

# QUARTERLY REVIEW REPORT



Four Year Delivery Plan 2012–2016  
including One Year Operational Plan 2012/13

Quarter Two  
October – December 2012

 City of Ryde  
Lifestyle and opportunity  
@ your doorstep

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# HOW TO READ THIS QUARTERLY REVIEW REPORT

The Quarterly review report contains 4 sections

## 1. The General Manager's Overview

This section provides an Executive Summary with key highlights for the quarter and an assessment of our Financial Position, as at the end of the quarter.

## 2. Our Outcomes

The City of Ryde is working towards delivering seven strategic Outcomes identified in our Community Strategic Plan. This report provides an update on the programs and projects that have been identified in our Operational Plan contributing to each of the Outcomes.

Our projects are specific activities which are to be delivered over a set period of time to meet our Community's vision. These are supported by Council's base budget, which forms part of our operating costs, including our people and our maintenance and other contracts, to deliver all our council services.

Being introduced this year to the outcome sections of the Quarterly Review Report are Community Indicators. Local community wellbeing indicators (or 'community indicators') have been developed in Australia and around the world as a way to track trends in quality of life for a given community and as a basis for improving community engagement, community planning and policy making. They are based on the approach that ways of understanding whether life is getting better should go beyond traditional economic measures (City of Ryde, 2012).

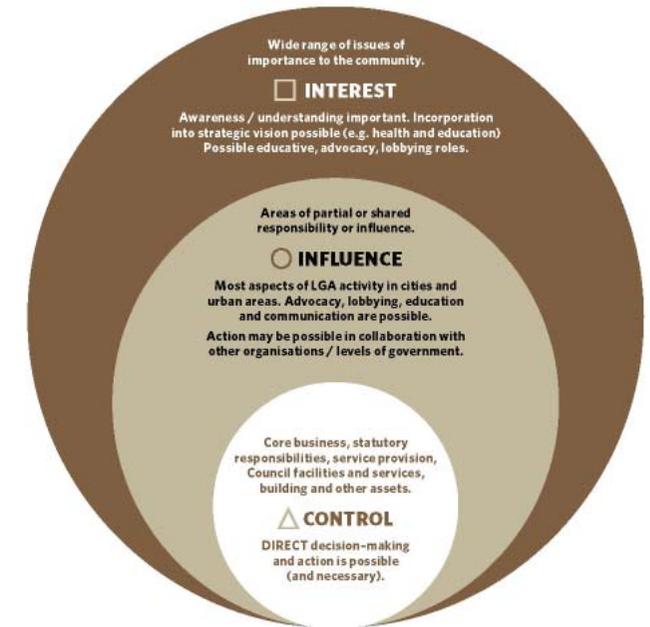
It should be noted that Community Indicators are not the same as organisational performance indicators. Performance Indicators are specific to an organisation and measure the performance of that organisation (or a part of it) against an organisational plan, or against the organisation's legislative responsibilities. In this report these performance indicators can be found in the program section.

## 3. Our Corporate Performance Indicators

In addition to our project performance, we have identified a set of Corporate Performance Indicators to report on our delivery of service to our customers and partners, track project management of our projects, monitor our budgets and financial management and indicate our organisations progress in improving our culture through learning and development. Where quarterly performance progress results are available for these measures, they will be provided in this section along with any commentary explaining variances from target or actions required.

## 4. Our Programs

All of the City's projects and activities are focused around delivering on 21 programs. Detail on our progress against program budgets and projects along with the specific performance indicators identified to monitor each program are provided in this section.



Adapted from the 'Community Strategic Planning Indicators Resource', Division of Local Government (DLG) of the NSW Department of Premier and Cabinet, 2011.

# GENERAL MANAGER'S OVERVIEW



## Quarterly Overview

As a result of the December Quarterly Review, Council has achieved a net improvement in the 2012/2013 Working Capital of \$0.07 million, that results in a projected Working Capital balance of \$3.43 million as at 30 June 2013.

This result has been achieved through extensive budget reviews with all Managers reviewing their projects and also reviewing all vacant positions to determine if the positions are to be advertised. This action has been taken to ensure Council's budget is kept within the approved parameters due to the significant increases projected for legal costs and utility services in this review. Due to tight controls of Council's operating costs, this has resulted in net savings of employee costs (\$0.32 million). This Review also brings to account additional capital grants and contributions of \$7.99 million, and additional depreciation of \$0.97 million for plant and fleet. This Review recommends that Council cancel the Transport / Parking Technology project that will transfer \$0.295 million to Council's Working Capital.

This review also includes the removal of the unspent funds in relation to the Civic Precinct Redevelopment project and the reallocation of those funds to the Civic Centre Refurbishment project, which will be subject to further review by Council by way of a separate report. It also includes a consolidation of the funds and budget for Livvi's Place project at Yamble Reserve, which was opened this month.

This Review reinforces the on going pressure on Council's Budget and the ongoing challenges of achieving efficiencies in Council's operations and service delivery, to increase funding towards the renewal of Council's existing infrastructure and backlog of works.

The overall effect of the recommended in the December Quarter is that Council maintain a balanced budget.

## Summary of Key Items

### Financial Position

#### Working Capital Position

As a result of the December Quarterly Review, Working Capital will increase by \$0.07 million to be \$3.43 million as at 30 June 2013.

The details of this result are detailed below;

### Base Budget

Income is projected to increase by \$0.19 million to \$88.51 million, while Base Budget Expenses are projected to increase by \$0.63 million to \$77.11 million. As the expenses adjustment is greater than income for this quarter, this has reduced the Base Budget Surplus by \$0.44 million (3.70%) to \$11.39 million.

### Non-Capital Budget

Income is projected to increase by \$0.10 million to \$0.30 million, while Non-Capital Expenses are projected to increase by \$0.12 million to \$4.55 million. As the expenses adjustment is greater than income for this quarter, this has increased the Non-Capital deficit by \$0.02 million (0.57%) to \$4.25 million.

### Capital Budget

Income is projected to increase by \$8.01 million to \$14.54 million, while Capital Expenses are projected to increase by \$2.90 million to \$37.56 million. As the Income adjustment is greater than the expenses for this quarter, this has reduced the Capital Budget deficit by \$5.11 million (18.16%) to \$23.02 million.

### Reserve Movements

This Review is proposing a net increase in the Transfers to Reserve of \$4.58 million.

### Progress Against Indicators

Our performance indicators help to provide a snap shot of the organisation's health. Corporate indicators focus on major areas across the whole organisation. Program indicators track how we are delivering on specific elements within each of the 21 programs outlined in our 2012-2016 Delivery Plan including One year Operational Plan 2012-2013.

### Corporate Indicators

As identified in pages 38-39, the majority of corporate indicators are on track.

Of particular note the following areas demonstrate improvements in Council's performance against previous trends or targets:-

- We have continued to maintain our high customer service standards in responding to our customer requests with 93% of all requests responded to within the agreed time frame of ten days against our target of 90%. I am pleased to see the continuation of our high performance in this area.
- Our lost time injuries (LTI's) are the lowest in three years this quarter (41 lost time days). This is also a reduction of 59 days from the quarter one total of 100 days.
- In the first quarter there has been continued improvement in the handling of complaints, with 100% of tier 1 and 2 complaints responded to within the agreed number of working days. This indicator showed improvements over the past year and has been maintained between 95-100% for the last three quarters.
- The sound management of our Budget over the past year has continued into the first half of this year. This indicator has consistently been on track for the past six quarters.

Those corporate indicators which have not met target this quarter and where we will look for an improvement on next quarter are:-

- 83% of inward correspondence was completed within 10 working days against our target of 90%.
- 70% of project milestones completed on time within the quarter against our target of 90%.

### Program Indicators

Of all 43 indicators across our 21 program areas, we achieved 30 (70%) of our performance indicators in our programs in quarter two.

Of particular note the following areas of performance improved against previous trends or targets:-

- The RALC recorded 213,554 visitors this quarter which is a 8.8% increase from the same quarter last year.
- The Library also continues to see improvements from last year with 221,009 visits in the last quarter which is a 3.3% increase from the same quarter last year.
- The Top Ryder Bus service continues to show increase patronage with 3,086 more passengers than the quarter two last year, which is an increase of 23%.

- In the current quarter we continue to focus on our call centre performance, our engagement with the community on their satisfaction with our services and progressing the draft Local Environmental Plan to completion.

As a council we remain committed to prudent financial management of the communities resources and it is pleasing to see so many projects and initiatives on track for completion in the coming months.

Danielle Dickson  
A/General Manager

# FINANCIAL MANAGEMENT

## Overview

Following the second quarter budget review, Council's financial position, year to date (YTD), is within 183.09% of the budget (excluding reserve movements).

The Capital Works Program, YTD, is at approximately 31.18% net financially, excluding contributed assets. Which show our delivery is on track.

Operating expenses, YTD, are within 10.91% (favourable) of the budgeted amounts, which is a good result and demonstrates the impact of improving control of expenditure.

Operating Income (Base Budget and Non-Capital & Capital Income) is projected to increase by \$8.30 million (8.73%) and Operating Expenses are projected to increase by \$0.75 million (0.93%), a net increase in Operating Surplus of \$7.55 million to \$21.68 million. This is a good result given the tight revenue base from which we are operating.

Available Working Capital is projected to increase by \$0.07 million to approximately \$3.43 million.

Council had budgeted to undertake \$34.66 million of capital works. This is projected to increase by another \$2.90 million, the bulk of which will be funded by either new grants or transfers from reserves. This will give a total capital works budget of \$37.56 million.

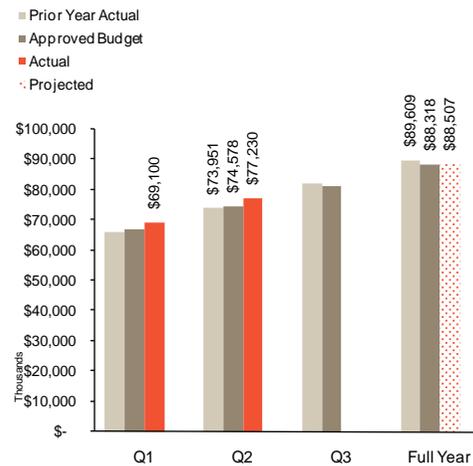
	Original Budget 2012/2013 (\$'000)	Carryover Budget 2012/2013	Previously Approved Changes	Revised Budget 2012/2013	Proposed Changes 2012/2013	Projected Budget 2012/2013	Actual YTD 2012/2013	Budget YTD 2012/2013	% Variance
<b>Base</b>									
Income	(89,085)		767	(88,318)	(189)	(88,507)	(77,230)	(74,578)	3.56%
Expenditure <sup>(1)</sup>	75,500	127	861	76,488	626	77,114	35,630	38,321	-7.02%
<b>Net</b>	<b>(13,585)</b>	<b>127</b>	<b>1,628</b>	<b>(11,830)</b>	<b>438</b>	<b>(11,392)</b>	<b>(41,599)</b>	<b>(36,257)</b>	<b>14.73%</b>
<b>Non-Capital</b>									
Income	(223)		20	(203)	(100)	(303)	(86)	(87)	-0.85%
Expenditure	3,020	1,195	212	4,427	124	4,551	961	2,751	-65.06%
<b>Net</b>	<b>2,797</b>	<b>1,195</b>	<b>232</b>	<b>4,224</b>	<b>24</b>	<b>4,248</b>	<b>875</b>	<b>2,665</b>	<b>-67.15%</b>
<b>Capital</b>									
Income	(1,818)	(1,533)	(3,177)	(6,529)	(8,010)	(14,539)	(9,539)	(2,896)	229.40%
Expenditure	20,523	12,549	1,583	34,655	2,902	37,557	11,709	22,869	-48.80%
<b>Net</b>	<b>18,705</b>	<b>11,016</b>	<b>(1,594)</b>	<b>28,126</b>	<b>(5,108)</b>	<b>23,018</b>	<b>2,170</b>	<b>19,974</b>	<b>-89.13%</b>
Reserve Movement	(5,643)	(11,138)	72	(16,708)	4,580	(12,129)		(9,462)	-100.00%
<b>Other Items</b>									
Book Value of Assets	(1,000)			(1,000)		(1,000)	(277)		
Advances									
Loan Proceeds		(1,200)		(1,200)		(1,200)		(1,200)	-100.00%
Loan Repayments	381			381		381	237	191	24.57%
<b>Total Other Items</b>	<b>(619)</b>	<b>(1,200)</b>		<b>(1,819)</b>		<b>(1,819)</b>	<b>(40)</b>	<b>(1,010)</b>	<b>-96.09%</b>
<b>Net change in Working Capital</b>	<b>1,655</b>	<b>0</b>	<b>338</b>	<b>1,993</b>	<b>(67)</b>	<b>1,927</b>	<b>(38,593)</b>	<b>(24,091)</b>	<b>60.20%</b>

(1) Excluding depreciation

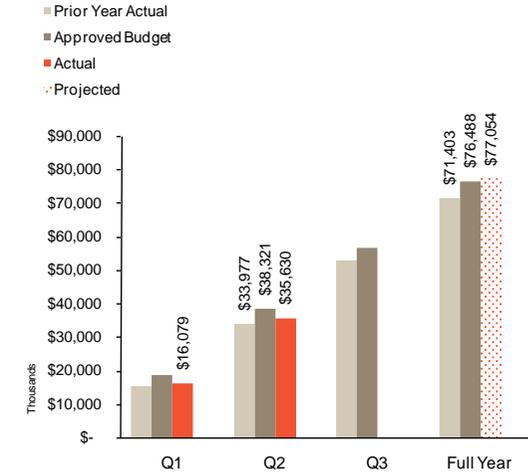
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**Base Budget Income Year to Date**



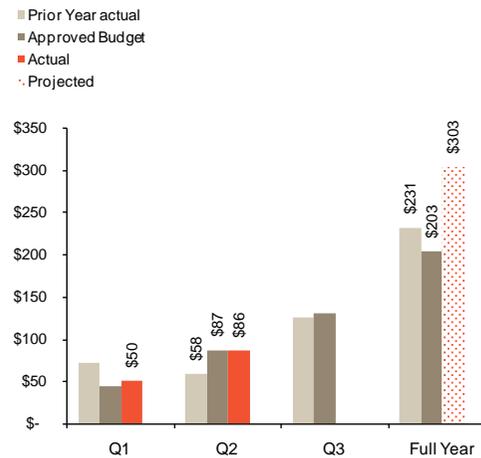
**Base Budget Expenditure Year to Date**



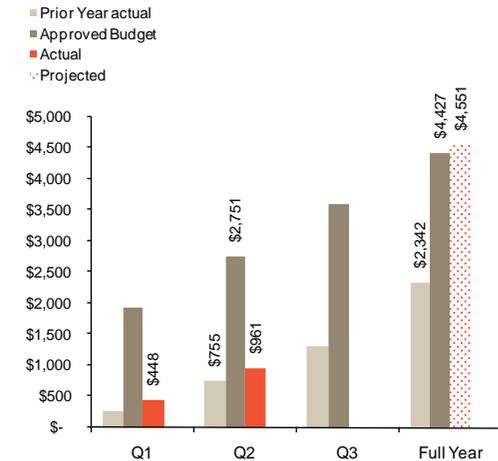
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**Non Capital Income Year to Date**



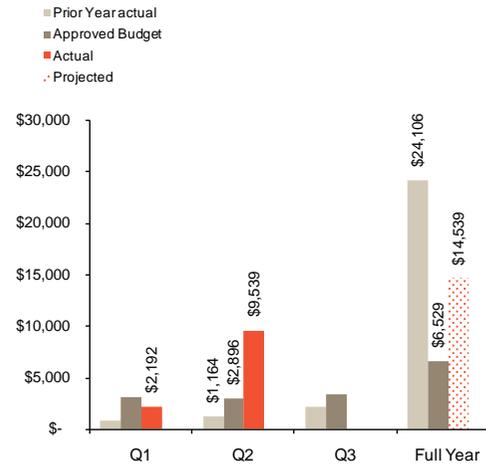
**Non Capital Expenditure Year to Date**



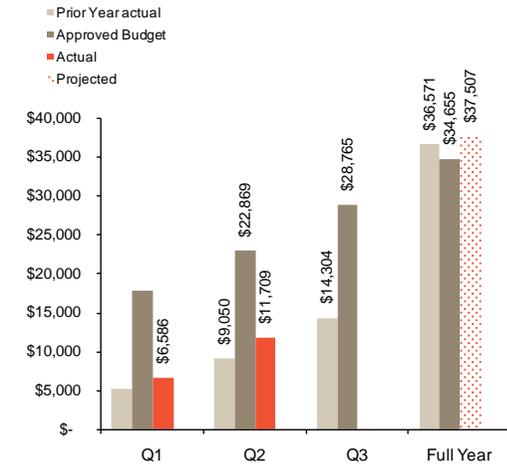
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**Capital Income Year to Date**



**Capital Expenditure Year to Date**



### Reserve Movements

This Review is proposing a net increase in the Transfers to Reserve of \$4.58 million.

# OUTCOME SUMMARIES

City of **Liveable Neighbourhoods**|  
City of **Wellbeing**| City of **Prosperity**|  
City of **Environmental Sensitivity**|  
City of **Connections**| City of **Harmony  
and Culture**| City of **Progressive  
Leadership**|

# CITY OF LIVEABLE NEIGHBOURHOODS

A range of well-planned clean and safe neighbourhoods, and public spaces, designed with a strong sense of identity and place.

Our outcome of Liveable Neighbourhoods consists of projects that ensure our city is designed for the enjoyment of our residents so that they are able to experience the lifestyle and opportunities that Ryde has to offer close to their homes.

□ INTEREST ○ INFLUENCE ▲ CONTROL

## Community Indicators

The following quality of life indicators show how our city performs in areas of importance to our community and provides the context for our outcome of a Liveable Neighbourhoods and its goals.

The following statistics are baseline data taken from Our Quality of Life report. Future data collection is planned to align with the release of the 2011 census results and reported against the Ryde 2021 Community Strategic Plan. This process will begin in 2013 and will also involve identifying additional indicators to provide a comprehensive picture of quality of life in the City.

### Housing Affordability

**\$701,000**

was the medium sales price of Ryde properties in June 2010. This figure increased by 32.3% in the 12 month period June 2009/July 2010, a rate of increase dramatically higher than all comparator LGAs (NSW Department of Housing 2010). 47.6% of purchasing households were spending more than \$2000 a month on their mortgage, slightly higher than for Sydney SD (43.6%; Australian Bureau of Statistics 2007a). 34.6% of households are fully owned, 32.7% are rented and 29.1% are being purchased (NSW Department of Housing 2010).

### Incidence of Crime

**32.3%**

was the rate of major offences per 1,000 people in Ryde, significantly lower than the NSW average of 56.2% (Bureau of Crime Statistics and Research 2010).

### Public and Community Housing

**1,704**

out of the 41,755 dwellings in Ryde were public housing in 2009. This represented 2.1% of the total public housing stock available in Sydney at that time. Total public housing stock in Ryde increased by 21.9% between 2006 and 2009 (Centre for Affordable Housing 2010).

### Housing Mix

**89%**

of the total increase in dwellings between 2001 and 2006 were medium density dwellings, and 54.5% of all dwellings in Ryde were separate houses (NSW Department of Housing 2010).

## Financial Position

### Base Budget

An increase in the State Debt Recovery Office's processing charges has seen parking regulation expenditure exceed predicted levels. This has been balanced by strong seasonal parking and development income.

### Non-Capital Budget

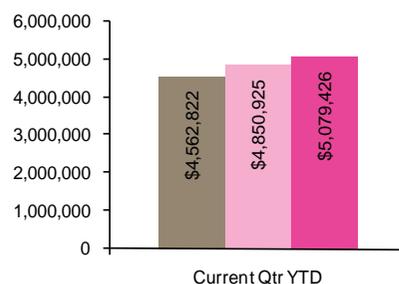
The Urban and Street Tree Masterplan, Boarding House Enforcement, and the Development Assessment Community Information Projects are all under-budget at this stage, however, expenditure is expected to be higher in the second half of the year and they are expected to be delivered on budget.

### Capital Budget

Capital expenditure is significantly under budget due to delays in the commencement of the Neighbourhood Centre Renewals construction works. Construction in Boronia Park has now commenced and the design for Agincourt road is close to finalisation; it is expected that expenditure will remain under budget and some carryover into 13/14 will be required to allow for the completion of construction works.

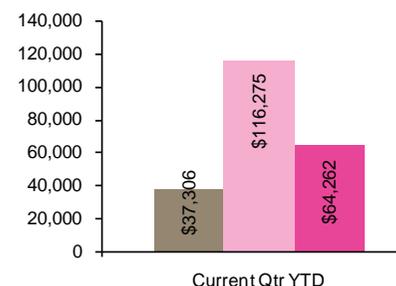
#### Base Expenditure

■ Prior Year Actual  
■ Base Expenditure budget YTD  
■ Base Expenditure actual YTD



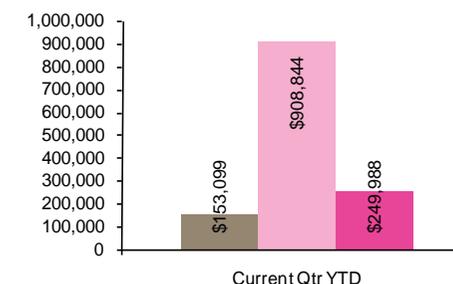
#### Non-Capital Expenditure

■ Prior Year Actual  
■ Non-Capital Expense budget YTD  
■ Non-Capital Expense actual YTD



#### Capital Expenditure

■ Prior Year Actual  
■ Capital Expense budget YTD  
■ Capital Expense actual YTD



	Original Budget 2012/2013 (\$'000)	Proposed Changes 2012/2013 (\$'000)	Projected Budget 2012/2013 (\$'000)	Actual YTD 2012/2013 (\$'000)	Budget YTD 2012/2013 (\$'000)	% Variance
<b>Base</b>						
Income	(6,649)	(164)	(6,843)	(3,619)	(3,162)	14.43%
Expenditure	9,508	95	9,611	5,079	4,851	4.71%
<b>Net</b>	<b>2,859</b>	<b>(69)</b>	<b>2,768</b>	<b>1,461</b>	<b>1,689</b>	<b>-13.49%</b>
<b>Non-Capital</b>						
Income						
Expenditure	130	8	160	64	116	-44.73%
<b>Net</b>	<b>130</b>	<b>8</b>	<b>160</b>	<b>64</b>	<b>116</b>	<b>-44.73%</b>
<b>Capital</b>						
Income						
Expenditure	728		1,273	250	909	-72.49%
<b>Net</b>	<b>728</b>		<b>1,273</b>	<b>250</b>	<b>909</b>	<b>-72.49%</b>
Reserve Movement	(888)	(8)	(1,444)		(577)	-100.00%
Loan Proceeds						
<b>Net change in Working Capital</b>	<b>2,828</b>	<b>(69)</b>	<b>2,757</b>	<b>1,775</b>	<b>2,137</b>	<b>-16.94%</b>

## Progress Against Projects

This quarter has seen some great progress on projects for the Liveable Neighbourhoods Outcome.

