

Meeting Date: Tuesday 22 February 2022
Location: Council Chambers, Level 1A, 1 Pope Street, Ryde and Online
Time: 7.00pm

ATTACHMENTS FOR COUNCIL MEETING

Item

**6 DECEMBER QUARTERLY REVIEW REPORT - FOUR YEAR
DELIVERY PLAN 2021-2025 AND 2021/2022 OPERATIONAL PLAN**

Attachment 1 Quarterly Council Review Report - December 2021

CITY OF RYDE

Quarterly Council Review

December 2021



Review Report October - December 2021

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Review Report October - December 2021

General Manager's Overview

The December 2021 Quarterly Review provides a snapshot on how the City of Ryde's 2021/22 Operational Plan is progressing as part of the Four Year Delivery Plan 2021 – 2025.

The period began with the end to the Greater Sydney lockdown and the gradual easing of COVID-19 restrictions. This allowed Council to reopen many of its venues to the community, including library branches and the Ryde Aquatic Leisure Centre.

Crucially, it also allowed Council to progress and complete key projects throughout the quarter.

This includes the new Rowe Street East Car Park as well as town centre upgrades on Ryedale Road and Coxs Road, which are all expected to be completed in the first quarter of 2022.

Each of these projects will deliver enormous benefits to City of Ryde residents and businesses by reinvigorating these town centres which have been severely hampered by the COVID-19 pandemic over the past two years.

Council was also able to complete a number of upgrades to the City's open spaces. This includes the Heatly Reserve upgrade in East Ryde which introduced a range of new features to the community space designed to support greater inclusion and social connectivity.

In addition, work is almost complete on the new playground and amenities building at Meadowbank Park. Built with the assistance from the NSW Government's Stronger Communities Fund, the state-of-the-art infrastructure will further enrich the facilities available to families and sporting groups at Meadowbank Park.

Council also completed the construction of new steps at Putney Park that lead to the Parramatta River foreshore, making the City of Ryde the first Parramatta River Catchment Group Council to launch a new beach activation site.

Unfortunately a rapid rise in COVID-19 cases due to the new Omicron strain of the virus in December 2021 resulted in the re-introduction of some restrictions by the NSW Government while also requiring a number of employees, contractors and other members of the community to isolate for extended periods of time.

This not only delayed the progress of many of Council's key projects, but also once again forced most Council staff to work from home and impacted on the delivery of some Council services and operations.

While these challenges are expected to continue in 2022, it is once again a credit to the City of Ryde workforce that Council was able to respond to the challenges created by the latest COVID-19 wave with minimal disruption to the community.

Council elections were also undertaken in December with the results confirmed at the end of the month.

On behalf of everyone at the City of Ryde, I look forward to continuing our work to deliver particularly through this challenging period.

George Dedes
General Manager

Review Report October - December 2021

Financial Management Summary Report for the Period Ended – December 2021

Key Outcome Areas (\$'000)	<i>Original Budget 2021/2022</i>	<i>Carry Over Budget 2021/2022</i>	<i>Approved Budget 2021/2022</i>	<i>Proposed Changes 2021/2022</i>	<i>Proposed Budget 2021/2022</i>	<i>Actuals YTD 2021/2022</i>
INCOME FROM CONTINUING OPERATIONS						
Rates and annual charges	102,242	-	102,292	-	102,292	52,267
User charges and fees	18,719	-	13,675	(1,050)	12,625	6,738
Interest and investment revenue	2,486	-	2,286	-	2,286	1,560
Other revenues	13,050	-	9,476	(50)	9,426	3,788
Grants & contributions provided for operating purposes	6,040	238	4,509	471	4,980	2,081
Grants & contributions provided for capital purposes	10,936	3,949	23,214	2,161	25,375	3,712
Net gain from the disposal of assets	100	-	100	-	100	702
TOTAL INCOME FROM CONTINUING OPERATIONS	153,573	4,187	155,552	1,532	157,084	70,848
EXPENSES FROM CONTINUING OPERATIONS						
Employee benefits and on-costs	54,492	-	52,978	(113)	52,864	23,769
Borrowing costs	168	-	168	-	168	17
Materials and contracts	53,498	1,762	55,344	(528)	54,815	19,188
Depreciation and amortisation	21,762	-	21,762	-	21,762	10,881
Other expenses	6,380	-	7,455	83	7,538	3,444
Net loss from the disposal of assets	-	-	-	-	-	-
TOTAL EXPENSES FROM CONTINUING OPERATIONS	136,300	1,762	137,706	(559)	137,147	57,300
NET OPERATING RESULT	17,274	2,425	17,846	2,091	19,937	13,548

Review Report October - December 2021

Key Outcome Areas (\$'000)	<i>Original Budget 2021/2022</i>	<i>Carry Over Budget 2021/2022</i>	<i>Approved Budget 2021/2022</i>	<i>Proposed Changes 2021/2022</i>	<i>Proposed Budget 2021/2022</i>	<i>Actuals YTD 2021/2022</i>
Capital Expenditure and Repayments to Liability						
Capital Expenditure	97,109	59,363	153,483	(65,947)	87,536	28,374
Loan Repayment	332	-	332	-	332	164
Lease Payment	2,885	-	2,885	-	2,885	1,641
TOTAL CAPITAL EXPENDITURE AND REPAYMENTS TO LIABILITY	100,326	59,363	156,699	(65,947)	90,752	30,179
TOTAL FUNDING REQUIRED	83,052	56,937	138,853	(68,038)	70,815	16,631
Reserves Drawdown	28,560	56,937	84,361	(36,538)	47,823	5,750
Depreciation Contra	22,992	-	22,992	-	22,992	10,881
Proceeds from Loan	31,500	-	31,500	(31,500)	-	-
TOTAL FUNDING	83,052	56,937	138,853	(68,038)	70,815	16,631
NET BUDGET POSITION	-	-	-	-	-	0
WORKING CAPITAL	4,500	4,500	4,500	4,500	4,500	4,500

Review Report October - December 2021

Summary by Outcome – Net Financial Result

Outcomes (\$'000)	Original Budget 2021/2022	Carry Over Budget 2021/2022	Approved Budget 2021/2022	Proposed Changes 2021/2022	Proposed Budget 2021/2022	Actuals YTD 2021/2022
INCOME FROM CONTINUING OPERATIONS						
Our Connected and Accessible City	20,952	2,675	20,387	1,843	22,230	7,408
Our Vibrant and Liveable City	5,311	45	5,211	(660)	4,551	2,196
Our Natural and Sustainable City	26,129	670	26,842	350	27,192	12,567
Our Diverse and Inclusive City	743	-	653	1	653	446
Our Smart and Innovative City	67	0	54	-	54	9
Our Active and Health City	12,441	797	16,326	(473)	15,853	3,117
Our Open and Progressive City	87,930	-	86,080	470	86,550	45,105
TOTAL INCOME FROM CONTINUING OPERATIONS	153,573	4,187	155,552	1,532	157,084	70,848
EXPENSES FROM CONTINUING OPERATIONS						
Our Connected and Accessible City	22,859	-	22,561	(325)	22,236	9,797
Our Vibrant and Liveable City	12,098	-	12,328	(51)	12,276	5,384
Our Natural and Sustainable City	31,129	746	31,721	(53)	31,668	12,388
Our Diverse and Inclusive City	7,017	230	7,072	(222)	6,850	2,690
Our Smart and Innovative City	1,803	0	1,795	(14)	1,781	463
Our Active and Health City	23,773	543	22,811	(393)	22,418	8,941
Our Open and Progressive City	37,620	242	39,418	500	39,918	17,636
TOTAL EXPENSES FROM CONTINUING OPERATIONS	136,300	1,762	137,706	(559)	137,147	57,300
NET OPERATING RESULT	17,274	2,425	17,846	2,091	19,937	13,548

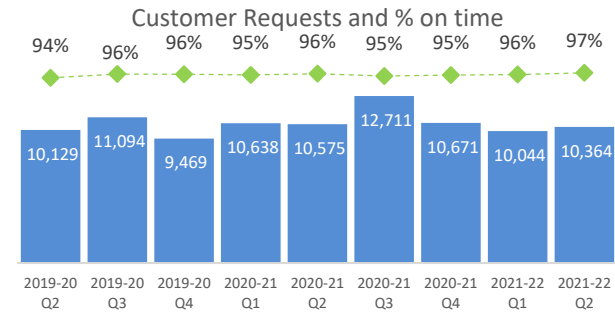
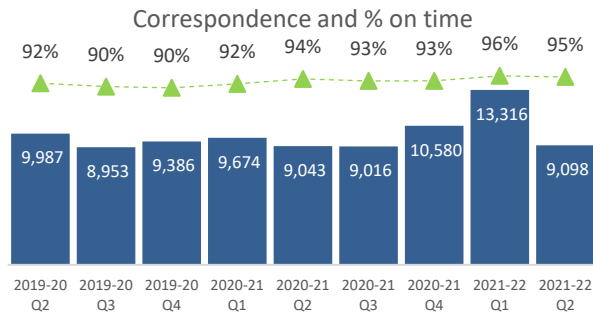
Capital Expenditure and Repayments to Liability

