



CITY OF RYDE
**QUARTERLY
REVIEW
REPORT**

FIRST QUARTER 2017/18:
JULY – SEPTEMBER 2017

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General Manager

This Quarterly Review reports on the progress towards the achievement of the City of Ryde's Delivery Plan 2017-2021 including One Year Operational Plan 2017-18 as at 30 September 2017. Council monitors the progress of the Operational Plan on a quarterly basis, with the report highlighting Council's performance against key indicators and the planned projects.

As a result of the September Quarterly Review, Council's available Working Capital is projected to decrease by \$0.47 million to approximately \$5.64 million as at 30 June 2018. This level of Working Capital is currently adequate, and overall Council's financial position continues to be sound.

This report demonstrates Council's commitment to complete the majority of planned projects in our 2017/18 Operational Plan. In total there are 110 Capital and Non Capital projects, for completion by the 30 June 2018. The 110 projects are made up of our 2017/18 Operational Plan projects, new projects added throughout the quarter by Council resolution and projects carried over into this year from 2016/17. 105 projects had commenced during the June – September Quarter. Of these 4 were reported as completed, 3 were noted as requiring attention and 98 were reported as on track to be delivered as planned.

All Departments were progressing well towards delivering their Corporate Performance Indicator targets. The majority of corporate indicators are on track to achieve or exceed their annual targets by June 2018. As at September 2017, 28% of management positions were held by women, against a target of 35%.

The following financial summary is provided on the key components of Council's Operational Plan 2017-18 and is supported by detailed information in the appendices.

Quarterly Review Report 1 July – 30 September 2017

Highlights

September Quarterly Review

- Council's available Working Capital is projected to reduce by \$0.47 million to approximately \$5.64 million
- From the recommended budget adjustments two key items in the review are legal services (additional \$250k) and Council's overhead recovery from the Domestic Waste Services (\$230k)
- Proposed net increase in Transfers from Reserves of \$2.97 million.

2017/18	Original Budget 2016/17 (\$'000)	Carryover Budget 2016/17 (\$'000)	Previously Approved Changes (\$'000)	Revised Budget (\$'000)	Proposed Changes (\$'000)	Projected Budget (\$'000)	Actual YTD (\$'000)	Budget YTD (\$'000)	% Variance
Base									
Income	(119,609)			(119,609)	245	(119,364)	(93,458)	(90,001)	3.84%
Expenditure	95,232			95,232	839	96,071	16,601	25,101	-33.86%
Total Base	(24,377)			(24,377)	1,084	(23,294)	(76,856)	(64,900)	18.42%
Non-Capital									
Income	(20)	(172)		(192)		(192)	(12)	(192)	-93.51%
Expenditure	3,372	585		3,957	106	4,063	618	1,488	-58.46%
Total Non-capital	3,352	413		3,765	106	3,871	606	1,296	-53.27%
Capital									
Income	(20,414)	(433)		(20,847)	(2,544)	(23,391)	(4,236)	(5,537)	-23.49%
Expenditure	39,433	12,089		51,522	4,795	56,316	12,141	22,040	-44.91%
Total Capital	19,019	11,655		30,675	2,250	32,925	7,905	16,503	-52.10%
Transfers from reserves	(67,511)	(12,033)		(79,544)	(3,950)	(83,493)	(169)	(12,513)	-98.65%
Transfers to Reserves	68,945	(35)		68,910	980	69,890		(35)	-100.00%
Total Reserve Movements	1,434	(12,068)		(10,634)	(2,970)	(13,604)	(169)	(12,548)	-98.66%
Net Result Excluding Reserves	(2,006)	12,068		10,062	3,440	13,502	(68,346)	(47,102)	45.10%
Book Value of Assets	(1,000)			(1,000)		(1,000)	(170)	(250)	-32.09%
Advances									
Loan Proceeds	(350)			(350)		(350)		(88)	-100.00%
Loan Repayments	914			914		914	254	228	11.24%
Total Other Items	(436)			(436)		(436)	84	(109)	-177.42%
Net Result	(1,008)	0		(1,008)	470	(538)	(68,430)	(59,759)	14.51%

Quarterly Review Report 1 July – 30 September 2017

Financial Position – September Quarterly Review

Following this September quarterly budget review as stated, Council's financial position has improved with a net increase of \$1.36 million in Council's Operating Surplus. A majority of this increase will be \$2.54 million for RMS grant received in relation to Capital Projects.

Council's available Working Capital has reduced by \$0.47 million to \$5.64 million. The reduction is mainly due to \$0.25 million additional budget for Legal costs and \$ 0.23 million adjustments for Domestic Waste Overhead.

The Capital Works Program, YTD, is at approximately 21.56% net financially, excluding contributed assets.

Operating expenses, YTD, are within 35.24% (favourable) of the budgeted amounts, which is an acceptable result as at 30 September 2017.

Operating Income (Base Budget and Non-Capital & Capital Income) is projected to increase by \$2.30 million (1.63%) and Operating Expenses are projected to increase by \$0.95 million (0.95%), a net increase in Operating Surplus of \$1.36 million to \$42.81 million. This is a good result given council's tight revenue base.

Council had budgeted to undertake \$51.52 million of capital works. This is projected to increase by \$4.80 million, resulting in a revised total capital works budget of \$56.32 million.

Base Budget

Base Budget Income is projected to reduce by \$0.25 million to \$119.36 million, while Base Budget Expenses are projected to increase by \$0.84million to \$96.07 million, giving a net projected reduction in the Base Budget Surplus of \$1.08 million (-4.44%).

Non-Capital Budget

Non-Capital Expenses are projected to increase by \$0.11 million to \$4.06 million, giving a net projected increase in net Non-Capital Expenditure of \$0.11 million (2.81%).

Capital Budget

Capital Income is projected to increase by \$2.54 million to \$23.39 million, while Capital Expenses are projected to increase by \$4.80 million to \$56.32 million, giving a net projected increase in net Capital Expenditure of \$2.25 million (7.34%).

Reserve Movements

The net movement of Reserves was budgeted to be a net transfer from reserves of \$10.63 million for works carried over plus funding other works. This is projected to have a net increase of \$2.97 million from reserves to a total of \$13.60 million transfer from reserves.

Quarterly Review Report 1 July – 30 September 2017

Summary by Program – Net Financial Result

2017/18	Original Budget 2016/17 (\$'000)	Revised Budget (\$'000)	Proposed Changes (\$'000)	Projected Budget (\$'000)	Actual YTD (\$'000)	Budget YTD (\$'000)	% Variance
Strategic City program	128	128	-13	115	51	100	-49.68%
Organisational Development program	252	252	15	267	68	62	10.33%
Risk Management program	3,130	3,130	112	3,242	1,190	1,239	-3.97%
Community and Cultural program	2,976	2,976	33	3,010	319	835	-61.84%
Customer and Community Relations program	3,616	3,616	-1	3,615	756	919	-17.77%
Open Space, Sport & Recreation program	8,817	8,817	15	8,832	4,847	4,264	13.67%
Centres and Neighbourhood program	3,576	3,576		3,576	1,354	1,936	-30.08%
Library program	4,615	4,615	-6	4,610	1,095	1,425	-23.13%
Internal Corporate Services program	-37,870	-37,870	412	-37,458	-66,791	-61,065	9.38%
Governance and Civic program	3,939	3,939	28	3,968	1,107	1,513	-26.82%
Land Use Planning program	1,269	1,269	-3	1,266	-4,045	-4,620	-12.44%
Regulatory program	-1,325	-1,325	-336	-1,661	-601	-141	325.85%
Economic Development program	339	339		339	92	105	-12.21%
Catchment program	2,164	2,164	5	2,169	1,953	1,484	31.59%
Environmental program	625	625		625	260	178	45.95%
Traffic & Transport program	490	490	0	490	543	431	25.93%
Waste and Recycling program	-1,128	-1,128		-1,128	-17,301	-13,472	28.43%
Property Portfolio program	1,141	1,141	91	1,233	962	1,111	-13.44%
Roads program	569	569	117	686	4,544	2,711	67.60%
Foreshore program	87	87		87	190	322	-41.06%
Paths and Cycleways program	1,582	1,582		1,582	979	904	8.30%
GRAND TOTAL NET RESULT	-1,008	-1,008	470	-538	-68,430	-59,759	14.51%

CORPORATE PERFORMANCE DASHBOARD

Insights

Customer Satisfaction

Annual Indicator

Customer requests

95%

Acknowledged within 10 working days
Sep-17

Inward Correspondence

92%

Acknowledged within 10 working days
Sep-17

Complaints

66%

2 of 3 complaints resolved within agreed timeframes
Sep-17

Customer

Complaints – Council receives a small number of complaints. Due to the level of complexity, 1 complaint received during the Quarter was not resolved within the required timeframe.

Income

3.8%

Sep-17
Above YTD base budget approved income

Expenditure

-34%

Sep-17
Below YTD base budget approved expenditure

Project Status at Sep 2017

98 On Track
110 Projects in 2017-18

3 Requiring action
4 Completed
5 To Start

Financials and Projects

Expenditure - result is consistent with the Q1 2016-17 result of 35% below YTD Budget.

Lost Time Injuries

1

Lost time Injury during the Quarter
Sep-17

Women in Leadership

28%

Women in management positions
Sep-17

Audit Recommendations

83%

15 of 18 completed for the quarter to Sep-17

Organisation

Women in Leadership – As at September 2017, 28% of management positions were held by women, compared to a target of 35%.
Audit Recommendations – Three recommendations were not completed on time. Plans are in place for completion of these items.

City of Liveable Neighbourhoods

City of Wellbeing

City of Prosperity

City of Environmental Sensitivity

City of Connections

City of Harmony and Culture

City of Progressive Leadership

City of Liveable Neighbourhoods

A range of well-planned clean and safe neighbourhoods, and public spaces, designed with a strong sense of identity

GOAL ONE

All residents enjoy living in clean, safe, friendly and vibrant neighbourhoods

STRATEGIES

To create welcoming neighbourhoods that are inviting, safe and enjoyable.
To support a variety of uses and activities in our neighbourhoods, which contribute to a desirable lifestyle.
To collaborate with our partners to increase social and recreational opportunities in our neighbourhoods.

GOAL TWO

Our community has a strong sense of identity in their neighbourhoods and are actively engaged in shaping them.

STRATEGIES

To plan and design our neighbourhoods in response to our community's needs, wants and sense of belonging.
To encourage and support local identity and character in our suburbs and neighbourhoods and protect our local heritage.

GOAL THREE

Our neighbourhoods thrive and grow through sustainable design, planning and regulation that support community needs.

STRATEGIES

To design our city to reflect the unique character, identity and housing needs of our community.
To pursue sustainable design and adopt best practice in the planning of our suburbs and neighbourhoods.
To create active public places and spaces through good planning and design.

Summary

Delivery of this outcome is progressing well.

2017/18 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
Base						
Income	(4,483)	(354)	(4,837)	(1,465)	(1,036)	41.36%
Expenditure	9,613	74	9,687	2,187	2,447	-10.63%
Total Base	5,129	(280)	4,850	722	1,411	-48.80%
Non-Capital						
Income						
Expenditure	556		556	72	166	-56.85%
Total Non-Capital	556		556	72	166	-56.85%
Capital						
Income						
Expenditure	532	(6)	527	144	176	-18.48%
Total Capital	532	(6)	527	144	176	-18.48%
Transfers from reserves	(1,159)	6	(1,153)	(21)	(72)	-70.86%
Transfers to Reserves	99		99		(21)	-100.00%
Total Reserve Movements	(1,060)	6	(1,054)	(21)	(94)	-77.44%
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Loan Proceeds						
Net Result for Outcome	5,158	(280)	4,878	917	1,660	-44.78%

Outcome: A City of Liveable Neighbourhoods

Performance Indicators 2017/18

Measure	Program	Target	Result	Status	Comments
# of food premises inspections, annually	Regulatory Program	≥ 850	149	Annual Measure	Target expected to be achieved by end of quarter 4. The target is an annual target that is cumulative across the 4 quarters

Operational plan projects for 2017/18

Centres and Neighbourhoods Program		Time	Cost	Scope	Delivery date	Approved budget	YTD Actual	Comments
Neighbourhood Centre Renewal		on track	on track	on track	Jun-18	109,800	19,274	
CF	Gladesville Clocktower Monument Conservation	on track	on track	on track	Dec-17	100,866	66,899	Restoration of the clock tower is complete. Some minor works around the tower are ongoing.
CF	Ryde Town Centre Monuments	on track	on track	on track		23,100	2,250	
Night Time Economy Implementation (Stage 1)		on track	on track	on track	Jun-18	400,000	60,000	An EOI was undertaken for the lighting project and evaluation of potential suppliers will be finalised in early Q2.
Land Use Planning program								
Local Environmental Plan Review		on track	on track	on track	2018-19	120,000	-	Council's review of its LEP will respond to the Greater Sydney Commission's District Plan, which is anticipated for finalisation late in Q2.
CF	Affordable Housing Calculator	on track	on track	on track	Jun-18	15,000	11,680	
Open Space, Sport & Recreation program								
Update Open Space Planning Master Plan		on track	on track	on track	Jun-18	200,000	13,927	A draft Generic Plan of Management has been developed in Q1 and this will be reviewed to confirm legislative compliance in Q2.
CF	Street Tree Planting Program	on track	on track	on track	Jun-18	88,447	41,261	Locations of tree plantings to be finalized.
CF	Denistone East Bowling Club - Future Use	on track	on track	on track	Jun-18	21,100	-	Participants in consultation advised of Council resolution.

