



CITY OF RYDE

# QUARTERLY REVIEW REPORT

Second QUARTER 2018/19

October – December 2018



## General Manager

This December Quarterly Review reports on the progress towards the achievement of the City of Ryde's Delivery Plan 2018-2022 including the 2018/19 One Year Operational Plan. Council monitors the progress of the Operational Plan on a quarterly basis, with the report highlighting Council's performance against key indicators and the planned projects.

Council remains in a sound financial position. As a result of the December Quarterly Review, Council's available Working Capital is projected to be maintained at \$5.01million as at 30 June 2019. This level of working capital is currently adequate.

There were 120 Capital and Non Capital projects planned for 2018/19. The majority of these projects (112) have commenced. Of these projects, 98 are on track to be completed as planned and 10 are complete. The West Ryde Community Centre Solar Project remains "at risk" pending the outcome of a feasibility and Return on Investment review. Two other projects are rated as "requiring attention": Integrated Transport Strategy Implementation and the Information Technology Renewals. The See Street Traffic Facilities Expansion project is was deferred in the Quarter 1 review. For the projects that have not commenced, 7 projects are in forward planning and 1 is not started yet.

All Departments performed well in delivering their Corporate Performance Indicator targets. The majority of corporate indicators are on track and achieved their targets during the quarter. This included responding to almost 17,629 customer requests and items of correspondence. Income and expenditure results are also within target projections. All 5 Audit Recommendations scheduled to be completed during the quarter were completed.

The following financial summary is provided on the key components of Council's Operational Plan 2018/19 and is supported by detailed information in the appendices and a separate financial report.

## Quarterly Review Report 1 October – 31 December 2018

### Highlights

#### December Quarterly Review

- Council's available Working Capital is projected to be maintained at \$5.01million as at 30 June 2019.
- Overall, Council's financial position continues to be sound.

2018/19	Original Budget 2018/19 (\$'000)	Carryover Budget 2018/19 (\$'000)	Previously Approved Changes (\$'000)	Revised Budget (\$'000)	Proposed Changes (\$'000)	Projected Budget (\$'000)	Actual YTD (\$'000)	Budget YTD (\$'000)	% Variance
<b>Base</b>									
Income	-130,074		1,293	-128,781	-1,864	-130,646	-110,408	-106,222	3.9%
Expenditure	98,933		447	99,379	687	100,066	43,727	49,052	-10.9%
<b>Total Base</b>	<b>-31,142</b>		<b>1,740</b>	<b>-29,402</b>	<b>-1,178</b>	<b>-30,580</b>	<b>-66,681</b>	<b>-57,170</b>	<b>16.6%</b>
<b>Non-Capital</b>									
Income	-259	-35	-15	-309	-195	-503	-266	-172	54.7%
Expenditure	3,676	981	-11	4,646	276	4,922	1,188	2,744	-56.7%
<b>Total Non-capital</b>	<b>3,417</b>	<b>947</b>	<b>-26</b>	<b>4,337</b>	<b>82</b>	<b>4,419</b>	<b>922</b>	<b>2,572</b>	<b>-64.1%</b>
<b>Capital</b>									
Income	(20,780)	(55)	(4,191)	(25,026)	(8,480)	(33,505)	(23,638)	(13,251)	78.4%
Expenditure	44,639	15,178	4,121	63,938	434	64,372	19,912	39,372	-49.4%
<b>Total Capital</b>	<b>23,859</b>	<b>15,123</b>	<b>-70</b>	<b>38,913</b>	<b>-8,046</b>	<b>30,867</b>	<b>-3,726</b>	<b>26,122</b>	<b>-114.3%</b>
Transfers from reserves	-72,469	-16,042	-3,552	-92,063	-888	-92,951	-50	-16,374	-99.7%
Transfers to Reserves	77,284	-28	1,908	79,164	10,030	89,194		222	-100.0%
<b>Total Reserve Movements</b>	<b>4,815</b>	<b>-16,070</b>	<b>-1,644</b>	<b>-12,899</b>	<b>9,142</b>	<b>-3,757</b>	<b>-50</b>	<b>-16,152</b>	<b>-99.7%</b>
<b>Net Result Excluding Reserves</b>	<b>-3,866</b>	<b>16,070</b>	<b>1,644</b>	<b>13,848</b>	<b>-9,142</b>	<b>4,706</b>	<b>-69,485</b>	<b>-28,477</b>	<b>144.0%</b>
Book Value of Assets	-1,200			-1,200		-1,200	-817	-600	
Advances									
Loan Proceeds	-700			-700		-700		-350	-100.0%
Loan Repayments	951			951		951	456	476	-4.2%
<b>Total Other Items</b>	<b>-949</b>			<b>-949</b>		<b>-949</b>	<b>-361</b>	<b>-474</b>	<b>-23.8%</b>
<b>Net Result</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-69,896</b>	<b>-45,103</b>	<b>55%</b>