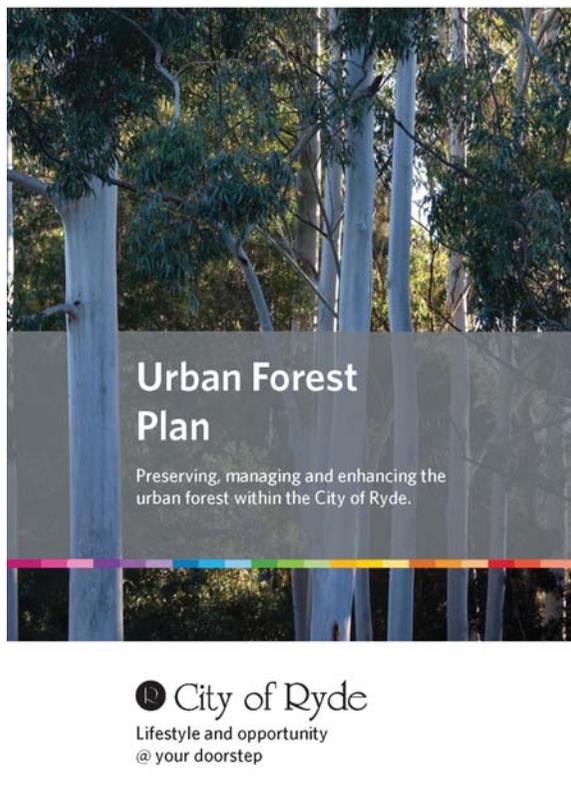
On 11th December 2012 Council resolved to place the Draft Boarding House DCP and Enforcement Policy on exhibition. Exhibition will commence in late February 2013.

As mentioned in the Quarter one report the Neighbourhood Centre Renewal design was finished and construction began on the Boronia Park component in Quarter two. While the stage one works are on schedule, the tree and garden bed planting were put on hold over the break to better manage the watering requirements. So far feedback from the local residents, business owners and land owners has been very positive.

The Urban and Street Tree Masterplan was placed on public exhibition this quarter, and will remain on exhibition until 1st March 2013.



Aerial Shot of The City of Ryde.



The Urban and Street Tree Masterplan placed on public exhibition.

🟢	On Track	4
🔴	Action Required	1
🟡	Complete	-
⊖	Not Started	-
🟠	Cancelled	1
▶▶	Deferred	-

Program / projects	Status	Comment
<b>Centres and Neighbourhood Program</b>		
Elouera Reserve Upgrade	🟢	Awaiting community consultation results/feedback.
Neighbourhood Centre Renewal	🔴	This project relates to Boronia Park Centre (Pittwater Road) and Agincourt Road Centre construction. Minor delays have occurred in both projects due to the timing of works and the Christmas period and the need to ensure the detailed design for the Agincourt Rd centre addresses the heritage issues and service location. Due to the delays experienced to date the works may not be finalised within 2012/13.
<b>Land Use Planning Program</b>		
Community Education & Information	🟢	
<b>Open Space, Sport and Recreation Program</b>		
Street Tree Planting Program	🟢	
<b>Regulatory Program</b>		
Boarding House Project	🟢	
Illegal Dumping Surveillance Program	🟠	Cancelled at the September quarterly review.

# CITY OF WELLBEING

A healthy community, with all supported throughout their life by services, facilities and people.

Our outcome of a City of Wellbeing will ensure that we create a city that supports the physical and emotional health of all of our community.



## Community Indicators

The following quality of life indicators have been selected to communicate a picture of how we are tracking in areas of importance to our community in relation our outcome of a City of Wellbeing.

The following statistics are baseline data taken from Our Quality of Life report. Future data collection is planned to align with the release of the 2011 census results and reported against the Ryde 2021 Community Strategic Plan. This process will begin in 2013 and will also involve identifying additional indicators to provide a comprehensive picture of quality of life in the City.

## Self-Reported Health

**12.9%**

was the proportion of the Ryde population that reported their health as fair or poor, instead of excellent, very good or good — below the Sydney SD rate of 15.9% (Public Health Information Development Unit 2010).

## Healthy Lifestyle Choices

**32.1%**

of the Ryde population were considered physically inactive (Public Health Information Development Unit 2010). 16.7% of males aged over 15 years were obese and 37.6% were overweight. Among females aged over 15 years, 11.5% were obese and 20.9% were overweight. An estimated 37.3% of males and 45.4% of females were within a normal weight range. In 2008, 14.9% of the adult population of Ryde were smokers. Younger people, especially males, were more likely to engage in risky drinking behaviours (NSCCAHS Public Health Unit 2010).

## Mortality Rates

**133.0**

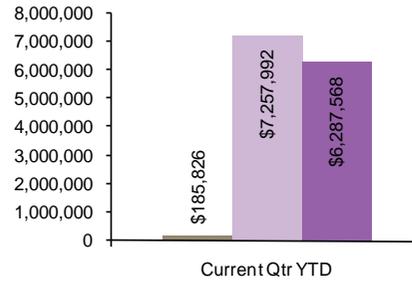
was the rate of annual avoidable deaths per 100,000 population, lower than the Sydney SD rate of 154.5. The main causes of potentially avoidable deaths included cancer (53.5 per 100,000), cardiovascular diseases (39.7) and ischemic heart disease (29.6, Public Health Information Development Unit 2010). The rate of infant mortality in Ryde was 4.0 per 1,000 births between 2003 and 2007. This rate is slightly lower than the Sydney SD, but higher than a number of the comparator areas.

## Financial Position

Overall the outcome is on track with a positive variance of 0.01%. Base Budget is on track to meet yearly target. Capital and Non-Capital Budget expenditure is underspent due to projects behind on milestones but still on track to be completed this financial year.

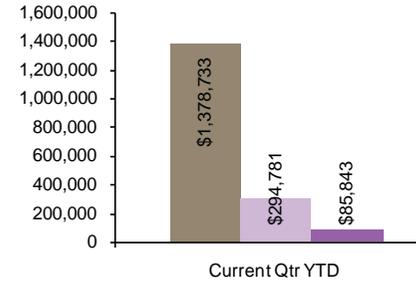
### Base Expenditure

■ Prior Year Actual  
■ Base Expenditure budget YTD  
■ Base Expenditure actual YTD



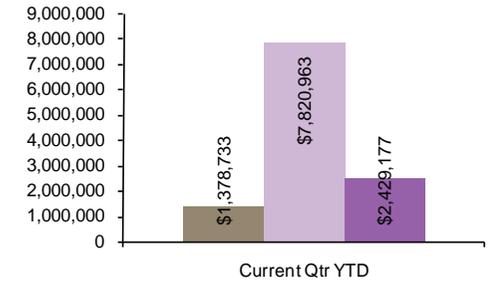
### Non-Capital Expenditure

■ Prior Year Actual  
■ Non-Capital Expense budget YTD  
■ Non-Capital Expense actual YTD



### Capital Expenditure

■ Prior Year Actual  
■ Capital Expense budget YTD  
■ Capital Expense actual YTD



	Original Budget 2012/2013 (\$'000)	Proposed Changes 2012/2013 (\$'000)	Projected Budget 2012/2013 (\$'000)	Actual YTD 2012/2013 (\$'000)	Budget YTD 2012/2013 (\$'000)	% Variance
<b>Base</b>						
Income	(7,100)	75	(6,996)	(3,982)	(4,168)	-4.46%
Expenditure	14,116	177	14,451	6,288	7,258	-13.37%
<b>Net</b>	<b>7,016</b>	<b>252</b>	<b>7,456</b>	<b>2,305</b>	<b>3,090</b>	<b>-25.39%</b>
<b>Non-Capital</b>						
Income	(25)		(5)	(0)		
Expenditure	331	30	579	86	295	-70.88%
<b>Net</b>	<b>306</b>	<b>30</b>	<b>574</b>	<b>85</b>	<b>295</b>	<b>-71.00%</b>
<b>Capital</b>						
Income		(67)	(1,736)	(165)	(1,338)	-87.69%
Expenditure	2,735	717	10,101	2,429	7,821	-68.94%
<b>Net</b>	<b>2,735</b>	<b>650</b>	<b>8,365</b>	<b>2,264</b>	<b>6,483</b>	<b>-65.07%</b>
Reserve Movement	(309)	(626)	(5,079)		(4,012)	-100.00%
Loan Proceeds			(1,200)		(1,200)	-100.00%
<b>Net change in Working Capital</b>	<b>9,748</b>	<b>305</b>	<b>10,115</b>	<b>4,655</b>	<b>4,655</b>	<b>0.01%</b>

## Progress Against Projects

This quarter has seen some great progress on projects for the Wellbeing Outcome with most of the project's on track. Some of the highlights of the quarter include:

In December in conjunction with the Centre for Social Impact at the University of NSW, we released our first City of Ryde Our Quality of Life report. The report presents 26 measures or indicators in areas that impact on the quality of life in the City of Ryde and focuses on where our strengths are, and where we need to improve. The use of indicators provides a useful evidence base for discussion, citizen engagement, community planning, policy making and action to progress our wellbeing.

In late November 2012, the White Ribbon Day Breakfast was held and was a successful morning, enjoyed by approximately 75 guests. In attendance was Mayor Councillor Ivan Petch, OAM MP John Alexander, MP Victor Dominello, Ryde Councillors, and members of the public. The guests enjoyed a buffet style breakfast and an informative presentation from Love Bites Northern Sydney.



Mayor Councillor Ivan Petch speaking at White Ribbon Day Breakfast.

Program / projects	Status	Comment
<b>Open Space, Sport and Recreation Program</b>		
Active in Ryde Program Implementation	🟢	
Integrated Open Space Plan Implementation	🟢	
Livvi's Place at Yamble Reserve	🟢	Playground now complete and to be opened on 3rd February 2013.
Playground Construction - Renewal	🟢	
RALC Asset Renewal	🟢	Programmed for future quarter this financial year.
Sportsfield Floodlighting Expansion	🟢	Project is on track with design almost finalised. Possible part carryover due to planning application process.
Sportsfield Renewal & Upgrade	🟢	Most of the projects commenced or completed. Meadowbank Park Netball courts awaiting tender approval.
Sportsground Amenities Renewal & Upgrade	🟢	Concept design developed for ELS Hall Park amenities.
Sportsground Amenities Upgrades Expansion	🟢	
<b>Library Program</b>		
Community Buildings Renewals - Libraries	🟢	Planning continues, project scheduled for completion in Q3.
Digital enhancement for Libraries	🟢	Slight delay to milestone, now completed and project is on track.
<b>Community and Cultural Program</b>		
Community Buildings Renewal	🟢	
Crime Prevention Plan - implementation	🟢	The plan implementation is on track.
Feasibility Study Community Hub-Eastwood	🟢	Council approved the scope of the project late November 2012. The project is now initiated.
Funding Support for the Men's Shed	🟢	
Non-Profit Community Sector Development	🟢	
Temporary Employment of P/T Officer	🟢	Position has been defined and recruitment has commenced.

🟢	On Track	17
✖	Action Required	-
✓	Complete	-
⊖	Not Started	-
⊘	Cancelled	-
▶▶	Deferred	-

# CITY OF PROSPERITY

Creating urban centres which champion business, innovation and technology to stimulate economic growth and local jobs.

Our outcome of a City of Prosperity will ensure that our major business centres have a competitive edge in relevant global, national and metropolitan markets, support economic growth and provide opportunities for those that live, study and work here.

INTEREST  INFLUENCE  CONTROL

## Community Indicators

The following quality of life indicators have been selected to communicate a picture of how we are tracking in areas of importance to our community in relation our outcome of a City of Prosperity.

The following statistics are baseline data taken from Our Quality of Life report. Future data collection is planned to align with the release of the 2011 census results and reported against the Ryde 2021 Community Strategic Plan. This process will begin in 2013 and will also involve identifying additional indicators to provide a comprehensive picture of quality of life in the City.

## Earnings

# \$50,417

was our average annual income, slightly higher than the Sydney SD rate. 67.5% of workers earn incomes of between \$250 and \$1,599 per week (Australian Bureau of Statistics 2010b). 17.3% of the population in Ryde were considered low income earners, earning less than \$249 per week (Australian Bureau of Statistics 2010b).

## Businesses and Employment Businesses

# 27%

of all businesses exiting Ryde in 2007 were employing firms, increasing from 6% of all exiting businesses in 2004 (Australian Bureau of Statistics 2007b).

## Local Employment and Employment Businesses

# 50%

more jobs than resident workers exist in Ryde, made up of employment ratios of 1.49 for managers, 1.35 for professionals, and 1.27 for technicians and trades workers (Mecone Pty Ltd 2009).

## Financial Position

### Base Budget

Staff Leave over the holiday period has resulted in some under-expenditure in the Base Budget, it expected to return to budget over the remaining quarters. Base expenditure in this outcome area is otherwise on-track.

### Non-Capital Budget

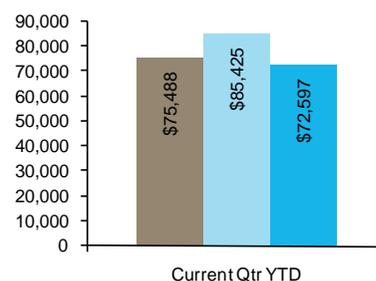
In November 2012 Council resolved to defer the Macquarie Park DCP so a further workshop could be held, subsequently, planned expenditure (approximately \$77,000) relating to this project has been delayed and it is expected that funds will need to be carried over to 13/14 pending the results of the workshop. Difficulties recruiting a suitably skilled Development Contributions Officer have also resulted in significant under-expenditure for this quarter.

### Capital Budget

Delays in the commencement of construction in the Centres and Neighbourhood Program, to ensure the scope and design of the works is appropriate, have led to significant under-expenditure in the year to date. It is expected that same funds will need to be carried over into 2013/14 to allow the completion of the works.

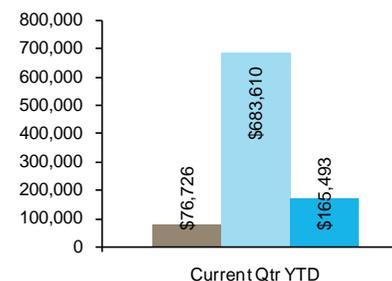
#### Base Expenditure

■ Prior Year Actual  
■ Base Expenditure budget YTD  
■ Base Expenditure actual YTD



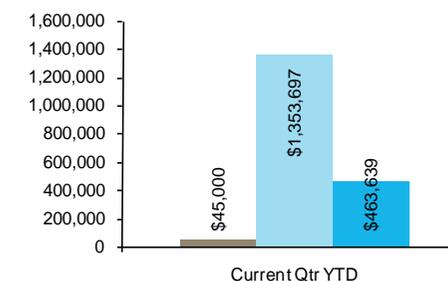
#### Non-Capital Expenditure

■ Prior Year Actual  
■ Non-Capital Expense budget YTD  
■ Non-Capital Expense actual YTD



#### Capital Expenditure

■ Prior Year Actual  
■ Capital Expense budget YTD  
■ Capital Expense actual YTD



	Original Budget 2012/2013 (\$'000)	Proposed Changes 2012/2013 (\$'000)	Projected Budget 2012/2013 (\$'000)	Actual YTD 2012/2013 (\$'000)	Budget YTD 2012/2013 (\$'000)	% Variance
<b>Base</b>						
Income	(3)		(3)	(2)	(2)	0.68%
Expenditure	161		165	73	85	-15.02%
<b>Net</b>	<b>157</b>		<b>162</b>	<b>71</b>	<b>84</b>	<b>-15.35%</b>
<b>Non-Capital</b>						
Income						
Expenditure	930	14	1,087	165	684	-75.79%
<b>Net</b>	<b>930</b>	<b>14</b>	<b>1,087</b>	<b>165</b>	<b>684</b>	<b>-75.79%</b>
<b>Capital</b>						
Income		(139)	(139)	(139)		
Expenditure	1,960	41	2,394	464	1,354	-65.75%
<b>Net</b>	<b>1,960</b>	<b>(98)</b>	<b>2,256</b>	<b>325</b>	<b>1,354</b>	<b>-75.99%</b>
Reserve Movement	(1,165)	98	(1,679)		(592)	-100.00%
Loan Proceeds						
<b>Net change in Working Capital</b>	<b>1,882</b>	<b>14</b>	<b>1,826</b>	<b>561</b>	<b>1,529</b>	<b>-63.28%</b>

## Progress Against Projects

This quarter has seen some great progress on projects for the Prosperity outcome currently all project's are tracking well. Some of the highlights of the Quarter include:

A new economic profiling software program called Ryde ID Economy has been made available to staff, local businesses, and the wider community. The software provides detailed figures on employment and business growth in Ryde. More specifically, the software provides information on measures such as: Labour force profiles and employment; Number and size of businesses; Industry growth rates; Journey to work data; and Gross Regional Product. This provides current and prospective local businesses greatly improved information for business planning and making investment decisions. This information is freely available to our community via [www.cityofrydebusiness.com.au](http://www.cityofrydebusiness.com.au)

During quarter two, good progress was made on the Macquarie Park website project. Research has been undertaken to consider what other precincts and business parks have done to promote and communicate information about the area to external stakeholders via a website. From this an RFQ has been put out for a consultant to drive this project. By quarter three a consultant is hoped to be appointed and the website up and running by the end of Quarter four.

Program / projects	Status	Comment
<b>Centres and Neighbourhood Program</b>		
Macquarie Park - Wayfinding Signage	✘	Some minor delays have occurred with this project - in relation to the appointment of the consultant, It is anticipated that the project will be back on track in Q3.
Public Domain Upgrade Waterloo Rd	✘	In Q2 it was resolved that the project be undertaken in two parts. Part one the footpath works and part two the works at the entrance of Shrimptons Creek. A council resolution in November 2012 expanded the scope of works for part one and allocated additional funds for these works to occur. The concept plan for the entrance to Shrimptons Creek and additional funds to undertake the works was also endorsed by Council in November. The delays in finalising the detailed design for the works is related to these resolutions. Due to the delays experienced to date the works may not be finalised within 2012/13 and funds maybe required to be carried over into 2013/14.
Table Tennis Tables in Eastwood	☺	
Town Centre Upgrade Renewal	✘	Town Centre Upgrade relates to 2 projects - Church Street (stage 1) construction and Rowe Street Public Domain and Art Plan. The Church Street project is behind schedule due to the need to revise the detail design to ensure the works are within budget, heritage assessment undertaken and approval process determined and preparation of a lighting plan. Due to the delays experienced to date the works may not be finalised within 2012/13 and funds maybe required to be carried over into 2013/14.
Town Centres Wayfinding Plan	▶▶	Council approved the deferral of this project on 27 November 2012 as part of the September Quarterly review. The project will be undertaken by staff in 2013/14.

Program / projects	Status	Comment
<b>Land Use Planning Program</b>		
Macquarie Park DCP	✘	Council on 27 November 2012 deferred the project to a second Councillor workshop to be held in March 2013. The progress on this project is subject to Council direction and the completion of the project by June 2013 is unlikely. It is anticipated that funds will required to be carried over into 2013/14.
Section 94 Contribution Plan	🔄	
Section 94 Contributions Officer	⊖	Recruitment for this position has been attempted twice - unsuccessfully. The recruitment issues relate to the specialised skill set that this position requires. A recruitment agency will be employed to assist and it is anticipated that the appointment will be made in Q3 - however, the total project budget will not be spent in 2012/13 financial year.
TMA for Macquarie Park	🔄	The details of the TMA agreement were finalised this quarter. The agreement has now been signed and the funds will be committed in Q3.

🔄 On Track	7
✘ Action Required	4
✓ Complete	1
⊖ Not Started	1
🚫 Cancelled	-
▶▶ Deferred	1

#### Economic Development Program

City of Ryde Food & Festivals Guide	🔄	
Economic Development Plan 2009 - 2014	🔄	
Economic Forecasting & Profiling Module	✓	
Implementation of Marketing Plan	🔄	
Macquarie Park Website	🔄	

# CITY OF ENVIRONMENTAL SENSITIVITY

Working together as a community to protect and enhance our natural and built environments for the future.

Our outcome of Environmental Sensitivity will ensure that a balance is maintained between the pressures from population growth, and the protection and enhancement of our natural ecosystems. It will reduce our exposure to the risks of climate change.



## Community Indicators

The following quality of life indicators have been selected to communicate a picture of how we are tracking in areas of importance to our community in relation our outcome of a City of Environmental Sensitivity.

The following statistics are baseline data taken from Our Quality of Life report. Future data collection is planned to align with the release of the 2011 census results and reported against the Ryde 2021 Community Strategic Plan. This process will begin in 2013 and will also involve identifying additional indicators to provide a comprehensive picture of quality of life in the City.

## Energy Use and Carbon Emissions

**838,756 MWh's**

of energy was consumed in the Ryde LGA during 2011/12. Of the total energy use by the community in Ryde, approx 44% is attributed to the industrial sector, 20% for both commercial and residential sectors, and 14% for transportation. Overall 2,295,879 tonnes of CO2 was the estimated level of carbon emissions produced in Ryde using most recent 2011 Census data and data obtained from ACF Consumption Atlas. This level is equivalent to 0.3% of Australia's greenhouse gas emissions and reflects the significant population growth and development that has occurred in the Ryde LGA since base year 2001.

## Water Use

**44%**

of total water use in Ryde (10,107,313kl) as reported in NSROC Regional State of Environment Report 2011/12 was consumed by houses (4,470,202 kL). This is a substantive reduction compared to previous years.

## Biodiversity

**13**

is the number of flora and fauna species listed as threatened since 2009, with 3 flora and 4 fauna species considered endangered. A significant proportion of Ryde's bushland includes vegetation types listed nationally as critically endangered ecological communities. 209 hectares is the total area of bushland in the Ryde LGA under Council control as reported in the NSROC Regional State of the Environment Report 2011/12.

