

QUARTERLY REVIEW REPORT



Four Year Delivery Plan 2012–2016
including One Year Operational Plan 2012/13

Quarter One
July – September 2012

 City of Ryde
Lifestyle and opportunity
@ your doorstep

HOW TO READ THIS QUARTERLY REVIEW REPORT

The Quarterly review report contains 4 sections

1. The General Manager's Overview

This section provides an Executive Summary with key highlights for the quarter and an assessment of our Financial Position, as at the end of the quarter.

2. Our Outcomes

The City of Ryde is working towards delivering seven strategic Outcomes identified in our Community Strategic Plan. This report provides an update on the programs and projects that have been identified in our Operational Plan contributing to each of the Outcomes.

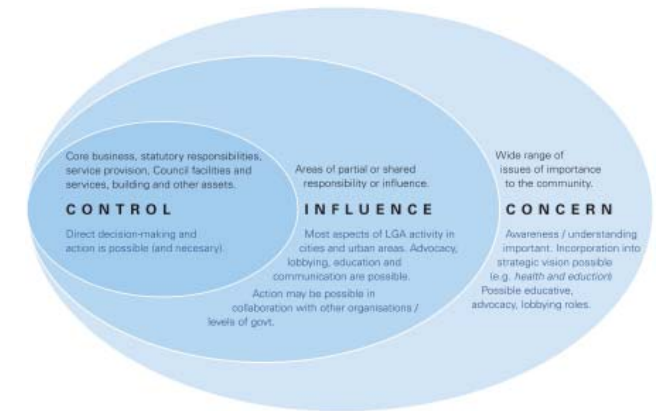
Our projects are specific activities which are to be delivered over a set period of time to meet our Community's vision. These are supported by Council's base budget, which forms part of our operating costs, including our people and our maintenance and other contracts, to deliver all our council services.

Being introduced this year to the outcome sections of the Quarterly Review Report are Community Indicators. Local community wellbeing indicators (or 'community indicators') have been developed in Australia and around the world as a way to track trends in quality of life for a given community and as a basis for improving community engagement,

community planning and policy making. They are based on the approach that ways of understanding whether life is getting better should go beyond traditional economic measures (City of Ryde, 2012).

Community indicator frameworks acknowledge the interrelationship between social-cultural, ecological and economic conditions providing a 'triple bottom line' sustainability analysis. The quadruple bottom-line extends this concept to include governance outcomes. Indeed, most community indicator initiatives, including the City of Ryde's Community indicators, measure elements of each of these dimensions in order to provide a comprehensive picture of the wellbeing of communities (City of Ryde, 2012).

The City of Ryde recognises it has a major responsibility to deliver programs and services that contribute to our community wellbeing, however the idea of community indicators is that they measure issues of relevance to the community regardless of whether councils has direct responsibility for them. Not all of the community indicators listed throughout this report are within council's direct control; some relate to areas where council has influence, through lobbying, education and collaboration with other agencies; others are areas of concern for council that are monitored to increase awareness and understanding of issues important to the community.



Adapted from the 'Community Strategic Planning Indicators Resource', Division of Local Government (DLG) of the NSW Department of Premier and Cabinet, 2011.

It should be noted that Community Indicators are not the same as organisational performance indicators. Performance Indicators are specific to an organisation and measure the performance of that organisation (or a part of it) against an organisational plan, or against the organisation's legislative responsibilities. In this report these performance indicators can be found in the program section.

HOW TO READ THIS QUARTERLY REVIEW REPORT CONTINUED...

3. Our Corporate Performance Indicators

In addition to our project performance, we have identified a set of Corporate Performance Indicators to report on our delivery of service to our customers and partners, track project management of our projects, monitor our budgets and financial management and indicate our organisations progress in improving our culture through learning and development. Where quarterly performance progress results are available for these measures, they will be provided in this section along with any commentary explaining variances from target or actions required.

4. Our Programs

All of the City's projects and activities are focused around delivering on 21 programs. Detail on our progress against program budgets and projects along with the specific performance indicators identified to monitor each program are provided in this section.

GENERAL MANAGER'S OVERVIEW



Quarterly Overview

As a result of the September Quarterly Review, Council has achieved a net improvement in the 2012/2013 Operational Budget of \$0.11 million. This is a pleasing result and has been achieved by tight controls of Council's operating costs with net savings of employee costs (\$0.07 million) and additional rate income of \$0.19 million brought to account in this review.

However, due to the continuing growing pressure on Council's infrastructure maintenance budget and the shortfall in funding the renewal of Council's existing infrastructure, this review is proposing to transfer an additional \$0.40 million to the Asset Replacement Reserve. This is being proposed to be funded from both the surplus generated from this review (\$0.11 million) and \$0.29 million from Council's current Working Capital surplus of \$3.71 million. If supported by Council, Working Capital will be reduced to a forecasted \$3.42 million, above Council's minimum balance of \$3.00 million.

The following summary below is provided on the key components of Council's One Year Operational Plan for 2012/2013 and is supported by detailed information in the appendices.

Financial Position

Working Capital Position

As explained above, as a result of the September quarterly review, Council's Working Capital would have increased by \$0.11 million to \$3.82 million. However, to assist Council in responding to further anticipated pressures on its infrastructure, an additional transfer of \$0.40 million to the Asset Replacement Reserve is proposed in this review, that will result in Working Capital being projected to be \$3.42 million as at 30 June 2013.

Base Budget

Income is projected to reduce by \$0.77 million to \$88.32 million, while Base Budget Expenses are projected to increase by \$0.80 million to \$76.43 million, giving a net projected increase in the Base Budget Deficit of \$1.57 million (11.65%).

Non-Capital Budget

Income is projected to decrease by \$0.02 million to \$0.20 million, while Non-Capital Expenses are projected to increase by \$0.21 million to \$4.43 million, giving a net projected increase in net Non-Capital Expenditure of \$0.23 million (5.80%).

Capital Budget

Income is projected to increase by \$3.18 million to \$6.53 million, while Capital Expenses are projected to increase by \$1.53 million to \$34.60 million, giving a net projected reduction in net Capital Expenditure of \$1.64 million (5.53%).

Progress Against Indicators

Our performance indicators help to provide a snap shot of the organisations health. Corporate indicators focus on major areas across the whole organisation and program indicators track how we are delivering on specific elements within each of the 21 programs outlined in our 2012-2016 Delivery Plan including One year Operational Plan 2012-2013.

Corporate Indicators

As identified in pages 40-41, the majority of corporate indicators are on track.

Of particular note the following areas demonstrate improvements in Council's performance against previous trends or targets:-

- We have continued to maintain our high customer service standards in responding to our customer requests with 89% of all requests responded to within the agreed timeframe of ten days against our target of 90%. I am pleased to see the continuation of our high performance in this area, we have consistently been on target or within 1% of the target for the past year.
- In the first quarter there has been continued improvement in the handling of complaints, with 96% of tier 1 and 2 complaints responded to within the agreed number of working days. This indicator showed improvements over the past year and has been maintained between 95-100% for the last two quarters.
- The sound management of our Budget over the past year has continued into the first quarter this year. This indicator has consistently been on track for the past five quarters.
- Our lost time injuries (LTI's) are the lowest in three years for this quarter (100 lost time days). This is also a reduction of five days from quarter four last year.

Those corporate indicators which have not met target this quarter and where we will look for an improvement on next quarter are:-

- 80% of inward correspondence was completed within 10 working days against our target of 90%.
- 72% of project milestones completed on time within the quarter against our target of 90%.
- 93% of internal audit recommendations were implemented on time against our target of 100%.


Program Indicators

Of all 43 indicators across our 21 program areas, we achieved 32 (74%) of our performance indicators in our programs in quarter one.

Of particular note the following areas of performance improved against previous trends or targets:-

- The RALC recorded 164,467 visitors this quarter which is a 14.6% increase from the same quarter last year.

- We continue to see improvements in our mean gross DA determination times against the group three average. We have improved 15 days from last quarter, this is the result of both seasonal trends and the success of our Express DA service. So far 80 applications (approximately 58%) have been processed as Express Applications and all were determined within 30 days.
- The Top Ryder Bus service continues to show increase patronage with 2,100 more passengers than the quarter one last year.



John Neish
General Manager

FINANCIAL MANAGEMENT

Overview

Following the first quarter budget review, Council's financial position, year to date (YTD), is within 796.14% of the budget (excluding reserve movements).

The Capital Works Program, YTD, is at approximately 19.17% net financially, excluding contributed assets.

Operating expenses, YTD, are within 20.04% (favourable) of the budgeted amounts, which is a good result.

Operating Income (Base Budget and Non-Capital & Capital Income) is projected to increase by \$2.39 million (2.58%) and Operating Expenses are projected to increase by \$1.01 million (1.27%), a net increase in Operating Surplus of \$1.38 million to \$14.20 million. This is a good result given the tight revenue base from which we are operating.

Available Working Capital is projected to reduce by \$0.29 million to approximately \$3.42 million. This is due to a transfer of \$0.40 million to the Asset Replacement Reserve.

Council had budgeted to undertake \$33.07 million of capital works. This is projected to increase by another \$1.53 million, the bulk of which will be funded by either new grants or transfers from reserves. This will give a total capital works budget of \$34.60 million.

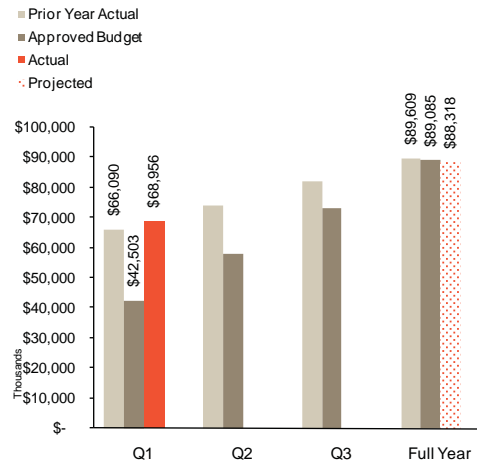
	Original Budget 2012/2013 (\$'000)	Carryover Budget 2012/2013	Previously Approved Changes	Revised Budget 2012/2013	Proposed Changes 2012/2013	Projected Budget 2012/2013	Actual YTD 2012/2013	Budget YTD 2012/2013	% Variance
Base									
Income	(89,085)			(89,085)	767	(88,318)	(68,956)	(42,503)	62.24%
Expenditure ⁽¹⁾	75,500	127		75,627	801	76,428	16,127	18,760	-14.04%
Net	(13,585)	127		(13,458)	1,568	(11,890)	(52,829)	(23,743)	122.50%
Non-Capital									
Income	(223)			(223)	20	(203)	(50)	(43)	15.56%
Expenditure	3,020	1,195		4,216	212	4,427	433	1,950	-77.77%
Net	2,797	1,195		3,993	232	4,224	383	1,907	-79.89%
Capital									
Income	(1,818)	(1,533)		(3,352)	(3,177)	(6,529)	(2,195)	(1,283)	71.05%
Expenditure	20,523	12,543		33,066	1,533	34,599	6,632	17,762	-62.66%
Net	18,705	11,010		29,715	(1,644)	28,071	4,437	16,479	-73.08%
Reserve Movement	(5,643)	(11,132)		(16,775)	132	(16,643)		(11,132)	-100.00%
Other Items									
Book Value of Assets	(1,000)			(1,000)		(1,000)	(55)		
Advances									
Loan Proceeds		(1,200)		(1,200)		(1,200)		(1,200)	-100.00%
Loan Repayments	381			381		381	118	95	23.66%
Total Other Items	(619)	(1,200)		(1,819)		(1,819)	63	(1,105)	-105.73%
Net change in Working Capital	1,655			1,655	288	1,943	(47,945)	(17,594)	172.51%

(1) Excluding depreciation

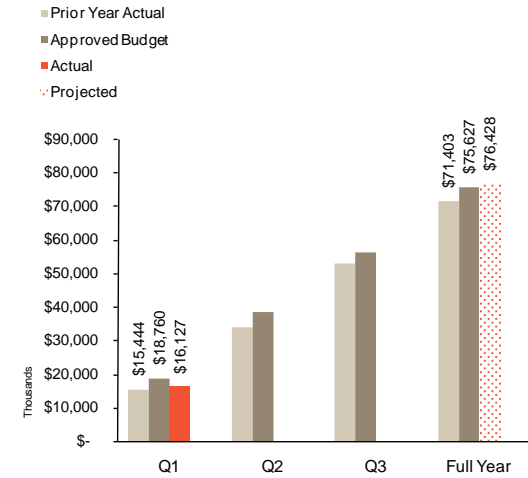
Base Budget

Base Budget Income is projected to reduce by \$0.77 million to \$88.32 million, while Base Budget Expenses are projected to increase by \$0.80 million to \$76.43 million, giving a net projected increase in the Base Budget Deficit of \$1.57 million (11.65%).

Base Budget Income Year to Date



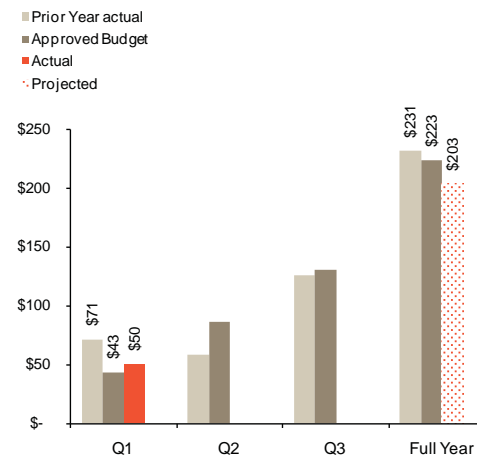
Base Budget Expenditure Year to Date



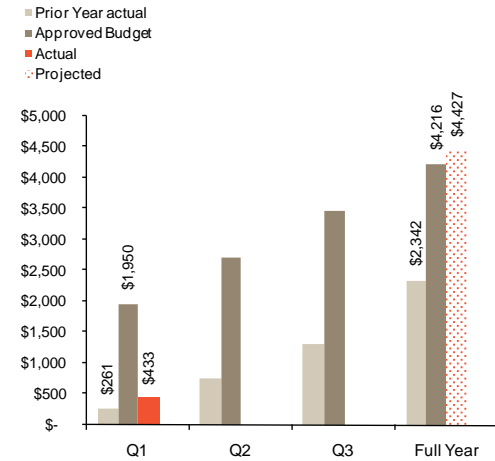
Non-Capital Budget

Non-Capital Income is projected to decrease by \$0.02 million to \$0.20 million, while Non-Capital Expenses are projected to increase by \$0.21 million to \$4.43 million, giving a net projected increase in net Non-Capital Expenditure of \$0.23 million (5.80%).

Non Capital Income Year to Date



Non Capital Expenditure Year to Date



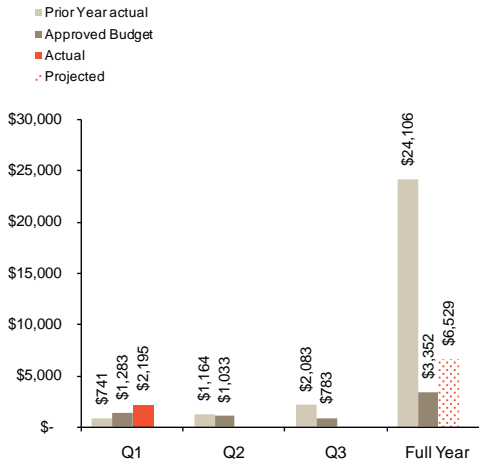
Capital Budget

Capital Income is projected to increase by \$3.18 million to \$6.53 million, while Capital Expenses are projected to increase by \$1.53 million to \$34.60 million, giving a net projected reduction in net Capital Expenditure of \$1.64 million (5.53%).

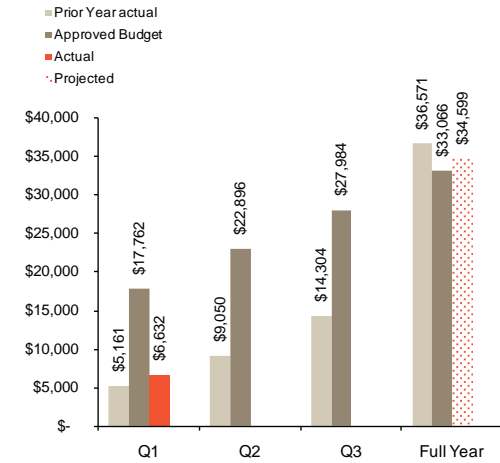
Reserve Movements

The net movement of Reserves was budgeted to be a net transfer from reserves of \$16.78 million for works carried over plus funding other works. This is projected to have a net decrease of \$0.13 million from reserves to a total of \$16.64 million from reserves.

**Capital Income
Year to Date**



**Capital Expenditure
Year to Date**



OUTCOME SUMMARIES

City of **Liveable Neighbourhoods** |
City of **Wellbeing** | City of **Prosperity** |
City of **Environmental Sensitivity** |
City of **Connections** | City of **Harmony
and Culture** | City of **Progressive
Leadership** |

CITY OF LIVEABLE NEIGHBOURHOODS

A range of well-planned clean and safe neighbourhoods, and public spaces, designed with a strong sense of identity and place.

Our outcome of Liveable Neighbourhoods will create places that are designed for the enjoyment of our residents so that they are able to experience the lifestyle and opportunities that Ryde has to offer close to their homes.

GOAL ONE

All residents enjoy living in clean, safe, friendly and vibrant neighbourhoods.

GOAL TWO

Our community has a strong sense of identity in their neighbourhoods and are actively engaged in shaping them.

GOAL THREE

Our neighbourhoods thrive and grow through sustainable design, planning and regulation that support community needs.

Community Indicators

The following Community Indicators have been selected for this outcome area. Council will be monitoring these indicators and over the coming quarters, and baseline data will be reported.

Crime

The rate of crime, especially violent crime such as assault and robbery, can impact on the sense of safety in a community. By studying the comparative rates of crimes, we can see where crime problems exist in a community and develop programs and plans for addressing these problems, and any underlying issues.

Housing Mix

This indicator considers the resources and characteristics of dwellings, and their linkage to the profile of residents in an area (NSW Department of Housing, 2010). In addition, the extent to which housing meets the needs of residents is an important part of the quality of life of occupants and developing social relationships and personal identity (ABS, 2001).

Housing Affordability

Housing becomes unaffordable when dwelling prices are too high, when incomes fall too low, or some combination of both. Housing affordability can be a good indicator to overall and individual economic conditions and to the way society includes or excludes low-income earners in some areas. Accordingly, high levels of housing affordability are often found in more expensive areas: where residents tend to have comparatively high levels of income, especially in comparison with suburbs that contain cheaper housing alternatives.

Financial Position

Base Budget

A rise in the State Debt Recovery Office's processing fees has seen an increase in Regulatory expenditure, and a budget revision has been sought to reflect this. It has been somewhat offset by The Macquarie Park Parking Scheme, which has generated more revenue than expected. Parking revenue in general is tracking well, and a strong quarter in the development sector has also seen healthy Development Assessment and Building Enforcement income figures.