## Quarterly Review Report 1 October – 31 December 2018

### Financial Position – December Quarterly Review

Following this quarter's budget review as stated, Council's financial position has improved with a net increase of \$9.58 million in Council's Operating Surplus. A majority of this increase relates to Section 7.11 contribution (\$8.46 million), additional Domestic Waste income (\$1.20 million), additional income for Porter Creek Construction Recycling disposal (\$0.40 million) and additional grant received from NSW Government in relation to LEP review project.

Council's available Working Capital has maintained at \$5.01 million.

The Capital Works Program, YTD, is at approximately 30.93% net financially, excluding contributed assets.

Operating expenses, YTD, are within 13.28% (favourable) of the budgeted amounts, which is a good result.

Operating Income (Base Budget and Non-Capital & Capital Income) is projected to increase by \$10.54 million (6.84%) and Operating Expenses are projected to increase by \$0.96 million (0.68%), a net increase in Operating Surplus of \$9.58 million to \$59.67 million. This is an excellent result given the tight revenue base from which we are operating.

Council had budgeted to undertake \$63.94 million of capital works. This is projected to increase by \$0.43 million, resulting in a revised total capital works budget of \$64.37 million.

### Base Budget

Base Budget Income is projected to increase by \$1.86 million to \$130.65 million, while Base Budget Expenses are projected to increase by \$0.69 million to \$100.07 million, giving a net projected increase in the Base Budget Surplus of \$1.18million (4.01%).

### Non-Capital Budget

Non-Capital Expenses are projected to increase by \$0.28 million to \$4.92 million, giving a net projected increase in net Non-Capital Expenditure of \$0.08 million (1.88%).

### Capital Budget

Capital Income is projected to increase by \$8.48 million to \$33.51 million, while Capital Expenses are projected to increase by \$0.43 million to \$64.37 million, giving a net projected decrease in net Capital Expenditure of \$8.05 million (- 20.68%).

### Reserve Movements

The net movement of Reserves was budgeted to be a net transfer from reserves of \$12.90 million for works carried over plus funding other works. This is projected to have a net decrease of \$9.14 million from reserves to a total of \$3.76 million transfer from reserves.