City of Wellbeing

A healthy and safe community, with all supported throughout their life by services, facilities and people.

GOAL ONE

Our residents are encouraged and supported to live healthy and active lives.

STRATEGIES

To offer a range of cultural, sport, recreational and leisure facilities to meet the needs of all.

To provide a variety of activities that encourage social interaction and stimulate every day wellbeing.

To collaborate with our partners to encourage more people to lead healthy and active lives locally.

GOAL TWO

All residents feel supported and cared for in their community through the provision of ample services and facilities.

STRATEGIES

To provide services and facilities that meets the needs and challenges of all our community, throughout the cycles of their life.

To collaborate with our partners to offer the whole community a range of quality services and facilities.

To influence decision makers to provide health and welfare services that meet the needs of all our community..

GOAL THREE

Residents feel secure and included in an environment where they can connect socially and are supported by their neighbours.

STRATEGIES

To encourage a healthy, happy, inclusive and active community where neighbours look out for each other.

To provide safe community spaces and places for people to meet and get to know each other.

Summary

Delivery of this outcome is progressing well. There are two projects that are not on track for time and one in respect of budget.

2017/18 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
Base						
Income	(8,230)	(5)	(8,235)	(2,384)	(2,357)	1.16%
Expenditure	17,302	(172)	17,130	3,935	4,433	-11.23%
Total Base	9,072	(177)	8,895	1,551	2,076	-25.31%
Non-Capital						
Income	(134)		(134)		(134)	-100.00%
Expenditure	531		531	15	344	-95.63%
Total Non-Capital	397		397	15	209	-92.82%
Capital						
Income	(360)		(360)	(14)	(360)	-96.22%
Expenditure	18,442	535	18,978	3,227	11,136	-71.02%
Total Capital	18,082	535	18,617	3,214	10,775	-70.17%
Transfers from reserves	(22,510)	(535)	(23,045)		(8,549)	-100.00%
Transfers to Reserves	4,467		4,467		50	-100.00%
Total Reserve Movements	(18,042)	(535)	(18,578)		(8,499)	-100.00%
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments	275		275	102	69	48.10%
Total Loan Proceeds	275		275	102	69	48.10%
Net Result for Outcome	9,784	(177)	9,607	4,882	4,630	5.43%

Outcome: A City of Wellbeing

Performance Indicators 2017/18

Measure	Program	Target	Result	Status	Comments
% capacity of parks/fields booked (capacity based on 8 hour booking per day)	Open space, sport and recreation program		32%	On Track	On track to meet annual target
% compliance - % compliance with pool water bacteriological criteria at the RALC	Open space, sport and recreation program	= 100%	100%	On Track	
Number of participants in organised sport on Council's active open space areas	Open space, sport and recreation program	> 500,000	136000	On Track	On track to meet annual target
Number of visitors to RALC	Open space, sport and recreation program	≥ 790,000	161,432	On Track	On track to meet yearly target

Operational plan projects for 2017/18

Community and Cultural program	Time	Cost	Scope	Delivery date	Approved budget	YTD Actual	Comments
CF Community Buildings Renewal	on track	on track	on track	Jun-18	442,043	75,762	
Library program							
Community Buildings Renewals - Libraries	on track	on track	on track	Jun-18	100,000	15,000	
Digital enhancement for Libraries	on track	on track	on track	Jun-18	34,000	743	
CF RFID equipment replacement	on track	on track	on track	Mar-18	212,000	-	Installation scheduled for October 2017
Open Space, Sport & Recreation program							
RALC Asset Renewal	on track	on track	on track	Jun-18	145,000	2,200	Projects reviewed and amended to meet current operating demands and asset conditions
Sportsground Amenities Renewal & Upgrade	on track	on track	on track	May-18	530,000	96,120	
Sportsfield Floodlighting Expansion	on track	on track	on track	Jun-18	150,000	22,500	Development Application currently on Public Exhibition
CF Shrimptons Creek Corridor Embellishment (Precinct Activation)	on track	on track	on track	2018-19	2,850,114	486,189	
CF Development of the Olympic Park Strategic Plan and Master Plan	on track	on track	on track	Jun-18	396,915	15,037	There are 6 stages to the project. Stage 1 (Background Report) is complete, Stage 2 (Community Facility Analysis & Report) is 70% complete and Stage 3 (Stakeholder Consultation) is 90%
CF Implementation of Children Play Plan -P2	on track	on track	on track	Dec-17	285,674	228,958	
CF Construction of Skate Facilities within City of Ryde	on track	on track	on track	Jun-18	547,001	91,086	Concept design finalised following community consultation. Drafting of tender documents has commenced.
CF Sportsfield Floodlighting Renewal	on track	on track	on track	Apr-18	253,407	41,043	
CF Sportsfield Renewal & Upgrade	on track	on track	on track	Apr-18	1,016,792	260,473	
CF Playground Renewal & Upgrade	on track	on track	on track	Jun-18	1,023,170	303,712	John Miller Complete, Lynelle under construction, External design consultants sought for 2 playground designs.

		Time	Cost	Scope	Delivery date	Approved budget	YTD Actual	Comments
CF	Passive Parks Expansion and Improvement	on track	on track	on track	May-18	721,753	204,287	
CF	Synthetic Playing Surfaces Expansion	on track	on track	on track	Feb-18	3,891,331	1,397,314	Project delayed due to site sub-grade issues. Issues resolved and works underway for delivery prior to winter sports season.
Strategic City program								
CF	Lachlan's Line - Community Facility	on track	on track	on track	Jun-18	17,764	25,970	Detailed specifications have been provided to the developer who is responsible for returning a Detailed Design Package to Council for assessment.

City of Prosperity

Creating urban centres which champion business, innovation and technology to stimulate economic growth and local

GOAL ONE

Our Community and businesses across the city flourish and prosper in an environment of innovation progression and economic growth.

STRATEGIES

To create a strong economic direction, with incentives that encourages new and diverse business investment and opportunities.

To work with relevant partners to share our brand, provide facilities and services to attract and retain local business in our city.

To share growth, prosperity and opportunities across the whole community.

GOAL TWO

Our city is well-designed and planned to encourage new investment, local jobs and business opportunities.

STRATEGIES

To respond in our planning, now and in the future, to global and metropolitan trends.

To provide innovative and integrated solutions to locate jobs, transport and housing together, to reduce time and travel costs and improve amenity.

To design retailing places that encourage and attract a diversity of business opportunities and jobs.

GOAL THREE

Macquarie Park is recognised globally and locally as an innovative education and technology hub.

STRATEGIES

To brand, design and activate Macquarie Park as a distinctive, attractive and sustainable high technology centre of regional excellence.

To take a leadership role to improve movement to, from, through and within Macquarie Park.

To optimise and promote Macquarie Park's distinctive qualities, to attract and create new and ongoing investment, assisting business to contribute to the Ryde community.

Summary

Delivery of this outcome is progressing well. One project, Multi Function Poles in Macquarie Park has experienced concerns in respect of scope and costs. However, awaiting confirmation that this will not be impacted by the timing of the bus priority lanes by RMS.

2017/18 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
Base						
Income	(16)		(16)	(1)	(4)	-69.00%
Expenditure	1,460		1,460	312	377	-17.40%
Total Base	1,444		1,444	310	373	-16.86%
Non-Capital						
Income						
Expenditure	493	6	499	80	159	-49.98%
Total Non-Capital	493	6	499	80	159	-49.98%
Capital						
Income						
Expenditure	3,841		3,841	538	1,728	-68.87%
Total Capital	3,841		3,841	538	1,728	-68.87%
Transfers from reserves	(4,449)	(6)	(4,454)	(15)	(1,072)	-98.60%
Transfers to Reserves						
Total Reserve Movements	(4,449)	(6)	(4,454)	(15)	(1,072)	-98.60%
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Load Proceeds						
Net Result for Outcome	1,329		1,329	913	1,189	-23.21%

Performance Indicators 2017/18

Measure	Program	Target	Result	Status	Comments
Mean gross assessment time (in days)	Regulatory Program	< 87	82	On Track	
Mean gross determination time - commercial, retail, office	Regulatory Program	< 91	58	On Track	
Mean gross determination time – residential alts & adds	Regulatory Program	< 77	43	On Track	
Mean gross determination time – single new dwellings	Regulatory Program	< 105	76	On Track	
Mean no. of DAs per EFT	Regulatory Program	> 57	17.6	Annual Measure	Q1 results provided. The Assessment Department are on target to achieve the annual figure.
Total approved development value (in millions)	Regulatory Program	> 0	563.4	On Track	

Operational plan projects for 2017/18

Centres and Neighbourhood program	Time	Cost	Scope	Delivery date	Approved budget	YTD Actual	Comments
Transport Management Association	on track	on track	on track	Jun-18	100,000	-	
CF Multi Function Poles in Macquarie Park	action required	action required	action required	2018-19	1,227,437	114,695	A project schedule will be finalised pending confirmation that timing of works will not be impacted by RMS works relating to the rail shutdown bus priority lanes.
CF West Ryde Plaza	on track	on track	on track	Jun-18	1,151,415	224,020	Concept designs developed - consultation scheduled for Q2.
CF Town Centre Upgrade Renewal	on track	on track	on track	Jun-18	1,351,655	199,243	Yr2 of 3 year project. Design consultation with local business was held in Q1.
Community and Cultural program							
CF Macquarie-Ryde Futures - PhD - Social Inclusion and building resilience	on track	on track	on track	Jun-18	30,000	-	This is a three year project, a PHD student has been appointed and update meetings with Council's Capacity Building and Social Development Unit have been held. The first phase of project, being the literature review has commenced & regular update meeting with the University will take place over the course of this project.
Economic Development program							
Centres Activation Program (Town and Neighbourhood Centres)	on track	on track	on track	Jun-18	150,000	37,145	15 Food Truck Trial Approvals have been issued to date.
Economic Development Plan Implementation	on track	on track	on track	Jun-18	40,000	8,388	Small Biz Bus visit arranged for West Ryde. EDAC met on 23 August 2017 - feedback on the upcoming Shop Local campaign was provided. STEM Careers for Women Event held as part of Council's Women Employment Bootcamp series - attended by over 100 women interested in pursuing a STEM career. Council and the Ryde Business Forum also sponsored the Thriving Communities event - attended by over 150 business and community leaders.
Implementation-Macquarie Park Marketing Plan	on track	on track	on track	Jun-18	75,000	8,040	Community of Practice Manufacturing Group (established following the Get Connected - Advanced Manufacturing Forum) met in Q1.

	Time	Cost	Scope	Delivery date	Approved budget	YTD Actual	Comments
Land Use Planning program							
CF	Macquarie-Ryde Futures - PhD - Housing and Community Development (Macquarie Park)	on track	on track	on track	Jun-18	30,000	- Student selected and subject confirmed. First invoice to be received in Q2.
Open Space, Sport & Recreation program							
CF	Macquarie Park, Waterloo Rd	on track	on track	on track	2018-19	6,000,000	- Negotiations with Properties NSW regarding the delivery of the park are ongoing.
Strategic City program							
	Wireless Services and Smart Technologies Implementation in Macquarie Park	on track	on track	on track	Jun-18	50,000	-

City of Environmental Sensitivity

Working together as a community to protect and enhance our natural and built environments for the future.

GOAL ONE

Our residents, businesses and visitors collaborate in the protection and enhancement of our natural environment.

STRATEGIES

To raise awareness in our community on the future challenges to our natural environment and the actions required to mitigate them.

To actively collaborate with our community and businesses to care for and enhance our environment.

