



CITY OF RYDE

# QUARTERLY REVIEW REPORT

First QUARTER 2018/19

July – September 2018

## General Manager

This September Quarterly Review reports on the progress towards the achievement of the City of Ryde's Delivery Plan 2018-2022 including the 2018/19 One Year Operational Plan. Council monitors the progress of the Operational Plan on a quarterly basis, with the report highlighting Council's performance against key indicators and the planned projects.

Council remains in a sound financial position. As the result of September Quarterly Review, the forecast working capital as at 30 June 2018 is \$5.01 million. This level of working capital is currently adequate.

In total there are 120 Capital and Non Capital projects planned for 2018/19. The majority of these projects (102) have commenced, or are continuing from the previous financial year. 12 are in forward planning and 2 are not started yet. The West Ryde Community Centre Solar Project is noted as "at risk" pending the outcome of a feasibility and Return On Investment review examining how safe access to the building's roof will occur post installation. Solutions could potentially significantly impact the economic viability of the project. A further two projects require attention. A total of 47 projects carried over funds into 2018/19, including some noted as completed or on track.

The See Street Traffic Facilities Expansion project is recommended for deferral due to the announcement of a new State Government initiative to create an education precinct at Meadowbank TAFE means that it will not be possible to determine the scope for the project until the initiative is completed.

All Departments performed well in delivering their Corporate Performance Indicator targets. The majority of corporate indicators are on track and achieved their targets during the quarter. This included responding to almost 17,800 customer requests and items of correspondence. Income and expenditure results are also within target projections.

There were a total of 180 days lost to injuries during the Quarter. This is a significant increase compared to the first quarter of 2017/18 (55.5 days) and has occurred because of two ongoing complicated open claims that accounted for 74% of the total lost time for 2017/18. All 11 Audit Recommendations scheduled to be completed during the quarter were completed.

The following financial summary is provided on the key components of Council's Operational Plan 2018/19 and is supported by detailed information in the appendices and a separate financial report.

## Quarterly Review Report 1 July – 30 September 2018

### Highlights

#### September Quarterly Review

- Council's available Working Capital is projected to be maintained at \$5.01million as at 30 June 2019.
- In the adopted 4 Year Delivery Plan and 1 Year Operational Plan 2018/2019, Council's forecasted available Working Capital position was \$4.61 million at 30th June 2018, this will now be revised up to \$5.01 million as at 30 June 2019.
- Overall, Council's financial position continues to be sound.

2018/19	Original Budget 2018/19 (\$'000)	Carryover Budget 2018/19 (\$'000)	Previously Approved Changes (\$'000)	Revised Budget (\$'000)	Proposed Changes (\$'000)	Projected Budget (\$'000)	Actual YTD (\$'000)	Budget YTD (\$'000)	% Variance
<b>Base</b>									
Income	-130,074			-130,074	1,293	-128,781	-98,540	-96,545	2.1%
Expenditure	98,933			98,933	447	99,379	15,153	22,784	-33.5%
<b>Total Base</b>	<b>-31,142</b>			<b>-31,142</b>	<b>1,740</b>	<b>-29,402</b>	<b>-83,387</b>	<b>-73,761</b>	<b>13.1%</b>
<b>Non-Capital</b>									
Income	-259	-35		-294	-15	-309	-265	-100	165.5%
Expenditure	3,676	981		4,657	-11	4,646	599	1,868	-67.9%
<b>Total Non-capital</b>	<b>3,417</b>	<b>947</b>		<b>4,364</b>	<b>-26</b>	<b>4,337</b>	<b>334</b>	<b>1,768</b>	<b>-81.1%</b>
<b>Capital</b>									
Income	(20,780)	(55)		(20,835)	(4,191)	(25,026)	(15,430)	(5,168)	198.6%
Expenditure	44,639	15,178		59,817	4,121	63,938	12,077	26,271	-54.0%
<b>Total Capital</b>	<b>23,859</b>	<b>15,123</b>		<b>38,982</b>	<b>-70</b>	<b>38,913</b>	<b>-3,353</b>	<b>21,103</b>	<b>-115.9%</b>
Transfers from reserves	-72,469	-16,042		-88,511	-3,552	-92,063	-50	-16,217	-99.7%
Transfers to Reserves	77,284	-28		77,256	1,908	79,164		-28	-100.0%
<b>Total Reserve Movements</b>	<b>4,815</b>	<b>-16,070</b>		<b>-11,255</b>	<b>-1,644</b>	<b>-12,899</b>	<b>-50</b>	<b>-16,244</b>	<b>-99.7%</b>
<b>Net Result Excluding Reserves</b>	<b>-3,866</b>	<b>16,070</b>		<b>12,204</b>	<b>1,644</b>	<b>13,848</b>	<b>-86,406</b>	<b>-50,889</b>	<b>69.8%</b>
Book Value of Assets	-1,200			-1,200		-1,200	-466	-300	
Advances									
Loan Proceeds	-700			-700		-700		-175	-100.0%
Loan Repayments	951			951		951	263	238	10.6%
<b>Total Other Items</b>	<b>-949</b>			<b>-949</b>		<b>-949</b>	<b>-203</b>	<b>-237</b>	<b>-14.5%</b>
<b>Net Result</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>-86,658</b>	<b>-67,370</b>	<b>29%</b>

## Quarterly Review Report 1 July – 30 September 2018

### Financial Position – September Quarterly Review

Following this quarter's budget review as stated, Council's financial position has improved with a net increase of \$2.48 million in Council's Operating Surplus. A majority of this increase will be \$2.39 million for NSW State Government grant and \$1.23 million RMS grant received in relation to Capital Projects.

Council's available Working Capital has maintained at \$5.01 million.

The Capital Works Program, YTD, is at approximately 18.89% net financially, excluding contributed assets.

Operating expenses, YTD, are within 36.10% (favourable) of the budgeted amounts.

Operating Income (Base Budget and Non-Capital & Capital Income) is projected to increase by \$2.91 million (1.93%) and Operating Expenses are projected to increase by \$0.44 million (0.42%). This is an excellent result given the tight revenue base from which we are operating.

Council had budgeted to undertake \$59.82 million of capital works. This is projected to increase by \$4.12 million, resulting in a revised total capital works budget of \$63.94 million.

### Base Budget

Base Budget Income is projected to reduce by \$1.29 million to \$128.78 million, while Base Budget Expenses are projected to increase by \$0.45 million to \$99.38 million, giving a net projected reduction in the Base Budget Surplus of \$1.74 million (-5.59%).

### Non-Capital Budget

Non-Capital Expenses are projected to decrease by \$0.01 million to \$4.65 million, giving a net projected reduction in net Non-Capital Expenditure of \$0.03 million (-0.24%).

### Capital Budget

Capital Income is projected to increase by \$4.19 million to \$25.03 million, while Capital Expenses are projected to increase by \$4.12 million to \$63.94 million, giving a net projected decrease in net Capital Expenditure of \$0.07 million (-0.18%).

### Reserve Movements

The net movement of Reserves was budgeted to be a net transfer from reserves of \$11.26 million for works carried over plus funding other works. This is projected to have a net increase of \$1.64 million from reserves to a total of \$12.90 million transfer from reserves.

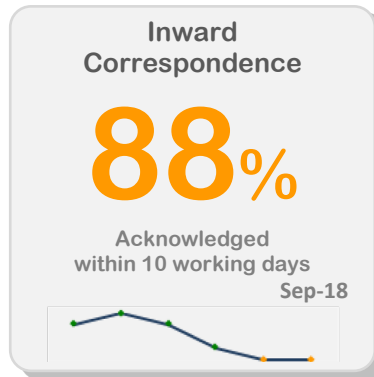
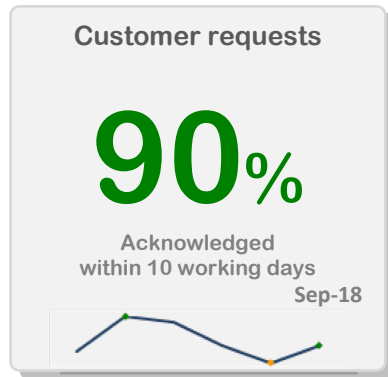
## Quarterly Review Report 1 July – 30 September 2018

### Summary by Program – Net Financial Result

Period ended September 2018	Original Budget 2018/19 (\$'000)	Revised Budget (\$'000)	Proposed Changes (\$'000)	Projected Budget (\$'000)	Actual YTD (\$'000)	Budget YTD (\$'000)	% Variance
Strategic City program	173	173	14	187	206	215	-4%
Organisational Development program	323	323	4	327	101	116	-13%
Risk Management program	3,192	3,192	67	3,258	1,013	1,068	-5%
Community and Cultural program	3,195	3,195	-28	3,167	396	882	-55%
Customer and Community Relations program	3,783	3,783	-120	3,663	754	970	-22%
Open Space, Sport & Recreation program	9,083	9,083	57	9,139	2,678	4,789	-44%
Centres and Neighbourhood program	3,082	3,082	167	3,249	1,151	1,840	-37%
Library program	4,759	4,759	-26	4,733	1,146	1,599	-28%
Internal Corporate Services program	-35,721	-35,721	115	-35,606	-72,578	-70,288	3%
Governance and Civic program	4,272	4,272	18	4,290	568	1,353	-58%
Land Use Planning program	1,371	1,371	20	1,391	-12,114	-4,562	166%
Regulatory program	-1,544	-1,544	-105	-1,649	-611	-99	515%
Economic Development program	189	189		189	68	68	0%
Catchment program	2,295	2,295	203	2,498	1,954	1,778	10%
Environmental program	635	635	18	653	195	173	13%
Traffic & Transport program	1,312	1,312	-60	1,252	785	643	22%
Waste and Recycling program	-965	-965		-965	-18,876	-13,999	35%
Property Portfolio program	1,381	1,381	-225	1,156	928	1,547	-40%
Roads program	476	476	-117	359	3,492	3,431	2%
Foreshore program	82	82		82	881	134	559%
Paths and Cycleways program	-1,372	-1,372		-1,372	1,203	971	24%
<b>GRAND TOTAL NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-86,658</b>	<b>-67,370</b>	<b>29%</b>

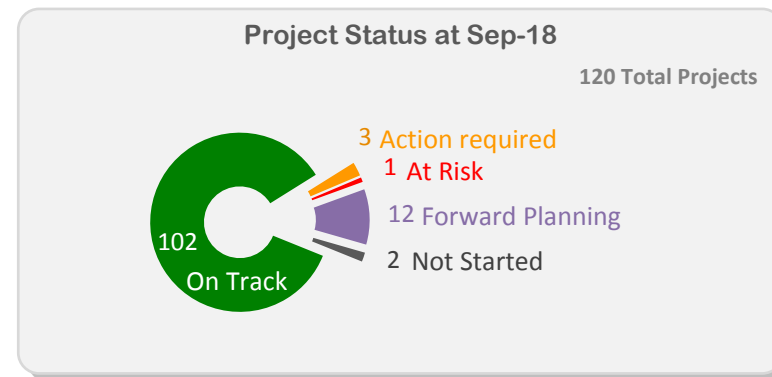
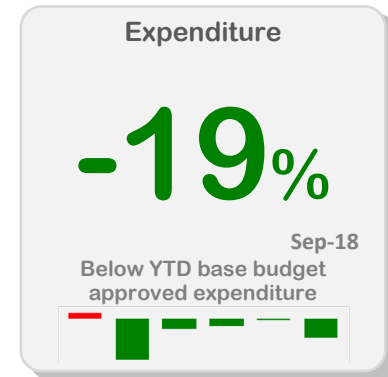
## Corporate Indicator Results - Quarter 1 2018-19

## Insights



### Customer

90% of almost 10,045 customer requests and 88% of 7,652 correspondence actions were actioned within required timeframes.



### Financials and Projects

**Income and Expenditure** – Consistent with last year’s Q1 result.

**Projects** – Total of 120 projects. The West Ryde Community Centre Solar Project is risk due to factors that could potentially significantly alter the cost and payback for the project. See Street Traffic Facilities Expansion is deferred pending announcement by the NSW government of creation of an education precinct which will result in significant changes in the area.



