

Quarterly Review Report



Four Year Delivery Plan 2015 – 2019
including One Year Operational Plan 2015/2016

Quarter Four
April – June 2016

 **City of Ryde**
Lifestyle and opportunity @ your doorstep

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General Manager's Overview

Quarterly Overview

This Quarterly Review has primarily been undertaken to update Council's list of carryovers from the 2015/16 financial year to the 2016/17 year.

The proposed total carryover works now totals \$17.1 million (approx.) noting that \$6 million in this list, relates to the park in Waterloo Road, Macquarie Park.

As a result of the June Quarterly Review, Council's Available Working Capital is projected to be \$3.29 million.

It also should be noted that the summary of Council's actual result to budget is not Council's final position, as it is still subject to audit. Therefore, a comprehensive breakdown of Council's actual result for 2015/16 will be provided at Council's meeting on Tuesday 27 September 2016, when a late report will be provided to Council in recommending Council's Statements of Account being referred for Audit. This report will be late, due to a review of Council's end of year result being undertaken by Council's Risk and Audit Committee on Friday 16 September 2016. It is anticipated this report will be issued no later than Wednesday 20 September 2016.

This report demonstrates Council's commitment to complete the majority of planned projects in our 2015/16 Operational Plan. In total there were 118 Capital and Non Capital projects, which had an end date of 30 June 2016. The 118 projects are made up of our 2015/16 Operational Plan projects, new projects added throughout the year by Council resolution and projects carried over into this year from 2014/15. Of those projects, 80 were completed with a further 30 projects that were on track to be completed, now proposed to be carried over due to various factors such as weather, or are multiple year projects, four projects were not started and two projects were deferred. There are only two projects identified as action required in this report and each of these, has a detailed comment as to the reason for the delay.

The following summary below is provided on the key components of Council's Operational Plan 2015-2016 and is supported by detailed information in the Appendices.

Financial Position

Following this quarter's budget review as stated, Council's financial position has improved with a net increase of \$2.90 million in Council's Operating Surplus. A majority of this increase relates to Section 94 contribution received (\$2.21 million) and will be for Capital Projects, with the funds being transferred to Reserves.

The Capital Works Program, YTD, is at approximately 97.63% net financially, excluding contributed assets.

Operating expenses, YTD, are within 8.89% (favourable) of the budgeted amounts, which is a very good result.

Operating Income (Base Budget and Non-Capital & Capital Income) is projected to increase by \$1.27 million (0.84%) and Operating Expenses are projected to decrease by \$1.63 million (-1.72%), a net increase in Operating Surplus of \$2.90 million to \$59.38 million. This is an excellent result given the tight revenue base from which Council is operating.

Council had budgeted to undertake \$36.67 million of capital works. This is projected to decrease by \$1.87 million, resulting in a revised total capital works budget for 2015/16 of \$34.80 million.

Base Budget

Base Budget Income maintains at \$108.75 million, while Base Budget Expenses are projected to decrease by \$1.20 million to \$89.47 million, giving a net projected increase in the Base Budget Surplus of \$1.20 million (6.64%).

Non-Capital Budget

Non-Capital Expenses are projected to decrease by \$0.42 million to \$3.61 million, giving a net projected decrease in net Non-Capital Expenditure of \$0.42 million (-10.86%).

Capital Budget

Capital Income is projected to increase by \$1.28 million to \$43.52 million, while Capital Expenses are projected to decrease by \$1.87 million to \$34.80 million, giving a net projected reduction in net Capital Expenditure of \$3.15 million.

Reserve Movements

The net movement of Reserves was budgeted to be a net transfer to reserves of \$20.75 million for works carried over plus funding other works. This is projected to have a net increase of \$4.77 million to reserves to a total of \$25.52 million transfer to reserves.

Financial Position Overview

	Original Budget 2015/16	Carryover Budget 2015/16	Previously Approved Changes	Revised Budget 2015/16	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base									
Income	(103,262)		(5,488)	(108,750)		(108,750)	(112,656)	(108,750)	3.59%
Expenditure ¹	90,039	185	449	90,674	(1,201)	89,473	83,309	90,674	-8.12%
Net	(13,223)	185	(5,039)	(18,076)	(1,201)	(19,277)	(29,348)	(18,076)	62.35%
Non-Capital									
Income	(209)	(30)	44	(195)	7	(188)	(187)	(195)	-4.10%
Expenditure	1,904	1,204	921	4,029	(424)	3,605	2,972	4,029	-26.23%
Net	1,695	1,174	964	3,833	(417)	3,417	2,785	3,833	-27.35%
Capital									
Income	(806)	(477)	(40,952)	(42,235)	(1,280)	(43,515)	(43,885)	(42,235)	3.90%
Expenditure	32,791	8,745	(4,866)	36,670	(1,870)	34,800	33,976	36,670	-7.35%
Net	31,985	8,268	(45,818)	(5,565)	(3,150)	(8,716)	(9,909)	(5,565)	78.05%
Reserve Movement	(19,958)	(9,627)	50,337	20,753	4,768	25,521	31,737	20,753	52.93%
Other Items									
Book Value of Assets	(1,075)			(1,075)		(1,075)	(1,398)	(1,075)	
Advances									
Loan Proceeds	(425)		325	(100)		(100)		(100)	-100.00%
Loan Repayments	1,008		900	1,908		1,908	1,858	1,908	-2.61%
Total Other Items	(492)		1,225	733		733	460	733	-37.27%
Net Change In Working Capital	8		1,670	1,677		1,677	(4,275)	1,677	-354.88%

¹ Excluding depreciation

Progress against Indicators

Our performance indicators help to provide a snap shot of the organisation's health. Corporate indicators focus on major areas across the whole organisation and program indicators track how we are delivering on specific elements within each of the 21 programs outlined in our Delivery Program 2015-2019 including our One Year Operational Plan 2015/16.

Corporate Indicators

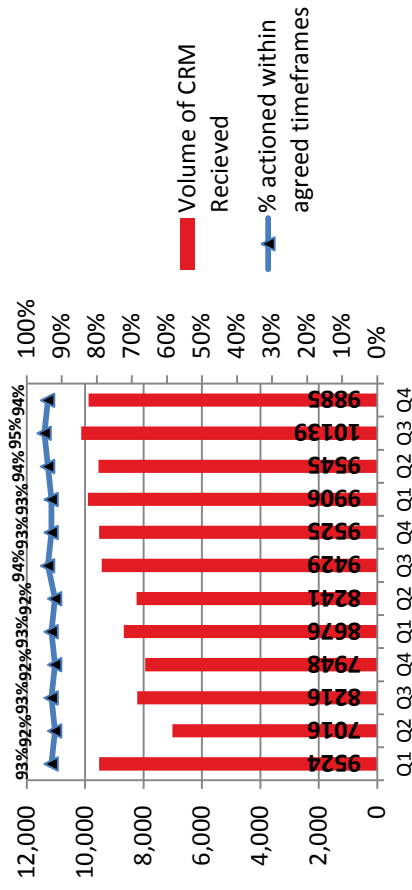
As identified in the table below, all the corporate indicators are, with the exception of four, on track.

Measure	Performance Indicator	2015/16 Target	Quarterly Result	2015/16 Annual Result	Status	Comments
Customer Satisfaction	Improvement in the Customer Satisfaction Index obtained from annually surveying our customers	>=84%	NA	82%	✓	
Responsiveness to customer requests	% customer requests actioned within agreed timeframes (currently 10 working days)	>= 90%	94%	93%	✓	
Responsiveness to customer requests	% of inward correspondence actioned within agreed timeframes (currently 10 working days)	>= 90%	86%	90%	✓	
Effective complaints handling	% of Tier One and Two Complaints resolved within agreed standards	= 100%	67%	78%	✗	In Q4 3 complaints were closed late. The results reflect the complexity of some complaints.
Base Budget management	% variance of YTD approved base budget Income as at last quarter (That you are not more than 2% under your approved Base Budget Income)	>= -2%	NA	3.59%	✓	Full details will be provided in a report to Council on Tuesday, 27 September 2016, in referring Statements of Account for Audit.
Base Budget management	% variance of YTD approved Base Budget Expenditure as at last quarter (That you are not more than 2% over your approved Base Budget Expenditure)	<= 2%	NA	-8.12%	✓	Full details will be provided in a report to Council on Tuesday, 27 September 2016, in referring Statements of Account for Audit.

Measure	Performance Indicator	2015/16 Target	Quarterly Result	2015/16 Annual Result	Status	Comments
Projects are well managed	% project milestones completed on time	>= 90%	84%	91%	✓	
Completion of projects scheduled to finish within the year	% of scheduled projects completed within the year	>=90%	NA	80%	✗	Details provided in report on projects proposed to be carried over.
Projects are well managed	% scheduled projects completed on or under budget	>=85%	NA	75%	✗	Details provided in report on projects proposed to be carried over.
Occupational Health and Safety	Number of LTI days per quarter (reduction from previous quarter)	Q4 = 40 Annual = 465	59	259	✓	
Management of Annual Leave balances in excess of 40 days	Number of staff with annual leave balances of >40 days (reduction from previous quarter)	<=34	NA	37	✗	Managers continue to arrange for staff to reduce annual leave below 40 days.
Risk Management	% of internal audit recommendations implemented within agreed timeframes	= 100%	80%	98%	✓	

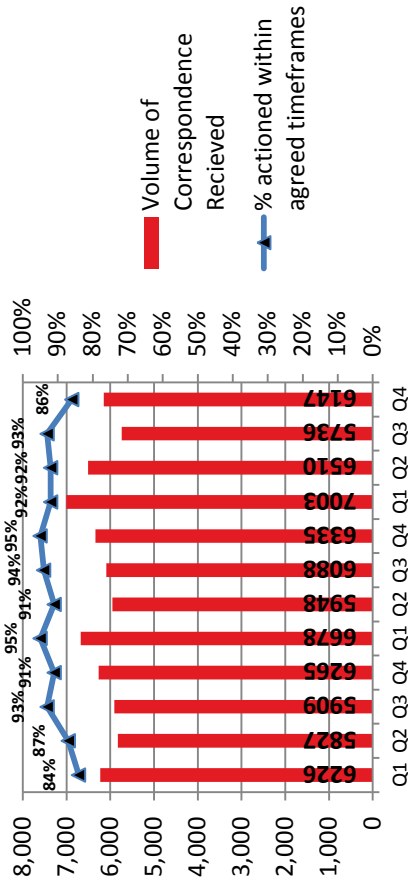
The following corporate indicators met the target this quarter, noting that the organisation will be working to improve further or maintain this result at the next quarter:-

Customer Requests - CRMs



2013/14 - 2015/16

Correspondence Received

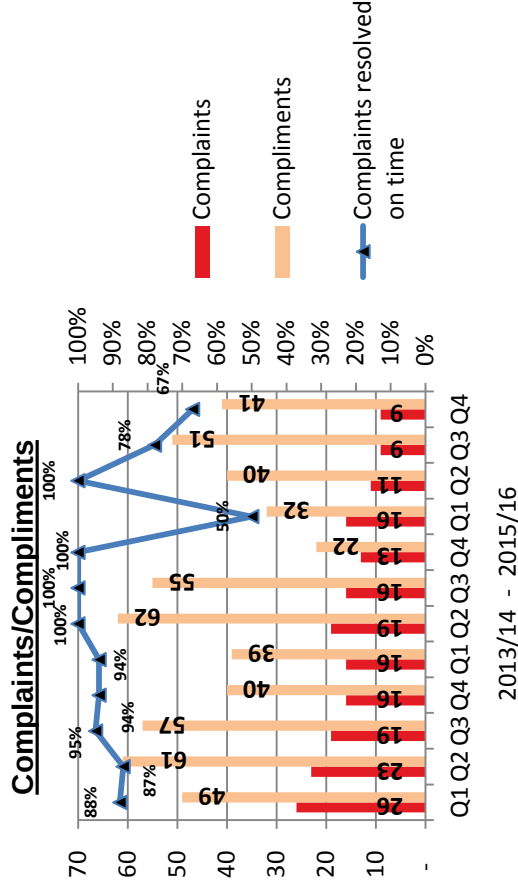
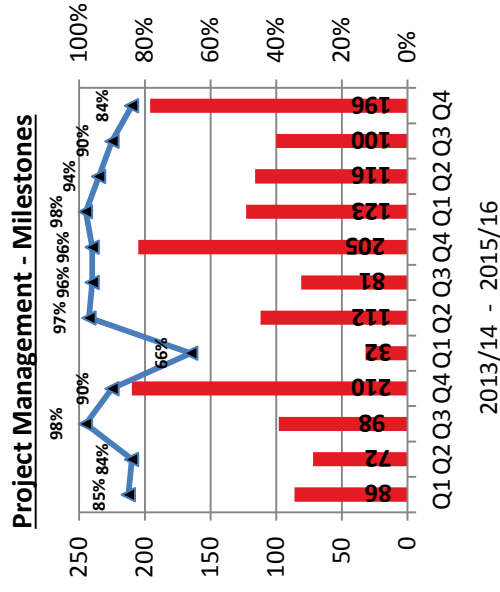


2013/14 - 2015/16

We have maintained our high response rate to customer requests. Our annual result was 93% for requests actioned within agreed timeframes. This is above our target of 90% and highlights our continued commitment to excellent customer service.

Our annual result for responsiveness to inward correspondence was 90%, which meets our target of 90%.

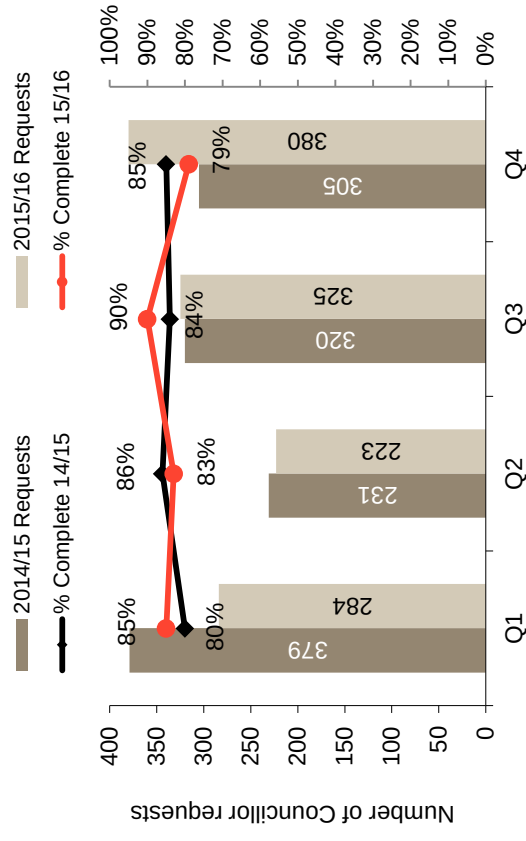
The corporate indicators which have not met target this quarter and where we will look for an improvement on next quarter are:-



We had a decrease of 6% in our number of milestones met on time indicator in Q4, with a result of 84% against our target of 90%. Our annual result is 91% which is 1% above target of 90% highlights our commitment to complete projects on time.

Our handling of complaints indicator fell this quarter to 67% against our target of 100%. Our annual result is 78% against our annual target of 100%. However, this result reflects the complexity of some complaints.

Councillor Helpdesk Requests

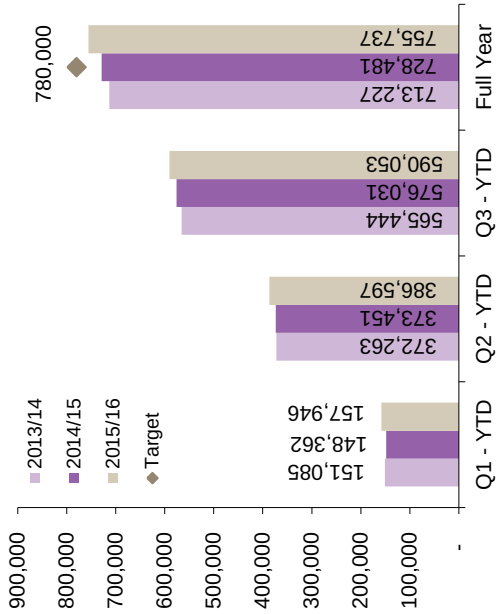


The Q4 result of 79% for Councillor Helpdesk response times is 6% less than for the same period in 2014/15. Staff continue to ensure this result will improve in the next quarter.