To provide incentives which encourage all to enhance, preserve and protect our natural ecosystems.

GOAL TWO

To encourage and enable all our residents to live a more environmentally sensitive life.

STRATEGIES

To collaborate with relevant partners to facilitate simple and flexible planning controls, to encourage our community to embrace sustainable development.

To promote and offer education on the benefits and savings that can be achieved by supporting sustainable lifestyles.

GOAL THREE

As we grow, we protect and enhance the natural and built environments for future enjoyment and manage any impacts of climate change.

STRATEGIES

To lead by example and demonstrate environmental sensitivity in all that we do.

To work collaboratively with neighbouring councils to develop measures to protect our natural environment and bio-diversity.

To take a leadership role and enhance our capacity to manage any impact of climate change and protect our community.

Summary

Delivery of this outcome is progressing well.

2017/18 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
Base						
Income	(21,827)	(538)	(22,365)	(20,235)	(18,599)	8.79%
Expenditure	23,734	(271)	23,462	3,388	5,918	-42.76%
Total Base	1,906	(809)	1,097	(16,847)	(12,681)	32.85%
Non-Capital						
Income						
Expenditure	482		482	257	158	62.95%
Total Non-Capital	482		482	257	158	62.95%
Capital						
Income	(55)	(400)	(455)		(55)	-100.00%
Expenditure	5,911	400	6,311	1,896	1,867	1.54%
Total Capital	5,855	400	5,855	1,896	1,812	4.64%
Transfers from reserves	(24,511)	244	(24,267)		(715)	-100.00%
Transfers to Reserves	19,566	533	20,099			
Total Reserve Movements	(4,946)	777	(4,168)		(715)	-100.00%
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Loan Proceeds						
Net Result for Outcome	3,298	(32)	3,266	(14,694)	(11,426)	28.60%

Outcome: A City of Environmental Sensitivity

Performance Indicators 2017/18

Measure	Program	Target	Result	Status	Comments
% of stormwater assets that are condition level 4 or better	Catchment Program	99%	99%	Annual Measure	
% reduction in water used - all facilities below 2003/04 base year (shared with Operations)	Environmental Program	≥ 15	13.9	On Track	Annual Measure (Quarterly comparison with base year trending better than target)

Operational plan projects for 2017/18

Catchment program	Time	Cost	Scope	Delivery date	Approved budget	YTD Actual	Comments
Shepherds Bay Outlet	on track	on track	on track	Jun-18	100,000	15,000	Design and construction during 2017/18.
Ann Thorn Park Catchment Works	on track	on track	on track	Jun-18	600,000	90,000	Design and construct in 2017/18. Project is related to the Holdmark Trunk Drainage Stages 6-9 due for completion in February 2018.
CF Stormwater Asset Replacement Renewal	on track	on track	on track	Jun-18	1,940,000	845,018	4 projects constructed. 8 designs completed. Program is on track to be delivered
CF Stormwater Improvement Works Renewal	on track	on track	on track	Jun-18	1,275,138	533,050	2 projects have been constructed. Program is on track to be delivered
Environmental program							
SWAP_ Waste - to - Art	on track	on track	on track	2018-19	32,000	17,808	SWAP project for 16/17 completed as per brief in August 2017. Council hosted 4 community workshops for students and adults to create and submit entries to the Art Prize. 160 entries and 79 works exhibited at See St Gallery, Meadowbank. Exhibition well received with over 200 attendees. Stage 1 of Project delivered on time and budget.
CF RALC Multi-Purpose Centre - Solar	on track	on track	on track	May-18	670,779	108,059	Year 2 of 2 Year project.
Open Space, Sport & Recreation program							
Ryde Biodiversity Plan - Implementation	on track	on track	on track	Jun-18	140,000	-	Companion animals flyer near completion to roll out for Field of Mars reserve. Working with Rangers for generic companion animals flyer roll out in 2017.
CF Terry Creek Walking Trail	on track	on track	on track	2018-19	351,377	45,000	Year 2 of 4 year project. Ultimately 2km trail to be constructed. On-ground works will be delivered in stages. Project completion scheduled 2019-20. Masterplan for trail has been developed. Community consultation plan underway and being rolled out. 40 households directly affected by trail door knocked and mail out sent to residences in the surrounding area. A 'Have your say' page has been launched on the website and 'drop in' session organised for 28 October.
CF Park & Open Space Tree Planting Program	on track	on track	on track	Jun-18	73,341	21,126	

	Time	Cost	Scope	Delivery date	Approved budget	YTD Actual	Comments
Waste and Recycling program							
	on track	on track	on track	Jun-18	75,000	17,339	44 Residential audits conducted. 1 x Solar Battery event - attendance with over 200 ppl at Macquarie University. Online promotion and mailouts continue. Yearly evaluation underway
	on track	on track	on track	2018-19	185,000	196,891	Annual contribution to the NSROC operated Community Recycling Center.
	on track	on track	on track	Jun-18	600,000	182,748	Contamination study being undertaken on site, to determine soil conditions.
	on track	on track	on track	Jan-18	300,000	55,144	
CF	on track	on track	on track	Jun-18	14,599	4,258	Investigating further locations to install mobile recycling units
CF	on track	on track	on track	Jun-18	35,395	19,275	Interactive trailer is in the field - managed by Rangers and Waste..
	on track	on track	on track	Jun-18	-	1,879	

City of Connections

Access and connection to, from and within the City of Ryde. Providing safe, reliable and affordable public and private travel, transport and communication infrastructure.

GOAL ONE

Our residents, visitors and workers are able to easily and safely travel on public transport to, from and within the City of Ryde

STRATEGIES

To improve transport connections between our centres, neighbourhoods and workplaces, that are accessible and safe.

To collaborate with relevant parties to maintain and develop better transport options that are convenient, safe, affordable and sustainable.

To encourage the use of environmentally friendly transport options..

GOAL TWO

Our community has the option to safely and conveniently drive, park, cycle or walk around their city.

STRATEGIES

To improve connectivity between and accessibility to our suburbs, centres, open spaces and places.

To improve car parking options in our busiest centres.

To influence decision makers so they respond to our major road, cycle and pathway needs.

GOAL THREE

Our residents, visitors, workers and businesses are able to communicate locally and globally..

STRATEGIES

To create publicly available spaces that offer access to communication technologies.

To create a WiFi City that offers our community accessible and flexible communication.

To collaborate with others to provide emerging communication technology in our city.

Summary

Delivery of this outcome is progressing well. The Pedestrian Access & Mobility Plan for Macquarie Park was completed during the Quarter. The Eastwood Transport Management and Access Plan requires action in relation its budget.

2017/18 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
Base						
Income	(9,906)	513	(9,393)	(2,116)	(2,372)	-10.79%
Expenditure	11,033	43	11,077	2,662	2,813	-5.37%
Total Base	1,128	556	1,684	546	441	23.85%
Non-Capital						
Income	(25)		(25)		(25)	-100.00%
Expenditure	85	160	245	17	85	-80.53%
Total Non-Capital	60	160	220	17	60	-72.40%
Capital						
Income	(20,431)	(2,144)	(22,575)	(4,053)	(5,121)	-20.85%
Expenditure	16,432	3,665	20,097	4,996	5,067	-1.40%
Total Capital	(3,999)	1,521	(2,478)	943	(54)	-1851.53%
Transfers from reserves	(16,081)	(2,127)	(18,208)	(60)	(1,329)	-95.50%
Transfers to Reserves	19,945		19,945		(55)	-100.00%
Total Reserve Movements	3,864	(2,127)	1,737	(60)	(1,383)	-95.68%
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Loan Proceeds						
Net Result for Outcome	1,053	110	1,163	1,445	(937)	-254.29%

Outcome: A City of Connections

Performance Indicators 2017/18

Measure	Program	Target	Result	Status	Comments
% of Seawalls that are condition level 4 or better	Foreshore Program		95%	On Track	
# Shop Ryder passengers transported, annually	Traffic & Transport Program	> 38,000	11,259	Annual Measure	Tracking to exceed target this year. The target is an annual target that is calculated cumulatively from the quarterly results

Operational plan projects for 2017/18

Centres and Neighbourhood program	Time	Cost	Scope	Delivery date	Approved budget	YTD Actual	Comments
CF Ped Acces & Mobility Plan - Macquarie Park	Complete	Complete	Complete	Oct 17	80,361	36,318	Carry over from 16/17 completed 1st quarter 17/18
Foreshore program							
CF Seawalls/Retaining Walls Refurbishment	on track	on track	on track	Jun-18	1,810,384	184,824	Construction for Morrison Bay seawall due to commence November 2017.
Internal Corporate Services program							
CF Integrated Field Connectivity	on track	on track	on track	Dec-17	23,688	25,567	Test system to be rolled out in November. Once testing is completed, final version will be rolled out with bug fixes and enhancements
Paths and Cycleways program							
Footpath Construction Renewal	on track	on track	on track	Jun-18	850,000	138,118	Rowe Street, community consultation has been completed.
Cycleways Construction - Expansion	on track	on track	on track	May-18	350,000	60,996	Design Development of all projects. QTR1 adjustment to accept RMS funding for Epping Road Cycleway.
Footpath Construction Expansion	on track	on track	on track	May-18	799,000	325,013	6 footpaths completed. 4 footpaths programmed to be completed by December 2017.
Roads program							
Heavy Patching	on track	on track	on track	May-18	273,180	55,232	
Flood Mitigation/Constitution Road Upgrade	on track	on track	on track	Apr-18	1,000,000	169,331	RFQ documentation being prepared for detailed design.
Road Resurfacing Renewal	on track	on track	on track	Mar-18	5,630,760	2,339,443	10 Roads completed this quarter.
Road Kerb Renewal	on track	on track	on track	Jun-18	3,525,620	1,100,028	3 projects completed this quarter. 3 projects scheduled for construction in Quarter 2.
ITS Implementation	on track	on track	on track	Jun-18	150,000	40,779	Draft policy in development. Local Area Traffic Calming Policy.
CF Bridge Upgrade / Renewal	on track	on track	on track	Feb-18	100,239	105,926	
Traffic & Transport program							
Bus Shelters - new	on track	on track	on track	Mar-18	60,000	47,847	RFQ documents currently being prepared. Two sites to be installed.
Bus Stop DDA compliance	on track	on track	on track	Jun-18	195,500	29,063	Designs anticipated by end of October 2017.
Bus Stop Seats - new	on track	on track	on track	Mar-18	35,800	5,370	25 seats are due for delivery in January 2018.
Tree Renewal	on track	on track	on track	May-18	175,000	26,250	

	Time	Cost	Scope	Delivery date	Approved budget	YTD Actual	Comments
Traffic Calming Devices	on track	on track	on track	Jun-18	435,000	219,981	Design in progress, report tabled at September Traffic Committee for Technical approval of Watts, Donovan and Tallwood LATM measures
Road Safety Upgrades and Improvement	on track	on track	on track	May-18	50,000	7,500	
Traffic Facilities Renewal	on track	on track	on track	Apr-18	174,000	35,860	
CF Centre Pedestrian Accessibility & Mobility Plans for Ryde	on track	on track	on track	Mar-18	48,829	-	Both Meadowbank West and West Ryde PAMPs approved by ET for public exhibition for 28days. Both PAMPs exhibited in all libraries and promoted in NDT. Final draft to be closed pending community submissions.
CF PAMP Implementation Works - Central, East and West Wards	on track	on track	on track	Jun-18	287,091	41,779	PAMP project team working with Assets and Civil to integrate PAMP works under existing projects and to include in mapping projects to find cost and delivery efficiencies.
CF Roundabout Monash/Buffalo Roads	on track	on track	on track	May-18	333,225	-	Alternative proposal Options testing in progress and a second tier solution is being investigated. To be completed in QTR2.
CF Devlin Street Traffic Study	on track	on track	on track	Feb-18	36,000	16,514	Council has commissioned a base case traffic generation and distribution report for the Devlin Street pinch point.
CF Eastwood Transport Management and Access Plan 2008	on track	action required	on track	Feb-18	93,621	881	Finalised design following feedback from Parramatta Council (PCC). QTR1 budget adjustment for additional funds to meet PCC technical requirements.

City of Harmony and Culture

A welcoming and diverse community, celebrating our similarities and differences, in a vibrant city of culture and

GOAL ONE

Our residents are proud of their diverse community, celebrating their similarities and differences.

STRATEGIES

To provide activities and opportunities for people to share and celebrate their unique cultures.

To bring people together in their local neighbourhoods to encourage connection and belonging.

To create a distinct local identity built on our city's character and cultural heritage.