## Waste and Recycling

**47.37%**

of the waste stream was recycled in 2011-2012, which is an increase of 24.47% from the 2004-2005 figures. This increase can be attributed to the introduction of a separate greenwaste collection system introduced 2006. The greenwaste tonnages represents over 50% of the recyclables collected.

## Financial Position

### Base Budget

The Environmental Sensitivity Outcome, as at the end of December 2012, had an Annual Base (Operational) Budget of \$18 million projected budget 2012/13, (excluding Depreciation) and in respect of December 2012, actual of \$6.42 million on a Year to date Budget of \$8.3 million, with a favourable variance of \$1.8 million, resulting mainly from the timing of payment to Council's Domestic Waste Contractor and a timing difference on Council's Carbon Tax liability.

The Outcome was on target in regard to Base Budget Income with Operational Income to date of \$15.2 million on a Year to Date Budget of \$15 million, (Annual Budget of \$16.2 million), in addition the outcome had a net transfer of operational income to reserve of \$699,000.

### Non-Capital Budget

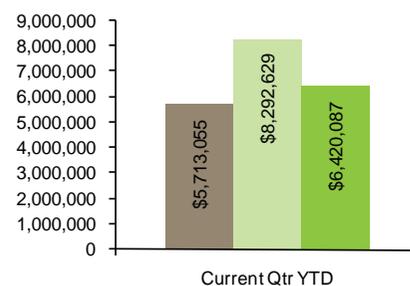
Non Capital Projects, with a Total expenditure Budget of \$505,000, have at December \$128,000 expenditure and will be monitored throughout the year

### Capital Budget

Capital expenditure for the Outcome was \$993,000, against a YTD budget of \$2.6 million. Stormwater Improvement Works-Renewal Cluster and the Cogeneration Plant at the RALC are scheduled to proceed in later quarters.

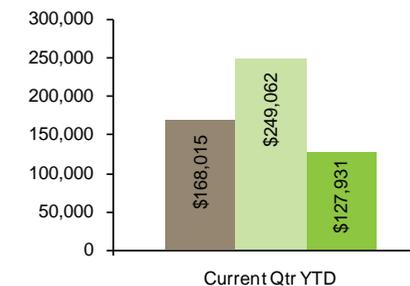
### Base Expenditure

■ Prior Year Actual  
■ Base Expenditure budget YTD  
■ Base Expenditure actual YTD



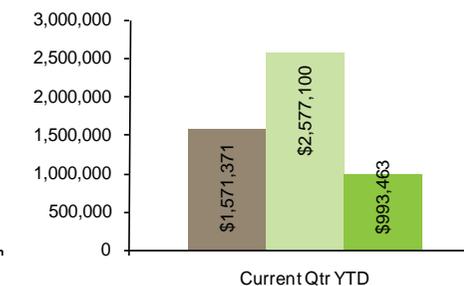
### Non-Capital Expenditure

■ Prior Year Actual  
■ Non-Capital Expense budget YTD  
■ Non-Capital Expense actual YTD



### Capital Expenditure

■ Prior Year Actual  
■ Capital Expense budget YTD  
■ Capital Expense actual YTD



	Original Budget 2012/2013 (\$'000)	Proposed Changes 2012/2013 (\$'000)	Projected Budget 2012/2013 (\$'000)	Actual YTD 2012/2013 (\$'000)	Budget YTD 2012/2013 (\$'000)	% Variance
<b>Base</b>						
Income	(16,214)	(180)	(16,424)	(15,161)	(14,978)	1.22%
Expenditure	17,942	206	18,017	6,420	8,293	-22.58%
<b>Net</b>	<b>1,729</b>	<b>25</b>	<b>1,592</b>	<b>(8,741)</b>	<b>(6,685)</b>	<b>30.75%</b>
<b>Non-Capital</b>						
Income				(1)		
Expenditure	278		505	128	249	-48.63%
<b>Net</b>	<b>278</b>		<b>505</b>	<b>127</b>	<b>249</b>	<b>-48.97%</b>
<b>Capital</b>						
Income	(316)		(634)	(0)	(124)	-99.66%
Expenditure	2,789		4,229	993	2,577	-61.45%
<b>Net</b>	<b>2,473</b>		<b>3,595</b>	<b>993</b>	<b>2,453</b>	<b>-59.52%</b>
Reserve Movement	(1,892)		(3,208)		(1,190)	-100.00%
Loan Proceeds						
<b>Net change in Working Capital</b>	<b>2,587</b>	<b>25</b>	<b>2,485</b>	<b>(7,621)</b>	<b>(5,174)</b>	<b>47.30%</b>

## Progress Against Projects

This quarter has seen some great progress on projects for the Environmental Sensitivity outcome currently most project's are tracking well. Some of the highlights of the Quarter include:

The River to River Project continues its success, so far the project team have engaged with over 1200 residents situated in the project corridor zone for participation in the project.

Last quarter City of Ryde worked with the Holy Cross College school site planting over 2000 plants to help link a key wildlife habitat zone and to build habitat structure for small birds.

Additionally in the last quarter The River to River Project actively assisted the Putney Bowling Club who joined the project and commenced planting on their site to help link a key wildlife habitat zone for the project

Working closely with a total of 68 residences that have collected plants to build habitat structures for the project within their backyards arising from Community Education Days held in October. Collectively a total of 124 households have participated and have assisted the project during 2012.

Team members also Participated in the Meadowbank TAFE Environment Expo displaying project and providing brochures and advice and also presented the project at the annual Spring Garden Competition.

In the second quarter the Home and Waste Project have placed Save Power Kit's in all of Ryde's Libraries for borrowing by Ryde residents. Residents were also able to sign up to the program at the Granny Smith Festival this year. The project aims to encourage sustainable living and efficient use of resources and improved waste management behaviour.

The Business Audit program continues to progress in quarter two. The program aims to reduce businesses water use by 15%, energy use by 10% and increase to 57% the recycled material content of commercial / industrial waste by 2012. So far the program has 43 local businesses signed up and has savess 305 kilolitres of water a day.



Program / projects	Status	Comment
<b>Open Space, Sport and Recreation Program</b>		
Delineation of Natural Area	🕒	Programmed for future Quarter this Financial Year.
Park & Open Space Tree Planting Program	✓	
Park Irrigation Renewal Christie Park	✓	
Park Irrigation Renewal ELS Hall Park	🕒	Irrigation works completed. Drainage works to commence in January 2013.
<b>Catchment Program</b>		
Shrimptons Ck - Bioretention Basin	✗	Awaiting design report/feedback.
Stormwater Asset Replacement Renewal	🕒	Adjustment to projects for programme reported to Works and Community Committee 5th February 2013. Designs and programming of works proceeding on that basis.
Stormwater Improvement Works Renewal	🕒	Construction has commenced on some projects using council staff, designs being finalised for works by contract.
Water Quality Improvement Plan	🕒	
<b>Environmental Program</b>		
Business Sustainability - City Switch	🕒	
Youth Waste & Environment Project (YEP)	🕒	Delay in engaging contractor. Contractor now engaged and project back on track.
<b>Land Use Planning Program</b>		
Review Stormwater DCP and align WSUD	⊖	
<b>Community and Cultural Program</b>		
Future Focus Home Waste & Sustainability	🕒	
Porters Creek Depot Reconfiguration	🕒	
Waste to Energy	🕒	

🕒 On Track	10
✗ Action Required	1
✓ Complete	2
⊖ Not Started	1
⊘ Cancelled	-
▶▶ Deferred	-

# CITY OF CONNECTIONS

Access and connection to, from and within the City of Ryde. Providing safe, reliable and affordable public and private travel, transport and communication infrastructure.

Our outcome of a City of Connections will create a city where people feel connected locally and globally, and can easily gain access to their work place, recreation opportunities, facilities and services in both a physical and virtual way.



## Community Indicators

The following quality of life indicators have been selected to communicate a picture of how we are tracking in areas of importance to our community in relation our outcome of a City of Connections.

The following statistics are baseline data taken from Our Quality of Life report. Future data collection is planned to align with the release of the 2011 census results and reported against the Ryde 2021 Community Strategic Plan. This process will begin in 2013 and will also involve identifying additional indicators to provide a comprehensive picture of quality of life in the City.

## Transport Safety

**45.3**

per 10,000 licenses was the rate of persons killed and injured in Ryde as a result of road crashes in 2008. This rate decreased from 2004, when the trends in crashes involving casualties had been at a rate just over 50 per 10,000 licences (NSW Centre for Road Safety 2009).

## Transport Options

**69.9%**

of employed people in 2007 used a private motor vehicle as their main form of transport to work. The proportion of workers taking public transport was 21.0%; remaining methods of travel include walking or cycling (4.8%) and multiple transport methods (5.4%; Australian Bureau of Statistics 2007a).

## Private Motor Vehicle Travel

**2.68%**

was the drop in the number of motor vehicle registrations from 2008 to 2009. While the annual rate of motor vehicle registrations has been consistently decreasing since 2005, private motor vehicle were the most commonly used method of transport in Ryde (Australian Bureau of Statistics 2010d).

## Internet Access

**71.7%**

of households in Ryde had a broadband, dial-up or another type of internet connection in 2006 (Australian Bureau of Statistics 2007a)

## Financial Position

### Base Budget

The City of Connection Outcome to end of December 2012, had a projected budget 2012/13 of \$7.43 million (excluding Depreciation) and in respect of December 2012, actual expenditure of \$3.9 million on year to date budget of \$3.45 million, the unfavourable variance Year to Date of \$453,000, being directly attributable to higher activity levels in the restorations area, which have an operational income offset with Base income having a favourable variance of \$1.1 million, with actual income of \$2.3 million against a Year to Date budget of \$1.2 million.

### Non-Capital Budget

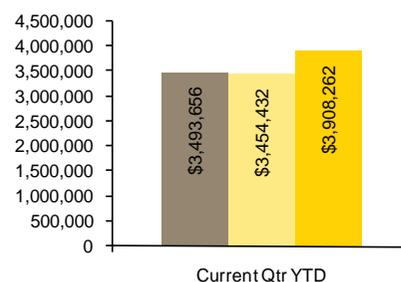
Non Capital projects had a total expenditure budget of \$383,000, with \$146,000 spent to date, and will be monitored throughout the year.

### Capital Budget

Capital expenditure for the Outcome was \$3.86 million against a YTD budget of \$4.5 million full year projected budget 10.8 million, with variance Year to Date of \$622,000, being attributable, in the main, to the Parking Technology project having a budget of \$665,000 with actual expenditure to date of \$56,000. The Outcome's Capital Income, in relation to Section 94 Contributions had a considerable favourable variance of \$7.4 million year to date, with actual income of \$9.3 million on a year to date budget of \$1.9 million, and unspent Section 94 funds being subject to a year end transfer to financial reserve.

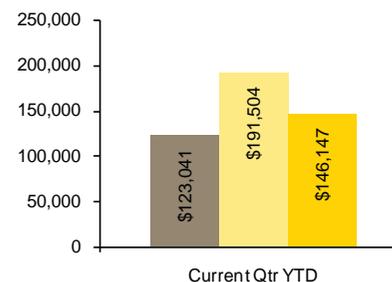
#### Base Expenditure

■ Prior Year Actual  
■ Base Expenditure budget YTD  
■ Base Expenditure actual YTD



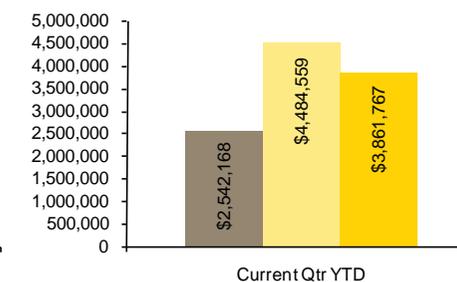
#### Non-Capital Expenditure

■ Prior Year Actual  
■ Non-Capital Expense budget YTD  
■ Non-Capital Expense actual YTD



#### Capital Expenditure

■ Prior Year Actual  
■ Capital Expense budget YTD  
■ Capital Expense actual YTD



	Original Budget 2012/2013 (\$'000)	Proposed Changes 2012/2013 (\$'000)	Projected Budget 2012/2013 (\$'000)	Actual YTD 2012/2013 (\$'000)	Budget YTD 2012/2013 (\$'000)	% Variance
<b>Base</b>						
Income	(2,905)	(25)	(3,021)	(2,301)	(1,208)	90.42%
Expenditure	6,840	80	7,431	3,908	3,454	13.14%
<b>Net</b>	<b>3,934</b>	<b>55</b>	<b>4,410</b>	<b>1,607</b>	<b>2,246</b>	<b>-28.44%</b>
<b>Non-Capital</b>						
Income	(198)	(100)	(298)	(82)	(87)	-5.56%
Expenditure	383	250	633	146	192	-23.68%
<b>Net</b>	<b>185</b>	<b>150</b>	<b>335</b>	<b>64</b>	<b>105</b>	<b>-38.62%</b>
<b>Capital</b>						
Income	(20)	(9,287)	(12,030)	(9,314)	(1,933)	381.77%
Expenditure	6,870	2,143	10,812	3,862	4,485	-13.89%
<b>Net</b>	<b>6,850</b>	<b>(7,144)</b>	<b>(1,218)</b>	<b>(5,452)</b>	<b>2,551</b>	<b>-313.68%</b>
Reserve Movement	(2,860)	6,572	4,226		889	-100.00%
Loan Proceeds						
<b>Net change in Working Capital</b>	<b>8,109</b>	<b>(367)</b>	<b>7,753</b>	<b>(3,780)</b>	<b>5,792</b>	<b>-165.27%</b>

	On Track	11
	Action Required	-
	Complete	2
	Not Started	1
	Cancelled	1
	Deferred	-

## Progress Against Projects

This quarter has seen some great progress on projects for the Connections outcome currently all project's are tracking well. Some of the highlights of the Quarter include:

Road Resurfacing renewal is ahead of schedule currently it is over 50% complete. Usually the planned works do not start until March in Quarter 3. The grand total (in square meters) of footpaths completed in the 2012/13 (Expansion/ Renewal) program is approximately is 2592m<sup>2</sup>.

The Top Ryder Community Bus Service has operated since the 22nd of July 2008 and as of the 30th of December 2012 has transported over 210,000 passengers over this time with over 16,771 passengers transported during Quarter 2 of 2012/13 representing a utilisation rate of 95%.

Results from a passenger satisfaction survey conducted in November 2012 show very positive support for the Service within the community, with over 97% of respondents replying they were satisfied with the service.

The PMD project has progressed with a trial scheduled for next quarter in conjunction with Transport NSW and Macquarie University.

Program / projects	Status	Comment
<b>Open Space, Sport and Recreation Program</b>		
Access Audit - Parks and Open Space Area		Awaiting Design report/feedback.
<b>Roads Program</b>		
Road Kerb Renewal		
Road Resurfacing Renewal		
<b>Centres and Neighbourhood Program</b>		
Pedestrian Accessibility & Mobility Plan		
Public Wifi Feasibility Study		Project planning underway and project will commence in Q3.
<b>Library Program</b>		
Wifi for Libraries		Delays to Q1 milestone led to delays to two subsequent milestones. Project has been completed on time and under budget.

Program / projects	Status	Comment
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#### Paths and Cycleways Program

Footpath Construction Expansion		
Footpath/SUP construction Waterloo Rd		

#### Traffic and Transport Program

Car Park Renewal		Majority of work programmed for Q3 in conjunction with road resurfacing contractor for other roads programmes.
Go Get Car Hire Program		
Personal Mobility Electric Vehicle		Still awaiting Ethics and Property approvals from Macquarie University. Phase one project still on track.
Top Ryder Community Bus Service		
Traffic Facilities Renewal		Works programmed for Q3, and have already commenced in January 2013.
Upgrade Ranger Hand Held Devices		Draft Contracts exchanged between parties Monday 21st January 2013. Project Management Meeting scheduled for early February to schedule rollout and milestones.

#### Regulatory Program

Transport/Parking Technology		Council deferred the project at its meeting in 24 July 2012. Following a review of council's operational plan it is proposed that the project be cancelled in this quarters review.
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# CITY OF HARMONY AND CULTURE

A welcoming and diverse community, celebrating our similarities and differences, in a vibrant city of culture and learning.

Our outcome of a City of Harmony and Culture will ensure that the City of Ryde recognises and celebrates its links to its traditional owners and provides cultural and learning opportunities which meet the needs of our diverse population.

 INTEREST  INFLUENCE  CONTROL

## Community Indicators

The following quality of life indicators have been selected to communicate a picture of how we are tracking in areas of importance to our community in relation our outcome of a City of Harmony and Culture.

The following statistics are baseline data taken from Our Quality of Life report. Future data collection is planned to align with the release of the 2011 census results and reported against the Ryde 2021 Community Strategic Plan. This process will begin in 2013 and will also involve identifying additional indicators to provide a comprehensive picture of quality of life in the City.

## Post School Qualifications

# 14.5%

was the increase in the population that had post school qualifications between 1991 and 2006. In Ryde, 27.5% had a bachelor or higher qualification, well above the Sydney SD of 20.0%. Overall the proportion of people without qualifications has dropped significantly over the 15 years to 2006, from 52.7% to 37.3% (Australian Bureau of Statistics 2007a).

## Library Use

# 83%

was the satisfaction level with Ryde library services in 2008, with 36% being 'very satisfied'. Of the total resident population in 2009, 50.8% were a member of a City of Ryde library (City of Ryde 2008b), higher than the NSW access rate of 45.1% (State Library of NSW 2010).

## Participation in Learning in Culturally and Linguistically Diverse Communities

# 74%

of migrants from India and 51.6% from China held a bachelor degree or higher, while 15.5% of people born in Hong Kong and 15.4% of people born in China had the highest proportion of advanced diplomas. Ryde's culturally and linguistically diverse communities generally hold more qualifications than their Australian-born counterparts (Australian Bureau of Statistics 2007).

## Early Childhood Development

# 7.6%

of all children in Ryde are considered vulnerable, and may face particular challenges in any of the five Australian Early Development Index (AEDI) developmental domains including: school-based language and cognitive skills, physical health and well-being, social competence, emotional maturity, communication skills and general knowledge (Australian Early Development Index 2010).

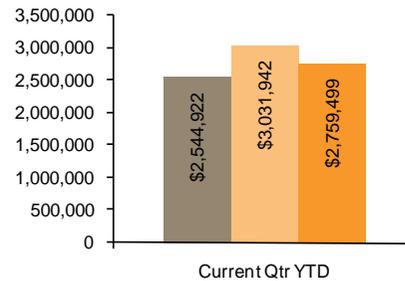
## Financial Position

This outcome is on track to meet yearly target with our Library grant coming in early and some capital and non-capital projects slightly behind on milestones but still on track to be completed within this financial year.

Our base budget shows strong fiscal control with expenditure down 8.9%.

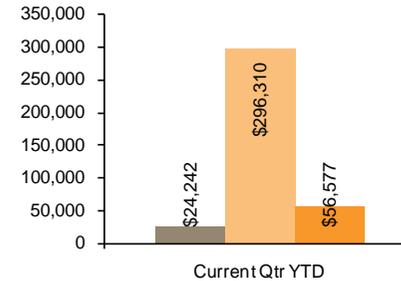
### Base Expenditure

- Prior Year Actual
- Base Expenditure budget YTD
- Base Expenditure actual YTD



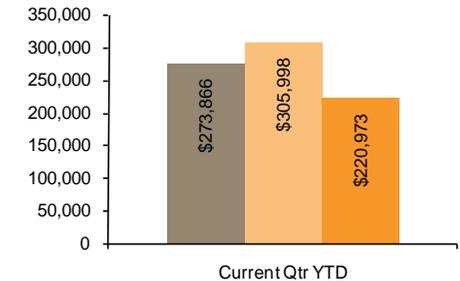
### Non-Capital Expenditure

- Prior Year Actual
- Non-Capital Expense budget YTD
- Non-Capital Expense actual YTD



### Capital Expenditure

- Prior Year Actual
- Capital Expense budget YTD
- Capital Expense actual YTD



	Original Budget 2012/2013 (\$'000)	Proposed Changes 2012/2013 (\$'000)	Projected Budget 2012/2013 (\$'000)	Actual YTD 2012/2013 (\$'000)	Budget YTD 2012/2013 (\$'000)	% Variance
<b>Base</b>						
Income	(1,103)	15	(1,088)	(818)	(584)	40.14%
Expenditure	5,568	7	5,661	2,759	3,032	-8.99%
<b>Net</b>	<b>4,465</b>	<b>22</b>	<b>4,574</b>	<b>1,941</b>	<b>2,448</b>	<b>-20.70%</b>
<b>Non-Capital</b>						
Income				(3)		
Expenditure	217	(94)	289	57	296	-80.91%
<b>Net</b>	<b>217</b>	<b>(94)</b>	<b>289</b>	<b>54</b>	<b>296</b>	<b>-81.83%</b>
<b>Capital</b>						
Income						
Expenditure	442		527	221	306	-27.79%
<b>Net</b>	<b>442</b>		<b>527</b>	<b>221</b>	<b>306</b>	<b>-27.79%</b>
Reserve Movement			(260)		(260)	-100.00%
Loan Proceeds						
<b>Net change in Working Capital</b>	<b>5,124</b>	<b>(72)</b>	<b>5,130</b>	<b>2,216</b>	<b>2,790</b>	<b>-20.57%</b>

## Progress Against Projects

This quarter has seen some great progress on projects for the Harmony and Culture outcome currently all project's are tracking well. Some of the highlights of the Quarter include:

One of the biggest events on the calendar in Ryde is the Granny Smith Festival. On Saturday 20 October, the festival began with the Street Parade, which as always provided a snapshot of the community. "Granny Smith" led the parade on her float, along with the Mayor in a grand vintage car, followed by a host of young dancers, Police, boy scouts and girl guides, community groups, local business owners, volunteer organisations and marching bands. Eastwood Public School took out the Award for the Best Parade Float. Facebook was introduced this year to provide up-to-date information to the community in real time, even posting images of the fireworks as they were being let off. The Festival attracts over 80,000 people and is now one of Sydney's biggest and best community celebrations.



People at the Granny Smith Festival

The Exhibition Program partnership with TAFE, Art Society had two exhibitions during quarter two the first at See Street Gallery was The Marriage of Art and Lettering, a new exhibition of works by the Australian Society of Calligraphers demonstrated the beauty of self-expression in ink, and goes further by integrating art. The second exhibition was in held in Brush Farm House and was The Secret Life of Your Objects, Local artist Chrissie Lanssen is interested in the way people identify with the ornaments they keep around them. Earlier this year she visited the homes of local residents to talk about and photograph the objects around their houses.



