relation to any matters covered by this circular.

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**10 CITY OF RYDE - NET ZERO EMISSIONS PATHWAY**

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**Report prepared by:** Senior Sustainability Coordinator - Transport and Environment; Manager - Environment  
**File No.:** ENV/08/3/9 - BP21/734

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**REPORT SUMMARY**

This report outlines the City of Ryde's Plan for achieving Net Zero Emissions (NZE) for the City. Net Zero emissions are reached when human-generated emissions of greenhouse gases are reduced as far as possible. This report has been prepared in response to the City of Ryde's declaration of a Climate Emergency in 2019 together with the NSW Government's commitment to achieving Net Zero Emissions by 2050 (and translated into the Northern District Plan, Council's Local Strategic Planning Statement and the Ryde Resilience Plan 2030).

This report proposes Net Zero emissions through a pathway and target outlining how the City of Ryde can respond to the Climate Emergency and need for urgent global emissions reductions through development of a city-wide Plan of action for delivery enabling of Council's pathway to Net Zero.

Initial community consultation in 2020 was undertaken to inform the initial development of the Plan, seeking to understand individual concern for climate issues and community priorities for emission reduction and priority actions to reduce greenhouse gas emissions both within Council and the Ryde community. The engagement outcomes are reflected in the Plan direction and is provided in **ATTACHMENT 2**. Under this engagement 92% of all respondents rated action on climate issues as 'important' or 'very important' and with a high level of support for the development of a NZE Plan.

The report provides recommendations for both a Corporate and Community Emissions Target. The recommended Corporate (Council) Emissions Target proposes that Council "Commits to Net Zero Emissions by 2035" with the recommended Community target that the City of Ryde "Supports the Community to meet Net Zero Emissions by no later than 2040 or as soon as possible".

Extensive data analysis and emissions mapping was completed over an 18 month period towards developing the proposed targets to demonstrate a realistic and practical pathway to Net Zero. Data review has provided that Council is already on track to reduce its Corporate BAU emissions by 45% by 2030 given actions to date such as setting an 100% Renewable Electricity target by 2030 and through proposed procurement of 100% renewable energy under the next electricity contracts from 1 July 2022.

The Corporate 2035 Net Zero Emission target and associated interim targets outlined in this report are aligned with scientific guidance regarding the scale of action required to address the Climate Emergency (including guidance from the Climate Targets Panel/Climate Council/One Planet City Challenge (OPCC)/Science Based Targets Initiative (SBTI)).

**ITEM 10 (continued)**

The proposed target would position Council at the midrange of targets as set by other councils. Most respondents from the initial NZE community consultation (94% of survey respondents) nominated that Council should set a long-term corporate emissions reduction target. 68% of survey respondents stated that they wanted a long-term NZE target by 2040 at the latest. These NZE targets also demonstrate environmental leadership as per Council's Community Strategic Plan 2028 priorities nominated by community.

The Community Emissions reduction target proposes that Council "Supports the Community to meet Net Zero Emissions by 2040 or as soon as possible." The target, whilst demonstrating environmental leadership, acknowledges the challenges and complexity associated in achieving Community emission reductions given the limited sphere of influence Council directly has over certain emission sources.

Work in this space requires action by all levels of government, businesses, organisations, and individuals to successfully achieve NZE and is identified through actions within the Plan. Carbon modelling to date has shown that even with implementation of potential emission reduction opportunities, by 2040 there is likely to be around 356 thousand tonnes of residual emissions that will require offsetting by the community to reach NZE by 2040. It was felt that whilst a 2040 Community NZE target could be achievable (providing interventions are delivered by other levels of government, community and external agencies and stakeholders) setting a target any earlier than 2040 would be considered difficult to achieve.

Should Council seek to adopt different emission reduction targets than those proposed, the Net Zero Emissions Report and associated emissions data will be required to be further modelled to fully realise implications for delivery and budget, which would require exhibition prior to the final Council report adoption in 2022.

**RECOMMENDATION:**

- (a) That Council adopts the following proposed Net Zero Emissions targets:-
  - For Corporate emissions that the City of Ryde "Commits to Net Zero Emissions by 2035."
  - For Community emissions that the City of Ryde "Supports the Community to meet Net Zero Emissions by no later than 2040 or as soon as possible."
- (b) That Council approves the public exhibition of the attached Net Zero Emissions Plan for a period of 28 days. Following public exhibition, and subject to the results of any further investigations or modelling required in response to the adopted target, that the finalised Net Zero Emissions Report be reported back to the next term of Council to seek final adoption.

**ITEM 10 (continued)**

**ATTACHMENTS**

- 1 Ryde Net Zero Emissions Report - Final - CIRCULATED UNDER SEPARATE COVER
- 2 2020-12 Net Zero Emissions Pathway Report - City of Ryde Community Survey

Report Prepared By:

**Jenai Davies**  
**Senior Sustainability Coordinator - Transport and Environment**

**Kylie McMahon**  
**Manager - Environment**

Report Approved By:

**Liz Coad**  
**Director - City Planning and Environment**

## ITEM 10 (continued)

### History

In response to the need for urgent Climate Action to address the global emergency, the City of Ryde passed a resolution on 28 May 2019 and declared a Climate Emergency “acknowledging that we are in a state of climate emergency that requires urgent action by all levels of government; that human induced climate change represents one of the greatest threats to humanity, civilisation and other species; and that it is still possible to prevent the most catastrophic outcomes if societies, including local councils, take emergency action”.

The NSW Government has also committed to achieving Net Zero Emissions by 2050 (this goal being translated into the Northern District Plan, Council’s Local Strategic Planning Statement and the Ryde Resilience Plan 2030).

The City of Ryde has already undertaken numerous actions to reduce greenhouse gas (GHG) emissions from its own operations, including adopting a 100% Renewable Energy Target by 2030, procurement of 100% Renewable Electricity from 1 July 2022 onwards, the introduction of electric vehicles to Council’s fleet, retrofitting LED streetlighting for residential roads, undertaking various energy efficiency initiatives and installing onsite renewable energy at various sites.

Within the Community, various actions to reduce GHG emissions have been undertaken including installation of public electric vehicle charging stations, increasing and improving bike path connections and pedestrian paths, promotion of active and sustainable transport solutions, ongoing delivery of the residential Home Waste and Sustainability Advisory Service (HWSA), green waste collection service, sustainable planning controls such as the Energy Smart Water Wise DCP, and advocacy to the State Government for improved electric vehicle policy as well as public and active transport infrastructure and services.

Initial community consultation regarding the development of a Ryde Net Zero Plan was held from 1 November to 9 December 2020, as detailed in the Consultation section as provided in **ATTACHMENT 2**. A Councillor workshop was delivered on 20 July 2021 providing an overview of the need for a city wide Net Zero Plan and presenting options each for corporate and community emission targets together with a summary of key emission reduction opportunities.

Council commenced initial research, modelling and analysis for the Net Zero Plan in 2020 and developed an updated Community and Council greenhouse gas emissions inventory, a business as usual trajectory and analysed potential emission reduction opportunities for inclusion in the Plan. Council engaged various consultancy services to assist with the emissions modelling process and analysis of opportunities.

## ITEM 10 (continued)

The initial exploration modelled various target options for each of the Council and the Community targets against associated data. Due to the complexity of the data against timelines, modelling and feasibility of delivery against particular targets it was determined that simplifying through two targets could ensure general community comprehension of the pathway and outcomes in the public exhibition process.

### Discussion

#### *Overview of Emissions Modelling Undertaken*

Corporate emissions modelling assessed relevant Scope 1, 2 and 3 emissions within Council's corporate reporting boundary and included areas such as operational electricity usage, natural gas usage, transport and fleet emissions, landfill emissions, capitals goods and services (such as asphalt, concrete etc), certain services (such as printing/ICT), staff commute and other sources (such as refrigerants etc) as provided in **ATTACHMENT 1 – CIRCULATED UNDER SEPARATE COVER**. A corporate emissions inventory was developed for 2018/19 and 2019/20 baselines and a BAU projection was then developed out to 2050 with individual emission reduction opportunities modelled against this timeframe to assess the overall impact on emissions and potential pathways towards NZE.

Community emissions modelling was undertaken by consultants involved in the development of the existing Resilient Sydney Platform, as used by 33 Sydney metropolitan councils to enable measurement of metropolitan carbon emissions together with other sustainability data. The platform is based upon the Global Protocol for Community-Scale Greenhouse Gas Emission Inventories (GPC) which provides a robust framework for accounting and reporting city-wide greenhouse gas emissions (which was created by World Resources Institute, C40 Cities Climate Leadership Group and ICLEI - Local Governments for Sustainability).

2018/19 was used as a baseline date for the City of Ryde's Community Emissions target setting as it provided a complete data set from all agencies and emissions inputs and is for use by councils across Sydney for consistency in reporting. Updated BAU emissions scenarios were developed for 2035, 2040 and 2050 using data assumptions of Resilient Sydney modelling and included current policy settings and future interventions across various levels of government. Various potential emission reduction opportunities were also modelled for various sectors/and emission sources. Assessment across the city reviewed transportation, energy, and waste data, build environment emissions and areas by which emissions generation could be reduced against forecasted future population growth.

#### *Key emission reduction opportunities from Net Zero Plan*

The intention of the Plan and Net Zero emissions delivery is to prioritise the reduction of emissions as far as possible by implementation of reduction opportunities.

**ITEM 10 (continued)**

There are several key areas of emissions reduction benefits that can be readily achieved with many directly nominated by community in the initial consultation for the Plan.

Some of the key Corporate emission reduction activities include:-

- IMPROVING streetlighting energy efficiency and building energy retrofits. Implement adopted Resource Efficiency Targets
- INCREASING street tree/ park planting programs.
- INVESTIGATING further reductions in embodied emissions from materials through contracts/ tenders and other initiatives (particularly for asphalt/ concrete/steel)
- INTEGRATING and increasing Sustainability considerations into Procurement processes
- DEVELOPING AND IMPLEMENTING Fleet Low Emission Vehicle Transition Plan/ Plant Emission Transition Plan.
- DEVELOPING an employee Workplace Travel Plan
- FURTHER electrification of diesel/ gas plant & stationary equipment
- INVESTIGATING a Revolving Energy fund to support efficiency and carbon reduction projects

Some of the key areas by which Council can support a Community NZE target are listed below and reflect key priorities as informed by the community consultation and include:-

- DEVELOPING a business energy and sustainability advisory service
- EXPANDING the residential sustainability advisory service (HWSA and other opportunities)
- INVESTIGATING/ DEVELOPING a Renewable Energy Masterplan for high emitting areas of city
- IMPLEMENTING options for Environmental Upgrade Agreements (EUA) for businesses.
- CONTINUING to investigate and implement technologies for enhanced food waste recovery to meet Net Zero emissions from organic waste goal by 2030
- REVIEWING current City of Ryde planning controls for parking/ energy/ water/ EV charging
- DEVELOPING new promotional and educational programs targeting specific sectors
- CONTINUING to develop infrastructure and promote active and sustainable transport modes
- PROVIDING grants for residential swimming pool energy efficiency retrofits and competitive business energy efficiency/ renewable energy/ electrification grants.
- INVESTIGATING community renewable energy/ energy efficiency bulk buy program
- ADVOCATING to state and federal government for NZE supportive policy changes (Federal Vehicle Fuel Efficiency Standard, enhanced Minimum Energy Performance Standards, improved BASIX and other planning requirements)
- PARTNERING with community groups and organisations

## ITEM 10 (continued)

### Financial Analysis

The Report outlines 118 actions for Corporate and Community delivery identifying approximately 67% of actions able to be delivered within existing service delivery. Of the projects outside of existing service delivery, relevant funding sources have been allocated for these initiatives. Where an appropriate funding source could not be allocated, a funding source will need to be identified through a range of mechanisms including general revenue and grants. The report approach assessed actions or activities according to tonnes of carbon emissions reduced, (compared to Business as Usual emission projections) priority for delivery and impact long term considering remaining emissions against the target date. The 33% of actions outside existing service delivery include 19 actions for Council works and 20 across the city/community space.

In total, the indicative additional funding required (where a funding source could not be identified) for implementation of corporate/community emission reduction opportunities within the 2022-2026 Delivery Plan as shown in table 1 below.

**Table 1:** Additional general revenue funding (beyond existing service delivery) required for Net Zero Emissions Plan implementation under the **2022 – 2026 Delivery Plan**

	2022/23	2023/24	2024/25	2025/26
Corporate Emission Reduction opportunities	\$200K	\$627K	\$469K	\$604K
Corporate Emission Offsetting opportunities	\$ 0K	\$ 0K	\$0K	\$0K
Community Emission Reduction opportunities	\$96K	\$146K	\$65K	\$130K

The above totals do not include any projects potentially to be funded under the Domestic Waste Levy or other restricted reserves as these costs are considered recoverable subject to a review of fees and charges and approval for delivery.

The methodology for Net Zero includes carbon offsetting as is necessary when no further activities can be undertaken. This is a reality and fact in achieving Net Zero but in the recommended pathway for City of Ryde it is a 'last resort'.

The indicative annual average cost (\$585K) of implementing the proposed initiatives for the 2022-2026 Delivery Program represents 0.45% of Council's 2020/21 Operating expenditure (\$131M).

**ITEM 10 (continued)**

These costs are provided as indicative and will be subject to the cost associated with each project at the time of delivery. Pricing for each action is provided to the best available market information at the time of writing and will be confirmed at the time of delivery by respective implementation areas. Delivery may be impacted by related State and Federal Government policy settings and project costing may also be supported by potential grants and tax incentives. Project timing and delivery may also be subject to procurement decisions made by joint bodies (such as joint regional contracts for waste or capital programs).

Should the emission reduction opportunities not be included in future Operational plans, the impact for delivery against required targets would need to be reassessed. This would be likely to involve higher costs for additional offsetting to ensure emissions are reduced in line with adopted targets. It should also be noted that undertaking feasible emission reduction opportunities should be priority before undertaking carbon offsetting.

Variation of action costs may occur over the life of the Plan according to State and Federal Government policy changes, grant availability, Net Zero/ Climate risk implications or procurement unknowns at the time of delivery. It is the intention for Council to leverage these support opportunities and engage community, as priority for implementation and as they are available.

The Net Zero report includes the establishment of the Council supported Revolving Energy Fund (2022) to secure delivery for ongoing energy efficiency and renewable energy projects planned, together with establishment of a potential Net Zero project funding reserve.

A report to the new Council will be prepared in 2022 outlining the estimated financial implications in detail and seeking final approval of the Net Zero Emissions Plan following a public exhibition process. Any specific actions items included in the Net Zero Emissions Plan would then need to be approved separately as independent delivery items under the next Council's Delivery Plan and respective Operational Plans. These are to be led by nominated Departments identified within the Action table of the Report.

**Context**

The development of a Net Zero Emissions Plan for the city proactively responds to the need for global urgent action to reduce carbon emissions. A rapid reduction of carbon emissions is required to limit long term global temperature rises to no more than 1.5C. If action is not rapidly taken to reduce carbon emissions, then Australia will face even higher temperature increases with devastating health, ecosystem, economic and other impacts.



**ITEM 10 (continued)**

By Council adopting science-based targets in line with the Paris agreement, Ryde will locally contribute to the reduction of carbon in the global budget and demonstrate environmental leadership to community.

Regionally, this is reflected under Objective 33 of the North District Plan; *A low-carbon city contributes to net-zero emissions by 2050 and mitigates climate change* and action within Ryde's own Local Strategic Planning Statement (2020) to; *Develop a strategy and policy outlining how City of Ryde will reduce carbon emissions and manage energy, water and waste efficiently across all its operations, for adoption by Council.*

The development of a Net Zero Emissions Plan will aid in delivering on Council's adopted Climate Emergency declaration (May 2019), Ryde Resilience Plan 2030 (adopted August 2020).

**Guidance on Setting a Net Zero Target**

A range of guidance is available to enable setting appropriate Net Zero targets for limiting global temperature rise and impacts. This was reviewed to form the basis the Plan assessment and modelling when devising the Plan and targets for the city. Detail on the various guidance options, rational and basis of these science based initiatives is provided within the Plan **ATTACHMENT 1 – CIRCULATED UNDER SEPARATE COVER**, aligns with the Paris Agreement and includes; The Intergovernmental Panel on Climate Change/IPCC, Science Based Targets Initiative (SBTi), C40- Deadline 2020, World Wide Fund for Nature (WWF)- One Planet City Challenge (OPCC), Climate Targets Panel and Climate Council (Australia).

## ITEM 10 (continued)

The following table summarises Net Zero or Carbon Neutral targets from other Councils:-

	<b>Council target (Ryde proposal by 2035)</b>	<b>Community target (Ryde proposal by 2040)</b>
Bellingen Shire Council	45% reduction by 2030 compared to 2010. Net Zero by 2040	
Blue Mountains City Council	Carbon neutral by 2025	
Byron Bay Council	Net Zero by 2025	Support community to achieve Net Zero 2025
City of Canada Bay	Net Zero by 2030	Net Zero 2050
City of Sydney	Became carbon neutral in 2007 (certified in 2011)	Net Zero emissions 2035
Georges River Council	Net Zero by 2025 (or as soon as practicable)	
Hawkesbury Council	Net Zero 2030 or earlier	25% reduction by 2028, 60% reduction 2036 compared 16/17. Net Zero Emissions by 2030
Hornsby Shire Council	32% below 2018 levels by 2025, 53% below 2018 levels by 2030 and net zero by 2050	Support the community to achieve Net Zero 2050, 31% reduction from 2017 levels by 2025 and 53% by 2030.
Inner West Council	Carbon Neutral 2025	75% reduction on 2017 levels by 2036. Net Zero by 2050 or earlier.
Kuring-gai Council	Net Zero 2040 or earlier and 50% reduction by 2030	Support a goal of reducing community GHG emissions to net zero by 2040.
Northern Beaches Council	Aspire to Net Zero 2030, committed to 60% reduction emissions by 2040 and Net Zero emissions 2045	Aspire to Net Zero by 2030, Committed to reducing community emissions by 50% by 2040 and Net Zero by 2050
Parramatta Council	carbon neutral by 2022 60% reduction by 2038 (on 2015 levels)	
Randwick Council	Net Zero by 2030	
Sutherland Shire Council	Carbon neutral by 2030	
Tweed Shire Council	Strive for Net Zero 2030	Support the community to achieve Net Zero 2030
Upper Hunter Council	Carbon Neutral by 2030	
City of Wagga Wagga	Net Zero by 2040	Net Zero by 2050
Waverley Council	70% reduction 2003/04 by 2030, Net Zero by 2050	70% reduction 03/04 by 2030, Net Zero by 2050
Willoughby Council	By 2028 50% reduction to 2008/09, Net Zero by 2050 or sooner if viable	30% less emissions by 2028 compared with 2010/11.
Wollongong City Council	By 2030 Aspirational	Net Zero by 2050 to be reviewed in 5 years time to look at reducing to 2030 in line with Council's target

For comparability between council targets, it is worth noting that 'Carbon Neutral' is different to 'Net Zero' as an organization can simply choose to pay for offsets to reach Carbon Neutrality. However, under Net Zero it is expected that organisations first take all feasible steps to reduce greenhouse emissions before offsetting any remaining emissions to reach Net Zero.

### Consultation

Council undertook initial community consultation to inform the development of a Net Zero Plan from 11 November until 9 December 2020, receiving 85 responses. Consultation was held via Council's 'Have Your Say' forum for community to inform future emissions targets and priority actions the community would like to see occur to reduce emissions in the city. Feedback was invited via Council's 'Have Your Say' website and media including social media platforms, print, Council's Smarter, Cleaner, Green e-newsletter and targeted emails sent to Council community databases, Macquarie University and schools.

**ITEM 10 (continued)**

Results from the initial consultation provided that over 92% of respondents agreed that Council should set a long-term emissions target for both Community and Council. 75% of respondents would be likely to support a 2040 Community Net Zero emissions target and 78% of respondents likely to support a 2035 Corporate target. A full report on the community engagement to date is provided in **ATTACHMENT 2**.

A Councillor workshop on the Plan direction was hosted on the 20 July 2021 and presentations were provided to Council's Bushland and Environment Advisory Committee and Renewable Energy Advisory Committee on the proposed direction and possible targets. Departments across all of Council, representing over 50 staff responsible for the implementation of specific actions or delivery, have provided technical review and input to process and development.

This report seeks approval for public exhibition of the Plan and proposed targets. During the exhibition process Council will seek further feedback on the Plan direction, targets and will provide results in the report back to Council in 2022. This information can then be used to inform any future modelling, if it is required and be included in the updated Plan with the adoption report for the 2022 Council meeting.

**Options****OPTION A- Net Zero by 2035 for Corporate Emissions and Support Net Zero by 2040 for Community Emissions**

That Council adopts the following proposed Net Zero Emissions target:-

- For Corporate emissions that the City of Ryde "Commits to Net Zero Emissions by 2035.  
(With interim emission reduction targets of 50% reduction on 2018/19 emissions by 2024/25 and 76% reduction on 2018/19 emissions by 2029/30").
- For Community emissions that the City of Ryde "Supports the Community to meet Net Zero Emissions by no later than 2040 or as soon as possible.  
(With an interim emission reduction target of a 76% reduction on 2018/19 emissions by 2029/30").

It should be noted that the plan is built on science-based targets. Interim targets are therefore required for tracking and measuring progress. This is stipulated in all the guidance documents for developing a Net Zero pathway.

**ITEM 10 (continued)**

Modelling provided within the report for Corporate emissions demonstrates that existing BAU projections (incorporating actions such as Council's procurement of 100% renewable electricity under SSROC contract from 1 July 2022) together with existing and additional achievable emission reductions, that Council is likely to be able to achieve interim emission targets without the use of significant amounts of carbon offsets until closer to 2035. The target outlined in this option align with scientific guidance (from Climate Targets Panel/Climate Council/OPCC/SBTI) and enables Council to demonstrate environmental leadership to Community. These corporate targets are also in line with Community expectations, with 78% of respondents supporting a Net Zero Target of 2035 or later for Corporate emissions (1% by 2035, 51% by 2040 and 26% by 2050).

Modelling provided within the report for Community Emissions demonstrates that by 2040, BAU emission reductions (such as an expected Greener Grid) would result in a 61% reduction upon 2018/19 emissions, and with other emission reductions (implemented across the community by business, organisations, residents and levels of government including Ryde) could result in a 77% reduction upon 2018/19 emissions. Remaining emissions (approximately 356 thousand Tonnes of CO<sub>2</sub>e emissions) would be required as offsets or additional actions undertaken by the Community (or State supported) to achieve final Net Zero emissions by 2040.

It is for this reason a target earlier than 2040 is not provided as it would be even more difficult to achieve without strong commitment from State Government. A Net Zero 2040 community target is also in line with Community expectations and will assist to ensure action is taken to limit emissions, with 75% of respondents supporting a Net Zero Target of 2040 or later for Community emissions (55% by 2040 and 20% by 2050).

The setting of interim targets is essential when aligning to science-based targets in order to ensure that carbon budgets are reduced in accordance with pathways which align with a 1.5C warmer future. These are also provided to ensure progress on delivery towards Net Zero is planned for and achieved within and beyond service delivery against the set target date. These will be monitored and reported on in Council's annual reporting frameworks to track progress.

The following graphs present Net Zero Emission Pathways for Corporate and the Community associated with this Option.

**ITEM 10 (continued)**

Figure 1: Corporate Net Zero Emissions Reduction Pathway to 2035

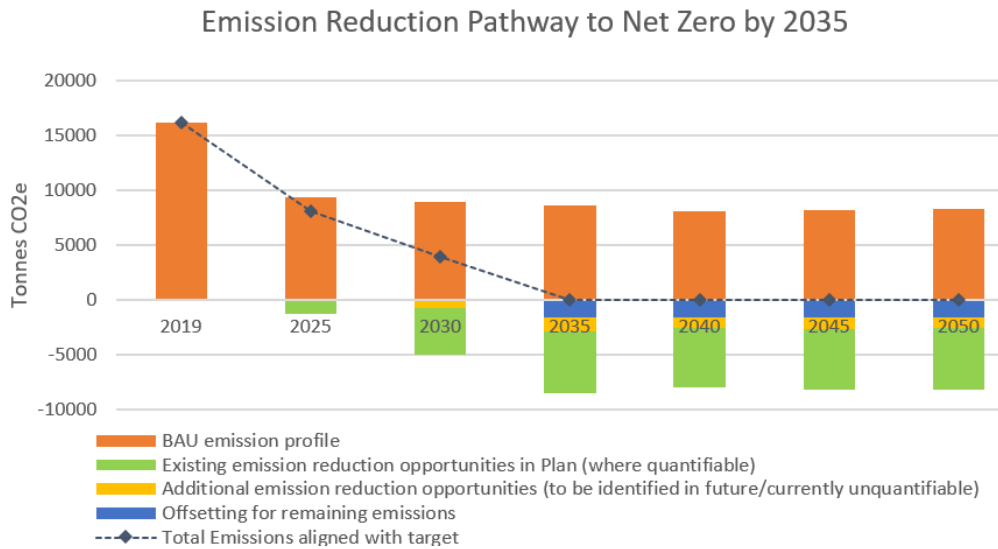
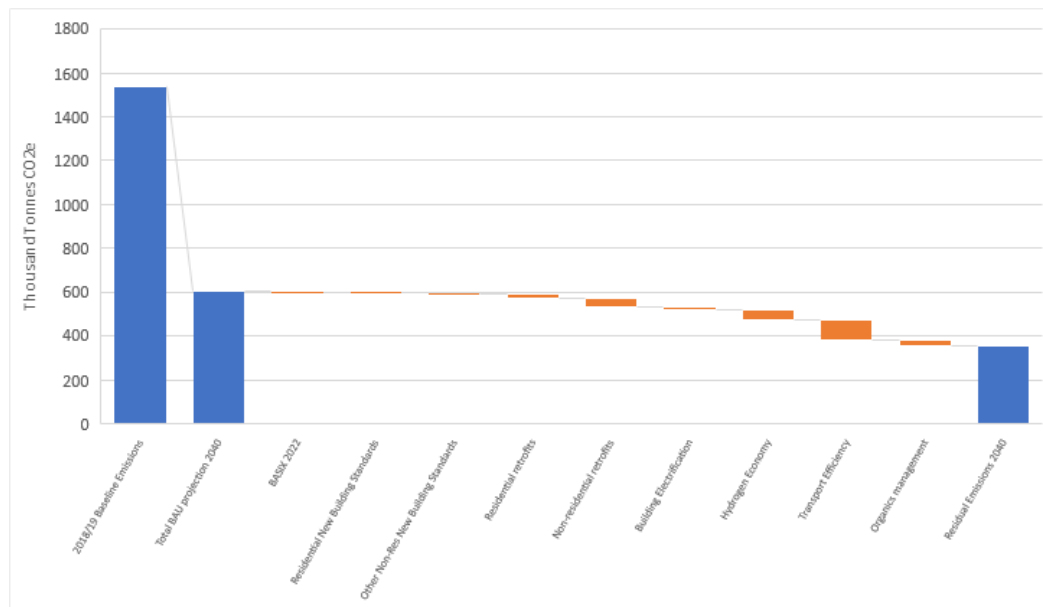


Figure 2: Community Net Zero Emissions Reduction Pathway to 2040



Both Corporate and Community targets align with NSW Government targets of a 50% emission reduction goal by 2030 compared to 2005 and Net Zero emissions by 2050.