Review Report October - December 2021

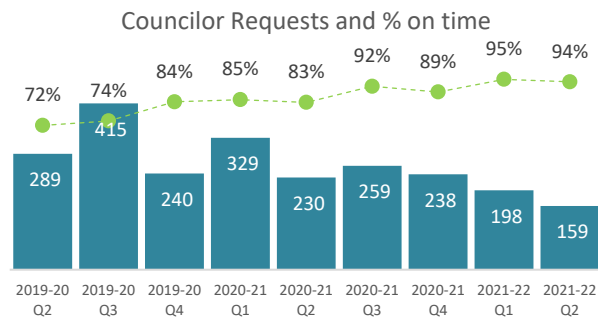
Outcomes (\$'000)	Original Budget 2021/2022	Carry Over Budget 2021/2022	Approved Budget 2021/2022	Proposed Changes 2021/2022	Proposed Budget 2021/2022	Actuals YTD 2021/2022
Our Connected and Accessible City	21,748	11,012	25,774	1,783	27,557	8,488
Our Vibrant and Liveable City	2,450	795	3,495	-	3,495	2,777
Our Natural and Sustainable City	5,229	4,801	8,153	638	8,791	2,859
Our Diverse and Inclusive City	-	-	-	-	-	-
Our Smart and Innovative City	2,140	1,262	3,402	-	3,402	1,566
Our Active and Health City	9,551	12,544	22,828	49	22,877	5,280
Our Open and Progressive City	59,207	28,949	93,048	(68,418)	24,630	9,209
TOTAL CAPITAL EXPENDITURE AND REPAYMENTS TO LIABILITY	100,326	59,363	156,699	(65,947)	90,752	30,179
TOTAL FUNDING REQUIRED	83,052	56,937	138,853	(68,038)	70,815	16,631
Reserves Drawdown	28,560	56,937	84,361	(36,538)	47,823	5,750
Depreciation Contra	22,992	-	22,992	-	22,992	10,881
Proceeds from Loan	31,500	-	31,500	(31,500)	-	-
TOTAL FUNDING	83,052	56,937	138,853	(68,038)	70,815	16,631
NET BUDGET POSITION	-	-	-	-	-	0
WORKING CAPITAL	4,500	4,500	4,500	4,500	4,500	4,500

Review Report October - December 2021

Corporate Indicator Trends at 31 December 2021



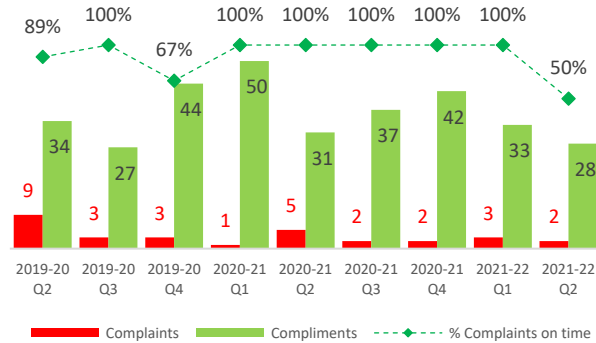
Council typically responds to-nearly 10,000 items of correspondence and customer request in any given quarter. Responses to our customers for these requests within the set service standards continues at a very high level. Council experienced a significant increase in correspondence received over the July – October period (approximately 35% increase over a typical quarter), possibly in response to the COVID Lockdown across Sydney compared to previous periods with no reduction in service provided. Correspondence during the October-December quarter returned to typical levels.



Council officers continue to provide a high level of response to issues highlighted by Councillors requiring specific response outside of normal service delivery. The reduction in Councillor requests is assumed to have occurred as a result of the Council Election in December, followed by the Christmas Holiday period.

Review Report October - December 2021

Complaints and Compliments



Council typically receives between 30 and 50 Compliments from customers in a quarter. This trend has remained consistent over the past two years.

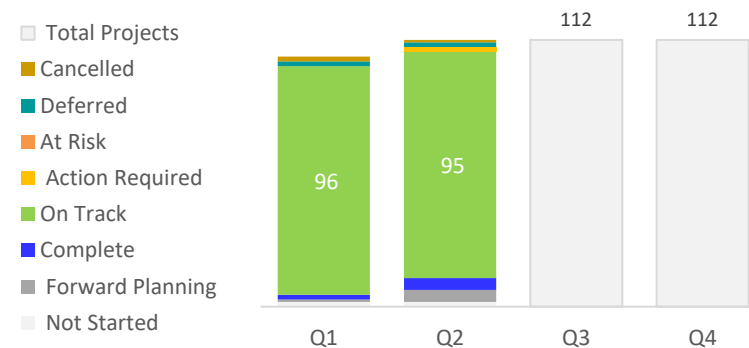
28 compliments were received during the last quarter. Council's public facing facilities (Libraries, the RALC, Sportsgrounds etc) were closed during October because of the COVID Lockdown that extended into the current quarter, and also during the Christmas shutdown period during the latter part of December.

Low numbers of complaints are usually received on a quarterly basis. There has been no change to this trend over the past several years, including during the periods where COVID restrictions and lockdowns have impacted Council operations

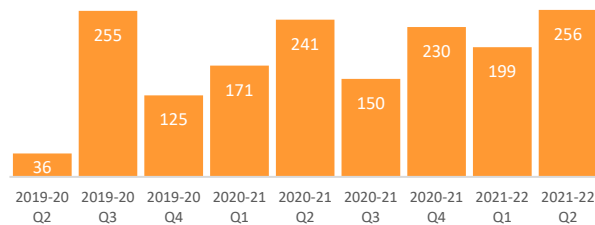
There are currently 112 projects and ongoing capital programs listed in Council's 2021-22 Operational Plan. By December 31, five of these projects had been delivered and most of the remaining projects and programs can be expected to complete their planned scope of work by 30 June 2022.

Budget adjustments have resulted in a reduced scope being implemented for a number of projects and two projects have been deferred until next financial year in response to the ongoing financial impact on Council's position caused by the COVID Lockdowns, and financial relief measures put in place by Council to help support our local community.