## Quarterly Review Report 1 October – 31 December 2018

### Summary by Program – Net Financial Result

Period ended September 2018	Original Budget 2018/19 (\$'000)	Revised Budget (\$'000)	Proposed Changes (\$'000)	Projected Budget (\$'000)	Actual YTD (\$'000)	Budget YTD (\$'000)	% Variance
Strategic City program	173	187	14	187	200	175	15%
Organisational Development program	323	327	4	327	180	234	-23%
Risk Management program	3,192	3,258	66	3,505	1,833	1,876	-2%
Community and Cultural program	3,195	3,167	-28	3,281	1,417	1,938	-27%
Customer and Community Relations program	3,783	3,663	-120	3,622	1,624	1,796	-10%
Open Space, Sport & Recreation program	9,083	9,139	56	9,052	5,743	7,681	-25%
Centres and Neighbourhood program	3,082	3,249	167	3,249	2,012	3,470	-42%
Library program	4,759	4,733	-26	4,578	2,528	3,122	-19%
Internal Corporate Services program	-35,721	-35,606	115	-35,364	-69,402	-66,604	4%
Governance and Civic program	4,272	4,290	18	4,280	2,160	1,998	8%
Land Use Planning program	1,371	1,391	20	1,391	-19,529	-9,113	114%
Regulatory program	-1,544	-1,649	-105	-1,806	-994	-531	87%
Economic Development program	189	189	0	189	139	137	2%
Catchment program	2,295	2,498	203	2,688	3,319	3,799	-13%
Environmental program	635	653	18	637	446	406	10%
Traffic & Transport program	1,312	1,252	-60	1,291	1,520	2,037	-25%
Waste and Recycling program	-965	-965	0	-1,065	-13,950	-9,428	48%
Property Portfolio program	1,381	1,156	-225	1,156	1,846	2,558	-28%
Roads program	476	359	-117	339	6,136	7,141	-14%
Foreshore program	82	82	0	34	859	267	222%
Paths and Cycleways program	-1,372	-1,372	0	-1,568	2,015	1,937	4%
<b>GRAND TOTAL NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-69,896</b>	<b>-45,103</b>	<b>55%</b>

## Corporate Indicator Results - Quarter 2 2018-19

## Insights

Customer Satisfaction

# Annual Indicator

Customer requests

# 93%

Acknowledged within 10 working days  
Dec-18

Inward Correspondence

# 88%

Acknowledged within 10 working days  
Dec-18

Complaints

# 100%

3 of 3 Tier 1 complaints completed on time  
Dec-18

**Customer**  
90% of almost 10,501 customer requests and 88% of 7,128 correspondence actions were actioned within required timeframes.  
**Compliments and Complaints** – 46 Compliments and 3 complaints were received during the Quarter.

Income

# +3.5%

Dec-18  
Above YTD base budget approved income

Expenditure

# -7.8%

Dec-18  
Below YTD base budget approved expenditure

Project Status at Dec-18

120 Total Projects

- 2 Action required
- 1 At Risk
- 10 Complete
- 1 Deferred
- 7 Forward Planning
- 1 Not Started

**Financials and Projects**  
**Income and Expenditure** – Consistent with last year’s Q1 result.  
**Projects** – Total of 120 projects. The West Ryde Community Centre Solar Project is risk due to factors that could potentially significantly alter the cost and payback for the project. See Street Traffic Facilities Expansion is deferred pending announcement by the NSW government of creation of an education precinct which will result in significant changes in the area.

Lost Time Injuries

# 199

Lost time Injury days during the Quarter  
Dec-18

Staff with Excess Leave

# 54

Staff with greater than 8 weeks annual leave balance  
Dec-18

Audit Recommendations

# 100%

5 of 5 completed for the Quarter to Dec-18

**Organisation**  
**Staff with Excess Annual Leave** – Plans have been put in place for staff with excess leave to reduce their balances below levels required by their respective awards.  
**Audit Recommendations** – All 5 recommendations due in the quarter were completed on time.



*Our vibrant and liveable city*

### Great places, vibrant neighbourhoods

Centres are the focus of vibrant communities  
Places are designed for people

### Collaborative development

People are at the heart of planning and influence how the city grows and changes

### Sustainable design

Neighbourhoods support sustainable growth.  
Developments add to the character of their neighbourhoods

### Summary

All projects are progressing as planned.

The value of approved development dropped significantly during the Quarter when compared to Q2 2017.

Mean determination times have increased during the quarter due to staff resignations.