GOAL TWO

People living in and visiting our city have access to an inclusive and diverse range of vibrant community and cultural places and spaces.

STRATEGIES

To create and activate diverse cultural spaces and places for people to come together.

To support opportunities for creative industries to flourish in our city.

To collaborate and work with relevant parties to enhance the community's capacity to deliver and enjoy cultural activities.

GOAL THREE

Our community is able to learn and grow through a wealth of art, culture and lifelong learning opportunities.

STRATEGIES

To collaborate with relevant partners to develop and deliver education and lifelong learning opportunities in our city.

To provide a diversity of art, heritage, cultural and learning activities and opportunities in our city.

Summary

Delivery of this outcome is progressing well. Issues impacting the delivery of the home modification service are being resolved.

Delivery of the 2017 NSW Youth Council Conference is now complete, and scoping of the Art Project will be completed with the newly created Arts Committee.

2017/18 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
Base						
Income	(1,235)	(91)	(1,326)	(552)	(270)	104.24%
Expenditure	5,481	305	5,785	1,396	1,423	-1.89%
Total Base	4,246	214	4,459	844	1,153	-26.80%
Non-Capital						
Income	(33)		(33)	(12)	(33)	-61.97%
Expenditure	298		298	83	167	-50.03%
Total Non-Capital	265		265	71	134	-47.11%
Capital						
Income						
Expenditure	577		577	106	122	-13.32%
Total Capital	577		577	106	122	-13.32%
Transfers from reserves	(679)		(679)	(31)	(21)	45.50%
Transfers to Reserves	245		245		(9)	-100.00%
Total Reserve Movements	(433)		(433)	(31)	(30)	2.08%
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Loan Proceeds						
Net Result for Outcome	4,655	214	4,868	989	1,378	-28.22%

Outcome: A City of Harmony and Culture

Performance Indicators 2017/18

Measure	Program	Target	Result	Status	Comments
% capacity of leased halls booked (capacity based on 8 hour booking per day)	Community and Cultural Program	60%	81%	On Track	81% achieved , target 60%
% capacity of leased meeting rooms booked (capacity based on 8 hour booking per day)	Community and Cultural Program	40%	79%	On Track	79% achieved ; target 45%
% customer satisfaction index for CoR's home modification and maintenance service	Community and Cultural Program	≥ 90%	No Data	On Track	Whilst attendance is below targets, mainly due to OT shortages and changes to Myaged care a great result and highest to date
% of program and policy initiatives demonstrating collaboration	Community and Cultural Program		No Data	On Track	Survey to be conducted towards the end of the financial year
No. of clients using the home modification service	Community and Cultural Program		49	Off Track	The recent sector changes have placed a higher burden on Myaged care , this has lead to applications for support being processed at a slower rate. There is also a shortage occupational therapist (OTs) which has lead to referrals being processed and made to council much slower . A meeting has been arranged between Council, Myaged care , Ryde Hospital and Royal Rehab . It is envisaged that whilst this in a temporary set back in relation to referrals in the short term the difficulty that Councils HMMS program would encounter would be in the programs ability to cater for the work requirements once the referral backlog is cleared at an OT level .
No. of people attending key events and programs conducted by CoR	Community and Cultural Program		910	On Track	Events included , RYDE Youth Theater Performances , Naidooc week , Stem careers boot camp and NSW youth conference .
Number of library loans per capita	Library Program	≥ 7.2	1.84	Annual Measure	On track for annual target
Number of visits to the libraries annually	Library Program	≥ 960,000	270,043	Annual Measure	On track for annual result

Operational plan projects for 2017/18

Community and Cultural program	Time	Cost	Scope	Delivery date	Approved budget	YTD Actual	Comments
CF Ryde Remembers - ANZAC	on track	on track	on track	Dec-17	18,078	220	
CF Art Project	on track	on track	action required	2018-19	36,100	-	The scope of this project will be consulted with the newly created Arts Committee
CF 2017 NSW Youth Council Conference	complete	complete	complete	Sep-17	99,091	65,156	Project delivered
Land Use Planning program							
Heritage Grants Scheme	on track	on track	on track	Jun-18	20,000	3,323	
Macquarie Library and Creativity Hub Design	on track	on track	on track	2018-19	50,000	-	
Library program							
Online Interactive Newspaper Reading Desks	on track	on track	on track	Jun-18	90,000	13,500	Evaluation of solutions underway. Project may be deferred or cancelled if no solution is available
Library Books	on track	on track	on track	Jun-18	487,190	91,464	Ongoing purchase of books

City of Progressive Leadership

A well led and managed city, supported by ethical organisations which deliver projects and services to the community by listening, advocating and responding to their

GOAL ONE

Our city is well led and managed.

STRATEGIES

To lead, govern and regulate in an ethical, equitable, transparent and accountable way.

To be responsive to the changing needs of our community.

To unite decision makers to deliver.

GOAL TWO

The City of Ryde will deliver value for money services for our community and our customers.

STRATEGIES

To optimise value for money and deliver responsible spending across all of our services.

To provide our customers with a continuously improving best practice service.

To use knowledge and foresight to strategically plan and deliver services to meet the changing needs of our city.

GOAL THREE

Our residents trust their council, feel well informed, heard, valued and involved in the future of their city

STRATEGIES

To make our community aware of things happening in their city that impact on the daily lives.

To engage and consult with the whole community to ensure they have a voice, and that feedback is captured and considered.

To deliver a brand identity for our city that engages the community and promotes its positive attributes and direction.

Summary

In this quarter Council has successfully completed the Election of its new Council on 9 September 2017.

Council's induction program was undertaken through October, fully inducting all Councillors on key council policies and a full overview of Council's operations, policy framework and financial position.

Council's Resources Strategy was updated and adopted by Council at its meeting on 25 July 2017.

All other projects for the Progressive Leadership Outcome including the review of Council's Community Strategic Plan are on track to be delivered as planned.

2017/18 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
Base						
Income	(73,912)	719	(73,192)	(66,704)	(65,362)	2.05%
Expenditure	27,523	861	28,384	2,976	7,918	-62.42%
Total Base	(46,388)	1,580	(44,808)	(63,728)	(57,445)	10.94%
Non-Capital						
Income						
Expenditure	1,512	(60)	1,452	94	409	-76.94%
Total Non-Capital	1,512	(60)	1,452	94	409	-76.94%
Capital						
Income				(170)		
Expenditure	5,785	200	5,985	1,235	1,944	-36.48%
Total Capital	5,785	200	5,985	1,065	1,944	-45.22%
Transfers from reserves	(10,155)	(1,532)	(11,687)	(42)	(755)	-94.47%
Transfers to Reserves	24,587	447	25,033			
Total Reserve Movements	14,432	(1,085)	13,347	(42)	(755)	-94.47%
Book Value of Assets	(1,000)		(1,000)	(170)	(250)	-32.09%
Advances						
Loan Proceeds	(350)		(350)		(88)	-100.00%
Loan Repayments	639		639	152	160	-4.66%
Total Loan Proceeds	(711)		(711)	(18)	(178)	-90.12%
Net Result for Outcome	(25,371)	635	(24,736)	(62,628)	(56,024)	11.79%

Outcome: A City of Progressive Leadership

Performance Indicators 2017/18

Measure	Program	Target	Result	Status	Comments
% of Calls to the Customer Call Centre Resolved at the first point of contact	Customer and Community Relations Program	≥ 85%	83%	Off Track	This is a sound result noting the majority of the Customer Service Team are still progressing through training and additional assistance with technical information is required. Influx of calls to a few Departments, has caused the Department not completing report requests within the timeframe of expectation causing a spike in messages taken.
% of Councillor requests responded to within agreed service standard	Governance and Civic Program	≥ 85%	77%	Off Track	This is an organisation wide measure.
Number of known breaches of statutory / council policy requirements	Governance and Civic Program	≤ 0	0	On Track	There have been no known breaches of Council policy or statutory requirements this quarter
Occupancy of commercial properties (income generating) over 12 months	Property Portfolio Program	> 75%	100%	On Track	No commercial premises vacant during this period

Operational plan projects for 2017/18

Customer and Community Relations program		Time	Cost	Scope	Delivery date	Approved budget	YTD Actual	Comments
	Community Forums	on track	on track	on track	Dec-17	30,000	-	
CF	Events Strategy	on track	on track	on track	May-18	41,733	-	
Governance and Civic program								
	Election 2017	complete	complete	complete	Sep-17	660,000	17,724	The elections were conducted on Saturday 9 September 2017
	Councillor Induction	on track	on track	on track	Oct-17	20,000	-	This program is now mostly complete. The last induction session is scheduled for 31 October 2017. This included 6 sessions and a tour of Council facilities and involved external presentations on Council meeting procedures and the Code of Conduct.
	Provision of Councillor Equipment	on track	on track	on track	Oct-17	48,000	-	The majority of Councillor equipment has been provided to the new Council. This is anticipated to be completely finalised by the end of October 2017
Internal Corporate Services program								
	Fit for the Future Action Plan Implementation	on track	on track	on track	Jun-18	150,000	-	Resources Strategy reviewed, updated and endorsed by Council at its meeting on 25 July 2017. Improvement Plan endorsed in respect of the Asset Management Plan.
	Strategic Asset Management Capability	on track	on track	on track	Jun-18	100,000	-	Funding from this project is to be used to review the existing suite of asset management plans which are due to be completed by June 2018. There is also the possibility of using some of these funds to action items in the AMP Improvement Action Plan, including a review of our depreciation methodology.
	Plant & Fleet Purchases	on track	on track	on track	Jun-18	3,000,000	834,455	
CF	Office Fitout - North Ryde Office and Top Ryde Office	on track	on track	on track	Jun-18	167,992	5,919	Funds for the project were carried over to carryout minor ongoing works to the facility.
CF	Information Technology Renewals	on track	on track	on track	Jun-18	1,113,630	197,935	The upgrade of TRIM, Council's document management system will move into FY18-19 because other systems that integrate with TRIM like Merit and Infocouncil will need to be upgraded first. The IT Project Coordinator will continue to coordinate the system upgrades in preparation for the TRIM upgrade which will now commence in Q4. The IT renewal budget for FY17-18 will be decreased to reflect this adjustment. There has been an increase in mobile devices requested to replace the older devices which has also been reflected in the IT Renewals budget for FY17-18.
Open Space, Sport and Recreation Program								
	Facility Software Upgrade	on track	on track	on track	Apr-18	150,000	3,474	Tender submissions evaluated with final recommendation to be completed mid-October with report to Council (subject to pricing confirmation) scheduled to be in November 2017. Go Live date with new software anticipated to be April 2018

	Time	Cost	Scope	Delivery date	Approved budget	YTD Actual	Comments
Property Portfolio program							
Ryde Civic Hub - International Design Competition	on track	on track	on track	Jun-18	250,000	59,074	The Beijing Institute of Architectural Design (BIAD) have provided two concept options in response to Council's brief for commercially viable options that reflect the design language of the winning idea. These concepts and other related matters will be presented to Councillors at the Councillor's Workshop to be held on 28 November 2017.
Corporate Buildings Renewals	on track	on track	on track	Jun-18	40,000	17,010	
Operational Buildings Renewal	on track	on track	on track	Jun-18	51,500	7,725	
Development of 741-747 Victoria Road (Battery World)	on track	on track	on track	Jun-18	100,000	15,000	This project is being developed over a number of phases to reflect its development staging. The initial planning stage is to be delivered by end of Financial Year 2017/18.
Development of 33-35 Blaxland Road, Ryde (Argyle Centre)	on track	on track	on track	Jun-18	600,000	116,250	This project is being progressed in a number of different stages to reflect its various development phases. Phase 1 - Masterplanning - is anticipated in October 2017. Phase 2 - Concept Design and Design Development is scheduled for completion early 2018.
Commercial Buildings Renewal	on track	on track	on track	Apr-18	100,000	25,622	
CF Civic Centre- Essential Renewal	on track	on track	on track	Jan-18	154,353	5,900	
Regulatory program							
Mobile Field Worker App - Health and Building Compliance	on track	on track	on track	Jun-18	250,000	-	In final contract negotiations with supplier regarding licensing costs, LGP pricing, project delivery detail, training and reporting.
Risk Management program							
Vendor Panel	complete	complete	complete	Aug-17	10,000	11,500	The vendor panel software and license has been procured and is in use predominantly by the Tenders and Contracts section. This is being used by various procurers throughout the organisation
Additional Safehold Modules	on track	on track	on track	Mar-18	50,000	-	Minimal scoping work has been undertaken to date. Scoping continuing through quarters 3 and 4.
Strategic City program							
Review of the Community Strategic Plan	on track	on track	on track	Jun-18	200,000	-	Project is progressing to timeline. Community engagement has commenced. Focus groups/workshops are currently being planned with Councillors and different stakeholder groups, in addition to undertaking an on-line survey.