Program Indicators

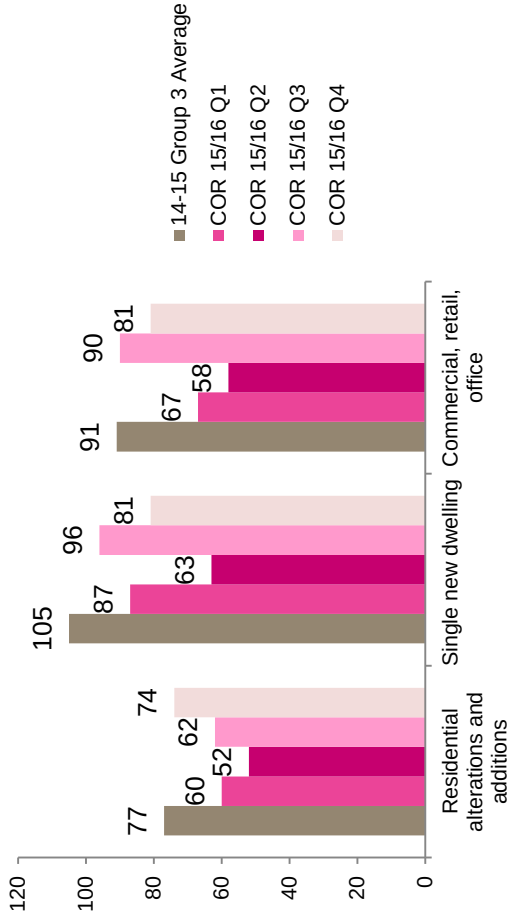
I would like to draw particular attention to the following areas of Council where performance has improved against previous trends or targets:

RALC - Visitors

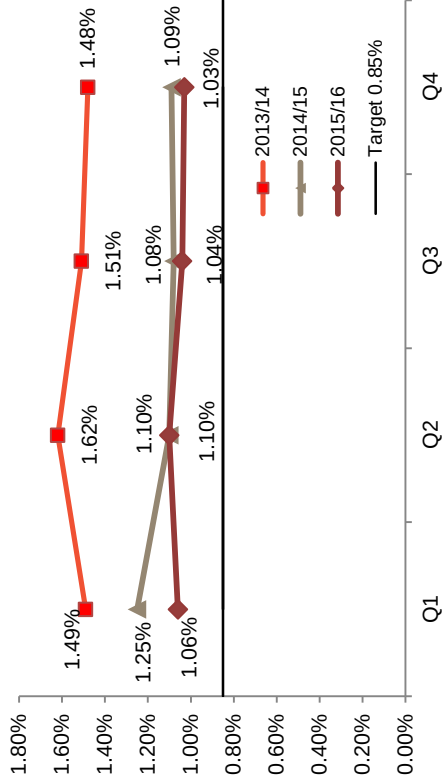


Strong visitor numbers continue for the RALC. It has been the highest annual numbers for the last three years. This is a positive result just falling short off our annual target of 780,000 patrons.

Mean gross DA determination times



Interest on Investments - % above benchmark



We continue to meet our mean gross DA determination times against the Group 3 Council Averages despite continuing increased development activity. While the high volume of applications has resulted in a slight increase in determination times for each of the three categories in the second half of the year we are still completing determinations under target timeframes. This is an outstanding result given the volume of development, with approximately \$1.5 billion of development determined in 2015/16.

Council’s investments still continue to exceed the investment benchmark. The result still continues to track above the benchmark. With the cash rate still at a historical low we have been doing well to hold our returns at this level.

I welcome any feedback on this Quarterly Review Report.

Regards

Roy Newsome
Acting General Manager



Outcome Summaries

City of Liveable Neighbourhoods|
City of Wellbeing| City of Prosperity|
City of Environmental Sensitivity|
City of Connections| City of Harmony
and Culture| City of Progressive
Leadership|

A City of Liveable Neighbourhoods

A range of well-planned clean and safe neighbourhoods, and public spaces, designed with a strong sense of identity and place.

Goal One	Goal Two	Goal Three
All residents enjoy living in clean, safe, friendly and vibrant neighbourhoods	Our community has a strong sense of identity in their neighbourhoods and are actively engaged in shaping them.	Our neighbourhoods thrive and grow through sustainable design, planning and regulation that support community needs

Financial Position

- Base Budget income for 2015/16 was \$5,784,000 and this was over \$350,000 higher than anticipated due to strong development and construction sectors. Despite the need for some additional resources to accommodate the particularly high volume of Development Applications overall expenditure was below budget as the recent organisational restructure allowed a more flexible approach whereby existing resources could be leveraged to accommodate staff vacancies and areas of need.
- Non-Capital Projects expenditure for the year was \$31,000 and this was part of ongoing efforts to review and improve Council's Open Space Plans of Management and Council's Section 94 Contributions Plan, as well as for the development of Council's Affordable Housing Policy.
- Capital Projects expenditure was \$375,000. Comments relating to the capital projects in this outcome area are provided in the table below.

	Revised Budget 2015/16	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(5,410)		(5,410)	(5,784)	(5,410)	6.92%
Expenditure	9,636	(135)	9,501	8,590	9,636	-10.86%
Net	4,226	(135)	4,091	2,805	4,226	-33.62%
Non-Capital						
Income						
Expenditure	56	1	57	31	56	-44.11%
Net	56	1	57	31	56	-44.11%
Capital						
Income	(180)		(180)	(180)	(180)	
Expenditure	425	(48)	377	375	425	-11.88%
Net	245	(48)	197	195	245	-20.61%
Reserve Movement	(368)	47	(321)	(229)	(368)	-37.93%
Other Items						
Book Value of Assets						
Advances						
Loan						
Proceeds						
Loan Repayments						
Total Other Items						
Net Change In Working Capital	4,159	(135)	4,024	2,803	4,159	-32.61%

Progress against Projects

- Council adopted the Affordable housing Policy in April 2016
- Work on Council's Plans of Management and Section 94 Plan is scheduled to continue through 2016/17.
- Conservation works for the Gladesville Clock Tower are scheduled to follow completion of the adjoining development at Wharf Road. Drafting of a Conservation Management Plan has commenced and this plan will guide the ongoing conservation works required under the Voluntary Planning Agreement for the adjoining development.

Operational Plan Projects for 2015/2016

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

Program/projects	Status	Comment
Open Space, Sport & Recreation program		
Street Tree Planting Program		
Centres and Neighbourhood program		
Gladesville Clock Tower Monument Conservation		The required works will be done in 2016/17 as part of the construction phase of the project.
Neighbourhood Centre Renewal		Sagar Place was completed in early 2015/16, and scoping/design of Allars Street Centre followed. The commencement of works in Allars Street Centre was delayed due to resourcing and the project was not completed in 2015/16. Funds have been carried over into 2016/17 to allow for the completion of the works.

A City of Wellbeing

A healthy and safe community, with all supported throughout their life by services, facilities and people.

Goal One	Goal Two	Goal Three
Our residents are encouraged and supported to live healthy and active lives.	All residents feel supported and cared for in their community through the provision of ample services and facilities.	Residents feel secure and included in an environment where they can connect socially and are supported by their neighbours.

Financial Position

- Base Budget income for 2015/16 was \$8,031,000 and expenditure was \$15,543,000
- Non-Capital Projects expenditure for the year was \$201,000 and Capital Projects expenditure was \$3,764,000. Funding for the Sportsfield clusters has been carried over to 2016/17.

	Revised Budget 2015/16	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(7,845)		(7,845)	(8,031)	(7,845)	2.37%
Expenditure	16,522	(373)	16,149	15,543	16,522	-5.93%
Net	8,677	(373)	8,304	7,511	8,677	-13.43%
Non-Capital						
Income	(84)	4	(79)	(78)	(84)	-6.56%
Expenditure	221	(1)	221	201	221	-9.09%
Net	138	4	141	123	138	-10.62%
Capital						
Income	(193)	13	(180)	(182)	(193)	-5.47%
Expenditure	5,295	(1,314)	3,981	3,764	5,295	-28.92%
Net	5,102	(1,301)	3,801	3,581	5,102	-29.80%
Reserve Movement	(6,219)	1,551	(4,668)	(4,245)	(6,219)	-31.74%
Other Items						
Book Value of Assets						
Advances						
Loan						
Proceeds						
Loan Repayments	1,305		1,305	1,305	1,305	
Total Other Items	1,305		1,305	1,305	1,305	
Net Change In Working Capital	9,003	(119)	8,884	8,275	9,003	-8.08%

Progress against Projects

10 out of 15 projects have been completed and 5 projects are to be carried over.

- Waterloo Road, Macquarie Park project was not started due to planning provisions for the site.
- Component projects of the Sportsfield clusters have been carried over and are due to complete by the end of Q1 2016/17.
- Synthetic Sports Surface Projects - Action Plan has been completed and appointment of successful tenderer is on track to commence work by September 2016.
- Willandra Refurbishment project part of Community Buildings Renewal, currently waiting council endorsement and architectural reports is due to complete by end of August 2016.

Operational Plan Projects for 2015/2016

Program/projects	Status	Comment
Open Space, Sport & Recreation program		
Active in Ryde Program Implementation	✓	Ongoing program
Adventure Park Upgrade	✓	
Community Garden & Nursery	✓	
Dog Off Leash - ELS Hall Park	✓	
Macquarie Park, Waterloo Rd	⊖	This project did not commence due to the need to resolve the planning provisions for the site. Funds have been carried over to allow the design and construction phase to commence.

Program/projects	Status	Comment
Playground Construction - Renewal	✓	
RALC Asset Renewal	✓	Centre painting, upgrade electrical switchboards, replace carpet & tiling in reception and kiosk, boom pallet trolley completed in Q4, delay in shipping of toddlers pool water features has pushed final project to be completed in Q1 2016/17
Sportsfield Floodlighting Renewal	🔄	Project completion date amended to Q1 2016/17 due to unfavourable subsurface conditions. Lighting upgrade projects at Eastwood and Ryde Park are completed with ELS Hall Park Field #1 to be completed early Q1 2016/17.
Sportsfield Renewal & Upgrade	🔄	Meadowbank Park Project funds carried over for re-scoped projects, as per Council Resolution 26 April 2016. Meadowbank field drainage project was amended from a drainage to capping project.
Sportsground Amenities Renewal & Upgrade	✓	
Synthetic Sports Surface Action Plan	🔄	Following Council's endorsement of the field upgrade program, the tender process is complete and works on the ELS Hall field #1 is scheduled to commence in September 2016.
Library program		
Community Buildings Renewals - Libraries	✓	Highly successful project. Very popular with the community.
Digital enhancement for Libraries	✓	
Community and Cultural program		
Community Buildings Renewal	🔄	A number of projects identified were delayed due to pending Council endorsement and architectural reports. These projects will be carried forward to 2016/17.
Traffic & Transport program		
Road Safety Plan	✓	

A City of Prosperity

Creating urban centres which champion business, innovation and technology to stimulate economic growth and local jobs.

Goal One	Goal Two	Goal Three
Our community and businesses across the city flourish and prosper in an environment of innovation progression and economic growth.	Our city is well-designed and planned to encourage new investment, local jobs and business opportunities.	Macquarie Park is recognised globally and locally as an innovative education and technology hub.

Financial Position

- Base Budget result was well within budget due to staff vacancies throughout the year.
- Council received \$1.8 million in developer contributions under Voluntary Planning Agreements in 2015/16.
- Approximately \$2.9 million of works have been delivered in relation to the Rowe Street Town Centre Upgrades, approximately \$330,000 has been carried over to allow the works to be completed in 2016/17.
- Non-Capital Projects expenditure for the year was \$347,000 consisting of funding for the Transport Management Association, Implementation of the Macquarie Park Marketing Plan, and Implementation of the Economic Development Plan.

	Revised Budget 2015/16	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(16)		(16)	(14)	(16)	-9.80%
Expenditure	1,247	(13)	1,234	1,097	1,247	-12.03%
Net	1,231	(13)	1,219	1,083	1,231	-12.06%
Non-Capital						
Income						
Expenditure	456	10	466	347	456	-23.97%
Net	456	10	466	347	456	-23.97%
Capital						
Income	(1,873)	(3)	(1,875)	(1,875)	(1,873)	0.13%
Expenditure	3,228	330	3,558	3,512	3,228	8.78%
Net	1,355	327	1,682	1,636	1,355	20.73%
Reserve Movement	(1,971)	(335)	(2,305)	(2,154)	(1,971)	9.29%
Other Items						
Book Value of Assets						
Advances						
Loan						
Proceeds						
Loan Repayments						
Total Other Items						
Net Change In Working Capital	1,073	(10)	1,062	913	1,073	-14.91%

Progress against Projects

- The Macquarie Park Prospectus was completed this year as well as a number of events under Council's Economic Development and Macquarie Park Marketing efforts including:
 - Ryde Jobs and Skills Expo,
 - Small Business September,
 - 2 Industry Bootcamps,
 - Skilled Migrants Program,
 - TedX, and
 - Ryde-China Business Forum.
- Work on the Night Time Economy Study commenced and will continue into 2016/17.
- Shared Path signage in Macquarie Park was updated and reinstated following Public Domain Upgrades in the precinct.

Operational Plan Projects for 2015/2016

Program/projects	Status	Comment
Centres and Neighbourhood program		
Shared Path Signage	✓	
Street Tree Planting in Byfield Street Macquarie Park	🔄	Progress on the Byfield footpath renewal and tree planting were delayed due to a change in project scope arising from development activity in the street. Funds have been carried over to allow for the completion of the project in 2016/17.
Town Centre Upgrade Renewal	🔄	Works on Rowe Street continue and are on track for completion within Q1 2016/17. Funds have been carried over to allow for the completion of the project in 2016/17.

Program/projects	Status	Comment
Land Use Planning program		
Transport Management Association	✓	
Economic Development program		
Centres Activation Program (Town and Neighbourhood Centres)	✓	This project funds the position Neighbourhood Activation Officer. The position was filled in October 2015.
Economic Development Plan Implementation	✓	
Implementation-Macquarie Park Marketing Plan	✓	Completed - unspent funds to be returned to Macquarie Park Levy Reserve

A City of Environmental Sensitivity

Working together as a community to protect and enhance our natural and built environments for the future.

Goal One	Goal Two	Goal Three
Our residents, businesses and visitors collaborate in the protection and enhancement of our natural environment.	To encourage and enable all our residents to live a more environmentally sensitive life.	As we grow, we protect and enhance the natural and built environments for future enjoyment and manage any impacts of climate change.

Financial Position

- Base budget expenditure for the outcome was favourable by 10%
- Non capital expenditure for the outcome was under expended by \$10,000 and had a variance of -2% against a budgeted amount of \$485,000
- Capital expenditure had an actual spend of \$3,281,000 against a YTD budget of \$3,522,000 with major capital spend being the Stormwater Renewal Clusters (\$2,249,000)

	Revised Budget 2015/16	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(19,761)		(19,761)	(20,760)	(19,761)	5.05%
Expenditure	23,086	(93)	22,993	20,604	23,086	-10.75%
Net	3,324	(93)	3,232	(156)	3,324	-104.70%
Non-Capital						
Income						
Expenditure	485	(8)	477	475	485	-2.03%
Net	485	(8)	477	475	485	-2.03%
Capital						
Income	(472)	55	(417)	(407)	(472)	-13.75%
Expenditure	3,522	(116)	3,406	3,281	3,522	-6.86%
Net	3,050	(61)	2,989	2,874	3,050	-5.79%
Reserve Movement	(3,436)	91	(3,345)	(852)	(3,436)	-75.21%
Other Items						
Book Value of Assets						
Advances						
Loan						
Proceeds						
Loan Repayments						
Total Other Items						
Net Change In Working Capital	3,424	(70)	3,353	2,341	3,424	-31.62%

Progress against Projects

7 of the 11 programs have been successfully completed this quarter and 4 projects are to be carried over.

- Flora and Fauna Surveys are conducted in autumn and spring. They are expected carry overs and the project is due to complete before the end of December 2016.
- The Waste to Art project normally bridges multiple financial years and is expected to be completed by the end of September 2016.
- Two projects within the Catchment program have been delayed and are due to complete next financial year. The Blaxland Road project part of the Stormwater Asset Replacement Renewal program had a 12 month delay due to Roads and Maritime Services reviewing the scope requirements. The local flooding improvement project at Quandong Reserve has commenced and will be completed by the end of August 2016.

Operational Plan Projects for 2015/2016

Key: On track Action required Complete Not started Cancelled Deferred

Program/projects	Status	Comment
Open Space, Sport & Recreation program		
Brush Farm Park Signage		
Brush Farm Park Steps		
Flora and Fauna Surveys		This is a carryover project with surveys being conducted over Autumn 2016 and Spring 2016 months. Preliminary Autumn survey results presented to BEAC 30 May 2016 and 18 July 2016. Spring survey to be completed by November 2016 with final report covering both seasons to be completed before 30 November 2016. This project is due to be completed before the end of December 2016
Park & Open Space Tree Planting Program		

Program/projects	Status	Comment
Catchment program		
Stormwater Asset Replacement Renewal	🔄	12 month delay in RMS review of scope for Blaxland Road. The scope included both CoR and RMS requirements. Due to this delay, the project has been carried over and RMS requirements have been removed from scope to ensure project is delivered this year. RMS requirements will be delivered at a future date.
Stormwater Improvement Works Renewal	🔄	Local Flooding Improvement Quandong Reserve - commenced
Environmental program		
Lighting Upgrade - Council Facilities	✓	2 year project completed on time. Budget exceeded due to additional indoor air monitoring required (lead and AC monitoring) at the Civic Centre for WHS reason.
Waste - to - Art	🔄	This project normally bridges financial years. Project logistics, media and promotions and some workshops completed in 2015/16. Competition and Awards nights to be held in August 2016 to avoid clash with Hornsby Art Competition usually around June/July 2016. Project closure now expected in September 2016
Waste and Recycling program		
Porters Creek Precinct	✓	
Home Waste & Sustainability	✓	
Old Landfill Sites Subsidence Program	✓	Projects Completed in Q3

A City of Connections

Access and connection to, from and within the City of Ryde. Providing safe, reliable and affordable public and private travel, transport and communication infrastructure.

Goal One	Goal Two	Goal Three
Our residents, visitors and workers are able to easily and safely travel on public transport to, from and within the City of Ryde.	Our community has the option to safely and conveniently drive, park, cycle or walk around their city.	Our residents, visitors, workers and businesses are able to communicate locally and globally.