Non-Capital Budget

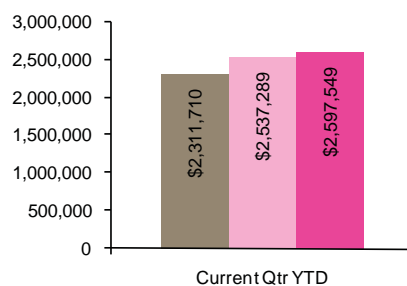
Expenditure on non-capital projects is currently below budget as the Illegal Dumping Surveillance Program was cancelled this quarter. The first two Community Education & Information Seminars were held this quarter and were delivered under-budget.

Capital Budget

Expenditure on capital projects has been minimal to date as construction works are scheduled for later in the year.

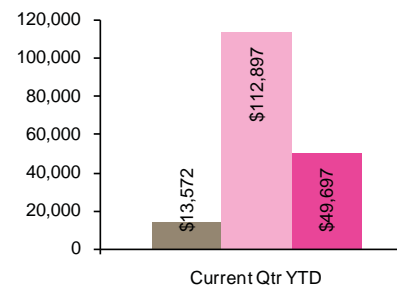
Base Expenditure

■ Prior Year Actual
■ Base Expenditure budget YTD
■ Base Expenditure actual YTD



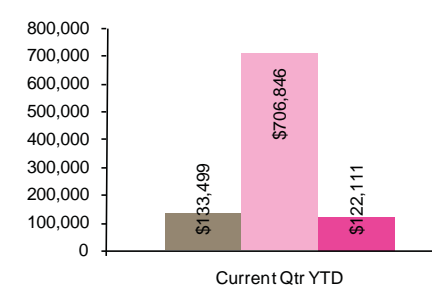
Non-Capital Expenditure

■ Prior Year Actual
■ Non-Capital Expense budget YTD
■ Non-Capital Expense actual YTD



Capital Expenditure

■ Prior Year Actual
■ Capital Expense budget YTD
■ Capital Expense actual YTD



	Original Budget 2012/2013 (\$'000)	Proposed Changes 2012/2013 (\$'000)	Projected Budget 2012/2013 (\$'000)	Actual YTD 2012/2013 (\$'000)	Budget YTD 2012/2013 (\$'000)	% Variance
Base						
Income	(6,649)	(30)	(6,679)	(1,821)	(1,576)	15.55%
Expenditure	9,508	(62)	9,446	2,598	2,537	2.37%
Net	2,859	(92)	2,768	777	962	-19.21%
Non-Capital						
Income						
Expenditure	210	(58)	152	50	113	-55.98%
Net	210	(58)	152	50	113	-55.98%
Capital						
Income				(2)		
Expenditure	1,253	20	1,273	122	707	-82.72%
Net	1,253	20	1,273	120	707	-83.05%
Reserve Movement	(1,494)	58	(1,436)		(606)	-100.00%
Loan Proceeds						
Net change in Working Capital	2,828	(72)	2,757	946	1,176	-19.51%

Progress Against Projects

Design works for the Neighbourhood Centre Renewal project have been completed and the first stage of construction will commence in Quarter 2.

The first two Community Education & Information Seminars were held this quarter with a presentation to Macquarie University Postgraduate students on Development Assessment followed by a tour of the city, illustrating the practical implications of Council's Land-Use Plans and Development Controls. The second seminar was delivered to local small business owners, following the theme of Small Business September, the seminar provided information on planning regulations and the development process for the set-up of Home-Businesses.



Vince Galletto - Team Leader - Building & Development Advisory Service with students from Macquarie University

Program / projects	Status	Comment
Centres and Neighbourhood Program		
Elouera Reserve Upgrade	🔄	
Neighbourhood Centre Renewal	🔄	
Land Use Planning Program		
Community Education & Information	🔄	
Open Space, Sport and Recreation Program		
Street Tree Planting Program	🔄	
Regulatory Program		
Boarding House Project	🔄	
Illegal Dumping Surveillance Program	🚫	Project is cancelled due to decision by Department of Environment not to expand the current RID Squad this financial year.

🔄 On Track	5
✖ Action Required	-
✓ Complete	-
⊖ Not Started	-
🚫 Cancelled	1
▶▶ Deferred	-

CITY OF WELLBEING

A healthy community, with all supported throughout their life by services, facilities and people.

Our outcome of a City of Wellbeing will ensure that we create a city that supports the physical and emotional health of all of our community.

GOAL ONE

Our residents are encouraged and supported to live healthy and active lives.

GOAL TWO

All residents feel supported and cared for in their community through the provision of ample services and facilities.

GOAL THREE

Residents feel secure and included in an environment where they can connect socially and are supported by their neighbours.

Community Indicators

The following Community Indicators have been selected for this outcome area. Council will be monitoring these indicators and over the coming quarters, and baseline data will be reported.

Self-Reported Health

Self-reported health is a useful measure of wellbeing that reflects physical health problems as well as health behaviours and mental health problems. While self-assessment may not be as reliable as one measured by a health professional, it does provide useful information on the perceptions of an individual, and has been shown to be a predictor of mortality and morbidity (Population Health Division 2008).

Healthy Lifestyle Choices

Some behaviour is strongly associated with poorer health outcomes and can dramatically increase an individual's risk of personal harm or death and can also decrease quality of life. Smoking and risky alcohol consumption can lead to poor short-term and long-term health outcomes and to premature death. Obesity and poor nutrition are increasing national and international trends, which have been labelled an epidemic. Risk taking behaviour is also correlated to other indicators of social disadvantage, such as poverty and unemployment.

Mortality Rates

Burden of disease refers to the health burden that diseases, injuries and risk factors place on populations, which is ultimately reflected in mortality rates. This indicator examines both of these areas in detail.

Financial Position

In Councils fixed operations this outcome has a 36.72% positive result with income exceeding budget by 12.89% for this year so far. This strong result with increased attendance at the Ryde Aquatic Leisure Centre and the receipt of additional grant funds in community and culture.

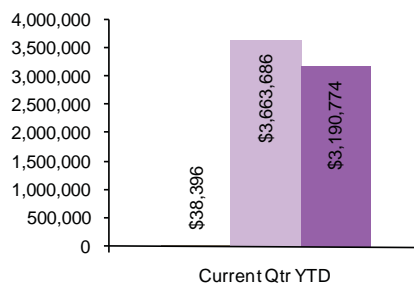
The project budget in this outcome is currently underspent reflecting the scheduled commencement of some projects later in the year.

Overall the outcome is unspent by 13.03% year to date.

All Projects are on track.

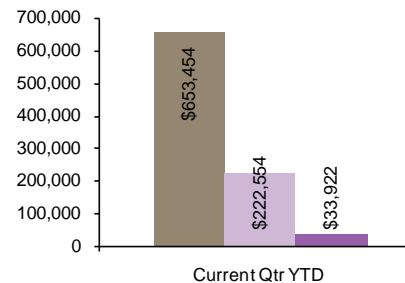
Base Expenditure

■ Prior Year Actual
■ Base Expenditure budget YTD
■ Base Expenditure actual YTD



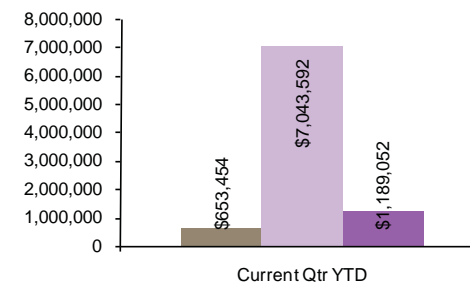
Non-Capital Expenditure

■ Prior Year Actual
■ Non-Capital Expense budget YTD
■ Non-Capital Expense actual YTD



Capital Expenditure

■ Prior Year Actual
■ Capital Expense budget YTD
■ Capital Expense actual YTD



	Original Budget 2012/2013 (\$'000)	Proposed Changes 2012/2013 (\$000)	Projected Budget 2012/2013 (\$000)	Actual YTD 2012/2013 (\$000)	Budget YTD 2012/2013 (\$000)	% Variance
Base						
Income	(7,100)	30	(7,070)	(1,985)	(1,759)	12.89%
Expenditure	14,116	84	14,200	3,191	3,664	-12.91%
Net	7,016	114	7,130	1,206	1,905	-36.72%
Non-Capital						
Income	(25)	20	(5)			
Expenditure	471	78	549	34	223	-84.76%
Net	446	98	544	34	223	-84.76%
Capital						
Income	(1,338)	(330)	(1,668)	(31)	(1,338)	-97.66%
Expenditure	9,010	374	9,384	1,189	7,044	-83.12%
Net	7,671	44	7,715	1,158	5,705	-79.71%
Reserve Movement	(4,185)	(246)	(4,431)		(3,876)	-100.00%
Loan Proceeds						
Net change in Working Capital	9,748	10	9,757	2,397	2,756	-13.03%

Progress Against Projects



Skate clinic held in Meadowbank Park

This quarter has seen some great work on projects for the year with all projects on track. Our highlights this quarter include: Free Wi-Fi made available at Eastwood Library for the first time as well as substantial upgrades to the Wi-Fi at West Ryde, North Ryde and Gladesville Libraries. Visitors embraced the service at these locations with 14,429 log ins recorded during the first quarter. Popularity is continuing to grow as people find out about the service with almost double the number of people accessing Wi-Fi in September compared to July.

The libraries became a place to have fun, meet new friends and learn new skills during the July and September school holidays. In July children dressed up in traditional dress for the 'It's a small world' costume party, learnt how to make sushi, Japanese kites and also watched a performance by the Ryde Youth Theatre. In total, 17 events were held with 460 children and young adults attending.

The September/October school holiday program activities were well attended and included craft sessions and a pyjama story time. The young adults had fun cooking at the chocolate workshops and learnt the art of chocolate tasting. Dungeons and Dragons and song writing workshops were also popular amongst the older children.

The Ryde Aquatic and Leisure Centre has experienced its highest attendance numbers since 2008/2009, thanks primarily to improved weather conditions.

Skate Clinics were held in Meadowbank Park during the July School holidays with 30 young people in attendance. The clinic catered for beginners and advanced level.

As part of the City of Ryde's Crime Prevention Plan, during August and September, representatives from both Local Area Commands held community awareness and safety talks at West Ryde library. The senior's session attracted seven local community members. The children's story-time session about child road safety was attended by over 20 children with their parents or primary carers also paying close attention. The story was followed by more fun colouring in resources provided by NSW Police, as well as a photo opportunity with Senior Constable Chrystal.

Following the public exhibition, the Integrated Open Space Plan was adopted by Council. This Plan provides the City with a clear direction for all future planning and management of the City's 351 hectares of open space and parklands. The implementation of the Integrated Open Space Plan is underway with the commencement of the Children's Play Implementation Plan and Open Space Future Provision Plan.

With a new commitment to proactive tree management across the City, the Urban Forest Policy and revised Development Control Plan Part 9.6. - Tree Preservation were adopted by Council. These documents combine to conserve and enhance the City's Urban Forest by promoting tree protection and tree planting. The next steps towards Council's commitment to enhancing the Urban Forest is the public exhibition of the Urban Forest Plan and Street Tree Master Plan planned for end of 2012.



Photo opportunity with NSW Police Senior Constable Chrystal.

Program / projects	Status	Comment
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Open Space, Sport and Recreation Program

Active in Ryde Program Implementation	🟢	
Integrated Open Space Plan Implementation	🟢	Procurement of contractors in progress
Livvi's Place at Yamble Reserve	🟢	
Playground Construction - Renewal	🟢	Awaiting Design report/feedback
RALC Asset Renewal	🟢	
Sportsfield Floodlighting Expansion	🟢	Awaiting Design report/feedback
Sportsfield Renewal & Upgrade	🟢	
Sportsground Amenities Renewal & Upgrade	🟢	Awaiting Design report/feedback
Sportsground Amenities Upgrades Expansion	🟢	Awaiting Design report/feedback

Library Program

Community Buildings Renewals - Libraries	🟢	Referred to Council and decision finalised.
Digital enhancement for Libraries	⊖	

Community and Cultural Program

Community Buildings Renewal	🟢	
Crime Prevention Plan - implementation	🟢	
Feasibility Study Community Hub-Eastwood	⊖	Council requested no further action be taken until a workshop is held.
Funding Support for the Men's Shed	🟢	
Non-Profit Community Sector Development	🟢	
Temporary Employment of P/T Officer	🟢	

🟢 On Track	15
✖ Action Required	-
✓ Complete	-
⊖ Not Started	2
⊘ Cancelled	-
▶▶ Deferred	-

CITY OF PROSPERITY

Creating urban centres which champion business, innovation and technology to stimulate economic growth and local jobs.

Our outcome of a City of Prosperity will ensure that our major business centres have a competitive edge in relevant global, national and metropolitan markets, support economic growth and provide opportunities for those that live, study and work here.

GOAL ONE

Our Community and businesses across the city flourish and prosper in an environment of innovation progression and economic growth.

GOAL TWO

Our city is well-designed and planned to encourage new investment, local jobs and business opportunities.

GOAL THREE

Macquarie Park is recognised globally and locally as an innovative education and technology hub.

Community Indicators

The following Community Indicators have been selected for this outcome area. Council will be monitoring these indicators and over the coming quarters, and baseline data will be reported.

Average Income

Income plays an important part in shaping life opportunities. Levels of income, and the incidence of low incomes, can be used to indicate social health, improve an individual's participation and personal quality of life, including their ability to access basic needs and also recreation and discretionary expenses. This indicator includes only wage and salary earners.

Local Employment and Employing Businesses

Employment is important for building social networks and feeling part of a local space or community. When people work locally, they are more inclined to contribute to the social life of the community and retail spending is retained. Local employment is also desirable as it minimises the personal and environmental costs of travel. This ratio is calculated as the number of local jobs compared to local workers.

Unemployment

Obtaining gainful employment for those seeking it is an important part of personal well-being and contribution to the economy. Unemployment is a very commonly used indicator of the health of a society, as it is associated with several negative social outcomes, including low economic resources and skill loss; as well as susceptibility to loss of self esteem, illness and mental stress. A failure for an individual to find employment also implies that an economic region is not fully utilising all available resources.

Financial Position

Base Budget and Non-Capital Budget

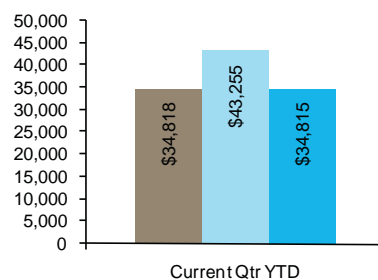
Base and Non-Capital expenditure is well below budget for this quarter as a number of activities and projects are yet to commence. It is expected that expenditure will continue to track below budget into the second half of the year.

Capital Budget

Similarly, Capital expenditure is below budget, with construction costs scheduled to increase in the second half of the year. The footpath upgrade on Waterloo Road was delivered under budget with surplus funds returned to reserves.

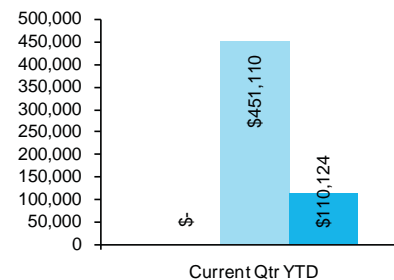
Base Expenditure

■ Prior Year Actual
■ Base Expenditure budget YTD
■ Base Expenditure actual YTD



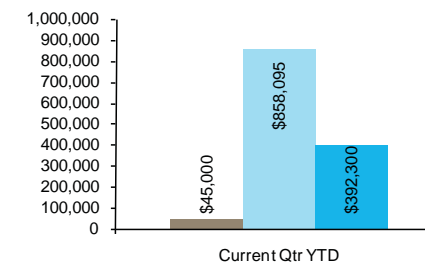
Non-Capital Expenditure

■ Prior Year Actual
■ Non-Capital Expense budget YTD
■ Non-Capital Expense actual YTD



Capital Expenditure

■ Prior Year Actual
■ Capital Expense budget YTD
■ Capital Expense actual YTD



	Original Budget 2012/2013 (\$'000)	Proposed Changes 2012/2013 (\$'000)	Projected Budget 2012/2013 (\$'000)	Actual YTD 2012/2013 (\$'000)	Budget YTD 2012/2013 (\$'000)	% Variance
Base						
Income	(3)		(3)	(1)	(1)	-3.66%
Expenditure	161		161	35	43	-19.51%
Net	157		157	34	42	-19.86%
Non-Capital						
Income						
Expenditure	1,149	(75)	1,074	110	451	-75.59%
Net	1,149	(75)	1,074	110	451	-75.59%
Capital						
Income				(139)		
Expenditure	2,328	20	2,348	392	858	-54.28%
Net	2,328	20	2,348	254	858	-70.43%
Reserve Movement	(1,752)	(20)	(1,772)		(587)	-100.00%
Loan Proceeds						
Net change in Working Capital	1,882	(75)	1,807	398	765	-48.00%

Progress Against Projects

The Town Centres Wayfinding Plan has been deferred to ensure adequate resources are available to complete existing projects and base budget activities, including on-going work upgrading our Town Centres and on the Draft Local Environment Plan.

An Interim Transport Management Association Board has been established, and the first meeting was held in August. The board consists of representatives from: The City of Ryde, Transport for NSW, Optus, BOC, Macquarie University, Goodman, AMP Capital, and Medtronic.

Small Business September was a hit once again this year, with all events booking out well in advance. The Ryde Business Boot camp provided an all-round course over four intensive three-hour sessions covering Marketing and Websites, Business Planning, Business Law and Insurance, and Accounting. The Boot camp was run by Karen Wakefield, who teaches Small Business Management at the Northern Sydney Institute of TAFE and lectures in Law and Economics at Charles Stuart University. In the Marketing Yourself Online workshop, Director of Cyrius Media Group

Stefan Sojka provided attendees with valuable insights into how to get the most out of search engines, social media, their websites, and the digital world in general. Finally, Suzy Jacobs, the Director of She Business, shared her diverse experience, from providing sales training for IBM and Compaq to running her own furniture manufacturing business, with a particular focus on how best to network to create new business opportunities. These events were all free to attend and a survey of Boot campers revealed that 70% found it helpful in setting up their business and 100% would recommend the course to others.

In addition, this quarter saw the number of Businesses registered for our Online Business Directory increase from approximately 70 to 170, a solid result given the register has only been operational since July.



Small Business September Workshop.

Program / projects	Status	Comment
Centres and Neighbourhood Program		
Macquarie Park - Wayfinding Signage	🟢	
Public Domain Upgrade Waterloo Rd	🟢	
Table Tennis Tables in Eastwood	🟢	
Town Centre Upgrade Renewal	🟢	
Town Centres Wayfinding Plan	▶▶	This project has been deferred due to carry over projects, a number of 2012/13 projects and finite resources to manage and deliver the projects and base budget activities.