2021-22 Operational Plan - Delivery Progress



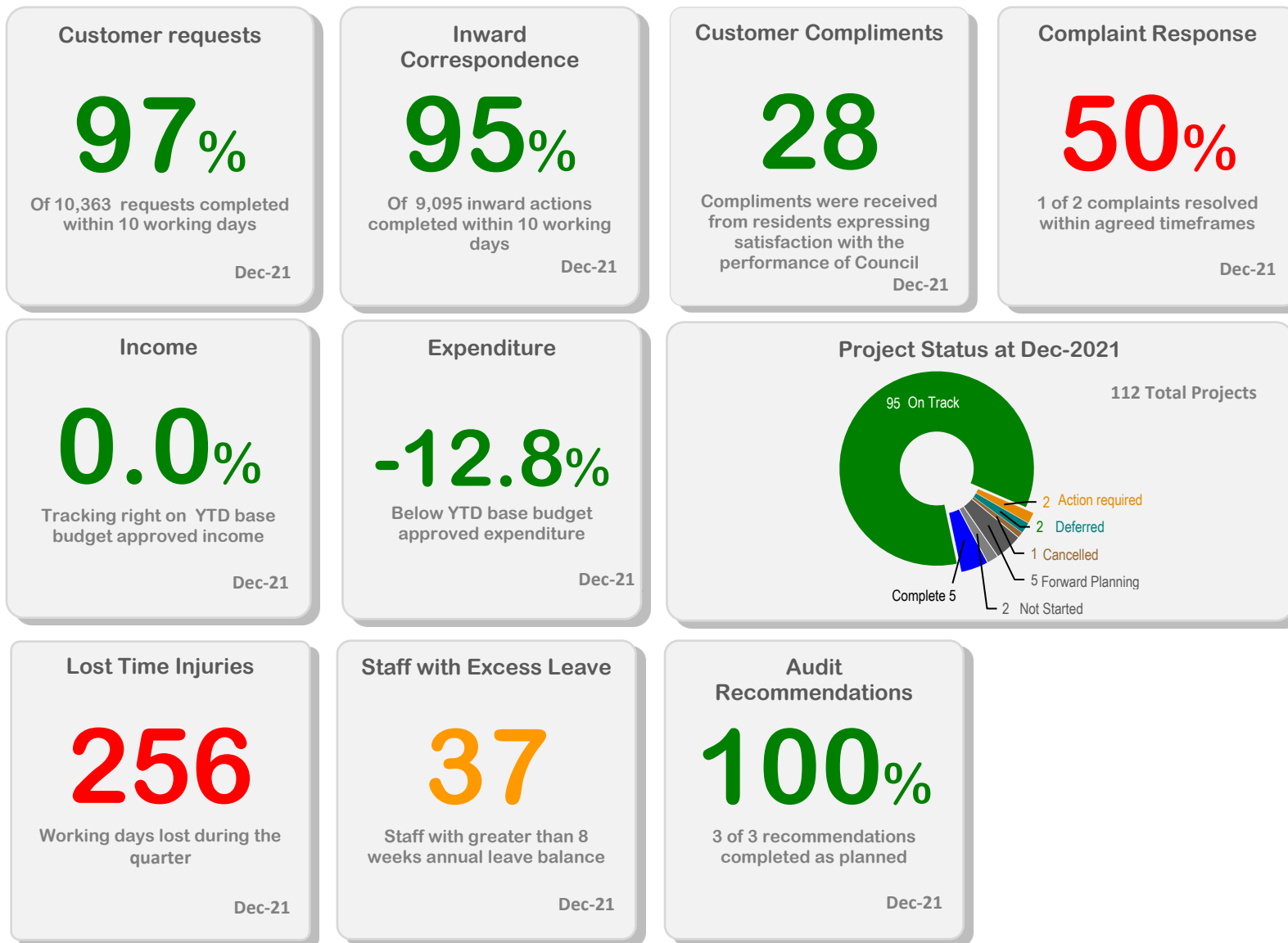
Health and Safety - Lost Time Days



The number of lost time days due to worker injury during a quarter has remained relatively constant since the start of 2020. A significant part of the days lost in any quarter during this period have occurred as a result of a small number of longstanding claims that have taken many months to resolve. Most work related injuries that result in days off work have been minor, with the affected person returning to work after a short period.

Corporate Indicator Results 2021-22 (at end of Quarter 2)

Insights



Customer

While Customer Requests continued at levels experienced during a typical quarter, the significant spike in correspondence received over the July – September quarter (approximately) has now reduced to levels that are consistent with the same period in previous years.

Financials and Projects

Projects – Five projects have been completed by the end of December. A number of other projects have had budget reductions applied to them as a result of Councils budget adjustments resulting from the COVID lockdowns including two projects to being deferred until 2022-23.

Organisation

Lost Time Injuries – Council is continuing to manage a number of long term claims. There were 10 active claims during the quarter. Four were continuing claims from previous quarters and six were new claims resulting in lost time. The majority of indoor council staff continued to work at home during the quarter.



Our vibrant and liveable city

Great places, vibrant neighbourhoods

Centres are the focus of vibrant communities
Places are designed for people

Collaborative development

People are at the heart of planning and influence how the city grows and changes

Sustainable design

Neighbourhoods support sustainable growth.
Developments add to the character of their neighbourhoods

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	4,916	(660)	4,256
Expenditure	12,028	(51)	11,976
Total Base	(7,112)	(609)	(7,720)
Non-Capital			
Income	-	-	-
Expenditure	300	-	300
Total Non-Capital	(300)	-	(300)
Capital			
Income	295	-	295
Expenditure	3,495	-	3,495
Total Capital	(3,200)	-	(3,200)
Funding			
Reserves	3,727	-	3,727
Depreciation Contra	420	-	420
Proceeds from Loan	-	-	-
Total Funding	4,147	-	4,147
Net Result for Outcome	(6,464)	(609)	(7,073)

Outcome: Our Vibrant and Liveable City

Delivery Program Performance Indicators 2021/22

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Regulatory program	Mean gross determination time (in days)	≤ 95	76		On Track
Regulatory program	Mean gross determination times – residential alterations and additions (days)	≤ 77	59		On Track
Regulatory program	Mean gross determination time – single new dwellings (days)	≤ 105	65		On Track
Regulatory program	Mean gross determination time – commercial, retail, office (days)	≤ 91	88		On Track
Regulatory program	Total approved development in value (in millions)	> 0	437	Year to Date value of approved development - \$660 million	On Track

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Centres and Neighbourhood program	Neighbourhood Centre Renewal	Upgrade of Cox's Road is progressing. COVID supply and staffing issues have resulted in some additional costs with the upgrade remaining on schedule for completion by March 2022. A promotional campaign is being prepared to encourage people to return the centre post construction.	On Track
Land Use Planning program	Macquarie Library and Creativity Hub Planning and Design	Project due to start early 2022 subject to progress with AMP development	On Track
Open Space, Sport & Recreation program	Street Tree Planting Program	Tree plantings scheduled for April / May 2022	On Track
Strategic City program	Contributions Management	Updated process for managing developer contributions has commenced.	On Track



Our active and healthy city



Enhanced Recreational Spaces

Providing opportunities and choice for recreation and active learning and living

Well Targeted Services

Strengthening community life, connectedness and wellbeing

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	5,817	(500)	5,317
Expenditure	22,143	(393)	21,749
Total Base	(16,325)	(107)	(16,432)
Non-Capital			
Income	33	-	33
Expenditure	668	-	668
Total Non-Capital	(635)	-	(635)
Capital			
Income	10,476	27	10,503
Expenditure	22,828	49	22,877
Total Capital	(12,352)	(22)	(12,374)
Funding			
Reserves	12,292	22	12,314
Depreciation Contra	4,088	-	4,088
	-	-	-
Total Funding	16,380	22	16,402
Net Result for Outcome	(12,933)	(107)	(13,040)

Outcome: Our active and healthy city

Performance Indicators 2021/22

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Open Space, Sport & Recreation program	Number of participants in organised sport utilising Council's active Open space areas	> 500,000	87,000	COVID Lockdown prevented community sport between July and October 2021. Numbers are recovering post lockdown.	Covid Impacted
Open Space, Sport & Recreation program	Number of visitors to RALC	≥ 440,000	97,900	Still affected by pandemic - not all user groups or programs (eg Learn to Swim) are back to full operation.	Covid Impacted
Library program	Number of visits to the libraries	≥ 970,000	62,181	Libraries closed during the COVID lockdown	Covid Impacted

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Community and Cultural program	Community Buildings Renewal	Significant works commencing in early 2022	On Track
	Heritage Buildings Renewal	Upgrades commencing during the first half of 2022	On Track
Library program	Community Buildings Renewals - Libraries Improvements	Installation of Book locker and Returns Bins scheduled for March 2022	On Track
	Digital enhancement for Libraries	Process for purchase of RFID gates has commenced.	On Track
Open Space, Sport & Recreation program	Open Space Master Plans	Reporting for this project has been consolidated to Parks Plans and Strategies	On Track
	Parks Plans of Management	Reporting for this project has been consolidated to Parks Plans and Strategies	On Track
	Parks - Plans and Strategies	Olympic Park Master Plan was adopted by Council in November 2021. Consultation on the Tree Management Plan has been completed and consultation on the Greenlinks Master Plan 2nd Stage and the ANZAC Park Master Plan 2nd stage is scheduled for early 2022. The Synthetic Surface Study review, Putney Park PoM update and the Park Signage Design RFQ are scheduled to be completed by June 2022.	On Track
	Macquarie Park, Waterloo Rd	The Park Works Agreement has been finalised and there are continuing negotiations for the Contract of Sale and Easement Agreement.	On Track
	Greening our City - Street Tree Planting Program	Trees ordered with planting to occur in Sep/Oct 2022.	On Track
	Sportsfield Floodlighting Renewal	Contract awarded with works scheduled to occur in March/April 2022	On Track