Natural Account	Description	17/18 Opening Balance	Budget To Reserve	Budget From Reserve	17/18 Budget Result	Review To Reserve	Review From Reserve	17/18 Review Result
93001 - Internally Restricted Revenues								
8301	Stockland Creche Contribution	16,692.90			16,692.90			16,692.90
8302	Voluntary Planning Agreement Reserve	11,014,648.77		-1,063,630.00	9,951,018.77		-506,000.00	9,445,018.77
8303	Accommodation Reserve	13,476,842.14	141,760.00	-2,608,162.00	11,010,440.14		166,077.00	11,176,517.14
8304	Asset Replacement Reserve	18,941,022.38	7,045,660.00	-9,154,462.00	16,832,220.38		-476,917.00	16,355,303.38
8305	Plant Replacement Reserve	3,416,387.34	2,987,230.00	-3,378,240.00	3,025,377.34		-200,000.00	2,825,377.34
8306	Ryde Aquatic Leisure Centre Reserve	3,308,763.55	4,267,370.00	-4,339,170.00	3,236,963.55			3,236,963.55
8308	Public Art Reserve	15,279.00			15,279.00			15,279.00
8309	Council Election Reserve	660,363.27	150,000.00	-860,000.00	-49,636.73		60,000.00	10,363.27
8310	Risk Rebate Reserve	111,797.49			111,797.49		-111,797.00	0.49
8311	Investment Property Reserve	20,033,432.02	2,000,000.00	-495,900.00	21,537,532.02	120,000.00	-75,000.00	21,582,532.02
8312	Civic Hub Precinct Reserve	898,954.21		-250,000.00	648,954.21			648,954.21
8313	Community Grants Reserve	176,737.00			176,737.00			176,737.00
8314	Carryover Works Reserve	168,761.28	-75,929.00	-92,833.00	-0.72			-0.72
8315	Synthetic Sports Surface Reserve	48,248.00			48,248.00			48,248.00
8316	Transport & Pedestrian Initiatives MP Reserve	144,536.62			144,536.62			144,536.62
8317	Merger and Transition Reserve	4,156,072.53		-250,000.00	3,906,072.53			3,906,072.53
8318	Porters Creek Reserve	199,348.89			199,348.89			199,348.89
8319	Insurance Fluctuation Reserve	809,048.19			809,048.19		-159,048.00	650,000.19
8320	WHS & Injury Management Reserve	186,711.55		-50,000.00	136,711.55			136,711.55
8321	Public Domain Plan Reserve	138,602.00			138,602.00			138,602.00
8322	Planning Proposal Reserve	267,597.15	120,210.00	-120,000.00	267,807.15			267,807.15
8323	Macquarie University VPA Reserve	273,053.67			273,053.67			273,053.67
Total Internally Restricted Revenues		78,462,899.95	16,636,301.00	-22,662,397.00	72,436,803.95	120,000.00	-1,302,685.00	71,254,118.95
93002 - Internally Restricted Liabilities								
8327	Employee Leave Entitlements Reserve	3,821,540.00			3,821,540.00			3,821,540.00
8328	Refundable Deposits Reserves	12,462,781.13			12,462,781.13			12,462,781.13
8329	Interest on Refundable Deposits Reserve	377,366.19			377,366.19			377,366.19
Total Internally Restricted Liabilities		16,661,687.32			16,661,687.32			16,661,687.32



Natural Account	Description	17/18 Opening Balance	Budget To Reserve	Budget From Reserve	17/18 Budget Result	Review To Reserve	Review From Reserve	17/18 Review Result
93003 - Section 94 Contribution Reserves								
8351	Community & Cultural Facilities Reserve	11,415,427.87	5,193,540.00	-1,511,349.00	15,097,618.87	300,000.00		15,397,618.87
8352	Open Space & Recreation Facilities Reserve	46,504,256.22	13,450,630.00	-8,639,523.00	51,315,363.22		-58,748.00	51,256,615.22
8353	Roads & Traffic Management Facilities Reserve	1,799,250.64	1,874,430.00	-2,840,816.00	832,864.64		-1,174,261.00	-341,396.36
8354	Stormwater Management Facilities Reserve	5,301,822.73	617,750.00	-3,358,593.00	2,560,979.73			2,560,979.73
8355	Section 94 Plan Administration Reserve	92,636.71	90,050.00	-144,250.00	38,436.71			38,436.71
8901	Internal Loan - RALC Reserve							
Total Section 94 Contribution Reserves		65,113,394.17	21,226,400.00	-16,494,531.00	69,845,263.17	300,000.00	-1,233,009.00	68,912,254.17
93004 - Other External Restrictions								
8376	Domestic Waste Management Reserve	9,328,966.85	19,300,930.00	-19,771,640.00	8,858,256.85	533,132.00	244,115.00	9,635,503.85
8378	Macquarie Park Corridor Special Rate Reserve	1,306,554.12	1,428,080.00	-1,894,208.00	840,426.12	-54,539.00		785,887.12
8379	Stormwater Management Service Charge Reserve	1,171,158.64	1,034,620.00	-892,805.00	1,312,973.64	5,160.00		1,318,133.64
8381	Affordable Housing Contribution	138,910.00			138,910.00			138,910.00
8382	Infrastructure Special Rate Reserve	690,433.75	8,572,880.00	-8,317,040.00	946,273.75	76,212.00		1,022,485.75
Total Other External Restrictions		12,636,023.36	30,336,510.00	-30,875,693.00	12,096,840.36	559,965.00	244,115.00	12,900,920.36
93005 - Unexpended Grants Reserves								
8401	U/Exp Grant - Home Modification & Maintenance	67,708.46	30,700.00		98,408.46			98,408.46
8403	U/Exp Grant - Volunteer Referral Agency	49,767.96	55,320.00		105,087.96			105,087.96
8405	U/Exp Grant - Library Subsidy		254,400.00	-255,380.00	-980.00			-980.00
8416	U/Exp Grant - Financial Assistance Grants	1,211,988.00			1,211,988.00		-1,211,988.00	
8417	U/Exp Grant - Road Services Unit Management	446,080.00			446,080.00		-446,080.00	
8418	U/Exp Grant - Macquarie Park Master Plan	30,000.00			30,000.00			30,000.00
8434	U/Exp Grant - Sport Development Program							
8435	U/Exp Grant - WASIP	29,640.86			29,640.86			29,640.86
8438	U/Exp Grant - Parramatta River Catchments Flood							
8439	U/Exp Grant - Vacation Care Program Grant	5,253.73			5,253.73			5,253.73
8443	U/Exp Grant - Curzon St/ Smith St Pedestrian (RT	765.05			765.05			765.05
8446	U/Exp Grant - Vimiera Road Traffic Facilities Rene	1,959.22			1,959.22			1,959.22
8447	U/Exp Grant - M2 Advertising Public Benefit (RMS	35,844.00			35,844.00			35,844.00
8451	U/Exp Grant - Rowe St Eastwood Traffic Calming	9,725.16			9,725.16			9,725.16



Natural Account	Description	17/18 Opening Balance	Budget To Reserve	Budget From Reserve	17/18 Budget Result	Review To Reserve	Review From Reserve	17/18 Review Result
8455	U/Exp Grant - Planning for Ageing Population	4,560.00			4,560.00			4,560.00
8458	U/Exp Grant - Macquarie Park - Property	6,000,000.10		-6,000,000.00	0.10			0.10
8459	U/Exp Grant - Restoring Blue Gum High in Denistons	1,725.01			1,725.01			1,725.01
8461	U/Exp Grant - Better Waste & Recycling Fund	20,121.35	264,960.00	-49,994.00	235,087.35			235,087.35
8462	U/Exp Grant - Agincourt and Balaclava Rd TCS	8,039.11			8,039.11			8,039.11
8463	U/Exp Grant - Ivan Hoe Estate Collective Impact	20,000.00			20,000.00			20,000.00
8464	U/Exp Grant - CDAT	3,100.00			3,100.00			3,100.00
8465	U/Exp Grant - Blaxland Road SUP – Stage 3 (RM)	3,463.39			3,463.39			3,463.39
8466	U/Exp Loan - LIRS Phase 1	6,175.23			6,175.23		-6,175.23	
8467	U/Exp Loan - LIRS Phase 2	264,324.43		-270,374.00	-6,049.57		6,050.00	0.43
8468	U/Exp Grant - Ryde Remembers (ANZAC)	5,273.59		-5,274.00	-0.41			-0.41
8469	U/Exp Grant - NSW Youth Council Conference	49,382.00	-9,091.00	-30,000.00	10,291.00			10,291.00
8470	U/Exp Grant - Shrimptons Creek Corridor Embellish	4,850,114.00	49,886.00	-2,900,000.00	2,000,000.00			2,000,000.00
8471	U/Exp Grant - Morrison Rd LATM	11,720.00			11,720.00			11,720.00
Total Unexpended Grants Reserves		13,136,730.65	646,175.00	-9,511,022.00	4,271,883.65		-1,658,193.23	2,613,690.42
Internal Loans								
8901	Internal Loan - RALC Reserve	-2,101,000.09	64,190.00		-2,036,810.09			-2,036,810.09
Total Internal Loans		-2,101,000.09	64,190.00		-2,036,810.09			-2,036,810.09
TOTAL RESERVES		183,909,735.36	68,909,576.00	-79,543,643.00	173,275,668.36	979,965.00	-3,949,772.23	170,305,861.13

		<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
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Strategic City program

1111505	Corporate Reporting Unit	Op Exp	115,030	33,214	(13,200)	Salaries and wages saving
Total Strategic City program					(13,200)	

		<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
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Organisational Development program

2211124	Health and Wellbeing	Op Exp	5,000	8,500	15,000	Increase budget to cover fruit boxes costs
Total Organisational Development program					15,000	

			<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
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Risk Management program

1611211	Risk Management	Op Inc	(10,570)	(2,279)	4,570	Reduce motor vehicle leaseback budget as only 1 motor vehicle
1011511	Legal	Op Exp	275,170	274,366	250,000	Increase budget to reflect the increasing in development appeals and the need to pay for expert witnesses for those matters
1611139	Internal Audit	Op Exp	181,490	62,360	(4,200)	Salaries and wages saving
1611139	Internal Audit	Op Exp	50,250	124,551	150,000	Increase budget to reflect the additional consultants costs relating to investigations as well as the cost of temporary replacement for the Manager Risk, Audit and Governance
1611139	Internal Audit	From Re			(150,000)	Increase budget to reflect the additional consultants costs relating to investigations as well as the cost of temporary replacement for the Manager Risk, Audit and Governance
1611211	Risk Management	Op Exp	393,380	359,411	(25,000)	Budget Adjustment to reflect the actuals
1611211	Risk Management	Op Exp	226,410	68,675	(16,300)	Salaries and wages saving
2711012	Audit & Compliance	Op Exp	532,170	145,236	(32,300)	Salaries and wages saving
1711001	Procurement Administration	Op Exp	3,770		(3,770)	Budget Adjustment to reflect the actuals
1711001	Procurement Administration	Op Exp	10,630		(10,630)	Budget Adjustment to reflect the actuals
1711001	Procurement Administration	Op Exp	70,900	15,750	53,565	Increase budget to cover the salaries cost for Department Manager of Procurement
1711001	Procurement Administration	From Re			(104,044)	To fund salaries cost for Department Manager of Procurement
Total Risk Management program					111,891	

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Community and Cultural program