Land Use Planning Program

Macquarie Park DCP	🟢	
Section 94 Contribution Plan	🟢	
Section 94 Contributions Officer	🟢	Recruitment process commenced in Q1 and interviewing will occur in Q2
TMA for Macquarie Park	🟢	

Economic Development Program

City of Ryde Food & Festivals Guide	⊖	
Economic Development Plan 2009 - 2014	⊖	
Economic Forecasting & Profiling Module	🟢	
Implementation of Marketing Plan	⊖	
Macquarie Park Website	⊖	

🟢 On Track	9
✖ Action Required	-
✔ Complete	-
⊖ Not Started	4
⊘ Cancelled	-
▶▶ Deferred	1

CITY OF ENVIRONMENTAL SENSITIVITY

Working together as a community to protect and enhance our natural and built environments for the future.

Our outcome of Environmental Sensitivity will ensure that a balance is maintained between the pressures from population growth, and the protection and enhancement of our natural ecosystems. It will reduce our exposure to the risks of climate change.

GOAL ONE

Our residents, businesses and visitors collaborate in the protection and enhancement of our natural environment.

GOAL TWO

To encourage and enable all our residents to live a more environmentally sensitive life.

GOAL THREE

As we grow, we protect and enhance the natural and built environments for future enjoyment and manage any impacts of climate change.

Community Indicators

The following Community Indicators have been selected for this outcome area. Council will be monitoring these indicators and over the coming quarters, and baseline data will be reported.

Biodiversity

Biological diversity is extremely hard to quantify, and available indicators are considered inadequate, especially on a small scale. The number of threatened species is the best available proxy for the loss of species (Environment Protection and Heritage Council 2003).

Waste and Recycling

Waste is an indicator of the volume of resources being consumed in a community, as well as inefficiencies in resource use. Recycling diverts materials from landfill, saves space and minimises input resources in production. This indicator provides a useful indicator of community commitment to sustainable practices (Community Indicators Victoria 2009).

Energy Use and Carbon Emissions

Energy is fundamental to the operation of modern urban environments, by supporting the production and provision of goods and services, as well as for transport and household comfort. Using less energy is generally more environmentally beneficial due to the wastes generated during energy production and use, and because of the discernable impact of greenhouse gas concentration related to energy uses. This indicator considers the local efforts to reduce energy consumption and carbon emissions (Australian and New Zealand Environment and Conservation Council 2000) (Environment Protection and Heritage Council 2003).

Financial Position

The Outcome had a September Quarter end 2012/2013 actual base budget expenditure result of \$2.411 million against an year to date budget of \$4.148 million. \$1.1 million of this year to date variance is attributable to invoices not received from the waste contractor.

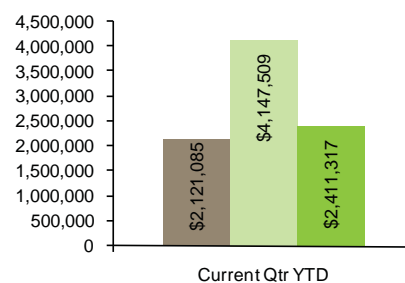
Operating income year to date is \$14.462 million on a full year budget of \$16.653 million, exceeding target mainly due to the impact of Domestic Waste Management Income with a favourable variance of \$808,000.

Non-Capital projects within the Outcome have an annual budget of \$395,000 and are on track year to date.

Capital expenditure for the quarter end was \$983,000 against an adjusted year to date budget of \$1.864 million (excluding Surf Attraction Equipment). The variance relates to the installation of the Cogeneration Plant (\$817,000) with majority of their expenditure scheduled for quarters later in the year, and the timely receipt of grant monies in the Capital income budget.

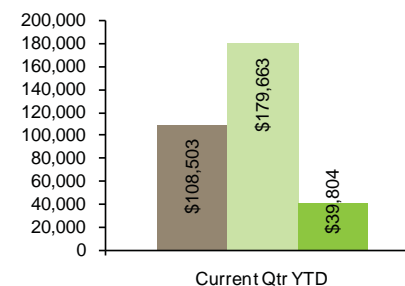
Base Expenditure

■ Prior Year Actual
■ Base Expenditure budget YTD
■ Base Expenditure actual YTD



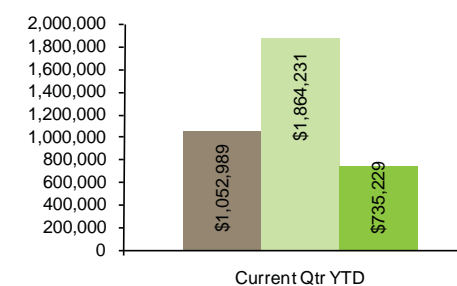
Non-Capital Expenditure

■ Prior Year Actual
■ Non-Capital Expense budget YTD
■ Non-Capital Expense actual YTD









Capital Expenditure

■ Prior Year Actual
■ Capital Expense budget YTD
■ Capital Expense actual YTD











	Original Budget 2012/2013 (\$'000)	Proposed Changes 2012/2013 (\$'000)	Projected Budget 2012/2013 (\$'000)	Actual YTD 2012/2013 (\$'000)	Budget YTD 2012/2013 (\$'000)	% Variance
Base						
Income	(16,214)	(30)	(16,244)	(14,462)	(13,805)	4.76%
Expenditure	17,942	(178)	17,765	2,411	4,148	-41.86%
Net	1,729	(208)	1,521	(12,051)	(9,657)	24.79%
Non-Capital						
Income						
Expenditure	395	110	505	40	180	-77.85%
Net	395	110	505	40	180	-77.85%
Capital						
Income	(440)	(194)	(634)	(0)	(124)	-99.66%
Expenditure	3,985	244	4,229	735	1,864	-60.56%
Net	3,545	50	3,595	735	1,740	-57.77%
Reserve Movement	(3,082)	(110)	(3,192)		(1,190)	-100.00%
Loan Proceeds						
Net change in Working Capital	2,587	(158)	2,429	(11,276)	(8,928)	26.30%

	On Track	13
	Action Required	-
	Complete	-
	Not Started	-
	Cancelled	1
	Deferred	-

Progress Against Projects

Major Projects under the outcome listed as on Track included Stormwater Improvement Works Renewal and Stormwater Asset Replacement renewal (combined budget \$3.3 million), Porters Creek Depot Reconfiguration (\$624,000); with Shrimptons Creek-Bio-retention Basin awaiting design. Biodiversity River to River restoring functional value of wildlife corridor Project (\$59,000) and Home Waste and Sustainability Community Engagement Project (\$52,000)

Program / projects	Status	Comment
Open Space, Sport and Recreation Program		
Delineation of Natural Area		Programmed for future Quarter this Financial Year.
Park & Open Space Tree Planting Program		Programmed for future Quarter this Financial Year.
Park Irrigation Renewal Christie Park		Awaiting Tender Results.
Park Irrigation Renewal ELS Hall Park		Awaiting Tender Results.
Catchment Program		
Shrimptons Ck - Bioretention Basin		Awaiting Design report/feedback.
Stormwater Asset Replacement Renewal		
Stormwater Improvement Works Renewal		Year to date spend is on condition based replacement, milestone is completion of total set of works, not components.
Water Quality Improvement Plan		

Progress Against Projects (Continued)

Program / projects	Status	Comment
Environmental Program		
Business Sustainability - City Switch	🔄	Milestone to be completed early second quarter.
Youth Waste & Environment Project (YEP)	🔄	
Land Use Planning Program		
Review Stormwater DCP and align WSUD	⊖	The project in Q2 will be transferred to the Assessment team.
Community and Cultural Program		
Future Focus Home Waste & Sustainability	🔄	Project delayed due to late recruitment of project staff. Project now back on track.
Porters Creek Depot Reconfiguration	🔄	
Waste to Energy	🔄	

CITY OF CONNECTIONS

Access and connection to, from and within the City of Ryde. Providing safe, reliable and affordable public and private travel, transport and communication infrastructure.

Our outcome of a City of Connections will create a city where people feel connected locally and globally, and can easily gain access to their work place, recreation opportunities, facilities and services in both a physical and virtual way.

GOAL ONE

Our residents, visitors and workers are able to easily and safely travel on public transport to, from and within the City of Ryde.

GOAL TWO

Our community has the option to safely and conveniently drive, park, cycle or walk around their city.

GOAL THREE

Our residents, visitors, workers and businesses are able to communicate locally and globally.

Community Indicators

The following Community Indicators have been selected for this outcome area. Council will be monitoring these indicators and over the coming quarters, and baseline data will be reported.

Transport Options

Connectivity includes understanding the transport options available in Ryde. Transport is seen as a key indicator of community and individual wellbeing, as it provides a means of greater access to services, work and social, cultural and recreational activities, and it helps to maintain connections and networks. Reliable, safe, fast and frequent transport is important as it helps maximise the time an individual can spend on activities and with family and friends.

Private Motor Vehicles

Private motor vehicles were the most commonly used method of transport in Ryde, and the reliability and ease of this mode of transport is an important part of connectivity for Ryde. This indicator looks at the number of vehicles as well as overall levels of congestion and usage.

Internet Access

Connectivity includes effective and accessible communication infrastructure. Internet access is an increasingly common way of connecting with information and services and also for social participation. Access to the internet can also be seen as an enabler of better wellbeing, through increased access to a variety of services, social opportunities, education and information. There is evidence, however, that a digital divide is developing that excludes some of our most vulnerable individuals who could benefit considerably from access (McLaren & Zappala 2002).

Financial Position

The City of Connections finished the September 2012 Quarter with Base Budget actual expenditure of \$2.2 million, on an year to date budget of \$1.74 million. The variance is attributable to the restorations area (\$335,000) which is offset by additional income.

Overall income to date of \$1.653 million for the Outcome exceeding target year to date by around \$942,000.

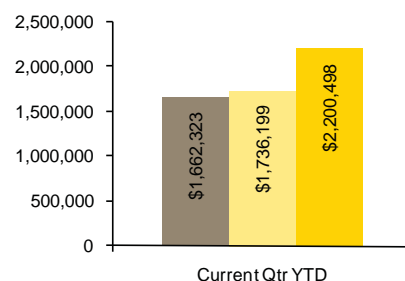
The Outcome also has four Non-Capital projects to the value of \$383,000 which are currently within budget year to date.

Capital expenditure for the Outcome had an actual result of \$2.01 million against an year to date budget of \$2.780 million, with projects underspent to date including Transport Parking Technology (deferred by Council).

Capital Income in the form of Section 94 capital contributions to Roads had an actual result of \$2.033 million year to date, which has resulted on a favourable variance and will need budget added to reflect.

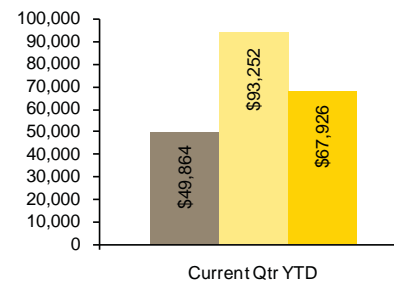
Base Expenditure

■ Prior Year Actual
■ Base Expenditure budget YTD
■ Base Expenditure actual YTD



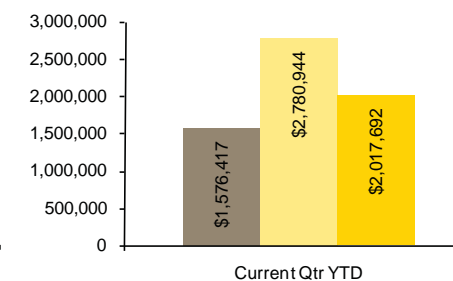
Non-Capital Expenditure

■ Prior Year Actual
■ Non-Capital Expense budget YTD
■ Non-Capital Expense actual YTD









Capital Expenditure

■ Prior Year Actual
■ Capital Expense budget YTD
■ Capital Expense actual YTD









	Original Budget 2012/2013 (\$'000)	Proposed Changes 2012/2013 (\$'000)	Projected Budget 2012/2013 (\$'000)	Actual YTD 2012/2013 (\$'000)	Budget YTD 2012/2013 (\$'000)	% Variance
Base						
Income	(2,905)	(91)	(2,996)	(1,702)	(711)	139.30%
Expenditure	6,840	488	7,328	2,200	1,736	26.74%
Net	3,934	397	4,332	498	1,025	-51.40%
Non-Capital						
Income	(198)		(198)	(49)	(43)	12.76%
Expenditure	383		383	68	93	-27.16%
Net	185		185	19	50	-61.69%
Capital						
Income	(91)	(2,653)	(2,744)	(2,033)	(71)	2783.85%
Expenditure	7,914	706	8,620	2,018	2,781	-27.45%
Net	7,824	(1,948)	5,876	(15)	2,710	-100.57%
Reserve Movement	(3,834)	1,488	(2,346)		(974)	-100.00%
Loan Proceeds						
Net change in Working Capital	8,109	(63)	8,047	502	2,812	-82.15%

	On Track	10
	Action Required	-
	Complete	-
	Not Started	2
	Cancelled	1
	Deferred	2

Progress Against Projects

Key cluster projects Road Resurfacing Renewal and Road kerb Renewal are well underway. Bridge Upgrade Renewal works at Hillview Road Culvert have been completed in the first quarter.

Program / projects	Status	Comment
Open Space, Sport and Recreation Program		
Access Audit - Parks and Open Space Area		Consultant engaged and project well underway for regional parks. Expenditure not showing as no invoices have been paid to date.
Roads Program		
Road Kerb Renewal		
Road Resurfacing Renewal		
Centres and Neighbourhood Program		
Pedestrian Accessibility & Mobility Plan		
Public Wifi Feasibility Study		The Library WIFI has now been completed. The trends in public WIFI provision are now being provided by commercial entities and are not required from a Public Sector Provider.
Library Program		
Wifi for Libraries		One milestone was missed but the project will be delivered on time.

Progress Against Projects (Continued)

Program / projects	Status	Comment
Paths and Cycleways Program		
Footpath Construction Expansion	↻	Project delayed due to late recruitment of project staff. Project now back on track.
Footpath/SUP construction Waterloo Rd	↻	
Traffic and Transport Program		
Car Park Renewal	⊖	
Go Get Car Hire Program	↻	
Personal Mobility Electric Vehicle	↻	
Top Ryder Community Bus Service	↻	
Traffic Facilities Renewal	⊖	
Upgrade Ranger Hand Held Devices	▶▶	Council deferred the project at its meeting in 24 July 2012.
Regulatory Program		
Transport/Parking Technology	▶▶	Council deferred the project at its meeting in 24 July 2012.

CITY OF HARMONY AND CULTURE

A welcoming and diverse community, celebrating our similarities and differences, in a vibrant city of culture and learning.

Our outcome of a City of Harmony and Culture will ensure that the City of Ryde recognises and celebrates its links to its traditional owners and provides cultural and learning opportunities which meet the needs of our diverse population.

GOAL ONE

Our residents are proud of their diverse community, celebrating their similarities and differences.

GOAL TWO

People living in and visiting our city have access to an inclusive and diverse range of vibrant community and cultural places and spaces.

GOAL THREE

Our community is able to learn and grow through a wealth of art, culture and lifelong learning opportunities.

Community Indicators

The following Community Indicators have been selected for this outcome area. Council will be monitoring these indicators and over the coming quarters, and baseline data will be reported.

Early Childhood Development

Early childhood development indicators are important markers of the welfare of children and can predict future social inclusion outcomes. Investing in resources to support children in their early years brings long-term benefits to them and the whole community (Karoly, Kilburn, & Cannon 2005).

Library Use

Libraries are an important educational and cultural resource. Libraries are an important service for further education and for accessing information; they also provide a venue for social participation, communities and networks. This indicator measures the frequency of access of library resources.

Post School Qualifications

Higher levels of education and training can assist people in developing knowledge and skills that can be used to improve personal living standards, as well as the resources available to a community. For an individual, educational attainment can assist in finding and developing a rewarding long-term career. For the wider community, having a knowledgeable and well-educated population is vital for supporting economic development, improving living conditions and community networks, and therefore - social inclusion. Post-school qualifications refer to those qualifications awarded for attainments other than pre-primary, primary and secondary education.

Financial Position

In Councils fixed operations this outcome has a 10.55% positive result with income on track to be within council's adopted budget.

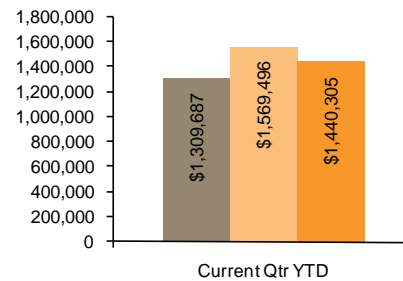
The project budget in this outcome is currently underspent reflecting the scheduled commencement of some projects later in the year.

Overall the outcome is unspent by 11.65% year to date.

All projects are on track.

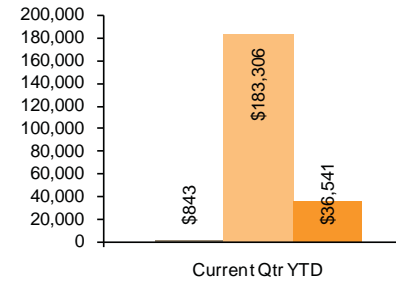
Base Expenditure

■ Prior Year Actual
■ Base Expenditure budget YTD
■ Base Expenditure actual YTD



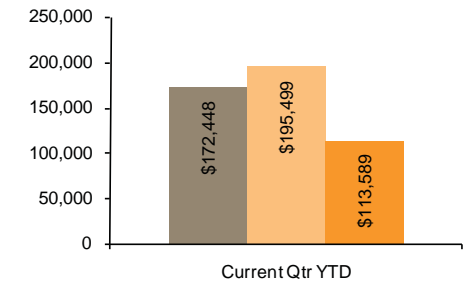
Non-Capital Expenditure

■ Prior Year Actual
■ Non-Capital Expense budget YTD
■ Non-Capital Expense actual YTD



Capital Expenditure

■ Prior Year Actual
■ Capital Expense budget YTD
■ Capital Expense actual YTD



	Original Budget 2012/2013 (\$'000)	Proposed Changes 2012/2013 (\$'000)	Projected Budget 2012/2013 (\$'000)	Actual YTD 2012/2013 (\$'000)	Budget YTD 2012/2013 (\$'000)	% Variance
Base						
Income	(1,103)		(1,103)	(371)	(374)	-0.82%
Expenditure	5,622	39	5,661	1,440	1,569	-8.23%
Net	4,519	39	4,558	1,069	1,195	-10.55%
Non-Capital						
Income				(1)		
Expenditure	327	56	383	37	183	-80.07%
Net	327	56	383	35	183	-80.65%
Capital						
Income						
Expenditure	527		527	114	195	-41.90%
Net	527		527	114	195	-41.90%
Reserve Movement	(195)	(65)	(260)		(195)	-100.00%
Loan Proceeds						
Net change in Working Capital	5,178	30	5,208	1,218	1,379	-11.65%

Progress Against Projects

This quarter has seen some great early work on projects for the year with all projects that were scheduled to start commencing. Our highlights this quarter include: eBooks and eAudiobooks became available for library members to download from the library's website on 16 July and demonstrations were held at each library location. A demonstration was also held in Mandarin at West Ryde Branch with 24 people attending. The new collection has been well received by people living, working or studying in the City of Ryde, with 3067 eBooks/eAudiobooks borrowed during the first quarter.