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Open Space, Sport & Recreation program	Sportsfield Renewal & Upgrade	ELS Hall Park works have commenced with the overland flow works due to be undertaken in March/April 2022. Gannan Park Master Plan works design to be finalised by June.	On Track
	RALC Asset Renewal		On Track
	Sportsground Amenities Renewal & Upgrade	Construction of ELS Hall Park amenities is underway following a 2 month delay due to COVID and Weather. North Ryde Amenities Refurbishment works completed, Brush Farm Park Amenities refurbishment works scheduled to be completed Feb-April 2022	On Track
	Playground Renewal & Upgrade	Parry Park, Heatly Reserve, and Pindari Park works are completed. Meadowbank Park Regional Playground is scheduled for completion in Feb 2022. Scheduled Miriam Park works will be deferred due to budget constraints.	On Track
	Toilet Blocks Renewal - excl sportfields	Construction commenced on Kissing Point Park Amenities to be completed by June 2022. Anderson Park upgrades have been deferred.	On Track
	Sportsfield Floodlighting Expansion		Deferred
	Passive Parks Expansion and Improvement	Ryde Riverwalk landscaping works complete, Santa Rosa Park BBQ complete, Forrester Park Multipurpose area complete. Blenheim Park demolition of properties to occur in Feb / March. Gannan Park Master Plan works to be completed by June. Shrimpton's Creek Corridor Lighting contract awarded and works to be completed in March - May. Meadowbank (Ross Smith) works completed. Catherine Hamlin Park artwork contractor engaged, design to be completed by June, fabrication following.	On Track
Synthetic Playing Surfaces	Christie Park Project commencement delayed due to COVID and the weather. Works are now scheduled to be completed by the end of August 2022. Westminster Park field renewal works have commenced and are scheduled to be completed by May 2022.	On Track	



Our natural and sustainable city

Sustainable Planning

Reducing our environmental footprint and protecting our natural and built environments

Collaborative development

People are at the heart of planning and influence how the city grows and changes

Resilient Infrastructure

Managing infrastructure to reduce risk and impacts

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	25,819	-	25,819
Expenditure	30,078	(53)	30,024
Total Base	(4,259)	53	(4,205)
Non-Capital			
Income	415	-	415
Expenditure	1,644	-	1,644
Total Non-Capital	(1,229)	-	(1,229)
Capital			
Income	608	350	958
Expenditure	8,153	638	8,791
Total Capital	(7,545)	(288)	(7,833)
Funding			
Reserves	7,309	288	7,597
Depreciation Contra	2,100	-	2,100
Proceeds from Loan	-	-	-
Total Funding	9,409	288	9,697
Net Result for Outcome	(3,624)	53	(3,571)

Outcome: Our natural and sustainable city

Performance Indicators 2021/22

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Environmental program	% increase in energy usage across organisation in 2019/20 compared to 2003/04 base year	≤ 5%	-17%	Reduction due to previous energy efficiency measures particularly Streetlighting Residential Roads LED retrofit and onsite renewable energy projects	On Track
Environmental program	% increase in potable water usage across organisation in 2021/22 compared to 2003/04 base year	≤ 0	-19%		On Track
Waste and Recycling program	% tonnes of recycling from all domestic waste services	≥ 48.00%		Annual result.	Annual Measure

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Catchment program	Harmonising Flood Studies	The review of existing stormwater models including model calibration and validation has been completed by the consultant.	On Track
	Shepherds Bay Outlet	Construction in progress in conjunction with 146 Bowden Street project with anticipated completion by end of April 2022.	On Track
	146 Bowden St Trunk Drainage	Construction in progress with anticipated completion by April 2022. Sheet piling for the stormwater outlet has been completed. Acid sulfate soils were identified on site and have been treated and disposed, requiring a project variation and additional funding.	On Track
	Eastwood Town Centre Flood Study & Stormwater Upgrades	Design amendments for an alternative alignment that would minimise the potential easement cost for Council are currently being undertaken.	On Track
	Stormwater Asset Replacement Renewal	A total of 10 projects have been programmed for 2021/22. 2 projects (Morrison Road and Brush Road) have been completed. Remaining 8 projects have been programmed to commence early 2022.	On Track
	Stormwater Improvement Works - Renewal	Water Quality & Riparian improvement works have been completed. The Abuklea Road project has been deferred to release funds for the 146 Bowden St variation.	On Track
	Environmental program	Ryde Biodiversity Plan - Implementation	Corridor planting at ELS Hall Park Macquarie University project completed Bicycle regulatory signage installed at all FOM entry points Mapped Saltmarsh locations uploaded into Ryde Maps
	Biosecurity and Natural Area Monitoring Officer	85% of all high risk road/rail inspections completed (Lane Cove Rd and Delhi Rd completed) 35% of regulatory high risk sites inspected	Covid impacted

City of Ryde Delivery Program		Operational Plan 2021/22 Project	Comments	Status
			19% of non-regulatory high risk sites inspected 12% of Private Property Inspections completed, but significantly delayed due to Covid-19 restrictions Capacity building activities on hold due to Covid-19 restrictions	
Foreshore program	Kissing Point Park Recreational Boating Improvements		Construction of boat ramp and groyne have been completed. Installation of fish cleaning table and other minor ancillary works to be completed early 2022.	On Track
	Lucknow Park Retaining Wall Replacement		Procurement complete. Construction delayed due to wet weather.	On Track
	Putney Beach Activation			On Track
Open Space, Sport & Recreation program	Park & Open Space Tree Planting Program		Tree Plantings in Meadowbank Park complete. Tree asset data collection will be undertaken in Feb and March 2022.	On Track
Waste and Recycling program	Community Problem Waste Recycling Centre		Processing of the payment to fund the NSROC CRC is occurring.	On Track
	Managing Waste Reduction in Multi Unit Dwellings		A small electrical appliance collection is being trialed in 6 multi-unit dwelling complexes.	On Track
	Waste Education Train the Trainer Workshops		Workshops have been delivered online during 2021 with face to face engagement is scheduled to resume in 2022.	On Track
	Waste Wise Ryde - Towards Zero Waste		An EOI survey seeking 50 residents to partake in the Waste Wise Ryde household trail was distributed to residents in December.	On Track
	Don't let your recycling go to waste		A provider is conducting a preaudit of household bins to be completed in January 2022. Stickers of bins has commenced for completion in February 2022.	On Track
	Our Common Ground		Four multi-unit dwelling (MUDs) complexes have been selected to take part in Our Common Ground Project. MUDs not selected for the program will be given other resources to encourage them to compost independently and foster sustainable practices.	On Track
	Reduce, Reuse, Recycle in Ryde Schools		There has been a low uptake of services and training material due to concerns around Covid-19. Digital engagement will be undertaken in the future as well as providing training opportunities for teachers.	On Track
Waste and Recycling program	Waste Reduction Awareness Campaign		A library exhibition showcasing the works of local students has been displayed in Top Ryde from December 2021 to January 2022 and was also made available online. The works of students will be showcased on street litter bins.	On Track
	Cigarette Butt Litter Project		The final butt bin is due to be installed in Meadowbank Ferry wharf A review will be conducted to determine the success of the butt bin installations.	On Track
	NSROC AWT Transition - Food Organics Medium Density Unit		Education/communication material has been prepared. Suez has been formally engaged to conduct collections for FO and FOGO during the trial period. The trial start has been delayed by one month due to concerns caused by COVID.	On Track
	Community Driven Resource Recovery		A community survey tracking waste behaviours has been distributed and made available online and 400 residents have been surveyed via phone.	On Track
	Porters Creek Precinct		Remediation activities are ongoing.	On Track

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
	Porters Park CRC Development	The Project is awaiting LEP adjustment approval from NSW Department of Planning, Industry and Environment.	Not Started
	CRC small drop off stations	The final problem waste station has been installed.	On Track
	Old Landfill Sites Subsidence Program Renewal	Program scope reduced due to costs required to meet additional expenses for disposal of contaminated material.	On Track



Our smart and innovative city

Business opportunity and investment

Businesses benefit from a prosperous local economy

Strengthening Business Networks

Partnerships shape business growth, investment and development

Macquarie Park

Macquarie Park expands its role as a leading commercial centre and innovation district

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	54	-	54
Expenditure	1,695	(14)	1,681
Total Base	(1,641)	14	(1,627)
Non-Capital			
Income	0	-	0
Expenditure	100	-	100
Total Non-Capital	(100)	-	(100)
Capital			
Income	-	-	-
Expenditure	3,402	-	3,402
Total Capital	(3,402)	-	(3,402)
Funding			
Reserves	4,144	-	4,144
Depreciation Contra	-	-	-
Proceeds from Loan	-	-	-
Total Funding	4,144	-	4,144
Net Result for Outcome	(999)	14	(985)

Outcome: Our smart and innovative city

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Centres and Neighbourhood program	TMA/Connect Macquarie Park	Funding support paid in January 2022. Connect has now merged with MPID to become Connect MPID.	On Track
Centres and Neighbourhood program	Multi Function Poles Lane Cove Road	Investigation of pole locations has been completed and designs are underway.	On Track
	Town Centre Upgrade implementation - Renewal	Rydale Road town centre upgrade is progressing. Currently scheduled for completion by March 2022.	On Track
Economic Development program	Giffnock Ave Footpath Upgrade	Construction has commenced and is scheduled for completion by 30 June 2022.	On Track
Strategic City program	Planting Embellishment Program - Macquarie Park	Scope considered by Macquarie Park Forum. Planting scheduled to be completed by end April.	On Track

A report detailing progress this quarter in delivering Council's Economic Development Strategy is included as Attachment 4.