**ITEM 10 (continued)****OPTION B - Net Zero by 2050 Goal**

Setting a target of Net Zero by 2050 would align with the NSW Government target of Net Zero by 2050 and the Australian Government's commitment to deliver Net Zero emissions by 2050. Net Zero by 2050 target does not align with recent data and guidance from the Climate Targets Panel, Climate Council or from SBTi which provide that earlier action is required to limit global temperature rise and for reducing the overall global emissions budget. A Net Zero by 2050 target will result in a greater contribution towards future global carbon emissions resulting in further ecosystem, human health and security decline and impacts. The 2050 target does not align with the majority of community feedback for the Net Zero Plan, with only 26% supporting a Net Zero 2050 corporate target (with 68% instead supporting earlier action) and 20% supporting a Net Zero 2050 community target (with 72% instead supporting earlier action). As such, although a Net Zero 2050 goal has been presented here for discussion, it has not been put forward as a recommendation in the report.

**OPTION C - Do Nothing**

It is not possible for Council to do nothing and not develop a Net Zero Emission Plan, given both the Australian and NSW Government's commitment to Net Zero emissions by 2050 (with related Net Zero committed priorities adopted and translated into the Northern District Plan, Council's Local Strategic Planning Statement and the Ryde Resilience Plan 2030). The Do Nothing Option would also not align with Council's declaration of a Climate Emergency in 2019 or reflective of community impetus for action.

Doing nothing would potentially impact Council negatively given the global urgency and need for all levels of government to act on urgently reducing emissions and community feedback. Not reducing emissions will contribute towards increasing climate related risks to the Ryde community and will also demonstrate a lack of leadership by Council failing to act on climate issues prioritised for action by the community in the 2028 Community Strategic Plan consultation. As such, although a Do Nothing option has been presented here for discussion, it has not been put forward as a recommendation in this report.

**Proposed Public Exhibition**

This report seeks Council approval for the public exhibition of the attached Net Zero Emissions Plan for a period of 28 days. Following public exhibition, and subject to the results of any further investigations or modelling required in response, the Report will be provided back to the next term of Council to seek final adoption.

A public exhibition of the draft Net Zero Plan will further enable Council to engage community for input regarding the proposed way forward and priorities for action against the targets proposed. This will build on the initial consultation from 2020, demonstrating to the community that Council is being proactive in responding to the Climate Emergency.

ITEM 10 (continued)

ATTACHMENT 2



Net Zero  
Emissions  
Pathway

**Net Zero Emissions Pathway**  
Consultation Report  
December 2020

**ITEM 10 (continued)**

**ATTACHMENT 2**



CITY OF RYDE | Net Zero Emissions Pathway Community  
Consultation Report  
December 2020 © City of Ryde

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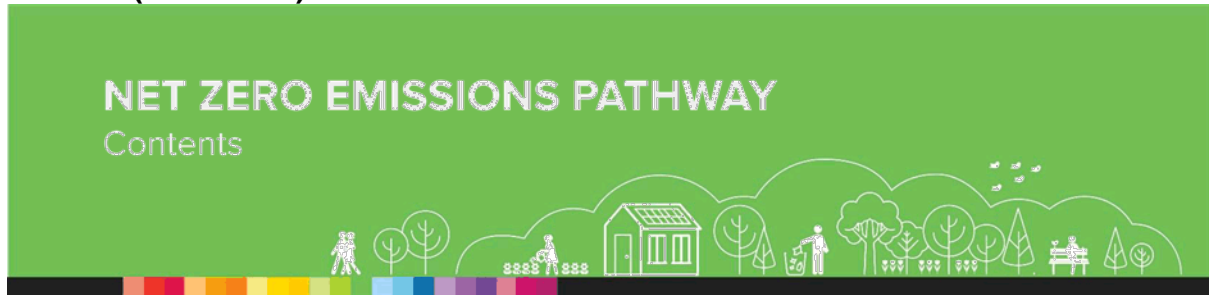
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**ITEM 10 (continued)**

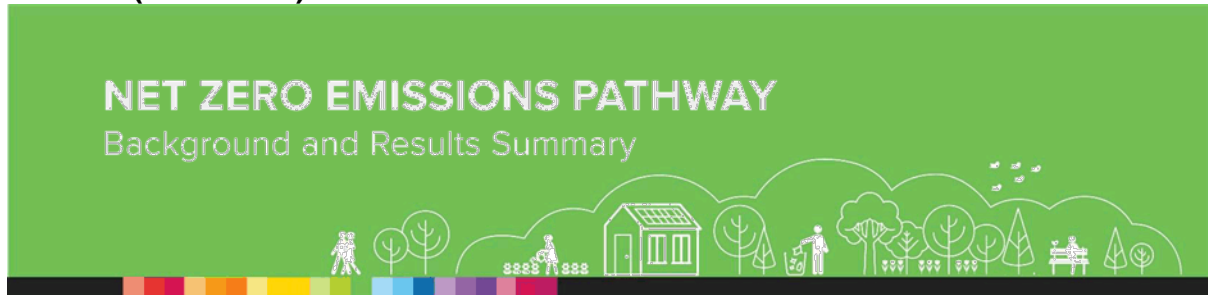
**ATTACHMENT 2**



Background	4
Community Consultation Methodology	5
Community Consultation Results	7

**ITEM 10 (continued)**

**ATTACHMENT 2**



**Background**

The City of Ryde is developing a Net Zero Emissions Pathway for reducing both Council's operations and community carbon emissions into the future, to further Council's commitment to reduce emissions, minimise climate change impacts and plan for a sustainable future.

The purpose of this community consultation is for Council to ensure it has the right priorities, initiatives and strategies to meet the goal of achieving Net Zero Emissions for both Council's own operations and community emissions.

The Have Your Say period occurred from 11 November to 9 December 2020 during which, the community could provide feedback via an online survey with a paper survey (available on request). This was promoted through the City of Ryde's Have Your Say website, an eNewsletter sent to stakeholders, advertisement in the local newspaper and social media.

The feedback from this community consultation will be used to inform the draft Net Zero Emissions Pathway. Once the draft Net Zero Emissions Pathway has been prepared, the community will be provided with an opportunity to provide feedback.

It is important to note, that self-selection bias is likely within the sample. That is, the respondents' choice to participate in the survey is likely to be influenced by an interest in environment and sustainability. Hence, this survey cannot be considered a representative sample of the community and this bias should be taken into consideration when viewing the results and subsequent decision making.

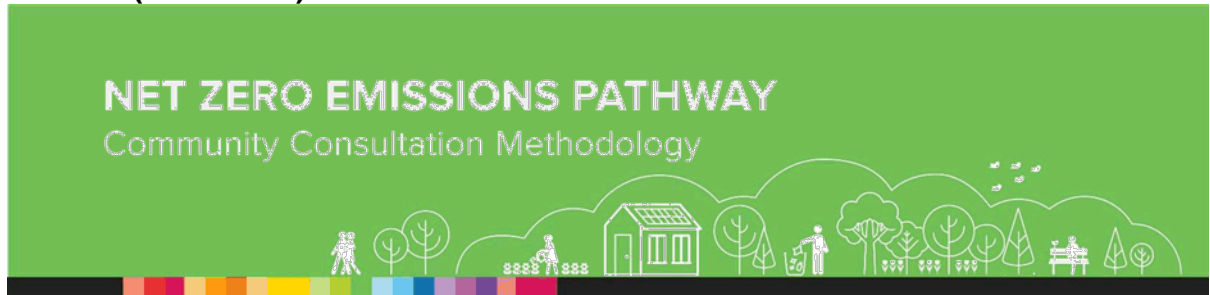
During the consultation, 85 survey responses and 2 email submissions were received. Majority of the respondents indicated climate change related issues were very important to them. Just over half of the respondents would like Council to set a long-term target of net zero emission the community and Council operations by 2040, and approximately two thirds would an interim target of 50% emission reduction by 2029/30 (compared to 2018/19).

To help the community achieve net zero emissions, respondents would like to see Council prioritise planting of trees and lobbying to State and Commonwealth Governments.

To achieve net zero emissions for Council operations, respondents would like to see Council prioritise procurement of renewable energy under electricity contracts and installation of Solar PV on suitable Council properties.

**ITEM 10 (continued)**

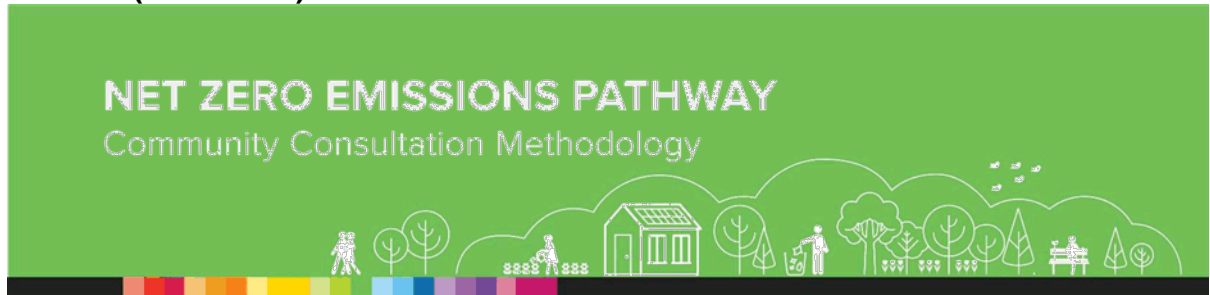
**ATTACHMENT 2**



Date	Tool	Stakeholders	Overview	Engagement
Wed 11 Nov to Wed 9 Dec 2020	Have Your Say Website	Website users	A project webpage with background information, online survey and project updates.	209 page views and 186 unique visits
Wed 11 Nov to Wed 9 Dec 2020	Online Survey (paper survey available on request)	Website users	An online survey where stakeholders could provide comments and suggestions on the development of Council Net Zero Emissions Pathway. This was accessed through Council's Have Your Say webpage. A paper survey was also available on request.	85 online respondents
Wed 11, 18, 25 Nov, 2 Dec 2020	Open Community Consultations Ad Northern District Times	Newspaper subscribers	Newspaper advertisement to promote the project and consultation opportunities for all stakeholders.	38,000 total print readership
Wed 11 Nov 2020	Smarter Cleaner Greener eNewsletter	Existing eNewsletter Subscribers	An article in the Smarter Cleaner Greener eNewsletter had a link to the Have Your Say website included in eNewsletter to promote the project and consultation opportunities.	3,319 eNewsletters distributed 1,321 eNewsletters opened
Fri 13 Nov to Fri 20 Nov 2020	Facebook Ad	Facebook users	A social media advertisement was posted on the City of Ryde Facebook page to promote the project and consultation opportunities for online stakeholders.	4,649 users reached 217 users engaged

**ITEM 10 (continued)**

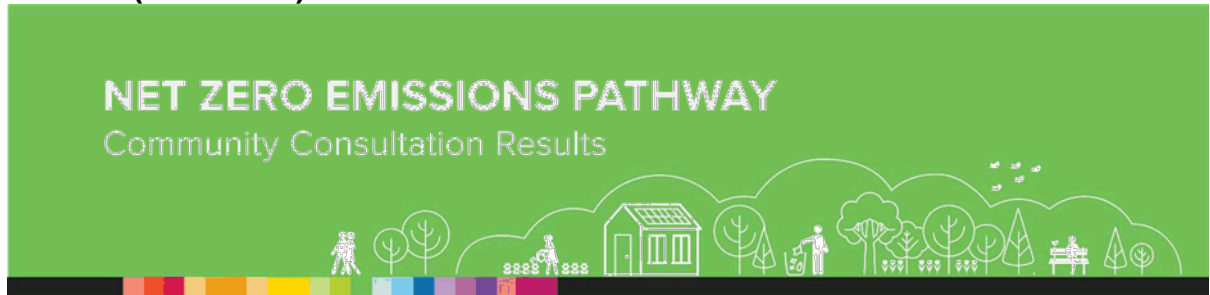
**ATTACHMENT 2**



Date	Tool	Stakeholders	Overview	Engagement
Thu 12 Nov to Mon 16 Nov 2020	LinkedIn Ad	LinkedIn users	A Social media advertisement was posted on the City of Ryde LinkedIn page to promote the project and consultation opportunities for online stakeholders and the business community	532 Impressions 6 users engaged
Tues 8 Dec 2020	Twitter Post	Twitter users	A tweet was posted on the City of Ryde Twitter page to promote the project and consultation opportunities for online stakeholders.	215 Impressions 7 users engaged
Wed 28 Nov 2020	Your City News	Existing eNewsletter Subscribers	Link to Have Your Say website included in eNewsletter to promote the project and consultation opportunities.	2,499 subscribers 1,087 unique opens
Wed 11 Nov to Wed 9 Dec 2020	Information phone line and email	All Stakeholders	The City of Ryde main phone and email address was provided for the project and was open for feedback from the community.	2 Submissions

**ITEM 10 (continued)**

**ATTACHMENT 2**



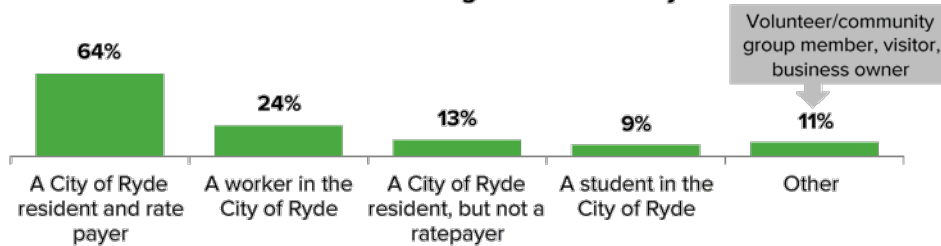
**NET ZERO EMISSIONS PATHWAY**

Community Consultation Results

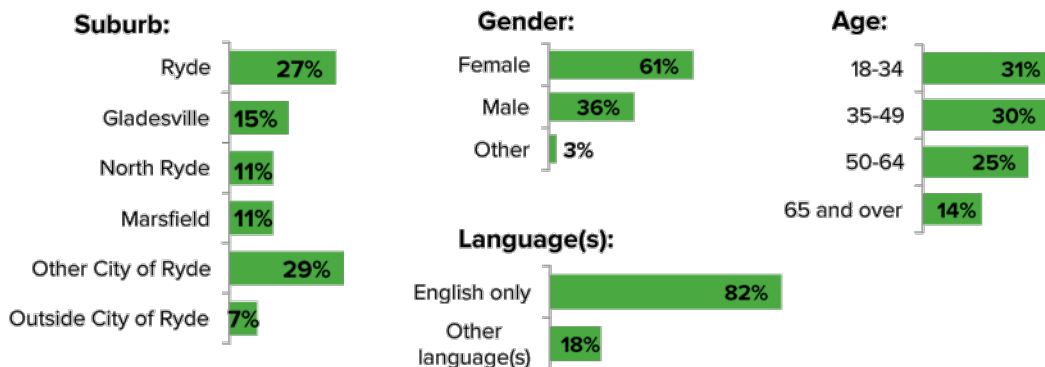
**SAMPLE OVERVIEW**



**Which of the following best describes you:**



*Note: Respondents could select multiple options, hence total does not add to 100%*



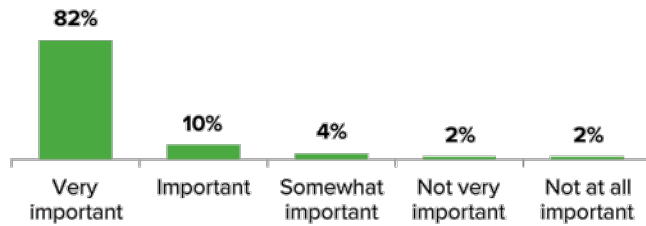
ITEM 10 (continued)

ATTACHMENT 2

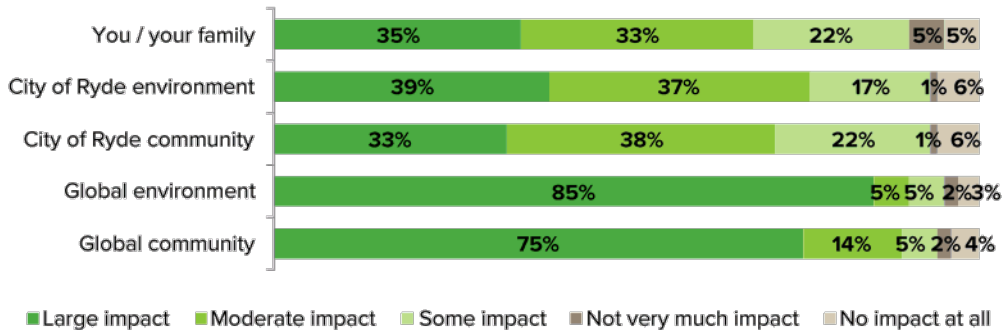


CLIMATE CHANGE

How important are climate change related issues to you? (n=85)



How much do you believe climate change is currently impacting upon each of the following: (n=85)



What current impacts of climate change, if any, concern you the most? (n=71)



Note: Size is representative of theme frequency, reflecting themes ranging between n=2 and n=26

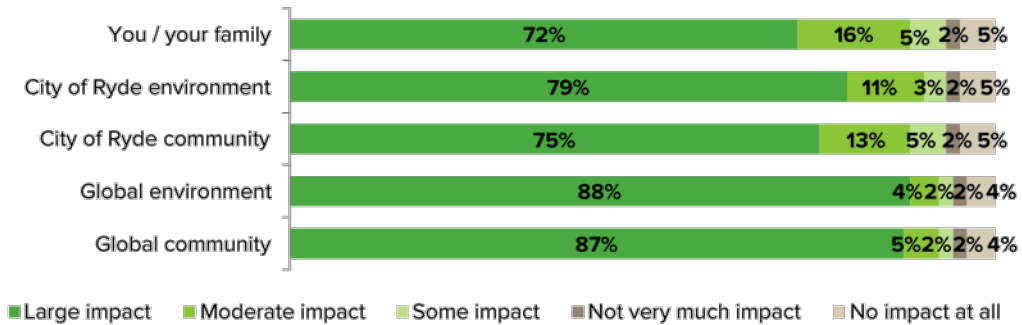
ITEM 10 (continued)

ATTACHMENT 2



CLIMATE CHANGE continued

How much do you believe climate change is will impact upon each of the following: (n=85)



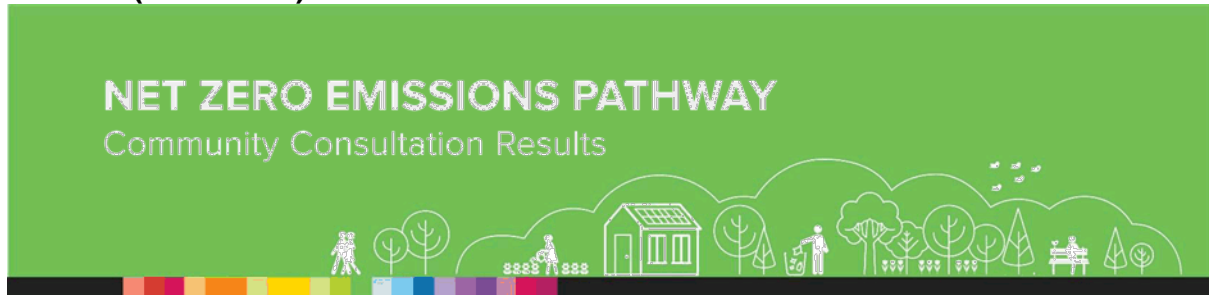
What future impacts of climate change, if any, concern you the most? (n=70)



Note: Size is representative of theme frequency, reflecting themes ranging between n=2 and n=26

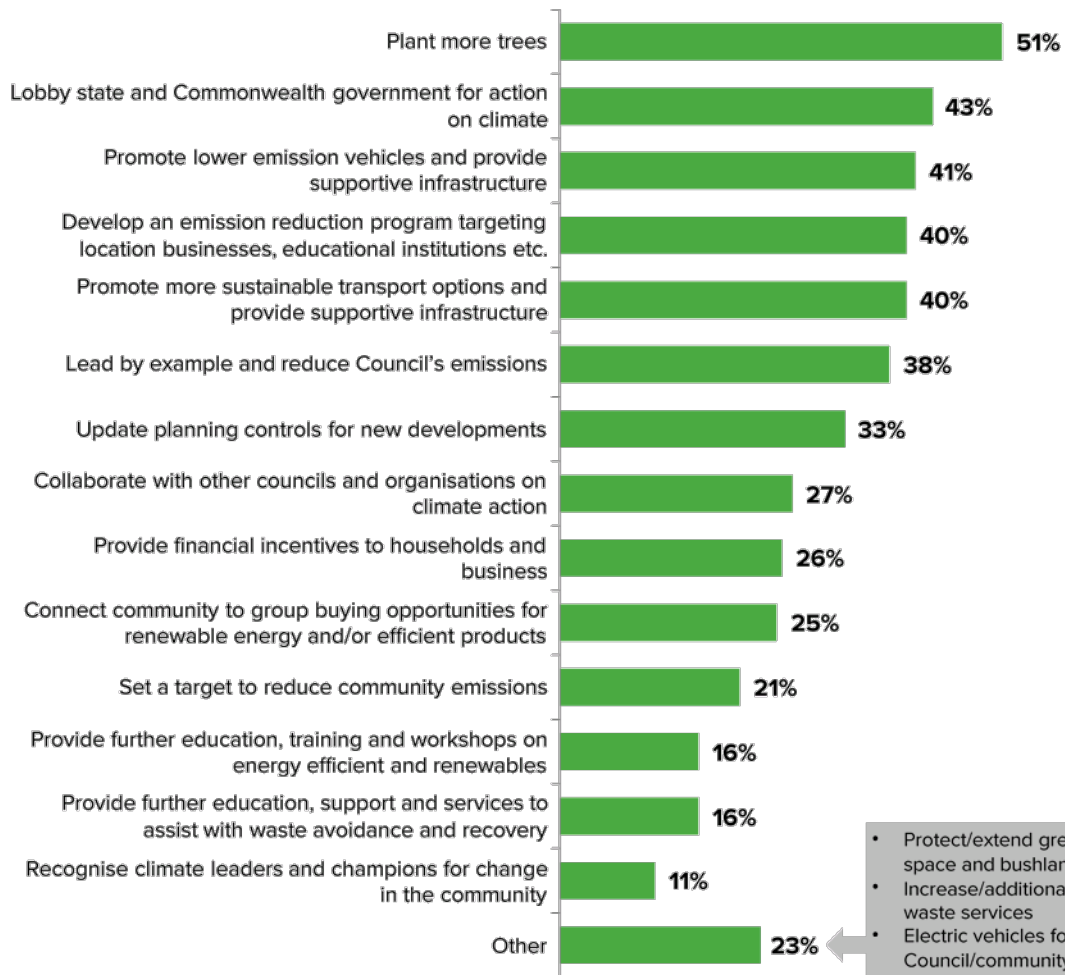
ITEM 10 (continued)

ATTACHMENT 2



COMMUNITY EMISSIONS: ACTIONS

What additional actions do you believe should be Council's highest priorities in helping the community achieve Net Zero emissions? (n=81)



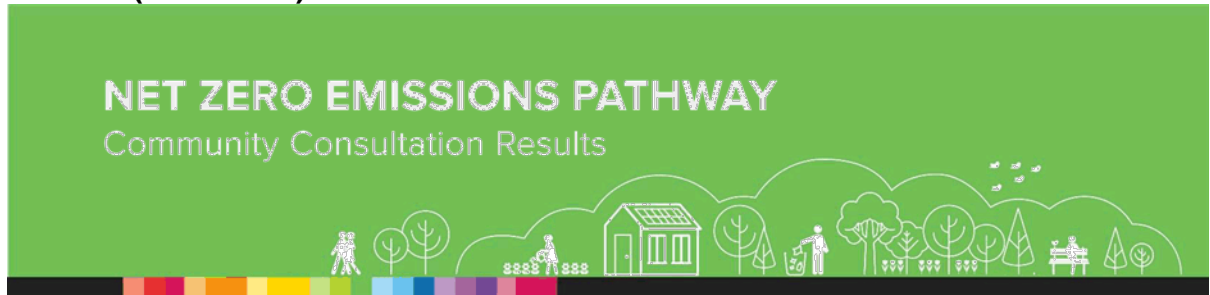
Note: Respondents could select multiple options, hence total does not add to 100%

- Protect/extend green space and bushland
- Increase/additional waste services
- Electric vehicles for Council/community
- Use/provide solar or green energy
- Incentives for community



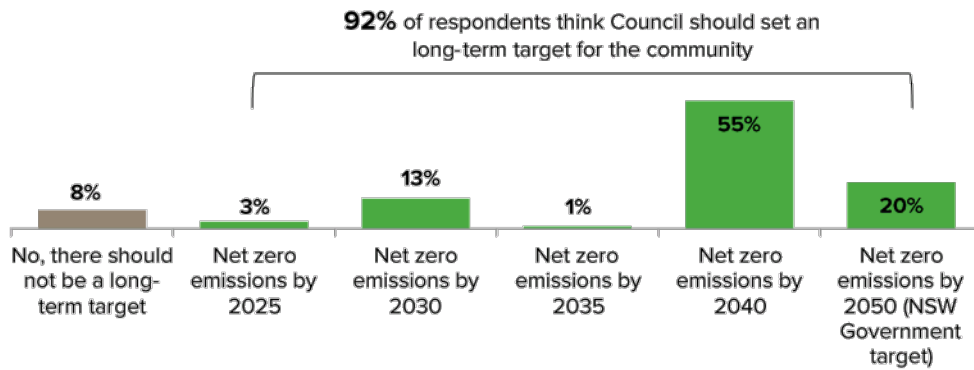
ITEM 10 (continued)

ATTACHMENT 2

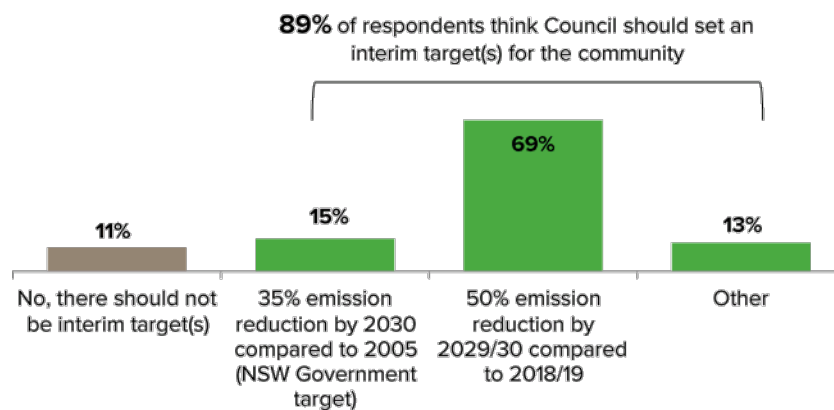


COMMUNITY EMISSIONS: TARGETS

Do you think Council should set a **long-term** emission target for the community? If so, what do you think the target should be? (n=80)