The Hon. Victor Dominello, MP and Mayor, Ivan Petch at the opening of Calligraphers at See Street.

The Children's and Youth Writers Festival, a cultural development event was held during September in celebration of the National Year of Reading 2012. The festival was held over two Saturdays and invited children and young adults to develop new skills or share their talents at a series of workshops. The workshops included creative writing, writing for comic books, poetry writing and for the older age group a playwriting workshop. Duncan Ball, author of popular children's series, Selby the Dog and Emily Eyefinger also spoke at festival. Over 150 children and young adults attended the activities, with much positive feedback and requests for the library to run more creative writing workshops in the future.

The City of Ryde in partnership with Meadowbank College (TAFE) signed an agreement to provide the See Street Gallery at cost recovery to three local art groups in 2012. In September, as part of the Third Season Exhibition Program, the City hosted the Australian Society of Calligraphers. The exhibition was opened by The Hon. Victor Dominello, MP and Mayor, Ivan Petch and gave audiences the experience of shaping how we talk and visions for our future, through words and beyond.

Sponsorship of cash and in-kind support for the Granny Smith Festival exceeded last year by \$4500, which assists in offsetting the cost to the community in holding this headline event.



Granny Smith Festival.

Program / projects	Status	Comment
Library Program		
Feasibility study for Eastwood Library	⊖	Council requested no further action be taken until a workshop is held. Project transfer to Feasibility Study Community Hub Eastwood to consolidate like projects
Library Books	🔄	
Library Electronic Books	🔄	Milestone finalised early October, causing a slight delay in the project, but it still will be delivered on time.
Community and Cultural Program		
Cultural Spaces stage 3: Feasibility	🔄	
Improving shopfronts in Eastwood	⊖	Council requested no further action be taken until a workshop is held.
Live Neighbourhood Project	⊖	
Ryde Youth Music Project	🚫	Following a review the project was cancelled due to a lack of youth participation.
Ryde Youth Theatre Group	🔄	
Land Use Planning Program		
Heritage Grants Scheme	⊖	

🔄 On Track	4
✗ Action Required	-
✓ Complete	-
⊖ Not Started	3
🚫 Cancelled	1
▶ Deferred	-

CITY OF PROGRESSIVE LEADERSHIP

A well led and managed city, supported by ethical organisations which deliver projects and services to the community by listening, advocating and responding to their needs.

Our outcome of a City of Progressive Leadership will foster collaborative approaches to the governance of our city across all levels of government, to focus on delivering results against our agreed strategic outcomes in the most cost effective way. Our community will be at the heart of our decision making and service delivery and will enjoy a strong sense of connection with their council.

GOAL ONE

Our city is well led and managed.

GOAL TWO

The City of Ryde will deliver value for money services for our community and our customers.

GOAL THREE

Our residents trust their council, feel well informed, heard, valued and involved in the future of their city.

Community Indicators

The following Community Indicators have been selected for this outcome area. Council will be monitoring these indicators and over the coming quarters, and baseline data will be reported.

Council Management and Leadership

Listening and responding to the needs of the community forms one part of progressive leadership. This indicator measures the access of the community to decisions and decision-makers and their participation in civic society. Ideally, all citizens should be able to input into decision-making that affects them and ensure that their views are proportionally represented. The lack of means for citizens to convey views to decision-makers is seen as a barrier to social inclusion.

Leadership in the City of Ryde

The depth of leadership capital in an area, and how well it is led and managed may be associated with the input of the levels of occupations and skills present in Ryde. The proportion of the work-force classified as managers, administrators and professionals can provide an indication of the presence of residents in decision-making positions

Volunteering

The services and community support provided by volunteers provides one aspect of progressive leadership. The extent of community participation in volunteer work can be an important indicator of social capital. Volunteering also represents an important method of contributing to and participation in society. Volunteering has been shown in various studies to have a positive effect not only on the recipients of services, but also on the health and wellbeing of the volunteers themselves.

Financial Position

Overall, the Outcome of City of Progressive Leadership shows a net reduction in Council's position of \$0.616 million. However, due to adjustments between outcomes and the inclusion of transfers to Reserves, the actual net reduction on Council's Working Funds position in this review for Progressive Leadership is \$0.046 million.

This result is achieved by deducting \$0.4 million that has been recommended to be transferred to the Asset Replacement Reserve, due to tight fiscal control for this first quarter and Council's excellent end of year result for 2011/2012. The balance of \$0.216 million relates to adjustments to budgets which are detailed in this report, however from this amount \$0.17 million for Stores salaries should be deducted as this is a contra entry from a saving in Recycling salaries. Therefore, a net movement or adjustment of \$0.046 million is proposed in this review.

The transfer to the Asset Replacement Reserve is recommended due to Council's growing pressure to maintain its existing infrastructure at a satisfactory standard and in meeting the day to day maintenance requirements. Further, as Council is aware, there is a funding shortfall and backlog of infrastructure works, estimated at \$120 million, that is required in bringing its infrastructure up to a satisfactory condition.

Base Budget

Income- Reduction of \$0.888 million.

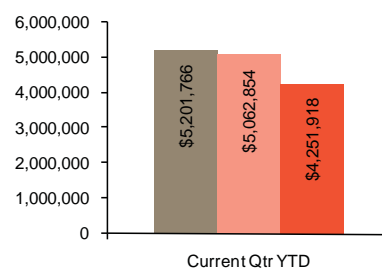
Expenditure - Increase of \$0.43 million.

Non-Capital Budget - Increase \$0.1 million.

Capital Budget- Increase \$0.170 million.

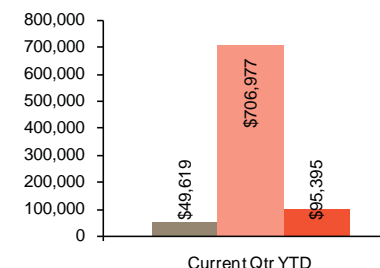
Base Expenditure

■ Prior Year Actual
■ Base Expenditure budget YTD
■ Base Expenditure actual YTD



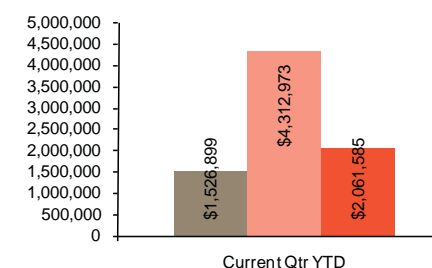
Non-Capital Expenditure

■ Prior Year Actual
■ Non-Capital Expense budget YTD
■ Non-Capital Expense actual YTD









Capital Expenditure

■ Prior Year Actual
■ Capital Expense budget YTD
■ Capital Expense actual YTD












	Original Budget 2012/2013 (\$'000)	Proposed Changes 2012/2013 (\$'000)	Projected Budget 2012/2013 (\$'000)	Actual YTD 2012/2013 (\$'000)	Budget YTD 2012/2013 (\$'000)	% Variance
Base						
Income	(55,111)	888	(54,223)	(48,614)	(24,278)	100.24%
Expenditure	21,438	430	21,868	4,252	5,063	-16.02%
Net	(33,673)	1,317	(32,355)	(44,362)	(19,215)	130.87%
Non-Capital						
Income				(0)		
Expenditure	1,281	101	1,381	95	707	-86.51%
Net	1,281	101	1,381	95	707	-86.53%
Capital						
Income	(1,482)		(1,482)	11	250	-95.58%
Expenditure	8,049	170	8,219	2,062	4,313	-52.20%
Net	6,567	170	6,736	2,073	4,563	-54.58%
Reserve Movement	(2,233)	(972)	(3,205)		(3,704)	-100.00%
Loan Proceeds	(619)		(619)	63	95	-33.58%
Net change in Working Capital	(28,677)	616	(28,062)	(42,131)	(17,554)	140.01%

	On Track	11
	Action Required	-
	Complete	-
	Not Started	6
	Cancelled	1
	Deferred	-

Progress Against Projects

Projects for the City of Progressive Leadership detailed below, are generally on track, subject to the following comments;

- In accordance with Council's resolution, all work on the Civic Precinct project has ceased.
- The Corporate Renewal allocation of \$0.210 million has been fully allocated to the Relocation of the Community Life Group from the Argyle Centre.
- The Councillors' Induction program is on track, although behind schedule, in accordance with Council's resolution.

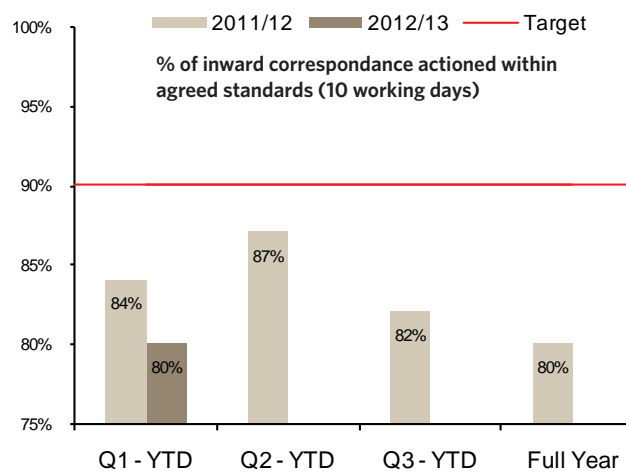
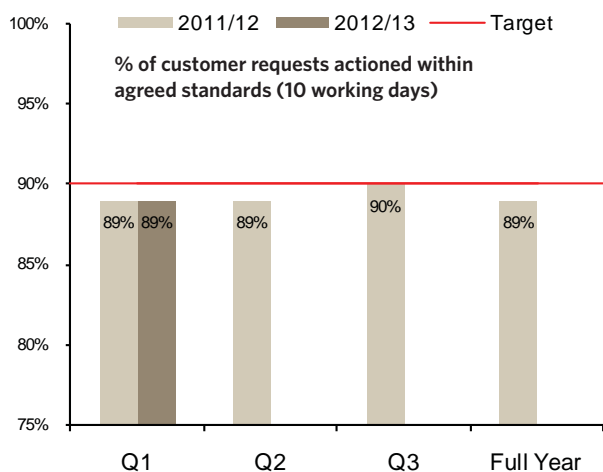
Program / projects	Status	Comment
Property Portfolio Program		
Civic Precinct Redevelopment		Council has resolved to cease this project.
Commercial Buildings Renewal		
Corporate Buildings Renewals		Funds reallocated to the Relocation of Community Life project.
Operational Buildings Renewal		
Governance and Civic Program		
Councillor Induction Program & Training		While this project is on track for quarter one, this project is now behind schedule due to Council resolving to delay the program.
Customer and Community Relations Program		
CRM Workflow Update		Project to be scoped following further investigation of customer service strategy.
Ryde Planning and Business Centre		Project to commence in 2013.
Risk Management Program		
Automating the Procurement Process		Initial review and update of existing templates done.
Internal Audit Quality Assessment		Programmed for future Quarter this Financial Year

Progress Against Projects (Continued)

Program / projects	Status	Comment
Land Use Planning Program		
Electronic Development Assessment Project	🔄	
Organisation Development Program		
Best Value Reviews (annual)	⊖	In 2012/13 a Best Value Review on Recruitment will be undertaken, commencing in Q2.
Performance Review Process	🔄	
Organisation Development Program		
GPIMS - System Development	🔄	No milestones were due this quarter due to the long term nature of this project.
Information Technology Renewals	⊖	This project will be commencing in Q2.
IRM Scanning Project	🔄	
Plant & Fleet Purchases	🔄	
Policy Framework for WH&S	🔄	Consultant has been engaged to assist in this project
Review and Update HR Policies	⊖	This project will be commencing in the second half of this year

CORPORATE PERFORMANCE

Measure	Performance Indicator	2011/12 Target	YTD Progress	Status	Comments
Customers and Partners					
Responsiveness to customer requests	% of customer requests acknowledged within agreed standards (5 working days)	90%	N/A		Time needed to develop work flows so that this measure can be reported.
	% of customer requests actioned within agreed standards (10 working days)	90%	89%	⊖	Within 5% tolerance.
	% of inward correspondence acknowledged within agreed standards (5 working days)	90%	N/A		Time needed to develop work flows so that this measure can be reported.
	% inward correspondence actioned within agreed standards (10 working days)	90%	80%	✖	
Effective complaints handling to service standard	% of tier one and two complaints resolved within agreed standards	100%	96%	⊖	Within 5% tolerance.

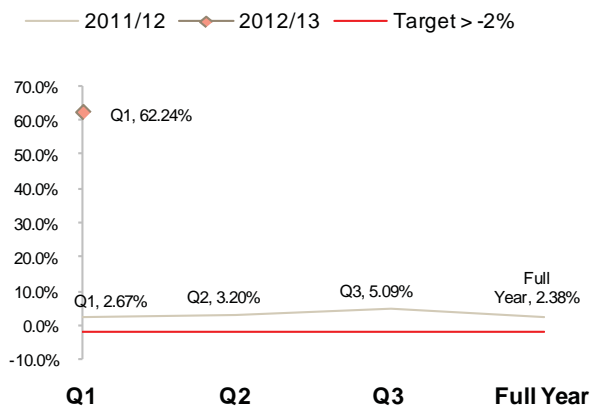


Measure	Performance Indicator	2011/12 Target	YTD Progress	Status	Comments
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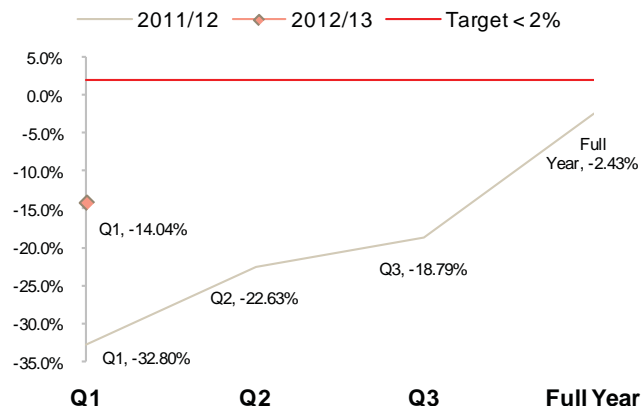
Budgets and Financial Management

Base Budget management	% variance of YTD approved base budget Income as at last quarter. (That you are not more than 2% under your approved Base Budget Income)	> = -2%	62.24%	⊖	
	% variance of YTD approved base budget Expenditure as at last quarter. (That you are not more than 2% over your approved Base Budget Expenditure)	= < +2%	-14.04%	⊖	

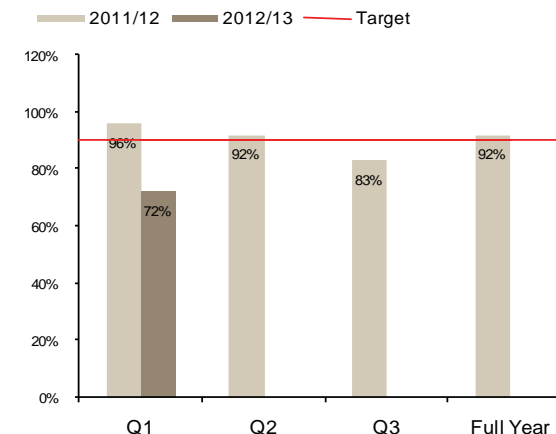
% variance of YTD base budget income



% variance of YTD base budget expenditure



% project milestones completed on time



Project Management

Projects are well managed	% project milestones completed on time	90%	72%	×	Although a few milestones were overdue the majority of our projects are still on track to be delivered.
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Culture, Learning & Development

Occupational Health and Safety	Number of LTI days per quarter (reduction from previous quarter)	105	100	⊖	
Regulatory Risk Management	% of internal audit recommendations implemented within agreed timeframes	100%	80%	×	Outstanding audit recommendations to be implemented by end of Q2 - 2012/13.

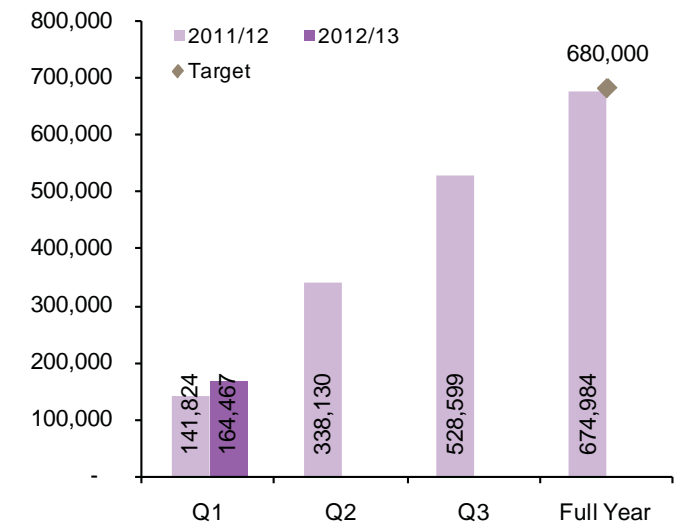
1. OPEN SPACE, SPORT & RECREATION

Developing, delivering, maintaining and managing all our sports, recreation, outdoor, open spaces and natural areas infrastructure, services and facilities.

1.1 Performance Indicators






	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	74%	✘	Action has been taken to bring projects back on track.
No. of visitors to RALC	780,000	164,467	🔄	Attendance numbers for Q1 are 14.6% up compared to last year.
No. of users of sports grounds and playing fields	N/A	256,950	🔄	July 94,100 Weekday - 27,700 Weekend August 70,575 Weekday - 20,775 Weekend September 35,290 Weekday - 8,510 Weekends.
No of visitors to Ryde Community and Sports Centre (ELS Hall)	N/A			
% compliance with pool water bacteriological criteria	100%	100%	🔄	

Visitors to the RALC - Year to Date
















1.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$1,362,000	-\$1,679,000
Expense	\$3,251,000	\$3,070,000
Total Base Budget	\$1,391,000	\$1,889,000

 On Track	23
 Action Required	1
 Complete	-
 Not Started	-
 Cancelled	-
 Deferred	-

1.3 Projects

Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Access Audit - Parks and Open Space Area	\$68,000	\$0		Consultant engaged and project well underway for regional parks. Expenditure not showing as no invoices have been paid to date.
Active in Ryde Program Implementation	\$10,300	\$1,060		
Integrated Open Space Plan Implementation	\$50,000	\$6,536		Procurement of contractors in progress.
Street Tree Planting Program	\$30,000	\$35,225		
Park & Open Space Tree Planting Program	\$46,250	\$3,750		Programmed for future Quarter this Financial Year.
Delineation of Natural Area	\$12,500	\$1,875		Programmed for future Quarter this Financial Year.
Livvi's Place at Yamble Reserve	\$170,000	\$25,500		
Park Irrigation Renewal ELS Hall Park	\$30,000	\$4,500		
Park Irrigation Renewal Christie Park	\$30,000	\$4,500		
Sportsfield Renewal & Upgrade	\$669,500	\$100,425		
RALC Asset Renewal	\$328,000	\$42,277		
Sportsground Amenities Renewal & Upgrade	\$100,000	\$9,000		Awaiting Design report/feedback.
Playground Construction - Renewal	\$566,500	\$59,999		Awaiting Design report/feedback.