The Marriage of Art and Lettering exhibition

Program / projects	Status	Comment
<b>Library Program</b>		
Feasibility study for Eastwood Library	⊖	Council approved to combine this project with the Eastwood Community Hub Feasibility Study
Library Books	🔄	Ongoing acquisition of library books.
Library Electronic Books	🔄	Ongoing acquisition of ebooks.
<b>Community and Cultural Program</b>		
Cultural Spaces stage 3: Feasibility	🚫	Council has approved a feasibility study for a Community Hub in Eastwood to be initiated this year. Given the need for completing the long term asset plan for Community & Cultural Buildings, a Social & Cultural Infrastructure Plan is currently under development. All further feasibility studies are recommended to be on hold pending the finalisation of the Social & Cultural Infrastructure Plan.
Improving shopfronts in Eastwood	⊖	Project will be initiated once the Project Officer has started.
Live Neighbourhood Project	🔄	
Ryde Youth Music Project	🚫	In Q1 this project was approved by Council to be placed on hold.
Ryde Youth Theatre Group	🔄	
<b>Land Use Planning Program</b>		
Heritage Grants Scheme	⊖	This project will commence in Q3. The project has been delayed while resources have been allocated to other heritage matters. It is expected that funds will need to be carried over into 2013/14 for the completion of this project.

🔄 On Track	4
✖ Action Required	-
✓ Complete	-
⊖ Not Started	1
🚫 Cancelled	2
▶▶ Deferred	-

# CITY OF PROGRESSIVE LEADERSHIP

A well led and managed city, supported by ethical organisations which deliver projects and services to the community by listening, advocating and responding to their needs.

Our outcome of a City of Progressive Leadership will foster collaborative approaches to the governance of our city across all levels of government, to focus on delivering results against our agreed strategic outcomes in the most cost effective way. Our community will be at the heart of our decision making and service delivery and will enjoy a strong sense of connection with their council.

 INTEREST  INFLUENCE  CONTROL

## Community Indicators

The following quality of life indicators have been selected to communicate a picture of how we are tracking in areas of importance to our community in relation our outcome of a City of Progressive Leadership.

The following statistics are baseline data taken from Our Quality of Life report. Future data collection is planned to align with the release of the 2011 census results and reported against the Ryde 2021 Community Strategic Plan. This process will begin in 2013 and will also involve identifying additional indicators to provide a comprehensive picture of quality of life in the City.

## Council Management and Leadership

6.6 

of 10 was the rating given to the overall performance of management and leadership of Council in 2008, increasing from 6.3 in 2006 (City of Ryde 2008b).

## Leadership in the City of Ryde

38.2%

Of the employed labour force living in Ryde in 2010 were managers, administrators or professionals, indicating low rate compared to most comparator LGAs, and lower than Sydney SD.

## Volunteering

16.8%

of adults in Ryde were engaged in voluntary work in 2006, with 28.6% of all volunteers aged 55 and over. Volunteering is less prevalent among younger people, with lowest participation amongst the 15-34 year age group (14.6%, Australian Bureau of Statistics 2007a)

## Financial Position

Overall, there is a slight reduction in the 2012/13 Budget projection, of \$0.1 million for the Progressive Leadership Outcome, noting that this Outcome does include movements in Reserves for all of Council's operations. Overall, the December Budget Review as presented to Council is projecting a net improvement of \$0.07 million.

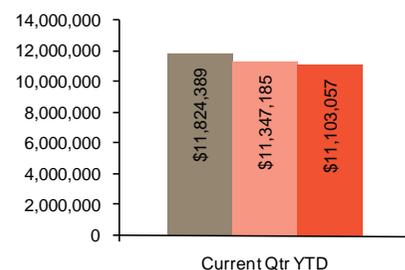
The main movement in this Outcome has been an additional budget adjustment of \$0.335 million for Legal costs that are due mainly to Planning Appeals and general advice, costs related to the Supreme Court matter relating to the General Manager's contract and provision for administrative legal support costs.

These additional costs have been reduced by bringing to account \$0.295 million held in the Carryover Works Reserve in respect of the Transport/Parking Technology project that is recommended in this review to be cancelled plus a reduction of \$0.1 million relating to the CRM Workflow project.

The other adjustments to be noted for this Outcome are \$0.036 million for ongoing costs of Boardvantage, \$0.021 million for RALC Pensioner rebates, \$0.031 for IT software licence costs and \$0.05 for salary adjustment in the Communications and Media Unit.

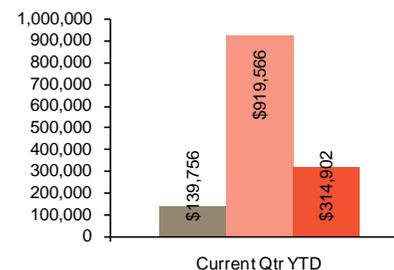
### Base Expenditure

■ Prior Year Actual  
■ Base Expenditure budget YTD  
■ Base Expenditure actual YTD



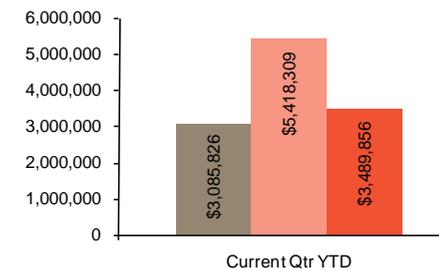
### Non-Capital Expenditure

■ Prior Year Actual  
■ Non-Capital Expense budget YTD  
■ Non-Capital Expense actual YTD



### Capital Expenditure

■ Prior Year Actual  
■ Capital Expense budget YTD  
■ Capital Expense actual YTD



	Original Budget 2012/2013 (\$'000)	Proposed Changes 2012/2013 (\$'000)	Projected Budget 2012/2013 (\$'000)	Actual YTD 2012/2013 (\$'000)	Budget YTD 2012/2013 (\$'000)	% Variance
<b>Base</b>						
Income	(55,111)	91	(54,132)	(51,347)	(50,475)	1.73%
Expenditure	21,366	62	21,778	11,103	11,347	-2.15%
<b>Net</b>	<b>(33,746)</b>	<b>153</b>	<b>(32,354)</b>	<b>(40,244)</b>	<b>(39,128)</b>	<b>2.85%</b>
<b>Non-Capital</b>						
Income				(0)		
Expenditure	752	(84)	1,297	315	920	-65.76%
<b>Net</b>	<b>752</b>	<b>(84)</b>	<b>1,297</b>	<b>315</b>	<b>920</b>	<b>-65.77%</b>
<b>Capital</b>						
Income	(1,482)	1,482		79	500	-84.26%
Expenditure	5,000	2	8,221	3,490	5,418	-35.59%
<b>Net</b>	<b>3,517</b>	<b>1,485</b>	<b>8,221</b>	<b>3,569</b>	<b>5,918</b>	<b>-39.70%</b>
Reserve Movement	1,471	(1,456)	(4,684)		(3,719)	-100.00%
Loan Proceeds	(619)		(619)	(40)	191	-120.73%
<b>Net change in Working Capital</b>	<b>(28,623)</b>	<b>97</b>	<b>(28,139)</b>	<b>(36,400)</b>	<b>(35,819)</b>	<b>1.62%</b>

## Progress Against Projects

Projects for the City of Progressive Leadership detailed below are continuing to generally be on track, subject to the following comments:

In accordance with Council's resolution, work is being progressed in bringing back options to Council on how to progress the refurbishment of the Civic Centre. An interim report is due for Council's consideration on the 26 February 2013 with a further report to Council by the end of April, 2013.

In respect of Corporate Buildings, all Community Life staff successfully relocated to Level 1A Ryde Library facility and the Civic Centre, to accommodate all staff movements. Overall cost within approved Budget.

Works relating to air conditioning and urgent sewer works have been completed. Awaiting outcome of Council's determination of refurbishment works, that will also include back up Power Generator due to lead time and complexity of project in arranging with Ausgrid. Prior to these works being undertaken, Council has to upgrade its electrical kiosk, which will require the building being off line while these works are undertaken. It is therefore proposed to incorporate these works as part of Council's future plans to refurbish the Civic Centre.

Council successfully completed the Councillor Induction program, that included a range of interactive sessions with Councillors that also included the roll out of Councillor iPads and supporting on line business paper management system (Boardvantage).

Arrangements on track for Ryde Planning and Business Centre to trial opening on Saturday mornings from February, for a six month period.

	<b>On Track</b>	<b>14</b>
	<b>Action Required</b>	<b>-</b>
	<b>Complete</b>	<b>1</b>
	<b>Not Started</b>	<b>3</b>
	<b>Cancelled</b>	<b>-</b>
	<b>Deferred</b>	<b>-</b>

Program / projects	Status	Comment
<b>Property Portfolio Program</b>		
Civic Precinct Redevelopment		Interim report planned to be presented to Council on 26 February 2013.
Commercial Buildings Renewal		Preliminaries completed by Project Development, works to begin in 2013.
Corporate Buildings Renewals		The relocation of the Community Life Group to Level 1A Pope Street, Ryde and accommodation changes at Civic Centre completed within the overall approved budgets.
Operational Buildings Renewal		Works scheduled for completion Q3.
<b>Governance and Civic Program</b>		
Councillor Induction Program & Training		
<b>Customer and Community Relations Program</b>		
CRM Workflow Update		Project remains to be scoped following clarification of Customer Interface Management project and the relationship to CRM. Smaller system improvements together with the upgrade of the Merit CRM system, to be undertaken as interim solutions.
Ryde Planning and Business Centre		Trial to commence in February 2013 for six months.

Program / projects	Status	Comment
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#### Risk Management Program

Automating the Procurement Process	🔄	Reviewed existing framework, developed new accompanying workflows and template packages for each type of procurement, coordinated external solicitor review of standard contract suite.
Internal Audit Quality Assessment	⊖	Programmed for final quarter this financial year.

#### Land Use Planning Program

Electronic Development Assessment Project	🔄	
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#### Organisation Development Program

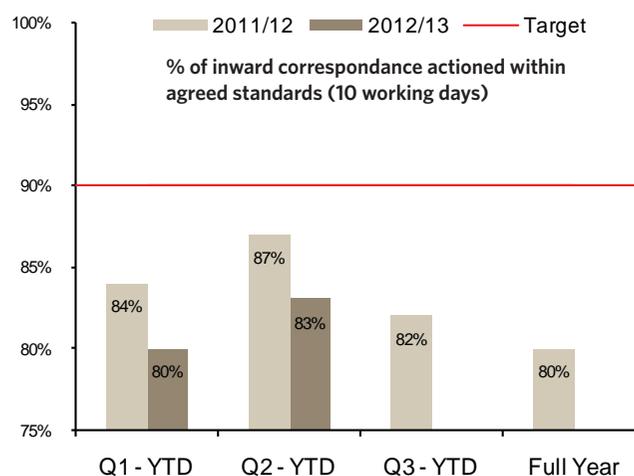
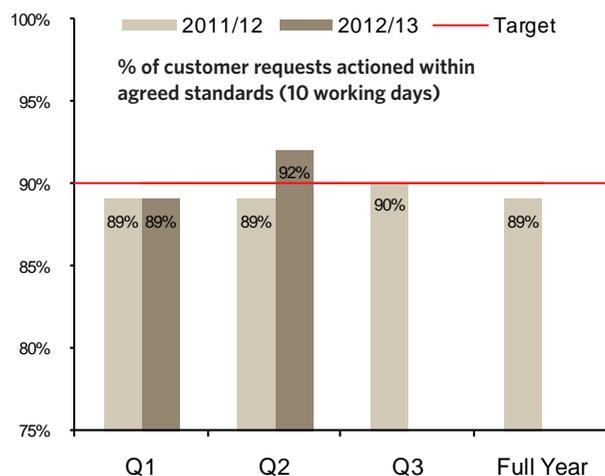
Best Value Reviews (annual)	🔄	Best Value Review- Recruitment and Selection on track.
Performance Review Process	🔄	

#### Organisation Development Program

GPIMS - System Development	🔄	
Information Technology Renewals	🔄	
IRM Scanning Project	🔄	Project on track and backlog of unscanned documents completed.
Plant & Fleet Purchases	🔄	Purchases on track.
Policy Framework for WH&S	🔄	Consultant review of policy framework underway following minor delays in consultation with some key stakeholders.
Review and Update HR Policies	🔄	

# CORPORATE PERFORMANCE

Measure	Performance Indicator	2011/12 Target	YTD Progress	Status	Comments
<b>Customers and Partners</b>					
Responsiveness to customer requests	% of customer requests acknowledged within agreed standards (5 working days)	90%	N/A	-	Time needed to develop work flows so that this measure can be reported.
	% of customer requests actioned within agreed standards (10 working days)	90%	92%	⬆	
	% of inward correspondence acknowledged within agreed standards (5 working days)	90%	N/A	-	Time needed to develop work flows so that this measure can be reported.
	% inward correspondence actioned within agreed standards (10 working days)	90%	83%	✖	Trend improving
Effective complaints handling to service standard	% of tier one and two complaints resolved within agreed standards	100%	100%	⬆	

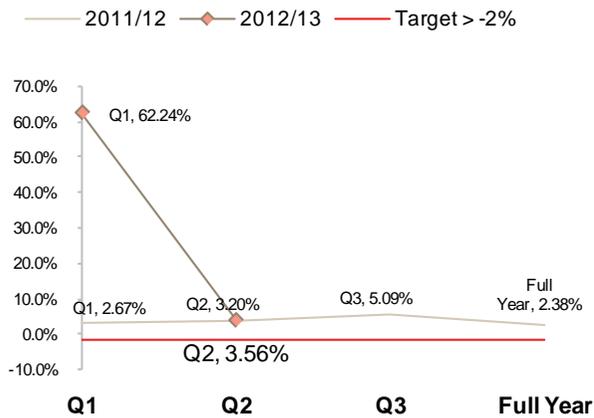


Measure	Performance Indicator	2011/12 Target	YTD Progress	Status	Comments
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**Budgets and Financial Management**

Base Budget management	% variance of YTD approved base budget Income as at last quarter. (That you are not more than 2% under your approved Base Budget Income)	> = -2%	3.56%	⊖	
	% variance of YTD approved base budget Expenditure as at last quarter. (That you are not more than 2% over your approved Base Budget Expenditure)	= < +2%	-7.02%	⊖	

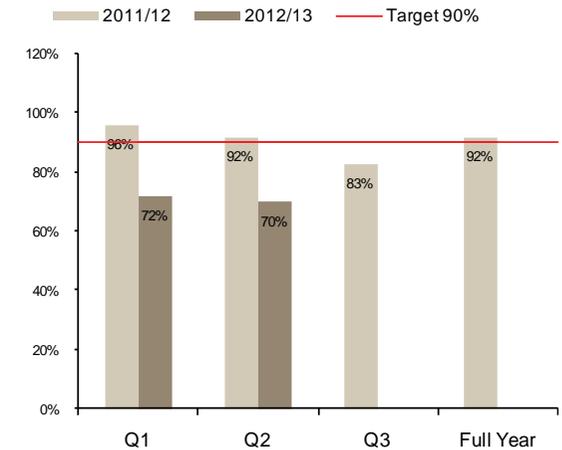
% variance of YTD base budget income



% variance of YTD base budget expenditure



% project milestones completed on time



**Project Management**

Projects are well managed	% project milestones completed on time	90%	70%	✗	Although a few milestones were overdue the majority of our projects are still on track to be delivered.
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**Culture, Learning & Development**

Occupational Health and Safety	Number of LTI days per quarter (reduction from previous quarter)	100	41	⊖	
Regulatory Risk Management	% of internal audit recommendations implemented within agreed timeframes	100%	95%	⊖	

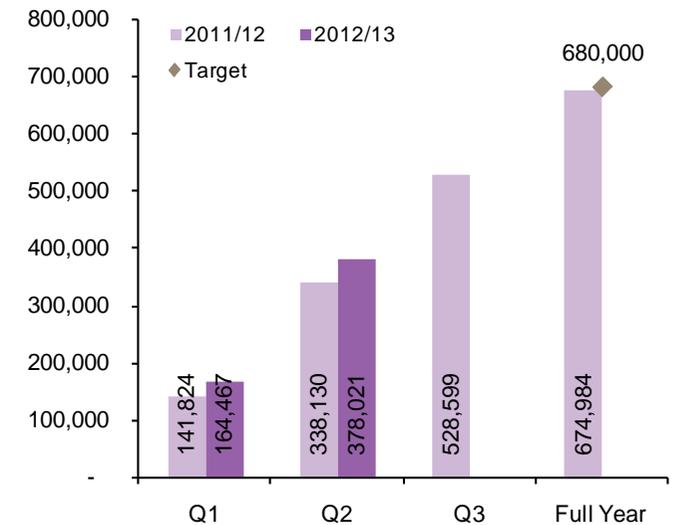
# 1. OPEN SPACE, SPORT & RECREATION

Developing, delivering, maintaining and managing all our sports, recreation, outdoor, open spaces and natural areas infrastructure, services and facilities.

## 1.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	52%	✘	Two projects with four milestones each (Active in Ryde and Delineation of Natural Areas) are behind schedule. Still on track to be completed this financial year.
No. of visitors to RALC	780,000	378,021	🟢	On track to meet yearly target.
No. of users of sports grounds and playing fields	N/A	443,615	🟢	Summer season and school holidays affected these numbers.
No of visitors to Ryde Community and Sports Centre (ELS Hall)	N/A	N/A		
% compliance with pool water bacteriological criteria	100%	100%	🟢	

Visitors to the RALC - Year to Date



## 1.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$3,380,000	-\$3,270,000
Expense	\$6,419,000	\$6,016,000
<b>Total Base Budget</b>	<b>\$3,039,000</b>	<b>\$2,745,000</b>

 On Track	21
 Action Required	1
 Complete	3
 Not Started	-
 Cancelled	-
 Deferred	-

## 1.3 Projects

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Access Audit - Parks and Open Space Area	\$50,000	\$0		Awaiting Design report/feedback.
Active in Ryde Program Implementation	\$10,300	\$2,505		
Integrated Open Space Plan Implementation	\$50,000	\$16,886		
Street Tree Planting Program	\$30,000	\$4,500		
Park & Open Space Tree Planting Program	\$75,000	\$65,018		
Delineation of Natural Area	\$12,500	\$1,875		Programmed for future Quarter this financial year.
Livvi's Place at Yamble Reserve	\$402,066	\$0		Playground now complete and opened on 3rd February 2013.
Park Irrigation Renewal ELS Hall Park	\$30,000	\$4,500		Irrigation works completed. Drainage works to commence in January 2013.
Park Irrigation Renewal Christie Park	\$30,000	\$4,911		
Sportsfield Renewal & Upgrade	\$669,500	\$199,411		Most of the projects commenced or completed. Meadowbank Park Netball courts awaiting Tender approval.
RALC Asset Renewal	\$328,000	\$108,845		Programmed for future quarter this financial year.
Sportsground Amenities Renewal & Upgrade	\$100,000	\$37,309		Concept design developed for ELS Hall Park amenities.
Playground Construction - Renewal	\$566,500	\$60,000		Projects due to commence in future quarters of this financial year.

## 1.3 Projects (Continued)

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Sportsfield Floodlighting Expansion	\$300,000	\$45,694	🟢	Feasibility Study project due date changed to reflect milestones. New due date 30 June 2013. Project is on track with design almost finalised. Possible part carryover due to planning application process.
Sportsground Amenities Upgrades Expansion	\$360,000	\$49,800	🟢	Santa Rosa Park amenities design complete.
New Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Feasibility study on synthetic fields	\$45,000	\$0	🟢	
Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Ryde Parramatta River Walk (POT p.43/57)	\$1,319,388	\$287,606	🟢	Project is currently on public exhibition. Until council approves the project the Federal Government will not pay the grant of \$1 Million.
Brush Farm Park - Initiation of Action Plan	\$69,646	\$27,449	🟢	Awaiting Design report/feedback.
Field of Mars - Initiation of Action Plan	\$24,166	\$0	🟢	Programmed for future quarter this financial year.
Charity Creek Cascades	\$145,528	\$174,724	✓	Project over expenditure funded from savings in other projects.
Urban & Street Tree Master Plan	\$65,000	\$31,845	🟢	Awaiting Community Consultation results/feedback.
Brush Farm Park Archaeological Plan	\$0	\$0	🟢	Awaiting Design report/feedback.
Aboriginal Heritage - signage	\$85,000	\$0	✗	Delayed due to other works but will be completed by 30th June 2013.
Surf Attraction	\$1,935,263	\$253,080	🟢	DA documentation being finalised for submission in Q3. This is a two year project with some expenditure in the next financial year.
Cogeneration Plant @ RALC	\$817,208	\$10,018	🟢	Tender awarded December 2012.

# 2. ROADS

Managing and maintaining our roads, bridges and retaining walls.

	On Track	3
	Action Required	-
	Complete	2
	Not Started	-
	Cancelled	-
	Deferred	-

## 2.1 Performance Indicators

	2012/13 Target	YTD Progress	Status
% of project milestones met on time	90%	100%	

## 2.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$1,022,000	-\$2,236,000
Expense	\$2,034,000	\$2,670,000
<b>Total Base Budget</b>	<b>\$1,013,000</b>	<b>\$434,000</b>

## 2.3 Projects

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Road Resurfacing Renewal	\$2,575,000	\$1,193,587		
Road Kerb Renewal	\$1,287,500	\$771,434		
Bridge Upgrade / Renewal	\$103,000	\$0		Reported in 2011/12 and with tender for Hillview Rd culvert 8th May 2012, that the project funds are being used for the one project, with other bridges deferred to 2013/14. Works are complete, with costings currently against the named project.
Heavy Patching	\$206,000	\$102,766		

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Pittwater Road (Coxs to Carramar Stage 2 and High St - No.	\$147,819	\$339,489		Works are complete, with reconciliation of charges to accounts to be finalised against the three accounts used for separate sections.

# 3. PROPERTY PORTFOLIO

Developing, managing and maintaining our portfolio of corporate, commercial and civic properties.