### Organisation

**Staff with Excess Annual Leave** – Plans have been put in place for staff with excess leave to reduce their balances below levels required by their respective awards.

**Audit Recommendations** – All 11 recommendations due in the quarter were completed on time.



### Great places, vibrant neighbourhoods

Centres are the focus of vibrant communities  
Places are designed for people

### Collaborative development

People are at the heart of planning and influence how  
the city grows and changes

### Sustainable design

Neighbourhoods support sustainable growth.  
Developments add to the character of their  
neighbourhoods

## Summary

All projects are progressing as planned.

Total approved development value for the first quarter of the 2018/19 year is lower than for Q1 in 2017/18, but similar to that approved in Q1 2016/17.

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-5,187	-82	-5,269	-1,584	-1,284	23.3%
Expenditure	10,277	-3	10,274	2,519	2,684	-6.1%
<b>Total Base</b>	<b>5,090</b>	<b>-85</b>	<b>5,004</b>	<b>935</b>	<b>1,400</b>	<b>-33.2%</b>
<b>Non-Capital</b>						
Income				-250		
Expenditure	924	70	994	22	470	-95.4%
<b>Total Non-Capital</b>	<b>924</b>	<b>70</b>	<b>994</b>	<b>-228</b>	<b>470</b>	<b>-148.5%</b>
<b>Capital</b>						
Income		-282	-282	-282		
Expenditure	1,125		1,125	158	345	-54.2%
<b>Total Capital</b>	<b>1,125</b>	<b>-282</b>	<b>843</b>	<b>-124</b>	<b>345</b>	<b>-136.0%</b>
Transfers from reserves	-1,998	-70	-2,068	-14	-404	-96.6%
Transfers to Reserves	30	282	312			
<b>Total Reserve Movements</b>	<b>-1,968</b>	<b>212</b>	<b>-1,756</b>	<b>-14</b>	<b>-404</b>	<b>-96.6%</b>
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
<b>Total Loan Proceeds</b>						
<b>Net Result for Outcome</b>	<b>5,171</b>	<b>-85</b>	<b>5,086</b>	<b>569</b>	<b>1,811</b>	<b>-68.6%</b>

## Outcome: Our Vibrant and Liveable City

### Performance Indicators 2018/19

Measure	Program	Target	Result	Status	Comments
Mean gross assessment time (in days)	Regulatory Program	<= 95	98	Off Track	
Mean gross determination time – commercial, retail, office	Regulatory Program	<= 91	91	On Track	
Mean gross determination time – residential alts and adds	Regulatory Program	<= 77	77	On Track	
Mean gross determination time – single new dwellings	Regulatory Program	<= 105	102	On Track	
Total approved development value (in millions)	Regulatory Program	>= 0	216.70	On Track	This is lower than Q1 2017/2018 but similar to Q1 2016/2017

### Operational plan projects for 2018/19

Centres and Neighbourhoods Program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
Night Time Economy Implementation (Stage 1)	On Track	On Track	On Track	30/06/2019	On Track	\$285,346	\$15,198	Project to be integrated with Public Domain upgrades to deliver lighting at Town and Neighbourhood Centres (West Ryde and Pittwater Rd Gladesville) to support the businesses trading after dark and improve pedestrian safety
Neighbourhood Centre Renewal	On Track	On Track	On Track	31/05/2019	On Track	\$949,759	\$144,251	Tenders held Q1.
<b>Land Use Planning program</b>								
Purchase Aerial Photography for LGA	On Track	On Track	On Track	31/05/2019	On Track	\$25,000		Agency staff selected to assist with implementation will commence in Q2.
LEP Review Project	On Track	On Track	On Track	30/06/2020	On Track	\$270,000		LEP Health Check on track for completion in October as scheduled.
Ryde Heritage Study Update	On Track	On Track	On Track	30/06/2019	On Track	\$80,000		Tender held Q1.
<b>Open Space, Sport &amp; Recreation program</b>								
Denistone East Bowling Club - Future Use	On Track	On Track	On Track	15/06/2019	Forward Planning	\$13,900		Design currently underway, Community Consultation to occur in Q2.
Street Tree Planting Program	On Track	On Track	On Track	30/06/2019	On Track	\$90,000	\$13,527	
Integrated Open Space Plan	On Track	On Track	On Track	30/06/2019	Not Started	\$50,000		Scheduled to commence Q3
Open Space Master Plans	On Track	On Track	On Track	30/06/2019	On Track	\$200,000	\$6,563	Gannan Park Completed, ELS Hall Park due to be completed Q3, Meadowbank Park Q4, Blenheim Park Q4, Tennis Facilities Audit completed, Review of Children's Play Plan underway.





*Our active and healthy city*



### Enhanced Recreational Spaces

Providing opportunities and choice for recreation and active learning and living

### Well Targeted Services

Strengthening community life, connectedness and wellbeing

#### Summary

All projects are progressing as planned.

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-8,716	5	-8,710	-1,392	-2,360	-41.0%
Expenditure	17,367	41	17,408	3,752	4,382	-14.4%
<b>Total Base</b>	<b>8,651</b>	<b>47</b>	<b>8,698</b>	<b>2,360</b>	<b>2,022</b>	<b>16.7%</b>
<b>Non-Capital</b>						
Income						
Expenditure	292	60	352	43	161	-73.2%
<b>Total Non-Capital</b>	<b>292</b>	<b>60</b>	<b>352</b>	<b>43</b>	<b>161</b>	<b>-73.2%</b>
<b>Capital</b>						
Income	-450	-2,498	-2,948	-2,498	-112	2120.1%
Expenditure	19,832	1,659	21,491	2,621	11,181	-76.6%
<b>Total Capital</b>	<b>19,382</b>	<b>-839</b>	<b>18,543</b>	<b>123</b>	<b>11,068</b>	<b>-98.9%</b>
Transfers from reserves	-23,802	-671	-24,473		-8,306	-100.0%
Transfers to Reserves	4,811	1,450	6,261			
<b>Total Reserve Movements</b>	<b>-18,991</b>	<b>779</b>	<b>-18,213</b>		<b>-8,306</b>	<b>-100.0%</b>
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments	289		289	107	72	48.4%
<b>Total Loan Proceeds</b>	<b>289</b>		<b>289</b>	<b>107</b>	<b>72</b>	<b>48.4%</b>
<b>Net Result for Outcome</b>	<b>9,623</b>	<b>47</b>	<b>9,669</b>	<b>2,634</b>	<b>5,017</b>	<b>-47.5%</b>

# Outcome: Our healthy and active city

## Performance Indicators 2018/19

Measure	Program	Target	Result	Status	Comments
Number of visits to the libraries	Library Program	>= 970,000	270,507	On Track	
Number of participants in organised sport on Council's active Open space areas	Open space, sport and recreation program	> 500,000	136,000	On Track	
Number of visitors to RALC	Open space, sport and recreation program	>= 750,000	158,186	On Track	
Number of visits to the libraries	Library Program	>= 970,000	270,507	On Track	

## Operational plan projects for 2018/19

Community and Cultural program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
Community Buildings Renewal	On Track	On Track	On Track	30/06/2019	On Track	\$407,620	\$62,733	
<b>Library program</b>								
Digital enhancement for Libraries	On Track	On Track	On Track	28/06/2019	On Track	\$25,000		Works scheduled Q3 and Q4
Community Buildings Renewals - Libraries	On Track	On Track	On Track	31/05/2019	On Track	\$277,649	\$47,536	Projects at West Ryde and Eastwood Libraries are substantially underway with works scheduled in Q2. Project at North Ryde Library is scheduled for Q3 and Q4.
Open Space, Sport & Recreation program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
Construction of Skate Facilities within City of Ryde	On Track	On Track	On Track	31/03/2019	On Track	\$2,642,727	\$789,596	Construction underway scheduled to be completed end Q3.
Macquarie Park, Waterloo Rd	On Track	On Track	On Track	30/06/2020	On Track	\$6,000,000		Project Brief finalised. Project Team proposal with Government Property NSW, Council and John Hollands Group to progress delivery of Park.
Synthetic Playing Surfaces Expansion	On Track	On Track	On Track	28/09/2018	On Track	\$236,692	\$44,689	Works to construct Shelter scheduled to be completed Q2
Sportsfield Floodlighting Expansion	On Track	Action Required	On Track	28/02/2019	On Track	\$304,583	\$52,177	Contaminated material identified at Meadowbank Park Field 9 project, additional funding sought through QBR 1 adjustment.
Passive Parks Expansion and Improvement	On Track	On Track	On Track	30/06/2019	On Track	\$2,051,761	\$383,758	
Development of the Olympic Park Strategic Plan and Master PI	Action Required	On Track	On Track	28/06/2019	On Track	\$50,000	\$31,400	Delays have been experienced with this project but the overall project remains on track to be completed by June 2019.
Sportsground Amenities Upgrades Renewal	On Track	On Track	On Track	30/06/2019	On Track	\$1,202,910	\$177,091	Tender completed in Q2.
Plans of Management for Parks	On Track	Action Required	On Track	30/06/2019	On Track	\$125,000		Funds to be consolidated into PM18_30752, Q1 adjustment.

	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
Sportsfield Floodlighting Renewal	On Track	On Track	On Track	31/03/2019	On Track	\$125,000	\$23,228	Monash Park construction scheduled for Q3.
Sportsfield Upgrade & Renewal	On Track	On Track	On Track	31/05/2019	On Track	\$1,000,000	\$187,099	
RALC Asset Renewal	On Track	On Track	On Track	28/06/2019	On Track	\$1,285,000		
Playground Renewal & Upgrade	On Track	On Track	On Track	30/06/2019	On Track	\$1,221,054	\$474,814	
Development of Parks Plans of Management	On Track	On Track	On Track	30/06/2019	On Track	\$116,873	\$11,723	Parramatta River Parklands PoM completed, Sportsgrounds and Generic PoM due to be completed in Q3.
Shrimptons Creek Corridor Embellishment	On Track	On Track	On Track	31/05/2019	On Track	\$2,788,737	\$378,097	Construction due to commence Q2



*Our natural and sustainable city*

### Sustainable Planning

Reducing our environmental footprint and protecting our natural and built environments

#### Summary

All projects are progressing as planned, with one exception - The West Ryde Community Centre Solar Project .

### Collaborative development

People are at the heart of planning and influence how the city grows and changes

### Resilient Infrastructure

Managing infrastructure to reduce risk and impacts

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-21,956	18	-21,938	-20,699	-18,976	9.1%
Expenditure	24,370	429	24,799	2,558	6,131	-58.3%
<b>Total Base</b>	<b>2,414</b>	<b>447</b>	<b>2,860</b>	<b>-18,141</b>	<b>-12,845</b>	<b>41.2%</b>
<b>Non-Capital</b>						
Income	-78		-78	-17	-46	-63.6%
Expenditure	736	165	901	70	333	-79.0%
<b>Total Non-Capital</b>	<b>658</b>	<b>165</b>	<b>823</b>	<b>53</b>	<b>287</b>	<b>-81.4%</b>
<b>Capital</b>						
Income	-340	181	-159		-10	-100.0%
Expenditure	8,333	99	8,432	1,905	3,610	-47.2%
<b>Total Capital</b>	<b>7,993</b>	<b>280</b>	<b>8,273</b>	<b>1,905</b>	<b>3,600</b>	<b>-47.1%</b>
Transfers from reserves	-27,279	-596	-27,875		-2,436	-100.0%
Transfers to Reserves	19,860		19,860		-28	-100.0%
<b>Total Reserve Movements</b>	<b>-7,420</b>	<b>-596</b>	<b>-8,016</b>		<b>-2,464</b>	<b>-100.0%</b>
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
<b>Total Load Proceeds</b>						
<b>Net Result for Outcome</b>	<b>3,645</b>	<b>296</b>	<b>3,941</b>	<b>-16,183</b>	<b>-11,421</b>	<b>41.7%</b>

## Outcome: Our natural and sustainable city

### Performance Indicators 2018/19

Measure	Program	Target	Result	Status	Comments
% increase in organisation energy usage each year since 2003/04 (shared with CWI)	Environmental Program	<= 5		Annual Measure	Trending 0% increase, with street lighting
% increase in organisation potable water usage on 2003/04 usage (shared with CWI)	Environmental Program	<= 0		Annual Measure	Trending 46% decrease in consumption compared to same period last year. The ability to meet this target is impacted upon by the drought and harvested water storage levels.