Financial Position

- Base Budget income was \$9,578,000 a 13% favourable result on budget of \$8,459,000 and expenditure was under spent by 7.57%
- Non-Capital Projects expenditure for the year was \$362,000 and Capital Projects expenditure was \$13,501,000

	Revised Budget 2015/16	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(8,459)		(8,459)	(9,578)	(8,459)	13.22%
Expenditure	10,799	(122)	10,677	9,982	10,799	-7.57%
Net	2,339	(122)	2,218	404	2,339	-82.74%
Non-Capital						
Income	(89)		(89)	(84)	(89)	-6.04%
Expenditure	439		439	362	439	-17.44%
Net	350		350	279	350	-20.34%
Capital						
Income	(38,768)	(2,096)	(40,863)	(40,954)	(38,768)	5.64%
Expenditure	14,450	(673)	13,778	13,501	14,450	-6.57%
Net	(24,317)	(2,768)	(27,086)	(27,453)	(24,317)	12.90%
Reserve Movement	24,053	2,761	26,814	27,238	24,053	13.24%
Other Items						
Book Value of Assets				(55)		
Advances						
Loan						
Proceeds						
Loan Repayments						
Total Other Items				(55)		
Net Change in Working Capital	2,424	(129)	2,295	412	2,424	-82.99%

Progress against Projects

21 of the 27 projects under the outcome were completed, 4 projects have been carried over and scheduled to be completed in the next financial year; 1 project deferred; and 1 project not started.

- The Roads Program completed eight projects. The Multi-Function Poles (MFP) Street lighting project was not started as it was determined that alternate solutions could be delivered as part of other street lighting programs.
- The Centres and Neighbourhood Program, delivered the Pedestrian Access & Mobility Plan for Macquarie Park. The second project in the program for the Footpath Upgrade at Byfield Street Macquarie Park has been delayed due to a development being constructed in the street and has been carried over to 2016/17.
- The Paths and Cycleway Program, was delivered under budget. Footpath construction on Plassey Road has been carried over to 2016/17.
- The Traffic and Transport Program completed eight projects. Work on the Eastwood Transport Management and Access Plan is well under way and funds have been carried over to complete the roundabout at Wayfinding & Wingate. The Traffic Facilities Khartoum and Waterloo project has been deferred as negotiations are ongoing with Transport for NSW on addressing bus lanes priorities issues at the intersection.
- The Foreshore Program has almost completed. Delays have been experienced by VIVA pipeline approvals & wet weather. Works completed in July 2016.
- The Integrated Field Connectivity project has been carried over to 2016/17 due to the time it took to identify a suitable vendor to deliver the new application.

Operational Plan Projects for 2015/2016

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

Program/projects	Status	Comment
Roads Program		
Bridge Upgrade / Renewal		
Flood Mitigation/Constitution Road Upgrade		Substantive extra investigation required to deal with Holdmark & Infinity/VIVA oil pipeline issues
Heavy Patching		
Integrated Transport Strategic Plan		
Meadowbank Flood Mitigation/Constitution Road Investigation		
Multi-Function Poles (MFP) Street lighting		Design of replacement upgrade scheme at Meadowbank Park for failed solar lighting provided options that can be done with alternative treatments within street lighting programs.
Road Kerb Renewal		Over/under balances with road resurfacing due to change in allocating Roads To Recovery funding
Road Resurfacing Renewal		Over/under balances with road resurfacing due to change in allocating Roads to Recovery funding
Traffic Facilities Renewal		
Centres and Neighbourhood program		
Footpath Upgrade - Byfield St. Macquarie Park		Progress on the Byfield footpath renewal and tree planting were delayed due to a change in project scope arising from development activity in the street. Funds have been carried over to allow for completion of the project in 2016/17.
Pedestrian Access & Mobility Plan - Macquarie Park		

Program/projects	Status	Comment
Paths and Cycleways program		
Cycleways Construction - Expansion	✓	Talavera Road reduced in length due to adjacent development. Will be programmed once development complete
Footpath Construction Expansion	✓	Winbourne Street deferred to be done in conjunction with Road Kerb program work.
Footpath Construction Renewal	✓	
Traffic & Transport program		
Bus Shelters - new	✓	Busaco Road shelter done, Balaclava Road shelter done using shelter relocated at contractor expense.
Bus Stop DDA compliance	✓	
Bus Stop Seats - new	✓	
Car Park Renewal	✓	
Eastwood Transport Management and Access Plan 2008	↻	Raised platforms and signage completed. Wayfinding signage and the Wingate Street roundabout to be completed with carryover of funds.
PAMP Implementation Works - Central, East and West Wards	✓	
Pedestrian Accessibility & Mobility Plan	✓	
Pittwater Road #214 to Rene Street - Traffic Calming and associated Road and Drainage Works	✓	
Shop Ryder Community Bus Service	✓	
Traffic Calming Devices	✓	

Program/projects	Status	Comment
Traffic Facilities Khartoum and Waterloo	▶▶	Design complete and suspended while negotiations underway with Transport for NSW on potential bus priority lanes affecting the intersection.
Foreshore program		
Seawalls/Retaining Walls Refurbishment	↻	Works delayed by VIVA pipeline approvals & wet weather. Substantively complete with funds carried over to finish works in Q1 2016/17. Project completed in July 2016.
Internal Corporate Services program		
Integrated Field Connectivity	↻	Project carryover to 2016/17, suitable App Developer now identified.

A City of Harmony & Culture

A welcoming and diverse community, celebrating our similarities and differences, in a vibrant city of culture and learning.

Goal One	Goal Two	Goal Three
Our residents are proud of their diverse community, celebrating their similarities and differences.	People living in and visiting our city have access to an inclusive and diverse range of vibrant community and cultural places and spaces.	Our community is able to learn and grow through a wealth of art, culture and lifelong learning opportunities.

Financial Position

- Base Budget income was \$1,188,000 and expenditure was \$5,158,000, 3% under budget
- Non-Capital Projects expenditure for the year was \$96,000 and Capital Projects expenditure was \$445,000

(\$'000)	Revised Budget 2015/16	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(1,137)		(1,137)	(1,188)	(1,137)	4.55%
Expenditure	5,352	(91)	5,261	5,158	5,352	-3.62%
Net	4,215	(91)	4,124	3,970	4,215	-5.82%
Non-Capital						
Income	(3)	3		(6)	(3)	102.00%
Expenditure	135	(18)	117	96	135	-28.80%
Net	132	(15)	117	90	132	-31.58%
Capital						
Income						
Expenditure	435	5	440	445	435	2.28%
Net	435	5	440	445	435	2.28%
Reserve Movement	(215)	18	(197)	(242)	(215)	12.66%
Other Items						
Book Value of Assets						
Advances						
Loan						
Proceeds						
Loan Repayments						
Total Other Items						
Net Change In Working Capital	4,567	(83)	4,484	4,262	4,567	-6.67%

Progress against Projects

4 out of 5 projects were successfully completed

- The on-line library continues to grow with 87,970 electronic items borrowed this year
- Ryde's three-month long Winter Arts Festival included the Hungry for Art Mobile PhotoComp, workshops and Art Trail through the City of Ryde
- As part of our Ryde Remembers Centenary of ANZAC commemoration we hosted a special Remembrance Day service at Ryde Cenotaph on 11 November 2015 and ANZAC Commemorative Service on 22 April 2016

Operational Plan Projects for 2015/2016

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

Program/projects		Status	Comment
Library program			
Library Books		2.2% over budget. Actual annual expenditure is regularly slightly under or over. Receipt of goods is unpredictable as most print books are ordered in pre-publication and delivery of library books is subject to supplier and publisher release schedules.	
Community and Cultural program			
Hungry for Art			

Program/projects	Status	Comment
Ryde Remembers - ANZAC	✓	
Ryde Youth Theatre Group	✗	The project has commenced with the development of a draft business plan for the Theatre and a suggested way forward regarding its future. Work on the project has stalled with the need to establish a workable business model and funding source. A revised approach to fund the Theatre is currently being developed.
Land Use Planning program		
Heritage Grants Scheme	✓	

A City of Progressive Leadership

A well led and managed city, supported by ethical organisations which deliver projects and services to the community by listening, advocating and responding to their needs.

Goal One	Goal Two	Goal Three
Our city is well led and managed.	The City of Ryde will deliver value for money services for our community and our customers.	Our residents trust their council, feel well informed, heard, valued and involved in the future of their city.

Financial Position

- Base Budget income was \$67,300,000 and expenditure was \$22,335,000, a 7% favourable result on budget
- Non-Capital Projects expenditure for the year was \$1,460,000 and Capital Projects expenditure was \$9,099,000

	Revised Budget 2015/16	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(66,122)		(66,122)	(67,300)	(66,122)	1.78%
Expenditure	24,032	(375)	23,657	22,335	24,032	-7.06%
Net	(42,089)	(375)	(42,465)	(44,965)	(42,089)	6.83%
Non-Capital						
Income	(20)		(20)	(20)	(20)	0.00%
Expenditure	2,237	(408)	1,829	1,460	2,237	-34.75%
Net	2,217	(408)	1,809	1,440	2,217	-35.06%
Capital						
Income	(750)	750		(285)	(750)	-61.94%
Expenditure	9,315	(54)	9,261	9,099	9,315	-2.31%
Net	8,565	696	9,261	8,814	8,565	2.91%
Reserve Movement	8,909	633	9,542	12,220	8,909	37.17%
Other Items						
Book Value of Assets	(1,075)		(1,075)	(1,343)	(1,075)	24.95%
Advances						
Loan						
Proceeds	(100)		(100)		(100)	-100.00%
Loan Repayments	603		603	553	603	-8.26%
Total Other Items	(572)		(572)	(790)	(572)	-38.09%
Net Change in Working Capital	(22,971)	546	(22,425)	(23,281)	(22,971)	1.35%

Progress against Projects

- Design Our Ryde Stage One was completed in Q4. During the Stage One three-week public exhibition, 2,653 votes were received in the People's Choice category. The shortlisted entries are: Entry 16 Team2 in collaboration with Arcadia Landscape Architecture (Australia – St Leonards NSW/Hawthorn East VIC) People's Choice Winner, Entry 299 Architensions (USA – New York), Entry 392 MORQ (Australia/Italy – Perth WA and Rome), Entry 572 Beijing Institute of Architectural Design (China). Stage Two will commence in Q1 2016/17.
- On the 12 May 2016, the Minister for Local Government and the Premier of NSW announced the merger of 19 new Councils. The City of Ryde's proposed merger with Hunter's Hill and Lane Cove Councils was not progressed due to some Councils including Hunter's Hill and Lane Cove, taking legal proceedings against the State Government's merger proposals. The finalisation of the legal proceedings is uncertain and therefore no details can be given on when the proposed merger may commence.
- The 2016-2020 Four Year Delivery Plan including One Year Operational Plan 2016/17 was adopted by Council on 28 June 2016.
- The City of Ryde for the sixth consecutive year has achieved a Gold Award at the 2016 Australasian Reporting Awards (ARA). This Year City of Ryde was also a finalist in the Work Health and Safety Reporting Special Award. The Awards are run by the ARA, an independent not-for-profit organisation supported by volunteer professionals from the business community and professional bodies concerned about the quality of financial and business reporting.

Operational Plan Projects for 2015/2016

Key: On track Action required Complete Not started Cancelled Deferred

Program/projects	Status	Comment
Property Portfolio program		
Civic Centre- Essential Renewal		No further work to be completed at Civic Centre due to relocation to new premises at Binary Centre
Commercial Buildings Renewal		
Corporate Buildings Renewals		No further work to be completed at Civic Centre due to relocation to new premises at Binary Centre. Funds returned to Reserve.
Development of 33-35 Blaxland Road, Ryde (Argyle Centre)		Capital Expenditure Renewal Report to be submitted to Office of Local Government by September/October 2016.
Development of 741-747 Victoria Road (Battery World)		Capital Expenditure Renewal Report to be submitted to Office of Local Government by September/October 2016.
Operational Buildings Renewal		
Property Strategy Plan		Presentation to Councillor Workshop scheduled for July 2016 to complete draft strategy. Carryover project
Customer and Community Relations program		
Community Forums		
Internal Corporate Services program		
CSO Reporting Systemisation		Project to be reassessed with funding carried over to 2016/17.
Fit for the Future		On the 12 May 2016, the Minister for Local Government and the Premier of NSW, announced the merger of 19 new Councils. The City of Ryde's proposed merger with Hunter's Hill and Lane Cove Councils was not progressed due to some Councils including Hunter's Hill and Lane Cove, taking legal proceedings against

Program/projects	Status	Comment
Fit for the Future Action Plan Implementation	⊖	the State Government's merger proposals. The finalisation of the legal proceedings is uncertain and therefore no details can be given on when the proposed merger may commence.
Fit for the Future Strategic Asset Management Capability	⊖	
Information Technology Renewals	↻	Civic Centre office & data centre relocated to North Ryde Office. Payment gateway/portal implementation delayed & to be reviewed due to CFO resignation. Health & Building Inspectors mobility application development delayed due to technical issues. Funds will be carried over to 2016/17.
Plant & Fleet Purchases	✓	
Tech One Enhancements	↻	Further Tech One enhancements are pending the appointment of CFO and the results of amalgamation.
Works & Assets System Manual	✓	

1. Open Space, Sport & Recreation program

Developing, delivering, maintaining and managing all our sports, recreation, outdoor, open spaces and natural areas infrastructure, services and facilities.

Key: 🟢 On track ✖ Action required ✔ Complete ⊖ Not started ⊗ Cancelled ➡ Deferred

1.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	88%	✔	94 of 107 milestones completed YTD.
No. of user visits participating in organised sport on Council's active open space areas	>= 500,000	603,000	✔	Q4 = 147,000.
% capacity of parks/fields booked (capacity based on 8 hour booking per day)	>= 0%	39%	🟢	Base year to identify utilisation % of fields
No. of visitors to RALC	>= 780,000	755,737	✔	Q4 attendance 166,049.
% compliance with pool water bacteriological criteria	= 100%	100%	✔	
% community satisfaction with passive parks and playgrounds	>=80%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
% community satisfaction with sportsgrounds and ovals	>=75%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
% community satisfaction with swimming pools RALC facilities	>=70%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.

Measure	2015/2016 Target	YTD Progress	Status	Comment
% community satisfaction with protecting the natural environment	>=66%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
% community satisfaction with tree management Public /Private trees	>=45%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.

1.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	(6,598)	(6,700)	
Expense	15,380	14,116	
Total Base Budget	8,782	7,416	

1.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Sportsfield Floodlighting Renewal	362,694	325,777	🔄	Project completion date amended to Q1 2016/17 due to unfavourable subsurface conditions. Lighting upgrade projects at Eastwood and Ryde Park are completed with ELS Hall Park Field #1 to be completed early Q1 2016/17.
Sportsfield Renewal & Upgrade	798,464	561,178	🔄	Meadowbank Park Project funds carried over for re-scoped projects, as per Council Resolution 26 April 2016. Meadowbank field drainage

Approved Projects		2015/2016 Budget \$	YTD Actual \$	Status	Comment
RALC Asset Renewal		240,000	179,782	✓	project was amended from a drainage to capping project. Centre painting, upgrade electrical switchboards, replace carpet & tiling in reception and kiosk, boom pallet trolley completed in Q4, delay in shipping of toddlers pool water features has pushed final project to be completed in Q1 2016/17
Sportsground Amenities Renewal & Upgrade		321,856	320,787	✓	
Playground Construction - Renewal		388,755	384,127	✓	
Community Garden & Nursery		27,320	22,180	✓	
Active in Ryde Program Implementation		18,500	14,604	✓	Ongoing program
Flora and Fauna Surveys		20,000	16,500	🔄	This is a carryover project with surveys being conducted over Autumn 2016 and Spring 2016 months. Preliminary Autumn survey results presented to BEAC 30 May 2016 and 18 July 2016. Spring survey to be completed by November 2016 with final report covering both seasons to be completed before 30 November 2016. This project is due to be completed before the end of December 2016
Street Tree Planting Program		75,000	79,407	✓	
Park & Open Space Tree Planting Program		25,000	7,945	✓	
Macquarie Park, Waterloo Rd		0	0	🔄	This project did not commence due to the need to resolve the planning provisions for the site. Funds have been carried over to allow the design and construction phase to commence.
Adventure Park Upgrade		225,000	190,586	✓	
Brush Farm Park Signage		37,500	44,934	✓	

Approved Projects			
	2015/2016 Budget \$	YTD Actual \$	Status Comment
Brush Farm Park Steps	80,500	80,114	🟡
Synthetic Sports Surface Action Plan	284,312	136,799	🟢
Following Council's endorsement of the field upgrade program, the construction phase of the project was transferred to the Operations Dept. in Q3. The tender process is completed and works on the ELS Hall fields will commence in September 2016.			
Dog Off Leash - ELS Hall Park	40,000	36,011	🟡
This project was completed by June 2016.			
New Projects			
	2015/2016 Budget \$	YTD Actual \$	Status Comment
Signage at Playgrounds (Capital)	30,000	11,250	🟢
Early in Q4 it was resolved to defer the project and recommence it in 2016/17 once the new Council is established - with the new name and logo. Funds have been carried over to allow the works to be undertaken.			
Marsfield Park - Cricket Wicket	400,000	60,000	🟢
Project to be completed prior to Summer Season as detailed in Council Resolution 15 December 2015, works to be completed in Q1 2016/17.			
Carryover Projects			
	2015/2016 Budget \$	YTD Actual \$	Status Comment
Sportsfield Floodlighting Expansion	234,502	203,283	🟡
Morrison Bay Lighting Project Completed			
Sportsground Amenities Upgrades Expansion	110,611	109,169	🟡
Projects completed in Q3			
Protecting Biodiversity in Ryde	33,710	28,130	🟢
Project being carried over to 2016/17. Draft Biodiversity Plan presented to BEAC 30 May 2016 and again 18 July 2016. Report proposed to PEC in September 2016 requesting Plan go on exhibition for 28 days. After which any submissions will be reviewed and further report will go to Council in November 2016 to adopt Plan. This project is due to be			

Carryover Projects		2015/2016 Budget \$	YTD Actual \$	Status	Comment
completed in December 2016					
Implementation of Children Play Plan		71,775	65,600	✓	
Plan for sustainable management of sport		105,292	94,805	↻	Funding for Sport & Recreation Strategy, responsibility sits with Strategic City.
Restoring Blue Gum High in Darvall Park		13,245	7,942	✓	
Restoring Blue Gum High in Denistone Pk		2,000	275	✓	
ELS Hall Park #1 - Synthetic Surface		727,129	122,536	↻	Project carried over as detailed in Council Resolution 15 December 2015, Works to commence Q1 2016/17.
Shrimptons Creek - termite infestation		105,154	93,602	✓	
Implementation of Children Play Plan - P2		288,836	403,068	↻	Implementation of the Children Play Plan in particular (Melrose Park, Elouera Reserve, Banjo Patterson Park have been delayed due to issues with the tendering requirements and complexities arising with the design of the play equipment. Funds have been carried over to allow for the completion of the project in 2016/17. Over expenditure is due to previous carryover being overestimated and budget has been adjusted to meet actual expenditure in this review.