1.3 Projects (Continued)

Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Sportsfield Floodlighting Expansion	\$300,000	\$45,000	🟢	Awaiting Design report/feedback.
Sportsground Amenities Upgrades Expansion	\$310,000	\$46,500	🟢	Awaiting Design report/feedback.

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Ryde Parramatta River Walk (POT p.43/57)	\$1,319,388	\$244,261	🟢	Awaiting approval from Council.
Brush Farm Park - Initiation of Action Plan	\$72,599	\$27,449	🟢	Awaiting approval from Council.
Field of Mars - Initiation of Action Plan	\$22,344	\$0	🟢	
Charity Creek Cascades	\$105,759	\$16,475	🟢	
Urban & Street Tree Master Plan	\$65,000	\$0	🟢	Project well underway. Commitment charged to the wrong project number.
Brush Farm Park Archaeological Plan	\$25,000	\$0	🟢	Consultant engaged and project well underway. Showing no financial expenditure as not invoices have been paid to date.
Aboriginal Heritage - signage	\$85,000	\$0	✖	Delayed due to other works, will be brought on line in coming months.
Surf Attraction	\$746,608	\$250,840	🟢	
Cogeneration Plant @ RALC	\$819,400	\$7,582	🟢	

2. ROADS

Managing and maintaining our roads, bridges and retaining walls.







2.1 Performance Indicators





	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	67%	✘	Each street section / project within the program has a single milestone representing its completion. Multiple streets in the program were underway, starting late in the quarter, with those not completed as at the close of the quarter, being done soon thereafter.


2.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$618,000	-\$1,641,000
Expense	\$1,028,000	\$1,535,000
Total Base Budget	\$410,000	-\$106,000

2.3 Projects

	On Track	5
	Action Required	-
	Complete	-
	Not Started	-
	Cancelled	-
	Deferred	-

Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Road Resurfacing Renewal	\$2,575,000	\$412,300		
Road Kerb Renewal	\$1,287,500	\$300,863		
Bridge Upgrade / Renewal	\$103,000	\$0		All costs booked to specific project ledger, journals required to distribute to this cluster which is funding for 2012/13.
Heavy Patching	\$206,000	\$46,684		

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Pittwater Road (Coxs to Carramar Stage 2 and High St - No.	\$147,819	\$215,767		3 ledgers involved, all booked to this one so far. Some journals to the others required.

3. PROPERTY PORTFOLIO

Developing, managing and maintaining our portfolio of corporate, commercial and civic properties.







3.1 Performance Indicators





	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	80%	✘	Two milestones not met, one project is deferred and the other scheduled for completion end of October.


3.2 Base Budget







	YTD Budget \$	YTD Actual \$
Income	-\$406,000	-\$464,000
Expense	\$627,000	\$550,000
Total Base Budget	\$221,000	\$86,000

3.3 Projects

	On Track	6
	Action Required	-
	Complete	2
	Not Started	1
	Cancelled	1
	Deferred	1

Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Commercial Buildings Renewal	\$250,000	\$0		
Corporate Buildings Renewals	\$210,000	\$605		Funds reallocated to the Relocation of Community Life project.
Operational Buildings Renewal	\$90,000	\$0		
Civic Precinct Redevelopment	\$859,768	\$787,934		Council has resolved to cease this project.


New Projects Added After Delivery Plan Was Adopted	2012/13 Budget \$	YTD Actual \$	Status	Comment
Land and Certificates of Title Register	\$0	\$0		Budget \$100,000.

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Air Conditioning Replacement at Civic Centre	\$140,000	\$0		Balance of funds reallocated to Power Generator at Civic Centre.
Power Generator at Civic Centre	\$185,000	\$0		
Re-location Argyle Centre	\$1,143,350	\$999,950		Funds being reallocated from Corporate Buildings Renewal.
Urgent Sewer Works - Civic Centre	\$75,000	\$0		
Building Security Arrangements	\$26,000	\$0		
West Ryde Community Facility - Project Management	\$300,000	\$20,249		

4. CATCHMENT

Managing, monitoring and maintaining water quality and reuse, our stormwater and natural waterways.

4.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		

4.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$6,000	-\$9,000
Expense	\$227,000	\$238,000
Total Base Budget	\$221,000	\$230,000

4.3 Projects

- 🔄 On Track 5
- ✘ Action Required -
- ✓ Complete -
- ⊖ Not Started -
- ⊘ Cancelled -
- ▶▶ Deferred -

Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Stormwater Improvement Works Renewal	\$1,030,000	\$109,500	🔄	YTD spend is on condition based replacement, milestone is completion of total set of works, not components.
Stormwater Asset Replacement Renewal	\$721,000	\$100,590	🔄	
Water Quality Improvement Plan	\$15,000	\$0	🔄	
Shrimptons Ck - Bioretention Basin	\$316,000	\$47,400	🔄	Awaiting Design report/feedback.

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
River to River Corridors Project	59,210	10,594	🔄	

5. CENTRES AND NEIGHBOURHOOD

Developing, delivering, maintaining and managing all our public domain infrastructure, facilities and place management.







5.1 Performance Indicators










	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	🔄	

5.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$93,000	-\$4,000
Expense	\$925,000	\$862,000
Total Base Budget	\$831,000	\$858,000

5.3 Projects

	On Track	7
	Action Required	-
	Complete	-
	Not Started	-
	Cancelled	-
	Deferred	2

Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Town Centre Upgrade Renewal	\$1,372,500	\$0		
Neighbourhood Centre Renewal	\$565,470	\$92,700		
Pedestrian Accessibility & Mobility Plan	\$50,000	\$0		
Town Centres Wayfinding Plan	\$75,000	\$0		This project has been deferred due to carry over projects, a number of 12/13 projects and finite resources to manage and deliver the projects and base budget activities.
Public Wifi Feasibility Study	\$50,000	\$0		This project has been deferred due to the impact of carryover projects, the number of projects required to be completed in 12/13 and the finite resources to manage and deliver the projects and base activities.
Macquarie Park - Wayfinding Signage	\$80,000	\$12,000		
Public Domain Upgrade Waterloo Rd	\$320,000	\$48,000		
Elouera Reserve Upgrade	\$80,000	\$12,000		Awaiting Design report/feedback.
Table Tennis Tables in Eastwood	\$10,000	\$1,500		

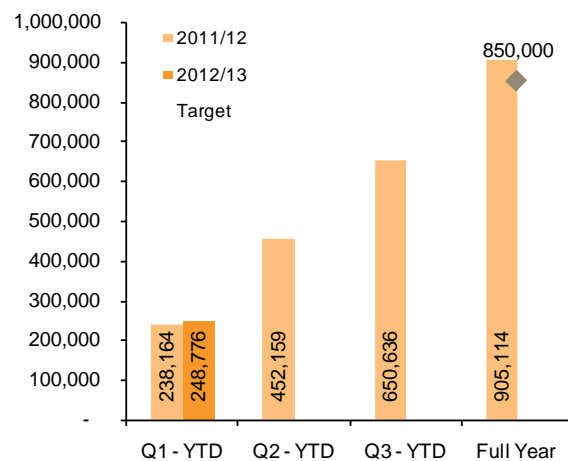
6. LIBRARY

Delivering all our library services.

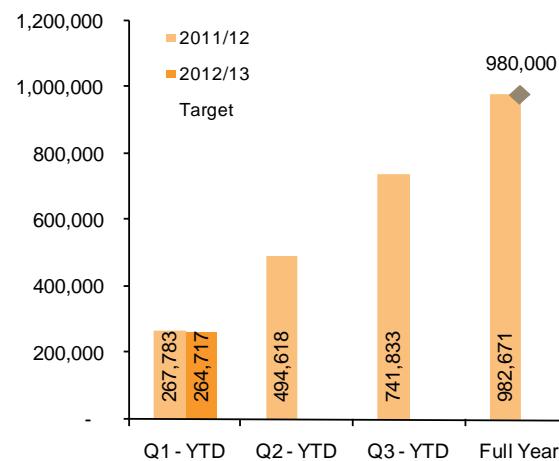
6.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	60%	✘	Two milestones missed but action has been taken to bring projects back on track.
No. of library loans per capita (combined Ryde/Hunters Hill population is utilised)	8.1	2.3	🔄	On track to meet yearly target. Population figure used is 2011 Census result. Adjustments may be required when profile id data becomes available.
No. of visits to the library annually	850,000	248,776	🔄	On track to meet yearly target.

Visits to the library









Library loans issued









6.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$299,000	-\$293,000
Expense	\$1,354,000	\$1,243,000
Total Base Budget	\$1,055,000	\$950,000

	On Track	2
	Action Required	2
	Complete	-
	Not Started	2
	Cancelled	-
	Deferred	-

6.3 Projects

Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Community Buildings Renewals - Libraries	\$128,206	\$14,250		
Feasibility study for Eastwood Library	\$25,000	\$0		Project transfer to Feasibility Study Community Hub Eastwood to consolidate like projects.
Wifi for Libraries	\$44,050	\$2,520		Awaiting Design report/feedback. Striving for completion of Ryde Library by December 2012.
Library Electronic Books	\$30,000	\$0		Milestone finalised early October, slightly delayed.
Library Books	\$412,000	\$112,497		
Digital enhancement for Libraries	\$45,000	\$0		Not yet commenced.

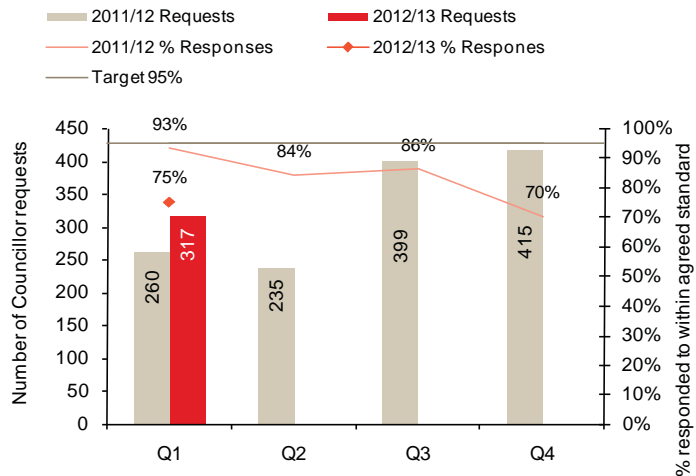
7. GOVERNANCE AND CIVIC

Developing, managing and maintaining our portfolio of corporate, commercial and civic properties.

7.1 Performance Indicators







	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	🟢	
Number of known breaches of statutory/council policy requirements	0	0	🟢	
% of Councillor requests responded to within agreed service standard	95%	75%	✖	Councillor Requests are required to be responded to within 5 days. Although this target was met for only 75% of requests, the average response times during the quarter was 3.75 days. HelpDesk requests continue to be monitored.

Councillor helpdesk requests




7.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income		
Expense	\$781,000	\$1,093,000
Total Base Budget	\$781,000	\$1,093,000

	On Track	3
	Action Required	-
	Complete	-
	Not Started	-
	Cancelled	-
	Deferred	-

7.3 Projects

Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Councillor Induction Program & Training	\$20,000	\$9,900		While this project is on track for quarter one, this project is now behind schedule due to Council resolving to delay the program.

8. CUSTOMER AND COMMUNITY RELATIONS







Engaging with our community, all media and community relations, branding and marketing our city and developing and managing all our customer services.

8.1 Performance Indicators



	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	🔄	
% of Calls to the Customer Call Centre Resolved at the first point of contact	85%	NA		No data is currently available as there are ongoing IT issues.
% of calls completed at first contact (1st call resolution)	85%	NA		No data is currently available as there are ongoing IT issues.



8.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$17,000	-\$50,000
Expense	\$1,061,000	\$749,000
Total Base Budget	\$1,044,000	\$699,000

	On Track	3
	Action Required	-
	Complete	-
	Not Started	1
	Cancelled	-
	Deferred	-

8.3 Projects

Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Ryde Planning and Business Centre	\$45,000	\$0		Project to commence in 2013.
CRM Workflow Update	\$205,000	\$0		Project to be scoped following further investigation of customer service strategy.

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Customer Survey	\$20,000	\$46,426		Finance to do a carry over adjustment.
SmartForms Project	\$90,000	\$960		Phase 2 and 3 of Smart Forms Project Roll Out.

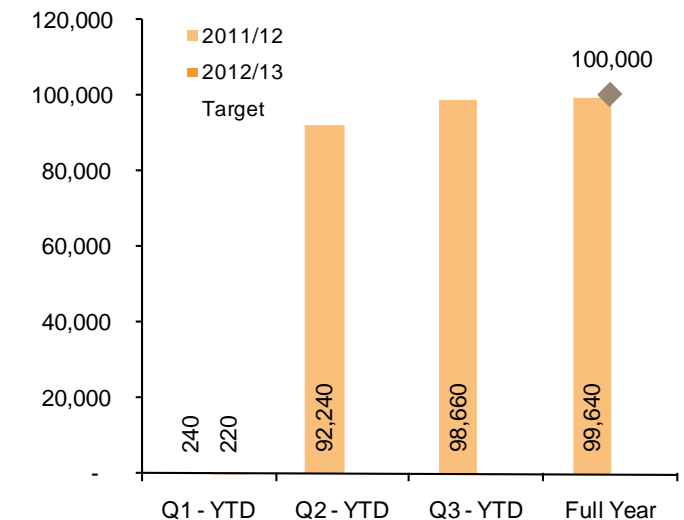
9. COMMUNITY AND CULTURAL

Engaging with our community, all media and community relations, branding and marketing our city and developing and managing all our customer services.

9.1 Performance Indicators







	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	⊕	
No. of new clients using the home modification service	250	78	⊕	
No. of children immunised	1600	375	⊕	
No. of people attending key events and programs conducted by CoR	100000	220	⊕	120 Citizenship 100 Livvis Place.
% capacity of leased halls booked (capacity based on 8 hour booking per day)	60%	60	⊕	Halls currently leased at 60% occupancy.
% capacity of meeting rooms booked (capacity based on 8 hour booking per day)	40%	39	⊕	Currently reviewing meeting room bookings and developing plan to increase capacity.
% customer satisfaction index for halls and meeting room hire service	80%	NA	⊖	Survey to be undertaken.

People attending CoR key events and programs














9.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$451,000	-\$408,000
Expense	\$869,000	\$788,000
Total Base Budget	\$418,000	\$380,000

 On Track	9
 Action Required	-
 Complete	-
 Not Started	3
 Cancelled	1
 Deferred	-

9.3 Projects

Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Community Buildings Renewal	\$157,499	\$18,975		
Crime Prevention Plan - implementation	\$70,000	\$0		
Live Neighbourhood Project	\$55,000	\$6,251		
Ryde Youth Music Project	\$12,000	\$2,550		Under review - project cancelled.
Ryde Youth Theatre Group	\$70,000	\$9,741		
Non-Profit Community Sector Development	\$20,600	\$575		
Cultural Spaces stage 3: Feasibility	\$80,000	\$0		
Funding Support for the Men's Shed	\$20,000	\$0		
Feasibility Study Community Hub-Eastwood	\$80,000	\$0		
Temporary Employment of P/T Officer	\$80,000	\$0		
Improving shopfronts in Eastwood	\$5,000	\$0		

9.3 Projects (Continued)

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Community Hubs identification study	\$20,000	\$0	🔄	Scope Change, project combined with other like projects.
Community Garden & Nursery	\$17,050	\$895	🔄	

10. RISK MANAGEMENT

Managing all legal services, procurement and internal auditing, assessing and managing business continuity, risk and disaster management.







10.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	🔄	

10.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$8,000	-\$114,000
Expense	\$804,000	\$891,000
Total Base Budget	\$796,000	\$776,000

10.3 Projects

	On Track	1
	Action Required	1
	Complete	-
	Not Started	1
	Cancelled	-
	Deferred	-

Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Internal Audit Quality Assessment	\$13,000	\$0	⊖	Programmed for future Quarter this Financial Year.
Automating the Procurement Process	\$32,500	\$0	🔄	Initial review and update of existing templates done.

Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Enterprise Risk Management Plan	\$7,000	\$21,289	🔄	Finalisation of Operational risk registers is expected to be completed by end of Q2.

11. PATHS AND CYCLEWAYS

Developing, managing and maintaining our footpaths and cycleways.







11.1 Performance Indicators






	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	57%	✘	Each street section / project within the program has a single milestone representing its completion. Multiple streets in the program were underway, with those not completed as at the close of the quarter, being done soon thereafter.

11.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$1,000	
Expense	\$104,000	\$137,000
Total Base Budget	\$103,000	\$137,000

11.3 Projects

	On Track	3
	Action Required	1
	Complete	-
	Not Started	1
	Cancelled	-
	Deferred	-

Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Footpath Construction Expansion	\$769,500	\$174,848		
Cycleways Construction Renewal	\$298,699	\$0		Awaiting RMS funding.
Footpath Construction Renewal	\$260,500	\$101,355		
Asset Management - Condition Data	\$300,000	\$28,363		RFQ/RFT to go out Q2.
Footpath/SUP construction Waterloo Rd	\$39,215	\$19,291		

12. ENVIRONMENTAL

Monitoring and managing our environmental performance, developing environmental policy and making our community aware of environmental impact.







12.1 Performance Indicators



	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	75%	✘	Only one milestone missed which will be met early second quarter.


12.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$2,000	-\$2,000
Expense	\$274,000	\$241,000
Total Base Budget	\$271,000	\$239,000

12.3 Projects

-  On Track 3
-  Action Required -
-  Complete -
-  Not Started -
-  Cancelled -
-  Deferred -


Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Youth Waste & Environment Project (YEP)	\$20,000	\$0		
Business Sustainability - City Switch	\$15,000	\$0		Milestone to be completed early second quarter.

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Business Audit Program	\$38,000	\$11,919		

13. STRATEGIC CITY

Providing strategic direction and planning; and managing the reporting of our corporate performance.







13.1 Performance Indicators



	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		

13.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$2,000	-\$8,000
Expense	\$304,000	\$281,000
Total Base Budget	\$302,000	\$274,000

13.3 Projects

	On Track	2
	Action Required	-
	Complete	-
	Not Started	-
	Cancelled	-
	Deferred	-

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Corporate Documentation of Corporate Process	\$40,000	\$2,040		
Council's Corporate Plan	\$17,000	\$876		Milestone to be completed early second quarter.