6410000	Events- Community	Op Inc	(49,910)	(74,488)	(24,000)	Increase budget to reflect the additional Sponsorships received
6410000	Events- Community	Op Inc		(67,254)	(67,000)	Increase budget to reflect the additional income from Stallholders for Granny Smith events
6911073	Cultural Planning	Op Inc	(100)		100	Transfer to Social and Cultural Policy and Planning program
6911073	Cultural Planning	Op Inc	(370)		370	Transfer to Social and Cultural Policy and Planning program
6911539	Social and Cultural policy and planning	Op Inc			(100)	Consolidate accounts - budget transfer from Cultural Planning program
6911539	Social and Cultural policy and planning	Op Inc		(1,718)	(370)	Consolidate accounts - budget transfer from Cultural Planning program
53030	Oper - Affordable Housing	Op Exp		2,975	12,000	Cover the cost of strata fees for new units coming on line
54014	Maint - Community Buildings - Leased	Op Exp	305,440	57,896	64,000	Repairs and maintenance to the recently vacated eastwood Town hall prior to going out to EOJ
6311001	Community Life Grants Administration	Op Exp	5,090		(1,300)	Salaries and wages saving
6410000	Events- Community	Op Exp	92,750	37,500	20,000	Increase budget to reflect the increase attendance in events larger and more sound infrastructure required
6410000	Events- Community	Op Exp	53,330	37,902	40,000	Increase budget due to entertainment budget is not competitive enough for events of this size
6410000	Events- Community	Op Exp	76,850	5,883	20,000	Increase budget due to increased in the demand for security and risk measures at events
6411001	Events Administration	Op Exp	216,400	128,295	230,000	Transfer budget from Community Facilities Hire Administration program
6711001	Community Facilities Hire Administration	Op Exp	343,130	39,036	(230,000)	Transfer budget to Events Administration program
6811001	Community Services Administration	Op Exp	202,570	74,371	(5,300)	Salaries and wages saving
6811004	Aged	Op Exp	95,220	21,429	(14,400)	Salaries and wages saving
6811129	Immunisation	Op Exp	91,460	30,816	(3,500)	Salaries and wages saving
6911073	Cultural Planning	Op Exp	13,570		(13,570)	Transfer to Social and Cultural Policy and Planning program
6911073	Cultural Planning	Op Exp	5,000		(5,000)	Transfer to Social and Cultural Policy and Planning program

			<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
6911073	Cultural Planning	Op Exp	2,040		(2,040)	Transfer to Social and Cultural Policy and Planning program
6911073	Cultural Planning	Op Exp	8,000		(8,000)	Transfer to Social and Cultural Policy and Planning program
6911073	Cultural Planning	Op Exp	13,550		(13,550)	Transfer to Social and Cultural Policy and Planning program
6911073	Cultural Planning	Op Exp	6,890		(6,890)	Transfer to Social and Cultural Policy and Planning program
6911073	Cultural Planning	Op Exp	8,210		(8,210)	Transfer to Social and Cultural Policy and Planning program
6911073	Cultural Planning	Op Exp	6,490		(6,490)	Transfer to Social and Cultural Policy and Planning program
6911073	Cultural Planning	Op Exp	650		(650)	Transfer to Social and Cultural Policy and Planning program
6911226	Social Policy & Planning	Op Exp	14,430		(7,215)	Reduce the budget to reflect actual expenditure
6911226	Social Policy & Planning	Op Exp	19,880	1,990	8,210	Transfer budget from Cultural Planning program
6911539	Social and Cultural policy and planning	Op Exp			13,570	Consolidate accounts - budget transfer from Cultural Planning program
6911539	Social and Cultural policy and planning	Op Exp			5,000	Consolidate accounts - budget transfer from Cultural Planning program
6911539	Social and Cultural policy and planning	Op Exp			2,040	Consolidate accounts - budget transfer from Cultural Planning program
6911539	Social and Cultural policy and planning	Op Exp			8,000	Consolidate accounts - budget transfer from Cultural Planning program
6911539	Social and Cultural policy and planning	Op Exp		4,516	13,550	Consolidate accounts - budget transfer from Cultural Planning program
6911539	Social and Cultural policy and planning	Op Exp			6,890	Consolidate accounts - budget transfer from Cultural Planning program
6911539	Social and Cultural policy and planning	Op Exp			6,490	Consolidate accounts - budget transfer from Cultural Planning program
6911539	Social and Cultural policy and planning	Op Exp			650	Consolidate accounts - budget transfer from Cultural Planning program
Total Community and Cultural program					33,285	

			<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
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Customer and Community Relations program

2411422	Music Dexus - Software Licence	Op Exp	2,350		(1,050)	Reduce the budget to reflect actual
Total Customer and Community Relations program					(1,050)	

			Approved Budget 2017/2018	Actual 2017/2018	Proposed Changes 2017/2018	Comments
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Open Space, Sport & Recreation program

7411001	Natural Areas Administration	Op Inc	(4,670)		4,670	Transfer 1 motor vehicle to Parks Sports & Recreation Administration program
7411001	Natural Areas Administration	Op Exp	27,090	4,516	(13,545)	Transfer 1 motor vehicle to Parks Sports & Recreation Administration program
7711001	Parks Sports & Recreation Administration	Op Inc	(10,520)	(5,155)	(4,670)	Transfer 1 motor vehicle from Natural Areas Administration program
7711001	Parks Sports & Recreation Administration	Op Exp	27,080	13,548	13,545	Transfer 1 motor vehicle from Natural Areas Administration program
54104	Maint - Parks Buildings	Op Exp	800,170	81,098	15,000	Funding allocated for Demolition of Bill Mitchell Club House (Pigeon Club) as per Council Resolution dated 22 August 2017
50011	Sportsfield Floodlighting Renewal	Cap Exp	253,407	41,867	29,286	Budget remained should have been carried over
50011	Sportsfield Floodlighting Renewal	From Re	(253,407)		(29,286)	Budget remained should have been carried over
50016	Playground Renewal & Construction Renewal	Cap Exp	1,163,471	409,777	86,000	Mulhall Park Art Works and ELS Hall Artworks
50016	Playground Renewal & Construction Renewal	From Re	(1,163,471)		(86,000)	Mulhall Park Art Works and ELS Hall Artworks
51028	Public Art - Passive Parks Improvement and Expansion	Cap Exp	1,021,623	244,874	(86,000)	Transfer to Playground Renewal & Upgrade for Mulhall Park Art Works and ELS Hall Art Works
51028	Public Art - Passive Parks Improvement and Expansion	From Re	(3,427,963)	(21,100)	86,000	Transfer to Playground Renewal & Upgrade for Mulhall Park Art Works and ELS Hall Art Works
5442682	Ryde Bowling Club Maintenance and Public Rec Works	Cap Exp			506,000	Funding for project Ryde Bowling Club maintenance and Public Recreation Works.
5442682	Ryde Bowling Club Maintenance and Public Rec Works	From Re			(506,000)	Funding for project Ryde Bowling Club Maintenance and Public Recreation Works.
7740817	Implementation of Children Play Plan	Cap Exp			6,175	Addition of unexpended LIRS Phase1 funds to facilitate the spending
7740817	Implementation of Children Play Plan	From Re			(6,175)	Addition of unexpended LIRS Phase 1 funds to facilitate the spending.
7740979	Implementation of Children Play Plan -P2	Cap Exp	285,674		(6,050)	Carryover adjustments
7740979	Implementation of Children Play Plan -P2	From Re	(270,374)		6,050	Carryover adjustments..
Total Open Space, Sport & Recreation program					15,000	

			<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
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Centres and Neighbourhood program

50007	Neighbourhood Centre Renewal	Cap Exp	120,000	19,274	(5,800)	Transfer to Centres Activation Program Park Art Works
50007	Neighbourhood Centre Renewal	From Re	(120,000)		5,800	Transfer to Centres Activation Program Park Art Works
Total Centres and Neighbourhood program						

		<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
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Library program

7010504	1 Pope Street - Ryde Library	Op Exp	423,770	137,316	(10,000)	Salaries and wages saving
7010528	2 Graf Avenue - West Ryde Library	Op Exp	504,250	154,089	(5,500)	Salaries and wages saving
7011019	Book Delivery Service	Op Exp	49,050	19,125	10,000	Additional funds required to reflect increased expenditure
Total Library program					(5,500)	

			Approved Budget 2017/2018	Actual 2017/2018	Proposed Changes 2017/2018	Comments
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Internal Corporate Services program

1011114	General Manager's Office	Op Inc		(1,718)	(5,460)	Add budget for leaseback income for 1 motor vehicle
1211142	Investment Income	Op Inc	(1,226,400)		(300,000)	Increase the budget to reflect the actuals
1311025	Business Rates	Op Inc	(14,909,570)	(14,543,484)	357,850	Reduce the budget to reflect the actuals
1311099	Environmental Levy	Op Inc	(7,050,430)	(7,122,444)	(46,109)	Increase the budget to reflect the actuals
1311110	Financial Assistance Grant	Op Inc	(2,386,850)	(305,000)	1,166,849	Reduce the budget as Financial Assistance Grant was received in 2016/2017
1311154	Macquarie Park Corridor Levy	Op Inc	(1,427,080)	(1,378,579)	54,539	Reduce the budget to reflect the actuals.
1311210	Residential Rates	Op Inc	(29,597,140)	(30,152,852)	(409,752)	Increase the budget to reflect the actuals
1311233	Stormwater Management Charge	Op Inc	(1,034,620)	(1,041,659)	(5,160)	Increase the budget to reflect the actuals
1311552	Infrastructure Special Rate Levy	Op Inc	(8,572,880)	(8,676,994)	(76,212)	Increase the budget to reflect the actuals
2311001	WHS Development and Management	Op Inc	(32,340)	(58,025)	(30,000)	Consolidate accounts within the program
8610001	Business Improvements	Op Inc		(1,718)	(5,000)	Budget adjustment for 1 motor vehicle
8611545	Project Management Office	Op Inc		(2,168)	(5,500)	Budget adjustment for 1 motor vehicle
1011114	General Manager's Office	Op Exp	20,650	4,516	13,550	Increase budget for 1 motor vehicle
1111001	Corporate Services Administration	Op Exp	529,150	193,893	(18,500)	Salaries and wages saving
1111001	Corporate Services Administration	Op Exp	120,000		(120,000)	Increases the budget due to additional costs for the procurement consultant in analysing, updating and implementing changes to Councils current procurement framework
1111001	Corporate Services Administration	Op Exp		69,000	150,000	Increases the budget due to additional costs for the procurement consultant in analysing, updating and implementing changes to Councils current procurement framework
1211109	Finance Controlled Items	Op Exp	(1,766,880)		226,000	Reduced the Domestic waste overhead Charges
1211109	Finance Controlled Items	Op Exp	(105,270)		105,270	Consolidate all the salaries and wages saving fro various programs
1211463	Finance - Financial Accounting - Administration	Op Exp	288,460	80,958	(3,700)	Salaries and wages saving

			Approved Budget 2017/2018	Actual 2017/2018	Proposed Changes 2017/2018	Comments
1311001	Rates & Revenue Administration	Op Exp	85,830		25,000	Increase the budget to reflect the actuals
1311001	Rates & Revenue Administration	Op Exp	44,600	31,288	20,000	Increase the budget to reflect the actuals
1311001	Rates & Revenue Administration	Op Exp	162,440		2,200	Increase the budget to reflect the actuals
1311001	Rates & Revenue Administration	Op Exp	(60,610)	(34,118)	(20,000)	Increase the budget to reflect the actuals
2211371	Corporate Training & Development Survey	Op Exp	22,940		37,500	Increase budget to reflect the actuals
2211472	Staff Christmas Party	Op Exp	10,220		10,000	Increase budget to reflect the actuals
2211530	Corporate Training & Development Administration	Op Exp	113,810	29,261	(3,600)	Salaries and wages saving
2411001	Information Technology Services Administration	Op Exp	9,380		(9,380)	Reduce the budget to reflect the actuals
2411001	Information Technology Services Administration	Op Exp	40,630	18,064	13,550	Increase budget for 1 additional motor vehicle
2411001	Information Technology Services Administration	Op Exp	208,780	80,846	108,723	Funding for a temporary Information Access Officer position
2411001	Information Technology Services Administration	Op Exp			6,070	Increase budget to reflect the actual
2411015	Autodesk (AEC Systems)	Op Exp	15,360	16,224	49,640	Increase budget to reflect actual licenses in the organisation
2411027	Cabling Computers	Op Exp	3,230		(3,230)	Reduce the budget to reflect actuals
2411046	CHRIS 21	Op Exp	34,820		(9,820)	Reduce the budget to reflect actuals
2411083	Data Center (OPTUS)	Op Exp	23,720	5,236	1,280	Increase budget to reflect actuals
2411091	Eftpos Services	Op Exp	37,730		(37,730)	Reduce the budget to reflect actuals
2411166	Microsoft	Op Exp	418,220	331,835	(68,220)	Reduce the budget due to negotiate new agreement with vendor
2411180	PABX Equipment	Op Exp			58,000	Increase budget to reflect the actual
2411201	Purchases	Op Exp			1,000	Increase budget to reflect the actual
2411201	Purchases	Op Exp			55,000	Increase IT network software (email filter and archiving, network monitoring, mobile device management)
2411238	TechnologyOne	Op Exp	178,770	123,577	21,230	increase the budget to reflect actual costs increase