2. Roads Program

Managing and maintaining our roads, bridges and retaining walls.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

2.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	98%	✓	97 of 99 milestones completed YTD.
% of road pavement network that are condition level 4 or better	93%	95%	✓	
% community satisfaction with maintaining local roads	>=51%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.

2.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	(2,751)	(2,978)	
Expense	3,471	3,491	
Total Base Budget	721	512	

2.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Road Resurfacing Renewal	5,787,970	5,358,044	✓	Over/under balances with road resurfacing due to change in allocating Roads To Recovery funding

Approved Projects		2015/2016 Budget \$	YTD Actual \$	Status	Comment
Road Kerb Renewal		1,368,250	1,749,901	✓	Over/under balances with road resurfacing due to change in allocating Roads To Recovery funding
Traffic Facilities Renewal		164,700	153,799	✓	
Bridge Upgrade / Renewal		203,943	203,667	✓	
Integrated Transport Strategic Plan		150,000	108,523	✓	
Heavy Patching		257,500	262,124	✓	
Multi-Function Poles (MFP) Street lighting		100,000	33,920	⊖	Design of replacement upgrade scheme at Meadowbank Park for failed solar lighting provided options that can be done with alternative treatments within street lighting programs.
Flood Mitigation/Constitution Road Upgrade		100,000	118,560	✓	Substantive extra investigation required to deal with Holdmark & Infinity/VIVA oil pipeline issues
Meadowbank Flood Mitigation/Constitution Road Investigation		120,000	125,412	✓	

3. Property Portfolio program

Developing, managing and maintaining our portfolio of corporate, commercial and civic properties.

Key: ➡ On track ✖ Action required ✔ Complete ⊖ Not started ⊗ Cancelled ➡➡ Deferred

3.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	92%	✔	12 of 13 milestones completed YTD.
% of Nett return on all commercial properties	TBD	NA	-	This indicator is still being developed and will be reported in future Q4 reports.

3.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	(2,249)	(2,108)	
Expense	4,067	3,574	
Total Base Budget	1,818	1,466	

3.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Corporate Buildings Renewals	0	0	✔	No further work to be completed at Civic Centre due to relocation to new premises at Binary Centre. Funds returned to Reserve.
Commercial Buildings Renewal	885,652	873,560	✔	

Approved Projects		2015/2016 Budget \$	YTD Actual \$	Status	Comment
Operational Buildings Renewal		50,000	48,844	✓	
Property Strategy Plan		150,000	71,785	✓	Presentation to Councillor Workshop scheduled for July 2016 to complete draft strategy. Carryover project
Civic Centre- Essential Renewal		350,000	290,553	✓	No further work to be completed at Civic Centre due to relocation to new premises at Binary Centre
Development of 741-747 Victoria Road (Battery World)		100,000	38,037	✓	Capital Expenditure Renewal Report to be submitted to Office of Local Government by September/October 2016.
Development of 33-35 Blaxland Road, Ryde (Argyle Centre)		100,000	53,807	✓	Capital Expenditure Renewal Report to be submitted to Office of Local Government by September/October 2016.

New Projects		2015/2016 Budget \$	YTD Actual \$	Status	Comment
Ryde Civic Hub - International Design Competition		710,000	390,977	🔄	Stage One was completed in Q4. During the Stage One three-week public exhibition, 2,653 votes were received in the People's Choice category. The shortlisted entries are: Entry 16 Team2 & Arcadia Landscape Architecture (Australia – St Leonards NSW/Hawthorn East VIC) People's Choice Winner, Entry 299 Architensions (USA – New York), Entry 392 MORQ (Australia/Italy – Perth WA and Rome), Entry 572 Beijing Institute of Architectural Design (China) Stage Two will commence in Q1 of 2016/17.

Carryover Projects		2015/2016 Budget \$	YTD Actual \$	Status	Comment
Outdoor Advertising Development		74,905	95,250	✓	

Carryover Projects		2015/2016 Budget \$	YTD Actual \$	Status	Comment
West Ryde Community Facility - Project Management		31,998	46,331		

4. Catchment program

Managing, monitoring and maintaining water quality and reuse, our stormwater and natural waterways.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

4.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	95%		19 of 20 milestones completed YTD.
% of stormwater assets that are condition level 4 or better	90%			
% of monitored waterways that meet the Aquatic Stream health index	N/A	N/A	-	
% community satisfaction with stormwater management	Baseline Year	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.

4.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	(28)	(188)	
Expense	2,324	2,075	
Total Base Budget	2,296	1,887	

4.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
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Approved Projects				
	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Stormwater Asset Replacement Renewal	637,860	629,334	🔄	Blaxland Road carried over, scope without RMS component
Stormwater Improvement Works Renewal	1,727,000	1,627,889	🔄	Local Flooding Improvement Quandong Reserve - commenced
New Projects				
	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Gladesville Litter Reduction Project	59,262	57,476	🔄	
Carryover Projects				
	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Water Quality & Riparian Improvements	220,000	195,588	👍	

5. Centres and Neighbourhood program

Developing, delivering, maintaining and managing all our public domain infrastructure, facilities and place management.

Key: ➡ On track ✖ Action required ✔ Complete ⊖ Not started ⦿ Cancelled ➡➡ Deferred

5.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	85%	✔	35 of 41 milestones completed YTD.
% community satisfaction with cleanliness of town centres	>=63%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
% community satisfaction with street lighting	>=58%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
% community satisfaction with public art	>=50%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
% community satisfaction with graffiti removal	>=44%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
% community satisfaction with renewal of town centres	Baseline Year	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
% community satisfaction with public toilets	>=36%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.

5.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	(412)	(403)	
Expense	3,914	3,473	
Total Base Budget	3,502	3,070	

5.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Neighbourhood Centre Renewal	130,550	91,760	✓	The commencement of works in Allars Street Centre were delayed due to resourcing and the project was not completed in 2015/16. Construction crews were deployed on other projects while Allars Street scoping and design was completed. Funds have been carried over into 2016/17 to allow for the completion of the works.
Town Centre Upgrade Renewal	2,598,423	2,930,486	↻	Works on Rowe Street continue and are on track for completion within Q1 2016/17. Funds have been carried over to allow for the completion of the project in 2016/17. Over estimation of budget carryover to be corrected in this review.
Footpath Upgrade - Byfield St Macquarie Park	350,000	105,000	↻	Progress on the Byfield footpath renewal and tree planting were delayed due to a change in project scope arising from development activity in the street. Funds have been carried over to allow for completion of the project in 2016/17.
Pedestrian Access & Mobility Plan - Macquarie Park	115,000	122,055	✓	
Gladsville Clock tower Monument Conservation	10,000	2,856	✗	The project was not completed in 2015/16. The study required will be done in 2016/17 as part of the construction phase of the project.
Shared Path Signage	50,000	16,066	✓	

Approved Projects				
	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Street Tree Planting in Byfield Street Macquarie Park	10,000	7,500	🔄	Progress on the Byfield footpath renewal and tree planting was delayed due to a change in project scope arising from development activity in the street. . Funds have been carried over to allow for the completion of the project in 2016/17.
New Projects				
	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Lighting & CCTV in Eastwood - Safer Streets Program	200,000	200,652	👉	
Carryover Projects				
	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Footpath Upgrade Delhi Rd	569,386	557,182	👉	

6. Library program

Delivering all our library services.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

6.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		22 of 22 milestones completed YTD.
No. of library loans per capita (combined Ryde/Hunters Hill population is utilised)	>= 7.3	7.3		
No. of visits to the library annually	>= 900,000	939,246		Q4 result 250,314. The closure of the West Ryde Library for renewal works from 16 November 2015 to 8 December 2015 had a significant impact on yearly total loans and visit statistics for 2015/16.
% external customers satisfied with quality of service	>= 97%	97%		
% community satisfaction with library services	>=86%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.

6.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	(1,018)	(1,036)	
Expense	5,172	4,894	
Total Base Budget	4,155	3,859	

6.3. PROJECTS

Approved Projects					Comment
	2015/2016 Budget \$	YTD Actual \$	Status		
Community Buildings Renewals - Libraries	360,972	336,518	✓		Highly successful project. Very popular with the community.
Library Books	434,676	444,575	✓		2.2% over budget. Actual annual expenditure is regularly slightly under or over. Receipt of goods is unpredictable as most print books are ordered in pre-publication and delivery of library books is subject to supplier and publisher release schedules.
Digital enhancement for Libraries	26,300	24,844	✓		

7. Governance and Civic program

Supporting our mayor and councillors; through council process and civic events; and providing guidance on governance to support other areas of council.

Key: ✔ On track ✘ Action required ✔ Complete ⊖ Not started ⊗ Cancelled ▶▶ Deferred

7.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	-	NA	
Number of known breaches of statutory/council policy requirements	<= 0	0	✔	
% of Councillor requests responded to within agreed service standard	>= 90%	79%	✘	
% of Councillor satisfaction (Average or better response) with the quality of responses provided by the helpdesk	>= 80%	NA	-	2015/16 Result not available.

7.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	(5)	(6)	
Expense	3,370	3,393	
Total Base Budget	3,365	3,387	

8. Customer and Community Relations program

Engaging with our community, all media and community relations, branding and marketing our city and developing and managing all our customer services.

Key: 🟢 On track ✖ Action required ✔ Complete ⊖ Not started ⊗ Cancelled ➡ Deferred

8.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	67%	✖	2 of 3 milestones completed YTD. All projects completed.
% of Calls to the Customer Call Centre Resolved at the first point of contact	>= 85%	73%	✖	With ongoing reductions in the Duty Officer availability, this has caused an increase in messages taken. New staff members require more training and lack the knowledge to handle some enquiries.
% customer satisfaction with the service provided at the Customer Service Centre	>= 80%	89%	✔	
% customer satisfaction with the service provided at the Ryde Planning and Business Centre	>= 80%	NA	-	2015/16 Result not available.
% community satisfaction with Council's website	>=66%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
% community satisfaction with provision of council information to the community	>=54%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
% community satisfaction with community making involvement/participation into Council decisions that directly impact them	>=32%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.

8.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	(15)	(15)	
Expense	3,278	2,914	
Total Base Budget	3,264	2,899	

8.3. PROJECTS

9. Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Community Forums	10,000	9,347	✓	

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Web Content Management System	72,426	61,370	✓	

10. Community and Cultural program

Managing all community services, community development, community buildings and events and driving cultural development.

Key: ➡ On track ✗ Action required ✔ Complete ⊖ Not started ⦿ Cancelled ➡ Deferred

10.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	40%	✗	4 of 10 milestones completed YTD, with reasons for these projects being delayed detailed in the Projects section.
No. of new clients using the home modification service	>= 250	199	✗	Q4 result was 53.
No. of home modification jobs completed	>= 606	521	🔄	Q4 Result was 147.
% customer satisfaction for CoR's home modification and maintenance service	>= 90%	NA	-	
No. of children immunised	>=1,424	1,300	✗	
% customer satisfaction for CoR's immunisation service	>= 90%	99%	👉	
No. of people attending key events and programs conducted by CoR	>= 100,000	106,570	👉	Cinema in the Park- 9th April- 400 people
				Citizenship- 28th April, 19th May, 16th June – 900 people
				Volunteer Awards- 300 people
				ANZAC ceremony and touchscreen launch- 22nd April – 60 people
Hungry for Art- 15th June – 200 people				
% capacity of leased halls booked (capacity based on 8 hour booking per day)	>= 60%	75%	👉	

Measure	2015/2016 Target	YTD Progress	Status	Comment
% capacity of meeting rooms booked (capacity based on 8 hour booking per day)	>= 45%	50%	✓	
% customers satisfied with road safety programs and workshops	80%	92%	✓	
% Not for Profit Sector satisfaction with support provided by CoR	N/A	NA	-	
% of Community Leased Buildings that are condition level 4 or better	Baseline Year	NA	-	Data still to be collected.
% community satisfaction with community events and festivals	>=73%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
% community satisfaction with community halls and facilities	>=57%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
% community satisfaction with support services for seniors	>=48%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
% community satisfaction with support services for people with disability	>=40%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
% community satisfaction with Road Safety	Baseline Year	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.

10.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	(1,700)	(1,803)	
Expense	4,291	3,980	
Total Base Budget	2,592	2,177	

10.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Community Buildings Renewal	304,682	277,092	🔄	A number of projects identified were delayed due to pending Council endorsement and architectural reports. These projects will be carried forward to 2016/17
Ryde Youth Theatre Group	64,298	56,808	✗	The project has commenced with the development of a draft business plan for the Theatre and a suggested way forward regarding its future. Work on the project has stalled with the need to establish a workable business model and funding source. A revised approach to fund the Theatre is currently being developed.
Ryde Remembers - ANZAC	38,347	22,319	✓	
Hungry for Art	2,000	71	🔄	

11. Risk Management program

Managing all legal services, procurement and internal auditing, assessing and managing business continuity, risk and disaster management.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

11.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
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% of project milestones met on time	90%	33%		1 of 3 milestones completed YTD. After review anticipated completion date for the 2 outstanding milestones is now 30 November 2016.
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11.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
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Income	(143)	(267)	
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Expense	3,168	2,758	
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Total Base Budget	3,025	2,492	
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11.3. PROJECTS

New Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
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Work Health and Safety Framework documentation	61,000	60,680		
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Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
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Carryover Projects		2015/2016 Budget \$	YTD Actual \$	Status	Comment
Procurement Framework Review (Outcomes of EY Review)		29,500	22,600		Progress against the two milestones has been achieved but not yet fully completed

12. Paths and Cycleways program

Developing, managing and maintaining our footpaths and cycleways.

Key: 🟢 On track 🛑 Action required 🟡 Complete ☹ Not started 🛑 Cancelled ➡ Deferred

12.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	98%	🟡	42 of 43 milestones completed YTD.
% of paths and cycleways that are condition 4 or better	97%	98%	🟡	
% community satisfaction with cycleways maintenance	>=54%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
% community satisfaction with footpaths maintenance	>=50%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.

12.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	(56)	(52)	
Expense	2,091	1,683	
Total Base Budget	2,035	1,631	

12.3. PROJECTS

Approved Projects				Comment	
	2015/2016 Budget \$	YTD Actual \$	Status		
Footpath Construction Renewal	487,000	513,990	✓		
Cycleways Construction - Expansion	806,000	653,752	✓	Talavera Road reduced in length due to adjacent development. Will be programmed once development complete	
Footpath Construction Expansion	1,148,439	1,107,690	✓	Winbourne Street deferred to be done in conjunction with Road Kerb program work.	
Carryover Projects				Comment	
	2015/2016 Budget \$	YTD Actual \$	Status		
Footpath construction Plassey Road	326,055	326,055	✓		

13. Environmental program

Monitoring and managing our environmental performance, developing environmental policy and making our community aware of environmental impact.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

13.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		7 of 7 milestones completed YTD.
Equivalent Tonne (et) CO2 saved across organisation from mitigation actions implemented.	>= 400 tonnes	850 tonnes		
% change in energy consumption for all of Council facilities measured against 2003/04 baseline year	<5%	0%		
% reduction in Council water consumption across all facilities below 2003/04 base year	<15%	8%		
State of Environment Report completed and compliant with legislation	1	1		There is no longer a legislative requirement for Councils to prepare individual State of the Environment report each year, however, we report data on environmental indicators and other information relevant to Ryde.
% customer satisfaction with the environmental education service	Baseline Year	NA	-	
% community satisfaction with environmental education programs	>=46%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.

13.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	(10)	(6)	
Expense	408	358	
Total Base Budget	398	352	

13.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Waste - to - Art	24,450	25,657	🔄	This project normally bridges financial years. Project logistics, media and promotions and some workshops completed in 2015/16. Competition and Awards nights to be held in August 2016 to avoid clash with Hornsby Art Competition usually around June/July 2016. Project closure now expected in September 2016.
Lighting Upgrade - Council Facilities	159,347	163,362	✓	2 year project completed on time. Budget exceeded due to additional indoor air monitoring required (lead and AC monitoring) at the Civic Centre for WHS reason.

14. Strategic City program

Providing strategic direction and planning; and managing the reporting of our corporate performance.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

14.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	-	NA	
% community satisfaction with long term planning for the City	>=33%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.

14.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	(13)		
Expense	442	366	
Total Base Budget	429	366	

15. Land Use Planning program

Planning, delivering and managing our land and urban design and enhancing and informing on our heritage.