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-5,269	15	-5,255	-2,917	-2,655	9.9%
Expenditure	10,274	60	10,334	4,900	5,260	-6.9%
<b>Total Base</b>	<b>5,004</b>	<b>75</b>	<b>5,079</b>	<b>1,983</b>	<b>2,606</b>	<b>-23.9%</b>
<b>Non-Capital</b>						
Income		-250	-250	-250		
Expenditure	994		994	91	657	-86.1%
<b>Total Non-Capital</b>	<b>994</b>	<b>-250</b>	<b>744</b>	<b>-159</b>	<b>657</b>	<b>-124.2%</b>
<b>Capital</b>						
Income	-282		-282	-439	-282	55.6%
Expenditure	1,125	-10	1,115	173	605	-71.3%
<b>Total Capital</b>	<b>843</b>	<b>-10</b>	<b>833</b>	<b>-265</b>	<b>323</b>	<b>-182.2%</b>
Transfers from reserves	-2,068	50	-2,018	-14	-404	-96.6%
Transfers to Reserves	312	70	382			
<b>Total Reserve Movements</b>	<b>-1,756</b>	<b>120</b>	<b>-1,636</b>	<b>-14</b>	<b>-404</b>	<b>-96.6%</b>
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
<b>Total Loan Proceeds</b>						
<b>Net Result for Outcome</b>	<b>5,086</b>	<b>-65</b>	<b>5,021</b>	<b>1,545</b>	<b>3,181</b>	<b>-51.4%</b>



## Outcome: Our Vibrant and Liveable City

### Performance Indicators 2018/19

Measure	Program	Target	Result	Status	Comments
Mean gross assessment time (in days)	Regulatory Program	<= 95	101	Off Track	This figure has increased from Q1. The quarter saw the resignation of two staff members.
Mean gross determination time – commercial, retail, office	Regulatory Program	<= 91	129	Off Track	Only dealing with a small number of DA's (13 for the quarter)
Mean gross determination time – residential alts and adds	Regulatory Program	<= 77	65	On Track	
Mean gross determination time – single new dwellings	Regulatory Program	<= 105	111	Off Track	
Total approved development value (in millions)	Regulatory Program	>= 0	87	On Track	This figure represents the second quarter where the value of approved development has dropped significantly from Q2 2017.

### Operational plan projects for 2018/19

Centres and Neighbourhoods Program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
Neighbourhood Centre Renewal	On Track	On Track	On Track		On Track	\$1,034,909	\$159,894	Avon completed. Pittwater underway.
Night Time Economy Implementation (Stage 1)	On Track	On Track	On Track		On Track	\$285,346	\$20,197	Lighting design for West Ryde finalised and tender completed. Works to be undertaken in conjunction with the West Ryde Plaza Upgrade. Design for Pittwater Road also completed, with lighting to enhance potential for night time trade to be delivered in conjunction with the Neighbourhood Centre upgrade works.
<b>Land Use Planning program</b>								
Ryde Heritage Study Update	On Track	On Track	On Track		On Track	\$80,000	\$5,340	Consultant engaged and commenced research in Q2.
LEP Review Project	On Track	On Track	On Track	30/06/2020	On Track	\$270,000	\$31,790	LEP Project Plan and Health Check submitted to DPE and preliminary feedback has been positive. Drafting of Local Strategic Planning Statements on track.
Purchase Aerial Photography for LGA	On Track	On Track	On Track		On Track	\$25,000		Quotations received and evaluated, provider to be selected in Q3 and data to be uploaded and rolled out in Q3-4.
<b>Open Space, Sport &amp; Recreation program</b>								
Denistone East Bowling Club - Future Use	On Track	On Track	On Track	24/06/2019	Forward Planning	\$13,900		Report to Council in Q2 to endorse design, followed by detailed design in Q3 & Q4
Integrated Open Space Plan	On Track	On Track	On Track	28/06/2019	On Track	\$50,000		Review commenced and scheduled to be completed Q4.
Open Space Master Plans	On Track	On Track	On Track	28/06/2019	On Track	\$200,000	\$33,941	Gannan Park subject to further community consultation to be completed in Q4. ELS tracking to be completed in Q3. Meadowbank Park Q4, Blenheim Park Q4.
Street Tree Planting Program	On Track	On Track	On Track	28/06/2019	On Track	\$90,000	\$13,527	Planting scheduled to occur in Q3 & Q4.