			Approved Budget 2017/2018	Actual 2017/2018	Proposed Changes 2017/2018	Comments
2411238	TechnologyOne	Op Exp	11,320		8,680	Increase budget to reflect the actual
2411241	Telecommunications - Data Lines	Op Exp	385,600	65,320	(120,600)	Reduce the budget to reflect the actuals and saving to be transferred to mobile phone costs
2411242	Telecommunications - Mobile Phones	Op Exp			108,000	Increase the budget to reflect the actuals
2411248	TRIM	Op Exp	45,960	23,974	9,040	Increase the budget to reflect the actuals
2411303	Aust Graffiti Register	Op Exp	11,320		(5,320)	Reduce the budget to reflect actuals
2411304	ChemWatch	Op Exp	3,590		(3,590)	Reduce the budget to reflect actuals
2411333	E Business Module	Op Exp	102,200		(102,200)	Consolidate the accounts
2411347	Telecommunications - Transition	Op Exp	70,070	50,136	(70,070)	Reduce the budget to reflect actuals
2411362	Info Tecnology Srvcs Qflow	Op Exp	7,740		(3,740)	Reduce the budget to reflect actuals
2411363	Webproxy	Op Exp	13,450		(13,450)	Reduce the budget to reflect actuals
2411367	Info Tecnology Srvcs eBusiness External Support	Op Exp	6,470		(6,470)	Reduce the budget to reflect actuals
2411437	IT Licence - Symantec Backup Exec	Op Exp	7,180		(7,180)	Reduce the budget to reflect actuals
2411471	CPR, PDS & PMCOR - Maintenance	Op Exp	51,860	59,555	8,140	Increase budget to reflect actuals as price increased moving to the cloud
2411491	Business Management Financial Reporting System	Op Exp	7,870		(7,870)	Reduce the budget to reflect actuals
2411558	EzeScan - Annual Software Maintenance	Op Exp	11,440	1,761	8,560	Increase the budget due to additional licenses required
2411559	Planet Footprint Annual Software Maintenance	Op Exp		20,630	21,000	Budget for planet footprint - new application for accounts
2411560	IT Corporate Application Administration	Op Exp	12,140		(12,140)	moved to IS Department and IT Infrastructure section.
2411561	IT Infrastructure Administration	Op Exp		2,700	6,070	Increase the budget to reflect the actual
2411579	Adobe License Fees	Op Exp	12,100	334	12,900	Increase the budget due to the increasing in Adobe licenses
2511001	Records Management Administration	Op Exp	50,000	34,950	100,000	Increase the budget due to increase offsite storage
2511001	Records Management Administration	Op Exp	730,320	278,658	64,594	Funding for the salary of temporary IRM Officer position

			<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
8611545	Project Management Office	Op Exp		4,516	13,550	Budget adjustment for 1 motor vehicle.
8810001	Project Development Management	Op Exp	149,000	74,013	74,452	Budget adjustment for 4 additional motor vehicles
8810001	Project Development Management	Op Exp	(5,070,450)	(5,558,738)	(74,452)	Budget adjustment for 4 additional motor vehicles
5720413	Plant & Fleet Purchases	Cap Exp	3,000,000		200,000	Replacement of 1 Top Ryde bus for 150k and 50k for bring forward the replacement of 1 Wheel loader due to high maintenance costs
1211109	Finance Controlled Items	From Re			(7,753)	Close Risk Rebate reserve..
1211109	Finance Controlled Items	From Re			(9,048)	Maintenance the balance of Insurance Fluctuation reserve at \$650K.
1311110	Financial Assistance Grant	From Re			(1,211,988)	Financial Assistance Grant was received in 2016/17
5720413	Plant & Fleet Purchases	From Re	(3,000,000)		(200,000)	Replacement of 1 Top Ryde bus for 150k and 50k for bring forward the replacement of 1 Wheel loader due to high maintenance costs
1211142	Investment Income	To Res	1,226,400		300,000	Increase the budget to reflect the actuals
1311154	Macquarie Park Corridor Levy	To Res	1,428,080		(54,539)	Reduce the budget to reflect the actuals
1311233	Stormwater Management Charge	To Res	1,034,620		5,160	Increase the budget to reflect the actuals
1311552	Infrastructure Special Rate Levy	To Res	8,572,880		76,212	Increase the budget to reflect the actuals
Total Internal Corporate Services program					411,826	

			<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
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Governance and Civic program

1811001	Governance Administration	Op Inc	(5,130)	(1,555)	(2,732)	Adjust Staff Vehicle Lease budget to align the new organisation structure
1811001	Governance Administration	Op Exp	27,090	9,032	6,776	Adjust Motor Vehicle budget to align the new organisation structure
1811001	Governance Administration	Op Exp	288,540	112,195	35,735	Adjust salaries and wages budget to align with the new organisation structure
1811162	Councillor Support	Op Exp	6,470		(5,000)	Reduce the budget to reflect the actuals.
1911039	Council Meeting Support	Op Exp	158,170	24,321	(14,200)	Salaries and wages saving
2411306	InfoCouncil	Op Exp	18,160		7,840	Increase budget to reflect the actual
1830498	Election 2017	NCP Exp	660,000		(60,000)	Reduce the budget to reflect the actuals
1830498	Election 2017	From Re	(660,000)		60,000	Reduce the budget to reflect the actuals
Total Governance and Civic program					28,419	

		<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
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Land Use Planning program

4111001 Strategic Planning Administration	Op Exp	970,700	269,336	(3,400)	Salaries and wages saving
Total Land Use Planning program				(3,400)	

			Approved Budget 2017/2018	Actual 2017/2018	Proposed Changes 2017/2018	Comments
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Regulatory program

2811081	Development Assessments	Op Inc	(181,080)	(83,634)	(100,000)	Increase the budget to reflect the actual DA Application fees received
2811081	Development Assessments	Op Inc	(1,565,830)	(573,789)	(100,000)	Increase the budget to reflect the actual DA advertising fees received
3511001	Building & Land Use Enforcement Administration	Op Inc	(758,710)	(402,478)	(100,000)	Increase budget to reflect the actual enforcement levy received
3711001	Environmental Health & Safety Enforcement Administration	Op Inc	(4,590)	(1,636)	(3,700)	Increase budget for 1 additional Environmental Health Officer funded by additional inspection fees and charges
3711213	Routine Inspections	Op Inc	(231,150)	(57,225)	(50,000)	Additional inspection fees and charges due to new EHO recruited from Nov 2017.
2411310	Pinforce	Op Exp	32,000		1,000	Budget adjustment for increase license cost
2411406	InfoMaster	Op Exp	35,100	8,890	(15,100)	Reduce the budget to reflect actuals
2411580	Fieldworker Connectivity App Health & Bld License Fees	Op Exp	20,000		(20,000)	Reduce the budget to reflect actuals
2811236	Subdivisions	Op Exp	178,060	59,362	(4,200)	Salaries and wages saving
2911008	Appeals	Op Exp	116,900	35,150	(3,400)	Salaries and wages saving
3711001	Environmental Health & Safety Enforcement Administration	Op Exp	13,550	4,516	10,161	Increase budget for 1 additional Environmental Health Officer funded by additional inspection fees and charges
3711001	Environmental Health & Safety Enforcement Administration	Op Exp	259,070	99,017	35,000	Increase budget for 1 additional Environmental Health Officer funded by additional inspection fees and charges
3711213	Routine Inspections	Op Exp	105,850	39,593	35,000	Increase budget for 1 additional Environmental Health Officer funded by additional inspection fees and charges
3811007	Regulatory Control	Op Exp	270,160	99,471	(5,000)	Salaries and wages saving
3911001	Parking Control Administration	Op Exp	775,610	286,242	(6,900)	Salaries and wages saving
4211035	Case Management	Op Exp	57,230	19,437	(3,500)	Salaries and wages saving
4211191	Prelodgement	Op Exp	178,950	61,303	(5,200)	Salaries and wages saving
Total Regulatory program					(335,839)	

			<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
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Economic Development program

1030671	Centres Activation Program (Town and Neighbourhood)	NCP Exp	150,000		5,800	Transfer from Public Art budget of Neighbourhood Centre Renewal Capital program to Centres Activation program
1030671	Centres Activation Program (Town and Neighbourhood)	From Re			(5,800)	Transfer from Public Art budget of Neighbourhood Centre Renewal Capital program to Centres Activation program
Total Economic Development program						

			<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
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Catchment program

8510001	Stormwater & Asset Integration Unit Management	Op Inc	(15,650)	(6,927)	(4,500)	Budget adjustment for 1 motor vehicle
2411305	Drains	Op Exp	2,010	1,410	(2,010)	Reduce the budget to reflect actuals
2411308	TuFlow	Op Exp	1,790		(1,790)	Reduce the budget to reflect actuals
8510001	Stormwater & Asset Integration Unit Management	Op Exp	40,640	18,064	13,550	Budget adjustment for 1 motor vehicle
Total Catchment program					5,250	

			Approved Budget 2017/2018	Actual 2017/2018	Proposed Changes 2017/2018	Comments
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Traffic & Transport program

4710226	Development Management OPEX	Op Inc	(120,680)	(56,478)	(25,000)	Increase the budget due to the Increase in development works in the LGA
4710226	Development Management OPEX	Op Inc	(120,680)	(89,580)	(50,000)	Increase the budget due to the Increase in development works in the LGA
4710226	Development Management OPEX	Op Inc	(300,000)	(78,742)	(100,000)	Increase the budget due to the Increase in development works in the LGA
4710226	Development Management OPEX	Op Inc		(57,646)	(100,000)	Increase the budget due to the Increase in development works in the LGA
4710226	Development Management OPEX	Op Inc		(67,332)	(75,000)	Increase the budget due to the Increase in development works in the LGA
3111584	Shop Ryder Community Bus Service	Op Exp	145,000		(145,000)	Consolidate the accounts
3111584	Shop Ryder Community Bus Service	Op Exp		26,181	70,000	Consolidate the accounts
3111584	Shop Ryder Community Bus Service	Op Exp		27,853	75,000	Consolidate the accounts
4710226	Development Management OPEX	Op Exp		61,501	200,000	Extra Agency staff engagement required to cover the increased works as increaser in expenditure offset by the increased income
4710226	Development Management OPEX	Op Exp			150,000	Extra Agency staff engagement required to cover the increased works as increaser in expenditure offset by the increased income
4930732	Eastwood Traffic & Parking Study	NCP Exp			160,000	Increase budget for Eastwood Traffic and Parking Study project (Cycling) - Infrastructure Program
4930732	Eastwood Traffic & Parking Study	From Re			(160,000)	To fund Eastwood Traffic and Parking Study project
4940004	Traffic Calming Devices	Cap Inc			(120,000)	RMS Funded project to Install median on side Road and update to STOP and install painted median island at Elliott Ave at Moncrieff Drive, Bluett Ave to Rene St East Ryde
4942671	Pedestrian Infrastructure Safety Around Schools Program	Cap Inc			(350,000)	This project is funded partial by RMS and partial by section 94
4942671	Pedestrian Infrastructure Safety Around Schools Program	Cap Exp			540,000	This project is funded partial by RMS and partial by section 94
4942671	Pedestrian Infrastructure Safety Around Schools Program	From Re			(190,000)	To fund project Pedestrian Infrastructure Safety Around Schools Program
50021	Car Park Renewal	Cap Exp	175,000	26,250	250,000	Funds for East Parade car park being brought forward from 2018/19 to accommodate complete construction cost this financial year
50021	Car Park Renewal	From Re	(175,000)		(250,000)	Funds for East Parade car park being brought forward from 2018/19 to accommodate complete construction cost this financial year
4940004	Traffic Calming Devices	Cap Exp	435,000		120,000	RMS Funded project to Install median on side Road and update to STOP and install painted median island at Elliott Ave at Moncrieff Drive, Bluett Ave to Rene St East Ryde

			<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
4941783	Eastwood Transport Management and Access Plan 2004	Cap Exp	93,621		56,379	Increase in scope to accommodate Parramatta Council requirements for infrastructure
4942676	Constitution/Railway Rd Meadowbank TCS	Cap Inc			(750,000)	Additional RMS Grant received relating to Constitution/Railway Rd Meadowbank TCS project
4942676	Constitution/Railway Rd Meadowbank TCS	Cap Exp			750,000	The project is fully funded by RMS grant
4941783	Eastwood Transport Management and Access Plan 2004	From Re	(93,621)		(56,379)	To fund the increase in scope to accommodate Parramatta Council requirements for infrastructure
50005	Traffic Facilities Renewal	Cap Exp	174,000	61,189	200,000	Planning and investigation required to re-embellish the collector and sub-arterial roads within the Ryde LGA
50005	Traffic Facilities Renewal	From Re	(174,000)		(200,000)	Planning and investigation required to re-embellish the collector and sub-arterial roads within the Ryde LGA
Total Traffic & Transport program						