### Operational plan projects for 2018/19

Centres and Neighbourhood program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
146 Bowden St Trunk Drainage	On Track	On Track	On Track		On Track	\$963,400	\$1,740	Currently negotiating Deed of Agreement with VIVA. Design 90% complete.
Shepherds Bay Outlet	On Track	On Track	On Track		On Track	\$770,000	\$90,000	Impacted by the 146 Bowden Street Trunk Drainage Works. Works to be done in concurrence.
Ann Thorn Park Catchment Works	On Track	On Track	On Track	28/02/2019	On Track	\$960,571	\$318,015	
Stormwater Improvement Works - Renewal	On Track	On Track	On Track		On Track	\$662,205	\$212,726	
Stormwater Asset Replacement Renewal	On Track	On Track	On Track		On Track	\$3,207,516	\$812,689	
<b>Environmental program</b>								
RALC Multi-Purpose Centre - Solar	On Track	On Track	On Track	19/11/2018	On Track	\$174,838	\$53,553	Minor "fine tuning" issues are being rectified prior to final commissioning.
Waste - to - Art	On Track	On Track	On Track	31/10/2019	On Track	\$34,000	\$9,000	The SWAP 2017/18 was completed in October 2018 - 206 entries and 81 art pieces exhibited across 5 categories. Preparation for delivery of the 2019 SWAP program will commence in Quarter 2.
West Ryde Community Centre Solar Project	On Track	On Track	Action Required	31/05/2019	At risk	\$32,000		Request for quotation is out to market. Feasibility and Return On Investment review to be conducted upon review of proposals received. The Project is being impacted by the need to re-evaluate how safe access to the building's roof will occur post installation. Solutions could potentially significantly impact the economic viability of the project.

Foreshore program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
Bennelong Park Groyne and Foreshore Improvement	On Track	On Track	Action Required	26/11/2018	On Track	\$350,864	\$49,500	The scope for this project has been revised and reduced. RMS will undertake to complete installation. Council is now tasked with completing design plans only and some community consultation (Ryde Concord Sailing Club) with grant funding up to \$70k. Q1 adjustment is proposing reduction of \$331k in approved budget.
<b>Open Space, Sport &amp; Recreation program</b>								
Ryde Biodiversity Plan - Implementation	On Track	On Track	On Track	28/06/2019	On Track	\$161,510	\$5,475	Scoping and designs completed and procurement is underway for Stage 2 Bush Regeneration signage in Natural Areas. Delineation project site scoping and planning was undertaken this quarter. Corridor planting program investigation is underway.
Park & Open Space Tree Planting Program	On Track	On Track	On Track	31/10/2018	On Track	\$52,000	\$24,327	
Field of Mars Visitor Centre Road and Stormwater Disposal Works	On Track	On Track	On Track	31/05/2019	On Track	\$50,000	\$7,500	Site inspection completed. 3 design solutions are being scoped. Awaiting stakeholder engagement and specifically a meeting with RHHFFS to help select preferred option. This meeting is expected to take place in the first two weeks of November 2018
Terrys Creek Walking Trail	On Track	On Track	On Track	01/03/2019	On Track	\$459,791	\$161,055	New tender out to market for Stage 2 Boardwalk this quarter. Installation to include 3 sets of stairs and 1 bridge crossing anticipated to occur during Quarter 3.
<b>Waste and Recycling program</b>								
Laurel Park Litter Prevention	On Track	On Track	On Track		On Track	\$62,639	\$3,024	Further work to occur this FY with local businesses.
Porters Creek Precinct	On Track	On Track	On Track		On Track	\$400,000	\$98,377	
Old Landfill Sites Subsidence Program Renewal	On Track	On Track	On Track	30/03/2019	On Track	\$250,000	\$75,156	
Community Problem Waste Recycling Centre	On Track	On Track	On Track		On Track	\$190,000		Expenditure to occur in Q2
Managing Waste Reduction in Multi Unit Dwellings	On Track	On Track	On Track		On Track	\$85,000	\$18,394	
Eastwood Litter Prevention Campaign	On Track	On Track	On Track		On Track	\$152,654	\$20,059	
Porters Creek Feasibility Study for CRC	On Track	On Track	On Track		On Track	\$50,000	\$11,200	



# Our smart and innovative city

## Business opportunity and investment

Businesses benefit from a prosperous local economy

### Summary

All projects are progressing as planned.

## Strengthening Business Networks

Partnerships shape business growth, investment and development

## Macquarie Park

Macquarie Park expands its role as a leading commercial centre and innovation district

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-17		-17	-4	-4	-5.2%
Expenditure	1,443		1,443	400	373	7.2%
<b>Total Base</b>	<b>1,427</b>		<b>1,427</b>	<b>396</b>	<b>369</b>	<b>7.4%</b>
<b>Non-Capital</b>						
Income				2		
Expenditure	1,061	-547	514	262	326	-19.7%
<b>Total Non-Capital</b>	<b>1,061</b>	<b>-547</b>	<b>514</b>	<b>264</b>	<b>326</b>	<b>-19.0%</b>
<b>Capital</b>						
Income						
Expenditure	4,537	7	4,544	404	2,752	-85.3%
<b>Total Capital</b>	<b>4,537</b>	<b>7</b>	<b>4,544</b>	<b>404</b>	<b>2,752</b>	<b>-85.3%</b>
Transfers from reserves	-5,887	545	-5,342		-2,238	-100.0%
Transfers to Reserves		-5	-5			
<b>Total Reserve Movements</b>	<b>-5,887</b>	<b>540</b>	<b>-5,347</b>		<b>-2,238</b>	<b>-100.0%</b>
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
<b>Total Loan Proceeds</b>						
<b>Net Result for Outcome</b>	<b>1,138</b>		<b>1,138</b>	<b>1,065</b>	<b>1,209</b>	<b>-11.9%</b>

## Outcome: Our smart and innovative city

### Operational plan projects for 2018/19

Centres and Neighbourhood program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
TMA for Macquarie Park	On Track	On Track	On Track	30/06/2019	On Track	\$100,000		Recruitment of new CEO for Connect commenced in Q1, to be finalised in Q2.
West Ryde Plaza	On Track	On Track	On Track	31/05/2019	On Track	\$1,565,633	\$24,850	Lighting to be finalised in Q2.
Footpath Upgrade - Khartoum Road	On Track	On Track	On Track	30/04/2019	On Track	\$850,000	\$127,628	
Place Making Macquarie Park	On Track	On Track	On Track	30/04/2019	On Track	\$100,000	\$50,000	MPID/Venture Café funding confirmed in Q1.
Town Centre Upgrade implementation - Renewal	On Track	On Track	On Track	31/05/2019	On Track	\$1,963,407	\$247,065	Design finalised and tender held Q1
<b>Community and Cultural program</b>								
Macquarie-Ryde Futures-PhD Social Inclusion	On Track	On Track	On Track	30/06/2019	On Track	\$15,000	\$15,000	
<b>Economic Development program</b>								
Implementation of Marketing Plan	On Track	On Track	On Track	30/06/2019	On Track	\$75,000	\$18,373	Consultation for new Mac Pk Marketing Plan undertaken throughout Q1.
Economic Development Plan Implementation	On Track	On Track	On Track	30/06/2019	On Track	\$40,000	\$8,469	
<b>Land Use Planning program</b>								
Macquarie-Ryde Futures-PhD-Urban Planning	On Track	On Track	On Track	30/06/2019	On Track	\$15,000	\$15,000	On Track to meet yearly target. Meeting with candidate completed in Q1 to guide literature review.
<b>Strategic City program</b>								
Planting Embellishment Program - Macquarie Park	On Track	On Track	On Track	30/04/2019	On Track	\$30,000	\$4,500	Scope finalised in Q1.
Transport and Pedestrian Initiatives - Macquarie Park	On Track	On Track	On Track	31/05/2019	On Track	\$135,000	\$59,500	
Public Art Embellishment in Macquarie Park	On Track	On Track	Action Required	31/05/2019	On Track	\$300,000	\$45,000	Shrimpton's Creek component to be reported back to Council.
Wireless Services and Smart Technologies Implementation in Macquarie Park	On Track	On Track	On Track	31/05/2019	On Track	\$245,460	\$30,000	
Lachlan's Line - Community Facility	On Track	On Track	On Track	16/11/2018	On Track	\$36,018	\$19,600	





## Summary

All projects are progressing as planned with the following exceptions:

- The Integrated Transport Strategy Implementation is delayed.
- The Eastwood Traffic & Parking Study required additional funds to complete additional modelling.
- The See Street Traffic Facilities Expansion has been deferred following a recent government announcement re combining education campuses that will have significant traffic impacts on the surrounding area.

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-13,085	552	-12,533	-2,283	-2,302	-0.8%
Expenditure	11,563	-163	11,400	2,635	2,854	-7.7%
<b>Total Base</b>	<b>-1,522</b>	<b>389</b>	<b>-1,133</b>	<b>352</b>	<b>551</b>	<b>-36.2%</b>
<b>Non-Capital</b>						
Income	-216	-15	-231		-54	-100.0%
Expenditure	347	181	528	29	135	-78.7%
<b>Total Non-Capital</b>	<b>131</b>	<b>166</b>	<b>297</b>	<b>29</b>	<b>81</b>	<b>-64.4%</b>
<b>Capital</b>						
Income	-20,045	-1,592	-21,637	-12,331	-5,045	144.4%
Expenditure	18,877	2,312	21,190	5,489	5,940	-7.6%
<b>Total Capital</b>	<b>-1,168</b>	<b>720</b>	<b>-448</b>	<b>-6,842</b>	<b>895</b>	<b>-864.6%</b>
Transfers from reserves	-19,052	-1,452	-20,505		-1,762	-100.0%
Transfers to Reserves	20,000		20,000			
<b>Total Reserve Movements</b>	<b>948</b>	<b>-1,452</b>	<b>-505</b>		<b>-1,762</b>	<b>-100.0%</b>
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
<b>Total Loan Proceeds</b>						
<b>Net Result for Outcome</b>	<b>-1,611</b>	<b>-177</b>	<b>-1,788</b>	<b>-6,461</b>	<b>-234</b>	<b>2656%</b>

## Outcome: Our connected and accessible city

### Performance Indicators 2018/19

Measure	Program	Target	Result	Status	Comments
% community satisfaction with maintaining local roads	Roads Program	>= 90%		On Track	During this period, 41 requests to fix pot-holes were received and all completed within the specified timeframe.
# passengers transported by Shop Ryder, annually	Traffic & Transport Program	>= 38,000	13,749	Annual Measure	13,749 passenger movements this quarter

### Operational plan projects for 2018/19

Foreshore program	Time	Cost	Scope	Anticipated Delivery	Status	Approved Budget	YTD Actual	Comments
Seawalls/Retaining Walls Refurbishment Renewal	On Track	On Track	On Track		On Track	\$1,128,044	\$829,497	
<b>Library program</b>								
Library Public Multimedia Lab	On Track	On Track	On Track	29/03/2019	On Track	\$50,000	\$9,251	Substantial planning completed, and project is now underway. Significant work scheduled for Q2
Libraries Public PC Renewal	On Track	On Track	On Track	31/05/2019	On Track	\$70,000		Significant progress on planning. Work currently scheduled for Q3 and Q4
<b>Paths and Cycleways program</b>								
Cycleways Construction Expansion	On Track	On Track	On Track		On Track	\$1,140,072	\$483,819	Herring Rd-Balaclava Rd. Community consultation process has commenced. Advertising of tender for construction is pending.
Footpath Construction Renewal	On Track	On Track	On Track		On Track	\$850,000	\$125,847	
Field of Mars Shared Use Path	On Track	On Track	On Track		On Track	\$30,000	\$7,647	
Footpath Construction Expansion	On Track	On Track	On Track		On Track	\$930,547	\$204,646	
<b>Roads program</b>								
Heavy Patching	On Track	On Track	On Track		On Track	\$380,800	\$60,082	
Flood Mitigation/Constitution Road Upgrade	On Track	On Track	On Track		On Track	\$500,000	\$133,943	Multi year project. Various design still in progress. Final scope of works are dependent on adjoining developments.
Integrated Transport Strategy Implementation	Action Required	On Track	On Track		Action Required	\$250,000	\$37,500	Appropriate action is being undertaken.
Kerb and Gutter Renewal	On Track	On Track	On Track		On Track	\$200,000	\$34,183	
Pittwater Road Upgrade (High St - Field of Mars)	On Track	On Track	On Track		On Track	\$350,000	\$52,500	Design and Tendering in 2018/19. Ausgrid power pole relocation.
Road Resurfacing Renewal	On Track	On Track	On Track		On Track	\$6,249,100	\$2,125,218	
Bridge Upgrade / Renewal	On Track	On Track	On Track		On Track	\$380,000	\$57,000	
Road Kerb Renewal	On Track	On Track	On Track		On Track	\$4,554,432	\$864,723	
<b>Regulatory program</b>								
School Zone Parking Officers	Action Required	On Track	On Track	30/10/2018	On Track	\$216,000	\$1,960	Recruitment of the 2 new Temporary Parking Officers has been delayed. Recruitment has now been finalised and the Team will be operational from the beginning of November.