Do you think Council should set **interim** emission target(s) for the community? If so, what do you think the target(s) should be? (n=80)



Note: Respondents could select multiple options, hence total does not add to 100%

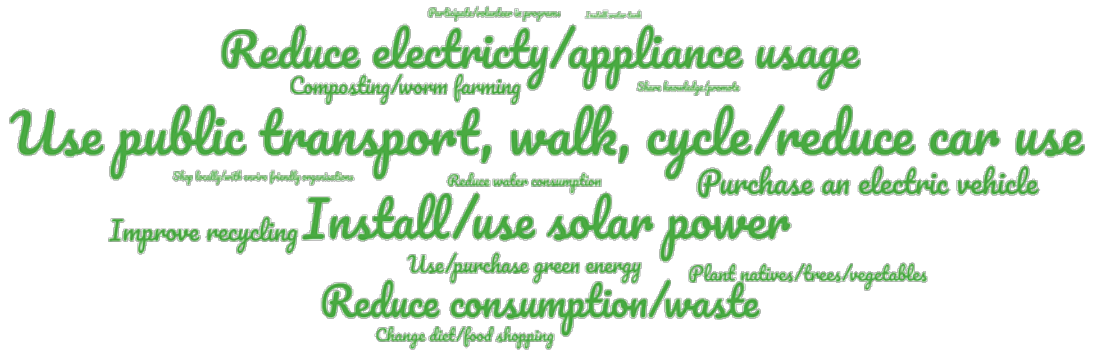
ITEM 10 (continued)

ATTACHMENT 2



COMMUNITY EMISSIONS

What actions, if any, do you think you or your household are able to undertake to help the community achieve Net Zero Emissions? (n=62)



Note: Size is representative of theme frequency, reflecting themes ranging between n=3 and n=23

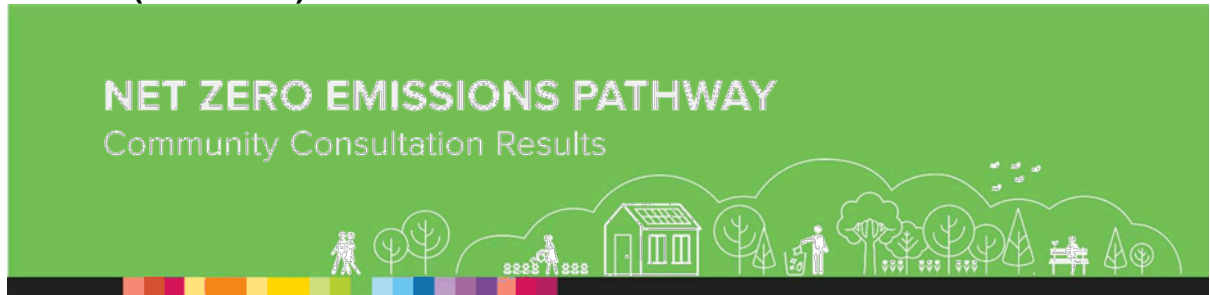
Do you have any further comments or suggestions regarding the community achieving Net Zero Emissions? (n=47)



Note: Size is representative of theme frequency, reflecting themes ranging between n=2 and n=11

ITEM 10 (continued)

ATTACHMENT 2



**COUNCIL OPERATIONAL EMISSIONS: ACTIONS**

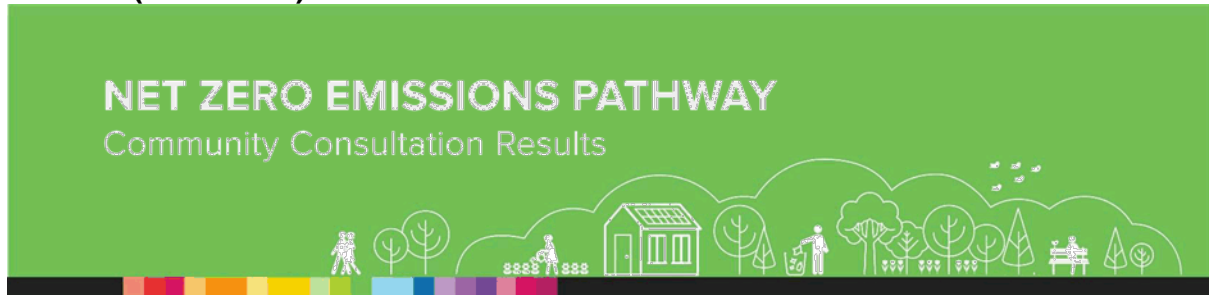
**What additional actions do you believe should be Council's highest priorities in helping Council's operations achieve Net Zero emissions? (n=76)**



*Note: Respondents could select multiple options, hence total does not add to 100%*

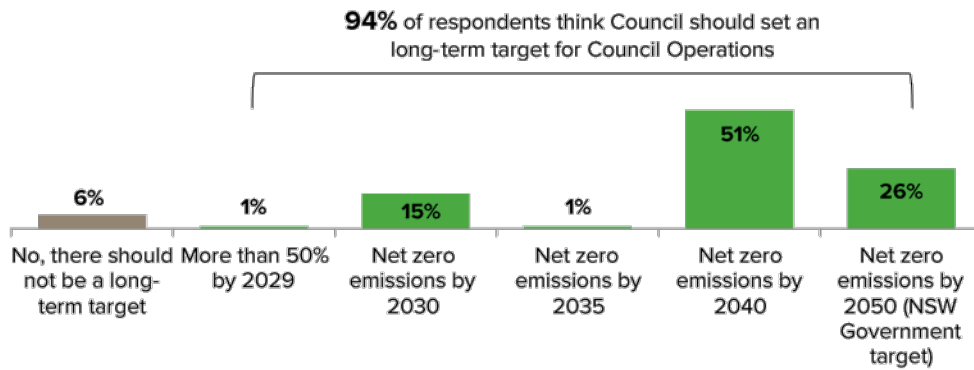
ITEM 10 (continued)

ATTACHMENT 2

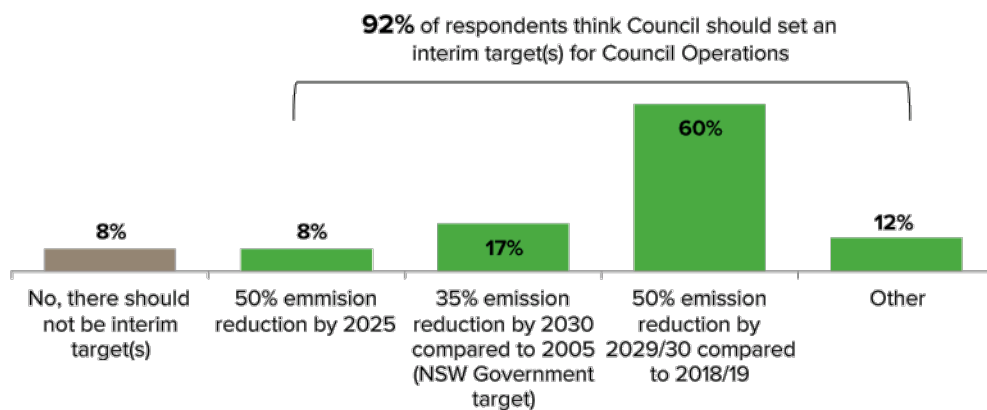


**COUNCIL OPERATIONAL EMISSIONS: TARGETS**

**Do you think Council should set a long-term emission target for Council Operations? If so, what do you think the target should be? (n=75)**



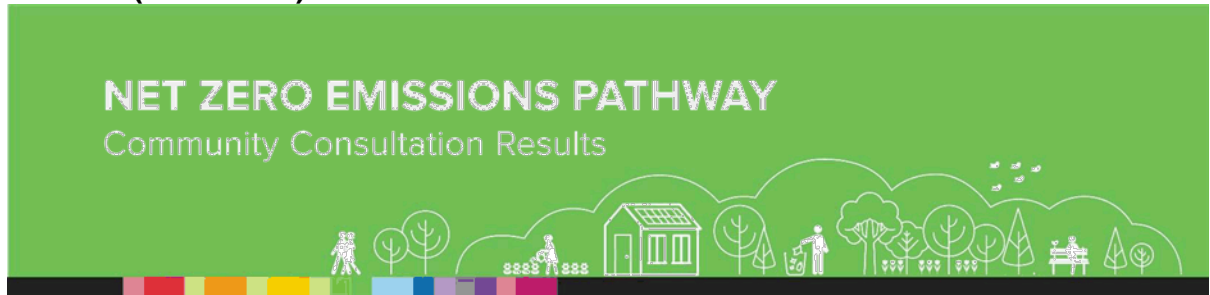
**Do you think Council should set interim emission target(s) for Council Operations? If so, what do you think the target(s) should be? (n=75)**



*Note: Respondents could select multiple options, hence total does not add to 100%*

ITEM 10 (continued)

ATTACHMENT 2



COUNCIL OPERATIONAL EMISSIONS

Do you have any further comments or suggestions regarding Council operations achieving Net Zero Emissions? (n=23)

*Electric fleet/lease back vehicles*  
**Prioritise/general positive**  
*Lead by example*  
*Establish/prioritise frameworks/Council plans*  
*Regulations for new buildings/developments*  
*Education/information*

Note: Size is representative of theme frequency, reflecting themes ranging between n=2 and n=7

ADDITIONAL SURVEY AND WRITTEN SUBMISSION COMMENTS (n=35)

*Create ambitious targets*  
**Prioritise/general positive**  
*Organise food waste programs*  
*Additional free charging stations*  
*Promote/provide local initiatives, groups, suppliers*  
*Produce/support renewable energy* **Collaborative approach** *Education/information*  
*Regenerate/protect bushland/environment* *Lead by example*  
*Adapt frameworks/strategies*

Note: Size is representative of theme frequency, reflecting themes ranging between n=2 and n=13

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**11 CITY OF RYDE INTEGRATED TRANSPORT STRATEGY 2041**

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**Report prepared by:** Senior Coordinator - Transport Planning  
**File No.:** GRP/21/7 - BP21/895

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**REPORT SUMMARY**

The attached Draft Integrated Transport Strategy 2041 is a comprehensive, evidence-based report that will enable City of Ryde to better engage with other levels of government about our future transport needs. The Strategy is a means of communicating with many stakeholders beyond government, collaborating to achieve sustainable transport networks, while positioning the City of Ryde for the next 20 years.

The Strategy recommends a 'balanced' list of priority transport projects, including improvements to active transport, public transport and road networks. It is intended that the Strategy will be a resource for advocacy work that will help ensure that City of Ryde secures the attention and funding it deserves from other levels of government.

**RECOMMENDATION:**

That Council endorses the draft Integrated Transport Strategy 2041 to be placed on public exhibition until Friday, 4 February 2022.

**ATTACHMENTS**

- 1 Draft Integrated Transport Strategy 2041 - CIRCULATED UNDER SEPARATE COVER

Report Prepared By:

**David Anderson**  
**Senior Coordinator - Transport Planning**

Report Approved By:

**Michael Dixon**  
**Transport Manager**

**Wayne Rylands**  
**Director - City Works**

**ITEM 11 (continued)****Discussion**

Integrated Transport Strategy 2041 represents a new direction for the City of Ryde. The Strategy explores the future and examines the impacts of a growing population and an expanding economy. The Strategy builds on Council's previously adopted transport and land use strategies by identifying and prioritising major transport infrastructure and services that will improve the customer experience and sustainably accommodate future demand.

It is intended that the Strategy will be a resource for advocacy work that will help ensure that City of Ryde secures the attention and funding it deserves from other levels of government. Recommended projects comprise a range of infrastructure improvements and policy projects, with responsibilities and next steps identified for each project.

A total of 58 priority transport projects have been identified as having the potential to make a significant positive impact on City of Ryde's transport system. The priority transport project list focuses strongly on public and active transport improvements, recognising the importance of environmental sustainability.

**Consultation**

A key part of updating City of Ryde's existing Integrated Transport Strategy 2016 – 2032 (prepared in 2015) has been to embark on an extensive internal and external consultation process. The Strategy has been developed in-house after consultation with neighbouring Councils, State Government agencies and the business community.

To further assist the development process, an internal ITS Councillor Working Group was formed to consider a range of contemporary transport and land use issues. The working group provided guidance on visionary transport options, whilst also identifying priority transport projects at a more local level.

As part of the process of preparing the attached draft document, a further round of consultation was undertaken with key internal stakeholders. Preliminary comment was also sought from Transport for New South Wales (TfNSW), with feedback received incorporated into the draft document where appropriate.

Some of the future transport projects recommended in the Strategy would provide major benefits for large sections of the community, however may draw objections from some in the community that are likely to be directly impacted by them. These will be tested with the community through the public exhibition process, with feedback considered and the Strategy updated as appropriate. It is important to note that many of these projects are for investigation, rather than a commitment to their delivery.

**ITEM 11 (continued)****Financial Implications**

Adoption of the recommendation will have negligible financial impact, with smaller projects expected to be accommodated through recurrent funding and grants, and larger projects typically subject to delivery by other levels of government.

Commitments to expenditure are subject to funding being available and this is clear in the document.



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## 12 ADOPTION OF THE OLYMPIC PARK MASTERPLAN

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Report prepared by: Open Space Planner

File No.: GRP/21/7 - BP21/1066

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### REPORT SUMMARY

Olympic Park is identified by Council in its *Integrated Open Space Plan* as a level 3 park in the Ryde LGA. It is home to the Ryde Aquatic Leisure Centre, the only public aquatic centre in the City of Ryde and through the aquatic and indoor recreation facilities, caters for more than 700,000 annual visitors. Next Generation Ryde is also located within Olympic Park as well as a number of other open space facilities including a playground and with an area identified as dog off leash area, the precinct provides a broad range of active and passive recreation opportunities to the community.

The preparation of a Strategic Plan and Masterplan which investigates upgrading of Olympic Park including the Ryde Aquatic Leisure Centre (RALC) was identified as a high priority action in the *Sport and Recreation Strategy 2016-2026*. The City's projected population growth is set to place increasing pressure on the existing facilities within RALC.

Council is committed to optimising the recreational values of the Park whilst ensuring sustainable and environmental management of the Park into the future. This Masterplan provided in **ATTACHMENT 1 – CIRCULATED UNDER SEPARATE COVER** sets out the vision for how this Park will be embellished over the next 20 years, to ensure sustainable and efficient use. It aims to increase the capacity of publicly available swimming pool space and indoor and outdoor court facilities within the City of Ryde meet the needs of the community and groups utilising the space.

The draft Masterplan considered Stage 1 community consultation feedback (August - September 2017) and findings of Traffic and Transport Studies (November 2017, November 2020). The design was further refined following Stage 2 community consultation feedback (November - December 2020). Further details on the consultation undertaken are outlined in the body of this report. The Masterplan recommended for adoption in this report includes:-

- Significant increase to onsite parking provision to better meet demand and reduce the parking and traffic impacts in the local surrounding streets.
- Additional 25m program/learn to swim pool to better meet demand for aquatic based programs.
- Two additional indoor sports courts to provide much needed active indoor facilities.
- Two additional outdoor sports courts (including tennis) to better address demands.
- Retention of the green spaces and dog off leash area for passive recreation.

## ITEM 12 (continued)

- Improved vehicle access, interconnectedness, and circulation.
- Improved pedestrian access, interconnectedness, and circulation.
- Improved natural ventilation in main pool hall.
- New toilet/change room facilities to better meet demand and community expectation.
- New café and office/staff facilities.
- General park, playground, vegetation, and environmental improvements.

A major focus of this Masterplan is to achieve a greater quantity of car parking onsite and reduce the overflow parking on the surrounding streets, which is well supported by the community. The existing car park provides 199 on-site car parking spaces (including 5 accessible). The Masterplan is recommended and results in the provision of 497 on-site parking spaces comprising of 10 accessible, 10 motorcycle and 30 bicycle parking spaces.

The Masterplan Report provided in **ATTACHMENT 1 – CIRCULATED UNDER SEPARATE COVER** includes a staging plan for the progressive implementation of the Masterplan. Implementation of the Masterplan is subject to Council's adoption of the final Masterplan and funding availability identified through the annual business planning process.

### RECOMMENDATION:

- (a) That Council adopts the Olympic Park Masterplan Design, prepared by Michael Davies Architecture, and Masterplan Report (October 2021), prepared by City of Ryde, and the vision for Olympic Park.
- (b) That Council write to thank all participants in the development of the Masterplan and inform them of this resolution.

### ATTACHMENTS – CIRCULATED UNDER SEPARATE COVER

- 1 Olympic Park Masterplan Report for adoption by Council - October 2021
- 2 Olympic Park Masterplan - Background Report - October 2017
- 3 Olympic Park Masterplan - Stage 1 Consultation Report - November 2017
- 4 Olympic Park Masterplan - Catchment Facility Analysis Report - December 2017
- 5 Olympic Park Masterplan - Stage 2 Consultation Report - December 2020

Report Prepared By:  
**Meredith Gray**  
**Open Space Planner**

Report Approved By:  
**Simon James**  
**Manager - Parks**

**Wayne Rylands**  
**Director - City Works**

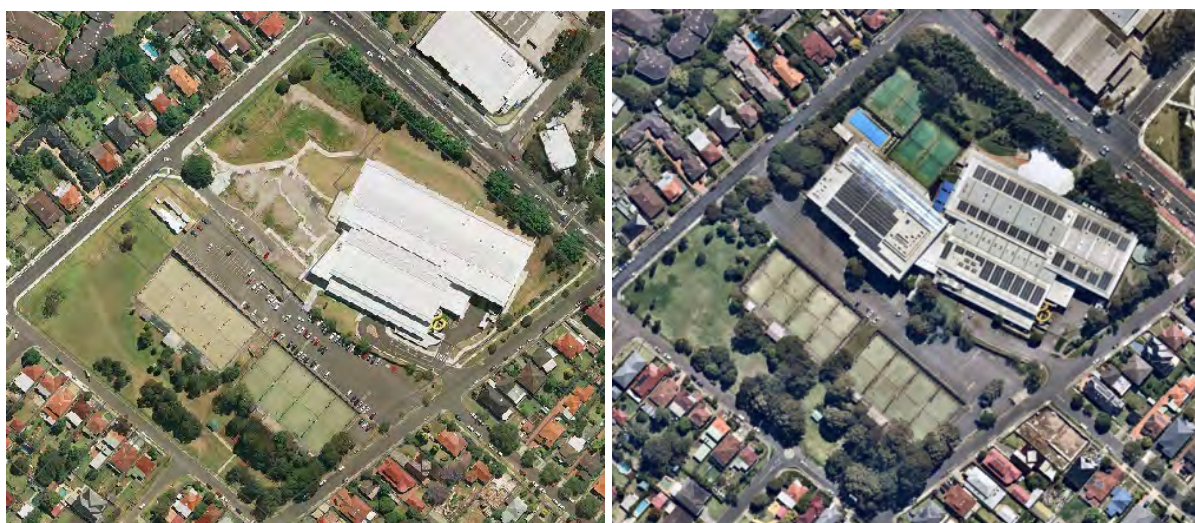
## ITEM 12 (continued)

### Site History

The area of land now known as Olympic Park was in private ownership prior to the lands being transferred to Cumberland County Council in 1952 and finally, Council of the Municipality of Ryde on 31 October 1954.



*Images 1 - 2: 1943 and 1982 aerial images of Olympic Park*



*Images 3 - 4: 2001 and 2021 aerial images of Olympic Park*

The proposal to establish a swimming pool within the area was first considered in 1943 as part of the post-war construction scheme however was not realised until a public meeting in 1958 where community approval was clearly expressed.

To finance the construction of the public swimming pool, a rate of ½ penny was levied by Council from 1959-1961 with the additional funds lent from Council's reserves of housing moneys.

On 11 November 1961, the swimming pool complex was opened and contained 5 separate pools including two Olympic pools, a diving pool, a learners pool and a toddlers pool.

**ITEM 12 (continued)**



*Image 5 – Ryde Swimming Centre 1961*

Through the 1960s and 1970's, under the coaching of Forbes and Ursula Carlile, Ryde Swimmers held several world records and won numerous Olympic medals with Shane Gould, Karen Moras and Jenny Turrell each having success. Of note, from December 1971 to September 1972 Shane Gould became the first person, male or female, to simultaneously hold world records in every freestyle event from 100 metres to 1500 metres.

Following advocacy from the local community, including Forbes Carlile in February 1981 work began on the construction of an indoor heated pool. It was constructed at an approximate cost of \$1,000,000 and was officially opened on 28 April 1982.

In March 1998, it was announced that the Ryde Swimming Centre had been selected as a training and competition venue for waterpolo at the 2000 Sydney Olympics. The existing facilities were demolished, and a modern aquatic leisure complex was constructed by the Olympic Coordination Authority at a cost of \$25 million. Demolition commenced in late 1998, and in May 2000 the centre reopened as the Ryde Aquatic Leisure Centre (RALC).

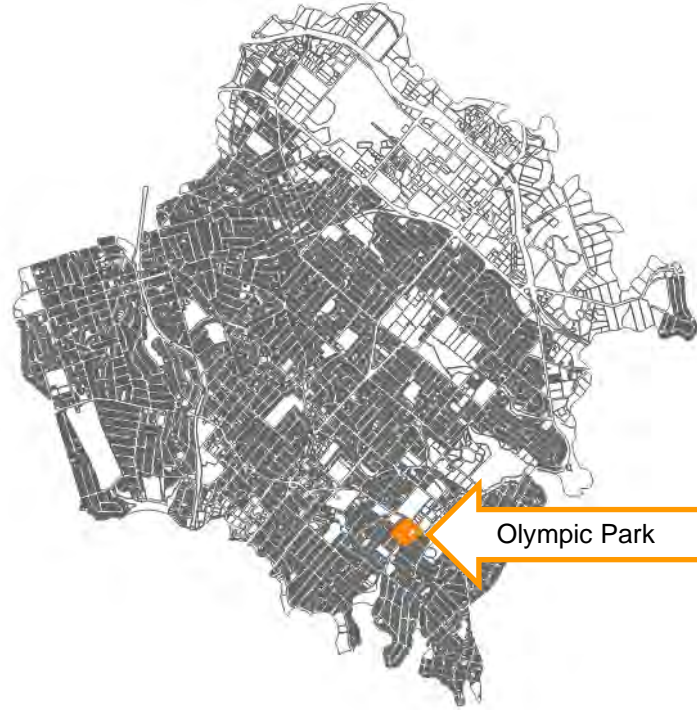
From 2001 – 2002 a health and fitness club was constructed on the land adjacent to the Ryde Aquatic Leisure Centre. Known as Next Generation Ryde, the facility is owned by the City of Ryde and leased to a private operator as a membership only health and lifestyle club until 2051. As such, this area of Olympic Park has not been included in the Masterplan.

Over the past two decades, various other park improvements have occurred including the construction of a playground, picnic area and dog off leash area which most recently upgrade by Council in 2017.

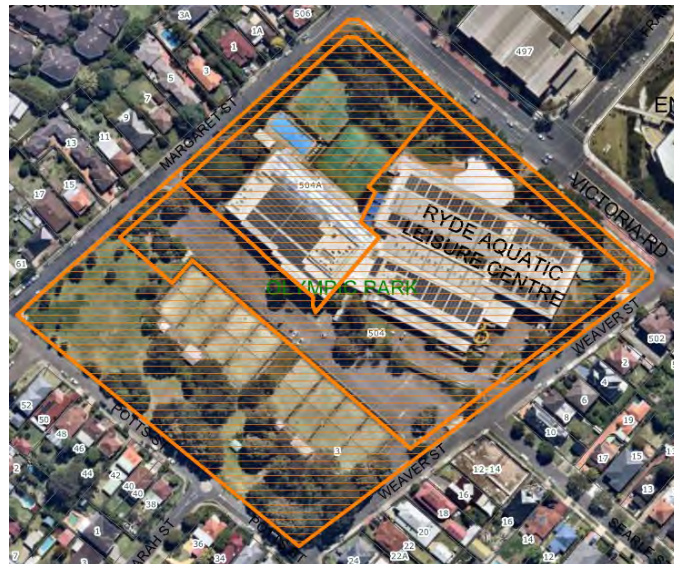
Olympic Park does not have a previously adopted Masterplan in place.

**ITEM 12 (continued)**

**Local Context**



*Image 5 – Site Location – Olympic Park*



*Image 6 – Site Location – Olympic Park*

## ITEM 12 (continued)

### Strategic Context

The Masterplan for Olympic Park provided in **ATTACHMENT 1 – CIRCULATED UNDER SEPARATE COVER** has been prepared in response to and with consideration to a number of state and Council strategic planning documents, including:-

- *Ryde 2028 Community Strategic Plan (2018)*
- *Integrated Open Space Plan (2012)*
- *Sport and Recreation Strategy 2016-2026 (2017)*
- *Open Space Future Provision Strategy (2021)*
- *Planning Ryde Local Strategic Planning Statement (2020)*
- *Children’s Play Implementation Plan (2019)*
- *NSW Everyone Can Play Guidelines (2019)*
- *Dog Recreation Needs Study (2020)*
- *Biodiversity Plan (2016)*

The *Ryde 2028 Community Strategic Plan* identifies the vision of the City of Ryde as “*The place to be for lifestyle and opportunity @ your doorstep*”. It was prepared in response to the latest population forecasts on how the city will grow and change with the City of Ryde’s population set to increase by 50,000 residents between 2016 and 2036.

The *Integrated Open Space Plan* identifies Olympic park as a Level 3 open space as it provides convenient access to passive and active recreation opportunities for local residents of all age groups. It can attract a great level of use, encourage longer stays and contributes to the identity and character of the local area.

The *Sport and Recreation Strategy 2016-2026 (2017)* identifies the preparation of this Olympic Park Masterplan including the Ryde Aquatic Leisure Centre as a high priority. A strategic focus for this Strategy is to “*review layouts of all major open spaces to identify areas where additional recreation or sporting opportunities can be realised*”. Aquatic/ indoor sport and recreation facilities should be designed as community hubs where possible to maximise viability and respond to social trends. The range of design elements should consider aquatic, indoor court, informal recreation, health and fitness, wellness, food and beverage, socialising and retail opportunities. The City of Ryde will examine ways to get the most out of our existing open spaces to meet the sport and recreation needs now and into the future, recognising the role and connection to our natural and cultural environmental areas while maintaining the amenity of our neighbourhoods.

## ITEM 12 (continued)

The Olympic Park Masterplan addresses the seven key goals identified in the *Sport and Recreation Strategy 2016 – 2026* for the City of Ryde to support a health and active community. These goals are:-

- Goal 1: To make the most of what we have
- Goal 2: Equitable access for all
- Goal 3: We understand and respond to the needs of our diverse community
- Goal 4: Our facilities are fit for purpose
- Goal 5: We provide inclusive and accessible sport and recreation
- Goal 6: Our community will be aware of our facilities and programs
- Goal 7: Sustainable management of facilities and sport

The City of Ryde *Open Space Future Provision Strategy* identifies both current and future demand for open space, sport and recreation facilities and identifies the scale and location of gaps in the current and future network. Of relevance to this preparation of this Masterplan is the findings for swimming, indoor and outdoor court facilities.