*Our active and healthy city*



### Enhanced Recreational Spaces

Providing opportunities and choice for recreation and active learning and living

#### Summary

All projects are progressing as planned.

*Development of Parks Plans of Management* project is recommended to be consolidated into as part of quarterly adjustment with *Plans of Management for Parks*.

### Well Targeted Services

Strengthening community life, connectedness and wellbeing

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-8,710	10	-8,700	-4,723	-4,934	-4.3%
Expenditure	17,408	-34	17,374	8,053	8,861	-9.1%
<b>Total Base</b>	<b>8,698</b>	<b>-24</b>	<b>8,674</b>	<b>3,329</b>	<b>3,928</b>	<b>-15.2%</b>
<b>Non-Capital</b>						
Income		-30	-30			
Expenditure	352	30	382	100	172	-41.5%
<b>Total Non-Capital</b>	<b>352</b>		<b>352</b>	<b>100</b>	<b>172</b>	<b>-41.5%</b>
<b>Capital</b>						
Income	-2,948	-15	-2,963	-2,513	-2,722	-7.7%
Expenditure	21,491	15	21,506	4,875	14,970	-67.4%
<b>Total Capital</b>	<b>18,543</b>		<b>18,543</b>	<b>2,362</b>	<b>12,248</b>	<b>-80.7%</b>
Transfers from reserves	-24,473	-50	-24,523		-8,306	-100.0%
Transfers to Reserves	6,261	50	6,311			
<b>Total Reserve Movements</b>	<b>-18,213</b>		<b>-18,213</b>		<b>-8,306</b>	<b>-100.0%</b>
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments	289		289	143	144	-1.2%
<b>Total Loan Proceeds</b>	<b>289</b>		<b>289</b>	<b>143</b>	<b>144</b>	<b>-1.2%</b>
<b>Net Result for Outcome</b>	<b>9,669</b>	<b>-24</b>	<b>9,645</b>	<b>5,935</b>	<b>8,186</b>	<b>-27.5%</b>

# Outcome: Our healthy and active city

## Performance Indicators 2018/19

Measure	Program	Target	Result	Status	Comments
Number of visits to the libraries	Library Program	>= 970,000	216,834	Annual Measure	Lower Q2 result due to closure of Eastwood Library for renovations and North Ryde Library due to storm damage
Number of participants in organised sport on Council's active Open space areas	Open space, sport and recreation program	> 500,000	117,535	On Track	
Number of visitors to RALC	Open space, sport and recreation program	>= 750,000	373,021	On Track	On Track to meet yearly target.

## Operational plan projects for 2018/19

Community and Cultural program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
Community Buildings Renewal	On Track	On Track	On Track	30/06/2019	On Track	\$407,620	\$78,253	Planning for remaining projects completed in Q1 & Q2 and delivery scheduled for Q3 & Q4.
<b>Library program</b>								
Community Buildings Renewals - Libraries	On Track	On Track	On Track	29/03/2019	On Track	\$277,649	\$188,209	Sub-projects: Multi-media lab at West Ryde - works commenced; Upgrade Eastwood libraries - complete; Eastwood Library carpet - installed; NR Library (AC for stack area)- works commenced.
Digital enhancement for Libraries	On Track	On Track	On Track	21/06/2019	On Track	\$25,000		Awaiting vendor work on integration to existing library management system before proceeding with procurement of additional EFTPoS kiosk.
<b>Open Space, Sport &amp; Recreation program</b>								
Synthetic Playing Surfaces Expansion	Complete	Complete	Complete	23/11/2018	Complete	\$106,692	\$80,055	
Sportsground Amenities Upgrades Renewal	On Track	On Track	On Track	28/06/2019	On Track	\$1,352,910	\$200,825	Construction commenced and expected to be completed in Q4.
Playground Renewal & Upgrade	On Track	On Track	On Track	28/06/2019	On Track	\$1,380,804	\$799,036	Kotara Park construction to occur in Q3, Anzac Park construction to commence in Q4.
RALC Asset Renewal					On Track	\$1,285,000	\$15,765	Two (2) child projects completed. One project now marked as complete as work conducted last financial year means it is not required this year.
Construction of Skate Facilities within City of Ryde	On Track	On Track	On Track	09/04/2019	On Track	\$3,042,727	\$1,762,282	Completion date early Q4.
Sportsfield Upgrade & Renewal	On Track	On Track	On Track	28/06/2019	On Track	\$1,000,000	\$372,833	Meadowbank Field 10 Resurfacing Project completed, Monash Park Irrigation Project Completed, Pell Park Resurfacing Completed, Works Scheduled in Q3 for Peel Park Car Park resurfacing, Works Scheduled in Q4 for Meadowbank Irrigation Project and ELS Hall Park Baseball Upgrade Project.
	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments

Shrimptons Creek Corridor Embellishment	On Track	On Track	On Track	28/06/2019	On Track	\$3,320,197	\$594,947	Tender awarded in Q2 and construction commenced. Works scheduled for completion in Q4.
Development of Parks Plans of Management	On Track	On Track	On Track	28/06/2019	On Track	\$241,873	\$69,080	Parramatta River Parklands PoM completed in Q2. GPoM Parks and General Community Use & GPoM Sportsground scheduled for Council reporting in Q3.
Sportsfield Floodlighting Expansion	On Track	On Track	On Track	29/03/2019	On Track	\$404,583	\$195,004	Meadowbank Park Field 10 scheduled for completion Q3.
Passive Parks Expansion and Improvement	Action Required	On Track	On Track	28/06/2019	On Track	\$2,742,431	\$561,189	Design completion delayed for ELS Hall Park and Morrison Bay Park projects. Possible impact on construction program.
Plans of Management for Parks					Cancelled	\$0		Budget consolidated into <i>Development of Parks Plans of Management</i> as part of quarterly adjustment, <i>Plans of Management for Parks</i> will become inactive.
Sportsfield Floodlighting Renewal	On Track	On Track	On Track	29/03/2019	On Track	\$145,000	\$26,228	Monash Park construction scheduled for Q3.
Development of the Olympic Park Strategic Plan and Master PI					On Track	\$50,000	\$31,400	Following review with the Executive Team, the contractor has a clearer understanding of Council's requirements and is back on track.
Macquarie Park, Waterloo Rd	On Track	On Track	On Track	30/11/2020	On Track	\$6,000,000		Negotiations ongoing between Council, Property NSW & John Holland regarding the delivery of the park





*Our natural and sustainable city*

### Sustainable Planning

Reducing our environmental footprint and protecting our natural and built environments

#### Summary

All projects are progressing as planned, with one exception - The West Ryde Community Centre Solar Project . The Issue with respect to roof anchors, which may adversely impact eventual Return on Investment for the project, remains unresolved.

### Collaborative development

People are at the heart of planning and influence how the city grows and changes

### Resilient Infrastructure

Managing infrastructure to reduce risk and impacts

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-21,938	-1,600	-23,538	-21,859	-19,772	10.6%
Expenditure	24,799	535	25,334	9,459	12,434	-23.9%
<b>Total Base</b>	<b>2,860</b>	<b>-1,065</b>	<b>1,795</b>	<b>-12,399</b>	<b>-7,338</b>	<b>69.0%</b>
<b>Non-Capital</b>						
Income	-78		-78	-16	-56	-70.8%
Expenditure	901	80	981	353	557	-36.6%
<b>Total Non-Capital</b>	<b>823</b>	<b>80</b>	<b>903</b>	<b>337</b>	<b>501</b>	<b>-32.7%</b>
<b>Capital</b>						
Income	-159		-159		321	-100.0%
Expenditure	8,432	10	8,442	2,874	4,969	-42.2%
<b>Total Capital</b>	<b>8,273</b>	<b>10</b>	<b>8,283</b>	<b>2,874</b>	<b>5,290</b>	<b>-45.7%</b>
Transfers from reserves	-27,875	-175	-28,050		-2,544	-100.0%
Transfers to Reserves	19,860	1,200	21,060		-28	-100.0%
<b>Total Reserve Movements</b>	<b>-8,016</b>	<b>1,025</b>	<b>-6,991</b>		<b>-2,571</b>	<b>-100.0%</b>
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
<b>Total Load Proceeds</b>						
<b>Net Result for Outcome</b>	<b>3,941</b>	<b>50</b>	<b>3,991</b>	<b>-9,188</b>	<b>-4,118</b>	<b>123.1%</b>