## 3.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	88%	🟡	

## 3.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$809,000	-\$855,000
Expense	\$1,269,000	\$1,126,000
<b>Total Base Budget</b>	<b>\$460,000</b>	<b>\$271,000</b>

## 3.3 Projects

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Commercial Buildings Renewal	\$250,000	\$0	🟡	Preliminaries completed by Project Development works to begin in 2013.
Corporate Buildings Renewals	\$0	\$163,718	🟡	Confirming with Project Manager on expenditure for both Community Life relocation and accommodation changes at Civic Centre. Overall costs within approved budgets, however, requires journal and budget adjustment to reflect actual position.
Operational Buildings Renewal	\$90,000	\$21,320	🟡	Works scheduled for completion Q3.
Civic Precinct Redevelopment	\$0	\$1,155,038	🔴	Interim report planned to be presented to Council on 26th February 2013.

New Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Land and Certificates of Title Register	\$0	\$35,740	🟡	

## 3.3 Projects (Continued)

	On Track	5
	Action Required	1
	Complete	3
	Not Started	1
	Cancelled	-
	Deferred	1

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Air Conditioning Replacement at Civic Centre	\$140,000	\$0		
Power Generator at Civic Centre	\$185,000	\$0		Preliminary work undertaken in preparing for this project. Critical issue is planning new kiosk, as current kiosk services not only Civic Centre but also residences in Blaxland Road. This project will be included in report to Council on refurbishment, as to install will require building to be off line for up to 5-7 days.
Re-location Argyle Centre	\$1,143,350	\$888,696		Project Manager reviewing to reflect actual costs for relocation and Civic Centre adjustments. No additional funds required.
Urgent Sewer Works - Civic Centre	\$75,000	\$0		All urgent works completed and no further works will be undertaken, awaiting Council's determination on the refurbishment of the Civic Centre. Funds held as a contingency for remainder of year.
Building Security Arrangements	\$26,000	\$2,026		Project was delayed and now on track, to be reported to Council by the end of February, 2013.
West Ryde Community Facility - Project Management	\$300,000	\$26,079		

# 4. CATCHMENT

Managing, monitoring and maintaining water quality and reuse, our stormwater and natural waterways.

	On Track	4
	Action Required	1
	Complete	-
	Not Started	-
	Cancelled	-
	Deferred	-

## 4.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	75%		One milestone missed see comment below.

## 4.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$12,000	-\$209,000
Expense	\$491,000	\$630,000
<b>Total Base Budget</b>	<b>\$479,000</b>	<b>\$421,000</b>

## 4.3 Projects

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Stormwater Improvement Works Renewal	\$1,030,000	\$148,098		Construction has commenced on some projects using council staff, designs being finalised for works by contract.
Stormwater Asset Replacement Renewal	\$721,000	\$101,743		Adjustment to projects for program reported to Works and Community Committee 5th February 2013. Designs and programming of works proceeding on that basis.
Water Quality Improvement Plan	\$15,000	\$15,000		
Shrimptons Ck - Bioretention Basin	\$316,000	\$47,400		Awaiting design report/feedback.

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
River to River Corridors Project	\$57,986	\$19,929		

# 5. CENTRES AND NEIGHBOURHOOD

	On Track	4
	Action Required	4
	Complete	3
	Not Started	1
	Cancelled	-
	Deferred	1

Developing, delivering, maintaining and managing all our public domain infrastructure, facilities and place management.

## 5.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	56%		Explained in detail in projects section.

## 5.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$187,000	-\$8,000
Expense	\$1,839,000	\$1,642,000
<b>Total Base Budget</b>	<b>\$1,652,000</b>	<b>\$1,634,000</b>

## 5.3 Projects

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Town Centre Upgrade Renewal	\$1,372,500	\$225,000		This cluster relates to 2 projects - Church Street (stage 1) construction and Rowe Street Public Domain and Art Plan. The Church Street project is behind schedule due to the need to revise the detail design to ensure the works are within budget, heritage assessment undertaken and approval process determined and preparation of a lighting plan. Due to the delays experienced to date the works may not be finalised within 2012/13 and funds maybe required to be carried over into 2013/14.
Neighbourhood Centre Renewal	\$565,470	\$219,827		This project relates to Boronia Park Centre (Pittwater Road) and Agincourt Road Centre construction. Minor delays have occurred in both projects due to the timing of works and the Christmas period and the need to ensure the detailed design for the Agincourt Rd centre addresses the heritage issues and service location. Due to the delays experienced to date the works may not be finalised within 2012/13 and funds maybe required to be carried over into 2013/14.

## 5.3 Projects (Continued)

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Pedestrian Accessibility & Mobility Plan	\$50,000	\$22,076	🔄	
Town Centres Wayfinding Plan	\$75,000	\$0	▶	Council approved the deferral of this project on 27 November 2012 as part of the September Quarter review. The project will be undertaken by staff in 2013/14.
Public Wifi Feasibility Study	\$50,000	\$0	⊖	Planning underway and project will commence in Q3.
Macquarie Park - Wayfinding Signage	\$80,000	\$12,000	✖	Some minor delays have occurred with this project - in relation to the appointment of the consultant. It is anticipated that the project will be back on track in Q3.
Public Domain Upgrade Waterloo Rd	\$320,000	\$48,000	✖	In Q2 it was resolved that the project be undertaken in two parts. Part 1 the footpath works and part 2 the works at the entrance of Shrimptons Creek. A council resolution in November 2012 expanded the scope of works for part 1 and allocated additional funds for these works to occur. The concept plan for the entrance to Shrimptons Creek and additional funds to undertake the works was also endorsed by Council in November. The delays in finalising the detailed design for the works is related to these resolutions. Due to the delays experienced to date the works may not be finalised within 2012/13 and funds maybe required to be carried over into 2013/14.
Elouera Reserve Upgrade	\$80,000	\$12,000	🔄	Awaiting Community Consultation results/feedback.
Table Tennis Tables in Eastwood	\$10,000	\$1,500	🔄	
Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Eastwood Master Plan Review	\$31,790	\$0	🔄	This project is on hold and will be reported to Council following the determination of 2 Development Applications for sites in Trelawney Street and Rutledge Street.
Meadowbank Employment Area - Traffic Study	\$14,515	\$10,980	✓	
Macquarie Park Tree Planting	\$1,460	\$0	✓	
Waterloo/Byfield Road - Public Domain upgrade	\$42,278	\$16,200	✓	

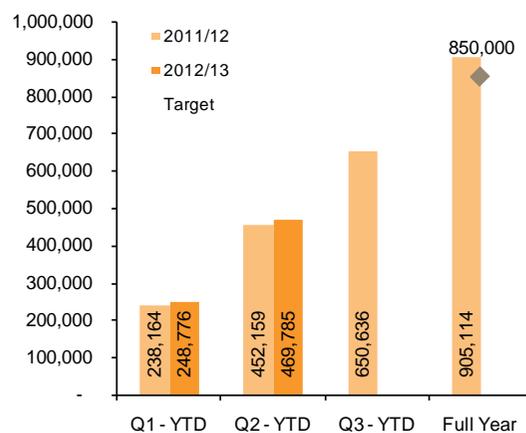
# 6. LIBRARY

Delivering all our library services.

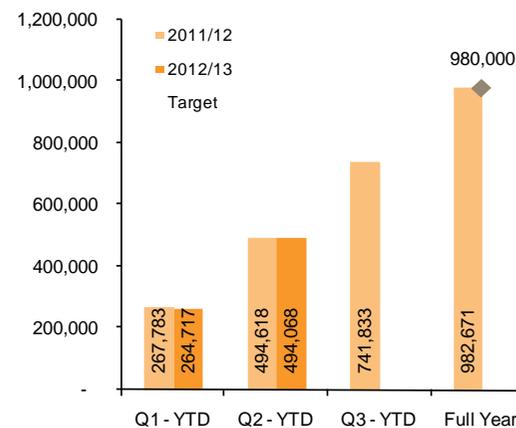
## 6.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	60%	✘	Delays to three project milestones, now all completed. Quarter one delay to WiFi project led to delays to subsequent milestones, however project was completed on time.
No. of library loans per capita (combined Ryde/Hunters Hill population is utilised)	8.1	2.0	⌚	
No. of visits to the library annually	850,000	469,785	⌚	

Visits to the library



Library loans issued



## 6.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$460,000	-\$713,000
Expense	\$2,512,000	\$2,312,000
<b>Total Base Budget</b>	<b>\$2,052,000</b>	<b>\$1,599,000</b>

	On Track	4
	Action Required	-
	Complete	1
	Not Started	1
	Cancelled	-
	Deferred	-

## 6.3 Projects

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Feasibility study for Eastwood Library	\$0	\$0		Council approved to combine this project with the Eastwood Community Hub Feasibility Study.
Community Buildings Renewals - Libraries	\$220,206	\$17,650		Planning continues, project scheduled for completion in Q3.
Wifi for Libraries	\$29,350	\$6,547		Project has been completed on time and under budget.
Library Electronic Books	\$30,000	\$13,446		Ongoing acquisition of ebooks.
Library Books	\$412,000	\$194,089		Ongoing acquisition of library books.
Digital enhancement for Libraries	\$45,000	\$0		Slight delay to milestone, now completed and project is on track.

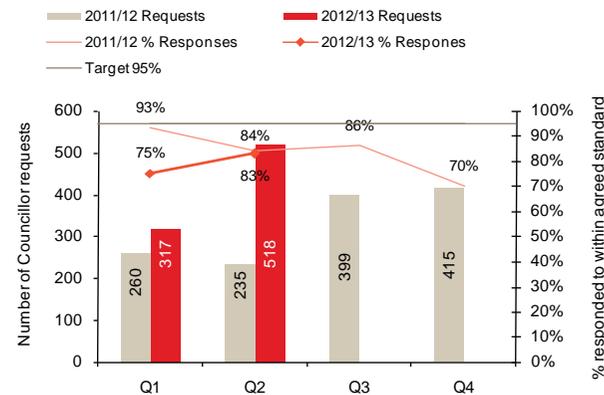
# 7. GOVERNANCE AND CIVIC

Developing, managing and maintaining our portfolio of corporate, commercial and civic properties.

## 7.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	🟢	
Number of known breaches of statutory/council policy requirements	0	1	✖	Due to a resolution of Council as a result of a Rescission Motion, the Policy on the Expenses and Facilities to the Mayor and Councillors was not submitted to the Division by 30 November 2012.
% of Councillor requests responded to within agreed service standard	95%	83%	✖	510 requests were received during the quarter (this is in comparison to 240 requests for the same quarter last year). More than one third (36%) of requests were from one Councillor. The average response time was 3 days. HelpDesk requests continue to be monitored.

Councillor helpdesk requests



## 7.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income		
Expense	\$2,163,000	\$2,078,000
<b>Total Base Budget</b>	<b>\$2,163,000</b>	<b>\$2,078,000</b>

	On Track	2
	Action Required	-
	Complete	1
	Not Started	-
	Cancelled	-
	Deferred	-

## 7.3 Projects

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Councillor Induction Program & Training	\$20,000	\$19,106		

New Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Online Councillor Engagement Portal	\$35,650	\$35,300		
Webcasting	\$20,000	\$3,667		Trial is anticipated to commence in February 2013.

# 8. CUSTOMER AND COMMUNITY RELATIONS

Engaging with our community, all media and community relations, branding and marketing our city and developing and managing all our customer services.

## 8.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA		
% of Calls to the Customer Call Centre Resolved at the first point of contact	85%	NA		No data is currently available, upgrade of telephone system is required.
% of calls completed at first contact (1st call resolution)	85%	NA		No data is currently available, upgrade of telephone system is required.

## 8.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$32,000	-\$81,000
Expense	\$1,905,000	\$1,645,000
<b>Total Base Budget</b>	<b>\$1,872,000</b>	<b>\$1,565,000</b>

## 8.3 Projects

	On Track	3
	Action Required	-
	Complete	-
	Not Started	1
	Cancelled	-
	Deferred	-

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Ryde Planning and Business Centre	\$45,000	\$0		Trial to commence in February 2013 for six months.
CRM Workflow Update	\$205,000	\$0		Project remains to be scoped following clarification of Customer Interface Management project and the relationship to CRM. Smaller system improvements in addition to CRM upgrade are to be implemented as interim solutions.

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Customer Survey	\$69,700	\$79,247		Project has one remaining milestone which is to reach our target member base, expected to occur in September 2013.
SmartForms Project	\$100,299	\$4,506		Remaining works to be completed by end of Q4.

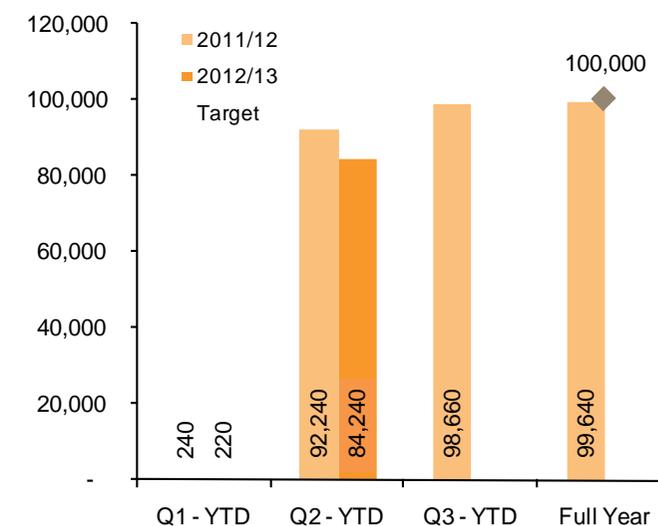
# 9. COMMUNITY AND CULTURAL

Engaging with our community, all media and community relations, branding and marketing our city and developing and managing all our customer services.

## 9.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	🟢	
No. of new clients using the home modification service	250	123	🟢	On track to meet yearly target.
No. of children immunised	1,600	673	🟢	On track to meet yearly target.
No. of people attending key events and programs conducted by CoR	100,000	84,240	🟢	80,000 Granny Smith Festival 120 Citizenship Ceremony 500 Cinema in the Plaza 3000 Community Christmas Celebration 400 Carols in the Plaza.
% capacity of leased halls booked (capacity based on 8 hour booking per day)	60%	61%	🟢	
% capacity of meeting rooms booked (capacity based on 8 hour booking per day)	40%	30%	🔴	In the Q2 Brush Farm House was contracted out entirely to Macquarie Community College. Currently reviewing meeting room bookings and developing plan to increase capacity. Part of the plan includes surveying current and new users. Survey will be finalised for on going use by the 3rd week of January 2013.
% customer satisfaction index for halls and meeting room hire service	80%	NA		Survey being prepared for ongoing use. Meeting with Coordinator Survey & Market Research arranged for 22nd January to finalise questions.

People attending CoR key events and programs



## 9.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$870,000	-\$854,000
Expense	\$1,833,000	\$1,597,000
<b>Total Base Budget</b>	<b>\$964,000</b>	<b>\$ 743,000</b>

 On Track	11
 Action Required	-
 Complete	1
 Not Started	2
 Cancelled	2
 Deferred	-

## 9.3 Projects

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Community Buildings Renewal	\$157,499	\$48,745		
Crime Prevention Plan - implementation	\$59,000	\$8,870		The implementation plan is on track.
Live Neighbourhood Project	\$69,334	\$6,251		
Ryde Youth Music Project	\$13,900	\$0		In Q1 this project was approved by Council to be placed on hold.
Ryde Youth Theatre Group	\$95,650	\$32,202		
Non-Profit Community Sector Development	\$20,600	\$4,475		
Cultural Spaces stage 3: Feasibility	\$80,000	\$0		Council has approved a feasibility study for a Community Hub in Eastwood to be initiated this year. Given the need for completing the long term asset plan for Community & Cultural Buildings, a Social & Cultural infrastructure Plan is currently under development. All further feasibility studies are recommended to be on hold pending the finalisation of the Social & Cultural Infrastructure Plan.
Funding Support for the Men's Shed	\$10,000	\$0		
Feasibility Study Community Hub-Eastwood	\$105,000	\$0		Council approved the scope of the project late November 2012. The project is now initiated.
Temporary Employment of P/T Officer	\$80,000	\$0		Position has been defined and recruitment has commenced.
Improving shopfronts in Eastwood	\$5,000	\$0		Project will be initiated once project officer has started.

## 9.3 Projects (Continued)

New Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Community Licensing Policy development	\$4,000	\$0	🔄	
Operational Asset Management Plan	\$15,000	\$0	🔄	
Direct Service Delivery Transition	\$10,000	\$0	⊖	

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Community Hubs identification study	\$53,130	\$14,830	🔄	Given the need for completing long term asset plans for Community & Cultural Buildings, the scope of the Hubs Study project has been broadened to include future planning for all types of community and cultural buildings. The project will now produce a Social & Cultural Infrastructure Plan.
Community Garden & Nursery	\$17,050	\$5,516	✓	

# 10. RISK MANAGEMENT

Managing all legal services, procurement and internal auditing, assessing and managing business continuity, risk and disaster management.

	On Track	1
	Action Required	1
	Complete	-
	Not Started	1
	Cancelled	-
	Deferred	-

## 10.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	67%		

## 10.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$79,000	-\$300,000
Expense	\$1,174,000	\$1,281,000
<b>Total Base Budget</b>	<b>\$1,095,000</b>	<b>\$981,000</b>

## 10.3 Projects

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Internal Audit Quality Assessment	\$13,000	\$0		Programmed for future quarter this financial year.
Automating the Procurement Process	\$32,500	\$0		Reviewed existing framework, developed new accompanying workflows and template packages for each type of procurement, coordinated external solicitor review of standard contract suite.

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Enterprise Risk Management Plan	\$36,127	\$ 38,897		Project finalisation has been deferred to allow for the completion of other corporate priorities. It is envisaged that this phase of the project will be finalised by June 2013.

# 11. PATHS AND CYCLEWAYS

	On Track	3
	Action Required	1
	Complete	1
	Not Started	-
	Cancelled	-
	Deferred	-

Developing, managing and maintaining our footpaths and cycleways.

## 11.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	78%		

## 11.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$2,000	-\$4,000
Expense	\$213,000	\$256,000
<b>Total Base Budget</b>	<b>\$211,000</b>	<b>\$253,000</b>

## 11.3 Projects

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Footpath Construction Expansion	\$769,500	\$303,816		
Cycleways Construction Renewal	\$298,699	\$817		The primary project is Blaxland Rd Ryde, with works currently being designed and construction programmed to start Q3.
Footpath Construction Renewal	\$260,500	\$169,622		
Asset Management - Condition Data	\$300,000	\$134,715		Rapid changes in technology options in market have delayed preparation of specification. RFP due to go out early February.
Footpath/SUP construction Waterloo Rd	\$39,215	\$19,659		

# 12. ENVIRONMENTAL

- 🔄 On Track 3
- ✘ Action Required -
- ✔ Complete -
- ⊖ Not Started -
- ⊘ Cancelled -
- ▶▶ Deferred -

Monitoring and managing our environmental performance, developing environmental policy and making our community aware of environmental impact.

## 12.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	75%	✘	

## 12.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$5,000	-\$5,000
Expense	\$535,000	\$483,000
<b>Total Base Budget</b>	<b>\$530,000</b>	<b>\$478,000</b>

## 12.3 Projects

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Youth Waste & Environment Project (YEP)	\$20,000	\$0	🔄	Delay in engaging contractor, now engaged and project back on track.
Business Sustainability - City Switch	\$15,000	\$0	🔄	

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Business Audit Program	\$35,612	\$20,205	🔄	

# 13. STRATEGIC CITY

Providing strategic direction and planning; and managing the reporting of our corporate performance.

	On Track	1
	Action Required	-
	Complete	-
	Not Started	-
	Cancelled	1
	Deferred	-

## 13.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		

## 13.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$3,000	-\$10,000
Expense	\$591,000	\$557,000
<b>Total Base Budget</b>	<b>\$588,000</b>	<b>\$547,000</b>

## 13.3 Projects

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Corporate Documentation of Corporate Process	\$39,065	\$2,040		
Council's Corporate Plan	\$19,077	\$0		Funds dedicated to service level agreement development.

# 14. LAND USE PLANNING

🟢	On Track	6
🔴	Action Required	2
🟡	Complete	1
⊖	Not Started	3
🚫	Cancelled	-
➡	Deferred	-

Planning, delivering and managing our land and urban design and enhancing and informing on our heritage

## 14.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	57%	🔴	

## 14.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$130,000	-\$142,000
Expense	\$396,000	\$401,000
<b>Total Base Budget</b>	<b>\$266,000</b>	<b>\$259,000</b>

## 14.3 Projects

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Section 94 Contribution Plan	\$150,000	\$30,097	🟢	
Macquarie Park DCP	\$170,729	\$32,662	🔴	On 27th November 2012 Council deferred the project to a second workshop to be held in March 2013. The progress on this project is subject to Council direction and the completion of the project by June 2013 is unlikely. It is anticipated that funds will required to be carried over into 2013/14.
Electronic Development Assessment Project	\$60,000	\$3,200	🟢	
TMA for Macquarie Park	\$250,000	\$0	🟢	The details of the TMA agreement were finalised this quarter. The agreement has now been signed and the funds will be committed in Q3.
Community Education & Information	\$20,000	\$266	🟢	
Review Stormwater DCP and align WSUD	\$75,000	\$0	⊖	The start of this project has been delayed due to resource requirement relating to the ongoing work on Draft LEP 2010.

## 14.3 Projects (Continued)

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Section 94 Contributions Officer	\$140,000	\$0	⊖	Recruitment for this position has been attempted twice - unsuccessfully. The recruitment issues relate to the specialised skill set that this position requires. A recruitment agency will be employed to assist and it is anticipated that the appointment will be made in Q3 - however the total project budget will not be spent in 2012/13 financial year.
Heritage Grants Scheme	\$20,000	\$0	⊖	This project will commence in Q3. The project has been delayed while resources have been allocated to other heritage matters. It is expected that funds will need to be carried over into 2013/14 for the completion of this project.
Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Centres Strategy	\$15,521	\$19,174	↻	This project relates to the development of planning controls for the Cox's Road Centre. The project has been on hold awaiting the findings and recommendations of an independent investigation. It is anticipated that a report on the outcomes of this investigation and the recommendations on the future planning controls will be presented to Council in Q3.
Heritage Identification	\$22,920	\$15,000	✘	The project was due for completion at the end of Q2 - however delays in completing the project have occurred due to the need for additional editing work to be undertaken to the inventory sheets. It is anticipated the project will be completed in Q3.
Bennelong Bicentenary Exhibition	\$11,500	\$3,124	✓	
Macquarie University VPA	\$4,576	\$17,703	↻	The exhibition of the draft agreement was undertaken in Q2. No submissions were received. The agreement will be signed/ finalised early in Q3 - in accordance with the Council resolution dated 23 October 2012.