14. LAND USE PLANNING

Planning, delivering and managing our land and urban design and enhancing and informing on our heritage







14.1 Performance Indicators









	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	🟢	





14.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$65,000	-\$76,000
Expense	\$222,000	198,000
Total Base Budget	\$157,000	\$122,000

14.3 Projects

	On Track	10
	Action Required	-
	Complete	-
	Not Started	2
	Cancelled	-
	Deferred	-

Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Section 94 Contribution Plan	\$150,000	\$0		
Macquarie Park DCP	\$160,000	\$26,414		
Electronic Developmnt Assessment Project	\$60,000	\$0		
TMA for Macquarie Park	\$250,000	\$0		
Community Education & Information	\$20,000	\$58		
Review Stormwater DCP and align WSUD	\$75,000	\$0		The project in Q2 will be transferred to the Assessment team, with Service Unit Manager Assessment being the Business Manager.
Section 94 Contributions Officer	\$140,000	\$0		Recruitment process commenced in Q1 and interviewing will occur in Q2.
Heritage Grants Scheme	\$20,000	\$0		

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Centres Strategy	\$15,521	\$7,780		
Heritage Identification	\$22,920	\$15,000		
Bennelong Bicentenary Exhibition	\$15,000	\$3,000		
Macquarie University VPA	\$29,057	\$17,703		

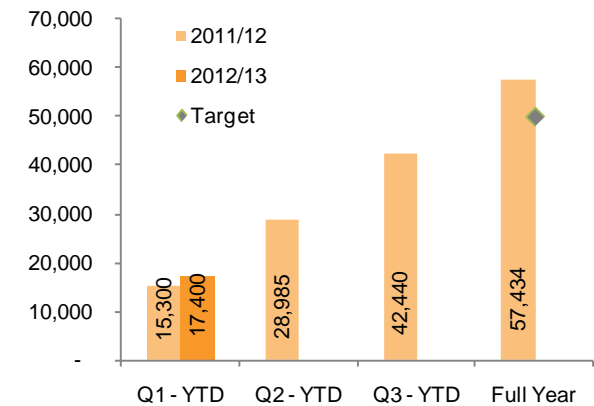
15. TRAFFIC & TRANSPORT

Managing our transport, traffic and car parking; developing sustainable transport options.

15.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	44%	✘	The program contains the renewal of multiple traffic devices, each with a milestone representing its completion. The program of works is underway, with those not completed as at the close of the quarter, being programmed for or completed in the second quarter.
No. of passengers transported by Top Ryder Community Bus Service	50,000	17,400	🔄	On track to meet yearly target.







No. passengers transported by Top Ryder



15.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income		
Expense	\$69,000	\$47,000
Total Base Budget	\$69,000	\$47,000

15.3 Projects

	On Track	7
	Action Required	-
	Complete	-
	Not Started	4
	Cancelled	-
	Deferred	1


Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Car Park Renewal	\$150,000	\$22,500	⊖	
Traffic Facilities Renewal	\$166,347	\$275	⊖	
Go Get Car Hire Program	\$10,000	\$0	🔄	
Top Ryder Community Bus Service	\$273,000	\$67,926	🔄	
Bus Shelters - new	\$50,000	\$7,500	⊖	
Bus Stop DDA compliance	\$82,400	\$12,515	🔄	
Bus Stop Seats - new	\$30,900	\$4,635	⊖	
Traffic Calming Devices	\$91,500	\$19,134	🔄	
Upgrade Ranger Hand Held Devices	\$150,000	\$22,500	▶▶	Council deferred the project at its meeting in 24 July 2012.
Personal Mobility Electric Vehicle	\$140,000	\$24,342	🔄	

New Projects Added After Delivery Plan Was Adopted	2012/13 Budget \$	YTD Actual \$	Status	Comment
Agincourt Rd - Balaclava Rd TCS	\$0	\$0	🔄	Project will start when funding is received from RMS.
Rowe Street Eastwood - Traffic Calming	\$0	\$0	🔄	Project will start when funding is received from RMS.

16. ECONOMIC DEVELOPMENT

Business sector and economic development.







16.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		

16.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$1,000	-\$1,000
Expense	\$43,000	\$35,000
Total Base Budget	\$42,000	\$34,000

16.3 Projects

	On Track	1
	Action Required	-
	Complete	1
	Not Started	4
	Cancelled	-
	Deferred	-


Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Economic Development Plan 2009 - 2014	\$50,000	\$1,282	⊖	
Macquarie Park Website	\$75,000	\$0	⊖	Milestone to be completed early second quarter.
Implementation of Marketing Plan	\$50,000	\$0	⊖	
City of Ryde Food & Festivals Guide	\$40,000	\$0	⊖	
Economic Forecasting & Profiling Module	\$50,000	\$0	⊕	

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Marketing Plan & Feasibility for Macquarie Park Shopfront	\$97,000	\$53,745	✓	

17. ORGANISATIONAL DEVELOPMENT

Addressing workforce planning, driving culture and performance, assessing process efficiency and overseeing all corporate communications.







17.1 Performance Indicators



	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		


17.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$2,000	-\$1,000
Expense	\$30,000	\$26,000
Total Base Budget	\$29,000	\$25,000

17.3 Projects

	On Track	1
	Action Required	-
	Complete	-
	Not Started	1
	Cancelled	-
	Deferred	1

Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Performance Review Process	\$72,000	\$12,442		
Best Value Reviews (annual)	\$25,000	\$0		In 2012/13 a Best Value Review on Recruitment will be undertaken, commencing in Q2.

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Internal Communication (Incl Intranet)	\$43,000	\$0		

18. FORESHORE

Managing all aspects of our foreshore.

18.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA		

18.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income		
Expense	\$7,000	\$4,000
Total Base Budget	\$7,000	\$4,000

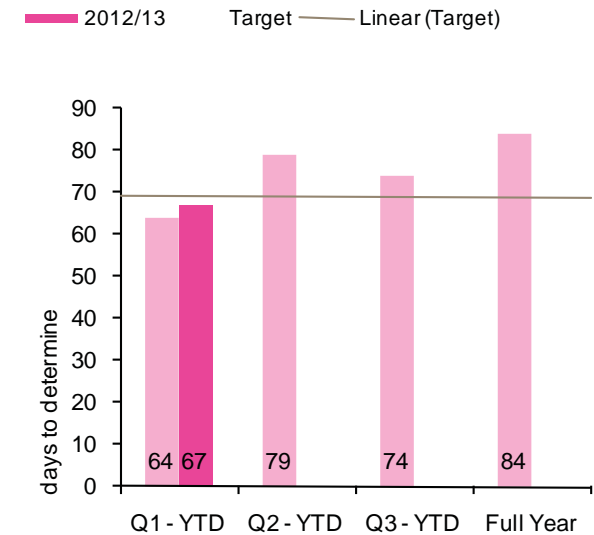
19. REGULATORY

Delivering all our regulatory assessments and activities, including building regulations, environmental regulations, road, parking and footpath enforcement and animal management.

19.1 Performance Indicators

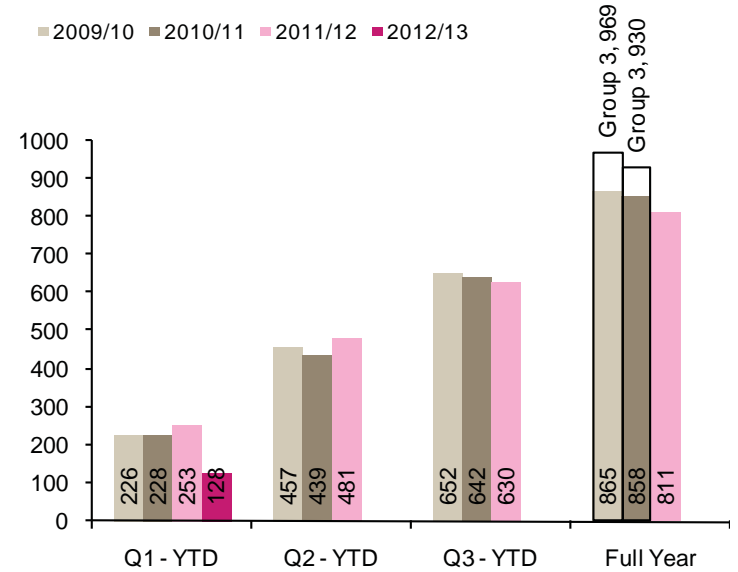
	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA		
Total development value of approved development applications (in \$million - cumulative)	NA	\$102	🟢	
Mean number of DAs processed per person	60	17.07	🟢	
DA assessment time (days) - against the Group 3 benchmark (Mean Gross Assessment Time**)	69	67	🟢	
Mean gross DA determination times: Residential alterations and additions (against 10-11 Group 3 Average)	66	56	🟢	
Mean gross DA determination times: Single new dwelling (against 10-11 Group 3 Average)	71	76	🔴	Nine day improvement made on last quarter's performance. Council resolved on 26 July 2012 to defer the Dwelling House DCP until after the elections in September 2012. Further improvement anticipated should Council adopt simplified controls.

Development Applications determination time



	2012/13 Target	YTD Progress	Status	Comment
Mean gross DA determination times: Commercial, retail, office (against 10-11 Group 3 Average)	67	61	🟢	
No. of DAs in each category - residential	NA	42	🟢	
No. of DAs in each category - single new dwelling	NA	19	🟢	
No. of DAs in each category - commercial, retail, office	NA	61	🟢	
No. of food premises inspections	800	313	🟢	On track to meet annual target.







Development Applications determined






19.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$1,527,000	-\$1,711,000
Expense	\$1,721,000	\$1,568,000
Total Base Budget	\$194,000	-\$143,000

19.3 Projects

	On Track	1
	Action Required	-
	Complete	-
	Not Started	-
	Cancelled	1
	Deferred	1

Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Illegal Dumping Surveillance Program	\$58,000	\$0		Project is cancelled due to decision by Department of Environment not to expand the current RID Squad this financial year.
Boarding House Project	\$51,500	\$6,557		
Transport/Parking Technology	\$595,474	\$55,500		Council deferred the project at its meeting in 24 July 2012.

20. WASTE & RECYCLING

Managing our domestic and commercial waste services, educating on and facilitating recycling and disposal services.

20.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	25%	✘	One project was delayed due to late recruitment of project staff. Project is now back on track.

20.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$13,785,000	-\$14,426,000
Expense	\$3,438,000	\$1,721,000
Total Base Budget	-\$10,348,000	-\$12,705,000

20.3 Projects

- 🔄 On Track 3
- ✖ Action Required -
- ✓ Complete -
- ⊖ Not Started -
- ⊘ Cancelled -
- ▶▶ Deferred -

Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Future Focus Home Waste & Sustainability	\$52,600	\$4,491	🔄	
Waste to Energy	\$100,000	\$12,800	🔄	
Porters Creek Depot Reconfiguration	\$624,000	\$290,694	🔄	

21. INTERNAL CORPORATE SERVICES

Developing and managing our information, records and corporate knowledge; implementing information technology, communications, business, financial and HR infrastructure and services. Managing our fleet and plant; planning and developing assets; all project management and administrative support.

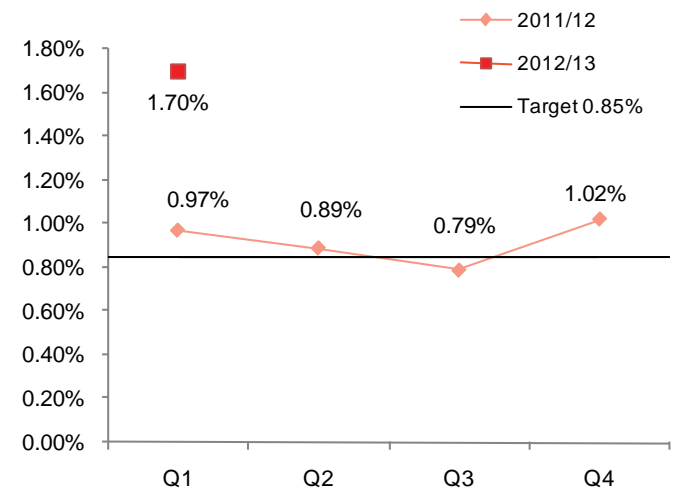
21.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	80%	✘	One milestone missed due to delays in project.
% return on investment over the standard investment benchmark (ie. Bank Bill Swap Reference Rate (Australian financial market) - BBSW)	0.85%	1.70%	✔	







21.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$23,858,000	-\$48,070,000
Expense	\$2,636,000	\$2,162,000
Total Base Budget	-\$21,222,000	-\$45,907,000

% ROI on investment over the standard benchmark



21.3 Projects

	On Track	5
	Action Required	-
	Complete	-
	Not Started	2
	Cancelled	-
	Deferred	1

Approved Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Information Technology Renewals	\$540,000	\$0	⊖	
Plant & Fleet Purchases	\$2,750,000	\$145,170	🔄	
IRM Scanning Project	\$31,930	\$0	🔄	
GPIMS - System Development	\$150,000	\$1,462	🔄	No milestones were due this quarter due to the long term nature of this project.
Policy Framework for WH&S	\$30,000	\$0	🔄	Consultant has been engaged to assist in this project.
Review and Update HR Policies	\$40,000	\$0	⊖	This project will be commencing in the second half of this year.

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
EziJob - Online Recruitment Module	\$5,000	\$0	▶▶	This project has been deferred through the business planning process.
High Speed Scanner/OCR matching software	\$43,520	\$0	🔄	This project has been delayed to ensure that the software will integrate with existing systems.

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APPENDIX

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Reserves Listing Report

APPENDIX A

Natural Account	Description	12/13 Opening Balance	Budget To Reserve	Budget From Reserve	12/13 Budget Result	Review To Reserve	Review From Reserve	12/13 Review Result
93001 - Internally Restricted Revenues								
8301	Stockland Creche Contribution	418,837.36		-418,837.00	0.36			0.36
8302	Voluntary Planning Agreement Reserve	792,330.42		-388,000.00	404,330.42			404,330.42
8304	Asset Replacement Reserve	7,009,325.47	1,050,000.00	-4,127,724.00	3,931,601.47	400,000.00	-261,700.00	4,069,901.47
8305	Plant Replacement Reserve	1,868,951.60	2,601,347.00	-3,511,837.00	958,461.60		-72,000.00	886,461.60
8306	Ryde Aquatic Leisure Centre Reserve	3,086,883.33	3,531,402.00	-4,531,735.00	2,086,550.33		-110,000.00	1,976,550.33
8307	Financial Security Reserve	2,064,349.83			2,064,349.83			2,064,349.83
8308	Public Art Reserve	149,610.00	5,600.00		155,210.00			155,210.00
8309	Council Election Reserve	675,284.70		-480,000.00	195,284.70			195,284.70
8311	Investment Property Reserve	16,766,706.68	1,143,466.00	-1,738,460.00	16,171,712.68			16,171,712.68
8312	Civic Precinct Redevelopment Reserve	1,971,001.32	500,000.00	-1,867,325.00	603,676.32			603,676.32
8314	Carryover Works Reserve	3,270,977.37	-338,385.00	-2,842,816.00	89,776.37		-50,000.00	39,776.37
8318	Porters Creek Reserve	199,348.89			199,348.89			199,348.89
8319	Insurance Fluctuation Reserve	281,962.26			281,962.26	43,000.00	-73,000.00	251,962.26
8320	OHS & Injury Management Reserve	75,699.99			75,699.99			75,699.99
	Total Internally Restricted Revenues	38,631,269.22	8,493,430.00	-19,906,734.00	27,217,965.22	443,000.00	-566,700.00	27,094,265.22
93002 - Internally Restricted Liabilities								
8327	Employee Leave Entitlements Reserve	2,900,429.71	60,000.00		2,960,429.71			2,960,429.71
8328	Refundable Deposits Reserves	7,824,551.78	20,000.00		7,844,551.78			7,844,551.78
8329	Interest on Refundable Deposits Reserve	377,366.19			377,366.19			377,366.19
	Total Internally Restricted Liabilities	11,102,347.68	80,000.00		11,182,347.68			11,182,347.68

Reserves Listing Report

APPENDIX A

Natural Account	Description	12/13 Opening Balance	Budget To Reserve	Budget From Reserve	12/13 Budget Result	Review To Reserve	Review From Reserve	12/13 Review Result
93003 - Section 94 Contribution Reserves								
8351	Community & Cultural Facilities Reserve	1,910,140.61			1,910,140.61	168,348.00	-65,000.00	2,013,488.61
8352	Open Space & Recreation Facilities Reserve	2,415,801.15		-335,616.00	2,080,185.15	557,721.00		2,637,906.15
8353	Roads & Traffic Management Facilities Reserve	720,277.99		-653,027.00	67,250.99	914,423.00		981,673.99
8354	Stormwater Management Facilities Reserve	6,180,641.38		-1,128,047.00	5,052,594.38	31,027.00	-100,000.00	4,983,621.38
8355	Section 94 Plan Administration Reserve	548,131.14		-310,000.00	238,131.14	191,180.00		429,311.14
	Total Section 94 Contribution Reserves	11,774,992.27		-2,426,690.00	9,348,302.27	1,862,699.00	-165,000.00	11,046,001.27
93004 - Other External Restrictions								
8376	Domestic Waste Management Reserve	4,355,918.15	14,414,496.00	-15,356,561.00	3,413,853.15		58,000.00	3,471,853.15
8377	External Drainage Works Contribution Reserve	214,495.64			214,495.64			214,495.64
8378	Macquarie Park Corridor Special Rate Reserve	1,691,588.66	1,225,360.00	-1,367,872.00	1,549,076.66	19,924.00	-19,924.00	1,549,076.66
8379	Stormwater Management Service Charge Reserve	963,075.43	970,850.00	-796,837.00	1,137,088.43			1,137,088.43
	Total Other External Restrictions	7,225,077.88	16,610,706.00	-17,521,270.00	6,314,513.88	19,924.00	38,076.00	6,372,513.88
93005 - Unexpended Grants Reserves								
8401	U/Exp Grant - Home Modification & Maintenance	193,730.99	70,197.00		263,927.99			263,927.99
8403	U/Exp Grant - Volunteer Referral Agency							
8404	U/Exp Grant - Library Local Priority	317.92			317.92			317.92
8406	U/Exp Grant - Catchments Connections Administration							