Traffic & Transport program	Time	Cost	Scope	Anticipated Delivery	Status	Approved Budget	YTD Actual	Comments
See Street Traffic Facilities Expansion	On Track	On Track	Action Required		Action Required	\$25,000	\$3,750	Recommendation to defer this project following the recent announcement of an education precinct at Meadowbank TAFE that would combine a primary school, high school and TAFE on a single campus that would have significant traffic impacts on the surrounds.
Bus Stop Seats - new	On Track	On Track	On Track		On Track	\$36,800	\$5,520	
Traffic Facilities Renewal	On Track	On Track	On Track		On Track	\$250,000	\$45,651	
Car Park Renewal	On Track	On Track	On Track		On Track	\$380,000	\$57,000	REF and Community Consultation to take place. Construction expected to commence February 2019.
Eastwood Traffic & Parking Study	On Track	Action Required	On Track	11/12/2018	Action Required	\$81,109	\$26,877	Q1 budget adjustment has been put through to account for the additional modelling works required and subsequent independent verification.
Bus Stop DDA compliance	On Track	On Track	On Track		On Track	\$198,200	\$14,964	
Pedestrian Accessibility & Mobility Plan	On Track	On Track	On Track	28/06/2019	Not Started	\$50,000		Consultant to be engaged to review status of existing key centre PAMP's namely Top Ryde Centre, Meadowbank West Station, Eastwood Centre, Macquarie Park, West Ryde Centre, Gladesville Centre, Coxs Rd, Blenheim Rd
Road Safety Upgrades and Improvement	On Track	On Track	On Track		On Track	\$50,000	\$7,266	
Traffic Calming Devices	On Track	On Track	On Track		On Track	\$699,467	\$279,071	
PAMP Implementation Works - Central, East and West Wards	On Track	On Track	On Track	28/06/2019	On Track	\$175,000	\$32,456	1 PAMP treatment completed in West Ward this quarter. 9 more are scheduled for delivery over the next 3 quarters



*Our diverse and inclusive city*

**An engaged, connected community**  
People feeling connected within their community

**Celebrating culture and heritage**  
A distinct local identity built on our city's character and rich cultural heritage

**Accessible community facilities**  
Easy access to diverse cultural spaces, places and opportunities

**Summary**

All projects are now progressing as planned.

Commencement of the School Zone Parking Officers project was delayed due to recruitment issues – now scheduled to commence in November.

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-1,353		-1,353	-533	-244	118.3%
Expenditure	5,962	4	5,966	1,426	1,616	-11.8%
<b>Total Base</b>	<b>4,609</b>	<b>4</b>	<b>4,613</b>	<b>893</b>	<b>1,372</b>	<b>-34.9%</b>
<b>Non-Capital</b>						
Income				0		
Expenditure	405	60	465	28	133	-78.9%
<b>Total Non-Capital</b>	<b>405</b>	<b>60</b>	<b>465</b>	<b>28</b>	<b>133</b>	<b>-79.1%</b>
<b>Capital</b>						
Income						
Expenditure	498	44	542	111	125	-10.8%
<b>Total Capital</b>	<b>498</b>	<b>44</b>	<b>542</b>	<b>111</b>	<b>125</b>	<b>-10.8%</b>
Transfers from reserves	-648	-60	-708	-36	-50	-27.6%
Transfers to Reserves	260		260			
<b>Total Reserve Movements</b>	<b>-388</b>	<b>-60</b>	<b>-448</b>	<b>-36</b>	<b>-50</b>	<b>-27.6%</b>
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
<b>Total Loan Proceeds</b>						
<b>Net Result for Outcome</b>	<b>5,124</b>	<b>48</b>	<b>5,172</b>	<b>996</b>	<b>1,580</b>	<b>-37.0%</b>

## Outcome: Our diverse and inclusive city

### Operational plan projects for 2018/19

Centres and Neighbourhood program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
Ryde Heritage Information Centre	On Track	On Track	On Track	30/06/2019	On Track	\$30,000		Launch event held in Q1,
<b>Community and Cultural program</b>								
South Asian Film, Arts & Literature Festival (SAFAL)	On Track	On Track	On Track	31/05/2019	On Track	\$10,000	\$10,000	
Ryde Remembers - ANZAC	On Track	On Track	On Track		Forward Planning	\$10,000		
Art Project	On Track	On Track	On Track		Forward Planning	\$56,034		
Ryde Youth Theatre Group	On Track	On Track	On Track	30/06/2019	On Track	\$75,000	\$16,782	
Ryde Hunters Hill Symphony Orchestra	On Track	On Track	On Track	31/12/2018	On Track	\$50,000		Community Grant to be paid in December quarter.
Munch and Music	On Track	On Track	On Track	30/06/2019	Forward Planning	\$20,000		Project awaiting the commencement of the new Arts and Culture position.
<b>Land Use Planning program</b>								
Macquaire Library and Creativity Hub Design	On Track	On Track	On Track	02/11/2018	On Track	\$113,709	\$1,350	VPA exhibited in Q1.
Heritage Grants Scheme	On Track	On Track	On Track	30/06/2019	On Track	\$20,000		Launch of the Grants completed in Q1 - letter box drop and launch event to heritage property owners completed.
<b>Library program</b>								
Library Books	On Track	On Track	On Track	28/06/2019	On Track	\$498,300	\$111,114	Orders and profiles completed, delivery underway and will continue through the year
Library Strategic Plan	On Track	On Track	On Track	31/05/2019	On Track	\$20,000		Substantial progress has been made. Work has been inhouse, with expenditure anticipated in Q2 and Q3



*Our open and progressive city*

**Advocacy on key issues**

Achieving the best outcomes for the City of Ryde and its people

**An engaged and informed community**

Residents trust Council and feel well informed, heard, valued and involved.

**Well Led, Financially Sustainable**

Transparent, responsible leadership and governance

**Summary**

All projects are progressing as planned.

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-79,760	800	-78,960	-72,045	-71,374	0.9%
Expenditure	28,902	139	29,040	2,126	4,982	-57.3%
<b>Total Base</b>	<b>-50,858</b>	<b>939</b>	<b>-49,920</b>	<b>-69,919</b>	<b>-66,392</b>	<b>5.3%</b>
<b>Non-Capital</b>						
Income				0		
Expenditure	892		892	145	309	-53.1%
<b>Total Non-Capital</b>	<b>892</b>		<b>892</b>	<b>145</b>	<b>309</b>	<b>-53.1%</b>
<b>Capital</b>						
Income				-320		
Expenditure	6,615		6,615	1,390	2,319	-40.1%
<b>Total Capital</b>	<b>6,615</b>		<b>6,615</b>	<b>1,070</b>	<b>2,319</b>	<b>-53.9%</b>
Transfers from reserves	-9,844	-1,248	-11,092		-1,022	-100.0%
Transfers to Reserves	32,295	181	32,476			
<b>Total Reserve Movements</b>	<b>22,451</b>	<b>-1,067</b>	<b>21,384</b>		<b>-1,022</b>	<b>-100.0%</b>
Book Value of Assets	-1,200		-1,200	-466	-300	55.2%
Advances						
Loan Proceeds	-700		-700		-175	-100.0%
Loan Repayments	662		662	156	166	-6.0%
<b>Total Loan Proceeds</b>	<b>-1,238</b>		<b>-1,238</b>	<b>-310</b>	<b>-309</b>	<b>0.2%</b>
<b>Net Result for Outcome</b>	<b>-22,137</b>	<b>-129</b>	<b>-22,266</b>	<b>-69,014</b>	<b>-65,095</b>	<b>6.0%</b>

# Outcome: Our Open and Progressive City

## Performance Indicators 2018/19

Measure	Program	Target	Result	Status	Comments
% of calls to the Customer Call Centre resolved at the first point of contact	Customer and Community Relations Program	>= 85%	81%	On Track	The majority of the Customer Service Team are new and are still progressing through training and additional assistance with technical information is required. Staff were not able to resolve complex enquiries relating to Traffic issues that needed to be resolved
% of Calls to the Customer Call Centre Resolved at the first point of contact	Customer and Community Relations Program	>= 85%	81%	On Track	The majority of the Customer Service Team are new and are still progressing through training and additional assistance with technical information is required. Staff were not able to resolve complex enquiries relating to Traffic issues that needed to be resolved
Number of known breaches of statutory/council policy requirements	Governance and Civic Program	0	0%	On Track	
% capital works delivered ( ±5%)	Internal Corporate Services Program	>= 95%	100%	On Track	95% target is over expectation of 85% delivered in the FY. Measure against IMS Baseline for the Qtr
% returns over benchmark (Bloomberg rate)	Internal Corporate Services Program	>= 0.85%	1.03%	On Track	Q1 above benchmark

## Operational plan projects for 2018/19

Community and Cultural program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
White Ribbon Accreditation Project	On Track	On Track	On Track	31/12/2019	On Track	\$18,000		Completed the Induction and White Ribbon Working Group to be formed.
<b>Customer and Community Relations program</b>								
Community Perception Study					Forward Planning	\$35,000		
City Wide Engagements					Forward Planning	\$30,000		
<b>Governance and Civic program</b>								
Procurement Improvement					Forward Planning	\$100,000		
Provision of Councillor Equipment	On Track	On Track	On Track		On Track	\$11,895		

Internal Corporate Services program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
Office Fitout - North Ryde Office and Top Ryde Office	On Track	On Track	On Track		On Track	\$129,036	\$5,471	
Information Technology Expansion					Forward Planning	\$100,000		
Plant & Fleet Purchases	On Track	On Track	On Track	30/06/2019	On Track	\$3,200,000	\$785,893	
Information Technology Renewals	On Track	On Track	On Track		On Track	\$1,228,255	\$187,394	
Fit For The Future Action Plan Implementation	On Track	On Track	On Track		Forward Planning	\$150,000		Funds to be used for Best Value Reviews and Asset Management Plan Improvements arising from recent JRA commission.
<b>Open Space, Sport and Recreation Program</b>								
Facility Software Upgrade	Action Required	On Track	On Track	30/11/2018	On Track	\$106,611	\$55,225	
<b>Organisational Development program</b>								
Intranet Upgrade					Forward Planning	\$30,000		
HR Advisor - Projects	On Track	On Track	On Track	28/06/2019	Forward Planning	\$100,000	\$20,442	Contract delays have held the progression of the major project being the development and implementation of the e-learning system. The project is still on track at this stage to be finalised in terms of implementation by the end of June 2019.
<b>Property Portfolio program</b>								
Operational Building Renewal	On Track	On Track	On Track		On Track	\$52,900	\$7,935	
Civic Centre- Essential Renewal	On Track	On Track	On Track		Forward Planning	\$61,754		
741 Victoria Road	On Track	On Track	On Track		On Track			Consultants being engaged for this project
33-35 Blaxland Road	On Track	On Track	On Track		On Track			Consultants being engaged for this project
Commercial Buildings Renewal	On Track	On Track	On Track		On Track	\$100,000	\$15,000	
Corporate Buildings Renewals	On Track	On Track	On Track		On Track	\$40,000	\$6,000	
Ryde Central	On Track	On Track	On Track	28/06/2019	On Track	\$334,238	\$124,138	Ryde Central project progressing as anticipated. Consultants being engaged.
<b>Regulatory program</b>								
Mobile Field Worker App - Health and Building Compliance	On Track	On Track	On Track	31/05/2019	On Track	\$154,787	\$2,467	Appropriate action is being undertaken. Much of Q1 involved in integration and work flow finalisation. Key officer training and User Acceptance Testing is being scheduled Q2.
<b>Risk Management program</b>								
Claims Officer	On Track	On Track	On Track	31/10/2018	On Track	\$75,000		Claims officer role has been filled and will commence end of October.
Additional Safehold Modules	Action Required	On Track	On Track	30/06/2019	Forward Planning	\$50,000		Currently assessing the best way to proceed with this initiative. Ease of use Issues have been identified with <i>Vault</i> system. Waiting to determine whether the field application for the current <i>Safehold</i> system will fully meet Council requirements – released mid January 2019.