<b>Current Capacity Summary by Facility Type</b>	Number of facilities	Demand 2019	Demand 2036
Outdoor court	108	71	97
Indoor court	6	15	20
Swimming (m <sup>2</sup> swimming area)	3,835m <sup>2</sup>	3,365m <sup>2</sup>	4,532 m <sup>2</sup>

Table 1: Extract - recreation facility demand, *Open Space Future Provision Strategy*

The Masterplan also considered the actions identified in the *Children's Play Plan* which recommended the playground is redesigned to meet the playground design framework for a neighbourhood playground.

### Site Context

Located in Gladesville, Olympic Park is 5.27Ha in size and is bound by Victoria Road to the north, Weaver Street to the east, Potts Street to the south and Margaret St to the west. Low density residential properties surround Olympic Park on Weaver, Potts and Margaret Streets with a mixture of light industrial, commercial businesses and a high school found to the north on the adjacent frontage along Victoria Road.

The topography of Olympic Park is a known constraint with the northern boundary on Victoria Road forming the catchment ridge line with a relatively steep fall across the site to Pott Street on the southern boundary.

Existing vehicle access to the site is made via Weaver St and Margaret Street with the parkland is accessible for pedestrians from Potts, Weaver and Margaret Streets. There is currently no pedestrian or vehicle access directly from Victoria Road.

## ITEM 12 (continued)

The site is well serviced by public transport with multiple bus stops found in close proximity along Victoria Road. Accessible parking is currently provided in front of the Ryde Aquatic Leisure Centre which can be access via Karen Moyas Drive off Searle Street.

Olympic Park encompasses a number of different community sport, recreation and leisure facilities including:-

- Ryde Aquatic Leisure Centre (including indoor sports courts)
- Parklands
- Outdoor tennis courts
- Car park
- Next Generation Health Club (note: facility not included this Masterplan)



*Images 6 & 7: existing RALC entrance and Internal view of pool deck*

The Ryde Aquatic Leisure Centre (RALC) is owned and operated by the City of Ryde. RALC is the only public aquatic centre/pool in the City of Ryde local government area, operating 7 days per week year-round receiving over 700,000 visitors annually.

The current centre contains six indoor heated pools which are utilised extensively for swimming and water polo training/competitions, learn to swim programs, school carnivals/programs, hydrotherapy/seniors exercise programs, school holiday programs, birthday parties and recreational use.

The indoor stadium contains 2 x multi-purpose courts which are able to cater for a variety of different uses including basketball, netball, badminton, volleyball, futsal, hockey, martial arts, school programs and holiday programs. The indoor sports courts are heavily used and are in high demand by multiple sporting user groups.



**ITEM 12 (continued)**



*Image 8: 2 x existing indoor sports courts in the RALC Stadium*

The parklands of Olympic Park provide valuable outdoor play, passive recreation and dog recreation opportunities for the local residents in the surrounding area. Park facilities include:-

- Open green space
- Vegetated areas
- Neighbourhood playground
- Picnic shelters
- Dog off leash area
- Pathways



*Image 9: Olympic Park existing dog off leash area*

Olympic Park currently contains 8 x synthetic grass tennis courts with lighting, fencing and small auxiliary buildings. These tennis courts are positioned between the main car park and the parklands. These courts are Council assets and leased via competitive tender process to an external organisation for their operation. The courts are used for tennis training/coaching, club competitions, school sport and available for hire by the general public. The current use of these courts by a single sport is considered to be a limitation. A potential opportunity presents to achieve greater utilisation by the community.

## ITEM 12 (continued)



Image 10: Olympic Park existing outdoor tennis courts

The existing open public Olympic Park car park provides 199 public off street parking spaces (including five accessible spaces). RALC staff have two additional separate off-street parking areas for operational staff. The parking spaces within the open public car park are currently restricted to four-hour parking from 8:00am – 6:00pm Monday to Friday, excluding weekends and public holidays. It has been observed that the abovementioned off-street car parking areas experience high parking demand, whereby visitors are often required to utilise the on-street parking capacity within the surrounding road network. This parking demand has been observed to occur within Searle Street, Weaver Street, Potts Street and Margaret Street.

Whilst Next Generation does not form part of this Masterplan it is noted that it has 58 parking spaces for exclusive use of their members within the ground-floor covered parking area; however, it has been observed that many Next Generation members utilise the Olympic Park car park due to immediate availability and convenience, resulting in an increased parking demand to be met by the public Olympic Park car park as well as the surrounding public roads.

### **Olympic Park Masterplan – Design development and Consultation**

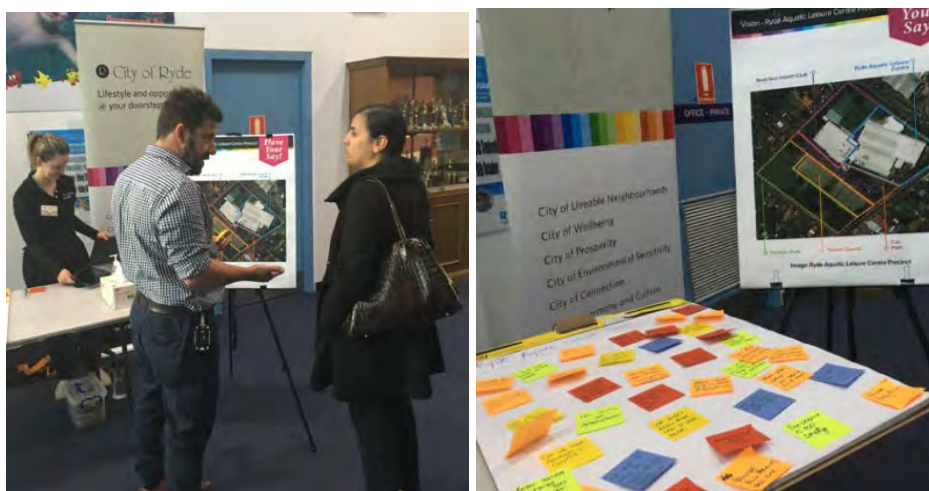
*Background Report (October 2017)* was prepared by Michael Davies Architecture and Recreation Planning Associates - provided in **ATTACHMENT 2 – CIRCULATED UNDER SEPARATE COVER**. This stage provided the foundation for building an understanding of Olympic Park's existing assets, character, attributes and reviewed the park's history, current layout, trends in facility use and constraints.

Stage 1 community consultation was conducted by Flagship Communications from 23 August – 25 September 2017. The purpose of this first phase on consultation was to work with stakeholders to create awareness of the Olympic Park Masterplan and to allow residents and users of the park and RALC facilities an opportunity to provide their feedback on the existing facilities and thoughts on the future of the site.

**ITEM 12 (continued)**

The consultation was promoted via flyer (1km radius), resident letters (181 letters distributed), park signage (25 posters distributed), stakeholder eNewsletter (136 emails distributed), Have Your Say webpage (347 page views) and social media posts (4,616 users reached). Three drop-sessions were held on 12, 13 and 16 September with approximately 80 one-on-one interactions occurring.

The consultation generated feedback via the drop-sessions (173 comments & 50 intercept surveys completed), online surveys (149 completed), resident workshop (5 attendees of 181 invitees), stakeholder and staff interviews (12 completed) and in-depth door knock interviews to adjacent residents (10 completed).



Images 10 & 11: Phase 1 consultation drop-in session

The Stage 1 community consultation report is provided in **ATTACHMENT 3 – CIRCULATED UNDER SEPARATE COVER**. A summary of how the draft Masterplan design was developed is as follows:-

Stage 1 Community Consultation Feedback	Draft Masterplan for Response for Stage 2 Community Consultation
Preferred mode of transport is private vehicle. Traffic congestion and parking are very problematic and there is a strong support for additional parking on the site.	Additional onsite parking included in draft Masterplan to better meet demand and reduce the parking and traffic impacts in the local surrounding streets.
Poor experiences with excessive traffic and overflow parking impacting their properties.	Traffic consultant engaged to provide input into draft designs.
The profile of the site is considered poor with poor access and interconnectedness of facilities. The interior layout of the aquatic centre is considered good.	New access pathways, lifts and improved reception/lobby area included in draft Masterplan.  2020 Council completed an artwork within the RALC to improve the visitor experience.

**ITEM 12 (continued)**

<b>Stage 1 Community Consultation Feedback</b>	<b>Draft Masterplan for Response for Stage 2 Community Consultation</b>
Heavily utilised site by families where main activities are taking children to the pool, squad and recreational swimming.	Additional indoor 25m program/learn to swim pool and new/upgraded toilet/change room facilities included in draft Masterplan design to better meet demand.
Run down condition with average to poor air quality. Pools are well regarded and there is strong support for additional pools - especially an outdoor pool. The change rooms do not support the demand and require expansion.	Indoor pools included in draft Masterplan to maximise use all year round.  Other family-friendly design features included in draft Masterplan.
Many competing uses for the pools where casual swimmers have poor lane availability. Requests for longer opening hours and a greater number of leisure activities.	
The café could be relocated to increase revenue and to provide learn to swim staff with an office space in a good location. Staff facilities could use some improvements.	New café (relocated), new learn to swim office/storage, new staff offices and meeting facilities included in draft Masterplan.
Natural areas are highly regarded by users and adjacent residents. The playground is run down and hidden from the rest of the site.	Retention of the green spaces and dog off leash area for passive recreation included in draft Masterplan.  <i>Children's Play Implementation Plan</i> identifies the neighbourhood playground in Olympic Park as a medium term priority (5-7 years) for replacement.
Tennis courts are considered to be under utilised with opportunity to improve this. Indoor courts are heavily used with high demand. There is scope to expand to address the demand.	2 x new indoor courts included in draft Masterplan.  Number of outdoor tennis courts reduced in draft Masterplan to accommodate other Masterplan elements.
The aquatic centre is the biggest energy consumer of all Council facilities. There is a strong push to reduce this. Consideration is requested to reducing operational costs of energy and water consumption.	2018 - Solar harvesting power station at RALC. To be retained in Masterplan.  In 2017/18 Council installed energy-efficient LEDs lighting at RALC to reduce greenhouse gas emissions.  Other energy and water efficient features in place to reduce greenhouse gas emissions and water consumption. Refer to " <i>Environmental and Sustainability Considerations</i> " section of this report.

*Current Transport Access and Facilities Report (November 2017)* was prepared by an external traffic consultant Bitzios Consulting. This study examined the surrounding road network including Weaver, Searle and Margaret Streets considering traffic generation, parking, active and public transport links. The study was used to inform the development of the draft Masterplan.

**ITEM 12 (continued)**

*Catchment Facility Analysis Report (December 2017)* was prepared by Michael Davies Architecture and Recreation Planning Associates - provided in **ATTACHMENT 4 – CIRCULATED UNDER SEPARATE COVER**. This stage sought to establish community expectations and industry best practice to further understand the development of the Ryde Olympic Park Strategic Plan and Masterplan. The catchment and population analysis also found that, based on current population forecasts, the primary catchment population for Olympic Park is expected to grow from a current 240,000 to 350,000 by 2036. This significant growth, together with changes in the population’s age structure and other characteristics are key considerations informed the vision and direction of the draft Masterplan.

Draft plans for the Olympic Park Masterplan were prepared by Michael Davies Architecture during 2018-2019.

*Parking and Traffic Report on draft Masterplan (November 2020)* was prepared by an external traffic consultant Stanbury Traffic Planning. This study reviewed, analysed and provided recommendations on the parking and traffic components of the draft Olympic Park Masterplan.

Stage 2 community consultation was conducted by City of Ryde from 11 November to 9 December 2020. This consultation was promoted via flyer (1km radius), resident letters (250 letters distributed), park signage (11 posters distributed), stakeholder eNewsletter (296 emails distributed), Have Your Say webpage (1,049 page views), local newspaper advertisements (38,000 print readership) and social media posts (6,666 users reached). Due to COVID-19 restrictions, Council held one-on-one phone sessions (4 registered) and online residents’ workshop (8 registered) offered in lieu of face-to-face sessions and resident door knocks.

This Stage 2 consultation generated feedback via online survey (413 responses), written submission (27 responses), 4 phone submissions and 23 comments from the resident workshop.



Images 12 & 13: Phase 2 Consultation sign & Invitation to resident workshop

## ITEM 12 (continued)

The Stage 2 community consultation report is provided in **ATTACHMENT 5 – CIRCULATED UNDER SEPARATE COVER**. A summary key feedback and how the Masterplan was updated is provided below:-

Stage 2 Community Consultation Feedback	Masterplan for Council Adoption Response
More indoor basketball and multi-use courts	Indoor - No change. Masterplan includes expansion from 2 indoor sports courts to 4 indoor sports courts (including basketball) Outdoor - Design updated. More outdoor sports courts (including tennis) included in the design.
Keep tennis courts	Design updated. More outdoor sports courts (including tennis) included in the design.
Adequate/multi-level parking. On-site/additional parking.	No change. Masterplan recommends increased onsite parking from 199 spaces to 497 spaces
Traffic and street parking issues	Masterplan seeks to improve traffic flow and reduce reliance on on-street parking. Design updated to improve traffic and vehicle safety. Car park entries (from Weaver Street) have been re-aligned and consolidated. New roundabout at Weaver/Searle Streets.
Access to car park	
Narrow streets/on-street parking issues	
Vehicular safety/accidents	
Pedestrian safety/crossing	Design updated to improve pedestrian safety. New footpaths included on Weaver, Potts and Margaret Streets. Pedestrian crossings included over car park entry/exits.
Outdoor pool	No change. Masterplan recommends indoor pools to maximise use all year round. Other outdoor swim opportunities provided at Putney Park and other swim sites identified by <i>Parramatta River Masterplan - Our Living River</i> .
Continue dog park area	No change. Masterplan includes the continuation of the existing dog area.

## Masterplan Final Design

The Masterplan for Olympic Park provided in **ATTACHMENT 1 – CIRCULATED UNDER SEPARATE COVER** and recommended for adoption in this report, responds to the feedback received from the community and delivers a range of improvements to maximise viability of the existing RALC and respond to trends in sport and recreation. Specific feedback received during Stage 1 community consultation that was considered and informed the Masterplan included:-

- Significant increase to onsite parking provision to better meet demand and reduce the parking and traffic impacts in the local surrounding streets.
- Additional 25m program/learn to swim pool to better meet demand.
- Two additional indoor sports courts to better address demands
- Retention of the green spaces and dog off leash area for passive recreation.
- Improved natural ventilation in main pool hall.
- New toilet/change room facilities to better meet demand and community expectation.
- New café and office/staff facilities.
- Improved access, interconnectedness and accessibility.

## ITEM 12 (continued)

Following the feedback received on the draft Masterplan received during Stage 2 community consultation the designs were further refined to include:-

- Improved vehicle access, interconnectedness and circulation.
- Improved pedestrian access, interconnectedness and circulation.
- More outdoor sports courts (including tennis) to better meet demand.
- General park, playground and vegetation upgrades.



Image 14: Concept image Olympic Park Masterplan, **provided in ATTACHMENT 1.**



Image 15: Concept image of new entry to Ryde Aquatic Leisure Centre, **provided in ATTACHMENT 1.**

**ITEM 12 (continued)**
Ryde Aquatic Leisure Centre

This Masterplan includes significant enhancement and expansion to the Ryde Aquatic Leisure Centre (RALC). The design seeks to strike a pragmatic, rational and cost-effective balance by using a combination of existing, upgraded and new facilities. The RALC expansion identified in the Masterplan will yield more pool space, more indoor court space, facilitate increase service delivery capacity and provide greater operating revenue opportunities. These factors will make a significant contribution towards Council being able to better meet the rapidly growing community demand for sport, recreation and aquatic facilities in the City of Ryde.

The Masterplan includes the following Ryde Aquatic Leisure Centre facilities:-

	<b>New</b>	<b>Upgraded/Expanded</b>	<b>Refurbished/Retained</b>
<b>Wet Facilities</b>	<ul style="list-style-type: none"> <li>• 25m program / learn-to-swim indoor pool.</li> <li>• Interactive splash pad.</li> <li>• Steam room.</li> <li>• Sauna facilities</li> </ul>	<ul style="list-style-type: none"> <li>• Upgraded 56m giant water slide.</li> <li>• Improved natural ventilation in pool hall</li> </ul>	<ul style="list-style-type: none"> <li>• Indoor Olympic pool with movable boom.</li> <li>• Indoor 25m x 40m wave pool.</li> <li>• Wading pool</li> <li>• Program pool</li> <li>• Rapid River / bubble whirlpools</li> <li>• Surf Ryder</li> <li>• Turbo pool / spa</li> </ul>
<b>Dry Facilities</b>	<ul style="list-style-type: none"> <li>• Café / kiosk</li> <li>• Reception</li> <li>• Retail display</li> <li>• Learn-to-swim office &amp; store</li> <li>• Children's party area</li> <li>• Staff office &amp; storage</li> <li>• Seating Areas</li> <li>• Outdoor plaza</li> </ul>	<ul style="list-style-type: none"> <li>• Expanded indoor stadium to 4x multi-purpose courts (including but not limited to basketball, badminton, futsal, netball and volleyball)</li> </ul>	<ul style="list-style-type: none"> <li>• Access bridge from reception to indoor stadium.</li> <li>• Function / meeting room.</li> </ul>
<b>Operational Facilities</b>	<ul style="list-style-type: none"> <li>• Change village with concourse showers and 12 change rooms.</li> <li>• Filtration &amp; water treatment room.</li> </ul>	<ul style="list-style-type: none"> <li>• Upgrade of 2 x existing &amp; 2 x new family / changing places change rooms.</li> <li>• Expanded male change room and showers.</li> <li>• Upgraded loading dock &amp; staff parking.</li> </ul>	<ul style="list-style-type: none"> <li>• Female change room and showers.</li> <li>• Pool plant facilities.</li> <li>• Solar harvesting and cogeneration facilities.</li> <li>• First aid facilities.</li> </ul>

With the current Ryde Aquatic Leisure Centre being constructed over twenty ago, this Olympic Park Masterplan positions the RALC well positioned for the next 20 years.



**ITEM 12 (continued)**



Image 16: Concept image of new Learn to Swim/Program pool at RALC, **provided in ATTACHMENT 1.**

**Outdoor Sports Courts (including tennis)**

The Masterplan design seeks to achieve a more balanced, effective and efficient use of the sports courts onsite. Firstly, the Masterplan will yield two additional outdoor sports courts (10 in total with court lighting). Secondly, the conversion of the outdoor courts from a single use sport (ie. tennis) to multi-courts suitable for use by multiple sports will achieve a greater level of utilisation, better meet community demand and cater flexibly for future trends in sporting participation.

Outdoor sports courts will be progressively installed and/or upgraded during Stages 1 – 4 of Masterplan implementation. There will be a temporary reduction in outdoor sports courts during Stage 1 (reduction of 4 courts) to accommodate Masterplan implementation and parking provisions for continuous operations of the RALC. However, the same number of outdoor courts will be returned in Stage 2 (total 8 courts available) and further then further increased by a further 2 courts in Stage 3 (10 courts available).

**ITEM 12 (continued)**

Master-plan Stage	No. of Outdoor Courts	Outdoor Court Configurations	Location (Orientation)	Sporting use including (but not limited to)
Current	8 courts	8 x tennis courts	Lower courts (north/south)	Tennis only
Stage 1	4 courts	4 x tennis courts	Lower courts (north/south)	Tennis only
Stage 2	8 courts	4 x tennis courts	Lower courts (north/south)	Tennis only
		4 x multi-courts (including tennis)	Upper – west (north/south)	Tennis, pickleball, futsal and basketball
Stage 3	10 courts	4 x tennis courts	Lower courts (north/south)	Tennis only
		4 x multi-courts (including tennis)	Upper – west (north/south)	Tennis, pickleball, futsal and basketball
		2 x multi-courts (including tennis)	Upper – east (east/west)	Tennis, pickleball, futsal and basketball
Stage 4	10 courts	4 x multi-courts (including tennis)	Lower courts (north/south)	Tennis, pickleball and futsal
		4 x multi-courts (including tennis)	Upper – west (north/south)	Tennis, pickleball, futsal and basketball
		2 x multi-courts (including tennis)	Upper – east (east/west)	Tennis, pickleball, futsal and basketball

The existing Olympic Park tennis courts (8 courts) are Council assets which operate under a lease agreement. The Olympic Park Masterplan was formally identified and relevant enabling clauses included in the tender and lease agreement for the Olympic Park tennis courts. The existing lease will be renegotiated when funding is identified for Stage 1 implementation of the Masterplan will result in a temporary reduction of 4 courts.

General Park Upgrades

The Masterplan seeks to enhance the existing parklands, open space and facilities within Olympic Park. Identified improvements include:-

- Retain open green space
- Expand vegetated areas
- Upgrade and expand the neighbourhood playground as per *Children’s Play Implementation Plan (2019)*
- Upgrade picnic shelters and seating
- Retain the existing dog off leash area as per *Dog Recreation Needs Study (2021)*, noting 55% of Stage 2 consultation survey respondent supported continuation of the dog off leash area.
- New and upgraded pathways within Olympic Park.
- New footpaths around the perimeter of Olympic Park (Margaret, Potts and Weaver Streets) to connect with existing footpath network
- Upgrade and standardise perimeter park fencing.

## ITEM 12 (continued)

### On-site Parking and Traffic Considerations

A major focus of this Masterplan is to achieve a greater quantity of car parking onsite and reduce the overflow parking on the surrounding streets. This Masterplan identifies major expansion to the on-site parking at Olympic Park which was well supported by the community during Stage 2 community consultation:-

- 88% of survey respondents typically travel to Olympic Park by car, of which 51% typically have difficulty finding on-site car parking.
- 83% of survey respondents support the inclusion of new car parks and the increase of on-site car parking capacity.

The design proposed will deliver staged increases to the capacity of on-site car parks to address both current and future demand. A summary of the increases to on-site car parking is provided in the table below.

Masterplan Stage	Summary of Stage	Capacity increase of on-site public parking spaces	Total number of on-site public parking spaces
Existing/current	N/A (including 5 x accessible)	N/A	199 spaces in total
Stage 1	On grade car park	88 more car spaces	287 spaces in total
Stage 2	Main car park (west) & 4 x upper courts	71 more car spaces	358 spaces in total
Stage 3	Main car park (east – including 10 x accessible), RALC & 2 x upper courts	99 more car spaces	457 spaces in total
		10 motorcycle spaces	467 spaces in total
		30 bicycle spaces	497 spaces in total
Stage 4	Upgrade 4 x lower courts	Nil	497 spaces in total
Stage 5	RALC stadium – 2 x indoor courts	Nil	497 spaces in total

To deliver this increased capacity of on-site car parks, this Masterplan identifies the construction of new car parking area to service RALC and park users and meet both current and future demand. This will include a new on-grade car park and upgrade of existing car parking area to a new car park (upper and lower levels).

Whilst Next Generation does not form part of this Masterplan it is also noted that it has 55 parking spaces for exclusive use of their members within the ground-floor covered parking area. These parking spaces have not been included in the figures provided above. Next Generation vehicle access and loading dock access have been considered and included in the Masterplan design.

RALC staff parking and loading dock access have been considered and included in the Masterplan design. The RALC staff car park areas have not been included in these figures provided above.

**ITEM 12 (continued)**

This Masterplan will also improve vehicle access and circulation through Olympic Park by consolidating and relocating car park vehicle entrances off Weaver Street and facilitate a safer interface via roundabout (Searle St/Weaver St) and reducing the volume of junctions to be navigated by drivers. Future detailed traffic investigations and necessary traffic committee approvals will be undertaken prior to Stage 3 and roundabout installation.

Sustainable and active transport access, interconnectedness, and circulation will be strengthened through this Masterplan. New pedestrian footpaths are proposed along the western side of Weaver Street and northern side of Potts Street as well as a new pedestrian access ramp from Weaver Street to the entry plaza. A bicycle parking is also located on-site off the Weaver Street frontage.

The existing bus parking area (sign posted as BUS ZONE SCHOOL DAYS 9am – 3pm) on the north-eastern section of Margaret Street will be retained. From Stage 2 of Masterplan implementation, it is intended that this bus zone will operate as the designated drop off/pick up and layover area for buses attending the RALC for school swimming carnivals and/or school sport. Future detailed traffic investigations and necessary traffic committee approvals will be undertaken prior to the delivery of Stage 2 to facilitate bus movement in the Olympic Park precinct.

**Environmental and Sustainability Considerations**

Within the *Ryde Biodiversity Plan (2016)* Olympic Park is identified as a park within the “River to River” biodiversity corridor which provides habitat and wildlife connection between the Parramatta River and Lane Cove River. This Masterplan responds to this by identifying that the existing open space/parkland areas be retained and nominates key areas for revegetation to improve biodiversity connections, increase canopy coverage and positively contribute to urban cooling.

Ryde Aquatic Leisure Centre has successfully implemented a number of environmental and sustainability improvements in recent years. Amongst these improvements has been the installation of a rooftop solar harvesting power station through some 846 solar panels, generating more than 300 kilowatts of electricity saving over 60 tonnes of greenhouse gas emission per annum. This has been combined with a cogeneration facility which provides about 50% of the total power requirement providing heating for the pool water and showers, solar powered hot water, rainwater tanks and back wash water recovery unit.

In accordance with the *Ryde Resilience Plan 2030* and the net zero carbon emissions target identified in the *Planning Ryde Local Strategic Planning Statement*, this Masterplan will allow for the current initiatives to be maintained and through detailed design, will seek to investigate further opportunities for environmental and sustainability improvements.

**ITEM 12 (continued)**



*Image 17: Existing rooftop solar grid at Ryde Aquatic Leisure Centre*

**Masterplan Staging and Implementation**

The Masterplan Report includes a staging plan for progressive implementation of the Masterplan over 5 stages. Implementation of the Masterplan is subject to Council’s adoption of the Masterplan and the availability of funds.