Reserves Listing Report

APPENDIX A

Natural Account	Description	12/13 Opening Balance	Budget To Reserve	Budget From Reserve	12/13 Budget Result	Review To Reserve	Review From Reserve	12/13 Review Result
8407	U/Exp Grant - Dunbar Park Wetland - Plan of Management							
8408	U/Exp Grant - Urban Sustain Program - Looking Glass Bay	49,563.00			49,563.00			49,563.00
8409	U/Exp Grant - Consolidated LEP for Ryde	85,772.14		-20,000.00	65,772.14			65,772.14
8413	U/Exp Grant - Sydney North/Sydney-West Tussock Paspalum 06/11	8,633.95			8,633.95			8,633.95
8415	U/Exp Grant - Buffalo Creek - (SQID)	18,778.31			18,778.31			18,778.31
8416	U/Exp Grant - Financial Assistance Grants	1,100,564.00			1,100,564.00		-1,100,564.00	
8417	U/Exp Grant - Road Services Unit Management	425,098.00			425,098.00		-425,098.00	
8418	U/Exp Grant - Macquarie Park Master Plan	30,000.00			30,000.00			30,000.00
8419	U/Exp Grant - Sydney Water Business Audit Program	35,611.87		-35,612.00	-0.13			-0.13
8420	U/Exp Grant - Booth Reserve - 2009							
8421	U/Exp Grant - Garden Competition							
8426	U/Exp Grant - Noxious Weeds Management	3,218.66			3,218.66			3,218.66
8427	U/Exp Grant - Rivers to Rivers Corridor	57,986.33	1,224.00	-59,210.00	0.33			0.33
8429	U/Exp Grant - NSW Sport Regrading & Levelling	57,275.41		-57,275.00	0.41			0.41
8432	U/Exp Grant - Eastwood Floodplain Risk	720.88			720.88			720.88
8433	U/Exp Grant - Liberty Swing Dunbar Park	7,763.13			7,763.13			7,763.13
8434	U/Exp Grant - Sport Development Program	542.76			542.76			542.76
8435	U/Exp Grant - WASIP	919,733.53	638,600.00	-647,208.00	911,125.53			911,125.53

Reserves Listing Report

APPENDIX A

Natural Account	Description	12/13 Opening Balance	Budget To Reserve	Budget From Reserve	12/13 Budget Result	Review To Reserve	Review From Reserve	12/13 Review Result
8436	U/Exp Grant - Yamble Reserve- All Abilities Playground	347,000.00		-50,000.00	297,000.00		50,000.00	347,000.00
8437	U/Exp Grant - Playing Field Lighting Upgrade	14,500.00			14,500.00			14,500.00
8438	U/Exp Grant - Parramatta River Catchments Floodplain	25,000.00			25,000.00			25,000.00
8439	U/Exp Grant - Vacation Care Program Grant	16,586.24			16,586.24			16,586.24
8440	U/Exp Grant - Crime Prevention Plan Grant	44,000.00			44,000.00		-44,000.00	
8441	U/Exp Grant - Save Power Supplementary	10,000.00			10,000.00	-10,000.00		
8442	U/Exp Grant - Shaftsbury/ Glen Roundabout (RTA)	5,980.00	-5,980.00					
8443	U/Exp Grant - Curzon St/ Smith St Pedestrian (RTA)	765.05			765.05			765.05
8445	U/Exp Grant - Quarry Road Resurfacing Program (RTA)	266.63	-267.00		-0.37			-0.37
8446	U/Exp Grant - Vimiera Road Traffic Facilities Renew (RTA)	3,530.66		-3,531.00	-0.34			-0.34
8447	U/Exp Grant - M2 Advertising Public Benefit (RMS)					30,000.00		30,000.00
	Total Unexpended Grants Reserves	3,462,939.46	703,774.00	-872,836.00	3,293,877.46	20,000.00	-1,519,662.00	1,794,215.46
Internal Loans								
8901	Internal Loan - RALC Reserve	-364,736.87		-1,935,263.00	-2,299,999.87			-2,299,999.87
	Total Internal Loans	-364,736.87		-1,935,263.00	-2,299,999.87			-2,299,999.87
TOTAL RESERVES		71,831,889.64	25,887,910.00	-42,662,793.00	55,057,006.64	2,345,623.00	-2,213,286.00	55,189,343.64
	Net Transfer			-16,774,883.00	-16,774,883.00		132,337.00	-16,642,546.00

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Open Space, Sport & Recreation program						
7511001	Tree Management Administration	Op Inc	(38,007)	(31,300)	(30,000)	Expected increase in income
7711113	Garden Competition	Op Inc	(5,284)		5,284	No sponsors able to be secured
5410301	Parks Asset Management OPEX	Op Exp	1,103	150	(1,103)	Correct budget allocation within Service Unit
5410301	Parks Asset Management OPEX	Op Exp	515		(515)	Correct budget allocation within Service Unit
5410301	Parks Asset Management OPEX	Op Exp	500		(500)	Correct budget allocation within Service Unit
5510638	504 Victoria Road - Ryde Aquatic Leisure Centre	Op Exp	118,450	54,222	40,000	Increase budget to offset the increase in the price of Gas and funded by Reserve
5510638	504 Victoria Road - Ryde Aquatic Leisure Centre	Op Exp	520,150	164,398	70,000	Increase budget to offset the increase in the price of Electricity and funded by Reserve
7411106	Feral Animal & Noxious Weed Control	Op Exp		573	(1,000)	Funds transfer to Pest Management to accommodate expenditure
7411187	Pest Management	Op Exp		825	1,000	Reporting expenditure under line correct line item
7511001	Tree Management Administration	Op Exp		4,414	2,340	Reporting expenditure against correct line item.
7511001	Tree Management Administration	Op Exp	6,891	2,080	(2,340)	Reporting expenditure against correct line item.
7610001	Open Space - Administration	Op Exp		58,832	134,000	Budget adjustment for Manager cost centre
7611001	Parks Open Space - Administration	Op Exp	384,300	72,631	(134,000)	Allowance made for Unit Management cost centre to be created
7711001	Parks Sports & Recreation Administration	Op Exp	1,040	9	(525)	Reporting expenditure against correct line item
7711001	Parks Sports & Recreation Administration	Op Exp		525	525	Reporting expenditure against correct line item
7711001	Parks Sports & Recreation Administration	Op Exp	2,000	3,299	1,300	Reporting expenditure against correct line item
7711001	Parks Sports & Recreation Administration	Op Exp	2,000		(1,300)	Reporting expenditure against correct line item
7711113	Garden Competition	Op Exp			(1,030)	Transfer funding for cost of judging
7711113	Garden Competition	Op Exp		260	1,030	To cover cost of judging
7630379	Feasibility study on synthetic fields	NCP Exp			45,000	To respond to Council resolution and undertake a feasibility study
7640571	Livvi's Place at Yamble Reserve	Cap Inc			(330,000)	Grant income from Metro Greenspace and Touch by Olivia Foundation
5523004	RALC Air Handling Units (Leisure Pool)	Cap Exp	432,472		42,000	Relocation from RALC Asset Renewal Pool Guttering to Air Handling Unit project
50013	RALC Asset Renewal	Cap Exp	120,000		(42,000)	Relocation from RALC Asset Renewal Pool Guttering to Air Handling Unit project
50013	RALC Asset Renewal	From Res	(120,000)		42,000	Transfer of reserve for funding movement
7540026	Street Tree Planting Program	Cap Exp		4,500	4,500	Funds transfer to accommodate project on-cost
7540026	Street Tree Planting Program	Cap Exp	30,000		(4,500)	Funds transfer to accommodate project on-costs

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7540027	Park & Open Space Tree Planting Program	Cap Exp		3,750	3,750	Funds transfer to cover project on-cost
7540027	Park & Open Space Tree Planting Program	Cap Exp	25,000		46,250	To cover the cost of planting trees for Queens Jubilee as per Council resolution
7640571	Livvi's Place at Yamble Reserve	Cap Exp	170,000		232,066	To cover the cost of asbestos removal and site remediation and funded by additional grant received
51015	Sportsground Amenities Upgrades Expansion	Cap Exp	310,000		50,000	Design and approvals for AFL/cricket amenities block expansion at ELS Hall Park
5510638	504 Victoria Road - Ryde Aquatic Leisure Centre	From Res	(1,205,203)		(110,000)	Transfer from reserve to cover additional expenditure.
5523004	RALC Air Handling Units (Leisure Pool)	From Res	(432,472)		(42,000)	Transfer of reserve to cover funding
	Total Open Space, Sport & Recreation program				20,232	
Roads program						
4710001	Road Services Unit Management	Op Inc	(812,928)	(96,366)	427,464	Grant received in advance in 2011/2012 for financial year 12/13
4710001	Road Services Unit Management	Op Inc			(30,000)	Advertising Income for M2 Advertising Public Benefit as advised by RMS on 4/10/2012
4710227	Restoration Management OPEX	Op Inc	(812,928)	(1,395,108)	(488,296)	Additional Restoration Fees received
4710227	Restoration Management OPEX	Op Exp		474,685	488,296	Increase budget due to additional income received
4111221	Section 94 Capital Income-Roads	Cap Inc		(2,397,548)	(914,423)	Income received as at end of September
4111221	Section 94 Capital Income-Roads	Cap Inc		(1,056,593)	(168,348)	Income received as at end of September
4111221	Section 94 Capital Income-Roads	Cap Inc		(198,099)	(31,027)	Income received as at end of September
4111221	Section 94 Capital Income-Roads	Cap Inc		(2,416,503)	(557,721)	Income received as at end of September
4111221	Section 94 Capital Income-Roads	Cap Inc		(219,183)	(191,180)	Income received as at end of September
4710001	Road Services Unit Management	From Res			(425,098)	Transfer from reserve for prepayment in 2011/2012
4111221	Section 94 Capital Income-Roads	To Res			168,348	Transfer of income received as at end of Sept to Sec 94 - Community & Culture reserve
4111221	Section 94 Capital Income-Roads	To Res			557,721	Transfer of income received as at end of Sept to Sec 94 - Open Space & Recreation Facilities reserve
4111221	Section 94 Capital Income-Roads	To Res			914,423	Transfer of income received as at end of Sept to Sec 94 - Roads & Traffic Management Facilities reserve

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4111221	Section 94 Capital Income-Roads	To Res			31,027	Transfer of income received as at end of Sept to Sec 94 - Stormwater Management Facilities reserve
4111221	Section 94 Capital Income-Roads	To Res			191,180	Transfer of income received as at end of Sept to Sec 94 - Administration reserve
4710001	Road Services Unit Management	To Res			30,000	Transfer Advertising Income M2 advertising Public Benefit grant to reserve
	Total Roads program				2,366	
Property Portfolio program						
5510502	Property Portfolio Management OPEX	Op Exp			1,524	Correct budget allocation within Service Unit
5510502	Property Portfolio Management OPEX	Op Exp			1,224	Correct budget allocation within Service Unit
5510640	7a - 19 Chatham Road OPEX - West Ryde Car Park	Op Exp	361		(361)	Correct budget allocation within Service Unit
5510647	140 Blaxland Road - Commercial Premises	Op Exp	863		(863)	Correct budget allocation within Service Unit
5510650	2 Devlin St Ryde	Op Exp	1,524		(1,524)	Correct budget allocation within Service Unit
5540533	Air Conditioning Replacement at Civic Centre	Cap Exp	158,125		(140,000)	Transferring balance of funds to Power Generator project as Air Conditioning upgrade complete
5540534	Power Generator at Civic Centre	Cap Exp	187,840		140,000	Additional funds allocated from available funds from Air Conditioning upgrade, which is completed.
5540533	Air Conditioning Replacement at Civic Centre	From Res	(158,125)		140,000	Transfer from Reserve adjusted to reflect transfer to Power Generator project
5540534	Power Generator at Civic Centre	From Res	(187,840)		(140,000)	Transfer from Reserves adjusted to reflect transfer of funds from Air Conditioning upgrade, as it is complete.
50025	Operational Building Renewal	Cap Exp	1,116,375		210,000	Transfer of funds from Corporate Renewal project, to fund Community Life Relocation project
50025	Operational Building Renewal	From Res			(210,000)	Transfer of funds from Corporate Renewal project
5550018	Corporate Buildings Renewals	Cap Exp	210,000		(210,000)	Budget transferred to Community Life Relocation from Argyle Centre project
5550018	Corporate Buildings Renewals	From Res	(210,000)		210,000	Transfer from Reserve adjusted to reflect transfer of budget to Community Life Relocation project
	Total Property Portfolio program					

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Catchment program					
5130390	Stormwater Levy Proj	NCP Exp		100,000	Approved by Council Resolution 14 August 2012, investigation and design of stormwater levy funded projects to provide urgent maintenance to infrastructure
5130390	Stormwater Levy Proj	From Res		(100,000)	Approved transfer from Stormwater as per Council Resolution 14 August 2012
50022	Stormwater Improvement Works Renewal	Cap Inc	(80,000)	(194,000)	Increased grant from Office of Environment & Heritage
50022	Stormwater Improvement Works Renewal	Cap Exp	107,289	194,000	Increase in expenditure to match the grant from the Office of Environment & Heritage
	Total Catchment program				
Centres and Neighbourhood program					
4111172	Neighbourhood Centres	Op Exp		(60,000)	Budget transferred to Operations - as the maintenance work is carried out by Operations
4710222	Town Centre & Public Domain OPEX	Op Exp	17,035	60,000	Transfer of Budget for maintenance from Neighbourhood Centre Renewal
1030148	Town Centres Wayfinding Plan	NCP Exp	75,000	(75,000)	Project has been deferred until later years due to large number of projects being undertaken by the Urban Planning Unit
4140010	Public Wifi Feasibility Study	Cap Exp	50,000	(50,000)	Project has been cancelled. The Library WIFI has now been completed. The trends in public WIFI provision are now being provided by commercial entities and are not required from a Public Sector Provider.
4740597	Public Domain Upgrade Waterloo Rd	Cap Exp	320,000	19,924	Funding transferred from the Waterloo Road Footpath Project - as the project was completed under budget
4740597	Public Domain Upgrade Waterloo Rd	From Res	(320,000)	(19,924)	Transferred funding from reserve to fund Waterloo Road project
	Total Centres and Neighbourhood program			(125,000)	
Library program					
7010504	1 Devlin Street - Centenary Library	Op Exp	144	(144)	Transfer of funds in order to correctly reflect structure
7010504	1 Devlin Street - Centenary Library	Op Exp	51,450	(51,450)	Transfer of funds in order to correctly reflect expenditure
7010528	2 Graf Avenue - West Ryde Library	Op Exp	2,101	(2,101)	Transfer of funds in order to correctly reflect expenditure

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7010537	6 Pittwater Road - Gladesville Library	Op Exp	1,370		(1,467)	Transfer of funds in order to correctly reflect expenditure
7011150	Library Support Services	Op Exp	18,830		24,000	Additional funds required to provide uniform for all customer facing library staff to comply with Council Policy
7011150	Library Support Services	Op Exp		1,097	25,162	Transfer of funds to action furniture repairs
7111237	Systems	Op Exp		5,570	30,000	Transfer of funds in order to correctly reflect expenditure
7111237	Systems	Op Exp		(840)	15,000	Transfer of funds following Council resolution 24/4/12
7211193	Procurement	Op Exp	92,700	17,003	(92,700)	Moved to shelf ready library books to cover contract
7211193	Procurement	Op Exp		8,881	92,700	Transfer funding from old natural account.
7311196	Promotions	Op Exp	1,236		(1,236)	Moved to Promotion Materials to reflect expenditure
7311196	Promotions	Op Exp	21,218	3,892	1,236	Transfer funding to correct account
7030340	Feasibility study for Eastwood Library	NCP Exp	25,000		(25,000)	Council requested no further action be taken until a workshop is held. Project transfer to Feasibility Study Community Hub Eastwood to consolidate like projects
7030373	Libraries for Ryde	NCP Exp			65,000	To develop a plan to sustainable manage the library service and to inform the S94 Plan Review and funded by Section 94 Reserve
7050026	Community Buildings Renewals - Libraries	Cap Exp	128,206		92,000	Funding for purchase of replacement furniture for Eastwood Library.
7140009	Wifi for Libraries	Cap Exp	44,350		(15,000)	Transfer of funds following Council resolution, 24/4/2012.
7030373	Libraries for Ryde	From Res			(65,000)	Transfer from Section 94 to fund the project of developing a plan to sustainable manage the library service and to inform the S94 Plan Review
7050026	Community Buildings Renewals - Libraries	From Res			(92,000)	Funding for purchase of replacement furniture for Eastwood Library.
	Total Library program				(1,000)	
Governance and Civic program						
1811001	Council / Councillor Services Administration	Op Exp			1,000	Webcasting Hosting Costs as resolved by Council
1911039	Catering	Op Exp	55,000	10,813	(10,000)	Transfer of cost to Human Resources area for Staff Christmas Party
6411049	Civic Ceremonies	Op Exp			11,670	Budget transferred from Community Facilities cost centre
6411049	Civic Ceremonies	Op Exp			3,000	Budget transferred from Community Facilities cost centre
6411161	Mayor & Councillor Events	Op Exp		505	4,614	Budget transferred from Community Facilities cost centre

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6411161	Mayor & Councillor Events	Op Exp			2,081	Budget transferred from Community Facilities cost centre
6411161	Mayor & Councillor Events	Op Exp			2,000	Budget transferred from Community Facilities cost centre
6411161	Mayor & Councillor Events	Op Exp			13,606	Budget transferred from Community Facilities cost centre
6711049	Civic Ceremonies	Op Exp	11,670		(11,670)	Transfer of Budget to Events Cost Centre
6711049	Civic Ceremonies	Op Exp	3,000		(3,000)	Transfer of Budget to Events Cost Centre
6711161	Mayor & Councillor Events	Op Exp			(4,614)	Transfer of Budget to Events Cost Centre
6711161	Mayor & Councillor Events	Op Exp	2,081	41	(2,081)	Transfer of Budget to Events Cost Centre
6711161	Mayor & Councillor Events	Op Exp	2,000	1,306	(2,000)	Transfer of Budget to Events Cost Centre
6711161	Mayor & Councillor Events	Op Exp	13,606		(13,606)	Transfer of Budget to Events Cost Centre
1830161	Online Councillor Engagement Portal	NCP Exp			35,650	Implementation of Councillor online and iPad engagement tool
1830366	Trial of webcasting Council Meetings	NCP Exp			20,000	Council resolution of 17 July 2012 to undertake webcasting trial
	Total Governance and Civic program				46,650	
Customer and Community Relations program						
2011001	Customer Service Administration	Op Exp	14,000	3,523	1,500	Increase budget for contractor cost for professional call holding voice over to reflect the actual
2011001	Customer Service Administration	Op Exp	1,302,520	324,323	(48,000)	Salaries and Wages savings
4211035	Case Management	Op Exp	120,040	39,185	(4,000)	Salaries and Wages savings
4211075	Customer Service	Op Exp	120,040	39,185	(4,000)	Salaries and Wages savings
4211133	Information & Education Service	Op Exp	120,040	39,185	(4,000)	Salaries and Wages savings
4211191	Prelodgement	Op Exp	240,060	78,389	(6,000)	Salaries and Wages savings
	Total Customer and Community Relations program				(64,500)	

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Community and Cultural program						
6710509	33-41 Blaxland Road - Argyle Centre Public Hall	Op Inc	(6,870)	(1,012)	5,858	Reduction of income budget due to Argyle Centre closed 1 September
6710509	33-41 Blaxland Road - Argyle Centre Public Hall	Op Inc	(24,287)	(373)	23,914	Reduction of income budget due to Argyle Centre closed 1 September
6411069	Corporate/Regional Events	Op Exp			5,305	Funds move to reflect organisational structure
6411069	Corporate/Regional Events	Op Exp			1,000	Funds move to reflect organisational structure
6711001	Community Facilities Hire Administration	Op Exp	146,040	45,647	(3,900)	Salaries and Wages savings
6711069	Corporate/Regional Events	Op Exp	5,305		(5,305)	Funds move to reflect organisational structure
6711069	Corporate/Regional Events	Op Exp	1,000		(1,000)	Funds move to reflect organisational structure
6811212	Road Community Safety	Op Exp	74,250		(20,000)	Salaries and Wages savings
6830017	Crime Prevention Plan - implementation	NCP Inc	(20,000)		20,000	Income already received in late June 2012
6830017	Crime Prevention Plan - implementation	NCP Exp	70,000		(11,000)	Additional Grant Funds were applied for and received from State government to implement the current year's actions
6830240	Funding Support for the Men's Shed	NCP Exp	20,000		(10,000)	Project scoping was finalised in July indicating that the project could be achieved with 10,000 funding
6830367	Community Licensing Policy development	NCP Exp			4,000	Council is developing a Community Buildings Licensing policy to allow transparent and consistent approach to tenanting Council Owned Community facilities
6830368	Operational Asset Management Plan	NCP Exp			15,000	To develop an operational action plan for managing community buildings maintenance and renewal. Funded from savings in existing budget
6830370	Direct Service Delivery Transition	NCP Exp			10,000	To research feasibility of and develop options for the potential transitioning direct services operated by Community & Culture (C&C); Home Modification and Maintenance Service (HMMS) the Immunisation service to the Not For Profit sector. Project is funded through C&C savings 12/13.
6930045	Live Neighbourhood Project	NCP Exp	53,334		16,000	The inaugural 'Hungry For Art' festival held in August 2012 was funded through the Live Neighbourhood Project - a Council initiative funded from 2011 - 2015. For 2013 the Live Neighbourhood budget was allocated to the Bennelong Bicentenary Celebrations to acknowledge the important Aboriginal connections to Ryde. Given the success of the first Hungry For Art festival as a cultural initiative and its popularity in the community, and to build on the interest and established momentum of the event, funding is being allocated to deliver Hungary for Art 2013. This project is funded from Community and Culture's existing budget allocation this financial year.