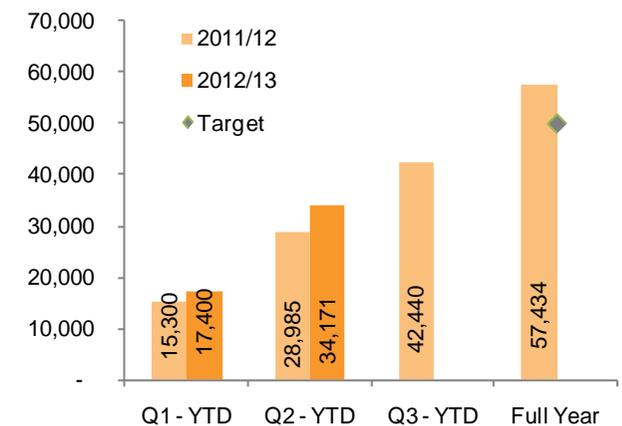
# 15. TRAFFIC & TRANSPORT

Managing our transport, traffic and car parking; developing sustainable transport options.

## 15.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	71%	✗	
No. of passengers transported by Top Ryder Community Bus Service	50,000	34,171	🔄	
% of recommendations made to the Ryde Local Traffic Committee approved to go to Council Works Committee without re submission	90%	95%	🔄	

No. passengers transported by Top Ryder



## 15.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income		
Expense	\$93,000	\$159,000
<b>Total Base Budget</b>	<b>\$93,000</b>	<b>\$159,000</b>

# 15.3 Projects

	On Track	8
	Action Required	2
	Complete	1
	Not Started	1
	Cancelled	-
	Deferred	-

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Car Park Renewal	\$150,000	\$23,878		Majority of work programmed for Q3 in conjunction with road resurfacing contractor for other roads programs.
Traffic Facilities Renewal	\$166,347	\$44,611		Works programmed for Q3, and have already commenced in January 2013.
Go Get Car Hire Program	\$10,000	\$0		
Top Ryder Community Bus Service	\$273,000	\$124,071		
Bus Shelters - new	\$50,000	\$7,500		
Bus Stop DDA compliance	\$82,400	\$16,225		
Bus Stop Seats - new	\$30,900	\$4,635		
Traffic Calming Devices	\$91,500	\$19,134		
Upgrade Ranger Hand Held Devices	\$150,000	\$22,500		Draft Contracts exchanged between parties Monday 21st January 2013. Project Management Meeting scheduled for early February to schedule rollout and milestones.
Personal Mobility Electric Vehicle	\$140,000	\$48,081		Still awaiting Ethics and Property approvals from Macquarie University. Phase one project still on-track.

New Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Agincourt Rd - Balaclava Rd TCS	\$690,441	\$771		Awaiting approval from State Government.
Rowe Street Eastwood - Traffic Calming	\$100,000	\$0		Awaiting RMS approval.

# 16. ECONOMIC DEVELOPMENT

Business sector and economic development.

## 16.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	89%	🟢	

## 16.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$2,000	-\$2,000
Expense	\$85,000	\$73,000
<b>Total Base Budget</b>	<b>\$84,000</b>	<b>\$71,000</b>

## 16.3 Projects

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Economic Development Plan 2009 - 2014	\$50,000	\$3,382	🟢	
Macquarie Park Website	\$75,000	\$0	🟢	
Implementation of Marketing Plan	\$50,000	\$0	🟢	
City of Ryde Food & Festivals Guide	\$40,000	\$0	🟢	
Economic Forecasting & Profiling Module	\$50,000	\$45,454	🟡	

🟢 On Track	4
✖ Action Required	-
✔ Complete	2
⊖ Not Started	-
⊘ Cancelled	-
▶ Deferred	-

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Marketing Plan & Feasibility for Macquarie Park Shopfront	\$97,000	\$70,670	🟡	

# 17. ORGANISATIONAL DEVELOPMENT

	On Track	2
	Action Required	-
	Complete	-
	Not Started	-
	Cancelled	-
	Deferred	1

Addressing workforce planning, driving culture and performance, assessing process efficiency and overseeing all corporate communications.

## 17.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		

## 17.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$3,000	-\$3,000
Expense	\$66,000	\$57,000
<b>Total Base Budget</b>	<b>\$63,000</b>	<b>\$54,000</b>

## 17.3 Projects

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Performance Review Process	\$93,597	\$17,263		
Best Value Reviews (annual)	\$25,000	\$91		

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Internal Communication (Incl Intranet)	\$32,696	\$0		This project is delayed waiting upgrade of council's website and is likely to be carried over into 2013/14.

# 18. FORESHORE

Managing all aspects of our foreshore.

## 18.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA		

## 18.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income		
Expense	\$13,000	\$11,000
<b>Total Base Budget</b>	<b>\$13,000</b>	<b>\$11,000</b>

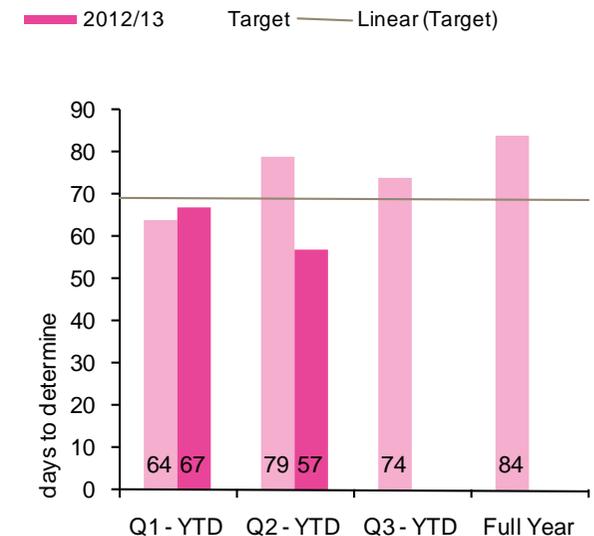
# 19. REGULATORY

Delivering all our regulatory assessments and activities, including building regulations, environmental regulations, road, parking and footpath enforcement and animal management.

## 19.1 Performance Indicators

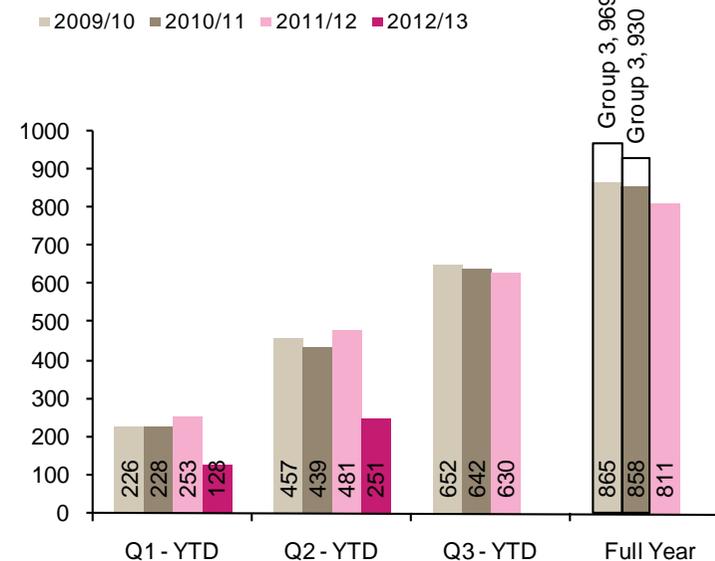
	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA		
Total development value of approved development applications (in \$million - cumulative)	NA	\$223	🟢	
Mean number of DAs processed per person	60	16.4	🟢	
DA assessment time (days) - against the Group 3 benchmark (Mean Gross Assessment Time**)	69	57	🟢	This result is a significant improvement on last quarter's results. While there has been a slight decrease in the number of DA's determined this quarter, this result is largely due to reduction in determination times for Commercial/Major and Residential Alts and Ads.
Mean gross DA determination times: Residential alterations and additions (against 10-11 Group 3 Average)	66	52	🟢	This result continues the ongoing improvement in this category post-BVR and is a positive result overall. The number of applications in this category remains high, and due to an internal secondment from the Fast Track Team resources were supplemented by limited overtime (within budget).

Development Applications determination time



	2012/13 Target	YTD Progress	Status	Comment
Mean gross DA determination times: Single new dwelling (against 10-11 Group 3 Average)	71	77	✘	Significant improvement in this category requires the simplification of Council's development controls. Council resolved on 26 July 2012 to defer the Dwelling House DCP.
Mean gross DA determination times: Commercial, retail, office (against 10-11 Group 3 Average)	67	54	✔	This result is a significant improvement on last quarter's result and positive result overall. It is in part due to a reduction in the volume of applications in this category, and in part due to the judicious use of consultants and internal resources as guided by the findings of the BVR.
No. of DAs in each category - residential	NA	42	✔	
No. of DAs in each category - single new dwelling	NA	20	✔	
No. of DAs in each category - commercial, retail, office	NA	26	✔	
No. of food premises inspections	800	592	✔	On track to meet annual target.

Development Applications determined



## 19.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$3,068,000	-\$3,415,000
Expense	\$3,304,000	\$3,028,000
<b>Total Base Budget</b>	<b>\$236,000</b>	<b>-\$388,000</b>

 On Track	1
 Action Required	-
 Complete	-
 Not Started	1
 Cancelled	2
 Deferred	-

## 19.3 Projects

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Illegal Dumping Surveillance Program	\$0	\$0		Cancelled at the September quarterly review.
Boarding House Project	\$51,500	\$8,400		
Transport/Parking Technology	\$665,474	\$56,080		Council deferred the project at its meeting in 24 July 2012. Following a review of council's operational plan it is proposed that the project be cancelled in this quarters review.

New Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Personal Audio/Video Devices	\$20,000	\$0		

# 20. WASTE & RECYCLING

	On Track	3
	Action Required	-
	Complete	-
	Not Started	-
	Cancelled	-
	Deferred	-

Managing our domestic and commercial waste services, educating on and facilitating recycling and disposal services.

## 20.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		

## 20.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$14,940,000	\$14,906,000
Expense	\$6,860,000	\$4,897,000
<b>Total Base Budget</b>	<b>-\$8,080,000</b>	<b>-\$10,009,000</b>

## 20.3 Projects

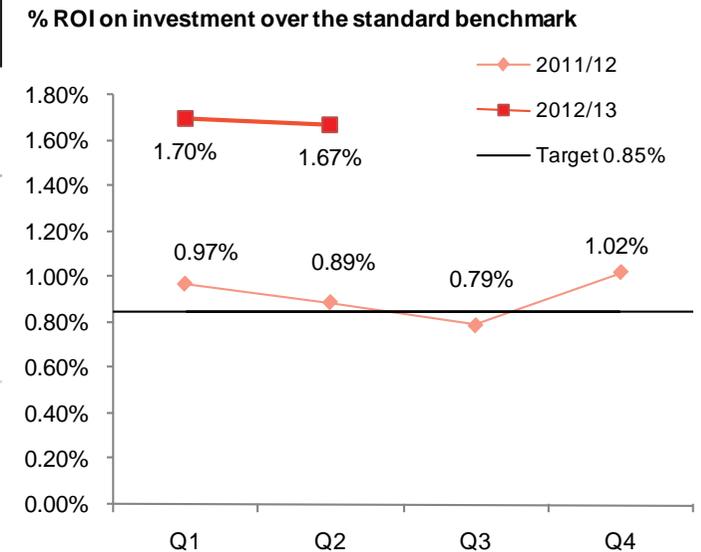
Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Future Focus Home Waste & Sustainability	\$52,600	\$14,614		
Waste to Energy	\$100,000	\$12,800		
Porters Creek Depot Reconfiguration	\$624,000	\$290,694		

# 21. INTERNAL CORPORATE SERVICES

Developing and managing our information, records and corporate knowledge; implementing information technology, communications, business, financial and HR infrastructure and services. Managing our fleet and plant; planning and developing assets; all project management and administrative support.

## 21.1 Performance Indicators

	2012/13 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	78%	✘	While milestones are below target, projects will be delivered this financial year.
% return on investment over the standard investment benchmark (ie. Bank Bill Swap Reference Rate (Australian financial market) - BBSW)	0.85%	1.67%	✔	With the amount that we were able to diversify out to the three to five year range, pegged above BBSW, we have been able to continue our excellent result. Also due to good work by staff in finding the best rates.



## 21.2 Base Budget

	YTD Budget \$	YTD Actual \$
Income	-\$49,575,000	-\$50,218,000
Expense	\$4,525,000	\$4,712,000
<b>Total Base Budget</b>	<b>-\$45,050,000</b>	<b>-\$45,506,000</b>

	On Track	8
	Action Required	-
	Complete	-
	Not Started	1
	Cancelled	-
	Deferred	1

## 21.3 Projects

Planned Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
Information Technology Renewals	\$540,000	\$96,737		
Plant & Fleet Purchases	\$2,750,000	\$715,965		Purchases on track.
IRM Scanning Project	\$31,930	\$2,142		Project on track and backlog of unscanned documents completed.
GPIMS - System Development	\$150,000	\$8,378		
Policy Framework for WH&S	\$30,000	\$12,950		Consultant review of policy framework underway following minor delays in consultation with some key stakeholders in Council.
Review and Update HR Policies	\$40,000	\$0		

New Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
TechOne Enhancements	\$153,600	\$0		

## 21.3 Projects (Continued)

Carryover Projects	2012/13 Budget \$	YTD Actual \$	Status	Comment
EziJob - Online Recruitment Module	\$5,000	\$0	▶▶	
High Speed Scanner/OCR matching software	\$43,520	\$0	↻	The supplier of the software for scanning has been determined and an order raised. The first part will be the implementation of this software, which will scan the invoice to TRIM. It will also result in invoices being sent back to Suppliers, where an order is not quoted for purchases other than "utilities", in compliance with the Local Government Act and the Code of Accounting Practice issued by the DLG. The second part will be the import of this information into TechOne, so that the invoice information does not have to be reentered. This will be done within the TechOne enhancement Project.
Budgeting Tool Software - Purchase	\$16,100	\$0	↻	The only outstanding item is the implementation of a new tab in Chameleon for the Bonds and Guarantees (BAGS) that will bring together the information contained in TechOne and Authority, as transactional information was not converted as part of the TechOne implementation process. Bonds can need to be refunded up to twelve years after the original receipt, as owners have five years to complete a DA and then seven years in which to claim the funds, before it has to be submitted to the Office of State Revenue (OSR). The funding for this new tab was only approved by Council on 3 December 2012, and final scoping will be done in January with implementation by 31 March 2013.

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# APPENDIX

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# Reserves Listing Report

APPENDIX A

Natural Account	Description	12/13 Opening Balance	Budget To Reserve	Budget From Reserve	12/13 Budget Result	Review To Reserve	Review From Reserve	12/13 Review Result
<b>93001 - Internally Restricted Revenues</b>								
8301	Stockland Creche Contribution	418,837.36		-418,837.36				
8302	Voluntary Planning Agreement Reserve	792,330.42		-388,000.00	404,330.42			404,330.42
8304	Asset Replacement Reserve	7,009,325.47	1,450,000.00	-4,389,424.00	4,069,901.47		-380,000.00	3,689,901.47
8305	Plant Replacement Reserve	1,868,951.60	2,601,347.00	-3,606,495.74	863,802.86	314,484.00		1,178,286.86
8306	Ryde Aquatic Leisure Centre Reserve	3,086,883.33	3,531,402.00	-4,663,453.69	1,954,831.64			1,954,831.64
8307	Financial Security Reserve	2,064,349.83			2,064,349.83			2,064,349.83
8308	Public Art Reserve	149,610.00			149,610.00		-16,000.00	133,610.00
8309	Council Election Reserve	675,284.70		-480,000.00	195,284.70			195,284.70
8311	Investment Property Reserve	16,766,706.68	1,143,466.00	-1,738,460.00	16,171,712.68	-1,143,466.00		15,028,246.68
8312	Civic Precinct Redevelopment Reserve	1,971,001.32	500,000.00	-1,867,325.00	603,676.32		-339,075.00	264,601.32
8314	Carryover Works Reserve	3,270,977.37		-3,181,202.00	89,775.37			89,775.37
8318	Porters Creek Reserve	199,348.89			199,348.89			199,348.89
8319	Insurance Fluctuation Reserve	281,962.26	43,000.00	-73,000.00	251,962.26			251,962.26
8320	OHS & Injury Management Reserve	75,699.99			75,699.99			75,699.99
8321	Public Domain Plan Reserve					138,602.00		138,602.00
	<b>Total Internally Restricted Revenues</b>	<b>38,631,269.22</b>	<b>9,269,215.00</b>	<b>-20,806,197.79</b>	<b>27,094,286.43</b>	<b>-690,380.00</b>	<b>-735,075.00</b>	<b>25,668,831.43</b>
<b>93002 - Internally Restricted Liabilities</b>								
8327	Employee Leave Entitlements Reserve	2,900,429.71	60,000.00		2,960,429.71			2,960,429.71
8328	Refundable Deposits Reserves	7,824,551.78	20,000.00		7,844,551.78			7,844,551.78
8329	Interest on Refundable Deposits Reserve	377,366.19			377,366.19			377,366.19
	<b>Total Internally Restricted Liabilities</b>	<b>11,102,347.68</b>	<b>80,000.00</b>		<b>11,182,347.68</b>			<b>11,182,347.68</b>

# Reserves Listing Report

APPENDIX A

Natural Account	Description	12/13 Opening Balance	Budget To Reserve	Budget From Reserve	12/13 Budget Result	Review To Reserve	Review From Reserve	12/13 Review Result
<b>93003 - Section 94 Contribution Reserves</b>								
8351	Community & Cultural Facilities Reserve	1,910,140.61	168,348.00	-65,000.00	2,013,488.61	1,530,545.00		3,544,033.61
8352	Open Space & Recreation Facilities Reserve	2,415,801.15	557,721.00	-335,616.00	2,637,906.15	2,814,976.00		5,452,882.15
8353	Roads & Traffic Management Facilities Reserve	720,277.99	914,423.00	-653,027.00	981,673.99	2,077,031.00	-150,000.00	2,908,704.99
8354	Stormwater Management Facilities Reserve	6,180,641.38	31,027.00	-1,228,047.00	4,983,621.38	375,867.00		5,359,488.38
8355	Section 94 Plan Administration Reserve	548,131.14	191,180.00	-310,000.00	429,311.14	58,336.00		487,647.14
	<b>Total Section 94 Contribution Reserves</b>	<b>11,774,992.27</b>	<b>1,862,699.00</b>	<b>-2,591,690.00</b>	<b>11,046,001.27</b>	<b>6,856,755.00</b>	<b>-150,000.00</b>	<b>17,752,756.27</b>
<b>93004 - Other External Restrictions</b>								
8376	Domestic Waste Management Reserve	4,355,918.15	14,414,496.00	-15,314,346.68	3,456,067.47			3,456,067.47
8377	External Drainage Works Contribution Reserve	214,495.64			214,495.64			214,495.64
8378	Macquarie Park Corridor Special Rate Reserve	1,691,588.66	1,245,284.00	-1,387,796.00	1,549,076.66	7,919.00	-424,618.00	1,132,377.66
8379	Stormwater Management Service Charge Reserve	963,075.43	970,850.00	-796,837.00	1,137,088.43	-500.00		1,136,588.43
	<b>Total Other External Restrictions</b>	<b>7,225,077.88</b>	<b>16,630,630.00</b>	<b>-17,498,979.68</b>	<b>6,356,728.20</b>	<b>7,419.00</b>	<b>-424,618.00</b>	<b>5,939,529.20</b>
<b>93005 - Unexpended Grants Reserves</b>								
8401	U/Exp Grant - Home Modification & Maintenance	193,730.99	70,197.00		263,927.99			263,927.99
8403	U/Exp Grant - Volunteer Referral Agency							
8404	U/Exp Grant - Library Local Priority	317.92			317.92			317.92
8406	U/Exp Grant - Catchments Connections Administration							

# Reserves Listing Report

APPENDIX A

Natural Account	Description	12/13 Opening Balance	Budget To Reserve	Budget From Reserve	12/13 Budget Result	Review To Reserve	Review From Reserve	12/13 Review Result
8407	U/Exp Grant - Dunbar Park Wetland - Plan of Management							
8408	U/Exp Grant - Urban Sustain Program - Looking Glass Bay	<b>49,563.00</b>			<b>49,563.00</b>			<b>49,563.00</b>
8409	U/Exp Grant - Consolidated LEP for Ryde	<b>85,772.14</b>		-20,000.00	<b>65,772.14</b>		-8,230.00	<b>57,542.14</b>
8413	U/Exp Grant - Sydney North/Sydney-West Tussock Paspalum 06/11	<b>8,633.95</b>			<b>8,633.95</b>			<b>8,633.95</b>
8415	U/Exp Grant - Buffalo Creek - (SQID)	<b>18,778.31</b>			<b>18,778.31</b>			<b>18,778.31</b>
8416	U/Exp Grant - Financial Assistance Grants	<b>1,100,564.00</b>		-1,100,564.00				
8417	U/Exp Grant - Road Services Unit Management	<b>425,098.00</b>		-425,098.00				
8418	U/Exp Grant - Macquarie Park Master Plan	<b>30,000.00</b>			<b>30,000.00</b>			<b>30,000.00</b>
8419	U/Exp Grant - Sydney Water Business Audit Program	<b>35,611.87</b>		-35,611.87				
8420	U/Exp Grant - Booth Reserve - 2009							
8421	U/Exp Grant - Garden Competition							
8426	U/Exp Grant - Noxious Weeds Management	<b>3,218.66</b>			<b>3,218.66</b>			<b>3,218.66</b>
8427	U/Exp Grant - Rivers to Rivers Corridor	<b>57,986.33</b>		-57,986.33				
8429	U/Exp Grant - NSW Sport Regrading & Levelling	<b>57,275.41</b>		-57,275.41				
8432	U/Exp Grant - Eastwood Floodplain Risk	<b>720.88</b>			<b>720.88</b>			<b>720.88</b>
8433	U/Exp Grant - Liberty Swing Dunbar Park	<b>7,763.13</b>			<b>7,763.13</b>			<b>7,763.13</b>
8434	U/Exp Grant - Sport Development Program	<b>542.76</b>			<b>542.76</b>			<b>542.76</b>
8435	U/Exp Grant - WASIP	<b>919,733.53</b>	638,600.00	-647,208.00	<b>911,125.53</b>			<b>911,125.53</b>