Our connected and accessible city

Connections to our City

Improving access to our suburbs, workplaces and major destinations

Connections within our City

Improving access to our centres and recreation and reducing our travel footprint

Digital Connectivity

Accessible digital connections for the community and business

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	14,036	60	14,096
Expenditure	22,561	(325)	22,236
Total Base	(8,524)	385	(8,140)
Non-Capital			
Income	-	-	-
Expenditure	-	-	-
Total Non-Capital	-	-	-
Capital			
Income	6,351	1,783	8,134
Expenditure	25,774	1,783	27,557
Total Capital	(19,423)	-	(19,423)
Funding			
Reserves	14,346	-	14,346
Depreciation Contra	8,828	-	8,828
Proceeds from Loan	-	-	-
Total Funding	23,174	-	23,174
Net Result for Outcome	(4,774)	385	(4,389)

Outcome: Our connected and accessible city

Performance Indicators 2021/22

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Traffic & Transport program	# passenger transport movements by Shop Ryder, annually	> 38,000	4714.00	Capacity limits increased in December.	Covid Impacted

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Library program	Library Public Multimedia Lab	Project Cancelled due to COVID related budget constraints	Cancelled
Paths and Cycleways program	Footpath Construction Renewal	5 locations (Jupp Place, Hawkes Pathway, Dunshea Street, Tarrants Avenue, and Rutledge Street) have been completed with the remaining 2 sections of Victoria Road are planned to be completed in early 2022.	On Track
	Cycleways Construction Expansion	Regional Route 4 - Detailed design will be completed by 30 June 2022. Regional Route 12 – County Road corridor – Stages 3 and 4 – deed signing in progress with TfNSW and grant funding submission made.	On Track
	Footpath Expansion Program	Colston Street, Delmar Parade, Burns Street, Deeble Street, Abuklea Road, Beverley Crescent, Darvall Road, Edith Street, Gilda Street and the Waterloo Road Bus shelter project have been completed. Star Street, Santa Rosa Avenue and Lanecove Road projects are scheduled to be completed in early 2022.	On Track
Roads program	Asset Data Collection		Completed
	Heavy Patching	Heavy Patching at 4 locations have been completed (Westminster Rd, Morrison Rd, Greene Ave & Cobham Ave). Field of Mars & Pittwater Road Intersection to be undertaken in early 2022.	On Track
	Flood Mitigation/Constitution Road Upgrade	Joint traffic study with TfNSW for the proposed developments within the Meadowbank precinct, including options regarding Angas Street Bridge and the surrounding precinct, is scheduled to be finalised in early 2022.	On Track
	ITS Implementation	Working with TfNSW to develop a better option for the Macquarie University Bus Interchange (MUBI), with TfNSW arranged traffic modelling underway. Draft Meadowbank Traffic & Transport Study is being finalised prior to Council approval and public exhibition. The Draft Bicycle Strategy and associated Action Plan is being put to the February Council meeting seeking approval for public exhibition. The delivery of fixed speed check signs is complete. Upgrades to improve access for emergency vehicles across various parks is nearing completion.	On Track
Roads program	Multi-deck Car Park Construction - Rowe St East, Eastwood	Installation of carpark fitout is progressing and is scheduled to be completed by the second week of January. Opening of the carpark has	On Track

		been delayed till mid-February 2022 due to COVID cases, wet weather and delays in delivery of the steel front façade.	
	Pedestrian Crossing Lighting Upgrade	Program for 2021/22 is to upgrade 65 Ausgrid locations and 7 Council locations. Installation of Multi-Function Poles for the 7 Council locations scheduled to be completed by 30 June 2022. Design for the 65 Ausgrid locations have been completed with pedestrian lights in these locations expected to be installed by 30 June 2022.	On Track
	Road Resurfacing Renewal	Resurfacing in Marlow Avenue and 3 sections of Culloden Road have been completed and resurfacing in 8 additional locations scheduled for early 2022.	On Track
	Road Kerb Renewal	Works in Gordon Crescent, Hillview Street and Forrest Road have been completed. Works in Reserve Street and Malvina Street are scheduled for early 2022 with 3 further locations (Ryedale Road, West Parade, McGowan Street) and pavement investigations programmed to be completed by 30 June.	On Track
	Bridge Upgrade / Renewal	The tender for Waterloo Road culvert remedial works is currently in progress.	On Track
	Kerb and Gutter Renewal	Kerb and Gutter repairs are completed at 10 locations (Moirs Avenue, West Parade, Agincourt Road, Allan Avenue, Ruth Street, Corunna Road, Bell Avenue, Kent Road, Dyson Street & Riverside Avenue) with two further locations (Wolger Road and Star Street) scheduled for early 2022.	On Track
Traffic & Transport program	Local Roads and Community Infrastructure Program - Transport Projects	Bollard installation at Cox's Road mall will occur in February 2022.	On Track
	Bus Stop DDA compliance	Planned projects have been reprioritised in response to the Human Rights Commission exemption report. A total of 111 bus stop upgrades have been programmed for 2021/22 with 16 completed and contractors engaged for a further 40. The remaining 55 bus stops are anticipated to be completed by 30 June 2022.	On Track
	Bus Stop Seats - new	Bus Stop Seats have been delivered.	Completed
	Traffic Calming Devices		On Track
	Road Safety Upgrades and Improvement	Funds have been allocated as a contingency for Traffic Calming Devices projects: Pedestrian refuges at Pittwater Road and Balaclava Road, and a raised pedestrian crossing on Ryde Road.	On Track
	Eastwood Central - Road upgrades	Funds have been allocated as a contingency for work relating to Eastwood Central.	On Track
	Integrated parking Solution	Implementation of NSW Park'nPay and new Cashless meters is occurring in early 2022 and E-Permits by 30 June 2022.	On Track
	Expansion of shared user paths and enhancement of pedestrian facilities around the proposed Meadowbank Education Precinct	Council is awaiting a commitment from the State Government for other works prior to progressing with delivery of active transport infrastructure in the precinct.	On Track
	Pittwater Road Shared User Path - Stages 2 and 3	TfNSW completion date has been updated to June 2022. Stage 2A is almost complete except line marking and signage.	On Track

	For Stage 2B (Victoria – High Streets): 3 sections are complete, 2 sections are scheduled to complete in Jan 2022, and contracts have been awarded for the remaining 4 sections	
Integrated Transport Strategy Review Model	The draft Integrated Transport Strategy has been completed and the public exhibition closes on Sunday 6 February. Following this, feedback will be considered and a final strategy produced for Council approval and publication. Staff have a better understanding of near miss (higher risk for crashes) locations and more convenient access to traffic related data through the purchase of new mapping software and near miss crash data.	On Track
Eastwood Central		On Track
Federal stimulus school zone projects	This program is primarily concerned with improving pedestrian safety around schools. The scheduled scope work for 2020/21 is completed. Remaining funding has been transferred for expansion of Traffic Facilities with a total of 11 projects to be delivered from \$962,500 total grant funding received under the Federal Stimulus Program.	Completed
Traffic Facilities Renewal	Improving regulatory signage at bus stops and upgrade/construction of traffic facilities.	On Track
Traffic Facilities Expansion	Federal Stimulus (Tranches 1 and 2) grant projects.	On Track



Our diverse and inclusive city



An engaged, connected community

People feeling connected within their community

Celebrating culture and heritage

A distinct local identity built on our city's character and rich cultural heritage

Accessible community facilities

Easy access to diverse cultural spaces, places and opportunities

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	653	1	653
Expenditure	6,652	(222)	6,430
Total Base	(6,000)	223	(5,777)
Non-Capital			
Income	-	-	-
Expenditure	420	-	420
Total Non-Capital	(420)	-	(420)
Capital			
Income	-	-	-
Expenditure	-	-	-
Total Capital	-	-	-
Funding			
Reserves	432	-	432
Depreciation Contra	25	-	25
Proceeds from Loan	-	-	-
Total Funding	457	-	457
Net Result for Outcome	(5,963)	223	(5,740)