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6930046	Ryde Youth Music Project	NCP Exp	25,899		(12,000)	Project evaluation after year one showed that the success of the project would depend on grass roots youth champions which do not exist currently. It is recommended that the Ryde Youth Theatre (RYT) be supported and used as a platform from which other grass roots projects can develop. The funding for this project is recommended to be transferred to the RYT.
6930047	Ryde Youth Theatre Group	NCP Exp	83,650		12,000	Ryde Youth Theatre has proven very successful as a youth development project
6930320	Feasibility Study Community Hub-Eastwood	NCP Exp	80,000		25,000	Council approved two feasibility studies for Eastwood; development of a community hub & improvements to the library. To improve value for money and increase buying power, the two projects are being amalgamated to be tendered simultaneously.
6830017	Crime Prevention Plan - implementation	From Res			(44,000)	\$44,000 were received from State Government for implementations of actions identified in the Plan for this year
	Total Community and Cultural program				30,872	
Risk Management program						
1611211	Risk Management	Op Inc	(52,788)	(136,830)	(63,000)	Additional income received through Risk Management Initiatives
1611139	Internal Audit	Op Exp	22,725		43,000	Information Technology General Controls Audit commissioned
1611211	Risk Management	Op Exp	279,320	92,214	(4,500)	Salaries and Wages savings
1611211	Risk Management	Op Exp			20,000	Consultant fees for operational phase of ERM
4410003	Stores Management OPEX	Op Exp	55,330	79,801	169,999	Wages budget reallocation from Waste Services (contra)
5010225	Emergency Management (SES) OPEX	Op Exp			2,321	Reinstated adjustment, made originally but did not take in Chameleon as part of 2012/13 Budget Process-Expenditure required as part of SES Recurrent operations.
5010225	Emergency Management (SES) OPEX	Op Exp		34,905	89,067	Reinstated adjustment, made originally but did not take in Chameleon as part of 2012/13 Budget Process-Expenditure required as part of SES Recurrent operations.
5510628	137-143 Wicks Road - SES Building	Op Exp	15,780	4,449	8,000	Adjustment required to reflect the running cost for Building
1630083	Enterprise Risk Management Plan	NCP Exp	6,127		30,000	Additional funding required to complete Enterprise Risk Management project
1611139	Internal Audit	From Res			(43,000)	Transfer fund from reserve to complete Information Technology General Controls Audit project
1630083	Enterprise Risk Management Plan	From Res			(30,000)	Additional funding required to complete Enterprise Risk Management project and funded by reserve.
1611211	Risk Management	To Res			43,000	Transfer additional Insurance Rebate received to Reserve
	Total Risk Management program				264,887	

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Paths and Cycleways program						
4740727	Footpath/SUP construction Waterloo Rd	Cap Exp	39,215		(19,924)	The project has been completed under budget. The remaining funds are to be transferred to the Public Domain Upgrade of Waterloo Road
4740727	Footpath/SUP construction Waterloo Rd	To Res			19,924	Transfer funding to reserve
	Total Paths and Cycleways program					
Environmental program						
8311001	Environmental Administration	Op Exp	35,523	6,909	(11,835)	Reduce the budget to reflect the actual
	Total Environmental program				(11,835)	
Strategic City program						
1011234	Strategic Unit	Op Exp	26,360	4,750	(8,000)	Transfer of budget to Workforce Empowerment Group.
	Total Strategic City program				(8,000)	
Land Use Planning program						
4111001	Strategic Planning Administration	Op Exp	559,460	163,040	(35,000)	Salaries and Wages savings
	Total Land Use Planning program				(35,000)	
Organisational Development program						
1011460	Workforce Empowerment Working Group	Op Exp			8,000	Budget allocation to reflect expenditure for the year.
2230284	PMCOR System Development	NCP Exp	50,000		15,000	Increase the budget due to quote received from LG was higher than estimated.
	Total Organisational Development program				23,000	
Regulatory program						
3911156	Macquarie Park Parking Scheme	Op Inc	(10,558)	(17,915)	(8,000)	Additional income received in first quarter
3911156	Macquarie Park Parking Scheme	Op Inc	(2,112)	(17,755)	(12,000)	Additional income received in first quarter

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3911177	On Street Parking	Op Inc	(2,239,251)	(946,164)	(154,000)	Reallocated in from Parking Control Program
3911181	Parking Control	Op Inc	(253,380)	(154,182)	(15,000)	Increase income budget to reflect
3911181	Parking Control	Op Inc	(154,500)		154,000	Reallocate to correct cost centre and no change to budget
2811081	Development Assessments	Op Exp	1,119,670	324,547	(50,000)	Salaries and Wages savings
2811081	Development Assessments	Op Exp	5,000	4,316	10,000	Increase overtime budget due to staff vacancy and offsetted by Salaries and Wages savings
2811081	Development Assessments	Op Exp	435,650	24,924	20,000	Increase consultant cost budget due to staff vacancy and offsetted by Salaries and Wages savings
2811236	Subdivisions	Op Exp	310,570	90,909	(16,000)	Salaries and Wages savings
2911008	Appeals	Op Exp	248,650	64,748	(17,000)	Salaries and Wages savings
3011134	Information Services	Op Exp	232,090	71,822	(9,000)	Salaries and Wages savings
3511123	Health & Building Administration	Op Exp		695	2,000	Allocation of funding for conferencing not in original budget
3911001	Parking Control Administration	Op Exp	500		4,000	Increase in budget to facilitate the renewal of Parking Enforcement team Uniforms approved through the recent internal restructure
3911181	Parking Control	Op Exp	265,225	154,318	50,000	Increase Infringement Processing charges from the SDRO (increased by \$0.50 per infringement)
3911181	Parking Control	Op Exp	416,950	129,745	(7,100)	Salaries and Wages savings
4011001	Nuisance Investigation Administration	Op Exp			4,000	Increase in budget to facilitate the renewal of Parking Enforcement team Uniforms approved through the recent internal restructure
4030018	Illegal Dumping Surveillance Program	NCP Exp	58,000		(58,000)	Project Cancelled due to State Government decision not to expand RID Squad
3940247	Purchase of hand held equipment for Rangers	Cap Exp			20,000	Purchase of work health & safety Officer protection equipment
4030018	Illegal Dumping Surveillance Program	From Res	(58,000)		58,000	Project Cancelled due to State Government decision not to expand RID Squad
	Total Regulatory program				(24,100)	
Waste and Recycling program						
6010409	Construction Recycling OPEX	Op Exp	324,460	25,615	(166,011)	Wages budget reallocation to Stores Management (contra)
3230246	Future Focus Home Waste & Sustainability	NCP Exp	52,600		10,000	Save Power Supplementary grant funding project
3230246	Future Focus Home Waste & Sustainability	To Res			(10,000)	Transfer from reserve to fund the Save Power Supplementary project
	Total Waste and Recycling program				(166,011)	

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Internal Corporate Services program						
1311025	Business Rates	Op Inc	(12,008,322)	(12,045,541)	(26,800)	Additional rate income brought to account for 2012/2013
1311099	Environmental Levy	Op Inc	(6,093,924)	(6,107,238)	(12,900)	Additional rate income brought to account for 2012/2013
1311099	Environmental Levy	Op Inc	191,701	172,809	(18,800)	Reduction of Council contribution for Pension Rebate to reflect the actual
1311099	Environmental Levy	Op Inc		3,164	3,200	Reallocation of Council contribution for Pension Rebate
1311110	Financial Assistance Grant	Op Inc	(2,087,223)	(252,270)	1,078,145	Prepayment of Grant in 2011/12 for 2012/13
1311210	Residential Rates	Op Inc	(26,180,989)	(26,273,400)	(92,600)	Additional Rate income brought to account for 2012/2013
1311210	Residential Rates	Op Inc	(2,134)	5,308	7,500	Adjustments for Postponed Rates
1311210	Residential Rates	Op Inc		1,286	1,300	Adjustments for Postponed Interest
1311210	Residential Rates	Op Inc	873,307	775,606	(97,700)	Reduction of Council's Contribution for Pension Rebate to reflect the actual
1311210	Residential Rates	Op Inc		45,098	45,100	Reallocation of Council's Contribution for Pension rebate
2411001	Information Technology Services Administration	Op Inc		(1,580)	(1,580)	Insurance reimbursement for Finance stolen Laptop.
2411001	Information Technology Services Administration	Op Inc	(6,201)	(1,370)	(6,000)	Lease car allowance for Section Manager IT Infrastructure and IT Project Manager for six months this financial year.
5790001	Plant Suspense Control	Op Inc	(116,133)	44,316	72,000	Budget originally set from first year of rebate claimed which included 4 years.
1211001	Finance Administration	Op Exp	440,556	119,098	(17,000)	Salaries and Wages savings
1311001	Rates & Revenue Administration	Op Exp	142,000	145,506	3,506	Increase above budgeted amount. Set by IPART not in line with rate pegging
1411001	Payroll Administration	Op Exp	160,920	51,064	6,500	Adjustment required to salaries and wages
2111001	Human Resources Administration	Op Exp	2,000	452	1,500	Allocation required for (3) new chairs.
2211068	Corporate Training & Development	Op Exp			40,000	Budget transferred from separate training accounts for each group to be set aside to cover the cost of the mentoring program
2211375	Strategy & Project Training	Op Exp	34,853	626	(5,000)	Budget transferred to Corporate Training and Development to cover cost of Mentoring Program
2211376	Corporate Services Training	Op Exp	91,080	20,856	(5,000)	Budget transferred to Corporate Training and Development to cover cost of mentoring program
2211377	Environment & Planning Training	Op Exp	94,057	14,285	(5,000)	Budget transferred to Corporate Training and Development to cover cost of mentoring program
2211378	Public Works Training	Op Exp	123,443	48,498	(15,000)	Budget moved to Corporate Training and Development to be set aside for Mentoring Program

Quarterly Changes Report - Detailed

APPENDIX B

			Approved Budget 12/13	YTD Actual 212/13	Proposed Changes 12/13	Comments
2211379	Community Life Training	Op Exp	99,568	21,800	(10,000)	Budget transferred to Corporate Training and Development to cover cost of Mentoring Program
2211472	Staff Christmas Party	Op Exp			10,000	Funds being transferred from Governance Unit to cover cost of annual Staff Christmas Party
2411001	Information Technology Services Administration	Op Exp			3,580	Funding for purchasing of library scanner and laptop
2411001	Information Technology Services Administration	Op Exp			24,000	External recruitment costs for Section Mgr IT Infrastructure and IT Project Manager
2411001	Information Technology Services Administration	Op Exp	23,682	7,896	12,000	2 Additional cars for six months this financial year for Section Manager IT Infrastructure and IT Project Manager
2411001	Information Technology Services Administration	Op Exp	1,163,250	356,199	95,000	Additional IT staff resource required to meet Council's business needs
4610001	Operations Unit Management	Op Exp	1,188,320	275,373	(3,988)	Wages budget reallocation
5710412	Mechanics Workshop OPEX	Op Exp	571,800	40,201	(450,000)	Budget reallocation between Plant & Fleet cost centres
5790001	Plant Suspense Control	Op Exp		126,168	450,000	Budget reallocation between Plant & Fleet cost centres
8810001	Project Development Management	Op Exp		111	1,103	Correct budget allocation within Service Unit
8810001	Project Development Management	Op Exp			515	Correct budget allocation within Service Unit
8810001	Project Development Management	Op Exp			500	Correct budget allocation within Service Unit
2424284	Budgeting Tool Software - Purchase	Cap Exp			16,100	Funding for implementation of Bonds & Guarantee tab and Works & Assets tabs in Chameleon
2411474	CISCO - reporting system	Op Exp			20,000	Funding for CISCO - reporting system
2440740	TechOne Enhancements	Cap Exp			153,600	Additional Enhancements for TechOne following the upgrade..
1311110	Financial Assistance Grant	From Res			(1,100,564)	Transfer from reserve for prepayment in 2011/12.
2424284	Budgeting Tool Software - Purchase	From Res			(16,100)	Transfer from reserve to fund implementation of Bonds & Guarantee tab and Works&Assets tab in Chameleon
2440740	TechOne Enhancements	From Res			(153,600)	Additional Enhancements for TechOne following the upgrade..
5710412	Mechanics Workshop OPEX	From Res	(597,332)		450,000	Reserve movement
5790001	Plant Suspense Control	From Res			(522,000)	Reserve movement
1211109	Finance Controlled Items	To Res	1,050,000		400,000	Transfer to Asset Replacement Reserve from savings on employee costs and other operational costs
	Total Internal Corporate Services program				335,517	
	GRAND TOTAL				288,078	

Consolidated Income & Expenditure Estimates

Includes all Special Rates & Levies

PROJECTED OPERATING RESULT	Original Budget 2012/2013 \$'000	C/Over Budget 2012/2013 \$'000	TOTAL Original Budget 2012/2013 \$'000	Sep Changes 2012/2013 \$'000	Dec Changes 2012/2013 \$'000	Mar Changes 2012/2013 \$'000	Jun Carryovers 2012/2013 \$'000	Jun Changes 2012/2013 \$'000	PROPOSED Budget 2012/2013 \$'000	ACTUAL YTD 2012/2013 \$'000
OPERATING REVENUE										
Rates & Annual Charges	60,554		60,554	192					60,746	60,913
User Charges & Fees	11,959		11,959	497					12,455	5,442
Interest	3,543		3,543						3,543	1,443
Other Operating Revenue	6,432		6,432	20					6,452	2,420
Operating Grants & Contributions	6,820		6,820	(1,496)					5,325	1,086
TOTAL OPERATING REVENUE	89,308		89,308	(787)					88,521	71,305
OPERATING EXPENSES										
Employee Costs	39,225		39,225	(76)					39,149	11,064
Materials & Contracts	24,678	1,322	26,000	907					26,907	6,670
Borrowing Costs	274		274						274	49
Other Operating Expenses	14,344	0	14,344	182					14,526	5,073
TOTAL OPERATING EXPENSES	78,521	1,322	79,843	1,013					80,855	22,855
Operating Result Before Capital Amounts	10,788	(1,322)	9,466	(1,800)					7,666	48,450
Capital Grants & Contributions	1,836	1,533	3,369	3,177					6,546	6,631
In-kind Contributions	23,143		23,143						23,143	12,500
Net Gain / (Loss) on Disposal of Asset										(244)
Total Capital Income	1,836	1,533	3,369	3,177					6,546	6,625
Operating Result Before Depreciation	12,624	211	12,835	1,377					14,212	55,075
Depreciation & Impairment	19,711		19,711						19,711	339
Operating Result	(7,087)	211	(6,876)	1,377					(5,499)	54,735

Consolidated Income & Expenditure Estimates

Includes all Special Rates & Levies

PROJECTED FUNDING	Original Budget 2012/2013 \$'000	C/Over Budget 2012/2013 \$'000	TOTAL Original Budget 2012/2013 \$'000	Sep Changes 2012/2013 \$'000	Dec Changes 2012/2013 \$'000	Mar Changes 2012/2013 \$'000	Jun Carryovers 2012/2013 \$'000	Jun Changes 2011/2012 \$'000	PROPOSED Budget 2012/2013 \$'000	ACTUAL YTD 2012/2013 \$'000
OPERATING RESULT	(7,087)	211	(6,876)	1,377					(5,499)	54,735
Funding										
ADD (Non-Cash) - Depreciation	19,711		19,711						19,711	339
ADD (Non-Cash) - ELE Accruals										
ADD (Non-Cash) - Interest on Security Deposits - Accruals										
ADD Book Value of Assets Disposed	1,000		1,000						1,000	154
Cash Available to Fund Capital Expenditure	13,624	211	13,835	1,377					15,212	55,228
CAPITAL EXPENDITURE										
Community Life	3,410	7,196	10,606	409					11,015	1,834
Environment & Planning	3,327	1,174	4,501	(30)					4,471	632
Public Works	12,176	1,543	13,719	984					14,704	3,660
Corporate Services	1,610	2,630	4,240	170					4,410	2,156
TOTAL CAPITAL EXPENDITURE	20,523	12,543	33,066	1,533					34,599	8,282
Cash Flow to Fund	(6,899)	(12,332)	(19,232)	(156)					(19,387)	46,946
Financed by:										
Opening Working Capital	4,052	1,308	5,360						5,360	5,360
Borrowings										
New Borrowings		1,200	1,200						1,200	
Less: Loan Repayments	(381)		(381)						(381)	(237)
Net Loan Funds (Payments/Receipts)	(381)	1,200	819						819	(237)
Reserves	5,643	11,132	16,775	(132)					16,643	
Closing Working Capital	2,414	1,308	3,722	(288)					3,434	52,069