# Reserves Listing Report

APPENDIX A

Natural Account	Description	12/13 Opening Balance	Budget To Reserve	Budget From Reserve	12/13 Budget Result	Review To Reserve	Review From Reserve	12/13 Review Result
8436	U/Exp Grant - Yamble Reserve- All Abilities Playground	347,000.00		-50,000.00	297,000.00		-297,000.00	
8437	U/Exp Grant - Playing Field Lighting Upgrade	14,500.00			14,500.00			14,500.00
8438	U/Exp Grant - Parramatta River Catchments Floodplain	25,000.00			25,000.00			25,000.00
8439	U/Exp Grant - Vacation Care Program Grant	16,586.24			16,586.24	50,645.00		67,231.24
8440	U/Exp Grant - Crime Prevention Plan Grant	44,000.00		-44,000.00				
8441	U/Exp Grant - Save Power Supplementary	10,000.00	-10,000.00					
8442	U/Exp Grant - Shaftsbury/ Glen Roundabout (RTA)	5,980.00		-5,980.00				
8443	U/Exp Grant - Curzon St/ Smith St Pedestrian (RTA)	765.05			765.05			765.05
8445	U/Exp Grant - Quarry Road Resurfacing Program (RTA)	266.63		-266.63				
8446	U/Exp Grant - Vimiera Road Traffic Facilities Renew (RTA)	3,530.66		-3,530.66				
8447	U/Exp Grant - M2 Advertising Public Benefit (RMS)		30,000.00		30,000.00		-30,000.00	
	<b>Total Unexpended Grants Reserves</b>	<b>3,462,939.46</b>	<b>728,797.00</b>	<b>-2,447,520.90</b>	<b>1,744,215.56</b>	<b>50,645.00</b>	<b>-335,230.00</b>	<b>1,459,630.56</b>
<b>Internal Loans</b>								
8901	Internal Loan - RALC Reserve	-364,736.87		-1,935,263.00	-2,299,999.87			-2,299,999.87
	<b>Total Internal Loans</b>	<b>-364,736.87</b>		<b>-1,935,263.00</b>	<b>-2,299,999.87</b>			<b>-2,299,999.87</b>
<b>TOTAL RESERVES</b>		<b>71,831,889.64</b>	<b>28,571,341.00</b>	<b>-45,279,651.37</b>	<b>55,123,579.27</b>	<b>6,224,439.00</b>	<b>-1,644,923.00</b>	<b>59,703,095.27</b>
	<b>Net Transfer</b>			<b>-16,708,310.37</b>	<b>-16,708,310.37</b>		<b>4,579,516.00</b>	<b>-12,128,794.37</b>

# Quarterly Changes Report - Detailed

		Approved Budget 12/13	YTD Actual 12/13	Proposed Changes 12/13	Comments	
<b>Open Space, Sport &amp; Recreation program</b>						
5510654	109A Kent Rd (ELS Hall Park) - Ryde Community&Sports Centre	Op Inc	(80,083)		70,000	Reduction in income based on terms in HOA
5510654	109A Kent Rd (ELS Hall Park) - Ryde Community&Sports Centre	Op Inc			(25,000)	Cost of power - recovery from YMCA
4510120	Sporting Fields OPEX	Op Exp	18,375	18,266	32,670	Increase in cost of power
4510120	Sporting Fields OPEX	Op Exp	20,827	33,228	36,435	Dry conditions, increase in cost of water
4510121	Local Parks & Playgrounds OPEX	Op Exp		3,911	7,000	Additional costs for playground inspections and maintenance
4510121	Local Parks & Playgrounds OPEX	Op Exp	63,654	56,633	35,952	Additional costs for playground inspections and maintenance
5510565	220 Pittwater Road - Field of Mars Reserve Visitors Centre	Op Exp	4,944	3,185	2,500	To accommodate additional costs for pest control , sewer and insurance premiums
5510577	16 Sobraon Road - Dunbar Park Sports Building	Op Exp	84	807	800	Increase in insurance premium
5510577	16 Sobraon Road - Dunbar Park Sports Building	Op Exp		920	1,000	Increase in power costs
5510578	45 West Parade (Lakeside Rd) - Eastwood Park Grandstand	Op Exp			2,165	Increase in water and sewer rates
5510578	45 West Parade (Lakeside Rd) - Eastwood Park Grandstand	Op Exp	113	360	300	Increase budget to reflect the additional repairs and maintenance costs
5510579	142 Ryde Road - Monash Park Grandstand	Op Exp	399	770	400	Increase in insurance premiums
5510579	142 Ryde Road - Monash Park Grandstand	Op Exp		2,188	4,200	Increase in water and sewer rates
5510579	142 Ryde Road - Monash Park Grandstand	Op Exp			3,600	Increase budget to reflect the additional graffiti and vandalism costs
5510580	68 Blenheim Road - Blenheim Park Amenity Building	Op Exp	137	345	220	Increase in insurance premium
5510580	68 Blenheim Road - Blenheim Park Amenity Building	Op Exp			4,000	Increase budget to reflect the additional graffiti and vandalism costs
5510582	2 Lawson Street - Brush Farm Park Amenity Building	Op Exp		3,714	5,494	Increase in cost of power
5510582	2 Lawson Street - Brush Farm Park Amenity Building	Op Exp		8,544	9,776	Increase in cost of water
5510584	61 Chatham Road - Darvall Park Amenity Building	Op Exp			1,878	Increase budget to reflect the additional repairs and maintenance costs
5510585	16 Sobraon Road - Dunbar Park Amenity Building	Op Exp			3,658	Increase budget to reflect the additional graffiti and vandalism costs

# Quarterly Changes Report - Detailed

APPENDIX B

			Approved Budget 12/13	YTD Actual 12/13	Proposed Changes 12/13	Comments
5510588	45 West Parade (Lakeside Rd) - Eastwood Park Amenity Buildin	Op Exp	231	2,005	1,774	Increase in insurance premium
5510588	45 West Parade (Lakeside Rd) - Eastwood Park Amenity Buildin	Op Exp	1,185	3,311	5,255	Increase in cost of power
5510589	52A Fontenoy Road - Fontenoy Park Amenity Building	Op Exp		2,050	4,100	Increase in water and sewer rates
5510592	202-204 Vimiera Road - Marsfield Park Amenity Building	Op Exp		1,471	1,500	Increase in cost of power
5510593	102-104 Adelaide Street - Meadowbank Park Amenity Building 1	Op Exp	5,129	12,055	13,119	Increase in cost of power
5510595	42 Andrew Street (James Street) - Meadowbank Park Amenity Bu	Op Exp	752	870	436	Increase in cost of power
5510595	42 Andrew Street (James Street) - Meadowbank Park Amenity Bu	Op Exp		72	144	Increase in water costs
5510597	41 Frances Road - Morrison Bay Park Amenity Building	Op Exp		2,236	2,374	Increase in water and sewer rates
5510598	145 Cressy Road (Cnr Pittwater Rd) - North Ryde Park Amenity	Op Exp	1,504	1,200	896	Increase in power costs
5510598	145 Cressy Road (Cnr Pittwater Rd) - North Ryde Park Amenity	Op Exp			7,106	Increase budget to reflect the additional repairs and maintenance costs
5510601	188A Balaclava Rd - Pioneer Park Amenity Building	Op Exp		993	1,986	Increase in power costs
5510604	7 Blaxland Rd (Cnr Princes St) - Ryde Park Amenity Building	Op Exp	242	1,554	1,312	Increase in insurance premiums
5510604	7 Blaxland Rd (Cnr Princes St) - Ryde Park Amenity Building	Op Exp			5,000	Increase budget to reflect the additional security costs
5510606	191 Waterloo Rd - Waterloo Park Amenity Building	Op Exp	1,288	1,211	1,134	Increase in power costs
5510607	6A Westminster Rd (Cnr Ryde Road) - Westminster Park Amenity	Op Exp	948	1,437	780	Increase in power costs
5510608	118-120 Culloden Road - Marsfield Park Toilet (Pony Club)	Op Exp	294	644	350	Increase in insurance premiums

# Quarterly Changes Report - Detailed

			Approved Budget 12/13	YTD Actual 12/13	Proposed Changes 12/13	Comments
5510654	109A Kent Rd (ELS Hall Park) - Ryde Community&Sports Centre	Op Exp	20,600	27,853	25,356	Increase in cost of power
5511476	Ryde Park Bowling Club NEW	Op Exp			8,000	Temporary management arrangements costs
5511476	Ryde Park Bowling Club NEW	Op Exp			4,000	Temporary management arrangements costs
5511476	Ryde Park Bowling Club NEW	Op Exp			2,000	Temporary management arrangements costs
5511476	Ryde Park Bowling Club NEW	Op Exp			24,000	Temporary management arrangements costs
5511476	Ryde Park Bowling Club NEW	Op Exp			500	Temporary management arrangements costs
5511476	Ryde Park Bowling Club NEW	Op Exp			7,000	Temporary management arrangements costs
7610001	Open Space - Administration	Op Exp	134,000	100,620	(35,000)	Salary Savings
7711183	Parks Compliance	Op Exp		6,909	11,841	Reallocation budget with in Service Unit
7640571	Livvi's Place at Yamble Reserve	Cap Inc	(330,000)	(133,479)	330,000	Consolidation of budgets as per Council resolution in January
50016	Playground Renewal & Construction Renewal	Cap Inc			(330,000)	Consolidation of budgets as per Council resolution in January
50016	Playground Renewal & Construction Renewal	Cap Exp	953,589	1,212,054	1,229,066	Consolidation of budgets as per Council resolution in January
50016	Playground Renewal & Construction Renewal	From Res	(507,089)		(827,000)	Transfer from reserve to fund Yamble Reserve- All Abilities Playground project as per Council resolution in January
51011	Sportsfield Floodlighting Expansion	Cap Inc			(67,190)	ERNA contribution towards the Meadowbank netball courts project, as per Council resolution
51011	Sportsfield Floodlighting Expansion	Cap Exp	300,000	52,114	67,190	ERNA contribution towards the Meadowbank netball courts project, as per Council resolution
7640571	Livvi's Place at Yamble Reserve	Cap Exp	402,066		(402,066)	Consolidation of budgets as per Council resolution in January
50015	Sportsground Amenities Upgrades Renewal	Cap Exp	319,710	185,757	(150,000)	Consolidation of budgets as per Council resolution in January
50015	Sportsground Amenities Upgrades Renewal	From Res	(259,710)		150,000	Transfer from reserve to fund Yamble Reserve- All Abilities Playground project as per Council resolution in January
	<b>Total Open Space, Sport &amp; Recreation program</b>				<b>292,011</b>	

# Quarterly Changes Report - Detailed

			Approved Budget 12/13	YTD Actual 12/13	Proposed Changes 12/13	Comments
<b>Roads program</b>						
4710226	Development Management OPEX	Op Inc	(105,575)	(60,897)	(15,000)	Additional income received
4710229	Macquarie Park Growth Paramics Model OPEX	Op Inc		(5,000)	(10,000)	Additional income received
4710001	Road Services Unit Management	Op Exp		40,907	30,000	Expenditure offset by-Transfer from reserve, M2 advertising revenue
4710226	Development Management OPEX	Op Exp		7,040	10,000	Additional income received to match over expenditure
4710226	Development Management OPEX	Op Exp		3,500	5,000	Additional income received to match over expenditure
4710229	Macquarie Park Growth Paramics Model OPEX	Op Exp		7,850	10,000	Additional income received to match over expenditure
4111221	Section 94 Capital Income-Roads	Cap Inc	(914,423)	(3,045,624)	(2,077,031)	Income received as at end of December
4111221	Section 94 Capital Income-Roads	Cap Inc	(168,348)	(1,934,346)	(1,530,545)	Income received as at end of December
4111221	Section 94 Capital Income-Roads	Cap Inc	(31,027)	(470,619)	(375,867)	Income received as at end of December
4111221	Section 94 Capital Income-Roads	Cap Inc	(557,721)	(4,104,506)	(2,814,976)	Income received as at end of December
4111221	Section 94 Capital Income-Roads	Cap Inc	(191,180)	(254,494)	(58,336)	Income received as at end of December
4710001	Road Services Unit Management	From Res			(30,000)	Transfer from Reserve M2 Advertising to fund additional costs
4111221	Section 94 Capital Income-Roads	To Res	168,348		1,530,545	Transfer of income received as at end of Dec to Sec 94 - Community & Culture reserve
4111221	Section 94 Capital Income-Roads	To Res	557,721		2,814,976	Transfer of income received as at end of Dec to Sec 94 - Open Space & Public Domain reserve
4111221	Section 94 Capital Income-Roads	To Res	914,423		2,077,031	Transfer of income received as at end of Dec to Sec 94 - Roads & Traffic reserve
4111221	Section 94 Capital Income-Roads	To Res	31,027		375,867	Transfer of income received as at end of Dec to Sec 94 - Stormwater Management Facilities reserve
4111221	Section 94 Capital Income-Roads	To Res	191,180		58,336	Transfer of income received as at end of Dec to Sec 94 - Administrations reserve
	<b>Total Roads program</b>					

# Quarterly Changes Report - Detailed

APPENDIX B

			Approved Budget 12/13	YTD Actual 12/13	Proposed Changes 12/13	Comments
<b>Property Portfolio program</b>						
5540066	Civic Centre Redevelopment Building construction	Cap Inc	17,551		(17,551)	Project was ceased on 25 September, reduction to reflect this
5540066	Civic Centre Redevelopment Building construction	Cap Inc	(1,500,000)		1,500,000	Project was ceased on 25 September, reduction to reflect this
5540066	Civic Centre Redevelopment Building construction	Cap Exp	1,824,308		(669,208)	To reduce expenditure to amount spent and committed prior to cease the project
5540810	Civic Centre Refurbishment	Cap Exp			669,300	Transfer of unspent funds from the Civic Centre Redevelopment project, until final amount determined by Council
5540066	Civic Centre Redevelopment Building construction	From Res	(1,485,325)		330,225	Project was ceased on 25 September, reduction to reflect this
5540810	Civic Centre Refurbishment	From Res			(669,300)	Transfer of unspent funds from the Civic Centre Redevelopment project, until final amount determined by Council
5540066	Civic Centre Redevelopment Building construction	To Res	1,143,466		(1,143,466)	Project was ceased on 25 September, reduction to reflect this
	<b>Total Property Portfolio program</b>					
<b>Catchment program</b>						
5111479	Conduit OPEX Cost Recovery	Op Inc		(180,401)	(180,401)	Invoice raised to RMS for recovery of costs for repair of Blocked stormwater drain Devlin Street
5110303	Pits OPEX	Op Exp	71,620		22,702	To restore budget to pre 12/13 level in order to match previous costs levels and maintain previous and existing service
5111479	Conduit OPEX Cost Recovery	Op Exp		149,800	180,401	Additional costs to be reimbursed by RMS
	<b>Total Catchment program</b>				<b>22,702</b>	

# Quarterly Changes Report - Detailed

APPENDIX B

			Approved Budget 12/13	YTD Actual 12/13	Proposed Changes 12/13	Comments
<b>Centres and Neighbourhood program</b>						
4710222	Town Centre & Public Domain OPEX	Op Exp	306,209		100,000	To restore budget to pre 12/13 level in order to match previous costs levels and maintain previous and existing service
4111284	Meadowbank Master Plan	NCP Exp			(3,535)	Project completed under budget and unspent fund to be used in the delivery of Macquarie University Planning Agreement
50023	Town Centre Upgrade Implementation Renewal	Cap Inc		(138,602)	(138,602)	Contribution received from developer for Public Domain in Rowe Street
50023	Town Centre Upgrade Implementation Renewal	Cap Exp	1,729,500	370,170	16,000	Public Art component of Public Domain Plan funded by Public Arts Reserve
50023	Town Centre Upgrade Implementation Renewal	From Res	(229,500)		(16,000)	Transfer from reserve to fund Rowe Street project
50023	Town Centre Upgrade Implementation Renewal	To Res			138,602	Transfer contribution from developer for Public Domain in Rowe Street to reserve
4740597	Public Domain Upgrade Waterloo Rd	Cap Exp	339,924		26,078	Waterloo/Byfield Road Upgrade completed under budget and unspent funds to be used on Shrimptons Creek Entrance Upgrade
7540262	Tree Planting in Macquarie Park - Design and Construction	Cap Exp	1,460		(1,460)	Project completed under budget
4111284	Meadowbank Master Plan	From Res	(9,515)		3,535	Project completed under budget and unspent fund to be used in the delivery of Macquarie University Planning Agreement
4740597	Public Domain Upgrade Waterloo Rd	From Res	(339,924)		(26,078)	Waterloo/Byfield Road Upgrade completed under budget and unspent funds to be used on Shrimptons Creek Entrance Upgrade
7540262	Tree Planting in Macquarie Park - Design and Construction	From Res	(1,460)		1,460	Project completed under budget
	<b>Total Centres and Neighbourhood program</b>				<b>100,000</b>	
<b>Library program</b>						
7011149	Library Operating Income	Op Inc	(63,345)	(26,747)	10,000	Fines amnesty in September has reduced library income in accordance with Council's Resolution
7140009	Wifi for Libraries	Cap Exp	29,350		(22,000)	Project completed under budget
7140610	Digital enhancement for Libraries	Cap Exp	45,000		(27,404)	New process for major component of project makes significant savings possible
	<b>Total Library program</b>				<b>(39,404)</b>	

# Quarterly Changes Report - Detailed

			Approved Budget 12/13	YTD Actual 12/13	Proposed Changes 12/13	Comments
<b>Governance and Civic program</b>						
1811001	Governance Administration	Op Exp	1,000		(1,000)	Reduce the budget to reflect the actual
1811001	Governance Administration	Op Exp	20,000	4,477	36,650	Increase budget \$1000 for webcasting and \$35650 for Board Vantage
1811063	Governance Contributions	Op Exp		45,339	21,044	Contribution for RALC Pensioner Rebate as per Council Resolution
1811162	Councillor Support	Op Exp	4,000	3,958	1,000	Increase the budget to reflect the actual spending
1811162	Councillor Support	Op Exp	11,841		(11,841)	Reallocation budget within the program
1911034	Caretaking	Op Exp		6,909	11,841	Reallocation budget within the program
1911034	Caretaking	Op Exp	26,520	24,001	5,300	Reallocation budget within the program
1911043	Chauffeuring	Op Exp	5,300		(5,300)	Reallocation budget within the program
	<b>Total Governance and Civic program</b>				<b>57,694</b>	
<b>Customer and Community Relations program</b>						
2011457	Community of Interest Network	Op Exp	30,000		(18,353)	Transfer to My Place Project budget as maintenance is included in a higher licence fee as opposed to a lower licence fee
4211250	Urban Design Review Panel	Op Exp	20,000	28,162	75,000	Savings in Assessment Budget Reallocated to Urban Design Review Panel for assessment of urban design for major development
6510001	Communications & Media Service Unit - Administration	Op Exp	161,996	123,778	50,000	Reallocate budget
2030121	Customer Survey	NCP Exp	69,700		18,353	Transfer to My Place Project budget as maintenance is included in a higher licence fee as opposed to a lower licence fee
3430311	CRM Workflow Update	NCP Exp	205,000		(100,000)	Savings from CRM Workflow project, due to part of project has done by internal staff
	<b>Total Customer and Community Relations program</b>				<b>25,000</b>	

# Quarterly Changes Report - Detailed

		Approved Budget 12/13	YTD Actual 12/13	Proposed Changes 12/13	Comments
<b>Community and Cultural program</b>					
5510545	19 Lawson Street - Brush Farm House	Op Inc	(9,216)	5,000	Delay in finalisation of the license, the tenant has not moved in yet
6811254	Vacation Care Administration	Op Inc	(268)	268	Reduce the scope of the program
6811254	Vacation Care Administration	Op Inc		2,169	Reduce the scope of the program
6811254	Vacation Care Administration	Op Inc		(480)	Reduce the scope of the program
6811254	Vacation Care Administration	Op Inc		(50,645)	Additional grant received
6811254	Vacation Care Administration	Op Inc	(2,112)	(1,460)	Reduce the scope of the program
6811261	Volunteer Referral Agency	Op Inc	(89,394)	(200)	Reallocation budget within the program
6811261	Volunteer Referral Agency	Op Inc		(46,239)	Reallocation budget within the program
6811261	Volunteer Referral Agency	Op Inc		(30,562)	Additional grant received
6811402	Vacation Care-Gladesville Kids Club	Op Inc	(13,452)	1,002	Reduce the scope of the program
6811402	Vacation Care-Gladesville Kids Club	Op Inc	(57,011)	(361)	Reduce the scope of the program
6811402	Vacation Care-Gladesville Kids Club	Op Inc	(23,762)	23,762	Reduce the scope of the program
6811402	Vacation Care-Gladesville Kids Club	Op Inc	(15,852)	15,852	Reduce the scope of the program
5510518	26 Argyle Avenue - Ryde Early Childhood Centre	Op Exp	9,352	4,781	Increase in cleaning contract fee
5510518	26 Argyle Avenue - Ryde Early Childhood Centre	Op Exp	1,288	1,128	Increase in utilities charges
5510520	1A Trafalgar Place - Marsfield Early Childhood Centre	Op Exp	11,876	8,991	Increase in cleaning contract fees
5510520	1A Trafalgar Place - Marsfield Early Childhood Centre	Op Exp	221	1,350	Increase in utilities charges
5510520	1A Trafalgar Place - Marsfield Early Childhood Centre	Op Exp	1,082	1,059	Increase in utilities charges
5510522	2B Rutledge Street - Eastwood Pre-School Kindergarten	Op Exp	2,668	5,171	Unplanned urgent structural repairs required to the property
5510522	2B Rutledge Street - Eastwood Pre-School Kindergarten	Op Exp	1,339	(1,339)	Reduce the budget to reflect the actual
5510523	55 Hillview Lane - Eastwood Occasional Childcare Centre	Op Exp	927	704	Increase the budget to reflect the actual
5510523	55 Hillview Lane - Eastwood Occasional Childcare Centre	Op Exp	420	527	Increase the budget to reflect the actual