Key: On track Action required Complete Not started Deferred

15.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	73%		11 of 15 milestones completed YTD.

15.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	(123)	(115)	
Expense	1,226	1,148	
Total Base Budget	1,102	1,033	

15.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Transport Management Association	200,000	200,000		
Heritage Grants Scheme	20,000	14,500		

Carryover Projects					Comment
	2015/2016 Budget \$	YTD Actual \$	Status		
Section 94 Contribution Plan	32,111	7,126	🔄		At this stage the majority of work on the development of the new plan has been done by staff. A new project is proposed in 2016/17 for the new plan - the proposed budget is \$100,000.
Electronic Development Assessment Project	129,616	7,702	👉		As noted in previous quarters the scope of the project has been reduced to allow further work on other core systems (see TechOne Enhancements) and Council's Section 94 Plan. Remaining software upgrades have been completed and unspent funds are to be returned to General Revenue.
Affordable Housing Policy	9,287	8,569	👉		The project is completed - with adoption by Council in April 2016

16. Traffic & Transport program

Managing our transport, traffic and car parking; developing sustainable transport options.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

16.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	✓	32 of 32 milestones completed YTD.
No. of passengers transported by Top Ryder Community Bus Service	>= 38,000	41,508	✓	
% Customers Satisfied with CoR's Top Ryder Community Bus Service	98%	95%	✓	
% community satisfaction with car parking availability	>=39%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
% community satisfaction with traffic flow and congestion	Baseline Year	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.

16.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	(474)	(845)	
Expense	1,066	1,181	
Total Base Budget	592	336	

16.3. PROJECTS

Approved Projects		2015/2016 Budget \$	YTD Actual \$	Status	Comment
Car Park Renewal		165,000	148,462	✓	
Pedestrian Accessibility & Mobility Plan		60,000	47,287	✓	
Shop Ryder Community Bus Service		175,000	183,931	✓	
Road Safety Plan		70,000	65,694	✓	
Bus Shelters - new		60,000	38,544	✓	Busaco Road shelter done, Balaclava Road shelter done using shelter relocated at contractor expense.
Bus Stop DDA compliance		90,040	89,166	✓	
Bus Stop Seats - new		33,770	33,036	✓	
Traffic Calming Devices		498,343	475,656	✓	
Traffic Facilities Khartoum and Waterloo		274,745	273,330	▶▶	Design complete and suspended while negotiations underway with Transport for NSW on potential bus priority lanes affecting the intersection.
PAMP Implementation Works - Central, East and West Wards		100,000	87,204	✓	
Eastwood Transport Management and Access Plan 2008		270,846	172,729	↻	Raised platforms and signage done. Wayfinding and Wingate roundabout to be completed with carryover of funds.
Pittwater Road #214 to Rene Street - Traffic Calming and associated Road and Drainage Works		250,000	231,995	✓	

New Projects		2015/2016 Budget \$	YTD Actual \$	Status	Comment
Morrison Road LATM		324,000	227,889	🔄	Phase 1 works complete including raised thresholds. Phase 2 commenced including intersection upgrade works.
Carryover Projects		2015/2016 Budget \$	YTD Actual \$	Status	Comment
Meadowbank/Gladesville Traffic Study		53,855	22,560	✓	Agreed with RMS to apply to supplement Morrison Rd LATM

17. Economic Development program

Business sector and economic development.

Key: On track Action required Complete Not started Cancelled Deferred

17.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		15 of 15 milestones completed YTD.
% Customers Satisfied with CoR's Business Workshops	Baseline Year	NA	-	

% community satisfaction with Council's supporting of local jobs and businesses

Baseline Year

NA

-

This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.

17.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	(6)	(4)	
Expense	145	92	
Total Base Budget	139	88	

17.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Economic Development Plan Implementation	56,207	42,678		Completed

Approved Projects				
	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Implementation-Macquarie Park Marketing Plan	50,000	12,896	✓	Completed - unspent funds to be returned to Macquarie Park Levy Reserve
Centres Activation Program (Town and Neighbourhood Centres)	150,000	81,292	✓	This project funds the position Neighbourhood Activation Officer. The position was filled in Oct 2015.
New Projects				
	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Night Time Economy	0	10,000	↻	The project commenced late in Q3 and funds will be carried over into 2016/17 to allow it completion

18. Organisational Development program

Addressing workforce planning, driving culture and performance, assessing process efficiency and overseeing all corporate communications.

Key: On track Action required Complete Not started Cancelled Deferred

18.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	-	NA	

18.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	(5)	(13)	
Expense	312	294	
Total Base Budget	307	281	

19. Foreshore program

Managing all aspects of our foreshore.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

19.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		8 of 8 milestones completed YTD.
% of Seawalls that are condition level 4 or better	95%	96%		

19.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income			
Expense	83	106	
Total Base Budget	83	106	

19.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Seawalls/Retaining Walls Refurbishment	998,786	879,995		Works delayed by VIVA pipeline approvals & wet weather. Substantively complete with carryover to Q1 2016/17

20. Regulatory program

Delivering all our regulatory assessments and activities, including building regulations, environmental regulations, road, parking and footpath enforcement and animal management.

Key: On track Action required Complete Not started Cancelled Deferred

20.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	-	NA	
% Customers satisfied with CoR's Development Application Service	74%	74%		
Total development value of approved development applications (in \$million - cumulative)	>= \$0	\$1.5 billion		
Mean number of DAs processed per person	>= 57	87		
DA assessment time (days) - against the Group 3 benchmark (Mean Gross Assessment Time**)	<= 95	74		
No. of DAs in each category - residential	>= 0	240		
No. of DAs in each category - single new dwelling	>= 0	195		
No. of DAs in each category - commercial, retail, office	>= 0	115		
Total no. of DAs received	>= 0	878		
Total no. of DAs determined	>= 0	839		
Mean gross DA determination times: Residential alterations and additions (against 13-14 Group 3 Average) *Note all Service Unit	<= 77	74		

Measure	2015/2016 Target	YTD Progress	Status	Comment
Performance Indicators referring to Development Applications (DAs) include Section 96 Applications.				
Mean gross DA determination times: Single new dwelling (against 13-14 Group 3 Average) *Note all Service Unit Performance Indicators referring to Development Applications (DAs) include Section 96 Applications.	<= 105	81	✓	
Mean gross DA determination times: Commercial, retail, office (against 13-14 Group 3 Average) *Note all Service Unit Performance Indicators referring to Development Applications (DAs) include Section 96 Applications.	<= 91	81	✓	
% Customers Satisfied with CoR's Building Compliance Services.	Baseline Year	45%	-	
No. of food premises inspections	<=850	854	✓	
% Customers satisfied with CoR's Council's Illegal Dumping, Abandoned Vehicle, and Companion Animal Management Services	Baseline Year	76%	-	
% community satisfaction with animal management	>=57%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
% community satisfaction with food, health and noise enforcement	>=54%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
% community satisfaction with traffic & parking enforcement	>=44%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.

Measure	2015/2016 Target	YTD Progress	Status	Comment
% community satisfaction with illegal dumping	>=44%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
% community satisfaction with development and building applications	Baseline Year	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
20.2. BASE BUDGET				
	YTD Budget \$	YTD Actual \$	Comment	
Income	(9,875)	(10,779)		
Expense	8,306	7,530		
Total Base Budget	(1,569)	(3,249)		

21. Waste and Recycling program

Managing our domestic and commercial waste services, educating on and facilitating recycling and disposal services.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

21.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	✓	30 of 30 milestones completed YTD.
% tonnes of recycling from all domestic waste services	48%	43%	✓	
% customer satisfaction with CoR's waste management and recycling service for business	Baseline Year	NA	-	Customer survey was deferred as it was a contract change over year. Customer survey is scheduled for 2016/17 to reflect 12 months after operation of new contract.
% community satisfaction with waste and recycling service	>=86%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.
% community satisfaction with household clean up and collection	>=83%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.

21.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	(19,541)	(20,400)	
Expense	18,569	16,587	
Total Base Budget	(972)	(3,813)	

21.3. PROJECTS

Approved Projects					Comment
	2015/2016 Budget \$	YTD Actual \$	Status		
Old Landfill Sites Subsidence Program	200,000	203,265	✓		Projects completed in Q3
Home Waste & Sustainability	67,000	58,431	✓		
Porters Creek Precinct	430,000	343,999	✓		

Carryover Projects					Comment
	2015/2016 Budget \$	YTD Actual \$	Status		
Living on the Block - Managing Household Cleanup	116,928	123,361	✓		Over spend covered by Domestic Waste Budget
Implement waste education campaign and branding	48,256	49,927	✓		Over spend covered by Domestic Waste Budget

22. Internal Corporate Services program

Developing and managing our information, records and corporate knowledge; implementing information technology, communications, business, financial and HR infrastructure and services. Managing our fleet and plant; planning and developing assets; all project management and administrative support.

Key: On track Action required Complete Not started Cancelled Deferred

22.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	71%		12 of 17 milestones completed YTD.
% return on investment over the standard investment benchmark (ie. Bank Bill Swap Reference Rate (Australian financial market) - BBSW)	>= 0.85%	1.03%		
% of annual capital works program completed	>=85%	89%		
% of Council's plant fleet that meet the Euro4 standards (equivalent to green star rating)	>=95%	100%		
% Council's fleet cars to meet 3.5 green star rating	>=95%	100%		
% community satisfaction with Council's financial management	>=32%	NA	-	This is a biannual survey that was scheduled to be completed in 2015/16. However, it was moved to the 2016/17 Operational Plan and will be run this financial year.

22.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	(63,729)	(64,938)	

	YTD Budget \$	YTD Actual \$	Comment
Expense	9,591	9,297	
Total Base Budget	(54,138)	(55,642)	
22.3. PROJECTS			
	2015/2016 Budget \$	YTD Actual \$	Status Comment
Information Technology Renewals	448,100	388,508	🔄 Civic Centre office & data centre relocated to North Ryde Office. Payment gateway/portal implementation delayed & to be reviewed due to CFO resignation. Health & Building Inspectors mobility application development delayed due to technical issues. Funds will be carried over to 2016/17.
TechOne Enhancements	314,504	77,892	🔄 Further TechOne enhancements are pending the appointment of CFO and the results of amalgamation.
Plant & Fleet Purchases	2,750,000	2,749,205	👉
Works & Assets System Manual	40,000	43,750	👉
Fit for the Future	161,846	153,397	👉 On 12 May 2016, the Minister for Local Government and the Premier of NSW, announced the merger of 19 new Councils. The City of Ryde's proposed merger with Hunter's Hill and Lane Cove Councils was not progressed due to some Councils including Hunter's Hill and Lane Cove, taking legal proceedings against the State Government's merger proposals. The finalisation of the legal proceedings is uncertain and therefore no details can be given on when the proposed merger may commence.
Fit for the Future Action Plan Implementation	150,000	0	⊖

Approved Projects					Comment
Fit for the Future Strategic Asset Management Capability	2015/2016 Budget \$	YTD Actual \$	Status	0	⊖
	100,000				
CSO Reporting Systemisation	50,000	6,500	⊖		Project to be reassessed with funding carried over to 2016/17.
Integrated Field Connectivity	50,000	7,500	🔄		Project carryover to 2016/17, suitable App Developer now identified.
New Projects					Comment
Organisational Review	2015/2016 Budget \$	YTD Actual \$	Status	502,113	✓
	500,000				
Organisational Review	4,234,270	2,815,202	✓		
Carryover Projects					Comment
GPIMS - System Development	2015/2016 Budget \$	YTD Actual \$	Status	38,427	✓
	40,038				

Appendix A – Reserve Listing Report

Natural Account	Description	15/16 Opening Balance	Budget To Reserve	Budget From Reserve	15/16 Budget Result	Review To Reserve	Review From Reserve	15/16 Review Result
93001 - Internally Restricted Revenues								
8301	Stockland Creche Contribution	223,038.36		-30,038.00	193,000.36		-14,333.00	178,667.36
8302	Voluntary Planning Agreement Reserve	7,667,415.31	2,085,316.00	-667,625.00	9,085,106.31	-210,125.00	212,625.00	9,087,606.31
8303	Accommodation Reserve		16,734,270.00	-4,498,520.00	12,235,750.00	-750,000.00	1,419,068.00	12,904,818.00
8304	Asset Replacement Reserve	33,329,274.69	5,192,590.00	-26,207,520.00	12,314,344.69		2,152,535.00	14,466,879.69
8305	Plant Replacement Reserve	2,873,126.86	3,339,670.00	-3,537,970.00	2,674,826.86		15,630.00	2,690,456.86
8306	Ryde Aquatic Leisure Centre Reserve	2,849,980.54	5,030,475.00	-5,273,295.00	2,607,160.54		46,868.00	2,654,028.54
8307	Financial Security Reserve	3,437,878.13	877,637.00		4,315,515.13			4,315,515.13
8308	Public Art Reserve	528.00			528.00	9,651.00		10,179.00
8309	Council Election Reserve	458,306.27	75,000.00		533,306.27			533,306.27
8310	Risk Rebate Reserve	79,718.11		-20,000.00	59,718.11			59,718.11
8311	Investment Property Reserve	14,405,560.15		-1,255,184.00	13,150,376.15			13,150,376.15
8312	Civic Precinct Redevelopment Reserve	947,392.85		-648,734.00	298,658.85		319,023.00	617,681.85
8313	Community Grants Reserve	89,500.00		-89,500.00		228,958.00		228,958.00
8314	Carryover Works Reserve	872,829.23	184,376.00	-686,502.00	370,703.23	960,947.00	-122,850.00	1,208,800.23
8317	Meger and Transition Reserve		4,858,734.30		4,858,734.30	8,449.00		4,867,183.30
8318	Porters Creek Reserve	199,348.89			199,348.89			199,348.89
8319	Insurance Fluctuation Reserve	751,487.62		-120,000.00	631,487.62			631,487.62
8320	OHS & Injury Management Reserve	215,751.55		-61,000.00	154,751.55			154,751.55
8321	Public Domain Plan Reserve	138,602.00			138,602.00			138,602.00
8322	Planning Proposal Reserve	169,378.38			169,378.38			169,378.38
8323	Macquarie University VPA Reserve	273,053.67			273,053.67			273,053.67
8324	Fit For The Future Reserve	2,711,846.30	2,250,000.00	-4,811,846.30	150,000.00			150,000.00
8382	Infrastructure Special Rate Reserve		2,362,600.00	-2,346,268.00	16,332.00			16,332.00
Total Internally Restricted Revenues		71,694,016.91	42,990,668.30	-50,254,002.30	64,430,682.91	247,880.00	4,028,566.00	68,707,128.91
93002 - Internally Restricted Liabilities								
8327	Employee Leave Entitlements Reserve	2,456,221.45			2,456,221.45			2,456,221.45
8328	Refundable Deposits Reserves	9,322,874.13			9,322,874.13			9,322,874.13
8329	Interest on Refundable Deposits Reserve	377,366.19			377,366.19			377,366.19
Total Internally Restricted Liabilities		12,156,461.77			12,156,461.77			12,156,461.77

Appendix A – Reserve Listing Report

Natural Account	Description	15/16 Opening Balance	Budget To Reserve	Budget From Reserve	15/16 Budget Result	Review To Reserve	Review From Reserve	15/16 Review Result
93003 - Section 94 Contribution Reserves								
8351	Community & Cultural Facilities Reserve	5,831,438.57	9,255,197.00	-2,598,423.00	12,488,212.57	474,107.00	-332,063.00	12,630,256.57
8352	Open Space & Recreation Facilities Reserve	19,970,687.88	25,252,517.00	-1,212,887.00	44,010,317.88	1,471,046.00	-1,763,429.00	43,717,934.88
8353	Roads & Traffic Management Facilities Reserve	2,713,347.03	3,506,903.00	-3,966,826.00	2,253,424.03	135,220.00	170,119.00	2,558,763.03
8354	Stormwater Management Facilities Reserve	6,609,668.38	784,755.00	-1,355,000.00	6,039,423.38	114,801.00	43,778.00	6,198,002.38
8355	Section 94 Plan Administration Reserve	333,535.22	153,639.00	-338,741.00	148,433.22	10,058.00		158,491.22
	Total Section 94 Contribution Reserves	35,458,677.08	38,953,011.00	-9,471,877.00	64,939,811.08	2,205,232.00	-1,881,595.00	65,263,448.08
93004 - Other External Restrictions								
8376	Domestic Waste Management Reserve	5,740,760.46	17,640,380.00	-18,805,250.00	4,575,890.46		35,693.00	4,611,583.46
8377	External Drainage Works Contribution Reserve	553,468.86			553,468.86			553,468.86
8378	Macquarie Park Corridor Special Rate Reserve	1,146,146.34	1,332,180.00	-1,829,476.00	648,850.34		249,940.00	898,790.34
8379	Stormwater Management Service Charge Reserve	747,783.56	1,008,100.00	-747,860.00	1,008,023.56		8,526.00	1,016,549.56
8380	Sale of Roads Reserve							
8381	Affordable Housing Contribution	138,910.00		-138,910.00				
	Total Other External Restrictions	8,327,069.22	19,980,660.00	-21,521,496.00	6,786,233.22		294,159.00	7,080,392.22
93005 - Unexpended Grants Reserves								
8401	U/Exp Grant - Home Modification & Maintenance	157,747.28	423,020.00	-429,890.00	150,877.28			150,877.28
8403	U/Exp Grant - Volunteer Referral Agency	50,051.65	8,480.00		58,531.65			58,531.65
8404	U/Exp Grant - Library Local Priority	1,442.98	40,450.00	-1,443.00	40,449.98			40,449.98
8405	U/Exp Grant - Library Subsidy		242,610.00	-242,610.00				
8408	U/Exp Grant - Urban Sustain Program - Looking GI	49,563.00			49,563.00			49,563.00
8409	U/Exp Grant - Consolidated LEP for Ryde							
8413	U/Exp Grant - Sydney North/Sydney West Tussock	8,633.95		-8,634.00				-0.05
8415	U/Exp Grant - Buffalo Creek - (SQID)							
8418	U/Exp Grant - Macquarie Park Master Plan	30,000.00			30,000.00			30,000.00
8426	U/Exp Grant - Noxious Weeds Management							
8429	U/Exp Grant - NSW Sport Regrading & Levelling							
8432	U/Exp Grant - Eastwood Floodplain Risk							
8433	U/Exp Grant - Liberty Swing Dunbar Park	7,763.13			7,763.13			7,763.13
8434	U/Exp Grant - Sport Development Program	542.76			542.76			542.76
8435	U/Exp Grant - WASIP	39,640.86		-10,000.00	29,640.86			29,640.86