Outcome: Our diverse and inclusive city

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Centres and Neighbourhood program	Ryde Heritage Information Centre	The scoping of heritage workshops has been placed on hold due to COVID related uncertainty with indoors events and challenges accessing trades and materials.	Deferred
Community and Cultural program	Ryde Youth Theatre Group		On Track
	Ryde Hunters Hill Symphony Orchestra	Project continues to be delayed due to COVID restrictions.	Not Started
	Social Plan Implementation Fund	In person projects delayed due to COVID restrictions. Planning currently in progress for 2022	Forward Planning
	Creativity Strategy Implementation Fund	In person projects delayed due to COVID restrictions. Planning currently in progress for 2022	Forward Planning
	Enhance Community Facility Book Software		On Track
	City of Ryde Reconciliation Action Plan		Forward Planning
	Community Buildings - Expansion	Planned works to commence in 2022.	On Track



Our open and progressive city



Advocacy on key issues

Achieving the best outcomes for the City of Ryde and its people

An engaged and informed community

Residents trust Council and feel well informed, heard, valued and involved.

Well Led, Financially Sustainable

Transparent, responsible leadership and governance

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	86,080	470	86,550
Expenditure	38,245	500	38,746
Total Base	47,835	(30)	47,805
Non-Capital			
Income	-	-	-
Expenditure	1,172	-	1,172
Total Non-Capital	(1,172)	-	(1,172)
Capital			
Income	-	-	-
Expenditure	93,048	(68,418)	24,630
Total Capital	(93,048)	68,418	(24,630)
Funding			
Reserves	42,111	(36,848)	5,263
Depreciation Contra	7,531	-	7,531
Proceeds from Loan	31,500	(31,500)	-
Total Funding	81,142	(68,348)	12,794
Net Result for Outcome	34,757	40	34,797

Outcome: Our Open and Progressive City

Performance Indicators 2021/22

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Customer and Community Relations program	% of calls to the Customer Call Centre resolved at the first point of contact	≥ 85%	86%		On Track
Internal Corporate Services program	% returns over benchmark (Bloomberg rate)	≥ 0.85%	1.40%		On Track
Property Portfolio program	Occupancy of commercial properties (income generating) over 12 months	> 75%	97%	One vacancy at Council's Rowe Street property. Currently unable to let due to anticipated demolition of building in 2023 and community interest in the space.	On Track

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Customer and Community Relations program	Communication and Engagement Strategy		On Track
	Council Website	Content Migration to begin from old website to upgraded platform.	On Track
Governance and Civic program	Election		On Track
	Councillor Induction	Project progressing. Induction modules commence in early February 2022 including Code of Conduct and the Code of meeting practice.	On Track
	Research and Policy officer		On Track
	Governance Office (PT) - Investigations & Special Projects	Governance support specialist (full time) has been recruited.	On Track
	Provision of Councillor Equipment		On Track
Internal Corporate Services program	Plant & Fleet Purchases	Plant & Fleet purchase in progress. Vehicle deliveries continue to experience delays due to COVID.	On Track
	Asset Management Software	Project was completed in July 2021, with minor improvements being worked on.	Completed
	Information Technology Infrastructure Renewal	Transition Phones to MS Teams Softphones, Planning - Network drives data consolidation from on-premise to cloud, Cyber Security Operations & Enhancements, Contractor costs	On Track
	Information Technology Software Renewal	Upgrade and Consolidation , SD-WAN Upgrade pre-requisites, TechOne - TRIM integration, Maintenance & Planned Upgrades, TechOne Healthcheck, CM10 Upgrade, Application Modernisation (ICT) Strategy.	On Track
	IT Applications - Expansion	DA Tracker has been completed; Business Improvement planned to commence February 2022; Digitisation project now implementing online DA Payments and additional DA Tracker function; ePlanning Portal Integration planned to commence February 2022; Application Modernisation Strategy in progress; IT Strategy Document Digitisation in progress.	Action Required
Organisational Development program	Electronic Time and Attendance (Capital)	Discovery Phase completed.	On Track
Property Portfolio program	Ryde Central		On Track

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
	Corporate Buildings Renewals		On Track
	Commercial Buildings Renewal		On Track
	Commercial Buildings Expansion	DA approved for 741-747 Victoria Road Ryde development. Cost plan updates and feasibility review commencing. Affordable housing mix to be reviewed and costed.	On Track
	Affordable Housing Expansion	Acquisition of 26 Argyle St	Completed
	Operational Building Expansion	Procurement for the construction of new depot and operations centre at Porters Creek are commencing.	On Track
Strategic City program	Review of the Community Strategic Plan	Community Consultation due to commence in February 2022.	Forward Planning

Attachment 1 - Reserves

<i>Description</i>	<i>1 July 2021 Balance</i>	<i>Net Reserve Movement - Approved Budget</i>	<i>Net Quarterly Adjustment - December 2021</i>	<i>Forecast Balance - 30 June 2022</i>
Externally Restricted Reserve				
S7.12 Plan Fixed Development Consent	2,589	(352)	-	2,237
S7.11 Plan Plan Administration Reserve	410	12	-	422
S7.11 Plan Roads & Traffic Management	401	(5)	-	396
S7.11 Plan Open Space & Recreation Facilities	2,372	(545)	-	1,827
S7.11 Plan Community & Cultural Facilities	2,272	715	-	2,987
Voluntary Planning Agreement Reserve	11,123	(429)	-	10,694
Domestic Waste Management Reserve	19,511	(1,698)	(135)	17,678
Macquarie Park Corridor Special Rate Reserve	1,955	(767)	-	1,188
Stormwater Management Service Charge Reserve	1,624	(798)	-	826
Sale of Roads Reserve	27	(27)	-	(0)
Infrastructure Special Rate Reserve	6,874	(4,586)	-	2,288
146 Bowden St Trunk Drainage Court Settlement	553	(553)	-	0
Unexpended Grants Reserves	8,898	(0)	-	8,898
Total External Restrictions	58,609	(9,032)	(135)	49,442

<i>Description</i>	<i>1 July 2021 Balance</i>	<i>Net Reserve Movement - Approved Budget</i>	<i>Net Quarterly Adjustment - December 2021</i>	<i>Forecast Balance - 30 June 2022</i>
Internally Restricted Reserve				
Employee Leave Entitlements Reserve	5,538			5,538
Refundable Deposits Reserves	17,069			17,069
Interest on Refundable Deposits Reserve	377			377
Asset Replacement Reserve	2,431	332	131	2,894
Plant Replacement Reserve	4,642	(726)	-	3,916
Council Election Reserve	777	(600)	-	177
Investment Property Reserve	21,674	(1,844)	-	19,830
Ryde Central Reserve	54,283	(45,212)	36,587	45,658
Carryover Works Reserve	410	(410)	-	-
Voluntary Planning Agreement Reserve		-	-	-
Accommodation Reserve	24,563	(782)	-	23,782
Public Art Reserve	18			18
Community Grants Reserve	65	(50)	-	15
Synthetic Sports Surface Reserve	591	194	-	785
Transport & Pedestrian Initiatives MP Reserve	434	(434)	-	1
Insurance Fluctuation Reserve	338	(90)	-	248
WHS & Injury Management Reserve	345	120	-	465
Planning Proposal Reserve	111	(10)	-	102
Macquarie University VPA Reserve		-	-	-
Affordable Housing Reserve	605	289	-	894
Workers Compensation Reserve	3,000	-	-	3,000
Heritage Reserve	457			457
Asset Expansion Reserve	32,373	(24,114)	(45)	8,214
FAG Reserve	1,995	(1,995)	-	-
Ryde Aquatic Leisure Centre	-	-	-	-
Total Internally Restricted Reserves	172,096	(75,329)	36,673	133,440
Total Restrictions	230,705	(84,361)	36,538	182,881