<b>STAGE</b>	<b>STAGE SUMMARY</b>
<b>Stage 1</b>	<ul style="list-style-type: none"> <li>• On-grade car park (with temporary access from Weaver Street) – Increase parking capacity to 287 spaces.</li> <li>• Playground upgrade</li> <li>• Footpaths on Potts and Weaver Sts including potential widening.</li> </ul>
<b>Stage 2</b>	<ul style="list-style-type: none"> <li>• Main car park (west) – Increase parking capacity to 358 spaces.</li> <li>• 4 x multi-purpose sports courts - upper (including tennis) with lighting.</li> </ul>
<b>Stage 3</b>	<ul style="list-style-type: none"> <li>• Ryde Aquatic Leisure Centre expansion to wet, dry and operational facilities.</li> <li>• Main car park (east) – Increase parking capacity to 497 spaces.</li> <li>• Connect on grade car park to main car park (east). Remove temporary access from Weaver St.</li> <li>• 2 x outdoor multi-purpose sports courts - upper with lighting</li> </ul>
<b>Stage 4</b>	<ul style="list-style-type: none"> <li>• Upgrade 4 x multi-purpose sports courts - lower (including tennis) with lighting</li> </ul>
<b>Stage 5</b>	<ul style="list-style-type: none"> <li>• Ryde Aquatic Leisure Centre stadium expansion with 2 x additional indoor multi-purpose courts (4 in total), tiered seating and storage.</li> </ul>

**ITEM 12 (continued)**

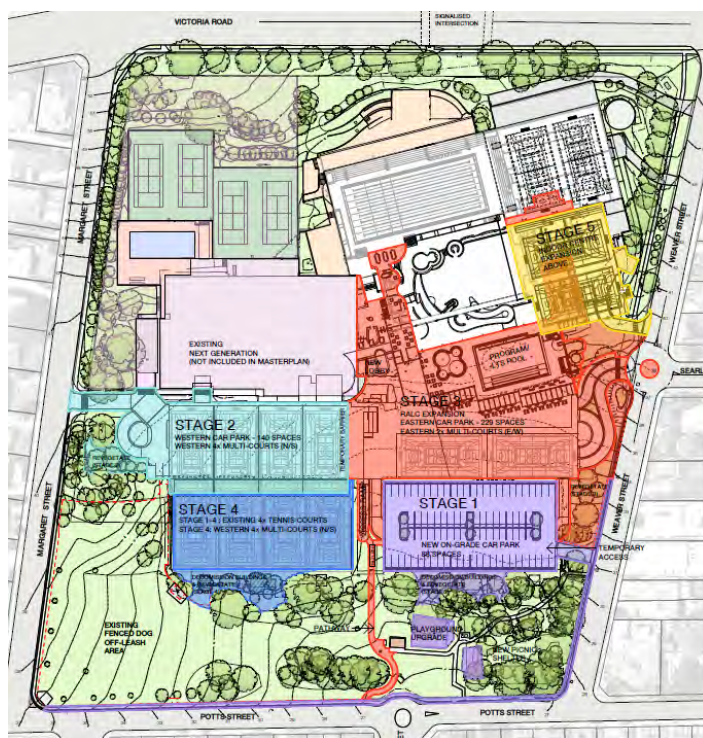


Image 18: Staging Plan from Masterplan Report, **provided in ATTACHMENT 1.**

Note: After the adoption of the Masterplan, a Development Application may be prepared when funding has been identified for various elements in the Masterplan. Necessary technical reports including traffic will be commissioned to accompany the Development Application. The community will be notified when the Development Application goes on public exhibition and will have the opportunity to provide further feedback.

**Financial considerations**

An opinion of probable costs has been prepared by an independent Quantity Surveyor considering the staged delivery of the Masterplan. The total estimated cost for this Masterplan is \$57.87m exc. GST (inclusive of contingency, preliminaries, and fees).

The current Section 7.11 Plan identifies these works. However, the proposed reforms currently being considered by the NSW Government (IPART review into developer contributions) may prevent Council from collecting developer funds for the majority of the implementation of the various stages of the Olympic Park Master Plan. It is proposed that community facilities (including indoor sports courts and swimming pools) cannot be funded from Developer contributions as they are not included on the 'essential works list'. Therefore, the implementation of this plan could be heavily reliant on Federal and State Government grants. By adopting this Masterplan, it strengthens Council's ability to seek and lobby for these grant opportunities.

## **ITEM 12 (continued)**

The staged implementation of this plan will be considered during Council's annual business planning cycle and implementation of any component of the works is subject to funding availability.

### **Conclusion**

For the reasons outlined in the report, it is recommended to Council to adopt the Olympic Park Masterplan provided in **ATTACHMENT 1 – CIRCULATED UNDER SEPARATE COVER**.

This Masterplan seeks to increase the capacity of publicly available swimming pools within the City of Ryde to support an increased volume of both structured (Learn-to-Swim) and unstructured aquatic activities (water play). This will be achieved through the delivery of an additional 25m program/learn-to-swim pool and new interactive splash pad. Ryde Aquatic Leisure Centre's indoor stadium will also be expanded with 2 new multi-purpose courts identified to help address the current shortfall in these facilities across the LGA.

This Masterplan also proposes significant refurbishment and expansion of the supporting infrastructure at the Ryde Aquatic Leisure Centre including a new change village, expanded café, improved staff facilities and new entry precinct. Each of these improvements will greatly enhance the capacity of Ryde Aquatic Leisure Centre and will deliver an enriched user experience to better service the growing Ryde population.

In addition, this Olympic Park Masterplan proposes a range of significant improvements for sporting, recreation, and passive uses. It will include new multi-court facilities, upgraded neighbourhood playground, picnic shelters, expanded pathway network, retention of parklands and dog off leash area and environmental improvements.

To cater for the additional facilities, the Olympic Park Masterplan proposes staged increases in car parking capacity to meet both the current and future parking requirements. Through delivery of Stages 1-3 on-site car parking capacity is proposed to increase by over 229% from a current supply of 199 on-site public car spaces to a future supply of 457 on-site public car spaces at the completion of Stage 3, plus 10 motorbike parking and 30 bicycle parking spaces (497 spaces in total).

The Olympic Park Masterplan is intended for progressive implementation over 5 stages during the next 20 years. Council will seek funding for progressive implementation by way of external grant funding, government funding opportunities and considered during Council's business planning cycles. With the current Ryde Aquatic Leisure Centre being constructed over 20 years ago, this Olympic Park Masterplan strategically positions the RALC and the surrounding parklands well for the next 20 years to meet the growing community needs.

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## **INFORMATION REPORTS**

### **13 REPORT FOR THE INFORMATION OF COUNCIL - PREPARATION OF 2020-21 ANNUAL REPORT INCLUDING END OF TERM REPORT**

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**Report prepared by:** Manager - Business, Strategy and Innovation  
**File No.:** GRP/21/8 - BP21/1090

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#### **REPORT SUMMARY**

In keeping with the legislative requirements of the *Local Government Act 1993*, the 2020-21 Annual Report will be prepared and submitted to the Office of Local Government by 30 November and then made available to the public on Council's website. In accordance with the provisions of Section 428(2) of the *Local Government Act 1993*, the annual report prepared in the year in which an ordinary election of Council is to be held must also report as to the Council's achievements in implementing the community strategic plan over the previous 4 years. This component of the Annual Report is referred to as the End of Term report.

The extracted End of Term report content which is provided in **ATTACHMENT 1** is tabled for Council's information, prior to the release of the Annual Report after 30 November 2021.

#### **ATTACHMENTS**

- 1 2017-2021 End of Term Report for 2020-2021 Annual Report

Report Prepared By:

**Graham Pares**  
**Manager - Business, Strategy and Innovation**

Report Approved By:

**Mark Eady**  
**Director - Corporate Services**



**ITEM 13 (continued)****Discussion**

Council has a long history of preparing award winning Annual Reports. The 2020-21 Annual Report is on track for completion and submission to the Office of Local Government in accordance with the provisions of Section 428 of the *Local Government Act 1993*.

There are specific requirements for information to be included in the Annual Report that is prepared in the year that a Council Election is held, for example specific content addressing details relevant to Councils last reported State of Environment Report. Specifically, section 428(2) of the *Local Government Act 1993* requires that the annual report prepared in the year in which an ordinary election of Council is to be held must also report as to the Council's achievements in implementing the community strategic plan over the previous 4 years. This component of the Annual Report is referred to as the End of Term report.

The End of Term Report which is provided in **ATTACHMENT 1** brings together the section that has been designed for inclusion in the 2020-21 Annual Report. Whilst the information is not available to the general community until the Annual Report is finalised and submitted to the Office of Local Government by 30 November, it is a requirement that the content be tabled with the outgoing Council at its final meeting.

The document will undergo final design changes to complement the structure of remainder of the Annual report prior to its public release after 30 November 2021.

**Financial Implications**

Adoption of the recommendation will have no financial impact.

ITEM 13 (continued)

ATTACHMENT 1



**ITEM 13 (continued)**

**ATTACHMENT 1**

**ABOUT THIS REPORT**

The End of Council Term Report (2017-2021) has been prepared to meet the Integrated Planning and Reporting requirements of the *Local Government Act 1993*. It is a report from the outgoing Council to the community on its achievements and effectiveness over the past four years in meeting the objectives of its Community Strategic Plan – Ryde 2028. The legislative purpose of the report is to inform the review and update of the Community Strategic Plan by the incoming Council.

This report is organised and presented in the seven outcomes of the Community Strategic Plan – Ryde 2028 that include:

- Our Vibrant and Liveable City
- Our Active and Healthy City
- Our Natural and Sustainable City
- Our Smart and Innovative City
- Our Connected and Accessible City
- Our Diverse and Inclusive City
- Our Open and Progressive City

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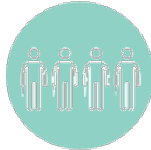
ITEM 13 (continued)

ATTACHMENT 1

END OF TERM REPORT 2017/21

## HOW THE CITY HAS CHANGED DURING THE COUNCIL TERM

### Residents



**+ 11.3 %**  
Residents (2016-2021)

121,250 in 2016  
135,000 projection for 2021

### Dwellings



**+ 24.2 %**  
Dwellings (2016-2021)

46,149 in 2016  
57,294 approximate dwellings in 2021

### Economy



**+ 4.4 %**  
Gross Regional Product (2017-2020)

\$16.0 billion in 2016  
\$17.1 billion in 2019  
\$16.7 billion in 2020

### Businesses



**+ 18.1 %**  
GST registered businesses  
(2017-2020)

12,720 in 2017  
15,023 in 2020

### Jobs



**+ 1.3 %**  
Total employment by industry  
(2017-2020)

103,842 in 2017  
106,754 in 2019  
105,190 in 2020

## ITEM 13 (continued)

## ATTACHMENT 1

### CIVIC LEADERSHIP

#### Elected Council

The City of Ryde exists as a body politic under the *Local Government Act 1993 (NSW)* and must act in accordance with this Act and the associated State and Federal legislation. Together, the Councillors, as 'Council', form the governing body of the City of Ryde, a public statutory body constituted under the *Local Government Act 1993 (NSW)*.

Normally elected for a four-year term, as a result of finalising the State Government's Council amalgamation process, the current Council was elected on 9 September 2017 for a term of three years. As a result of the COVID-19 pandemic, the local government elections scheduled for September 2020 were postponed for 12 months until 4 September 2021, then further delayed for three months, until 4 December 2021.

The elected Council weighs up the issues facing our growing City, make the policies and decisions that drive and shape the direction and achievement of the City's vision into the future, and ensures that ratepayers' money is allocated to priority areas and spent in the most effective way. This means balancing the needs of the community against the needs of individuals and taking into account the long- and short-term implications of decisions.

Day-to-day operations are delegated to the General Manager who is responsible for administration of the Council.



ITEM 13 (continued)

ATTACHMENT 1

END OF TERM REPORT 2017/21



**Jerome Laxale**

Elected 2012  
Mayor 2015 - 2016,  
Sep 2017 - Current

Council Meetings attended	
2017/18	11
2018/19	16
2019/20	20
2020/21	11



**Simon Zhou**

Elected September 2017  
Deputy Mayor  
2018 - 2020

Council Meetings attended	
2017/18	11
2018/19	13
2019/20	19
2020/21	11



**Trenton Brown**

Elected September 2017

**Council Meetings attended**

2017/18	10
2018/19	15
2019/20	19
2020/21	11



**Edwina Clifton**

Elected September 2017

**Council Meetings attended**

2017/18	10
2018/19	15
2019/20	18
2020/21	11



**Christopher Gordon**

Elected September 2017  
Deputy Mayor  
2017 - 2018

Council Meetings attended	
2017/18	11
2018/19	15
2019/20	19
2020/21	11



**Peter Kim**

Elected September 2017  
Deputy Mayor  
2020 - current

Council Meetings attended	
2017/18	10
2018/19	15
2019/20	20
2020/21	8



**Jordan Lane**

Elected September 2017

**Council Meetings attended**

2017/18	11
2018/19	16
2019/20	17
2020/21	11



**Roy Maggio**

Elected 2008

**Council Meetings attended**

2017/18	11
2018/19	13
2019/20	18
2020/21	10



**Chris Moujalli**

Elected September 2017

Council Meetings attended	
2017/18	11
2018/19	13
2019/20	14
2020/21	10



**Penny Pedersen**

Elected September 2017

Council Meetings attended	
2017/18	11
2018/19	16
2019/20	20
2020/21	11

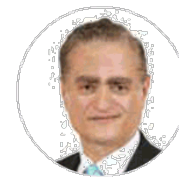


**Bernard Purcell**

Elected September 2017

**Council Meetings attended**

2017/18	11
2018/19	16
2019/20	19
2020/21	11



**Sarkis Yedelian OAM**

Elected 2004

**Council Meetings attended**

2017/18	11
2018/19	11
2019/20	20
2020/21	11

**ITEM 13 (continued)**

**ATTACHMENT 1**

## CIVIC LEADERSHIP

### Council Committees and Advisory Committees

Council Committees make decisions and recommendations for their delegated areas of responsibility. They play a significant role in managing and maintaining Council facilities and ensuring the functioning of the Council organisation meets community expectations.

Advisory Committees help the Council stay connected with the views of our local citizens. Comprising local community members and Council representatives, these committees provide advice and feedback to the Council on key issues.

A total of 65 Committee meetings were held over the four years of the Council term. There were a total of 32 Advisory Committee meetings held during 2020/21.



**ITEM 13 (continued)**

**ATTACHMENT 1**

END OF TERM REPORT 2017/21

Committee	Membership – Councillors	Committee	Membership – Councillors
<b>Ryde Central Committee</b>	Christopher Gordon (C) Edwina Clifton (D) Dr Peter Kim Penny Pedersen Bernard Purcell Laxale: (Mayor, Ex-Officio)	<b>Festivals and Events Advisory Committee</b>	Edwina Clifton (C) Roy Maggio Penny Pedersen Simon Zhou
<b>Finance and Governance Committee</b>	Edwina Clifton (C) Dr Peter Kim (D) Christopher Gordon Penny Pedersen Bernard Purcell Laxale: (Mayor, Ex-Officio)	<b>Heritage Advisory Committee</b>	Christopher Gordon (C) Edwina Clifton (D)
<b>Works and Community Committee</b>	Penny Pedersen (C) Bernard Purcell (D) Edwina Clifton, Christopher Gordon Dr Peter Kim Simon Zhou Laxale: (Mayor, Ex-Officio)	<b>Macquarie Park Forum</b>	Bernard Purcell (C) Edwina Clifton
<b>Local Planning Panel</b>	A membership of Expert panel members and community representatives	<b>Multicultural Advisory Committee</b>	Dr Peter Kim (C) Sarkis Yedelian OAM Simon Zhou
<b>Arts Advisory Committee</b>	Christopher Gordon (C) Penny Pedersen (D) Simon Zhou	<b>Renewable Energy Advisory Committee</b>	Penny Pedersen (C) Edwina Clifton (D) Christopher Gordon
<b>Audit, Risk and Improvement Committee</b>	External independent members and representatives: Jordan Lane, Trenton Brown	<b>Ryde Hunters Hill Joint Library Service Advisory Committee</b>	Christopher Gordon (C) Jordan Lane Penny Pedersen (Alternate)
<b>Bicycle Advisory Committee</b>	Bernard Purcell (C) Jordan Lane (D)	<b>Ryde Youth Council</b>	Ryde Youth Member (C) Jordan Lane Penny Pedersen
<b>Bushland and Environment Committee</b>	Penny Pedersen (C) Christopher Gordon (D) Edwina Clifton	<b>Social Inclusion Advisory Committee</b>	Penny Pedersen (C) Bernard Purcell (D)
<b>Economic Development Advisory Committee</b>	Edwina Clifton (C) Jordan Lane (D)	<b>Sport and Recreation and Wheeled Sports Advisory Committee</b>	Bernard Purcell (C) Roy Maggio (D) Christopher Moujalli
		<b>Status of Women Advisory Committee</b>	Penny Pedersen (C) Edwina Clifton (D)
		<b>Traffic Committee</b>	This is a Technical Advisory Committee with no formal Councillor representatives



## ITEM 13 (continued)

## ATTACHMENT 1

### COVID-19: THE IMPACT ON THE CITY

The COVID-19 pandemic had a significant impact on this term of Council at the City of Ryde.

Lockdowns, restrictions on movement and significant economic challenges were endured by residents, businesses and employees alike.

In addition, limits on community sport, activities and events created increased rates of social isolation among large sections of the local community.

To help everyone navigate their way through the immense challenges, Council – aided by a strong financial position – provided continual support throughout the final two years of its terms to help those who had experienced hardship as a result of the pandemic.

Measures undertaken by Council were:

- Introduced a Financial Hardship Policy in which ratepayers who received a Federal and State Government support subsidy were eligible for a \$400 Council rates rebate and were able to defer rates payments. This policy was enacted on two occasions during the Council term.
- Rental relief to community and commercial hirers that demonstrated financial hardship
- Waived fees and charges, including outdoor dining fees for small businesses, cancellation fees for venue hire and library overdue fees
- Launched a range of promotional campaigns to promote town centres and support small businesses throughout the pandemic
- Established the Eastwood Small Business Hardship Fund, which provided support grants for more than 230 eligible businesses during the earliest days of the COVID-19 pandemic
- Waived ground hire and sports field lighting costs for sports clubs upon application
- Moved a number of key events and activities online, including the Granny Smith Festival, the Sustainable Waste 2 Art Prize (SWAP) and the Volunteer of the Year awards
- Established Library2U, a service that delivered books direct to the doors of library members through a contactless service
- Activated the lights at popular sporting fields during weeknights to help people stay active and adhere to social distancing rules
- Introduced a new procurement policy that supports local business and helps generate employment.

Operationally, the pandemic meant Council meetings were moved to an online format, while the majority of Council staff were required to work-from-home at various times throughout 2020 and 2021.

Despite this, key Council functions like processing development applications, waste collection services and almost the entire capital works program was able to continue with minimal disruption throughout the pandemic.

## ITEM 13 (continued)

## ATTACHMENT 1

END OF TERM REPORT 2017/21

### RYDE CENTRAL

A key highlight of this Council term was progressing with the exciting redevelopment of the existing Ryde Civic Centre site into a new community and cultural hub.

Known as 'The New Heart of Ryde', the new development was based on extensive community input and once completed will deliver a four-fold increase in community facilities.

The centrepiece of the project will be a new multi-purpose and cultural building dedicated to community use. This building will feature the Edna Wilde Performance Hall, which will be able to seat up to 700 people.

The multi-purpose and cultural building will also include public activity rooms, meeting rooms, function space capable of hosting art exhibitions, amenities and food premises.

An additional commercial building will also be built on the site which will house Council staff as well as external tenants.

Other features include a centrally located public plaza, extensive landscaping works, direct accessible pedestrian links, as well as on-site basement car spaces.

Council will retain complete ownership of the site and the project will be funded without raising rates or reducing services.

Crucially, the project has the overwhelming support of the community with the consultation phase identifying 85 percent were in favour of the redevelopment.

Demolition works of the existing Ryde Civic Centre and Community Hall began in early 2021, with the construction of the new facilities beginning that same year.



**ITEM 13 (continued)**

**ATTACHMENT 1**



## Our Vibrant and Livable City

Council continued to make the City of Ryde one of the most desirable places to live and work in Greater Sydney through a strategic approach to urban development and renewal. Faced with a growing population, we invested in vital infrastructure and enhancements for the benefit of entire community, while maintaining our City's character and heritage. We also prioritised our open spaces and committed to increasing our tree canopy throughout the local government area.

**ITEM 13 (continued)**

**ATTACHMENT 1**

END OF TERM REPORT 2017/21

**Key highlights from the Council term include:**

**Local Strategic Planning Statement**

The Local Strategic Planning Statement (LSPS) was completed - a keystone document for the City of Ryde that provides a 20-year roadmap for land-use planning within the City. The LSPS sets out Council's vision and planning priorities, and the actions the City of Ryde will take to achieve them.

**Local Environmental Plan Review**

A review of the Ryde Local Environmental Plan (LEP) was completed to meet the requirements set out in the Greater Sydney Commission's Greater Sydney Region Plan – A Metropolis of Three Cities and the North District Plan.

**Local Housing Strategy**

A new Local Housing Strategy was implemented, which provided key directions for the future housing supply in the City of Ryde, including planning for housing growth that comprises a mix of dwelling sizes, types and price points and allows the current population to remain in the local area through different stages of life.

**West Ryde revitalisation**

Significant investment was allocated to revitalising West Ryde Town Centre. This included a significant upgrade of West Ryde Plaza as well as a new West Ryde Town Centre Revitalisation Strategy being endorsed. The strategy will ultimately see the town centre rejuvenated into a distinctive, vibrant and attractive location without the introduction of overdevelopment.

**Town centres upgraded**

Upgrades were completed at Avon Road, North Ryde, Coulter Street, Gladesville and commenced at Coxs Road, North Ryde and Ryedale Road, West Ryde, with works to be completed in late 2021.

**Transforming Eastwood Town centre**

A concept plan was developed to transform Eastwood Town centre and solve chronic traffic and parking issues in the area. Under the plan, the existing Glen Street car park would be relocated and transformed into a public plaza, creating more open space for the community.

**Ryde Resilience Plan 2030**

The City of Ryde became the first council in NSW to endorse a comprehensive resilience plan. The Ryde Resilience Plan 2030 establishes a plan to help support and equip the community with the tools required to become more resilient to natural disasters such as heatwaves, bushfires and health pandemics.

**New Building and Development Advisory Service launched**

The City of Ryde expanded its highly successful free Building and Development Advisory Service to include inquiries relating to certification services. Previously, the service had focused on applications and development engineering inquiries, however, feedback from the community showed a need for a similar service to assist individuals and the neighbours in navigating challenging certification issues.

**Save Our Streets campaign**

The City of Ryde campaigned against the State Government's Low Rise Housing Diversity Code as it would have allowed multi-dwelling houses such as manor houses and dual occupancy dwellings to be built in low-density residential neighbourhoods. After Council secured a delay to the code's implementation, it amended the Ryde Local Environmental Plan 2014 to not permit multi-dwelling developments in R2 Low Density Residential zones.

**Heritage reforms**

Landmark heritage reforms were endorsed by the City of Ryde, providing heritage protection to more than 300 items across the local government area. Items included in the heritage reforms included Federation buildings, public parks, street tree boulevards, heritage conservation areas and archaeological sites.

**ITEM 13 (continued)**

**ATTACHMENT 1**

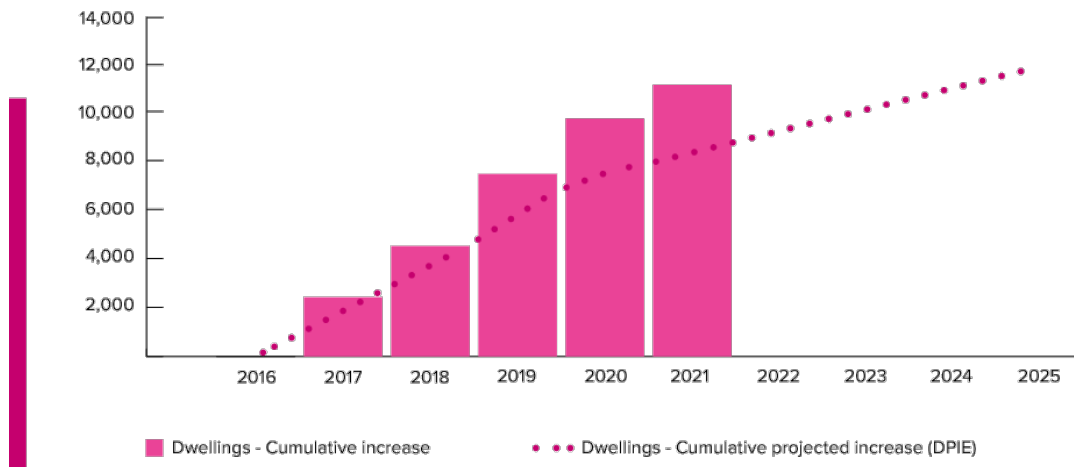
OUR VIBRANT AND LIVEABLE CITY

**Housing and development**

The level of development across the City and the City’s housing targets are an indicator of how the City is growing and changing.

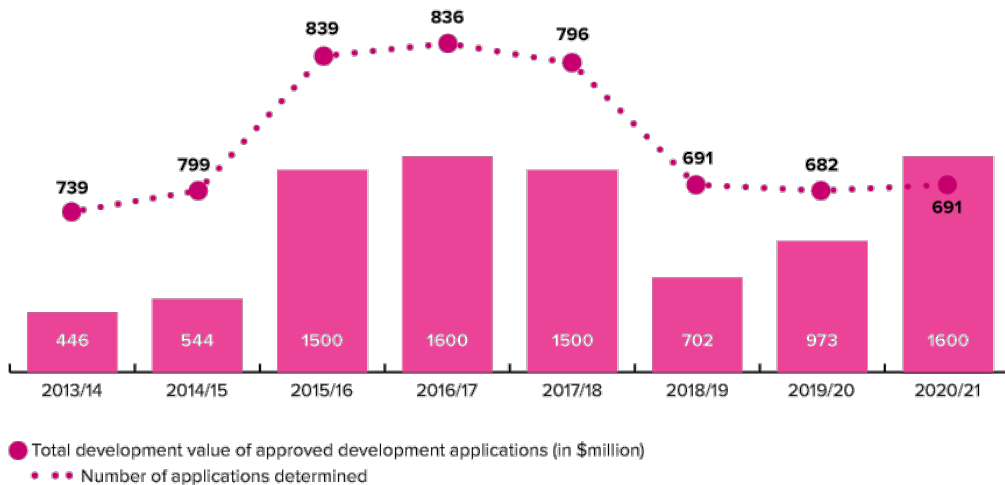
Projections from the Department of Planning and Environment indicate that the City of Ryde’s population should grow from around 116,000 people (2016 Census) to over 170,000 people by 2036. Their projections indicated that up to 22,000 additional dwellings would be required to house this increase, around a 45% increase in the number of dwellings across the City. Over the Council term, the rate of completion of new dwellings has exceeded the projected requirements.

**Additional dwellings since 2016**



Overall, the rate of new development in the City of Ryde over the council term has been strong. Council’s development approvals indicate that the rate of new development slowed during the Council term from a peak between 2015 and 2018. Overall \$4.775 billion of new development was approved by Council over the four year period of the Council term. It should be noted that development approved by council only represents part of the total development that is occurring in the City of Ryde with the State Government and independent planning panels responsible for approving a considerable amount of development projects.

**Development trends**



**ITEM 13 (continued)**

**ATTACHMENT 1**

END OF TERM REPORT 2017/21

**COUNCIL APPROVED DEVELOPMENT – 2017-2021**

Total development value of approved development applications (in \$million – cumulative)	4,775
Amount of approved new commercial floor space (m <sup>2</sup> )	345,424
Number of approved new dwellings	6,356
Number of applications determined	2,860
Number of commercial, retail, office DAs	323

ITEM 13 (continued)

ATTACHMENT 1

OUR VIBRANT AND LIVEABLE CITY

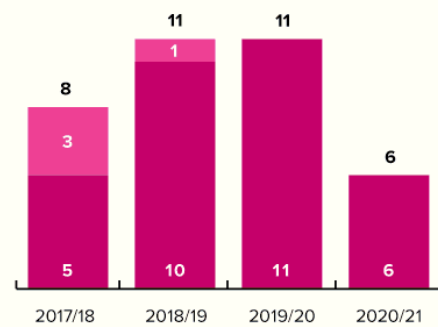
## FOUR YEAR DELIVERY PROGRAM 2017 – 2021 OUR VIBRANT AND LIVEABLE CITY

Over the four years of the Council Term, Council's Delivery Program comprised a total of 22 projects. This included Capital Works projects and one ongoing program of works (Neighbourhood Centre Renewal). All projects completed their planned scope of works within the Council Term. Over the four years of the Council term, delays caused completion of the planned scope of works for four projects to be carried forward into the following financial year.