Appendix A – Reserve Listing Report

Natural Account	Description	15/16 Opening Balance	Budget To Reserve	Budget From Reserve	15/16 Budget Result	Review To Reserve	Review From Reserve	15/16 Review Result
8437	U/Exp Grant - Playing Field Lighting Upgrade	2,918.72			2,918.72			2,918.72
8438	U/Exp Grant - Parramatta River Catchments Flood	5,253.73			5,253.73			5,253.73
8439	U/Exp Grant - Vacation Care Program Grant	11,303.32			0.32			0.32
8440	U/Exp Grant - Crime Prevention Plan Grant	765.05	8,697.00	-20,000.00	765.05			765.05
8443	U/Exp Grant - Curzon St/ Smith St Pedestrian (RT	1,959.22			1,959.22			1,959.22
8446	U/Exp Grant - Vimiera Road Traffic Facilities Renew	35,722.02			35,722.02			35,722.02
8447	U/Exp Grant - M2 Advertising Public Benefit (RMS							
8450	U/Exp Grant - Meadowbank/Gladesville Traffic Stu	9,725.16			9,725.16			9,725.16
8451	U/Exp Grant - Rowe St Eastwood Traffic Calming	4,560.00			4,560.00			4,560.00
8455	U/Exp Grant - Planning for Ageing Population							
8456	U/Exp Grant - No Littering - Eastwood							
8457	U/Exp Grant - Diving Blocks							
8458	U/Exp Grant - Macquarie Park - Property	6,000,000.10			6,000,000.10			6,000,000.10
8459	U/Exp Grant - Restoring Blue Gum High in Denisto	2,000.00						
8460	U/Exp Grant - Restoring Blue Gum High in Darvall	1,245.41			0.41			0.41
8461	U/Exp Grant - Better Waste & Recycling Fund	214,010.43	259,261.77	-254,746.00	218,526.20		1,786.00	220,312.20
8462	U/Exp Grant - Agincourt and Balaclava Rd TCS	8,039.11			8,039.11			8,039.11
8463	U/Exp Grant - Ivanhoe Estate Collective Impact	20,000.00			20,000.00			20,000.00
8464	U/Exp Grant - CDAT	3,100.00			3,100.00			3,100.00
8465	U/Exp Grant - Blaxland Road SUP - Stage 3 (RMS)	3,463.39			3,463.39			3,463.39
8466	U/Exp Loan - LIRS Phase 1	71,774.82	-71,775.00		-0.18			-0.18
8467	U/Exp Loan - LIRS Phase 2	1,273,536.00			1,000,000.00		-129,532.00	870,468.00
8468	U/Exp Grant - Ryde Remembers (ANZAC)	19,922.59	-4,923.00	-273,536.00	14,999.59	1,224.00		16,223.59
	Total Unexpended Grants Reserves	8,034,684.68	905,820.77	-1,244,104.00	7,696,401.45	1,224.00	-127,746.00	7,569,879.45
Internal Loans								
8901	Internal Loan - RALC Reserve	-2,711,156.48	709,430.00	-295,320.00	-2,297,046.48			-2,297,046.48
	Total Internal Loans	-2,711,156.48	709,430.00	-295,320.00	-2,297,046.48			-2,297,046.48
TOTAL RESERVES		132,959,753.18	103,539,590.07	-82,786,799.30	153,712,543.95	2,454,336.00	2,313,384.00	158,480,263.95
Net Transfer				20,752,790.77	20,752,790.77		4,767,720.00	25,520,510.77

Appendix B – 2015/16 Quarterly Changes Report

		Approved Budget 2015/2016	Actual 2015/2016	Proposed Changes 2015/2016	Comments
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Strategic City program

1011575	Chief Operating Officer - Administration	Op Exp	199,486	211,569	(9,000)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
1111505	Corporate Reporting Unit	Op Exp	107,310	100,670	(1,880)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
Total Strategic City program					(10,880)	

Organisational Development program

2211001	Organisational Development Administration	Op Exp	181,060	176,757	(3,320)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
2211533	Workforce Culture Administration	Op Exp	58,160	54,350	(990)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
Total Organisational Development program					(4,310)	

Risk Management program

1011001	General Counsel - Administration	Op Exp	368,250	350,708	(8,750)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
1611139	Internal Audit	Op Exp	174,240	168,078	(4,310)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
1611139	Internal Audit	Op Exp		2,176	(300)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
1611211	Risk Management	Op Exp	217,930	207,242	(5,250)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
1711001	Procurement Administration	Op Exp	67,000	65,420	(1,530)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
2711012	Audit & Compliance	Op Exp	209,460	312,233	(6,310)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
2711012	Audit & Compliance	Op Exp		1,148	(20)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4410003	Stores Management OPEX	Op Exp	402,370	214,416	(3,490)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
Total Risk Management program					(29,960)	

Appendix B – 2015/16 Quarterly Changes Report

				Approved Budget 2015/2016	Actual 2015/2016	Proposed Changes 2015/2016	Comments
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Community and Cultural program

53014	Oper - Community Buildings - Leased	Op Exp	145,120	158,128	(30)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
53101	Oper - Community Buildings - Hired	Op Exp	209,950	259,302	(130)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54014	Maint - Community Buildings - Leased	Op Exp	311,530	338,443	(240)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54101	Maint - Community Buildings - Hired	Op Exp	344,330	234,814	(540)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6311001	Community Life Grants Administration	Op Exp	7,564	5,592	(30)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6311001	Community Life Grants Administration	Op Exp		21	(20)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6311054	Community Aid	Op Exp	126,500	46,000	(80,500)	Carryover Community Grants per Council Report
6311059	Community Welfare	Op Exp	133,000	79,500	(53,500)	Carryover Community Grants per Council Report
6311072	Cultural Grants	Op Exp	93,000	27,492	(65,508)	Carryover Community Grants per Council Report
6311092	Eisteddfod	Op Exp	8,000		(8,000)	Carryover Community Grants per Council Report
6311322	Sports Grants	Op Exp	35,000	13,550	(21,450)	Carryover Community Grants per Council Report
6410000	Events- Community	Op Exp		8,719	(140)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6411001	Events Administration	Op Exp	368,280	310,694	(5,220)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6711001	Community Facilities Hire Administration	Op Exp	131,680	139,749	(2,850)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6711001	Community Facilities Hire Administration	Op Exp		1,986	(80)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6811001	Community Services Administration	Op Exp	170,119	210,136	(3,820)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6811127	Home Modification & Maintenance	Op Exp	222,620	184,528	(2,960)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6811127	Home Modification & Maintenance	Op Exp		1,146	(180)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6811129	Immunisation	Op Exp	84,990	60,889	(800)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6811129	Immunisation	Op Exp		690	(1,040)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6811212	Road Community Safety	Op Exp	56,980	48,947	(680)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year

Appendix B – 2015/16 Quarterly Changes Report

		Approved Budget 2015/2016	Actual 2015/2016	Proposed Changes 2015/2016	Comments
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Community and Cultural program

6811212	Road Community Safety	Op Exp		1,935	(460)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6811261	Volunteer Referral Agency	Op Exp	78,107	67,716	(1,260)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6811261	Volunteer Referral Agency	Op Exp		2,164	(690)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6811538	Community and Cultural - Adminstration	Op Exp	92,350	95,635	(3,420)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6811538	Community and Cultural - Adminstration	Op Exp		388	(580)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6911220	School program (Go Active to School)	Op Exp	36,730	32,631	(450)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6911220	School program (Go Active to School)	Op Exp		203	(300)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6911539	Social and Cultural policy and planning	Op Exp	106,773	55,454	(370)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6911539	Social and Cultural policy and planning	Op Exp		23	(30)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6911540	Community Sector - Dev	Op Exp	152,502	59,491	(460)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6911540	Community Sector - Dev	Op Exp		69	(100)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6911541	Community and Cultural Buildings Admin	Op Exp	152,858	265,769	(7,900)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6911541	Community and Cultural Buildings Admin	Op Exp		610	(850)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6430588	Ryde Remembers - ANZAC	NCP Inc	(2,804)		2,804	Carryover adjustment
6430588	Ryde Remembers - ANZAC	NCP Exp	38,347		(16,028)	Carryover adjustment
6930648	Hungry for Art	NCP Exp	2,000		(1,929)	Carryover adjustment
50014	Community Buildings Renewal	Cap Exp	304,682	277,092	(27,590)	Unspent funding to be carry forward to 2016/17 to pay consultants fees for Danistone East Bowling Club
50014	Community Buildings Renewal	From Res	(304,682)	(104,682)	27,590	Unspent funding to be carry forward to 2016/17 to pay consultants fees for Danistone East Bowling Club
6430588	Ryde Remembers - ANZAC	From Res	(10,900)	(18,620)	(7,720)	Carryover adjustment
6311054	Community Aid	To Res			80,500	Carryover Community Grants per Council Report
6311059	Community Welfare	To Res			53,500	Carryover Community Grants per Council Report
6311072	Cultural Grants	To Res			65,508	Carryover Community Grants per Council Report

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Community and Cultural program

6311092	Eisteddfod	To Res		8,000	Carryover Community Grants per Council Report
6311322	Sports Grants	To Res		21,450	Carryover Community Grants per Council Report
6430588	Ryde Remembers - ANZAC	To Res	(7,720)	19,720	Carryover adjustment
6430588	Ryde Remembers - ANZAC	To Res	(4,923)	1,224	Carryover adjustment
6930648	Hungry for Art	To Res	18,000	1,929	Carryover adjustment
Total Community and Cultural program				(35,630)	

Customer and Community Relations program

2011001	Customer Service Administration	Op Exp	1,196,480	1,131,043	(30,620)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
2011001	Customer Service Administration	Op Exp	14,000	6,499	(50)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
2011001	Customer Service Administration	Op Exp		2,841	(120)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
2011431	Community Engagement Program	Op Exp	470,510	432,654	(7,560)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
2011431	Community Engagement Program	Op Exp		2,253	(640)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6510001	Communications & Media Service Unit - Administration	Op Exp	183,830	160,355	(4,330)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6511001	Communications & Media Administration	Op Exp	223,280	191,271	(4,480)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6511526	Media Issues Management Administration	Op Exp	124,080	119,394	(1,330)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6511527	Social Media Administration	Op Exp	116,020	115,223	(2,620)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6511528	Website Administration	Op Exp	90,170	79,282	(2,120)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6511529	Council Branding & Corporate Image Administration	Op Exp	105,900	85,945	(2,770)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
6511529	Council Branding & Corporate Image Administration	Op Exp		3,382	(80)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
1830550	Community Forums	NCP Exp	10,000		(653)	Carryover adjustment
1830550	Community Forums	To Res	20,000		653	Carryover adjustment
Total Customer and Community Relations program					(56,720)	

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Open Space, Sport & Recreation program

4011554	Rangers Admin - Parks Compliance	Op Exp	59,120	45,494	(690)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
53104	Oper - Parks Buildings	Op Exp	302,587	316,351	(760)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54102	Maint - Indoor Sports Facilities	Op Exp	282,710	289,681	(170)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54104	Maint - Parks Buildings	Op Exp	910,540	455,468	660	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7411001	Natural Areas Administration	Op Exp	213,110	155,118	(2,550)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7411001	Natural Areas Administration	Op Exp		1,081	(270)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7411562	Natural Area,Bushcare,Firebreaks,Feral Animal	Op Exp		31,607	(70)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7511001	Tree Management - Street Trees	Op Exp	260,920	223,892	(6,870)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7511001	Tree Management - Street Trees	Op Exp		2,221	(740)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
53116	Oper - Street Trees	Op Exp	24,170	9,999	(1,450)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54116	Maint - Street Trees	Op Exp	1,088,970	927,461	(16,120)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7611001	Parks Open Space - Administration	Op Exp	213,660	223,145	(9,980)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7711001	Parks Sports & Recreation Administration	Op Exp	270,780	259,662	(7,480)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7711001	Parks Sports & Recreation Administration	Op Exp		5,628	(1,210)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7711183	Parks Compliance	Op Exp	92,340	89,318	(1,320)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7711205	Recreation Development	Op Exp	78,370	78,654	(1,810)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7711205	Recreation Development	Op Exp		623	(420)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
53110	Oper - Passive Parks & Streetscapes	Op Exp	1,027,260	1,484,411	(13,280)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
53114	Oper - Sportsgrounds, Parks & Gardens	Op Exp	208,750	1,977,704	(21,240)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54110	Maint - Passive Parks & Streetscapes	Op Exp	1,317,870	609,505	(7,360)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54114	Maint - Sportsgrounds, Parks & Gardens	Op Exp	3,064,650	1,022,455	(9,780)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year

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Open Space, Sport & Recreation program

7811001	RALC Aquatic Entry Administration	Op Exp	536,140	522,488	(13,220)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7811010	Aquatic Operations	Op Exp	556,380	324,351	(8,040)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7811010	Aquatic Operations	Op Exp	9,800	21,417	(540)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7811010	Aquatic Operations	Op Exp		1,914	(310)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7811075	Customer Service	Op Exp	249,280	205,995	(5,030)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7811075	Customer Service	Op Exp	1,600	6,908	(420)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7811223	Slide/Inflatable	Op Exp		27,195	(300)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7911147	Learn to Swim	Op Exp	430,720	428,020	(9,090)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7911147	Learn to Swim	Op Exp		1,717	(170)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7911331	School Programs	Op Exp		5,663	(30)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
8011195	Programs	Op Exp	91,330	89,595	(2,150)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4130706	Review of Sport and Recreation Plan	NCP Exp			3,734	Carryover adjustment
4130707	Review of Plans of Management	NCP Exp	14,296		1,137	Carryover adjustment
7430300	Protecting Biodiversity in Ryde	NCP Exp	33,710		(5,580)	Carryover adjustment
7430658	Flora and Fauna Surveys	NCP Exp	20,000		(3,500)	Carryover adjustment
50011	Sportsfield Floodlighting Renewal	Cap Inc	(60,000)	(55,714)	4,286	Works delayed due to poor subsurface conditions and project will be completed in September Quarter 16/17
50011	Sportsfield Floodlighting Renewal	Cap Exp	362,694	325,777	(36,917)	Works delayed due to poor subsurface conditions and project will be completed in September Quarter 16/17
50011	Sportsfield Floodlighting Renewal	From Res	(302,694)	(67,324)	32,631	Works delayed due to poor subsurface conditions and project will be completed in September Quarter 16/17
50012	Sportsfield Renewal & Upgrade Renewal	Cap Inc	(8,445)		8,445	Carryover income
50012	Sportsfield Renewal & Upgrade Renewal	Cap Exp	798,464	561,178	(237,286)	Carryover adjustment
50012	Sportsfield Renewal & Upgrade Renewal	From Res	(790,019)		228,841	Carryover adjustment
50013	RALC Asset Renewal	Cap Exp	240,000	179,782	(7,568)	RALC Asset Renewal Program has been delayed for much longer than we had anticipated

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Open Space, Sport & Recreation program

50013	RALC Asset Renewal	From Res	(240,000)		7,568 RALC Asset Renewal Program has been delayed for much longer than we had anticipated
7441781	Brush Farm Park Signage	Cap Exp		1,157	(1,740) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7441781	Brush Farm Park Signage	Cap Exp	37,500		7,434 Carryover adjustment..
7740941	ELS Hall Park #1 - Synthetic Surface	Cap Exp	727,129		(604,593) Carryover adjustment..
7740979	Implementation of Children Play Plan -P2	Cap Exp		61,554	(4,950) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7740979	Implementation of Children Play Plan -P2	Cap Exp		9,559	(1,100) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7740979	Implementation of Children Play Plan -P2	Cap Exp	288,836		114,232 Carryover adjustment..
7741802	Synthetic Sports Surface Action Plan	Cap Exp	284,312		(147,513) Project to be consolidated under new cluster in 16/17 along with ELS Hall Park No. 1
7741803	Dog Off Leash - ELS Hall Park	Cap Exp		437	(100) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7741852	Signage at Playgrounds	Cap Exp	30,000		(18,750) Carryover adjustment..
7742332	Marsfield Park - Cricket Wicket	Cap Exp	400,000		(340,000) Works to be completed prior to 16/17 summer season as detailed in Council Resolution D15/16545
7742347	Purchase of Cottage at 255 Quarry Road Ryde	Cap Exp			1,710,451 Council Meeting No 21/15 dated 15 December 2015.
7430300	Protecting Biodiversity in Ryde	From Res	7,000	(90,710)	(35,130) Carryover adjustment
7441781	Brush Farm Park Signage	From Res	(37,500)		(7,434) Carryover adjustment
7740941	ELS Hall Park #1 - Synthetic Surface	From Res	(715,688)		715,688 Carryover adjustment
7740941	ELS Hall Park #1 - Synthetic Surface	From Res	(11,441)		(111,095) Carryover adjustment
7740979	Implementation of Children Play Plan -P2	From Res	(15,300)		15,300 Carryover adjustment
7740979	Implementation of Children Play Plan -P2	From Res	(273,536)		(129,532) Carryover adjustment
7741802	Synthetic Sports Surface Action Plan	From Res	(284,312)		147,513 Project to be consolidated under new capital program in 16/17 along with ELS Hall Park No. 1
7741852	Signage at Playgrounds	From Res	(30,000)		18,750 Carryover adjustment
7742332	Marsfield Park - Cricket Wicket	From Res	(400,000)		340,000 Works will be completed prior to 16/17 summer season as detailed in Council Resolution D15/16545
7742347	Purchase of Cottage at 255 Quarry Road Ryde	From Res			(1,710,451) Council Meeting No 21/15 dated 15 December 2015