Attachment 2 - Contract Listing, Consultancy and Legal Expenses

Contracts Awarded 2nd Quarter 2021-2022

Contract Name	Purpose of Contract	Contract Form	Contract Value	Commencement Date	Contract Options	Duration of the Contract	End Date	Included in Budget?	Is this a lease under AASB 16
Shannon Group Services Pty	146 Bowden Street Drainage Upgrade	Bespoke Construction Contract	\$2,295,808.39	15-Dec-21		5 Months	13-May-22	Yes	N
Sydney Sports Management Group and Voyager Tennis Pty Ltd	Lease of Meadowbank Park, Olympic Park and Kotoara Park Tennis Courts	Other	\$381,728.00	01-Oct-21	1 x 5 years	5 years	30-Sep-26	Yes	N
Sydney Sports Management Group and Voyager Tennis Pty Ltd	Lease of Meadowbank Park, Olympic Park and Kotoara Park Tennis Courts	Other	\$286,624.00	01-Oct-21	1 x 5 years	5 years	30-Sep-26	Yes	N
Rod Fahey Tennis School	Lease of Meadowbank Park, Olympic Park and Kotoara Park Tennis Courts	Other	\$550,000.00	01-Oct-21	1 x 5 years	5 years	30-Sep-26	Yes	N
Avant Constructions Pty Ltd	ELS Hall Amenities	Other	\$1,470,500.00	27-Oct-21		8 months	27-Jun-22	Yes	N
Boylson Pty Ltd	West Ryde Community Centre Waterproofing	Other	\$415,742.15	27-Oct-21		3 months	23-Jan-22	Yes	N
Glascot Landscape and Civil Pty Ltd	Construction Services for Civil, Landscape Integration and Floodlighting Works at ELS Hall Park Field 3, North Ryde	Other	\$987,324.29	06-Oct-21		6 months	22-Mar-22	Yes	N
MSB Electrical Services Pty Ltd	Shrimpton Pedestrian Lighting	Other	\$768,273.60	27-Oct-21		8 months	08-May-22	Yes	N
UAM Pty Ltd	Maintenance of Council Owned Lighting	CoR Minor Works	\$380,000.00	01-Dec-21	1 year	2 years	30-Nov-23	Yes	N
Avant Construction Pty Ltd	RALC Re-Cladding	Other	\$353,000.00	03-Nov-21		6 months	21-Apr-22	Yes	N

Consultancy & Legal Expenses

Expenses	Expenditure YTD	Budgeted (Y/N)
Legal Fees	606,609	Y
Consultancy Fees	684,373	Y

Attachment 3 - Quarterly Changes

Description	2021/22 Quarter 2 Review Budget Revision	2021/22 Quarter 2 Review Comments for Council Meeting
Grand Total	0	
User charges and fees (+ve is an increase in Revenue)	-1,050,000	
Environmental Planning & Enforcement	-1,000,000	State Government has prohibited the Enforcement Levy from 1 January 2022
Hoarding Fees	390,000	Revenue increased due to new Hoarding Program implemented
Restorations & Driveways Program	60,000	Additional Kerb & Gutter Crossings income Council received offset by matching expenditure. This will have no net impact on Council's budget.
Ryde Aquatic Leisure Centre	-500,000	Decrease in RALC Income as a result of the latest COVID-19 restrictions
Other revenues (+ve is an increase in Revenue)	-50,000	
Infringement Notices Income	-50,000	Infringement Revenue detrimentally impacted by COVID pandemic
Grants and Contributions - Operating (+ve is an increase in Revenue)	471,294	
Emergency Services Levy	470,374	Additional Emergency Services Levy for 2021-22 from State Government
State Library Grant	920	Additional State Library Grant for TSS Training for Community
Grants and Contributions - Capital (+ve is an increase in Revenue)	2,160,748	
146 Bowden St Trunk Drainage Project	350,000	Additional VIVA Energy Contribution for 146 Bowde Street Trunk Drainage Project received during the year offset by matching expenditure. This will have no net impact on Council's budget.
Constitution Rd/Bowden St Meadowbank-Traffic Control Signal	300,000	Additional Developer Contribution for replacement of roundabout at the intersection of Constitution Road and Bowden Street with Traffic Control Signals Project received during the year offset by matching expenditure. This will have no net impact on Council's budget.
Road Resurfacing Renewal	300,000	Additional grant received from TfNSW under Regional Roads REPAIR Grant offset by matching expenditure. This will have no net impact on Council's budget.
Sports Group Contribution	27,300	Additional Contribution from West Ryde Rovers Football Club for Sportsground Amenities Upgrade & Renewal Program received during the year offset by matching expenditure. This will have no net impact on Council's budget.
LRCI Phase 3 Grant	1,183,448	Additional LRCI grant received during the year offset by matching expenditure for Traffic Facilities Expansion Program. This will have no net impact on Council's budget.
Net Revenue Movement (+ve is an increase in Revenue)	1,532,042	

Description	2021/22 Quarter 2 Review Budget Revision	2021/22 Quarter 2 Review Comments for Council Meeting
Employee benefits and on-costs (+ve is an increase in Expenditure)	-113,376	
Salary Scooping	-151,706	Reduction in Salaries and Wages as a result of December quarter salary savings made during the quarter.
Salaries and wages in Legal	26,330	Increase salaries and wages budget partially funded by reduction of legal consultant budget and partially funded by Reserve. This will have no net impact on Council's budget.
Employee costs for processing COVID-19 Rates Rebate	12,000	Additional budget required to fund financial assistance for the COVID-19 Rates Rebate. This is funded by DWM reserve and will have no net impact on Council's budget
Materials and contracts (+ve is an increase in Expenditure)	-528,330	
Legal	-11,330	Reduce legal consultant budget offset of the increase of salaries and wages. This will have no net impact on Council's budget.
Business Transformation Program	70,000	Additional funding required for reviewing IT strategy offset by salaries saving made in IT
Restorations & Driveways Program	60,000	Increase expenditure budget offset by additional income Council received. This will have no net impact on Council's budget.
Streetlighting	-400,000	Reduce Streetlighting budget to reflect actual costs
Youth, Children & Families	-40,000	Decrease in expenditure for the Youth, Children & Families program as a result of the latest COVID-19 restrictions.
Corporate Buildings	-50,000	Reduce Corporate Building Operating budget to reflect actual costs
Commercial Buildings	-90,000	Reduce Corporate Building Operating budget to reflect actual costs
Community Buildings - Hired	33,000	Increase Community Buildings - Hired budget to reflect actual costs offset by reduction of budget for Community Buildings - Leased
Community Buildings - Leased	-50,000	Reduce Community Buildings - Leased budget to reflect actual costs offset by increase budget for Community Buildings - Hired
Operational Buildings	-50,000	Reduce Corporate Building maintenance budget to reflect actual costs
Other expenses (+ve is an increase in Expenditure)	83,000	
COVID-19 Rates Rebate	43,000	Additional budget required to fund financial assistance for the COVID-19 Rates Rebate. This is funded by DWM reserve and will have no net impact on Council's budget
Grant for the Italians Migrant of Ryde Book Project	40,000	Donation of \$40K to the Lady of Grace Fraternity Inc. to assist in completion and publishing of book detailing history of Italian Migrants of Ryde. Funding from Community and Ranger Services
Net Expenditure Movement (+ve is an increase in Expenditure)	-558,706	