### FOUR YEAR DELIVERY PROGRAM

Projects	18
<b>CAPITAL PROGRAM</b>	
Ongoing programs	1
Standalone projects	2
<b>Total</b>	<b>21</b>

### ANNUAL PROJECT COMPLETION



- Cancelled or Deferred
- Completed planned scope
- Delayed - carried forward to next financial year



**ITEM 13 (continued)**

**ATTACHMENT 1**

END OF TERM REPORT 2017/21

**INVESTMENT SUMMARY**

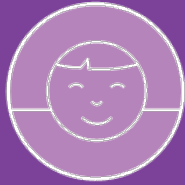
Council invested a total of \$52.2 million in programs and services supporting this Outcome over the four years of the Council term. During the same period, \$30.4 million was generated from activities related to building a Vibrant and Liveable City.

Our Vibrant and Liveable City	2018/2019 Actuals	2019/2020 Actuals	2020/2021 Actuals	2021/2022 Original Budget	Four Year Total
<b>BASE BUDGET</b>					
Income	(4,057,964)	(4,263,349)	(9,105,143)	(5,310,710)	(22,737,166)
Expenditure	10,515,724	10,719,815	11,007,156	12,097,930	44,340,626
<b>Net Result</b>	<b>6,457,761</b>	<b>6,456,467</b>	<b>1,902,013</b>	<b>6,787,220</b>	<b>21,603,460</b>
<b>NON-CAPITAL</b>					
Income	(750,000)	(905,800)	(641,929)	—	(2,297,728)
Expenditure	815,652	1,554,176	583,529	—	2,953,356
<b>Net Result</b>	<b>65,652</b>	<b>648,376</b>	<b>(58,400)</b>	<b>—</b>	<b>655,628</b>
<b>CAPITAL</b>					
Income	(331,672)	(4,963,786)	(55,000)	—	(5,350,459)
Expenditure	1,080,933	301,257	1,080,186	2,450,000	4,912,376
<b>Net Result</b>	<b>749,261</b>	<b>(4,662,530)</b>	<b>1,025,186</b>	<b>2,450,000</b>	<b>(438,082)</b>
<b>TOTAL</b>	<b>7,272,673</b>	<b>2,442,313</b>	<b>2,868,799</b>	<b>9,237,220</b>	<b>21,821,006</b>



**ITEM 13 (continued)**

**ATTACHMENT 1**



## Our Active and Healthy City

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Council embarked on an ambitious agenda to expand and enhance the City of Ryde's recreational spaces for people of all ages, abilities and backgrounds.

This included a greater focus on upgrading our parks and playgrounds, while also enhancing our large number of sportsfields so they could cater for a larger array of sports, all year round. We also expanded our library service, providing a range of new events, resources and tools for all members of the community to utilise.

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## ITEM 13 (continued)

## ATTACHMENT 1

END OF TERM REPORT 2017/21

### Key highlights from the Council term include:

#### Kings Park

The new Kings Park transformed the former Denistone East Bowling Club into a brand new state-of-the-art open space that features a playground, a multi-purpose hard court, walking paths and a sheltered area.

#### Meadowbank Skate Park

The new Meadowbank Skate Park opened to extremely positive reviews, featuring a range of components that cater for people of all ages and skills. Work has also begun on a new playground adjacent to the skate park.

#### Wilga Park

An extensive upgrade to Wilga Park was completed, which transformed the park into a dynamic open space with first-class facilities and amenities. This included the installation two eye-catching artworks and amphitheatre terracing which now allows for community events to take place at the venue.

#### Ryde Bowling Club repurposed

The former Ryde Bowling Club was repurposed into essential community space that now includes a large scooter park, recreation space and a dog off-leash area.

#### Planning for the future

As part of its commitment to create well-connected and modern open spaces for the growing population Council endorsed masterplans for Blenheim Park, Meadowbank and Memorial Park, Gannan and McCauley Park, as well as Westminster Park.

#### Playground upgrades

Through Council's term, more than 20 playgrounds were built or upgraded. This includes playgrounds at Elouera Reserve, ELS Hall, Janet Park and Lynelle Park.

#### Christie Park

Council made Christie Park in Macquarie Park one of the leading sporting facilities in Sydney with the installation of two FIFA-accredited synthetic fields and a new tiered section for 500 spectators. Further improvements are underway to build an amenities building and futsal courts.

#### Investing in sporting facilities

Upgrades were undertaken to more than 21 sportsfields across the City of Ryde, including the installation of new surfaces, facilities and lighting. Council also endorsed plans for a synthetic field to be installed at Westminster Park in Gladesville and Meadowbank Park to ensure sporting clubs could continue their activities at all times of the year.

#### Ryde River Walk

A key missing link of the Ryde River Walk was completed between Bill Mitchell Park in Tennyson Point and Ross Street in Gladesville. The new section improved the accessibility of the Ryde River Walk and further opened up the Parramatta River foreshore to the entire community.

#### Improving our libraries

Council endorsed a new Ryde Library Service Strategic Plan which resulted in an expansion of services provided by all five library branches. This included new and engaging events, an expanded online offering to members, and more diverse opportunities specifically for the City's growing Culturally and Linguistically Diverse (CALD) community.

#### The Hive – Digital Media Lab

The Hive – Digital Media Lab was launched at the West Ryde Library branch providing the community with free access to software for creative projects.

**ITEM 13 (continued)**

**ATTACHMENT 1**

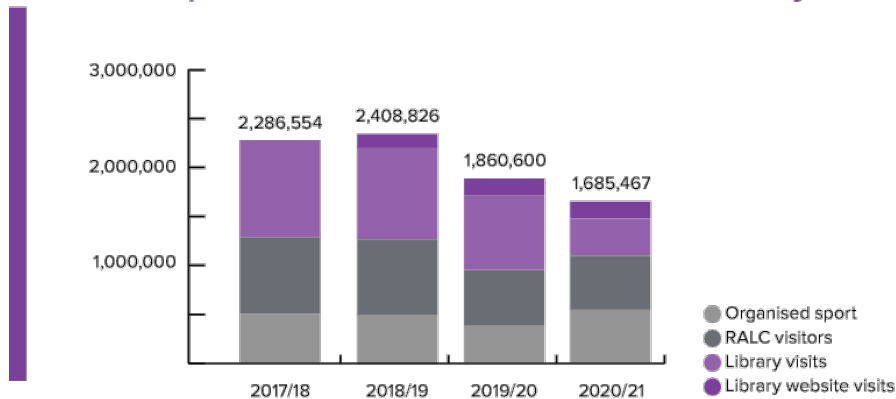
OUR ACTIVE AND HEALTHY CITY

**Patronage at venues, events and sporting fixtures**

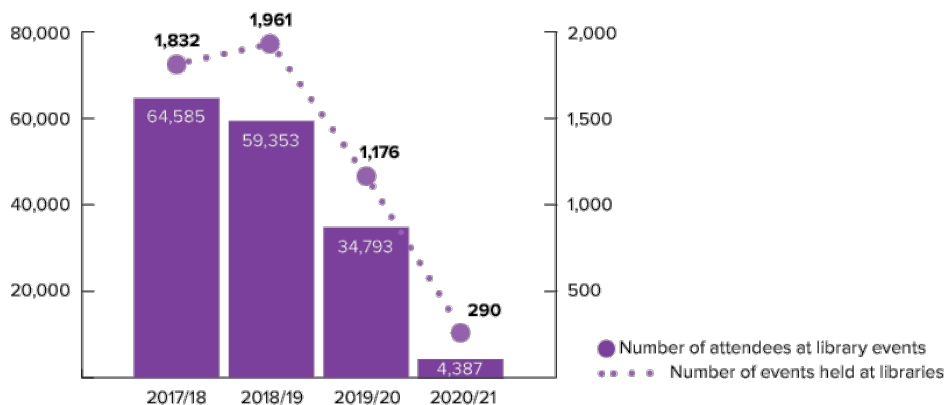
Council focused on ensuring that well maintained, contemporary sporting and recreation facilities were available to residents so that they could continue to enjoy reasonable access to leisure, lifestyle and recreation opportunities. Council also directly supported sports and leisure sector development within the City of Ryde. Sustained levels of participation in sporting activities and continued high levels of demand for Council sporting and recreation facilities of the suitability of the facilities offered by Council, as well as sustained levels of engagement by members of our community.

In a typical year, residents and other members of the broader community participate in sporting and other organised recreation activities and visit council recreation facilities and related services on well over two million occasions. Attendances during 2020 were significantly lower than typical years because of forced closures and other restrictions to control the spread and impact of COVID-19.

**Participation in recreation and community activities**



**Library events**

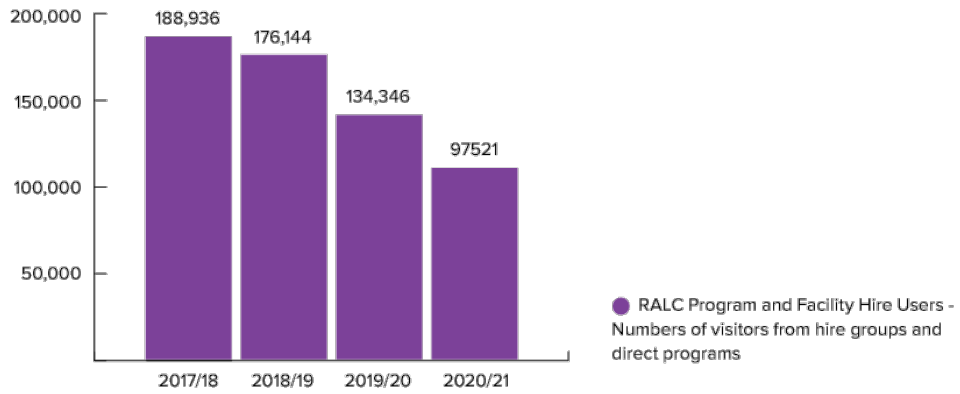


**ITEM 13 (continued)**

**ATTACHMENT 1**

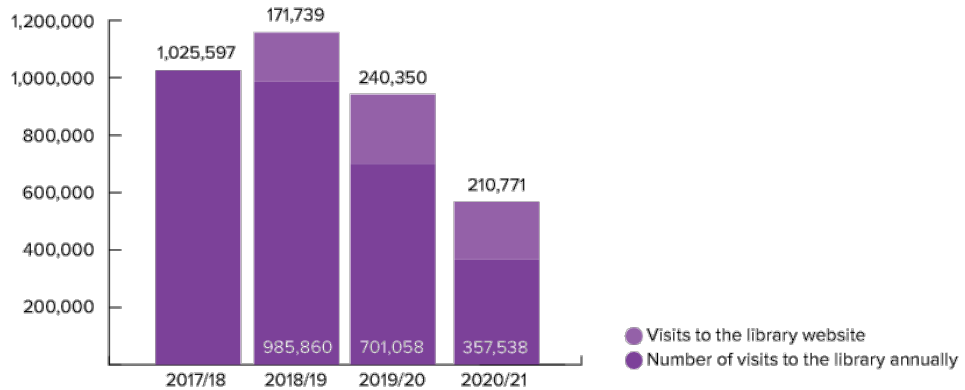
END OF TERM REPORT 2017/21

**RALC Program and Facility Hire Users**

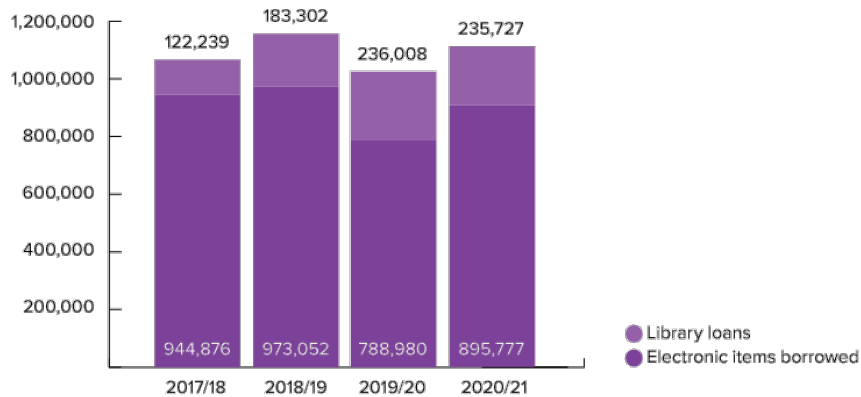


**Utilisation of community services and facilities**

**Library Visits**



**Library Loans**



**ITEM 13 (continued)**

**ATTACHMENT 1**

OUR ACTIVE AND HEALTHY CITY

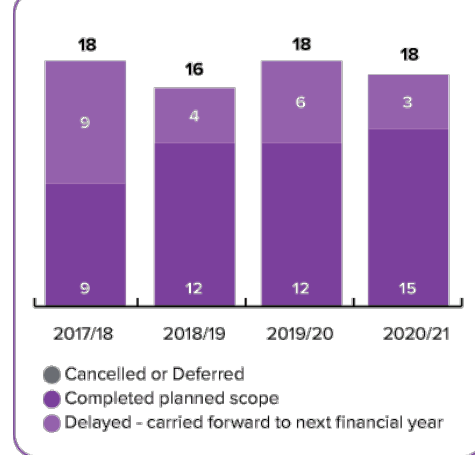
**FOUR YEAR DELIVERY PROGRAM 2017 – 2021  
OUR ACTIVE AND HEALTHY CITY**

Over the four years of the Council Term, Council's Delivery Program comprised a total of 26 projects. This included Capital Works projects and 11 ongoing program of works. All projects completed their planned scope of works within the Council Term with the exception of three projects during FY2020/21. In total, projects needed to carry forward their planned scope of works into the following financial year on 22 occasions during the four year period as a result of unforeseen delays.

**FOUR YEAR DELIVERY PROGRAM**

<b>Projects</b>	<b>9</b>
<b>CAPITAL PROGRAM</b>	
Ongoing programs	11
Standalone projects	6
<b>Total</b>	<b>26</b>

**ANNUAL PROJECT COMPLETION**



**ITEM 13 (continued)**

**ATTACHMENT 1**

END OF TERM REPORT 2017/21

**INVESTMENT SUMMARY**

Council invested a total of \$131.0 million in programs and services supporting this Outcome over the four years of the Council term. During the same period, \$43.7 million was generated from activities related to building an Active and Healthy City.

Our Active and Healthy City	2018/2019 Actuals	2019/2020 Actuals	2020/2021 Actuals	2021/2022 Original Budget	Four Year Total
<b>BASE BUDGET</b>					
Income	(3,714,087)	(6,291,763)	(3,198,272)	(12,290,750)	(35,494,872)
Expenditure	20,828,258	21,531,361	17,197,297	26,489,620	86,046,537
<b>Net Result</b>	<b>12,114,171</b>	<b>15,239,598</b>	<b>8,999,025</b>	<b>14,198,870</b>	<b>50,551,665</b>
<b>NON-CAPITAL</b>					
Income	(30,000)	(282,462)	(67,253)	—	(379,714)
Expenditure	498,844	722,823	404,030	125,000	1,750,696
<b>Net Result</b>	<b>468,844</b>	<b>440,361</b>	<b>336,777</b>	<b>125,000</b>	<b>1,370,981</b>
<b>CAPITAL</b>					
Income	(2,513,665)	(1,159,588)	(1,132,931)	(2,992,000)	(7,798,183)
Expenditure	17,914,069	8,596,263	7,477,043	9,219,500	43,206,876
<b>Net Result</b>	<b>15,400,405</b>	<b>7,436,676</b>	<b>6,344,112</b>	<b>6,227,500</b>	<b>35,408,692</b>
<b>TOTAL</b>	<b>27,983,419</b>	<b>23,116,635</b>	<b>15,679,914</b>	<b>20,551,370</b>	<b>87,331,339</b>

**ITEM 13 (continued)**

**ATTACHMENT 1**



## Our Natural and Sustainable City

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Council took enormous strides to safeguard the environment, reduce waste and invest in a more sustainable future. We initiated policies that reduced our environmental footprint and protected our natural areas, while also future-proofing the City so it would be more resilient to natural hazards.

Acknowledging the worsening impact of climate change, we continue to undertake steps to reduce our emissions and in planning towards a net zero goal in the future.

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## ITEM 13 (continued)

## ATTACHMENT 1

END OF TERM REPORT 2017/21

### Key highlights from the Council term include:

#### 100 percent renewable energy target by 2030

The City of Ryde adopted a 100 percent renewable energy and resource efficiency target by 2030, which would result in Council sourcing all of its electricity usage it is responsible for from renewable sources by the end of the decade. In 2021, we are working to ensure we continue to increase this percentage towards our goal.

#### Electric Vehicles

The City of Ryde helped local motorists make the transition from fuel-based cars to electric vehicles (EVs) by installing the first public EV charging stations in the local government area. Council also introduced EVs into its fleet.

#### Tackling climate change

City of Ryde joined the Cities Power Partnership - Australia's largest network of local councils tackling climate action by taking practical and effective steps to transform the way cities to address climate impacts.

In 2019 we also declared a climate emergency recognising the need to strong action to limit climate impacts on our community and environment into the future.

#### Protecting biodiversity and restoring our natural areas

Significant restoration works across the City of Ryde bushland and natural areas were achieved throughout the council term. Bushcare program contributed to restoring up to 90 hectares each year.

#### Single-use plastics ban

The City of Ryde banned single-use plastics in all Council operations and Council-sponsored events to protect the health of local waterways. Council also implemented a waste education program to reduce single-use plastics in the community.

#### Wildlife Protection Areas

The City of Ryde declared the Field of Mars Reserve, Kittys Creek Corridor and Terrys Creek Corridor as Wildlife Protection Areas in order to protect the unique wildlife found in these areas.

#### Restoring and rehabilitating our creeks

Shrimptons Creek was restored with more than 700 square metres of newly revegetated corridor space along the creek, installation of three waterway structures and new plantings of more than 7,500 riparian and corridor plants, improving habitat for small native birds and other fauna. In addition, rectification works were undertaken along Abuklea Road, Kitty's Creek, Portius Park and Barton Park.

#### Growing our City's canopy cover

The City of Ryde committed to increase tree canopy by 40 percent by 2030. By securing funding from the NSW Government, Council was able to plant an average of more than 800 new trees across the local government area each year of the Council term.

#### Managing stormwater, preventing flooding

Council restored and replaced thousands of metres of stormwater pipelines in the City's stormwater drainage network, in order to keep this essential infrastructure functioning and in good condition.

#### Fossil Fuel

We adopted to divested our investment portfolio away from fossil fuel aligned investments with 21% of our total portfolio (as at August 2021) being divested to date and continuously reviewed.

#### Resilience Plan

We developed an organisational wide, 10 year Resilience Plan for the City's future resilience. It is the first of its kind in NSW for a local government.



**ITEM 13 (continued)**

**ATTACHMENT 1**

OUR NATURAL AND SUSTAINABLE CITY

**Vegetation cover**

The City of Ryde’s population has increased by about 25% over the past decade and is projected to rise by another quarter by 2036. Rising numbers of residents and dwellings adds pressure to existing green spaces, their preservation, the cooling effect they have on our City and the critical connections they provide for fauna. Creation of additional housing through development on private land, particularly large development projects, is also seeing a significant impact on vegetation coverage and natural areas, often replacing them with hard surfaces of concrete and steel. In coming decades, increasing canopy cover and all forms of vegetation will become increasingly important in countering the effects of urban heat island impacts affecting our City’s liveability that occurs when trees and vegetation are replaced with hard pavements and structures.

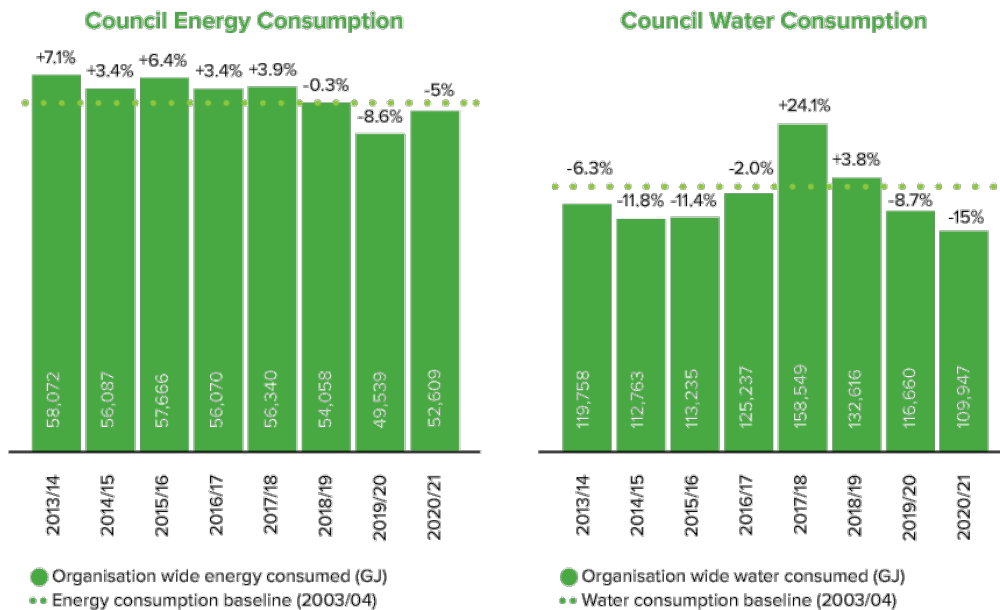
Council is actively working to boost tree cover across the City of Ryde. We committed to a target of 40 percent canopy coverage across our City by 2030 in our Ryde Resilience Plan 2030. Up to 1,000 trees and shrubs are planted each year in the City’s bushland areas, parks and streets through Council’s tree planting and community plant giveaway programs. Other initiatives and Council works projects also add more trees and vegetation to this total every year. Development controls and other Council initiatives also work to preserve and ensure tree cover and canopy on private land is maintained throughout the City.

**Community participation in protecting and managing the natural environment**

A major part of Council’s efforts to care for and enhance the City’s 205 hectares of natural areas and waterways, catchments and ecosystems involves collaborating with volunteers, businesses and community. Every year, members of our community volunteer between 3,000 and 4,000 hours of their time, contributing to helping to restore and enhance our natural areas. This level of commitment has remained consistent over many years. Sustained community involvement in caring for our natural areas is a good indicator of the level of commitment within the community to care for, enhance and conserve our natural environment. It also plays a key role in creating and broadening community awareness of these important issues and the need to protect these limited natural spaces.

**Energy and water use**

Council has a longstanding commitment to being a responsible and sustainable organisation, and takes pride in its commitment to responsible and environmentally sustainable management of our resources and consumption. We have established longstanding targets to limit energy and water consumption across our Council facilities measuring against a consumption baseline of 2003/04 levels and have been successful in holding consumption of energy and water around these levels over many years. We consistently track and monitor this usage across all of our assets and work to consistently improve the way we manage our resources long term and contribute to city wide emissions reductions. Our commitment also includes a no net increase in potable water supply above a 2018 baseline for our parks and sportsfields. To support this Council has installed several stormwater harvesting systems which provide a low to no cost solution to keep our fields operating and green.



**ITEM 13 (continued)**

**ATTACHMENT 1**

END OF TERM REPORT 2017/21

In addition to these initiatives Council continues to install efficiency devices and other initiatives such as the installation of solar systems to power our halls and libraries and even our new electric cars to reduce running costs for these assets and contribute to lowering our City's greenhouse emissions. Over recent years Council's investments in solar PV and other energy saving/generation projects has borne fruit with significant reductions in grid supplied energy (38.2 percent in FY2019/20) and greenhouse emissions (23 percent in FY2019/20) compared to 2003/04.

**Waste diversion and resource recovery**

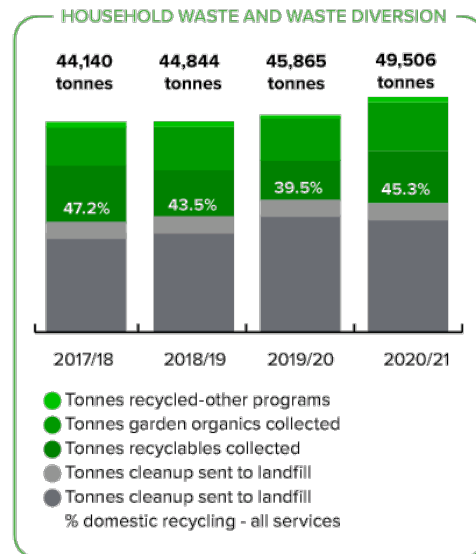
Waste diversion from landfill is a key focus of the City of Ryde. Waste management is an essential service that Council provides to the community. With a growing population, the challenge is how to manage the City's waste effectively and efficiently while limiting as much as possible, any adverse impact on the environment.

Council's target of 48 percent of the total tonnage of waste collected being diverted to recycling was not achieved during the Council term.

A steady reduction in recycling tonnages was experienced year on year due to a combination of reduced collections of garden organics resulting from severe dry weather conditions during 2019 and 2020, and the introduction of the NSW Government's Container Deposit Scheme, which has had an impact on existing recycling contracts and diverted recyclables from recycling bins to Return and Earn facilities.

In addition, the China National Sword Policy initiated a widespread ban on the importation of recyclable materials from Australia into other countries. This, along with the lack of end markets for these materials created uncertainty in the waste industry. Our existing regional waste disposal contract was also detrimentally affected by the revoking of licenses for mixed waste organic material application on agricultural, forestry and mining land.

Council continued to explore options to maximise domestic recycling in the City of Ryde and in August 2020 joined a 15 council Southern Sydney Region of Councils (SSROC) partnership tender to prioritise using recycled glass in our civil works projects. This was a huge step towards supporting circular economy outcomes and increasing local manufacturing and processing for approximately 93 million glass bottles per year.



ITEM 13 (continued)

ATTACHMENT 1

OUR NATURAL AND SUSTAINABLE CITY

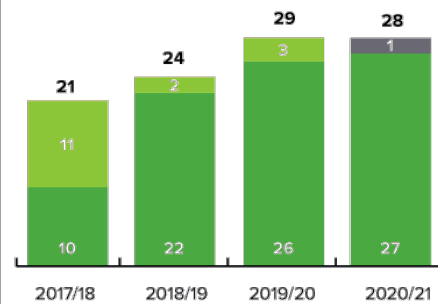
## FOUR YEAR DELIVERY PROGRAM 2017 – 2021 OUR NATURAL AND SUSTAINABLE CITY

Over the four years of the Council Term, Council's Delivery Program comprised a total of 46 projects. This included Capital Works projects and 5 ongoing programs of works. Projects needed to carry forward their planned scope of works into the following financial year on 16 occasions during the four year period as a result of unforeseen delays. One project was cancelled because of budget restructuring as a result of the impact of COVID-19 restrictions.