# City of Ryde

## Reserves Listing Report

Natural Account	Description	18/19 Opening Balance	Budget To Reserve	Budget From Reserve	18/19 Budget Result	Review To Reserve	Review From Reserve	18/19 Review Result
<b>93001 - Internally Restricted Revenues</b>								
8301	Stockland Creche Contribution							
8302	Voluntary Planning Agreement Reserve	9,840,563.56		-2,149,016.00	7,691,547.56	282,100.00	-170,000.00	7,803,647.56
8303	Accommodation Reserve	11,183,625.18		-2,414,026.00	8,769,599.18			8,769,599.18
8304	Asset Replacement Reserve	19,156,808.70	6,639,390.00	-9,160,585.00	16,635,613.70			16,635,613.70
8305	Plant Replacement Reserve	3,299,694.84	3,240,540.00	-3,567,010.00	2,973,224.84		32,296.00	3,005,520.84
8306	Ryde Aquatic Leisure Centre Reserve	3,373,772.99	4,361,440.00	-5,499,091.00	2,236,121.99			2,236,121.99
8308	Public Art Reserve	15,279.00			15,279.00			15,279.00
8309	Council Election Reserve	117,005.10	220,000.00		337,005.10			337,005.10
8310	Risk Rebate Reserve							
8311	Investment Property Reserve	21,564,672.67	120,000.00	-890,800.00	20,793,872.67			20,793,872.67
8312	Ryde Central Reserve	12,765,339.87	4,874,000.00	-334,238.00	17,305,101.87		-19,486.00	17,285,615.87
8313	Community Grants Reserve	258,844.00			258,844.00			258,844.00
8314	Carryover Works Reserve	49,933.53		-49,934.00	-0.47			-0.47
8315	Synthetic Sports Surface Reserve	169,063.02	260,000.00	-60,000.00	369,063.02			369,063.02
8316	Transport & Pedestrian Initiatives MP Reserve	144,536.62		-135,000.00	9,536.62			9,536.62
8317	Merger and Transition Reserve	299,200.53		-150,000.00	149,200.53			149,200.53
8318	Porters Creek Reserve							
8319	Insurance Fluctuation Reserve	650,000.00		-200,000.00	450,000.00			450,000.00
8320	WHS & Injury Management Reserve	194,736.55		-125,000.00	69,736.55		-20,000.00	49,736.55
8321	Public Domain Plan Reserve							
8322	Planning Proposal Reserve	243,905.15	30,000.00	-150,000.00	123,905.15			123,905.15
8323	Macquarie University VPA Reserve	273,053.67			273,053.67			273,053.67
8340	Affordable Housing Reserve		30,000.00	-5,000.00	25,000.00			25,000.00
8341	Workers Compensation Reserve	500,000.00	949,760.00		1,449,760.00			1,449,760.00
<b>Total Internally Restricted Revenues</b>		<b>84,100,034.98</b>	<b>20,725,130.00</b>	<b>-24,889,700.00</b>	<b>79,935,464.98</b>	<b>282,100.00</b>	<b>-177,190.00</b>	<b>80,040,374.98</b>
<b>93002 - Internally Restricted Liabilities</b>								
8327	Employee Leave Entitlements Reserve	4,751,907.00			4,751,907.00			4,751,907.00
8328	Refundable Deposits Reserves	15,156,798.13			15,156,798.13			15,156,798.13
8329	Interest on Refundable Deposits Reserve	377,366.19			377,366.19			377,366.19
<b>Total Internally Restricted Liabilities</b>		<b>20,286,071.32</b>			<b>20,286,071.32</b>			<b>20,286,071.32</b>



# City of Ryde

## Reserves Listing Report

Natural Account	Description	18/19 Opening Balance	Budget To Reserve	Budget From Reserve	18/19 Budget Result	Review To Reserve	Review From Reserve	18/19 Review Result
<b>93003 - Section 7.11 Contribution Reserves</b>								
8351	Community & Cultural Facilities Reserve	15,491,100.93	5,520,520.00	-622,487.00	20,389,133.93	250,000.00	-120,000.00	20,519,133.93
8352	Open Space & Recreation Facilities Reserve	57,302,776.14	13,450,630.00	-9,125,434.00	61,627,972.14			61,627,972.14
8353	Roads & Traffic Management Facilities Reserve	-89,466.00	1,874,430.00	-4,795,971.00	-3,011,007.00		-866,609.00	-3,877,616.00
8354	Stormwater Management Facilities Reserve	3,798,600.74	617,750.00	-3,570,820.00	845,530.74		-300,000.00	545,530.74
8355	Section 7.11 Plan Administration Reserve	29,104.61	90,050.00	-145,960.00	-26,805.39			-26,805.39
<b>Total Section 7.11 Contribution Reserves</b>		<b>76,532,116.42</b>	<b>21,553,380.00</b>	<b>-18,260,672.00</b>	<b>79,824,824.42</b>	<b>250,000.00</b>	<b>-1,286,609.00</b>	<b>78,788,215.42</b>
<b>93004 - Other External Restrictions</b>								
8376	Domestic Waste Management Reserve	12,082,788.98	19,743,600.00	-20,068,600.00	11,757,788.98		-346,014.00	11,411,774.98
8378	Macquarie Park Corridor Special Rate Reserve	1,994,357.46	1,530,760.00	-1,969,760.00	1,555,357.46	-69,000.00		1,486,357.46
8379	Stormwater Management Service Charge Reserve	1,221,878.83	1,046,990.00	-946,575.00	1,322,293.83			1,322,293.83
8380	Sale of Roads Reserve	259,000.00			259,000.00			259,000.00
8381	Affordable Housing Contribution	138,910.00			138,910.00			138,910.00
8382	Infrastructure Special Rate Reserve	974,017.97	12,120,530.00	-12,237,793.00	856,754.97		-30,000.00	826,754.97
8383	146 Bowden St Trunk Drainage Court Settlement	963,400.00		-963,400.00				
<b>Total Other External Restrictions</b>		<b>17,634,353.24</b>	<b>34,441,880.00</b>	<b>-36,186,128.00</b>	<b>15,890,105.24</b>	<b>-69,000.00</b>	<b>-376,014.00</b>	<b>15,445,091.24</b>
<b>93005 - Unexpended Grants Reserves</b>								
8401	U/Exp Grant - Home Modification & Maintenance	31,234.44	33,120.00		64,354.44			64,354.44
8403	U/Exp Grant - Volunteer Referral Agency	56,395.11	60,830.00		117,225.11			117,225.11
8405	U/Exp Grant - Library Subsidy		260,000.00	-260,000.00				
8416	U/Exp Grant - Financial Assistance Grants	1,260,410.00			1,260,410.00		-1,260,410.00	
8417	U/Exp Grant - Road Services Unit Management	466,179.00			466,179.00		-466,179.00	
8418	U/Exp Grant - Macquarie Park Master Plan							
8435	U/Exp Grant - WASIP	220.86			220.86			220.86
8439	U/Exp Grant - Vacation Care Program Grant	5,253.73			5,253.73			5,253.73
8443	U/Exp Grant - Curzon St/ Smith St Pedestrian (RT)							
8446	U/Exp Grant - Vimiera Road Traffic Facilities Renewal							
8447	U/Exp Grant - M2 Advertising Public Benefit (RMS)	36,738.00			36,738.00			36,738.00
8451	U/Exp Grant - Rowe St Eastwood Traffic Calming							



# City of Ryde

## Reserves Listing Report

Natural Account	Description	18/19 Opening Balance	Budget To Reserve	Budget From Reserve	18/19 Budget Result	Review To Reserve	Review From Reserve	18/19 Review Result
8455	U/Exp Grant - Planning for Ageing Population	4,560.00			4,560.00			4,560.00
8458	U/Exp Grant - Macquarie Park - Property	6,000,000.10		-6,000,000.00	0.10			0.10
8459	U/Exp Grant - Restoring Blue Gum High in Denistons	156.83			156.83			156.83
8461	U/Exp Grant - Better Waste & Recycling Fund	63,530.00	143,790.00	-114,654.00	92,666.00			92,666.00
8462	U/Exp Grant - Agincourt and Balaclava Rd TCS							
8463	U/Exp Grant - Ivan Hoe Estate Collective Impact	20,000.00			20,000.00			20,000.00
8464	U/Exp Grant - CDAT							
8465	U/Exp Grant - Blaxland Road SUP – Stage 3 (RMS)							
8466	U/Exp Loan - LIRS Phase 1							
8467	U/Exp Loan - LIRS Phase 2							
8468	U/Exp Grant - Ryde Remembers (ANZAC)							
8469	U/Exp Grant - NSW Youth Council Conference							
8470	U/Exp Grant - Shrimptons Creek Corridor Embellish	2,774,736.82		-2,788,737.00	-14,000.18		14,000.00	-0.18
8471	U/Exp Grant - Morrison Rd LATM							
8472	U/Exp Grant - Laurel Park Litter Prevention	27,739.00	-27,739.00					
8473	U/Exp Grant - NSW Small Business	5,000.00			5,000.00	-5,000.00		
8474	U/Exp Grant - OLG					1,450,000.00		1,450,000.00
8475	U/Exp Grant - Bennelong Park Groyne and Forest	10,864.00		-10,864.00				
8476	U/Exp Grant - Pedestrian Accessibility & Mobility P	751.21			751.21			751.21
<b>Total Unexpended Grants Reserves</b>		<b>10,763,769.10</b>	<b>470,001.00</b>	<b>-9,174,255.00</b>	<b>2,059,515.10</b>	<b>1,445,000.00</b>	<b>-1,712,589.00</b>	<b>1,791,926.10</b>
<b>Internal Loans</b>								
8901	Internal Loan - RALC Reserve	-2,078,337.71	65,450.00		-2,012,887.71			-2,012,887.71
<b>Total Internal Loans</b>		<b>-2,078,337.71</b>	<b>65,450.00</b>		<b>-2,012,887.71</b>			<b>-2,012,887.71</b>
<b>TOTAL RESERVES</b>		<b>207,238,007.35</b>	<b>77,255,841.00</b>	<b>-88,510,755.00</b>	<b>195,983,093.35</b>	<b>1,908,100.00</b>	<b>-3,552,402.00</b>	<b>194,338,791.35</b>

# City of Ryde - 2018/2019 Quarterly Changes Report

# Appendix B

		<i>Approved Budget 2018/2019</i>		<i>Actual 2018/2019</i>	<i>Proposed Changes 2018/2019</i>		<i>Comments</i>
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## Strategic City program