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Open Space, Sport & Recreation program

51011	Sportsfield Floodlighting Expansion	From Res	(81,515)		40,000	Adjust funding source
51011	Sportsfield Floodlighting Expansion	From Res	40,000		(40,000)	Adjust funding source
7811001	RALC Aquatic Entry Administration	From Res	(982,680)	(970,575)	13,220	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7811010	Aquatic Operations	From Res	(950,630)	(815,302)	8,890	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7811075	Customer Service	From Res	(358,290)	(374,826)	5,450	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7811223	Slide/Inflatable	From Res	(52,910)	(64,522)	300	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7911147	Learn to Swim	From Res			9,260	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7911331	School Programs	From Res			30	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
8011195	Programs	From Res			2,150	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4130706	Review of Sport and Recreation Plan	To Res	22,000		(3,734)	Carryover adjustment..
4130707	Review of Plans of Management	To Res	5,704		(1,137)	Carryover adjustment..
7430300	Protecting Biodiversity in Ryde	To Res	(40,710)		40,710	Carryover adjustment..
7430658	Flora and Fauna Surveys	To Res	40,000		3,500	Carryover adjustment..
Total Open Space, Sport & Recreation program					(110,800)	

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Centres and Neighbourhood program

411188	Place Management - Macquarie Park	Op Exp	126,540	53,401	(2,440)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4710216	Street Lighting OPEX	Op Exp	78,380	55,510	(2,300)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
53023	Oper - Town Centre & Public Domain	Op Exp	555,100	755,466	(6,020)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54023	Maint - Town Centre & Public Domain	Op Exp	237,500	24,873	(950)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
53017	Oper - Toilet Blocks - excl sportsfields	Op Exp	209,030	414,194	(5,990)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4140787	Footpath Upgrade - Byfield St Macq Park	Cap Exp	350,000		(245,000)	Carryover adjustment
4140787	Footpath Upgrade - Byfield St Macq Park	From Res	(350,000)		245,000	Carryover adjustment
4141791	Street Tree Planting in Byfield Street Macquarie Park	Cap Exp	10,000		(2,500)	Carryover adjustment
4141791	Street Tree Planting in Byfield Street Macquarie Park	From Res	(10,000)		2,500	Carryover adjustment
50007	Neighbourhood Centre Renewal	Cap Exp	140,201		(48,441)	Carryover adjustment
50007	Neighbourhood Centre Renewal	From Res	(130,550)	(56,661)	38,790	Carryover adjustment
50007	Neighbourhood Centre Renewal	To Res			9,651	Unspent Public Art funding to be transferred to Reserve
50023	Town Centre Upgrade Implementation Renewal	Cap Exp	2,598,423		332,063	Carryover adjustment
50023	Town Centre Upgrade Implementation Renewal	From Res	(2,598,423)		(332,063)	Carryover adjustment
411188	Place Management - Macquarie Park	From Res	(134,790)		2,440	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
Total Centres and Neighbourhood program					(15,260)	

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Library program

7010504	1 Pope Street - Ryde Library	Op Exp	394,380	319,947	(6,020)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7010504	1 Pope Street - Ryde Library	Op Exp	27,000	23,800	(320)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7010504	1 Pope Street - Ryde Library	Op Exp		4,032	(500)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7010528	2 Graf Avenue - West Ryde Library	Op Exp	488,810	446,005	(11,240)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7010528	2 Graf Avenue - West Ryde Library	Op Exp	47,000	46,507	(1,640)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7010529	45 West Parade (Cnr Hillview Road) - Eastwood Library	Op Exp	515,580	461,035	(10,380)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7010529	45 West Parade (Cnr Hillview Road) - Eastwood Library	Op Exp	15,000	15,934	(360)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7010529	45 West Parade (Cnr Hillview Road) - Eastwood Library	Op Exp		3,551	(60)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7010531	201 Cox's Road - North Ryde Library	Op Exp	280,410	267,006	(5,610)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7010531	201 Cox's Road - North Ryde Library	Op Exp	8,000	7,399	(200)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7010531	201 Cox's Road - North Ryde Library	Op Exp		2,625	(220)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7010537	6 Pittwater Road - Gladesville Library	Op Exp	261,710	241,909	(6,220)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7010537	6 Pittwater Road - Gladesville Library	Op Exp	8,000	7,670	(170)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7010537	6 Pittwater Road - Gladesville Library	Op Exp		2,567	(50)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7011150	Library Support Services	Op Exp	1,544,610	1,524,782	(34,290)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7011150	Library Support Services	Op Exp		15,923	(280)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
53026	Oper - Community Buildings - Libraries	Op Exp	453,970	289,578	(130)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54026	Maint - Community Buildings - Libraries	Op Exp	320,440	285,758	(560)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
7140610	Digital enhancement for Libraries	Cap Exp	26,300		(1,456)	Carryover adjustment
7240087	Library Books	Cap Exp	434,676		5,000	Carryover adjustment

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Internal Corporate Services programCity of Ryde

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Internal Corporate Services program

22T1532	Workforce Performance & Review Administration	Op Exp	61,900	41,564	(660)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
23T1001	WHS Development and Management	Op Exp	95,140	94,913	(1,820)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
23T1001	WHS Development and Management	Op Exp		656	(690)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
23T1519	Workers Compensation and Injury Management	Op Exp	82,310	76,457	(730)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
24T1001	Information Technology Services Administration	Op Exp	212,120	210,232	(10,940)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
24T1560	IT Corporate Application Administration	Op Exp	662,980	601,059	(8,220)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
24T1560	IT Corporate Application Administration	Op Exp		2,421	(1,580)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
24T1561	IT Infrastructure Administration	Op Exp	692,870	626,079	(11,830)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
24T1561	IT Infrastructure Administration	Op Exp		7,857	(50)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
25T1001	Records Management Administration	Op Exp	716,510	639,469	(8,800)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
25T1001	Records Management Administration	Op Exp		3,094	(950)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
26T1001	Land Information Systems Administration	Op Exp	380,500	334,661	(7,400)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
27T1026	Business System Management	Op Exp	181,120	121,886	230	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
27T1026	Business System Management	Op Exp		137	(20)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
27T1101	Planning Initiatives	Op Exp	48,320	34,825	60	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
43T0001	Public Works Unit Management	Op Exp	321,320	335,760	(7,020)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
43T0001	Public Works Unit Management	Op Exp		1,562	(1,410)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
46T0001	Operations Unit Management	Op Exp	461,220	495,809	(6,870)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
46T0001	Operations Unit Management	Op Exp		22,789	(280)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
46T0001	Operations Unit Management	Op Exp		53,128	(1,230)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
46T0128	External Works OPEX	Op Exp	28,130	36,131	(140)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year

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Internal Corporate Services program

		Approved Budget 2015/2016	Actual 2015/2016	Proposed Changes 2015/2016	Comments
4611546	Operations Technical & Scheduling Support	Op Exp	74,410	35,298	(750) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4611546	Operations Technical & Scheduling Support	Op Exp		163	(240) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5710001	Fleet Services Unit Management OPEX	Op Exp	113,580	96,352	(2,880) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5710412	Mechanics Workshop OPEX	Op Exp	173,785	139,436	(4,380) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5710412	Mechanics Workshop OPEX	Op Exp		5,365	(340) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5790001	Plant Suspense Control	Op Exp	432,715	392,410	(8,010) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5790001	Plant Suspense Control	Op Exp	6,400	7,548	(20) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
8610001	Business Integration & Service Management	Op Exp	205,940	154,519	(2,460) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
8611545	Corporate Project Management System OPEX	Op Exp	106,780	86,060	480 Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
8611545	Corporate Project Management System OPEX	Op Exp		2,376	(450) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
8810001	Project Development Management	Op Exp	2,133,880	2,259,902	(59,630) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
8810001	Project Development Management	Op Exp		20,292	(3,970) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
1130670	Fit For The Future	NCP Exp	161,846		(8,449) Carryover adjustment
1130670	Fit For The Future	To Res			8,449 Carryover adjustment
1141858	Office Fitout - North Ryde Office and Top Ryde Office	Cap Inc	(750,000)		750,000 Carryover income
1141858	Office Fitout - North Ryde Office and Top Ryde Office	Cap Exp		34,091	(140) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
1141858	Office Fitout - North Ryde Office and Top Ryde Office	Cap Exp	4,234,270		(1,419,068) Additional works and staff relocation will be completed in 16/17 financial year
1141858	Office Fitout - North Ryde Office and Top Ryde Office	From Res	(4,234,270)		1,419,068 Additional works and staff relocation will be completed in 16/17 financial year
1141858	Office Fitout - North Ryde Office and Top Ryde Office	To Res	750,000		(750,000) Carryover income
2440740	TechOne Enhancements	Cap Exp	314,504		(196,612) Unspent funding to be carried forward to 2016/2017 financial year due to rescope and redevelop Contractor Module
2440740	TechOne Enhancements	From Res	(274,504)		196,612 Unspent funding to be carried forward to 2016/2017 financial year due to rescope and redevelop Contractor Module
2440811	Business Management Financial Reporting	Cap Exp	50,000		(43,500) Unspent funding to be carried forward to 2016/17 financial year to allow systemise Overcharge model

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Internal Corporate Services program

2440811	Business Management Financial Reporting	From Res	(50,000)		43,500	Unspent funding to be carried forward to 2016/17 financial year to allow systemise Overcharge model
50020	Information Technology Renewals	Cap Exp	448,100	388,508	(59,592)	Carryover adjustment
50020	Information Technology Renewals	From Res	(448,100)		59,592	Carryover adjustment
8641780	Integrated Field Connectivity	Cap Exp	50,000		(42,500)	Project will be completed in 16/17 financial year , therefore unspent funding is required to carried forward to 2016/17
8641780	Integrated Field Connectivity	From Res	(50,000)		42,500	Project will be completed in 16/17 financial year , therefore unspent funding is required to carried forward to 2016/17
5710001	Fleet Services Unit Management OPEX	From Res	(153,300)	(140,678)	2,880	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5710412	Mechanics Workshop OPEX	From Res	(632,530)	(158,936)	4,720	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5790001	Plant Suspense Control	From Res			8,030	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
1211109	Finance Controlled Items	To Res			907,850	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
Total Internal Corporate Services program					682,960	

Governance and Civic program

1811001	Governance Administration	Op Exp	251,980	218,791	(5,980)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
1811001	Governance Administration	Op Exp	7,000	21,675	(230)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
1811001	Governance Administration	Op Exp		1,497	(120)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
1811524	Civic Events Administration	Op Exp	8,190	8,373	(200)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
1811524	Civic Events Administration	Op Exp		17	(30)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
1811524	Civic Events Administration	Op Exp		4	(10)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
1811525	Governance Framework Administration	Op Exp	93,760	105,560	(1,720)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
1911039	Council Meeting Support	Op Exp	185,340	179,983	(4,510)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
1911039	Council Meeting Support	Op Exp		1,074	(80)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
Total Governance and Civic program					(12,880)	

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Land Use Planning program					
4111001	Strategic Planning Administration	Op Exp	695,820	755,525	(19,170) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4111001	Strategic Planning Administration	Op Exp		3,407	(690) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4111522	Land Use Data OPEX	Op Exp	30,670	26,707	(690) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4111221	Section 94 Capital Income-Roads	Cap Inc	(3,506,903)	(3,642,123)	(135,220) Income received to date
4111221	Section 94 Capital Income-Roads	Cap Inc	(6,772,717)	(7,246,824)	(474,107) Income received to date
4111221	Section 94 Capital Income-Roads	Cap Inc	(784,755)	(899,556)	(114,801) Income received to date
4111221	Section 94 Capital Income-Roads	Cap Inc	(25,252,517)	(26,723,563)	(1,471,046) Income received to date
4111221	Section 94 Capital Income-Roads	Cap Inc	(153,639)	(163,697)	(10,058) Income received to date
4111221	Section 94 Capital Income-Roads	To Res	6,772,717		474,107 Transfer Sec94 income received to Reserve
4111221	Section 94 Capital Income-Roads	To Res	25,252,517		1,471,046 Transfer Sec94 income received to Reserve
4111221	Section 94 Capital Income-Roads	To Res	3,506,903		135,220 Transfer Sec94 income received to Reserve
4111221	Section 94 Capital Income-Roads	To Res	784,755		114,801 Transfer Sec94 income received to Reserve
4111221	Section 94 Capital Income-Roads	To Res	153,639		10,058 Transfer Sec94 income received to Reserve
4111563	Voluntary Planning Agreement Cash Income	Cap Inc	(1,872,691)	(1,875,191)	(2,500) VPA adjustment
4111563	Voluntary Planning Agreement Cash Income	From Res	(212,625)		212,625 VPA adjustment
4111563	Voluntary Planning Agreement Cash Income	To Res	2,085,316		(210,125) VPA adjustment
Total Land Use Planning program					(20,550)

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Regulatory program

27T1053	Committee Services	Op Exp	108,450	69,650	130	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
27T1053	Committee Services	Op Exp		78	(10)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
28T1081	Development Assessments	Op Exp	1,391,180	1,341,457	(34,660)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
28T1081	Development Assessments	Op Exp		3,957	(50)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
28T1236	Subdivisions	Op Exp	216,030	180,934	(3,140)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
28T1236	Subdivisions	Op Exp		10	(20)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
29T1008	Appeals	Op Exp	165,530	114,864	(750)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
30T1134	Information Services	Op Exp	200,990	140,977	(2,320)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
30T1134	Information Services	Op Exp		10	(20)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
34T1042	Certification	Op Exp	97,200	89,499	(1,670)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
34T1042	Certification	Op Exp		2,225	(60)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
34T1062	Construction	Op Exp	108,010	101,300	(2,190)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
34T1062	Construction	Op Exp		63	(90)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
34T1158	Mandatory Inspections	Op Exp	53,990	50,651	(1,090)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
34T1158	Mandatory Inspections	Op Exp		32	(50)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
34T1184	PCA Appointment	Op Exp	112,990	101,300	(2,190)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
34T1184	PCA Appointment	Op Exp		63	(90)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
35T1001	Building & Land Use Enforcement Administration	Op Exp	165,380	162,000	(3,560)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
35T1001	Building & Land Use Enforcement Administration	Op Exp		179	(270)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
35T1200	Public Safety	Op Exp	178,100	155,769	(2,920)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
35T1200	Public Safety	Op Exp		175	(260)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
35T1249	Unauthorised Activity Control	Op Exp	173,830	155,157	(7,350)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year

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Regulatory program

3511249	Unauthorised Activity Control	Op Exp		1,720	(140)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
3711001	Environmental Health & Safety Enforcement Administration	Op Exp	286,010	259,281	(6,020)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
3711001	Environmental Health & Safety Enforcement Administration	Op Exp		1,585	(380)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
3711141	Investigations	Op Exp	298,460	316,964	(7,920)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
3711141	Investigations	Op Exp		726	(330)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
3711123	Routine Inspections	Op Exp	95,900	103,133	(1,900)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
3711213	Routine Inspections	Op Exp		82	(50)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
3711509	Routine Shop Inspection	Op Exp	99,710	98,555	(1,410)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
3711509	Routine Shop Inspection	Op Exp		331	(500)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
3711509	Routine Shop Inspection	Op Exp		1,257	(530)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
3811007	Regulatory Control	Op Exp	199,790	160,546	(3,330)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
3911001	Parking Control Administration	Op Exp	737,890	628,632	(19,090)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4011555	Illegal Dumping Administration	Op Exp	212,400	170,669	(3,010)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4111231	Statutory Information	Op Exp	17,680	6,677	(130)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4211035	Case Management	Op Exp	86,480	86,763	(1,920)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4211075	Customer Service	Op Exp	86,480	86,763	(1,920)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4211133	Information & Education Service	Op Exp	86,480	86,763	(1,920)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4211191	Prelodgement	Op Exp	175,620	173,524	(3,840)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5811553	DWM Illegal Dumping and Littering Reg - OPEX	Op Exp	86,160	90,657	(2,530)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5811553	DWM Illegal Dumping and Littering Reg - OPEX	Op Exp		792	(20)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5811553	DWM Illegal Dumping and Littering Reg - OPEX	From Res	(86,160)	(91,755)	4,760	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
Total Regulatory program					(114,760)	

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Economic Development program

4111088	ED Information & Promotion	Op Exp	103,980	78,459	(3,280)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4130704	Night Time Economy	NCP Exp			10,000	Carryover adjustment
4130704	Night Time Economy	To Res	30,000		(10,000)	Carryover adjustment
Total Economic Development program					(3,280)	