### FOUR YEAR DELIVERY PROGRAM

Projects	26
<b>CAPITAL PROGRAM</b>	
Ongoing programs	5
Standalone projects	15
<b>Total</b>	<b>46</b>

### ANNUAL PROJECT COMPLETION



- Cancelled or Deferred
- Completed planned scope
- Delayed - carried forward to next financial year



**ITEM 13 (continued)**

**ATTACHMENT 1**

END OF TERM REPORT 2017/21

**INVESTMENT SUMMARY**

Council invested a total of \$163.9 million in programs and services supporting this Outcome over the four years of the Council term. During the same period, \$132.9 million was generated from activities related to building a Connected and Accessible City.

Our Natural and Sustainable City	2018/2019 Actuals	2019/2020 Actuals	2020/2021 Actuals	2021/2022 Original Budget	Four Year Total
<b>BASE BUDGET</b>					
Income	(23,896,314)	(24,502,673)	(25,660,589)	(27,962,620)	(102,022,196)
Expenditure	25,447,370	26,843,069	25,995,165	32,247,430	110,533,535
<b>Net Result</b>	<b>1,551,556</b>	<b>2,340,397</b>	<b>334,576</b>	<b>4,284,810</b>	<b>8,511,339</b>
<b>NON-CAPITAL</b>					
Income	(33,250)	(72,600)	(68,349)	(48,000)	(222,699)
Expenditure	669,653	834,742	583,516	880,000	2,967,912
<b>Net Result</b>	<b>636,403</b>	<b>762,142</b>	<b>514,668</b>	<b>832,000</b>	<b>2,745,213</b>
<b>CAPITAL</b>					
Income	(161,759)	—	(9,008)	(116,700)	(287,467)
Expenditure	6,199,247	4,349,699	3,476,107	5,229,000	19,254,053
<b>Net Result</b>	<b>6,037,488</b>	<b>4,349,699</b>	<b>3,467,099</b>	<b>5,112,300</b>	<b>18,966,586</b>
<b>TOTAL</b>	<b>8,225,447</b>	<b>7,452,238</b>	<b>4,316,343</b>	<b>10,229,110</b>	<b>30,223,138</b>

**ITEM 13 (continued)**

**ATTACHMENT 1**



## Our Smart and Innovative City

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Council focused on ensuring the City of Ryde developed in a way that creates business opportunities in vibrant urban centres. We continued to upgrade our public domain and provided the framework required for businesses to thrive in the City of Ryde – both day and night. We redoubled efforts to cement Macquarie Park’s position as an economic powerhouse that plays a leading role in the nation’s economic output, and its growth into a globally-recognised education, corporate and technology hub.

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**ITEM 13 (continued)**

**ATTACHMENT 1**

END OF TERM REPORT 2017/21

**Key highlights from the Council term include:**

**Venture Café Sydney**

The City of Ryde partnered with Venture Café to launch Venture Café Sydney in Macquarie Park. Venture Café has quickly established itself as a key network to promote innovation and foster collaboration through a weekly program of events aimed at local start-ups, entrepreneurs, corporates, students and investors.

**Macquarie Park Innovation District**

As a founding member of the Macquarie Park Innovation District, the City of Ryde partnered with Macquarie University, NAB, Optus, and Johnson & Johnson to host networking events and create opportunities for collaboration and innovation between large and small businesses in the area.

**Supporting women in business**

The City of Ryde undertook a range of initiatives that provided support to women in business. This includes the establishment of the Women in Business Practice group and the staging of the inaugural Women in Business Forum.

**Addressing youth unemployment**

The City of Ryde invested in a range of programs to address youth unemployment in the community. This included hosting a Youth Jobs & Skills Expo to connect local jobseekers with local companies and job opportunities. Council also launched the Youth Entrepreneur Program in partnership with the Riverside Business Chamber, supporting around 200 participants under the age of 25 to build capacity, entrepreneurship and leadership skills and enhancing employment pathways.

**Supporting economic development**

The City of Ryde endorsed a new Economic Development Strategy, which committed \$17 million over Council's term to support projects that promoted innovation, encourage business expansion and attract start-ups to the area.

**Helping small businesses**

Partnering with local business chambers, the City of Ryde expanded its support services for local small businesses. It staged a large number of events and programs during the Council term aimed at helping small businesses reach their full potential. This included Ryde Business Bootcamps, Shop Shapers program and industry sector forums.

**Northern District Local Business Awards**

Council has been a major sponsor of the Northern District Local Business Awards, demonstrating our commitment to supporting and celebrating local business, with two new categories - Inclusion and Shop Shapers - introduced by the City of Ryde.

**Promoting Macquarie Park**

To support the vision of Macquarie Park as an 18-hour city, the City of Ryde invested in promoting the key business district as an entertainment and recreation precinct. As part of this, Council partnered with local businesses and the live music industry to promote and stage local activities.

**ITEM 13 (continued)**

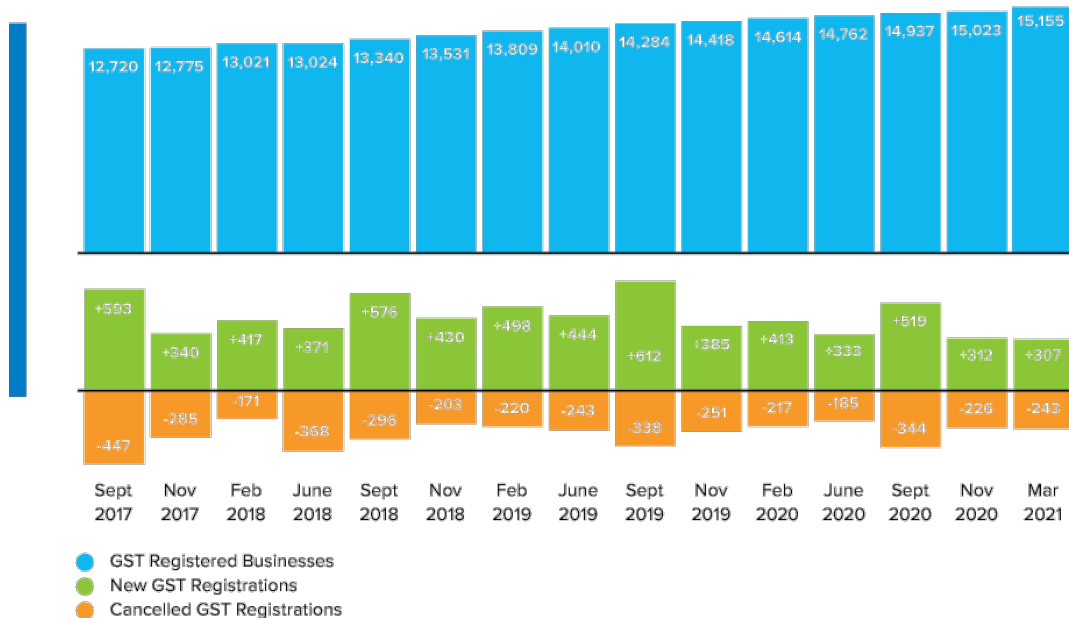
**ATTACHMENT 1**

OUR SMART AND INNOVATIVE CITY

**BUSINESS CONFIDENCE AND BUSINESS INVESTMENT IN THE CITY OF RYDE**

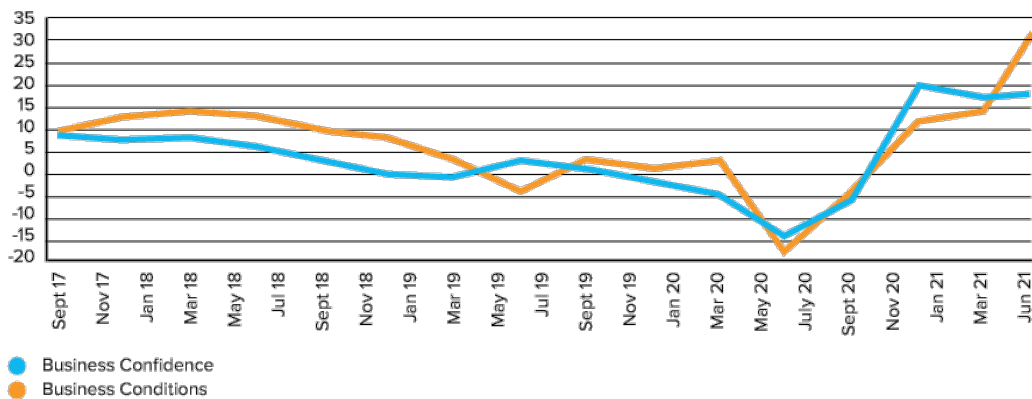
The number of GST registered businesses in the City of Ryde grew steadily over the period of the Council term, with a net 2,303 (19 percent) additional businesses operating in the City in November 2020, compared to September 2017. The annual pattern of new business formation and business cancellations remained consistent over the Council term. This pattern of growth did not reflect the general business sentiment and changes in business conditions for Small to Medium Enterprises across Australia, that gradually declined during 2018 and 2019, with a dramatic decline during 2020 due to the COVID-19 pandemic, followed by record levels of business confidence at the end of 2020.

Change in GST Registered Businesses in the City of Ryde (Quarterly)



**SME Business Confidence & Conditions**

Source: NAB Quarterly SME Survey

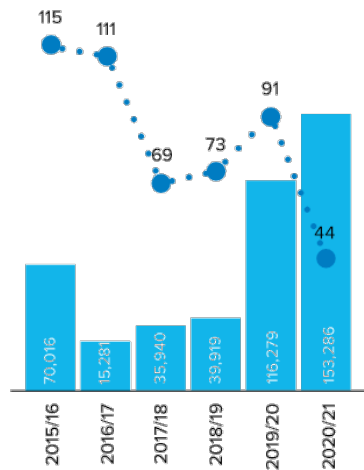


**ITEM 13 (continued)**

**ATTACHMENT 1**

END OF TERM REPORT 2017/21

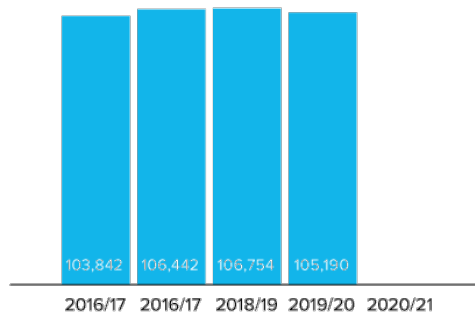
**Business Investment - Commercial Development**



Levels of business investment remained strong across the Council term. For example, approvals for new commercial floor space increased dramatically in FY2019/20 and 2020/21 compared to previous years.

- Approved new commercial floor space (m<sup>2</sup>)
- New commercial, retail, office DAs

**Jobs in the City of Ryde**



The City of Ryde's strong levels of employment remained stable throughout the Council term. Overall numbers of jobs in the City of Ryde increased slightly at the start of the Council term and peaked during 2018/19. Data was not available for 2020/21 at the time of publication.

- Local Employment



**ITEM 13 (continued)**

**ATTACHMENT 1**

OUR SMART AND INNOVATIVE CITY

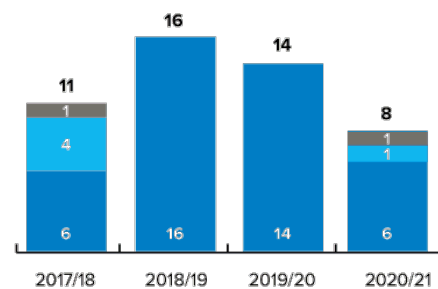
**FOUR YEAR DELIVERY PROGRAM 2017 – 2021  
OUR SMART AND INNOVATIVE CITY**

Over the four years of the Council Term, Council's Delivery Program comprised a total of 24 projects. This included Capital Works projects and two ongoing program of works. Projects needed to carry forward their planned scope of works into the following financial year on five occasions during the four year period as a result of unforeseen delays. One project was cancelled because the NSW Government elected to not proceed with original project concept.

**FOUR YEAR DELIVERY PROGRAM**

Projects	11
<b>CAPITAL PROGRAM</b>	
Ongoing programs	2
Standalone projects	11
<b>Total</b>	<b>24</b>

**ANNUAL PROJECT COMPLETION**



- Cancelled or Deferred
- Completed planned scope
- Delayed - carried forward to next financial year



**ITEM 13 (continued)**

**ATTACHMENT 1**

END OF TERM REPORT 2017/21

**INVESTMENT SUMMARY**

Council invested a total of \$19.5 million in programs and services supporting this Outcome over the four years of the Council term. During the same period, \$2.5 million was generated from activities related to building a Smart and Innovative City.

Our Smart and Innovative City	2018/2019 Actuals	2019/2020 Actuals	2020/2021 Actuals	2021/2022 Original Budget	Four Year Total
<b>BASE BUDGET</b>					
Income	(63,796)	(13,245)	(32,146)	(1,524,810)	(1,633,997)
Expenditure	1,493,310	1,557,909	1,585,253	3,160,840	7,797,312
<b>Net Result</b>	<b>1,429,514</b>	<b>1,544,664</b>	<b>1,553,107</b>	<b>1,636,030</b>	<b>6,163,316</b>
<b>NON-CAPITAL</b>					
Income	600	(1,770)	(1,897)	—	(3,067)
Expenditure	431,551	432,941	101,897	100,000	1,066,389
<b>Net Result</b>	<b>432,151</b>	<b>431,171</b>	<b>100,000</b>	<b>100,000</b>	<b>1,063,322</b>
<b>CAPITAL</b>					
Income	(825,000)	—	—	—	(825,000)
Expenditure	4,147,998	1,628,595	2,726,747	2,140,000	10,643,340
<b>Net Result</b>	<b>3,322,998</b>	<b>1,628,595</b>	<b>2,726,747</b>	<b>2,140,000</b>	<b>9,818,340</b>
<b>TOTAL</b>	<b>5,184,663</b>	<b>3,604,430</b>	<b>4,379,854</b>	<b>3,876,030</b>	<b>17,044,977</b>

**ITEM 13 (continued)**

**ATTACHMENT 1**



## Our Connected and Accessible City

Council continued its work to make the City of Ryde one of the most sought-after locations to live and work. We improved and upgraded the standard of our roads, footpaths and cycleways, and undertook initiatives that reduced traffic congestion, improved the walkability of our suburbs and centres, and increased use of more sustainable modes of transport.

## ITEM 13 (continued)

## ATTACHMENT 1

END OF TERM REPORT 2017/21

### Key highlights from the Council term include:

#### Expanded share user paths

To help reduce congestion on local roads and promote healthier lifestyles, Council expanded the number of dedicated cycle and shared-user paths during the current term. This includes a new shared-user path on Pittwater Road that, once completed, will provide an uninterrupted connection between Victoria Road and Epping Road.

#### Increased car-share opportunities

A total of 25 new dedicated car share spaces were installed, providing residents with a new transport option while also reducing traffic congestion, parking demand and lowering greenhouse gas emissions. The car share spaces are located at key locations across the City of Ryde and available to all motorists.

#### Improved access and pedestrian safety in Eastwood

A comprehensive traffic and parking management strategy was developed for Eastwood town centre to help safer pedestrian movements, reduce chronic traffic congestion and parking shortages in the area. The strategy led to the installation of a new shopper car park on Rowe Street East. Plans to relocate the Glen Street car park and replace it with a new public plaza and community facilities were also endorsed by Council.

#### Sustainable Transport Strategy

A Sustainable Transport Strategy was endorsed by Council which identifies opportunities available for increasing the use of low and zero emission technologies. The strategy will guide future investments and actions that will deliver more socially, environmentally and economically sustainable transport outcomes for entire community.

#### Making our City more accessible

Council progressed its ongoing program to increase the walkability of our suburbs, improve access to public transport, enhancing pedestrian accessibility around Macquarie Park and upgrading bus stops to comply with the Disability Standards for Accessible Public Transport. Many improvements have been implemented under this program, including improving access for prams and wheelchairs, repairing footpaths, upgrading bus stops and pedestrian refuges to aid crossing and traffic calming devices.

#### Reducing traffic and congestion in Macquarie Park

Council teamed up Connect Macquarie Park + North Ryde, which is a partnership between the State Government, the business community of Macquarie Park and City of Ryde aimed at growing Macquarie Park without increasing traffic congestion. This initiative reduced the number of car-based trips across the precinct by almost 50 percent.

#### Road safety improvements at schools

A proactive review of safety around all schools was undertaken by Council, which included information sessions for members of the public to discuss concerns with Council representatives. This led to a range of road safety improvements being installed across the local government area as well as an increase in enforcement of parking breaches around schools during peak hours.

#### Increasing pedestrian safety

Council embarked on a range of new initiatives designed to keep pedestrians safe. This included the launch of the Slow Down in Our Street campaigns well as the installation of new speed check signs and mobile speed check trailers at key locations across the local government area.

ITEM 13 (continued)

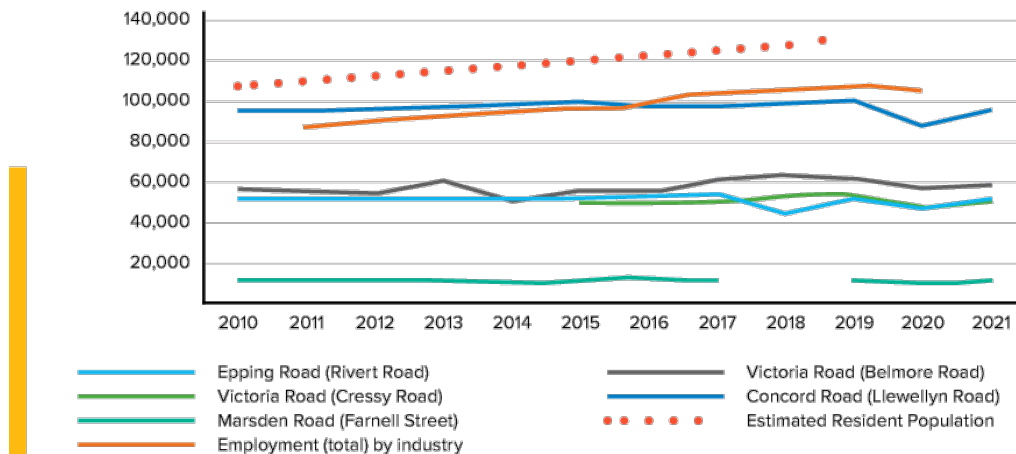
ATTACHMENT 1

OUR CONNECTED AND ACCESSIBLE CITY

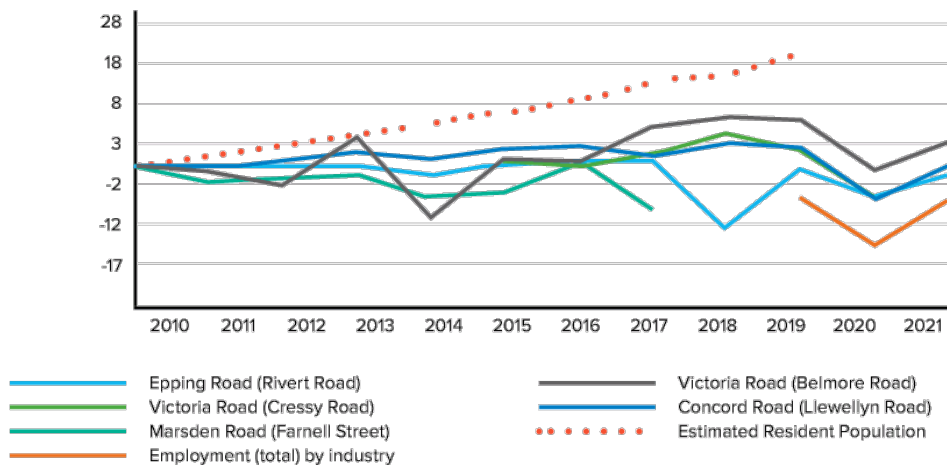
Overview

Traffic and congestion were identified by every group in our community as the number-one issue impacting our City, limiting access to centres and reducing liveability. Data for a number of major State controlled roads entering and traversing the City of Ryde indicate that daily traffic movements have remained relatively constant over the past decade.

Average daily vehicle movements (both directions)



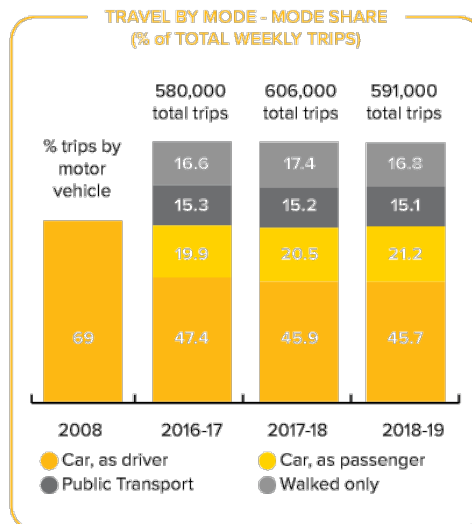
Percent change in average daily vehicle movements (2010 baseline)



**ITEM 13 (continued)**

**ATTACHMENT 1**

END OF TERM REPORT 2017/21



Available data suggests that people's patterns of travel behaviour have not changed significantly over the decade, with people who live and work in the City using their car for over two thirds of the trips that they make every week.



ITEM 13 (continued)

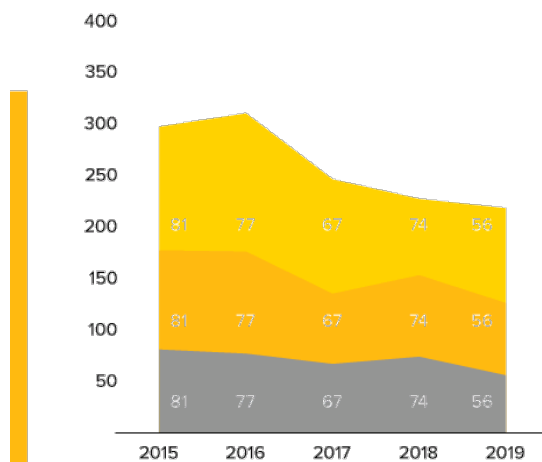
ATTACHMENT 1

OUR CONNECTED AND ACCESSIBLE CITY

There have been significant reductions in vehicle related crashes and injuries across the City of Ryde during the Council term. This is part of an ongoing trend that is occurring across the State resulting from major state wide initiatives like 50 km/h suburban speed zones and School speed zones, and programs of funding local safety improvements across local communities.

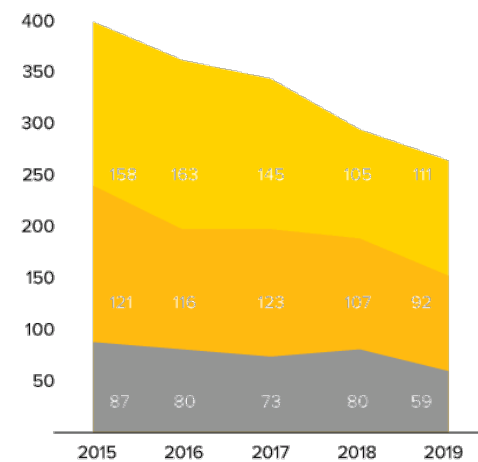
Close examination of the road crash data shows that crashes and injuries are largely limited to the major State controlled roads, and have largely been eliminated from suburban areas and high risk areas like around schools.

Road Crashes - City of Ryde



● Fatal  
● Serious injury  
● Moderate Injury  
● Minor/Other injury

Casualties - City of Ryde



● Killed  
● Seriously injured  
● Moderately Injured  
● Minor/Other injuries

Improved Road Safety

Council has continued its broad ranging program of road safety upgrades throughout the council term. This has included:

- New pedestrian refuges and kerb ramps, installation of safety structures (such as bollards) in local shopping precincts and improving pedestrian facilities at schools.
- The Safety Around Schools project including reviewing of traffic, parking and pedestrian activities around all 28 schools in the Ryde local government area, implementing improvements to pedestrian and vehicle access around schools, such as road widening, traffic calming and drop-off/pick-up zones, and localised education and increased enforcement in school zones to address behavioural issues experienced by different schools.
- Our rolling program of pedestrian accessibility and mobility improvements with guided by new Pedestrian Accessibility and Mobility Plans (PAMPS), which aim to improve the walking environment and enhance connections across centres.
- Intersection upgrades - Obtaining funding from RMS to install a traffic signal at the intersection of Constitution Road and Railway Road, Meadowbank to improve bus access, pedestrian safety, traffic flow and safety.
- The Local Government Road Safety Program, including child car seat safety, seniors safety, learner driver workshops and community education programs, was carried out.
- Encouraging reduced speeding, with four mobile speed check trailers rotated through targeted locations to encourage motorists to comply with speed limits.

**ITEM 13 (continued)**

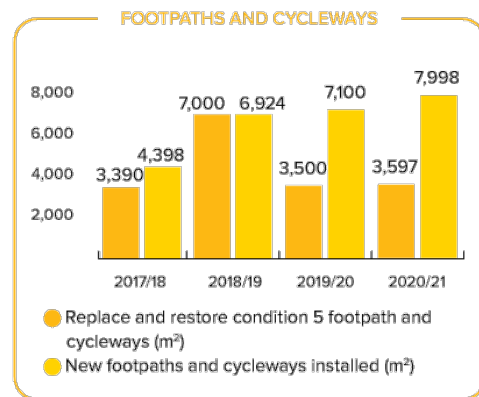
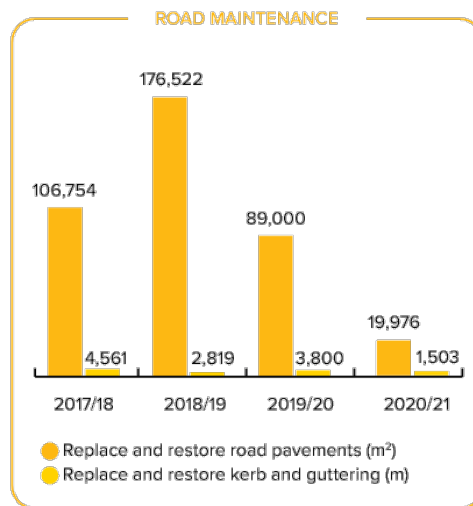
**ATTACHMENT 1**

END OF TERM REPORT 2017/21

**City Roads, Paths and Cycleways**

Council's largest investment every year is in managing and maintaining our road-based assets (roads, bridges and retaining walls, car parks, and parking hardware) to ensure that they remain safe and are sustainable in the long term and provide a satisfactory level of service for the community.

There are 320 kilometres of roads and over 500 kilometres of paths and cycleways in the City of Ryde. These represent a significant asset owned and maintained for the community by Council and are critical element for Council's target is to maintain the condition of these roads at Condition 4 or better. Achieving this target means that the City's roads are not degrading over the long term and consequently creating a significant future burden for the community to rectify.