1011467	Sale of CPR	Op Inc	(13,620)			13,620	No proceeds expected from the sale of CPR in 2018/19
4130720	Wireless Services and Smart Technologies Implementation in M	NCP Exp	245,460			(245,460)	Budget transferred to Shrimpton's Creek Corridor Embellishment Project as Wi-Fi and Smart Technology to be delivered with the embellishment of the corridor
4130743	Public Art Embellishment in Macquarie Park	NCP Exp	300,000			(300,000)	Budget transferred to Shrimpton's Creek Corridor Embellishment Project as Wi-Fi and Smart Technology to be delivered with the embellishment of the corridor
4142858	Planting Embellishment Program - Macquarie Park	Cap Exp	30,000			7,000	Funding to be transferred from Place Making Macquarie Park project
4130720	Wireless Services and Smart Technologies Implementation in Macquarie Park	From Res	(245,460)			245,460	Budget transferred to Shrimpton's Creek Corridor Embellishment Project as Wi-Fi and Smart Technology to be delivered with the embellishment of the corridor
4130743	Public Art Embellishment in Macquarie Park	From Res	(300,000)			300,000	Budget transferred to Shrimpton's Creek Corridor Embellishment Project as Wi-Fi and Smart Technology to be delivered with the embellishment of the corridor
4142858	Planting Embellishment Program - Macquarie Park	From Res	(30,000)			(7,000)	Funding to be transferred from Place Making Macquarie Park project
<b>Total Strategic City program</b>						<b>13,620</b>	

## Organisational Development program

2211001	Organisational Development Administration	Op Exp		1,800		1,800	Study Assistance not budgeted for
2211533	Workforce Culture Administration	Op Exp		1,800		1,800	Study Assistance not budgeted for
<b>Total Organisational Development program</b>						<b>3,600</b>	

## Risk Management program

1711001	Procurement Administration	Op Inc	(5,540)			5,540	To align the Motor Vehicle budget
1011001	General Counsel - Administration	Op Exp	23,540	9,333		6,120	To align the Motor Vehicle budget
1611139	Internal Audit	Op Exp	51,360	20,512		80,000	Additional fees related to Code of Conduct investigation expenses and Internal Audit casual staff costs
1611211	Risk Management	Op Exp	50,000	1,000		(25,000)	Funding to be transferred to Internal Audit program
<b>Total Risk Management program</b>						<b>66,660</b>	

# City of Ryde - 2018/2019 Quarterly Changes Report

# Appendix B

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## Community and Cultural program

6410000	Events- Community	Op Exp		15,538	30,000	This is for addressing an increase in risk and safety now required for events (such as extra security and target hardening) it is also for infrastructure and supplies that increase safety and reduce risk.
6811583	Social Development and Capacity Building	Op Exp	309,040	47,444	(55,000)	Reduce Salaries and Wages budget due to vacant positions
6911539	Social and Cultural policy and planning	Op Exp	133,350	26,908	(3,000)	Reduce Salaries and Wages budget due to vacant positions
6830764	City of Ryde Halls and Facilities Strategy	NCP Exp			70,000	Budget for City of Ryde Hall and Facilities Strategy project funded by VPA Reserve
6930762	Cultural Plan	NCP Exp			60,000	Budget for Cultural Plan project funded by Section7.11 as per Council Resolution
6930763	Community and Social Wellbeing Plan	NCP Exp			60,000	Budget for Community and Social Wellbeing Plan project funded by Section 7.11 as per Council Resolution
6830764	City of Ryde Halls and Facilities Strategy	From Res			(70,000)	Funding for City of Ryde Hall and Facilities Strategy project
6930762	Cultural Plan	From Res			(60,000)	Funding for Cultural Plan project as per Council Resolution
6930763	Community and Social Wellbeing Plan	From Res			(60,000)	Funding for Community and Social Wellbeing Plan project as per Council Resolution
<b>Total Community and Cultural program</b>					<b>(28,000)</b>	

## Customer and Community Relations program

2011001	Customer Service Administration	Op Exp	1,353,960	479,595	(36,000)	Reduce Salaries and Wages budget due to vacant positions
2011431	Community Engagement Program	Op Exp	537,180	182,169	(16,000)	Reduce Salaries and Wages budget due to vacant positions
6511001	Communications & Media Administration	Op Exp	239,130	74,131	(16,000)	Reduce Salaries and Wages budget due to vacant positions
6511527	Social Media Administration	Op Exp	238,860	39,235	(31,000)	Reduce Salaries and Wages budget due to vacant positions
6511529	Council Branding & Corporate Image Administration	Op Exp	169,630	35,714	(21,000)	Reduce Salaries and Wages budget due to vacant positions
<b>Total Customer and Community Relations program</b>					<b>(120,000)</b>	

# City of Ryde - 2018/2019 Quarterly Changes Report

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## Open Space, Sport & Recreation program

			<i>Approved Budget 2018/2019</i>	<i>Actual 2018/2019</i>	<i>Proposed Changes 2018/2019</i>	<i>Comments</i>
7511001	Tree Management - Street Trees	Op Inc	(33,050)	(300)	18,000	Reduction income budget due to improve compliance
7611001	Parks Open Space - Administration	Op Inc	(10,690)		10,690	To align the Motor Vehicle budget
7711001	Parks Administration	Op Inc	(15,520)	(9,000)	(5,400)	To align the Motor Vehicle budget
7411001	Natural Areas Administration	Op Exp	105,650	55,995	57,000	Increase budget to cover new position - Natural Areas Project Officer and fully funded from increase in income
7611001	Parks Open Space - Administration	Op Exp	23,540	960	(23,540)	To align the Motor Vehicle budget
7711001	Parks Administration	Op Exp	47,080	19,500	11,770	To align the Motor Vehicle budget
7711001	Parks Administration	Op Exp	859,992	319,014	(12,000)	Reduce Salaries and Wages budget due to vacant positions
5430747	Plans of Management for Parks	NCP Exp	125,000		(125,000)	Consolidation of budgets for Parks Plans of Management
7730752	Development of Parks Plans of Management	NCP Exp	116,873		125,000	Consolidation of budgets for Parks Plans of Management
7741896	Construction of Skate Facilities within City of Ryde	Cap Inc		(400,000)	(400,000)	Additional NSW State Government Grant received to fund Skate Park Facility project
7741896	Construction of Skate Facilities within City of Ryde	Cap Exp	2,642,727		400,000	Additional NSW State Government Grant received to fund Skate Park Facility project
50011	Sportsfield Floodlighting Renewal	Cap Inc		(20,000)	(20,000)	Additional Football NSW Grant received to fund Sportsfield Lighting at Monash Park - Field 1 & 2 project
50011	Sportsfield Floodlighting Renewal	Cap Exp	125,000	23,228	20,000	Football NSW Grant funding for sportsfield lighting at Marsfield Park - Field 1& 2 project
50015	Sportsground Amenities Upgrades Renewal	Cap Inc.		(700,000)	(700,000)	Additional NSW Government Grant received to fund Meadowbank Ovals 2 & 3 for 2019/20 financial year
50015	Sportsground Amenities Upgrades Renewal	Cap Exp	1,202,910	177,091	150,000	Savings made on other projects to fund works for Pidding Park Amenities Sewerage upgrade
50015	Sportsground Amenities Upgrades Renewal	From Res	(1,202,910)		(150,000)	Savings made on other projects to fund works for Pidding Park Amenities Sewerage upgrade
50015	Sportsground Amenities Upgrades Renewal	To Res			700,000	Additional NSW Government Grant received to be transferred to Reserve to fund Meadowbank Ovals 2 & 3 in 2019/20 financial year
50016	Playground Renewal & Construction Renewal	Cap Inc		(807,500)	(807,500)	\$700K additional NSW Government Grant received to fund ANZAC Park and Meadowbank Park District projects and \$108K funding received from insurance claim on Meadowbank Park Playground
50016	Playground Renewal & Construction Renewal	Cap Exp	1,293,304	637,000	87,500	Funds received for Insurance Claim on Meadowbank Park Playground

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			<i>Approved Budget 2018/2019</i>	<i>Actual 2018/2019</i>	<i>Proposed Changes 2018/2019</i>	<i>Comments</i>
50016	Playground Renewal & Construction Renewal	From Res	(1,293,304)		20,000	Savings made through deferral of Glen St Reserve Playground and bringing forward Kotara Park Project and transfer of Public Art to the main project.
50016	Playground Renewal & Construction Renewal	To Res			700,000	Additional NSW Government Grant received to be transferred to Reserve to fund ANZAC Park and Meadowbank Park District projects in 2019/20 financial year
51011	Sportsfield Floodlighting Expansion	Cap Inc		(20,000)	(20,000)	Football NSW Grant funding for sportsfield lighting at Monash Park - Field 1 and additional funding to remove contaminated material
51011	Sportsfield Floodlighting Expansion	Cap Exp	304,583	52,177	100,000	Football NSW Grant funding for sportsfield lighting at Monash Park - Field 1 and additional funding to remove contaminated material
51011	Sportsfield Floodlighting Expansion	From Res	(304,583)		(80,000)	Additional funding required to remove contaminated material in Monash Park
51028	Passive Parks Expansion and Improvement	Cap Inc	(450,000)	(550,000)	(550,000)	\$500k additional NSW State Government Grant received to be expended on Morrison Bay Park Upgrade and \$50k to be expended on Santa Rosa Park
51028	Passive Parks Expansion and Improvement	Cap Exp	2,242,431	463,443	500,000	Transfer Income from Public Art
51028	Passive Parks Expansion and Improvement	To Res			50,000	Additional NSW State Government Grant received to be transferred to Reserve to fund Santa Rosa Park Upgrade project in 2019/20 financial year
51029	Synthetic Playing Surfaces Expansion	Cap Exp	236,692	46,139	(130,000)	Savings made on Christie Park project to fund additional scope of works for Pidding park Amenities for upgrade of sewerage Pipes
51029	Synthetic Playing Surfaces Expansion	From Res	(236,692)		130,000	Savings made on Christie Park project to fund additional scope of works for Pidding park Amenities for upgrade of sewerage Pipes
4141776	Shrimptons Creek Corridor Embellishment	Cap Exp	2,788,737		531,460	Transfer of funds to allow for the delivery of Smart Technology, Wi-Fi and Public Art within the Wilga Park project
4141776	Shrimptons Creek Corridor Embellishment	From Res			(545,460)	Transfer of funds to allow for the delivery of Smart Technology, Wi-Fi and Public Art within the Wilga Park project
4141776	Shrimptons Creek Corridor Embellishment	From Res	(2,788,737)		14,000	Transfer of funds to allow for the delivery of Smart Technology, Wi-Fi and Public Art within the Wilga Park project
5430747	Plans of Management for Parks	From Res	(125,000)		125,000	Consolidation of budgets for Parks Plans of Management
7730752	Development of Parks Plans of Management	From Res	(78,943)		(125,000)	Consolidation of budgets for Parks Plans of Management
<b>Total Open Space, Sport &amp; Recreation program</b>					<b>56,520</b>	

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# Appendix B

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## Centres and Neighbourhood program

53017	Oper - Toilet Blocks - excl sportsfields	Op Exp	293,800	165,863	167,000	Transfer Labour cost from Building Services Unit
4130744	Place Making Macquarie Park	NCP Exp	100,000		(7,000)	Transfer funding to Planting Embellishment Program for Macquarie Park project
4130744	Place Making Macquarie Park	From Res	(100,000)		7,000	Transfer funding to Planting Embellishment Program for Macquarie Park project
4111259	Voluntary Planning Agreement Capital Income	Cap Inc		(282,100)	(282,100)	Payment received under VPA relating to 45-61 Waterloo Road - funds to be spent on opens space and network improvements as per LEP incentive
4111259	Voluntary Planning Agreement Capital Income	To Res			282,100	Payment received under VPA relating to 45-61 Waterloo Road - funds to be spent on opens space and network improvements as per LEP incentive
<b>Total Centres and Neighbourhood program</b>					<b>167,000</b>	