# Quarterly Changes Report - Detailed

			Approved Budget 12/13	YTD Actual 12/13	Proposed Changes 12/13	Comments
5510524	109 Cressy Road - Pryor Park Preschool	Op Exp	725	1,539	814	Increase in insurance premium
5510525	10 Lakeside Road - Christian Community Aid Family Day Care	Op Exp	762	7,670	12,959	Urgent - unplanned roof repairs during heavy rainfall
5510525	10 Lakeside Road - Christian Community Aid Family Day Care	Op Exp	340	354	334	Increase the budget to reflect the actual
5510525	10 Lakeside Road - Christian Community Aid Family Day Care	Op Exp	834	646	136	Increase in utilities charges
5510527	2 Dickson Avenue - Christian Community Aid (West Ryde)	Op Exp	1,360	103	825	Increase the budget to reflect the actual
5510527	2 Dickson Avenue - Christian Community Aid (West Ryde)	Op Exp	721	624	132	Increase in utilities charges
5510530	45 West Parade (Cnr Hillview Road) - Eastwood Women's Rest C	Op Exp	9,157	6,474	431	Increase the budget to reflect the actual
5510530	45 West Parade (Cnr Hillview Road) - Eastwood Women's Rest C	Op Exp	1,700	1,176	(472)	Reduce the budget to reflect the actual
5510530	45 West Parade (Cnr Hillview Road) - Eastwood Women's Rest C	Op Exp	3,603	3,916	2,245	Increase in utilities charges
5510530	45 West Parade (Cnr Hillview Road) - Eastwood Women's Rest C	Op Exp	2,781	2,339	511	Increase in utilities charges
5510530	45 West Parade (Cnr Hillview Road) - Eastwood Women's Rest C	Op Exp		588	120	Increase the budget to reflect the actual
5510532	201 Cox's Road - North Ryde Community Centre	Op Exp	1,236	2,222	3,208	Increase in utilities charges
5510532	201 Cox's Road - North Ryde Community Centre	Op Exp	13,884	12,021	3,944	Increase in utilities charges
5510541	74 Agincourt Road - Old Eastwood Town Hall	Op Exp	1,823	8,958	8,118	Unplanned, urgent Electrical board replacement
5510541	74 Agincourt Road - Old Eastwood Town Hall	Op Exp	608	558	1,550	Increase in utilities charges
5510543	12 Turner Street - The Parsonage	Op Exp	6,355	3,106	662	Increase budget to reflect the additional cost for security, fire protection
5510543	12 Turner Street - The Parsonage	Op Exp	2,100	2,684	584	Increase in insurance premium
5510543	12 Turner Street - The Parsonage	Op Exp	731	525	335	Increase in utilities charges
5510545	19 Lawson Street - Brush Farm House	Op Exp	4,275	7,111	5,586	Increase in utilities charges
6411459	Local Neighbourhood Events	Op Exp	40,000		(33,328)	Reduce the scope of the program
6811254	Vacation Care Administration	Op Exp	10,815		(10,815)	Reduce the scope of the program

# Quarterly Changes Report - Detailed

			Approved Budget 12/13	YTD Actual 12/13	Proposed Changes 12/13	Comments
6811254	Vacation Care Administration	Op Exp	500	21	(479)	Reduce the scope of the program
6811254	Vacation Care Administration	Op Exp	2,000		(2,000)	Reduce the scope of the program
6811254	Vacation Care Administration	Op Exp	536		(536)	Reduce the scope of the program
6811254	Vacation Care Administration	Op Exp	2,000		(2,000)	Reduce the scope of the program
6811254	Vacation Care Administration	Op Exp	250		(250)	Reduce the scope of the program
6811254	Vacation Care Administration	Op Exp	320		(320)	Reduce the scope of the program
6811254	Vacation Care Administration	Op Exp	914	267	(679)	Reduce the scope of the program
6811254	Vacation Care Administration	Op Exp	100		(100)	Reduce the scope of the program
6811254	Vacation Care Administration	Op Exp		927	927	Reduce the scope of the program
6811254	Vacation Care Administration	Op Exp		184	184	Reduce the scope of the program
6811254	Vacation Care Administration	Op Exp	80,280	28,765	(51,515)	Reduce the scope of the program
6811254	Vacation Care Administration	Op Exp	2,300		(2,300)	Reduce the scope of the program
6811261	Volunteer Referral Agency	Op Exp	1,803		16,971	Increase the budget and funded by additional grant
6811261	Volunteer Referral Agency	Op Exp	1,802		16,000	Increase the budget and funded by additional grant
6811402	Vacation Care-Gladesville Kids Club	Op Exp		2,509	2,509	Reduce the scope of the program
6811402	Vacation Care-Gladesville Kids Club	Op Exp	4,830	720	(4,110)	Reduce the scope of the program
6811402	Vacation Care-Gladesville Kids Club	Op Exp	958	980	22	Reduce the scope of the program
6811402	Vacation Care-Gladesville Kids Club	Op Exp	7,300	1,070	(6,230)	Reduce the scope of the program
6811402	Vacation Care-Gladesville Kids Club	Op Exp		29	29	Reduce the scope of the program
6811402	Vacation Care-Gladesville Kids Club	Op Exp		39	39	Reduce the scope of the program
6811402	Vacation Care-Gladesville Kids Club	Op Exp		5	5	Reduce the scope of the program
6811402	Vacation Care-Gladesville Kids Club	Op Exp		9,337	9,337	Reduce the scope of the program
6811402	Vacation Care-Gladesville Kids Club	Op Exp	484		(484)	Reduce the scope of the program
6811402	Vacation Care-Gladesville Kids Club	Op Exp	76,188	5,810	(70,378)	Reduce the scope of the program
6930031	Community Hubs identification study	NCP Exp	53,130		30,000	Funding for completing long term asset plans for community & cultural buildings, the scope of the Hubs Study project
6930045	Live Neighbourhood Project	NCP Exp	69,334		8,376	Transfer Unspent funding for Binalong Project Stage 1 to Bennelong Bicentenary project
6930046	Ryde Youth Music Project	NCP Exp	13,900		(13,900)	Council approved deferral of this project and re-allocation of fund to Ryde Youth Theatre in Q1.

# Quarterly Changes Report - Detailed

APPENDIX B

			Approved Budget 12/13	YTD Actual 12/13	Proposed Changes 12/13	Comments
6930135	Cultural Spaces stage 3: Feasibility	NCP Exp	80,000		(80,000)	Council has approved a feasibility study for a hub in Eastwood to be initiated this year. Given the need for completing
6930045	Live Neighbourhood Project	From Res	(8,334)		(8,376)	Bennelong Project Stage 1 completed under budget
6811254	Vacation Care Administration	To Res			50,645	Transfer Vacation Care Program Grant to Reserve
	<b>Total Community and Cultural program</b>				<b>(54,441)</b>	
<b>Risk Management program</b>						
1011381	Planning Appeals - Legal Matters	Op Exp	47,741	62,138	72,300	Increase in legal cost for Class 1 application
1011387	Legal Matters - Property	Op Exp	1,061	121,507	15,000	Legal cost for leasing fees for West Ryde Community Centre
1011388	Legal Matters - Assets	Op Exp	1,061	2,781	30,000	Legal cost for development of standard procurement contracts
1011389	Legal Matters - Community Life	Op Exp	5,305		20,000	Legal cost for Ryde Bowling Club re-entry
1011390	Planning & Environment - Legal Matters	Op Exp		45,709	50,000	Specialist legal advice fees
1011391	Other Legal Matters	Op Exp	2,122	159,388	98,000	Governance Legal Costs
1730213	Automating the Procurement Process	NCP Exp	32,500		(10,000)	Project will be completed under the budget
	<b>Total Risk Management program</b>				<b>275,300</b>	
<b>Paths and Cycleways program</b>						
4710205	Footpaths OPEX	Op Exp	200,001		25,000	To restore budget to pre 12/13 level in order to match previous costs levels and maintain previous and existing service
4740819	MQ Park TfNSW ECRL Station Access Works	Cap Inc			(2,430,000)	Additional income from Transport for NSW for project MQ Park TfNSW ECRL Station
4740819	MQ Park TfNSW ECRL Station Access Works	Cap Exp			2,830,000	Improve access to railway stations and complement grant funding from Transport for NSW \$2.43M to achieve public domain standards for Macq Park
4740819	MQ Park TfNSW ECRL Station Access Works	From Res			(400,000)	Transfer from Macquarie Park Corridor Special Rate Reserve to project MQ Park TfNSW ECRL Station project
	<b>Total Paths and Cycleways program</b>				<b>25,000</b>	

# Quarterly Changes Report - Detailed

			Approved Budget 12/13	YTD Actual 12/13	Proposed Changes 12/13	Comments
<b>Land Use Planning program</b>						
4111041	Centres Strategy	NCP Exp	15,521		3,653	Increase budget to reflect the actual expenditure
4111061	Consolidated LEP for Ryde	NCP Exp			4,577	Funds transferred from LEP Grant Reserve to fund expenditure for works undertaken for the exhibition of DLEP 2011
4130041	Bennelong Bicentenary Exhibition	NCP Exp	11,500		(8,376)	Project Stage 1 has been completed and unspent funding will be transferred to Live Neighbourhood Bennelong Bicentenary
4230063	Macquarie University Development	NCP Exp	4,576		17,249	Funds required for legal fees generated in the negotiation of the Voluntary Planning Agreement with Macquarie University
4111041	Centres Strategy	From Res			(3,653)	Transfer from unspent grant to fund additional cost for Centres Strategy project
4111061	Consolidated LEP for Ryde	From Res			(4,577)	Funds transferred to LEP project to fund expenditure for works undertaken for the exhibition of DLEP 2011
4130041	Bennelong Bicentenary Exhibition	From Res	(11,500)		8,376	Project Stage 1 has been completed and unspent funding will be transferred to Live Neighbourhood Bennelong Bicentenary
4230063	Macquarie University Development	From Res	(4,576)		(3,535)	Funds required for legal fees generated in the negotiation of the Voluntary Planning Agreement with Macquarie University
	<b>Total Land Use Planning program</b>				<b>13,714</b>	
<b>Traffic &amp; Transport program</b>						
4930517	Meadowbank/Gladesville Traffic Study	NCP Inc			(100,000)	RMS funding for Project approved at Council meeting dated 11 December 2012
4930517	Meadowbank/Gladesville Traffic Study	NCP Exp			250,000	Expenditure for project funded part by RMS approved at Council meeting dated 11/12/2012
4930517	Meadowbank/Gladesville Traffic Study	From Res			(150,000)	Transfer from sec 94 to fund Meadowbank/Gladesville Traffic Study project
	<b>Total Traffic &amp; Transport program</b>					

# Quarterly Changes Report - Detailed

			Approved Budget 12/13	YTD Actual 12/13	Proposed Changes 12/13	Comments
<b>Economic Development program</b>						
4130003	Feasibility for Macquarie Park Shopfront	NCP Exp	97,000		(26,330)	Marketing Plan Project for Macquarie Park was completed under budget and balance has been transferred to Stage 2 of the project - the Implementation of Marketing Plan
4130249	Implementation of Marketing Plan	NCP Exp	50,000		26,330	Marketing Plan Project for Macquarie Park was completed under budget and balance has been transferred to Stage 2 of the project - the Implementation of Marketing Plan
4130003	Feasibility for Macquarie Park Shopfront	From Res	(97,000)		26,330	Marketing Plan Project for Macquarie Park was completed under budget and balance has been transferred to Stage 2 of the project - the Implementation of Marketing Plan
4130249	Implementation of Marketing Plan	From Res	(50,000)		(26,330)	Marketing Plan Project for Macquarie Park was completed under budget and balance has been transferred to Stage 2 of the project - the Implementation of Marketing Plan
<b>Total Economic Development program</b>						
<b>Foreshore program</b>						
4810206	Seawalls OPEX	Op Exp	628		13,084	To restore budget to pre 12/13 level in order to match previous costs levels and maintain previous and existing service
4810208	Launching Ramps OPEX	Op Exp	1,906		14,214	To restore budget to pre 12/13 level in order to match previous costs levels and maintain previous and existing service
<b>Total Foreshore program</b>					27,298	
<b>Regulatory program</b>						
2811081	Development Assessments	Op Inc	(844,600)	(517,464)	(50,000)	Estimated additional income
3911181	Parking Control	Op Inc	(22,176)	(45,207)	(14,000)	Additional income received
3911181	Parking Control	Op Inc	(268,380)	(408,338)	(100,000)	Additional income received
2811081	Development Assessments	Op Exp	1,078,044	563,654	(110,000)	Salary savings
2811081	Development Assessments	Op Exp	15,000	13,646	10,000	Increase budget to reflect the actual and offset by salary savings
2811081	Development Assessments	Op Exp	455,650	108,619	15,000	Increase the budget due to vacant staff position and funded by salary saving
3711141	Investigations	Op Exp	335,470	199,782	(5,000)	Salary savings
3911156	Macquarie Park Parking Scheme	Op Exp	84,872		(84,872)	Transfer to Parking Control program

# Quarterly Changes Report - Detailed

APPENDIX B

			Approved Budget 12/13	YTD Actual 12/13	Proposed Changes 12/13	Comments
3911156	Macquarie Park Parking Scheme	Op Exp	11,841		(11,841)	Reallocation budget with in Service Unit
3911156	Macquarie Park Parking Scheme	Op Exp	151,122		54,497	Transfer from Parking Control program
3911181	Parking Control	Op Exp	315,225	258,481	84,872	Transfer from Macquarie Parking Scheme program
3911181	Parking Control	Op Exp	54,497		(54,497)	Transfer to Macquarie Parking Scheme program
4011130	Impounding	Op Exp			10,000	Increase the budget to reflect the actual spending
3940005	Transport/Parking Technology	Cap Exp	665,474		(665,474)	Recommend to cancel the project
3940005	Transport/Parking Technology	From Res	(295,474)		295,474	Recommend to cancel the project
	<b>Total Regulatory program</b>				<b>(625,841)</b>	
<b>Internal Corporate Services program</b>						
5790001	Plant Suspense Control	Op Inc	(44,133)	44,316	91,133	Correction the budget for Fuel Tax Credit
5790001	Plant Suspense Control	Op Inc	(3,357,582)	(2,342,963)	(405,617)	Correction of Internal Plant Recovery Charges
1111001	Corporate Services Administration	Op Exp	575,155	324,445	50,000	Additional funds for Para-legal position
1211001	Finance Administration	Op Exp	15,914	14,051	10,000	Increase required for the Ryde Planning and Business Centre pickups, not originally budgeted, plus an increase in costs.
1211109	Finance Controlled Items	Op Exp			247,200	Reallocation depreciation costs
1311001	Rates & Revenue Administration	Op Exp	1,000	551	1,500	Additional fees for searches on properties for sale of land for unpaid rates
2411471	CPR, PDS & PMCOR - Maintenance	Op Exp			30,994	Software Licence and Support from LGSS, not originally budgeted
5710001	Fleet Services Unit Management OPEX	Op Exp	247,200	(399)	(247,200)	Reallocation depreciation costs
5710418	Internal Plant Recovery	Op Exp	(568,591)	(331,674)	246,140	Adjust Management Charge & Recovery Costs due to correction of depreciation costs
5790001	Plant Suspense Control	Op Exp	878,425	277,392	291,575	Correction of depreciation costs
5790001	Plant Suspense Control	Op Exp	100,786	478,927	679,214	Correction of depreciation costs
5790001	Plant Suspense Control	Op Exp	568,591	331,674	(246,140)	Adjust Management Charge and Recovery Costs due to correction of depreciation costs
8810001	Project Development Management	Op Exp		149,975	157,000	Increase the budget to reflect the actuals and offset by additional project management charges
8810001	Project Development Management	Op Exp	(2,153,658)	(1,942,739)	(157,000)	Increase the budget to reflect the actuals
1230412	Corporate Services Benchmarking	NCP Exp			2,600	Participation in the NSROC Corporate Services Benchmarking Project, as agreed at NSROC meeting

# Quarterly Changes Report - Detailed

			Approved Budget 12/13	YTD Actual 12/13	Proposed Changes 12/13	Comments
1230518	Review of Financial Assistance Grant	NCP Exp			5,000	Contribution towards a submission on the Review of the Financial Assistance Grant (FAG) calculations, coordinated by Sutherland Council
2424284	Budgeting Tool Software - Purchase	Cap Exp	16,100	8,100	2,200	Fix Chris21 pay dates in payroll tabs, plus bring Works & Assets commitments into Finance (Generated) tab
1211109	Finance Controlled Items	From Res			(295,474)	Project Transport/Parking Technology is recommended to be cancelled and carryover funds to be transferred to working capital
1311154	Macquarie Park Corridor Levy	To Res	1,225,360		7,919	Correct transfer to reserve of special rate income
1311233	Stormwater Management Charge	To Res	970,850		(500)	Correct transfer to reserve of special rate income
5710418	Internal Plant Recovery	To Res	568,591		(246,140)	Balance transfers to/from reserves to bring budget to account
5790001	Plant Suspense Control	To Res	1,032,756		560,624	Balance transfers to/from reserves to bring budget to account
	<b>Total Internal Corporate Services program</b>				<b>785,028</b>	
	<b>GRAND TOTAL</b>				<b>904,061</b>	
	<b>ADD BACK (Non-Cash) - Depreciation</b>				<b>970,789</b>	
	<b>NET CHANGES</b>				<b>(66,728)</b>	

# Consolidated Income & Expenditure Estimates

Includes all Special Rates & Levies

PROJECTED OPERATING RESULT	Original Budget 2012/2013 \$'000	C/Over Budget 2012/2013 \$'000	TOTAL Original Budget 2012/2013 \$'000	Sep Changes 2012/2013 \$'000	Dec Changes 2012/2013 \$'000	Mar Changes 2012/2013 \$'000	Jun Carryovers 2012/2013 \$'000	Jun Changes 2012/2013 \$'000	PROPOSED Budget 2012/2013 \$'000	ACTUAL YTD 2012/2013 \$'000
<b>OPERATING REVENUE</b>										
Rates & Annual Charges	60,554		60,554	192					60,746	60,927
User Charges & Fees	11,959		11,959	497	(54)				12,401	8,994
Interest	3,526		3,526		18				3,543	2,810
Other Operating Revenue	6,432		6,432	20	200				6,652	4,787
Operating Grants & Contributions	6,820		6,820	(1,496)	143				5,468	3,018
<b>TOTAL OPERATING REVENUE</b>	<b>89,291</b>		<b>89,291</b>	<b>(787)</b>	<b>306</b>				<b>88,810</b>	<b>80,536</b>
<b>OPERATING EXPENSES</b>										
Employee Costs	39,225		39,225	(16)	(321)				38,888	22,244
Materials & Contracts	24,678	1,322	26,000	907	870				27,777	14,091
Borrowing Costs	274		274						274	81
Other Operating Expenses	14,344	0	14,344	182	201				14,727	8,127
<b>TOTAL OPERATING EXPENSES</b>	<b>78,521</b>	<b>1,322</b>	<b>79,843</b>	<b>1,073</b>	<b>750</b>				<b>81,666</b>	<b>44,543</b>
<b>Operating Result Before Capital Amounts</b>	<b>10,770</b>	<b>(1,322)</b>	<b>9,448</b>	<b>(1,860)</b>	<b>(444)</b>				<b>7,144</b>	<b>35,993</b>
Capital Grants & Contributions	1,836	1,533	3,369	3,177	7,993				14,539	12,408
In-kind Contributions										
Net Gain / (Loss) on Disposal of Asset										15
<b>Total Capital Income</b>	<b>1,836</b>	<b>1,533</b>	<b>3,369</b>	<b>3,177</b>	<b>7,993</b>				<b>14,539</b>	<b>12,423</b>
<b>Operating Result Before Depreciation</b>	<b>12,606</b>	<b>211</b>	<b>12,817</b>	<b>1,317</b>	<b>7,548</b>				<b>21,683</b>	<b>48,416</b>
Depreciation & Impairment	19,711		19,711		971				20,682	756
<b>Operating Result</b>	<b>(7,105)</b>	<b>211</b>	<b>(6,894)</b>	<b>1,317</b>	<b>6,578</b>				<b>1,001</b>	<b>47,660</b>

# Consolidated Income & Expenditure Estimates

Includes all Special Rates & Levies

PROJECTED FUNDING	Original Budget 2012/2013 \$'000	C/Over Budget 2012/2013 \$'000	TOTAL Original Budget 2012/2013 \$'000	Sep Changes 2012/2013 \$'000	Dec Changes 2012/2013 \$'000	Mar Changes 2012/2013 \$'000	Jun Carryovers 2012/2013 \$'000	Jun Changes 2011/2012 \$'000	PROPOSED Budget 2012/2013 \$'000	ACTUAL YTD 2012/2013 \$'000
<b>OPERATING RESULT</b>	(7,105)	211	(6,894)	1,317	6,578				1,001	47,660
Funding										
ADD (Non-Cash) - Depreciation	19,711		19,711		971				20,682	756
ADD (Non-Cash) - ELE Accruals										
ADD (Non-Cash) - Interest on Security Deposits - Accruals										
ADD Book Value of Assets Disposed	1,000		1,000						1,000	446
<b>Cash Available to Fund Capital Expenditure</b>	<b>13,606</b>	<b>211</b>	<b>13,817</b>	<b>1,317</b>	<b>7,548</b>				<b>22,683</b>	<b>48,862</b>
<b>CAPITAL EXPENDITURE</b>										
Community Life	3,410	7,196	10,606	409	695				11,710	3,380
Environment & Planning	3,327	1,179	4,506	20	(625)				3,902	986
Public Works	12,176	1,543	13,719	984	2,830				17,534	6,216
Corporate Services	1,610	2,630	4,240	170	2				4,412	2,614
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>20,523</b>	<b>12,549</b>	<b>33,072</b>	<b>1,583</b>	<b>2,902</b>				<b>37,557</b>	<b>13,196</b>
<b>Cash Flow to Fund</b>	(6,917)	(12,338)	(19,255)	(266)	4,646				(14,874)	35,666
<b>Financed by:</b>										
Opening Working Capital	4,052	1,308	5,360						5,360	5,360
<b>Borrowings</b>										
New Borrowings		1,200	1,200						1,200	
Less: Loan Repayments	(381)		(381)						(381)	(361)
Net Loan Funds (Payments/Receipts)	(381)	1,200	819						819	(361)
<b>Reserves</b>	5,643	11,138	16,780	(72)	(4,580)				12,129	
<b>Closing Working Capital</b>	<b>2,397</b>	<b>1,308</b>	<b>3,705</b>	<b>(338)</b>	<b>67</b>				<b>3,433</b>	<b>40,665</b>