Description	2021/22 Quarter 2 Review Budget Revision	2021/22 Quarter 2 Review Comments for Council Meeting
Capital Expenditure (+ve is an increase in Expenditure)	-65,947,228	
Ryde Central	-68,086,976	Project has been deferred and unspent funding to be transferred back to reserve. This will have no net impact on Council's budget.
Kissing Point Park Recreational Boating Improvements	45,000	Additional funding required for finalising variation works under contract. This will be funded by reserve and have no impact on Council's budget
146 Bowden St Trunk Drainage Project	2,036,577	Increase in 146 Bowden St Trunk Drainage project partially fund by additional grant, savings generated in Stormwater Asset Replacement Renewal Program and Stormwater Improvement Works Renewal Program. This will have no net impact on Council's budget.
Shepherds Bay Outlet	10,000	Increase in Shepherds Bay Outlet project fund by savings generated in Stormwater Asset Replacement Renewal Program. This will have no net impact on Council's budget.
Constitution Rd/Bowden St Meadowbank-Traffic Control Signal project	300,000	Additional Developer Contribution for replacement of roundabout at the intersection of Constitution Road and Bowden Street with Traffic Control Signals Project received during the year offset by matching expenditure. This will have no net impact on Council's budget.
Road Resurfacing Renewal	300,000	Additional grant received from TfNSW under Regional Roads REPAIR Grant offset by matching expenditure. This will have no net impact on Council's budget.
Stormwater Asset Replacement Renewal	-1,164,539	Savings generated in Stormwater Asset Replacement Renewal Program to be transferred to 146 Bowden St Trunk Drainage Project and Shepherds Bay Outlet project . This will have no net impact on Council's budget.
Sportsfield Upgrade & Renewal	-562,000	Savings generated in Sprotsfield Upgrade & Renewal to be transferred to fund Synthetic Surface conversion. This will have no net impact on Council's budget.
Sportsground Amenities Upgrade & Renewal	-177,700	Savings generated in Sportsground Amenities Upgrade & Renewal to be transferred to fund Synthetic Surface conversion. This will have no net impact on Council's budget.
Stormwater Improvement Works Renewal	-532,038	Savings generated in Stormwater Improvement Works Renewal Program to be transferred to 146 Bowden St Trunk Drainage Project . This will have no net impact on Council's budget.
Old Landfill Sites Subsidence Program Renewal	43,000	Additional expenditure required for removal of contaminated material from site. This will be funded by reserve and have no net impact on Council's budget
Information Technology Software Renewal	-80,000	Project TechOne-CM9 Integration is not required and unspent funding to be transferred back to reserve. This will have no net impact on Council's budget.
Traffic Facilities Expansion	1,183,448	Additional LRCI grant received during the year offset by matching expenditure for Traffic Facilities Expansion Program. This will have no net impact on Council's budget.
Passive Parks Expansion	22,000	Additional expenditure required for removal of contaminated material from site. This will be funded by reserve and have no net impact on Council's budget
Synthetic Playing Surfaces Expansion	767,000	Increase in Synth Playing Surfaces Expansion are fund by savings generated in SSportsfield Upgrade & Renewal Program, Sportsground Amenities Upgrade & Renewal Program and additional contribution from West Ryde Rovers Football Club. This will have no net impact on Council's budget.
Information Technology Software Expansion	-51,000	Project will be delivered under budgeted for and unspent funding will be transferred back to reserve. This will have no net impact on Council's budget.
Net Capital Expenditure Movement (+ve is an increase in Expenditure)	-65,947,228	

*Report Contains Conditions

Description	2021/22 Quarter 2 Review Budget Revision	2021/22 Quarter 2 Review Comments for Council Meeting
Reserves Drawdown (-ve is an increase in Reserve Drawdown)	36,537,976	
Old Landfill Sites Subsidence Program Renewal	-43,000	Additional expenditure required for removal of contaminated material from site. This will be funded by Domestic Waste Reserve and have no net impact on Council's budget
Passive Parks Expansion	-22,000	Additional expenditure required for removal of contaminated material from site. This will be funded by Domestic Waste Reserve and have no net impact on Council's budget
Ryde Central	36,586,976	Project has been deferred and unspent funding to be transferred back to Ryde Central Reserve. This will have no net impact on Council's budget.
Kissing Point Park Recreational Boating Improvements	-45,000	Additional funding required for finalising variation works under contract. This will be funded by Asset Expansion Reserve and have no impact on Council's budget
Information Technology Software Renewal	80,000	Project TechOne-CM9 Integration is not required and unspent funding to be transferred back to Asset Replacement Reserve. This will have no net impact on Council's budget.
Information Technology Software Expansion	51,000	Project will be delivered under budgeted for and unspent funding will be transferred back to Asset Replacement Reserve. This will have no net impact on Council's budget.
Salaries and wages in Legal	-15,000	Increase salaries and wages budget partially funded by reduction of legal consultant budget and partially funded by reserve. This will have no net impact on Council's budget.
COVID-19 Rates Rebate	-55,000	Additional budget required to fund financial assistance for the COVID-19 Rates Rebate. This is funded by Domestic Waste Reserve and will have no net impact on Council's budget
Net Reserve Drawdown Movement (-ve is an increase in Reserve Drawdown)	36,537,976	
Borrowing (-ve is an increase in borrowings)	31,500,000	
Ryde Central	31,500,000	Project has been deferred and borrowing is not required for this financial year.
Net Borrowings Movement (-ve is an increase in Borrowings)	31,500,000	

Attachment 4 - Economic Development Strategy, progress update October – December 2021

Goal 1. Promote the City of Ryde's capacity to support all types of businesses across a variety of industry sectors with their development, growth and space requirements.		
Strategy	Progress Status	Progress Update
1.1 Nurture economic anchors and attract investment.	On Track	Partnered with Macquarie University Incubator, Regional Development Australia to undertake Eco System to scope mapping project for Start Eco System across Macquarie Park. Supporting ConnectMPID with placemaking initiatives across Macquarie Park. Secured three page feature Forge Magazine PR article on Mac Park.Video productions 'Invest Macquarie Park' ongoing.
1.2 Support existing small businesses in centres	On Track	Delivered 'Shop Local Love your Community' - significant advertorials and editorials generated. Delivered the Macquarie Park Founders program with 18 start ups. Delivered a Community of Practice 'Women in Business' - 60 participants; & 'Home Based Business' 120 participants.
1.3 Support Meadowbank Education and Employment Precinct.	On Track	In discussion with the relevant Government agencies and stakeholders to progress.
1.4 Work across Council Departments to support the future character of town centres with events, promotions and infrastructure upgrades.	On Track	Cross Unit collaborations with Assets & Infrastructure, Community Services and Communication and Media team to deliver marketing, capacity building and place making initiatives to support EDS.Upgrades at Cox's Road and Ryedale Rd soon to be Feb '22. Promotional activities (including banners and music performers) being developed for Cox's Road.
Goal 2. The City of Ryde becomes a desired location for SMES, high tech start-ups and scale-ups, creating investment and future jobs.		
Strategy	Progress Status	Progress Update
2.1 Attract high-tech start-ups, scale-ups and creatives.	On Track	Macquarie Park Founders program (see 1.1)
2.2 Support the transformation/positioning of Macquarie Park into an innovation precinct.	On Track	Continue to support development and delivery of initiatives to continue to attract Startups in collaboration with CMPID. Council working with DPIE on finalising Macquarie Park Place Strategy.
2.3 Investigate opportunities in underutilised retail and commercial spaces across the City of Ryde.	On Track	COVID and lockdown has deferred progressing opportunities with landowners and commercial real estate agents.
2.4 Investigate opportunities for providing subsidised spaces in Council controlled buildings.	On Track	Partnered with West Ryde Chamber with WR Community Hall used for Small Business Month March 2022.

Goal 3. The City of Ryde is positioned as a smart, innovative and green city at the heart of Sydney which attracts people to invest, live, work, visit and play locally.

Strategy	Progress Status	Progress Update
3.1 Make existing centres greener and more attractive.	On Track	Coxs Rd and Rydeale Rd Upgrades near completion- significant planting and shading created. Green Links Masterplan on public exhibition. Embellishment planting in Macquarie Park has been scheduled for Q3-4.
3.2 Provide good experiences for businesses and workers throughout the City of Ryde.	On Track	Council is collaborating with CMPID to deliver place activation initiatives across Macquarie Park, promoted via Social Media. Continue to deliver capacity building programs (see 1.1 and 1.2).
3.3 Promote inclusive places and facilitate social vibrancy.	On Track	West Ryde Business Expo being planned for Saturday 5 March 2022 piloting a coupon redemption program.

Goal 4. Implement programs to support youth employment pathways and match local job opportunities for people living in the City of Ryde, promoting it as a city with the people who possess skill and talent to service all business needs.

Strategy	Progress Status	Progress Update
4.1 Implement programs to support youth employment pathways.	On Track	Continue to promote PACE program and TAFE as a gateway to employment opportunities.
4.2 Identify local talent and match it to potential jobs.	On Track	Business Opportunity Accelerator program to be delivered in Q4.
4.3 Keep seniors active in the workforce.	Deferred	Prospective program and communication deferred due to COVID.

Goal 5. Continue to build and nurture strategic partnerships with key stakeholders to implement the Economic Development Strategy.

Strategy	Progress Status	Progress Update
5.1 Manage and build relationship with relevant stakeholders.	On Track	Continue to partner with stakeholders to build capacity. Council met with community stakeholders via EDAC, Macquarie Park Forum and CMPID. Specific meetings with State Govt. partners (GSC, DPC, MEEP and DPIE).
5.2 Promote City of Ryde's attractiveness and economic opportunities.	On Track	Continue to plan and implement thinkcubator sessions.

Goal 6. That as an employer of choice, the City of Ryde encourages locals to work for our City.

Strategy	Progress Status	Progress Update
6.1 Promote local job opportunities through local channels and partners.	On Track	See 4.1
6.2 Support local students through job placements.	On Track	See 4.1 Two student planner positions within Strategic Planning.