## Library program

7010528	2 Graf Avenue - West Ryde Library	Op Exp	512,400	171,219	(15,000)	Reduce Salaries and Wages budget due to vacant positions
7010531	201 Cox's Road - North Ryde Library	Op Exp	284,340	94,986	(5,000)	Reduce Salaries and Wages budget due to vacant positions
7011150	Library Support Services	Op Exp	36,200	11,677	10,000	Additional funding required to fund back order of uniforms as delivery was delayed due to factory fire
7011150	Library Support Services	Op Exp	1,842,630	669,246	(16,000)	Reduce Salaries and Wages budget due to vacant positions
53026	Oper - Community Buildings - Libraries	Op Exp	560,900	104,895	(44,000)	Transfer to library books for remediation of damaged local history books
7240087	Library Books	Cap Exp	498,300		44,000	Transfer from Community Buildings Libraries for remediation of damaged local history books
<b>Total Library program</b>					<b>(26,000)</b>	



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Internal Corporate Services program

1011114	General Manager's Office	Op Inc	(10,580)	(800)	10,580	To align the Motor Vehicle budget
1211001	Finance Administration	Op Inc	(10,670)	(2,423)	3,130	To align the Motor Vehicle budget
1211142	Investment Income	Op Inc	(1,553,380)		(250,000)	Increased Restriction to Section 7.11 Contributions from additional Interest on Investment income received from Q1
1211142	Investment Income	Op Inc	(2,355,290)	(1,284,202)	(438,000)	Increased General Revenue from additional Interest on Investment income received from Q1
1311025	Business Rates	Op Inc	(15,777,320)	(15,403,282)	344,000	Business Rates written-down and Residential Rates increased
1311110	Financial Assistance Grant	Op Inc	(2,439,360)	(332,403)	1,108,444	50% of Financial Assistant Grant was paid in 2017/18
1311154	Macquarie Park Corridor Levy	Op Inc	(1,529,740)	(1,479,641)	69,000	Business Rates written-down and Residential Rates increased
1311210	Residential Rates	Op Inc	(30,038,570)	(30,094,061)	(56,000)	Business Rates written-down and Residential Rates increased
8611545	Project Management Office	Op Inc	(5,620)		5,620	To align the Motor Vehicle budget
1011114	General Manager's Office	Op Exp	41,430	6,892	(23,540)	To align the Motor Vehicle budget
1011234	Strategy and Innovation	Op Exp		5,433	17,890	To align the Motor Vehicle budget
1011234	Strategy and Innovation	Op Exp	335,291	69,499	(42,000)	Decrease budget due to vacant positions and saving will be offset the increase budget in Governance Section
1211001	Finance Administration	Op Exp	23,520	9,333	6,140	To align the Motor Vehicle budget
1211109	Finance Controlled Items	Op Exp	(389,170)		343,000	Salaries and Wages saving has been brought in account
1311001	Rates & Revenue Administration	Op Exp	117,780	54,347	30,000	Additional bank charges and fees offset by credit card surcharge fees
1311001	Rates & Revenue Administration	Op Exp	(81,940)	(40,205)	(30,000)	Additional bank charges and fees offset by credit card surcharge fees
1411001	Payroll Administration	Op Exp		11,900	11,900	Additional funding required to cover agency staff
2111001	Human Resources Administration	Op Exp		19,339	10,362	Additional funding required to cover agency staff
2111001	Human Resources Administration	Op Exp	2,050	13,950	11,950	LinkedIn not budgeted
2111001	Human Resources Administration	Op Exp		15,875	7,738	Additional funding required to cover casual staff
2111531	Recruitment & Selection Administration	Op Exp		1,200	4,200	Study Assistance not budgeted for

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			<i>Approved Budget 2018/2019</i>	<i>Actual 2018/2019</i>	<i>Proposed Changes 2018/2019</i>	<i>Comments</i>
2211532	Workforce Performance & Review Administration	Op Exp		1,200	1,200	Study Assistance not budgeted for
2311001	WHS Development and Management	Op Exp		9,915	20,000	Increase budget to cover miscellaneous equipment and WHS related programs, to be funded from WHS reserve
2411001	Information Technology Services Administration	Op Exp		258	1,180	Transfer budget from Base Budget Sundries
2411001	Information Technology Services Administration	Op Exp	1,180		(1,180)	Transfer to Food and Beverages
2411201	Purchases	Op Exp	25,170		(12,000)	Budget to be transferred to Manage engine licenses fees
2411238	TechnologyOne	Op Exp	203,930	275,015	103,000	Additional license fee due to increase in rateable properties
2411367	Manage Engine	Op Exp		9,437	12,000	Reflect license actual license cost
5710001	Fleet Services Unit Management OPEX	Op Exp	190,040	56,998	(32,296)	Realign staff cost
8610001	Business Improvements	Op Exp	348,980	90,861	(22,000)	Reduce Salaries and Wages budget due to vacant positions
8611545	Project Management Office	Op Exp	11,770		(11,770)	To align the Motor Vehicle budget
8611545	Project Management Office	Op Exp	126,837	10,726	(20,000)	Decrease budget due to vacant positions and saving will be offset the increase budget in Governance Section
8810001	Project Development Management	Op Exp		442,083	487,020	Opening balance brought forward from 17/18 project management fees for carry over projects 18/19
8810001	Project Development Management	Op Exp	(5,115,860)	(6,036,966)	(487,020)	Opening balance brought forward from 17/18 project management fees for carry over projects 18/20
1130675	Fit For The Future Action Plan Implementation	NCP Exp	150,000		(40,000)	Funding to be transferred to Best Value Review for Building Compliance Certification Section
1130675	Fit For The Future Action Plan Implementation	From Res	(150,000)		40,000	Funding to be transferred to Best Value Review for Building Compliance Certification Section
1311110	Financial Assistance Grant	From Res			(1,260,410)	50% of Financial Assistant Grant was paid in 2017/18
2311001	WHS Development and Management	From Res			(20,000)	To cover miscellaneous equipment and WHS related programs, to be funded from WHS reserve
5710001	Fleet Services Unit Management OPEX	From Res	(228,490)		32,296	Realign staff cost
1211142	Investment Income	To Res	1,553,380		250,000	Increased Restriction to Section 7.11 Contributions from additional Interest on Investment income
1311154	Macquarie Park Corridor Levy	To Res	1,530,760		(69,000)	Business Rates written-down and Residential Rates increased
<b>Total Internal Corporate Services program</b>					<b>115,434</b>	

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**Governance and Civic program**

1811001	Civic Services Administration	Op Inc	(5,240)	(3,529)	(5,420)	To align the Motor Vehicle budget
1811525	Governance Framework Administration	Op Inc		(1,000)	(5,200)	To align the Motor Vehicle budget
1811001	Civic Services Administration	Op Exp	44,090	9,476	(20,550)	To align the Motor Vehicle budget
1811001	Civic Services Administration	Op Exp	483,002	145,752	(22,000)	Decrease budget due to vacant positions and saving will be offset the increase budget in Governance Section
1811525	Governance Framework Administration	Op Exp		2,940	11,770	To align the Motor Vehicle budget
1811525	Governance Framework Administration	Op Exp	185,252	116,811	75,000	Positions not budgeted for
1911039	Council Meeting Support	Op Exp	171,378	32,732	(16,000)	Decrease budget due to vacant positions and saving will be offset the increase budget in Governance Section
<b>Total Governance and Civic program</b>					<b>17,600</b>	

**Land Use Planning program**

4111001	Strategic Planning Administration	Op Exp		67,484	20,000	Additional funding required for agency staff
<b>Total Land Use Planning program</b>					<b>20,000</b>	

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**Regulatory program**

3511001	Building & Land Use Enforcement Administration	Op Inc	(1,152,400)	(722,250)	(75,000)	Increase compliance activities from additional compliance resourcing
3511001	Building & Land Use Enforcement Administration	Op Inc	(4,600)	(3,930)	(6,600)	To align the Motor Vehicle budget
3511200	Public Safety	Op Inc	(5,760)		5,760	To align the Motor Vehicle budget
3711213	Routine Inspections	Op Inc	(306,240)	(68,945)	(11,000)	Increase income to fund new Team Leader position
3711507	Swimming Pool Inspection Program	Op Inc	(4,650)		4,650	To align the Motor Vehicle budget
2811081	Development Assessments	Op Exp	2,015,800	735,731	(20,000)	Reduce Salaries and Wages budget due to vacant positions
3511001	Building & Land Use Enforcement Administration	Op Exp	11,770	9,760	11,770	To align the Motor Vehicle budget
3811007	Regulatory Control	Op Exp	273,280	91,320	(15,000)	Reduce Salaries and Wages budget due to vacant positions
3530761	Best Value Review - Building Compliance & Certification	NCP Exp			40,000	Funding for Best Value Review for Building Compliance Certification Section
3530761	Best Value Review - Building Compliance & Certification	From Res			(40,000)	Funding for Best Value Review for Building Compliance Certification Section
<b>Total Regulatory program</b>					<b>(105,420)</b>	

**Economic Development program**

4130722	NSW Small Business	NCP Exp			5,000	Increase budget for NSW Small Business project, funded by grant received in 2017/18
4130722	NSW Small Business	To Res			(5,000)	Grant received in 2017/18 financial year to fund NSW Small Business project
<b>Total Economic Development program</b>						

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*Approved Budget 2018/2019*      *Actual 2018/2019*      *Proposed Changes 2018/2019*      *Comments*

## Catchment program

8510001	Stormwater & Asset Integration Unit Management	Op Exp	699,390	188,342	(202,060)	Transfer salaries to Integrated Asset Management program
8511589	Integrated Asset Management	Op Exp		16,337	404,755	To realign salaries in accordance with the new structure
5130760	Eastwood TC Flood Study	NCP Exp			150,000	Eastwood Town Centre fine grain flood study and flood plain management works, as per Council Resolution dated on 27 February 2018
5142894	Small Rd and Lavarack St Drainage Expansion	Cap Exp			150,000	Construction of new stormwater pipeline and upgrade works to the downstream infrastructure
5130760	Eastwood TC Flood Study	From Res			(150,000)	Eastwood Town Centre fine grain flood study and flood plain management works, as per Council Resolution dated on 27 February 2018
5142894	Small Rd and Lavarack St Drainage Expansion	From Res			(150,000)	Construction of new stormwater pipeline and upgrade works to the downstream infrastructure
<b>Total Catchment program</b>					<b>202,695</b>	

## Environmental program

3211585	Home Waste and Sustainability	Op Exp	78,000		(68,000)	Reduce the budget to reflect the actuals
3211585	Home Waste and Sustainability	Op Exp		20,014	122,000	Increase the budget to fund additional staff costs
8311001	Environmental Administration	Op Exp	394,600	147,549	18,000	Fully funded waste and environmental compliance role
3211585	Home Waste and Sustainability	From Res	(78,000)		(54,000)	Increase the budget to fund additional staff costs
<b>Total Environmental program</b>					<b>18,000</b>	

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Budget  
2018/2019*      *Actual  
2018/2019*      *Proposed  
Changes  
2018/2019*      *Comments*

**Traffic & Transport program**

4710226	Development Management OPEX	Op Exp	286,653	265,449	100,000	Increase salaries and wages budget to fund additional cost in Public Domain Assessments program and the increase funded by VPA Reserve
4710226	Development Management OPEX	Op Exp			350,000	No more contractors used to undertake development related works and temporary staff have been appointed to undertake works
4710226	Development Management OPEX	Op Exp	350,000		(350,000)	No more contractors used to undertake development related works and temporary staff have been appointed to undertake works
4910001	Traffic & Transport Section Management	Op Exp	1,011,080	267,143	(60,000)	Reduce Salaries and Wages budget due to vacant positions
4930729	Devlin Street Traffic Study	NCP Exp			19,486	Ryde Central Implications
4930732	Eastwood Traffic & Parking Study	NCP Exp	81,109		146,609	Funding for Eastwood Traffic & Parking Study project
4942891	Cambridge St Gladesville - Traffic Mgnt Devices	Cap Inc			(35,000)	Additional RMS Blackspot Grant received
4942893	Top Ryde - Construction of 40km/hr HPAA	Cap Inc			(513,100)	Additional RMS Grant received
4942890	Feasibility Multi-deck Car Park Rowe St Eastwood	Cap Exp			550,000	Increase budget for preparation of a preferred design for the provision of min 150 shopper car parking spaces in Eastwood project as per Council Resolution dated on 24 July 2018
4942891	Cambridge St Gladesville - Traffic Mgnt Devices	Cap Exp			35,000	RMS Funding to remove a BLACKSPOT from the Ryde LGA and improved Safety
4942893	Top Ryde - Construction of 40km/hr HPAA	Cap Exp			513,100	RMS Funded safe speeds in high pedestrian activity and local area program
4710226	Development Management OPEX	From Res			(100,000)	Increase salaries and wages budget to fund additional cost in Public Domain Assessments program and the increase funded by VPA Reserve
4930729	Devlin Street Traffic Study	From Res			(19,486)	Ryde Central Implications
4930732	Eastwood Traffic & Parking Study	From Res	(81,109)		(146,609)	Funding for Eastwood Traffic & Parking Study project
4942890	Feasibility Multi-deck Car Park Rowe St Eastwood	From Res			(550,000)	Increase budget for preparation of a preferred design for the provision of min 150 shopper car parking spaces in Eastwood project as per Council Resolution dated on 24 July 2018
<b>Total Traffic &amp; Transport program</b>					<b>(60,000)</b>	