**ITEM 13 (continued)**

**ATTACHMENT 1**

OUR CONNECTED AND ACCESSIBLE CITY

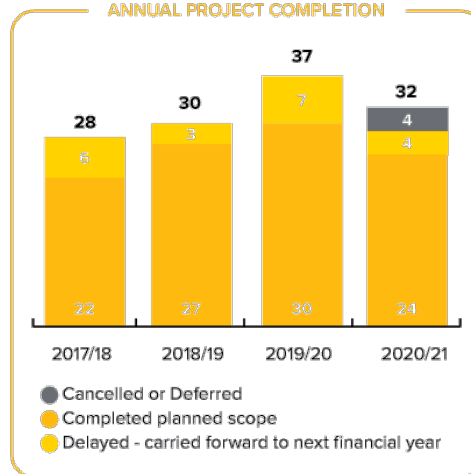
**FOUR YEAR DELIVERY PROGRAM 2017 – 2021  
OUR CONNECTED AND ACCESSIBLE CITY**

Over the four years of the Council Term, Council's Delivery Program comprised a total of 59 projects. This included Capital Works projects and 13 ongoing program of works. Projects needed to carry forward their planned scope of works into the following financial year on 20 occasions during the four year period as a result of unforeseen delays. One project was cancelled because cost benefit analysis did not confirm the cost efficiencies initially identified as a required outcome. One was deferred because of the impact of COVID-19 restrictions, and one because of pending commitments for infrastructure upgrades from other stakeholders.

**FOUR YEAR DELIVERY PROGRAM**

<b>Projects</b>	<b>13</b>
<b>CAPITAL PROGRAM</b>	
Ongoing programs	13
Standalone projects	32
<b>Total</b>	<b>59</b>

**ANNUAL PROJECT COMPLETION**



**ITEM 13 (continued)**

**ATTACHMENT 1**

END OF TERM REPORT 2017/21

**INVESTMENT SUMMARY**

Council invested a total of \$163.9 million in programs and services supporting this Outcome over the four years of the Council term. During the same period, \$132.9 million was generated from activities related to building a Connected and Accessible City.

Our Connected and Accessible City	2018/2019 Actuals	2019/2020 Actuals	2020/2021 Actuals	2021/2022 Original Budget	Four Year Total
<b>BASE BUDGET</b>					
Income	(47,731,376)	(19,124,982)	(16,625,843)	(21,398,820)	(104,881,021)
Expenditure	19,558,263	21,335,318	12,384,024	25,633,410	78,911,015
<b>Net Result</b>	<b>(28,173,113)</b>	<b>2,210,336</b>	<b>(4,241,819)</b>	<b>4,234,590</b>	<b>(25,970,006)</b>
<b>NON-CAPITAL</b>					
Income	(107,640)	(168,961)	(6,000)	—	(282,600)
Expenditure	372,949	174,961	—	—	547,910
<b>Net Result</b>	<b>265,309</b>	<b>6,000</b>	<b>(6,000)</b>	<b>—</b>	<b>265,309</b>
<b>CAPITAL</b>					
Income	(1,612,127)	(19,827,275)	(3,991,492)	(2,327,700)	(27,758,594)
Expenditure	17,929,449	23,869,891	20,928,398	21,748,150	84,475,888
<b>Net Result</b>	<b>16,317,322</b>	<b>4,042,616</b>	<b>16,936,906</b>	<b>19,420,450</b>	<b>56,717,294</b>
<b>TOTAL</b>	<b>(11,590,481)</b>	<b>6,258,952</b>	<b>12,689,087</b>	<b>23,655,040</b>	<b>31,012,597</b>

**ITEM 13 (continued)**

**ATTACHMENT 1**



## Our Diverse and Inclusive City

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Council pursued an active program of social and cultural planning, working with organisations and the broader community to take collective action and generate solutions that increase social and community wellbeing and increase the capacity, skills and resources available to support the community. We provided a significant grants program that supported local community groups to grow and prosper, supported arts and cultural sector development and capacity building, and delivered a range of events and programs to further support the community and the arts.

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## ITEM 13 (continued)

## ATTACHMENT 1

END OF TERM REPORT 2017/21

### Key highlights from the Council term include:

#### Social Plan and Creativity Strategy

Council formally adopted the City of Ryde Social Plan and Creativity Strategy 2019-2024. Over 1,100 members of our community participated in its development of the plan which ensures the City of Ryde is an inclusive, connected and welcoming community.

#### Celebrating our City

An average of 160,000 people attended Council's extensive program of events each year during the Council term. The events program included a number of flagship events including the Granny Smith Festival, Australia Day celebrations and the Lunar New Year Festival (prior to the COVID-19 pandemic). New events were also established that appealed to all sectors of the community and gave a platform for local artists to showcase their many talents.

#### Taking steps towards reconciliation

The City of Ryde developed a Reconciliation Action Plan that detailed practical action Council will take to contribute to reconciliation both internally and in the community.

#### Stamping out racism

Through the 'Racism Stops With Me' campaign, the City of Ryde undertook a range of activities to identify and call out racism when it occurs. Council also partnered with Macquarie University to measure the experience of international students when it comes to racist behaviour. The findings helped form future anti-racism initiatives adopted by Council.

#### Tackling domestic violence

The City of Ryde took a leading role in raising awareness about domestic violence. This culminated in Council staging an annual march in Macquarie Park which brought together residents, businesses, workers and students to make a stand to end violence and abuse.

#### Community Grants Program

Improvements to our Community Grants Program resulted in a doubling of community grant rounds and an increase in the maximum amount of funding that was allocated for each project or event. During 2017 – 2021, 354 grants (\$1.6 million) were awarded to local community organisations, supporting these organisations to continue their valuable work in the community.

#### Building an inclusive, connected and welcoming community

Throughout the term of Council, an average of 8,000 people attended annual community workshops, events and programs through Council's Community Development and Capacity Building program. Many of these were delivered in partnership with local community services and not-for-profit organisations and designed to provide opportunities for people to participate and contribute to growing an inclusive and vibrant community within the City of Ryde.

#### Making space for our community to meet

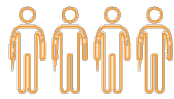
Council provided a substantial set of affordable halls and community facilities that are available to the community for hire as well as facilities that are licenced to community and not-for-profit organisations and provide affordable, subsidised office and meeting spaces to support the delivery of community services. During the Council term, two new venues were made available for the community to hire - Brush Farm House and Shaftsbury Place, which helped meet ongoing demand for hireable and cultural spaces in our community, and alleviated some of the demand for hireable space in Eastwood.

**ITEM 13 (continued)**

**ATTACHMENT 1**

OUR DIVERSE AND INCLUSIVE CITY

## Community groups and services, events and programs in the City of Ryde



**Over 50** Community Service Providers

**Over 120** Community Groups and faith based organisations

**Over 2,000** council and community events and programs every year

**Over 35** Advisory Groups and Interagencies giving the community a voice

The City of Ryde is home to a diverse community, where people celebrate their similarities and differences. This rich social, cultural, historical and creative tapestry provides an enduring legacy for future generations.

Every year, between 7,000 and 9,000 people have attended more than 80 community workshops delivered through Council's active program of working with organisations and the broader community to take collective action and generate solutions that increase social and community wellbeing. Many of these are delivered in partnership with local community services and not-for-profit organisations and are designed to provide opportunities for people to participate and contribute to growing an inclusive and vibrant community within the City of Ryde.

### Community perceptions



**93%**

Rated their quality of life living in the City of Ryde as good to excellent



**57%**

Feel a part of their local community (low compared to metropolitan Sydney benchmark of 68%)



**55%**

Think living in the City of Ryde gives you a sense of living in a community (low compared to metropolitan Sydney benchmark of 63%)



**62%**

Feel that the community in the City of Ryde is harmonious, cohesive and inclusive



**97%**

Participated in events and social activities in the past 12 months



**54%**

Said there is a good range of community groups and support networks for residents



**31%**

Said they had volunteered as a member of a community group or organisation in the past 12 months



**90%**

Said they know at least a few people in their street or local neighbourhood, while 10% said they do not know people



**19%**

Had seen or experienced discriminatory behaviours towards themselves or others because of race, religion, gender or age (Women and people in Eastwood were more likely to experience discriminatory behaviour)



**88%**

Said they feel safe in their neighbourhood

Source: Telephone survey of 403 residents

## ITEM 13 (continued)

## ATTACHMENT 1

END OF TERM REPORT 2017/21

### Cultural Diversity



42 percent of people in the City of Ryde came from countries where English was not their first language and over

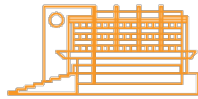
**50 percent**  
speak a language other than English at home.



**72**  
languages

People from 101 countries speaking 72 different languages make up our community.

### Council's community facilities



Council owns

**28 halls and facilities**

providing , hireable community space and office space for a range of local not-for-profit community organisations.



Community organisations currently have

**23 license agreements**

with community service providers utilising these facilities and there

**90 regular hirers**

and

**240 casual hirers**

every year.



There are between

**400,000 and 500,000**

visits to these facilities annually by members of our broader community

ITEM 13 (continued)

ATTACHMENT 1

OUR DIVERSE AND INCLUSIVE CITY

## FOUR YEAR DELIVERY PROGRAM 2017 – 2021 OUR DIVERSE AND INCLUSIVE CITY

Over the four years of the Council Term, Council's Delivery Program comprised a total of 34 projects. This included Capital Works projects and four ongoing program of works. Projects needed to carry forward their planned scope of works into the following financial year on 7 occasions during the four year period as a result of unforeseen delays. Two projects were cancelled, one project was deferred because of the impact of Covid19 restrictions, and another deferred until the major stakeholder clarifies their timeframes.

### FOUR YEAR DELIVERY PROGRAM

Projects	28
<b>CAPITAL PROGRAM</b>	
Ongoing programs	4
Standalone projects	2
<b>Total</b>	<b>34</b>

### ANNUAL PROJECT COMPLETION



**ITEM 13 (continued)**

**ATTACHMENT 1**

END OF TERM REPORT 2017/21

**INVESTMENT SUMMARY**

Council invested a total of \$27.7 million in programs and services supporting this Outcome over the four years of the Council term. During the same period, \$4.1 million was generated from activities related to building a Connected and Accessible City.

Our Diverse and Inclusive City	2018/2019 Actuals	2019/2020 Actuals	2020/2021 Actuals	2021/2022 Original Budget	Four Year Plan
<b>BASE BUDGET</b>					
Income	(1,473,397)	(1,360,439)	(476,271)	(742,820)	(4,052,927)
Expenditure	6,376,202	6,221,902	5,860,471	6,826,960	25,285,534
<b>Net Result</b>	<b>4,902,805</b>	<b>4,861,462</b>	<b>5,384,200</b>	<b>6,084,140</b>	<b>21,232,607</b>
<b>NON-CAPITAL</b>					
Income	(9,355)	(34,987)	(4,557)	—	(48,899)
Expenditure	234,892	347,545	171,922	190,000	944,359
<b>Net Result</b>	<b>225,536</b>	<b>312,558</b>	<b>167,365</b>	<b>190,000</b>	<b>895,460</b>
<b>CAPITAL</b>					
Income	(4,546)	—	—	—	(4,546)
Expenditure	550,674	877,977	—	—	1,428,652
<b>Net Result</b>	<b>546,128</b>	<b>877,977</b>	<b>—</b>	<b>—</b>	<b>1,424,106</b>
<b>TOTAL</b>	<b>5,674,469</b>	<b>6,051,998</b>	<b>5,551,565</b>	<b>6,274,140</b>	<b>23,552,173</b>



**ITEM 13 (continued)**

**ATTACHMENT 1**



## Our Open and Progressive City

Council achieved positive outcomes for the City of Ryde and its people throughout the term of government. Guided by strong civic leadership, Council actively engaged with the community on key issues and in turn advocated for its stakeholders on a range of key issues. This was all built on a premise of strong transparency, governance and financial sustainability.

## ITEM 13 (continued)

## ATTACHMENT 1

END OF TERM REPORT 2017/21

### Key highlights from the Council term include:

#### Ryde Central redevelopment

After an extensive community consultation process, work begun on Council's project to redevelop the Ryde Civic Centre site into a new community and civic hub that will deliver a four-fold increase in community facilities.

The centrepiece of the new development will be a new multi-purpose and cultural building dedicated to community use which will feature a performance hall seating up to 700 people. There will also be public activity rooms, meeting rooms and an exhibition space.

An additional commercial building on the site will house Council staff and external tenants. Other features include a public plaza, direct and accessible pedestrian links and on-site basement car spaces.

#### Employer of Choice

Council was recognised with the prestigious title of Employer of Choice in the Australian Business Awards during the Council term.

The highly sought-after accreditation is awarded to an organisation that is a leader in its field and provides an innovative workplace that looks after its people through career development, opportunity and work-life balance.

#### Updating our technology infrastructure

The City of Ryde maintains a significant investment in information, communication and technology infrastructure that supports Council's broad scope of operations. With an ever-changing technology landscape, balancing our community's current and future interactions with Council remains a high priority. Over the period of this term, Council has upgraded key corporate systems to facilitate a smoother customer online transaction experience, along with updating key data-sets that support mapping and planning across our urban and natural areas, and implementing mobile technology to enhance connectivity and usability of corporate applications for our mobile workers.

#### Improving project management

By implementing progressive improvements to how projects are managed, Council achieved a record completion rate during the term of Council. In 2019/20 alone, Council completed 97 percent of the scheduled scope of works for the 175 individual capital projects and sub-projects that made up Council's capital programs during the year. This was achieved by driving project delivery through streamlined design reviews, digital plan approval, remote stakeholder workshops and efficient scheduling and implementation of advanced forward planning.

#### Australasian Reporting Awards

The City of Ryde received four consecutive Australasian Reporting Gold Awards for its annual reports during the term of Council. These awards are given to organisations that achieve overall excellence in annual reporting, providing full disclosures of key aspects of core business, addressing all current legislative and regulatory requirements and provide a model for other organisations to follow.

#### White Ribbon accreditation

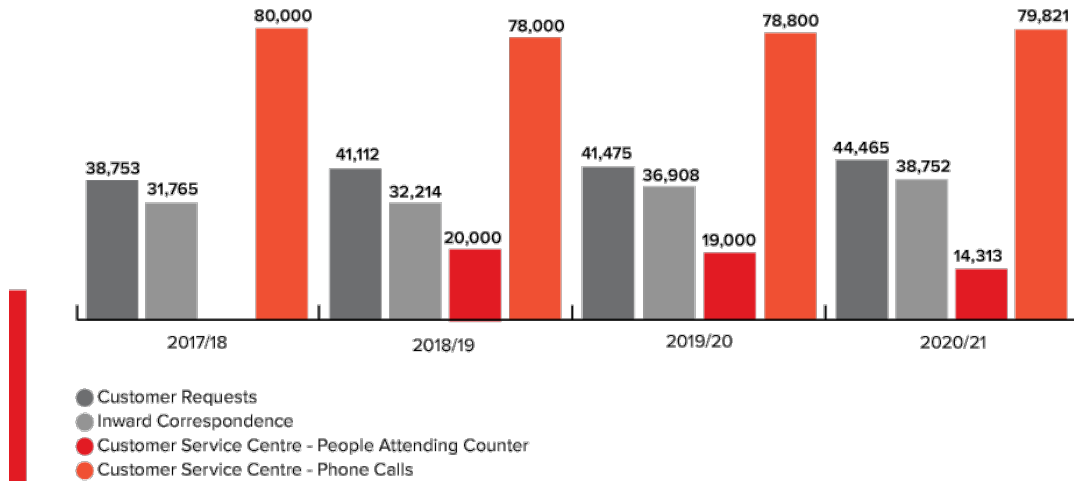
Council successfully completed the White Ribbon Australia Workplace Accreditation Program, which recognised the organisation's ongoing commitment to eliminating family and domestic violence. As part of this process, the Council organisation was required to meet 15 criteria that demonstrated it was a safer and more respectful workplace and was taking active steps to stop violence against women.

**ITEM 13 (continued)**

**ATTACHMENT 1**

OUR OPEN AND PROGRESSIVE CITY

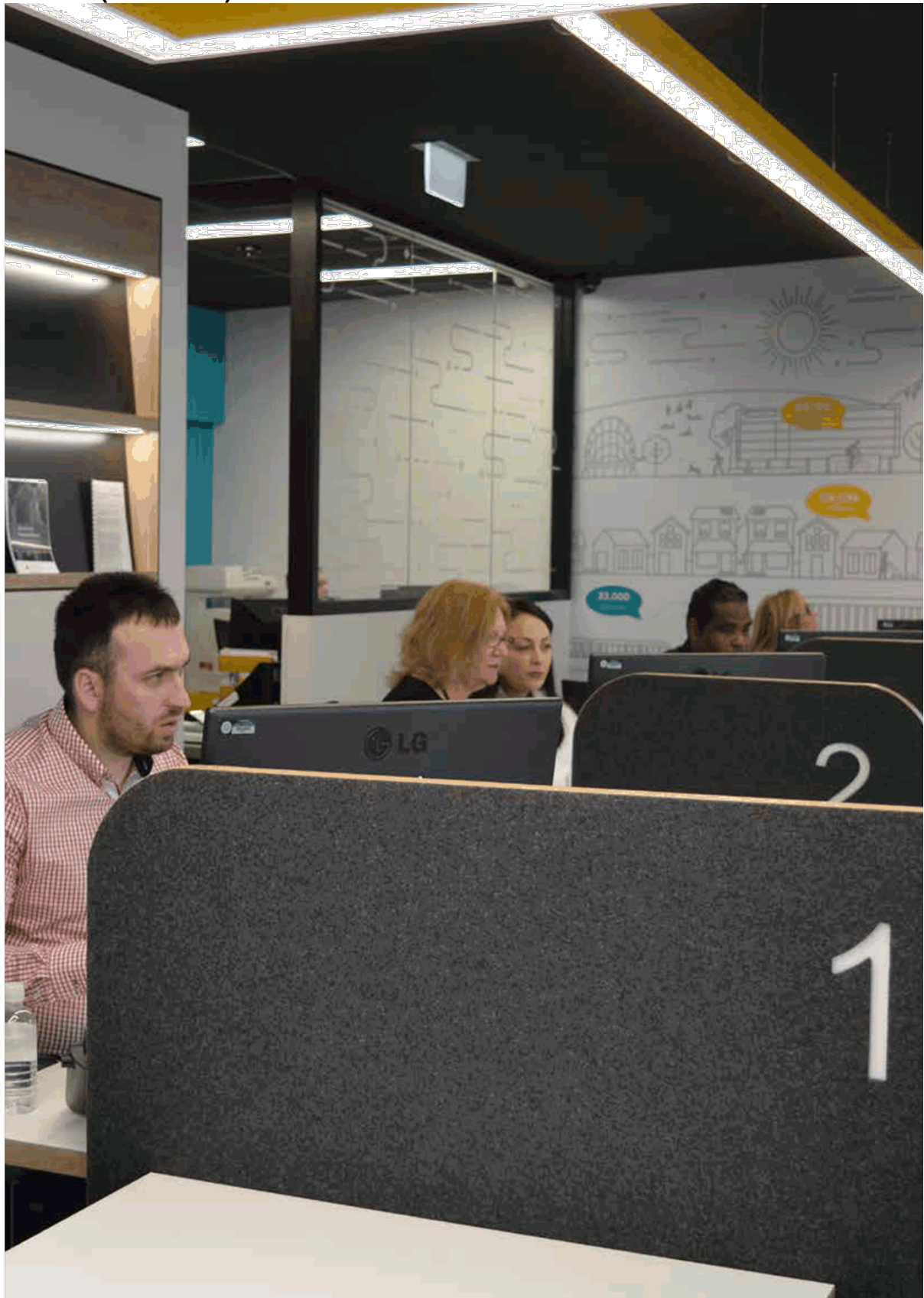
**Customer requests received by Council**



Customer service plays an important strategic role within Council by promoting improved engagement with our community and responsiveness to their needs. Council's commitment to the community that we serve is to be responsive to customer requests. Every year, Council receives around 180,000 requests for different services from our community through our different customer service channels. Council remains committed to maintaining high standards of customer service, responding to between 93% and 95% of requests within our established service standards, and resolving over 85 percent of Customer Service Centre calls at first point of contact.

**ITEM 13 (continued)**

**ATTACHMENT 1**



ITEM 13 (continued)

ATTACHMENT 1

OUR OPEN AND PROGRESSIVE CITY

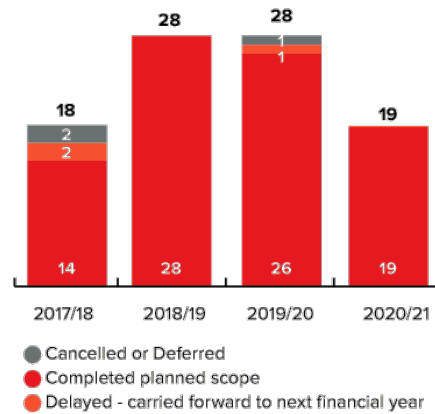
**FOUR YEAR DELIVERY PROGRAM 2017 – 2021  
OUR OPEN AND PROGRESSIVE CITY**

Over the four years of the Council Term, Council's Delivery Program comprised a total of 50 projects. This included Capital Works projects and nine ongoing programs of works. Projects needed to carry forward their planned scope of works into the following financial year on two occasions during the four year period as a result of unforeseen delays.

**FOUR YEAR DELIVERY PROGRAM**

Projects	31
<b>CAPITAL PROGRAM</b>	
Ongoing programs	9
Standalone projects	10
<b>Total</b>	<b>50</b>

**ANNUAL PROJECT COMPLETION**



**ITEM 13 (continued)**

**ATTACHMENT 1**

END OF TERM REPORT 2017/21

**INVESTMENT SUMMARY**

Council invested a total of \$327.3 million in programs and services supporting this Outcome over the four years of the Council term. During the same period, \$352.1 million was generated from related activities.

Our Open and Progressive City	2018/2019 Actuals	2019/2020 Actuals	2020/2021 Actuals	2021/2022 Original Budget	Four Year Total
<b>BASE BUDGET</b>					
Income	(85,194,669)	(89,173,467)	(88,313,063)	(89,452,950)	(352,134,149)
Expenditure	35,057,496	132,820,201	32,846,398	38,887,840	239,611,935
<b>Net Result</b>	<b>(50,137,173)</b>	<b>43,646,735</b>	<b>(55,466,665)</b>	<b>(50,565,110)</b>	<b>(112,522,214)</b>
<b>NON-CAPITAL</b>					
Income	—	—	—	—	—
Expenditure	1,021,709	813,887	589,003	930,000	3,354,599
<b>Net Result</b>	<b>1,021,709</b>	<b>813,887</b>	<b>589,003</b>	<b>930,000</b>	<b>3,354,599</b>
<b>CAPITAL</b>					
Income	—	—	(10,000)	—	(10,000)
Expenditure	4,977,661	8,927,963	14,124,757	56,322,630	84,353,011
<b>Net Result</b>	<b>4,977,661</b>	<b>8,927,963</b>	<b>14,114,757</b>	<b>56,322,630</b>	<b>84,343,011</b>
<b>TOTAL</b>	<b>(44,137,803)</b>	<b>53,388,584</b>	<b>(40,762,905)</b>	<b>6,687,520</b>	<b>(24,824,604)</b>

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**14 REPORT FOR THE INFORMATION OF COUNCIL - EXCLUSION OF ITEM OF BUSINESS FROM THE COUNCIL MEETING HELD ON 26 OCTOBER 2021**

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**Report prepared by:** General Manager  
**File No.:** CLM/21/1/1/2 - BP21/1088

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**REPORT**

The purpose of this report is to advise Council of one (1) item of business (proposed Notice of Motion) that was excluded from the Agenda for the Council Meeting of 26 October 2021 in accordance with Section 3.32 of Council's Code of Meeting Practice which reads as follows:-

- 3.32 *The General Manager must not include in the agenda for a meeting of Council any business of which due notice has been given if, in the opinion of the General Manager, the business is, or the implementation of the business would be, unlawful. The General Manager must report, without giving details of the item of business, any such exclusion to the next meeting of Council.*

This was excluded as in my opinion and after consultation with the appropriate Council staff, the implementation of the item of business was considered to be unlawful.

Report Prepared and Approved By:

**George Dedes**  
**General Manager**

## **PRECIS OF CORRESPONDENCE**

### **1 RESPONSE FROM MINISTER FOR FOREIGN AFFAIRS - TREATY ON PROHIBITION OF NUCLEAR WEAPONS**

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**Report prepared by:** Executive Assistant - Mayor and Councillors  
**File No.:** MYR/07/10/7 - BP21/1005

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#### **CORRESPONDENCE:**

Submitting correspondence from Senator the Hon Marise Payne, Minister for Foreign Affairs dated 7 October 2021, in relation to Council's resolution from its meeting held on 24 August 2021, regarding treaty on the prohibition of nuclear weapons.

#### **RECOMMENDATION:**

That the correspondence be received and noted.

#### **ATTACHMENTS**

- 1 Letter from Senator the Hon Marise Payne, Minister for Foreign Affairs dated 7 October 2021 regarding Council's resolution concerning treaty on the prohibition of nuclear weapons

Report Prepared By:

**Linda Smith**  
**Executive Assistant - Mayor and Councillors**

Report Approved By:

**Amanda Janvrin**  
**Civic Services Manager**

**John Schanz**  
**Manager - Corporate Governance**

**Mark Eady**  
**Director - Corporate Services**



**PRECIS OF CORRESPONDENCE 1 (continued)**

**ATTACHMENT 1**

D21/146592



RECEIVED  
City of Ryde  
Information and Records Management  
15/10/2021

**Senator the Hon Marise Payne**  
Minister for Foreign Affairs  
Minister for Women

MC21-007295

Mr George Dedes  
General Manager  
City of Ryde  
1 Pope Street  
RYDE NSW 2112

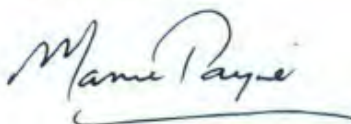
Dear Mr Dedes

I refer to your letter of 8 September 2021 informing me of the City of Ryde's resolution in relation to the Treaty on the Prohibition of Nuclear Weapons (TPNW).

The Australian Government's assessment is that the TPNW will not advance the cause of nuclear disarmament or enhance international security. The key to the success of past treaties banning classes of weapons has been the engagement of possessor states in their negotiations. The TPNW failed to engage any state in possession of nuclear weapons in its development. Without involving or engaging those states and acknowledging their security perspectives, the TPNW cannot offer a practical path to effective disarmament.

The Government will continue its determined practical arms control efforts, focused on strengthening the cornerstone Nuclear Non-Proliferation Treaty. These include our successful campaign to lead the Comprehensive Nuclear-Test-Ban Treaty Organization and engagement with nuclear possessor states on disarmament verification and risk reduction.

Yours sincerely



**MARISE PAYNE**

7 OCT 2021

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Senator the Hon Marise Payne, Minister for Foreign Affairs and Minister for Women  
Parliament House, CANBERRA ACT 2600

## **CONFIDENTIAL ITEMS**

### **15 ADVICE ON COURT ACTIONS**

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#### **Confidential**

This item is classified CONFIDENTIAL under Section 10A(2) of the Local Government Act, 1993, which permits the meeting to be closed to the public for business relating to the following: (g) advice concerning litigation, or advice as comprises a discussion of this matter, that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege.

**Report prepared by:** General Counsel

**File No.:** GRP/21/8 - BP21/1050

**Page No:** 162