			Approved Budget 2017/2018	Actual 2017/2018	Proposed Changes 2017/2018	Comments
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Waste and Recycling program

5810408	DWM Landfill OPEX	Op Inc	(5,320)	(3,457)	(5,000)	Budget adjustment for 1 motor vehicle.
5811086	DWM Income	Op Inc	(18,451,640)	(20,050,956)	(533,132)	Increase the budget to reflect the actuals
5810408	DWM Landfill OPEX	Op Exp	13,540	9,032	13,540	Budget adjustment for 1 motor vehicle
5810410	DWM Litter Prevention OPEX	Op Exp	38,310		(19,155)	Reduce the budget to reflect actual expenditure
5810410	DWM Litter Prevention OPEX	Op Exp	15,000		(7,500)	Reduce the budget to reflect actual expenditure
5811469	DWM Overhead	Op Exp	1,766,880		(226,000)	Domestic Waste Overhead Charges adjustments
6010409	Construction Recycling OPEX	Op Exp	1,780	100,001	57,190	Budget to be transferred from Construction Disposal Waste
6010416	Construction Disposal Venm	Op Exp	(285,900)		285,900	Transfer budget from Construction Disposal Venm & Construction Disposal waste to re-distribute proportionately against actuals of Construction Materials Disposal from Sites to Porters Creek
6010417	Construction Disposal Waste	Op Exp	(80,040)	(1,339)	80,040	Transfer budget from Construction Disposal Venm & Construction Disposal waste to re-distribute proportionately against actuals of Construction Materials Disposal from Sites to Porters Creek
6010417	Construction Disposal Waste	Op Exp	57,190		(57,190)	Transfer budget to fund the addition costs for Construction Recycling Operating Expenses
6011473	Construction Materials Disposal from Sites to Porters Cr	Op Exp		(7,965)	(73,188)	Transfer budget to fund additional costs for Construction Disposal VENM & Construction Disposal Waste
6011473	Construction Materials Disposal from Sites to Porters Cr	Op Exp		(4,294)	(109,782)	Transfer budget to fund additional costs for Construction Disposal VENM & Construction Disposal Waste
6011473	Construction Materials Disposal from Sites to Porters Cr	Op Exp		(36,799)	(128,079)	Transfer budget to fund additional costs for Construction Disposal VENM & Construction Disposal Waste
6011473	Construction Materials Disposal from Sites to Porters Cr	Op Exp		(415)	(18,297)	Transfer budget to fund additional costs for Construction Disposal VENM & Construction Disposal Waste
6011473	Construction Materials Disposal from Sites to Porters Cr	Op Exp		(1,232)	(36,594)	Transfer budget to fund additional costs for Construction Disposal VENM & Construction Disposal Waste
5810408	DWM Landfill OPEX	From Re	(585,560)		(8,540)	Budget adjustment for 1 motor vehicle
5810410	DWM Litter Prevention OPEX	From Re	(102,070)		26,655	Reduce the budget to reflect actual expenditure
5811469	DWM Overhead	From Re	(1,766,880)		226,000	Domestic Waste Overhead Charges adjustments
5811086	DWM Income	To Res	19,300,930		533,132	Increase the budget to reflect the actuals

	<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
Total Waste and Recycling program				

			Approved Budget 2017/2018	Actual 2017/2018	Proposed Changes 2017/2018	Comments
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Property Portfolio program

5610501	Property Development Management OPEX	Op Inc	(43,540)		43,540	Removal of Income budget due to duplication.
53018	Oper - Corporate Buildings	Op Exp	3,110,800	1,088,490	(206,077)	Revise budget to include EOY adjustments necessary to reflect the amortisation of rental abatement/cash incentive and reduction of insurance budget
53018	Oper - Corporate Buildings	From Re	(2,440,170)		166,077	Revise budget to include EOY adjustments necessary to reflect the amortisation of rental abatement/cash incentive.
5610502	Property Portfolio Management OPEX	Op Exp	34,310	8,030	75,000	Pre-Feasibility and investigative studies.
53019	Oper - Commercial Buildings	Op Exp	413,970	213,369	(20,000)	Reduce the budget to reflect the actual..
54019	Maint - Commercial Buildings	Op Exp	543,800	77,767	10,000	Expenditure increase to manage investment properties.
1830678	Ryde Civic Hub - International Design Competition	NCP Exp	250,000		(250,000)	Budget to be transferred to Ryde Centre project.
1830731	Ryde Central	NCP Exp			250,000	Funding to be transferred from Ryde Civic hub - International Design Competition.
1830678	Ryde Civic Hub - International Design Competition	From Re	(250,000)		250,000	Budget to be transferred to Ryde Centre project.
1830731	Ryde Central	From Re			(250,000)	Funding to be transferred from Ryde Civic hub - International Design Competition.
5610502	Property Portfolio Management OPEX	From Re			(75,000)	Pre-Feasibility and investigative studies.
55019	Income - Commercial Buildings	Op Inc	(1,750,820)	(770,322)	(22,210)	Increased rental income from investment properties and reduction of advertising royalty fees
55019	Income - Commercial Buildings	To Res			120,000	Any surplus from investment properties will be transferred to Investment Property Reserve as per Council's resolution dated 13 May 2014
Total Property Portfolio program					91,330	

			<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
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Roads program

4710001	Road Services Unit Management	Op Inc	(929,630)	(112,225)	480,732	Financial Assistance Grant received in 2016/2017
4710227	Restoration Management OPEX	Op Inc	(1,483,460)	(468,591)	300,000	Reduce the budget due to less recoverable works been undertaken
55002	income - Road Resurfacing	Op Inc	(82,140)		82,140	Grant Income received in 2016/2017
4710227	Restoration Management OPEX	Op Exp	250,000		(250,000)	Reduce the budget due to less recoverable works been undertaken
4710227	Restoration Management OPEX	Op Exp	305,540	65,748	(50,000)	Reduce the budget due to less recoverable works been undertaken
4710001	Road Services Unit Management	From Re			(446,080)	Financial Assistance Grant received in 2016/2017
Total Roads program					116,792	

			<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
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Foreshore program

8442387	Bennelong Park Groyne and Foreshore Improvement	Cap Inc		(60,000)	(400,000)	RMS Grant to fully fund works for protection of foreshore at Bennelong Park next to Concord Sailing Club
8442387	Bennelong Park Groyne and Foreshore Improvement	Cap Exp			400,000	RMS grant funding to contract 2 foreshore protection groynes
Total Foreshore program						

			<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
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Paths and Cycleways program

53003	Oper - Footpaths & Nature Strips	Op Exp	512,020	248,038	302,020	Transfer from Maint-Footpaths & Nature Strips to Oper-Footpaths & Nature Strips.
54003	Maint - Footpaths & Nature Strips	Op Exp	1,381,310	180,869	(302,020)	Transfer from Maint-Footpaths & Nature Strips to Oper-Footpaths & Nature Strips.
51001	Cycleways Construction Expansion	Cap Inc			(924,261)	RMS grant f for Connecting Centres (Cycling) - Infrastructure Program
51001	Cycleways Construction Expansion	Cap Exp	350,000	62,289	1,748,522	Partially funded by RMS and Council Section 94 Contribution for Connecting Centres (Cycling) - Infrastructure Program
51001	Cycleways Construction Expansion	From Re	(350,000)		(824,261)	Section 94 Contribution to fund Connecting Centres (Cycling) -Infrastructure Program
Total Paths and Cycleways program						

	<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
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GRAND TOTAL			469,804	
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Consolidated Income & Expenditure Estimates 2017/2018

Includes all Special Rates & Levies

PROJECTED OPERATING RESULT	<i>Original Budget 2017/2018 \$'000</i>	<i>C/Over Budget 2017/2018 \$'000</i>	<i>TOTAL Original Budget 2017/2018 \$'000</i>	<i>Sep Changes 2017/2018 \$'000</i>	<i>Dec Changes 2017/2018 \$'000</i>	<i>Mar Changes 2017/2018 \$'000</i>	<i>Jun Carryovers 2017/2018 \$'000</i>	<i>Jun Changes 2017/2018 \$'000</i>	<i>PROPOSED Budget 2017/2018 \$'000</i>	<i>ACTUAL YTD 2017/2018 \$'000</i>	<i>APPROVED Budget 2017/2018 \$'000</i>	<i>VARIANCE TO ACTUAL 2017/2018 \$'000</i>
OPERATING REVENUE												
Rates & Annual Charges	82,315		82,315	658					82,973	83,345	82,315	(372)
User Charges & Fees	16,571		16,571	400					16,971	6,046	16,571	10,925
Interest	4,165		4,165	300					4,465	1,986	4,165	2,479
Other Operating Revenue	9,262		9,262	6					9,268	3,053	9,262	6,214
Operating Grants & Contributions	7,269	172	7,441	(1,609)					5,832	1,506	7,441	4,326
TOTAL OPERATING REVENUE	119,582	172	119,754	(245)					119,509	95,937	119,754	23,573
OPERATING EXPENSES												
Employee Costs	47,641		47,641	(24)					47,617	12,250	47,641	35,367
Materials & Contracts	30,621	585	31,206	913					32,119	8,154	31,206	23,965
Borrowing Costs	146		146						146	40	146	106
Other Operating Expenses	20,149		20,149	56					20,204	5,942	20,149	14,262
TOTAL OPERATING EXPENSES	98,557	585	99,142	945					100,086	26,386	99,142	73,700
Operating Result Before Capital Amounts	21,025	(413)	20,612	(1,189)					19,423	69,550	20,612	(50,127)
Capital Grants & Contributions	20,414	433	20,847	2,544					23,391	5,078	20,847	18,313
In-kind Contributions												
Net Gain / (Loss) on Disposal of Assets										347		(347)
Total Capital Income	20,414	433	20,847	2,544					23,391	5,425	20,847	17,966
Operating Result Before Depreciation	41,439	20	41,459	1,355					42,814	74,975	41,459	(32,161)
Depreciation & Impairment	16,295		16,295						16,295		16,295	16,295
Operating Result	25,144	20	25,165	1,355					26,520	74,975	25,165	(48,455)

Consolidated Income & Expenditure Estimates 2017/2018
Includes all Special Rates & Levies

PROJECTED FUNDING	Original Budget	C/Over Budget	TOTAL Original Budget	Sep Changes	Dec Changes	Mar Changes	Jun Carryovers	Jun Changes	PROPOSED Budget	ACTUAL YTD	APPROVED Budget	VARIANCE TO ACTUAL
OPERATING RESULT	25,144	20	25,165	1,355					26,520	74,975	25,165	(48,455)
Funding												
ADD (Non-Cash) - Depreciation	16,295		16,295						16,295		16,295	16,295
ADD (Non-Cash) - ELE Accruals												
ADD (Non-Cash) - Interest on Security Deposits - Accruals												
ADD Book Value of Assets Disposed	1,000		1,000						1,000		1,000	1,000
Cash Available to Fund Capital Expenditure	42,439	20	42,459	1,355					43,814	74,975	42,459	(31,161)
CAPITAL EXPENDITURE												
City Planning and Development	5,238	7,707	12,945	760					13,705	1,101	12,945	12,604
City Works and Infrastructure	31,975	3,615	35,590	4,035					39,625	13,058	35,590	26,567
Customer and Community Services	1,439	221	1,660						1,660	247	1,660	1,414
Corporate and Organisational Support Services	781	545	1,326						1,326	310	1,326	1,016
TOTAL CAPITAL EXPENDITURE	39,433	12,089	51,522	4,795					56,316	14,716	51,522	41,600
Cash Flow to Fund	3,006	(12,068)	(9,062)	(3,440)					(12,502)	60,259	(9,062)	(72,761)
Financed by:												
Opening Working Capital	4,854	249	5,103						5,103	5,103	5,103	
Borrowings												
New Borrowings	350		350						350		350	350
Less: Loan Repayments	(914)		(914)						(914)	(408)	(914)	(506)
Net Loan Funds (Payments/Receipts)	(564)		(564)						(564)	(408)	(564)	(156)
Reserves	(1,434)	12,068	10,634	2,970					13,604	169	10,634	13,435
Closing Working Capital	5,862	249	6,111	(470)					5,641	65,123	6,111	(59,482)