Catchment program

3311265	Water Quality Monitoring Program	Op Exp	21,210	16,856	180	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
53119	Oper - Road Drainage (P & C & SS)	Op Exp	541,150	710,019	(10,030)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54107	Maint - Devices GPT & SQIDS	Op Exp	155,310	122,574	(150)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54119	Maint - Road Drainage (P & C & SS)	Op Exp	908,186	516,765	(8,840)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
8510001	Stormwater & Catchments Unit Management	Op Exp	508,786	509,799	(12,180)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
50008	Stormwater Asset Replacement Renewal	Cap Exp	637,860	629,334	(15,836)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
50008	Stormwater Asset Replacement Renewal	From Res	(637,860)		8,526	Carryover adjustment
50022	Stormwater Improvement Works Renewal	Cap Inc	(372,000)	(316,667)	55,333	Carryover adjustment
50022	Stormwater Improvement Works Renewal	Cap Exp	1,786,262	1,685,365	(104,571)	Carryover adjustment
50022	Stormwater Improvement Works Renewal	From Res	(1,355,000)		43,778	Carryover adjustment
5141853	Gladesville Litter Reduction	Cap Exp	59,262		(1,786)	Carryover adjustment
5141853	Gladesville Litter Reduction	From Res	(59,262)		1,786	Carryover adjustment
Total Catchment program					(43,790)	

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Environmental program

3211057	Community Program	Op Exp	38,720	31,465	270 Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
3211067	Corporate Program	Op Exp	46,890	33,169	90 Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
3211220	Schools Program	Op Exp	21,210	16,856	180 Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
8311001	Environmental Administration	Op Exp	112,960	169,901	(4,630) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
8311001	Environmental Administration	Op Exp		643	(270) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
3230245	Waste - to - Art	NCP Exp	24,450		1,207 Carryover adjustment
3230245	Waste - to - Art	From Res	(24,450)		(1,207) Carryover adjustment
Total Environmental program					(4,360)

Traffic & Transport program

4710226	Development Management OPEX	Op Exp		105,763	(940) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
53021	Oper - Car Parks	Op Exp	18,640	102,025	(1,200) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54021	Maint - Car Parks	Op Exp	468,940	41,055	(370) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4910001	Traffic & Transport Section Management	Op Exp	490,417	474,343	(15,280) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4910001	Traffic & Transport Section Management	Op Exp		8,780	(1,570) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54005	Maint - Traffic Facilities	Op Exp	216,930	261,178	(4,680) Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4930673	Road Safety Plan	NCP Inc	(70,000)	(65,694)	4,306 Carryover adjustment
4930673	Road Safety Plan	NCP Exp	70,000		(4,306) Carryover adjustment
4940004	Traffic Calming Devices	Cap Inc	(123,207)	(109,684)	13,523 Project will be completed in 16/17 and unspent funding to be carried forward
4940004	Traffic Calming Devices	From Res	(375,136)		9,164 Project will be completed in 16/17 and unspent funding to be carried forward
4941851	Morrison Road LATM	Cap Inc	(324,000)	(219,727)	96,111 Carryover adjustment
4941851	Morrison Road LATM	Cap Exp	324,000		(96,111) Carryover adjustment

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Traffic & Transport program

4740974	Traffic Facilities Khartoum and Waterloo	Cap Exp	274,745		(1,415)	Carryover adjustment
4740974	Traffic Facilities Khartoum and Waterloo	From Res	(274,745)		1,415	Carryover adjustment
4940004	Traffic Calming Devices	Cap Exp		85,719	(3,320)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4940004	Traffic Calming Devices	Cap Exp	498,343		(22,687)	To be completed in 16/17..
4941783	Eastwood Transport Management and Access Plan 2008	Cap Exp	270,846		(98,117)	Due to co-ordination issues with State Transit Authority for Ethel Street Pedestrian Refuge
4941783	Eastwood Transport Management and Access Plan 2008	From Res	(255,000)		98,117	Due to co-ordination issues with State Transit Authority for Ethel Street Pedestrian Refuge
50005	Traffic Facilities Renewal	Cap Exp	164,700	155,573	(100)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
Total Traffic & Transport program					(27,460)	

Waste and Recycling program

5810001	DWM Unit Management	Op Exp	420,610	451,911	(11,230)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5810001	DWM Unit Management	Op Exp		2,581	(1,670)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5810401	DWM Education OPEX	Op Exp	65,940	66,875	(1,390)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5810401	DWM Education OPEX	Op Exp	10,500	7,321	(110)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5810401	DWM Education OPEX	Op Exp		636	(420)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5810404	DWM Waste Billing OPEX	Op Exp	335,420	320,524	(6,040)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5810404	DWM Waste Billing OPEX	Op Exp	3,000	4,801	(340)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5810404	DWM Waste Billing OPEX	Op Exp		965	(710)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5810405	DWM Roadside Collection OPEX	Op Exp	17,250	115,594	(4,090)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5810405	DWM Roadside Collection OPEX	Op Exp	3,000	1,208	(130)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5810405	DWM Roadside Collection OPEX	Op Exp		49	(70)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year

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Waste and Recycling program

5810408	DWM Landfill OPEX	Op Exp	306,830	173,439	(2,990)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5810408	DWM Landfill OPEX	Op Exp	300	7,222	(2,100)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5810408	DWM Landfill OPEX	Op Exp		569	(850)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5810411	DWM Community Waste Programs OPEX	Op Exp	22,660	37,639	(2,120)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5810411	DWM Community Waste Programs OPEX	Op Exp		61	(90)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5810001	DWM Unit Management	From Res	(530,550)	(516,850)	12,900	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5810401	DWM Education OPEX	From Res	(401,280)	(234,542)	1,920	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5810404	DWM Waste Billing OPEX	From Res	(418,190)	(348,946)	7,090	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5810405	DWM Roadside Collection OPEX	From Res	(216,990)	(176,840)	4,290	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5810408	DWM Landfill OPEX	From Res	(444,240)	(383,545)	5,940	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
Total Waste and Recycling program					(2,210)	

Property Portfolio program

5510001	Building Services Unit Management	Op Exp	948,310	485,913	(15,920)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5510001	Building Services Unit Management	Op Exp		814	(530)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
53018	Oper - Corporate Buildings	Op Exp	693,240	810,154	(230)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
53025	Oper - Operational Buildings	Op Exp	227,700	197,334	(400)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54025	Maint - Operational Buildings	Op Exp	444,320	287,312	(40)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
5610502	Property Portfolio Management OPEX	Op Exp	435,310	433,713	(7,700)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
53019	Oper - Commercial Buildings	Op Exp	645,400	312,904	(140)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54019	Maint - Commercial Buildings	Op Exp	586,780	334,201	(610)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year

Appendix B – 2015/16 Quarterly Changes Report

		Approved Budget 2015/2016	Actual 2015/2016	Proposed Changes 2015/2016	Comments
1830678	Ryde Civic Hub - International Design Competition	NCP Exp	151,024	(2,010)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
1830678	Ryde Civic Hub - International Design Competition	NCP Exp	710,000	(319,023)	Unspent funding to be carried forward to 2016/17 as the project has not been completed yet.
1830678	Ryde Civic Hub - International Design Competition	From Res	(648,734)	319,023	Unspent funding to be carried forward to 2016/17 as the project has not been completed yet.
5630664	Property Strategy Plan	NCP Exp	150,000	(78,215)	Extended consultation for Property Strategy Plan, to be completed by August 2016tone East Bowling Club
5630664	Property Strategy Plan	From Res	(150,000)	78,215	Extended consultation for Property Strategy Plan, to be completed by August 2016tone East Bowling Club
5540810	Civic Centre- Essential Renewal	Cap Exp	350,000	(59,447)	Minor works to be completed in 16/17
5540810	Civic Centre- Essential Renewal	From Res	(350,000)	59,447	Minor works to be completed in 16/17
5620014	West Ryde Community Facility - (Fitout & Project Man)	Cap Exp	31,998	14,333	Carryover adjustment
5620014	West Ryde Community Facility - (Fitout & Project Man)	From Res	(30,038)	(14,333)	Carryover adjustment
Total Property Portfolio program				(27,580)	

Roads program

4710001	Road Services Unit Management	Op Exp	485,933	493,617	(13,630)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4710001	Road Services Unit Management	Op Exp		13,924	(2,070)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4710227	Restoration Management OPEX	Op Exp	183,770	295,414	(2,210)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4710227	Restoration Management OPEX	Op Exp	2,000	16,654	(230)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4711567	Asset Networks	Op Exp	139,210	131,593	(2,240)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4711568	Infrastructure Programs	Op Exp	252,110	207,578	(5,080)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4711569	Civil Infrastructure	Op Exp	149,990	191,619	(10,540)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
4711569	Civil Infrastructure	Op Exp		1,377	(320)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54002	Maint - Roads	Op Exp	4,941,590	391,850	(6,590)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54006	Maint - Bridges	Op Exp	104,350	49,949	(1,130)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54109	Maint - Kerb & Gutter	Op Exp	689,070	108,979	(430)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54115	Maint - Street Furniture, Signs & Gaffiti	Op Exp	454,700	537,241	(9,810)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year

Appendix B – 2015/16 Quarterly Changes Report

		Approved Budget 2015/2016	Actual 2015/2016	Proposed Changes 2015/2016	Comments
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Roads program

4740089	Heavy Patching	Cap Exp		691	(330)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
50002	Road Resurfacing Renewal	Cap Exp	5,787,970	180,625	(414,630)	Adjust QBR3 amount to realign with the Business Plan.
50002	Road Resurfacing Renewal	From Res	(4,863,570)		413,710	Adjust QBR3 amount to realign with the Business Plan.
50004	Road Kerb Renewal	Cap Exp	1,368,250	1,749,901	413,460	Adjust QBR3 amount to realign with the Business Plan.
50004	Road Kerb Renewal	From Res	(1,027,000)		(413,710)	Adjust QBR3 amount to realign with the Business Plan.
Total Roads program					(55,780)	

Foreshore program

54009	Maint - Seawalls/Retaining Walls	Op Exp	56,920	55,742	(3,760)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54108	Maint - Jetties, Wharves	Op Exp	55,250	49,377	(330)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
50009	Seawalls/Retaining Walls Refurbishment Renewal	Cap Exp	998,786	879,995	(119,271)	Carryover adjustment
50009	Seawalls/Retaining Walls Refurbishment Renewal	From Res	(998,786)		118,791	Carryover adjustment
Total Foreshore program					(4,570)	

Paths and Cycleways program

4710228	Driveway OPEX	Op Exp	74,810	63,658	(1,930)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
53003	Oper - Footpaths & Nature Strips	Op Exp	587,600	755,524	(10,000)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54001	Maint - Cycleways	Op Exp	54,060	83,266	(2,770)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54003	Maint - Footpaths & Nature Strips	Op Exp	1,651,540	671,322	(6,900)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
54105	Maint - Bus Shelters	Op Exp	121,110	53,625	(470)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
50003	Footpath Construction Renewal	Cap Exp	487,000	513,990	(250)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year

Appendix B – 2015/16 Quarterly Changes Report

		Approved Budget 2015/2016	Actual 2015/2016	Proposed Changes 2015/2016	Comments	
Paths and Cycleways program						
51001	Cycleways Construction Expansion	Cap Exp	806,000	653,752	(1,440)	Carry forward salaries and wages funding (for 01 July 2016 to 08 July 2016)to 2016/2017 financial year
51003	Footpath Construction Expansion	Cap Exp	1,148,439	1,107,690	(40,919)	Carryover adjustment
51003	Footpath Construction Expansion	From Res	(1,148,439)		40,749	Carryover adjustment
Total Paths and Cycleways program					(23,930)	

Appendix C – Consolidated Income and Expenditure Estimates 2015/16

Consolidated Income & Expenditure Estimates 2015/2016													
Includes all Special Rates & Levies													
	Original Budget 2015/2016 \$'000	C/Over Budget 2015/2016 \$'000	TOTAL Original Budget 2015/2016 \$'000	Sep Changes 2015/2016 \$'000	Dec Changes 2015/2016 \$'000	Mar Changes 2015/2016 \$'000	Jun Carryovers 2015/2016 \$'000	Jun Changes 2015/2016 \$'000	PROPOSED Budget 2015/2016 \$'000	ACTUAL YTD 2015/2016 \$'000	APPROVED Budget 2015/2016 \$'000	VARIANCE TO ACTUAL 2015/2016 \$'000	
PROJECTED OPERATING RESULT													
OPERATING REVENUE													
Rates & Annual Charges	71,163		71,163		139	201			71,504	71,804	71,504	(300)	
User Charges & Fees	14,730		14,730	(76)	156	1,901			16,710	17,965	16,710	(1,255)	
Interest	3,447		3,447	444		2,078			5,969	7,186	5,969	(1,217)	
Other Operating Revenue	7,274		7,274	(33)	401	189			7,831	8,827	7,831	(997)	
Operating Grants & Contributions	6,856	30	6,886	126	(22)	72	(130)	(7)	6,925	6,993	6,932	(69)	
TOTAL OPERATING REVENUE	103,471	30	103,501	461	674	4,441	(130)	(7)	108,938	112,776	108,945	(3,838)	
OPERATING EXPENSES													
Employee Costs	45,295		45,295	69	56	(670)		(974)	43,775	41,291	44,749	2,484	
Materials & Contracts	28,594	1,299	29,893	726	420	931	(544)	(422)	31,005	28,878	31,427	2,128	
Borrowing Costs	248		248			44			292	218	292	74	
Other Operating Expenses	17,807	90	17,896	13	204	121		(229)	18,005	15,876	18,234	2,128	
TOTAL OPERATING EXPENSES	91,944	1,389	93,333	808	679	426	(544)	(1,625)	93,078	86,262	94,703	6,816	
Operating Result Before Capital Amounts	11,527	(1,359)	10,168	(347)	(6)	4,014	414	1,618	15,860	26,514	14,243	(10,653)	
Capital Grants & Contributions	806	477	1,283	7,650	20,057	13,545	(300)	1,280	43,515	43,646	42,235	(131)	
In-kind Contributions										306		(306)	
Net Gain / (Loss) on Disposal of Assets													
Total Capital Income	806	477	1,283	7,650	20,057	13,545	(300)	1,280	43,515	43,952	42,235	(437)	
Operating Result Before Depreciation	12,334	(882)	11,451	7,303	20,051	17,559	114	2,898	59,376	70,466	56,478	(11,090)	
Depreciation & Impairment	15,585		15,585						15,585	16,090	15,585	(504)	
Operating Result	(3,252)	(882)	(4,134)	7,303	20,051	17,559	114	2,898	43,790	54,376	40,893	(10,585)	

Appendix C – Consolidated Income and Expenditure Estimates 2015/16

Consolidated Income & Expenditure Estimates 2015/2016												
Includes all Special Rates & Levies												
PROJECTED OPERATING RESULT	Original Budget 2015/2016 \$'000	C/Over Budget 2015/2016 \$'000	TOTAL Original Budget 2015/2016 \$'000	Sep Changes 2015/2016 \$'000	Dec Changes 2015/2016 \$'000	Mar Changes 2015/2016 \$'000	Jun Carryovers 2015/2016 \$'000	Jun Changes 2015/2016 \$'000	PROPOSED Budget 2015/2016 \$'000	ACTUAL YTD 2015/2016 \$'000	APPROVED Budget 2015/2016 \$'000	VARIANCE TO ACTUAL 2015/2016 \$'000
OPERATING RESULT												
Funding	(3,252)	(882)	(4,134)	7,303	20,051	17,559	114	2,898	43,790	54,376	40,893	(10,585)
ADD (Non-Cash) - Depreciation	15,585		15,585						15,585	16,090	15,585	(504)
ADD (Non-Cash) - ELE Accruals										1,060		(1,060)
ADD (Non-Cash) - Interest on Security Deposits - Accruals	1,075		1,075						1,075	1,092	1,075	(17)
ADD Book Value of Assets Disposed												
Cash Available to Fund Capital Expenditure	13,409	(882)	12,526	7,303	20,051	17,559	114	2,898	60,451	72,618	57,553	(12,168)
CAPITAL EXPENDITURE												
Office of the Chief Operating Officer				100		(50)	(50)					
City Strategy and Planning	9,552	2,961	12,513	1,258	25	15	(8,614)	14	5,211	5,093	5,197	118
City Works and Infrastructure	20,424	5,634	26,058	1,289	1,264	(352)	(3,444)	(102)	24,713	24,118	24,815	595
Corporate and Community Services	2,815	149	2,965	1,215	300	2,444	(265)	(1,782)	4,876	4,765	6,659	111
TOTAL CAPITAL EXPENDITURE	32,791	8,745	41,536	3,861	1,589	2,057	(12,373)	(1,870)	34,800	33,976	36,670	824
Cash Flow to Fund	(19,382)	(9,627)	(29,009)	3,442	18,462	15,502	12,487	4,768	25,651	38,643	20,883	(12,992)
Financed by:												
Opening Working Capital	3,053	1,910	4,963						4,963	4,963	4,963	
Borrowings												
New Borrowings	425		425			(325)			100		100	
Less: Loan Repayments	(1,008)		(1,008)			(900)			(1,908)	(1,858)	(1,908)	(50)
Net Loan Funds (Payments/Receipts)	(583)		(583)			(1,225)			(1,808)	(1,858)	(1,808)	50
Reserves												
Net Loan Funds (Payments/Receipts)	19,958	9,627	29,585	(5,330)	(18,424)	(14,096)	(12,487)	(4,768)	(25,521)	(31,737)	(20,753)	6,216
Closing Working Capital	3,045	1,910	4,955	(1,888)	38	180		(0)	3,286	10,011	3,286	(6,725)
Net change in Working Capital	8	(0)	8	1,888	(38)	(180)		0	1,677	(5,048)	1,677	6,725