# City of Ryde - 2018/2019 Quarterly Changes Report

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## Waste and Recycling program

5810001	DWM Unit Management	Op Exp	395,760	175,544	129,185	Realign staff cost
5810404	DWM Waste Billing OPEX	Op Exp	280,620	111,373	(32,296)	Realign staff cost
5830698	Community Problem Waste Recycling Centre	NCP Exp	190,000		15,125	Increase budget to reflect the actual payment for council proportion of the CRC at Artarmon
50027	Old Landfill SitesSubsidence Renewal	Cap Inc			(150,000)	Additional capital contribution received from Eastwood Ryde Netball Association to Co-fund two netball courts at Meadowbank Park
50027	Old Landfill SitesSubsidence Renewal	Cap Exp	250,000	114,280	280,000	Additional funding for Meadowbank Park - Netball Resurfacing
50027	Old Landfill SitesSubsidence Renewal	From Res	(250,000)		(130,000)	Additional funding for Meadowbank Park - Netball Resurfacing
5810001	DWM Unit Management	From Res	(507,760)		(129,185)	Realign staff cost
5810404	DWM Waste Billing OPEX	From Res	(356,950)		32,296	Realign staff cost
5830698	Community Problem Waste Recycling Centre	From Res	(190,000)		(15,125)	Increase budget to reflect the actual payment for council proportion of the CRC at Artarmon
<b>Total Waste and Recycling program</b>						

## Property Portfolio program

5610502	Property Portfolio Management OPEX	Op Inc	(6,240)	(1,964)	(5,620)	To align the Motor Vehicle budget
5510001	Building Services Unit Management	Op Exp	1,225,620	225,213	(167,000)	Transfer salaries and wages budget to Oper - Toilet Blocks program
5610502	Property Portfolio Management OPEX	Op Exp	11,770	3,900	11,770	To align the Motor Vehicle budget
5610502	Property Portfolio Management OPEX	Op Exp	657,632	103,969	(64,593)	Realign staff cost
<b>Total Property Portfolio program</b>					<b>(225,443)</b>	

# City of Ryde - 2018/2019 Quarterly Changes Report

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	<i>Approved Budget 2018/2019</i>	<i>Actual 2018/2019</i>	<i>Proposed Changes 2018/2019</i>	<i>Comments</i>
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## Roads program

4710001	Road Services Unit Management	Op Inc	(950,080)	(118,410)	478,361	50% of Financial Assistant Grant was paid in 2017/18
4710001	Road Services Unit Management	Op Inc	(73,810)		73,810	Removed duplication of M2 Grant Income
4710001	Road Services Unit Management	Op Exp	393,600	230,383	(202,695)	Transfer salaries to the new Integrated Asset Management program
50004	Road Kerb Renewal	Cap Exp	4,904,432	1,028,448	170,000	Additional costs relate to detailed design works for Princess Street & Terry Road projects
50004	Road Kerb Renewal	From Res	(4,904,432)		(170,000)	Additional costs relate to detailed design works for Princess Street & Terry Road projects
4710001	Road Services Unit Management	From Res			(466,179)	50% of Financial Assistant Grant was paid in 2017/18
<b>Total Roads program</b>					<b>(116,703)</b>	

## Foreshore program

4830759	Kissing Point Boat Ramp Repairs	NCP Inc			(15,000)	RMS Grant for installation and construction of a temporary solution to add another slab to the end of Kissing Point ramp
4830759	Kissing Point Boat Ramp Repairs	NCP Exp			15,000	installation and construction of a temporary solution to add another slab to the end of Kissing Point ramp
8442387	Bennelong Park Groyne and Foreshore Improvement	Cap Inc	(340,000)		331,000	Reduced grant funding for Bennelong Park project as RMS will undertake the works
8442387	Bennelong Park Groyne and Foreshore Improvement	Cap Exp	350,864		(331,000)	Reduced grant funding for Bennelong Park project as RMS will undertake the works
<b>Total Foreshore program</b>						

## Paths and Cycleways program

51001	Cycleways Construction Expansion	Cap Inc			(1,044,007)	Additional RMS grant for construction of a shared use path on Epping Rd from Lane Cove Rd to Vimiera Rd - Stage 3
51001	Cycleways Construction Expansion	Cap Exp	1,140,072	491,150	1,044,007	Additional RMS grant for construction of a shared use path on Epping Rd from Lane Cove Rd to Vimiera Rd - Stage 4
<b>Total Paths and Cycleways program</b>						

<b>GRAND TOTAL</b>					<b>(437)</b>	
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**Appendix C - Consolidated Income & Expenditure Estimates 2018/2019**
**Includes all Special Rates & Levies**

	<i>Original Budget 2018/2019 \$'000</i>	<i>C/Over Budget 2018/2019 \$'000</i>	<i>TOTAL Original Budget 2018/2019 \$'000</i>	<i>Sep Changes 2018/2019 \$'000</i>	<i>Dec Changes 2018/2019 \$'000</i>	<i>Mar Changes 2018/2019 \$'000</i>	<i>Jun Carryovers 2018/2019 \$'000</i>	<i>Jun Changes 2018/2019 \$'000</i>	<i>PROPOSED Budget 2018/2019 \$'000</i>	<i>ACTUAL YTD 2018/2019 \$'000</i>	<i>APPROVED Budget 2018/2019 \$'000</i>	<i>VARIANCE TO ACTUAL 2018/2019 \$'000</i>
<b>PROJECTED OPERATING RESULT</b>												
<b>OPERATING REVENUE</b>												
Rates & Annual Charges	87,949		87,949	(357)					87,592	88,810	87,949	(1,218)
User Charges & Fees	17,863		17,863	86					17,949	5,043	17,863	12,906
Interest	4,574		4,574	688					5,262	2,236	4,574	3,026
Other Operating Revenue	12,538		12,538	(49)					12,489	3,217	12,538	9,272
Operating Grants & Contributions	7,360	35	7,395	(1,646)					5,749	2,098	7,395	3,651
<b>TOTAL OPERATING REVENUE</b>	<b>130,284</b>	<b>35</b>	<b>130,319</b>	<b>(1,278)</b>					<b>129,041</b>	<b>101,404</b>	<b>130,319</b>	<b>27,637</b>
<b>OPERATING EXPENSES</b>												
Employee Costs	49,974		49,974	194					50,167	13,049	49,974	37,118
Materials & Contracts	34,329	981	35,310	128					35,438	9,426	35,310	26,013
Borrowing Costs	133		133						133	33	133	100
Other Operating Expenses	18,124		18,124	114					18,238	6,520	18,124	11,717
<b>TOTAL OPERATING EXPENSES</b>	<b>102,559</b>	<b>981</b>	<b>103,541</b>	<b>436</b>					<b>103,976</b>	<b>29,028</b>	<b>103,541</b>	<b>74,948</b>
<b>Operating Result Before Capital Amounts</b>	<b>27,725</b>	<b>(947)</b>	<b>26,778</b>	<b>(1,714)</b>					<b>25,065</b>	<b>72,376</b>	<b>26,778</b>	<b>(47,311)</b>
Capital Grants & Contributions	20,780	55	20,835	4,191					25,026	22,521	20,835	2,505
In-kind Contributions												
Net Gain / (Loss) on Disposal of Assets										402		(402)
<b>Total Capital Income</b>	<b>20,780</b>	<b>55</b>	<b>20,835</b>	<b>4,191</b>					<b>25,026</b>	<b>22,923</b>	<b>20,835</b>	<b>2,103</b>
<b>Operating Result Before Depreciation</b>	<b>48,505</b>	<b>(891)</b>	<b>47,613</b>	<b>2,477</b>					<b>50,090</b>	<b>95,299</b>	<b>47,613</b>	<b>(45,209)</b>
Depreciation & Impairment	19,416		19,416						19,416	697	19,416	18,720
<b>Operating Result</b>	<b>29,088</b>	<b>(891)</b>	<b>28,197</b>	<b>2,477</b>					<b>30,674</b>	<b>94,602</b>	<b>28,197</b>	<b>(63,928)</b>

**Appendix C - Consolidated Income & Expenditure Estimates 2018/2019**
**Includes all Special Rates & Levies**

<b>PROJECTED FUNDING</b>	<b>Original Budget</b>	<b>C/Over Budget</b>	<b>TOTAL Original Budget</b>	<b>Sep Changes</b>	<b>Dec Changes</b>	<b>Mar Changes</b>	<b>Jun Carryovers</b>	<b>Jun Changes</b>	<b>PROPOSED Budget</b>	<b>ACTUAL YTD</b>	<b>APPROVED Budget</b>	<b>VARIANCE TO ACTUAL</b>
<b>OPERATING RESULT</b>	29,088	(891)	28,197	2,477					30,674	94,602	28,197	(63,928)
Funding												
ADD (Non-Cash) - Depreciation	19,416		19,416						19,416	697	19,416	18,720
ADD (Non-Cash) - ELE Accruals												
ADD (Non-Cash) - Interest on Security Deposits - Accruals												
ADD Book Value of Assets Disposed	1,200		1,200						1,200	173	1,200	1,027
<b>Cash Available to Fund Capital Expenditure</b>	<b>49,705</b>	<b>(891)</b>	<b>48,813</b>	<b>2,477</b>					<b>51,290</b>	<b>95,472</b>	<b>48,813</b>	<b>(44,181)</b>
<b>CAPITAL EXPENDITURE</b>												
City Planning and Development	6,589	3,094	9,684	4					9,687	2,038	9,684	7,650
City Works and Infrastructure	32,975	11,346	44,321	3,523					47,845	12,168	44,321	35,676
Customer and Community Services	2,576	174	2,750	44					2,794	393	2,750	2,401
Corporate and Organisational Support Services	2,498	564	3,062	550					3,612	684	3,062	2,928
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>44,639</b>	<b>15,178</b>	<b>59,817</b>	<b>4,121</b>					<b>63,938</b>	<b>15,284</b>	<b>59,817</b>	<b>48,655</b>
<b>Cash Flow to Fund</b>	<b>5,066</b>	<b>(16,070)</b>	<b>(11,004)</b>	<b>(1,644)</b>					<b>(12,648)</b>	<b>80,188</b>	<b>(11,004)</b>	<b>(92,836)</b>
<b>Financed by:</b>												
Opening Working Capital	4,608	397	5,005						5,005	5,005	5,005	
<b>Borrowings</b>												
New Borrowings	700		700						700		700	700
Less: Loan Repayments	(951)		(951)						(951)	(420)	(951)	(531)
Net Loan Funds (Payments/Receipts)	(251)		(251)						(251)	(420)	(251)	169
<b>Reserves</b>	<b>(4,815)</b>	<b>16,070</b>	<b>11,255</b>	<b>1,644</b>					<b>12,899</b>	<b>50</b>	<b>11,255</b>	<b>12,849</b>
<b>Closing Working Capital</b>	<b>4,608</b>	<b>397</b>	<b>5,005</b>	<b>0</b>					<b>5,005</b>	<b>84,823</b>	<b>5,005</b>	<b>(79,818)</b>