## Outcome: Our natural and sustainable city

### Performance Indicators 2018/19

Measure	Program	Target	Result	Status	Comments
% increase in organisation energy usage each year since 2003/04 (shared with CWI)	Environmental Program	<= 5	0	Annual Measure	Tracking at 0%, with street lighting to comfortably achieve target
% increase in organisation potable water usage on 2003/04 usage (shared with CWI)	Environmental Program	<= 0		Annual Measure	Tracking 32% less consumption than same period last year, a good result. The ability to meet this target is impacted upon by the drought and harvested water storage levels.
% community satisfaction with Council services.	Waste and Recycling Program	>= 90%	96.0%	On Track	On Track to meet yearly target.
% tonnes of recycling from all domestic waste services	Waste and Recycling Program	>= 48%	44.0%	Off Track	

### Operational plan projects for 2018/19

Catchment program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
Stormwater Asset Replacement Renewal	On Track	On Track	On Track	10/06/2019	On Track	\$3,207,516	\$984,399	2 of 16 projects have been completed. 8 projects scheduled to commence construction in Q3, and 6 projects in Q4
Ann Thorn Park Catchment Works	On Track	On Track	On Track	22/03/2019	On Track	\$960,571	\$742,508	Stage 1 construction completed.
Stormwater Improvement Works - Renewal	On Track	On Track	On Track	24/06/2019	On Track	\$662,205	\$269,446	Pit investigation and CCTV are on-going programs to be carried out through the year. Remaining projects to be completed in Q3 and Q4, which includes the project at 146 Bowden Street.
Shepherds Bay Outlet	On Track	On Track	On Track	17/06/2019	On Track	\$770,000	\$105,000	Currently in design phase. Construction works are dependent on the 146 Bowden Street Trunk Drainage Works. Works to be done in concurrence.
146 Bowden St Trunk Drainage	On Track	On Track	On Track	18/12/2019	On Track	\$963,400	\$47,767	Currently negotiating Deed of Agreement with VIVA. Design 90% complete.
<b>Environmental program</b>								
West Ryde Community Centre Solar Project	Action Required	On Track	Action Required	28/06/2019	At risk	\$32,000		Issue with respect to roof anchors remains unresolved. Separately RFQ has been sent out to market and site meetings held with prospective providers. Size of array system will likely be substantially reduced due to the location of existing anchors. Alternative to requirement for roof anchor points being explored.
Waste - to - Art	On Track	On Track	On Track	28/06/2019	On Track	\$34,000	\$22,612	Completed 2018 program to schedule. Delayed start to 2019 program. This project normally bridges financial years with scoping, curator engagement and workshops conducted in the first year and the competition and exhibition in the following year.
RALC Multi-Purpose Centre - Solar	Complete	Complete	Complete	21/01/2019	Complete	\$174,838	\$116,019	

Foreshore program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
Bennelong Park Groyne and Foreshore Improvement	On Track	On Track	On Track	28/06/2019	On Track	\$19,864	\$16,850	Scoping and feasibility studies complete. Stakeholder engagement with Concord Sailing Club has been finalised to confirm design and location. Detailed design is underway.
<b>Open Space, Sport &amp; Recreation program</b>								
Terrys Creek Walking Trail	On Track	On Track	On Track	28/06/2019	On Track	\$459,791	\$161,055	This is the 3rd year of a 4 year project. Year 3 deliverables are on track. RFT completed and tender awarded. On-ground works to commence in Q3 for 2nd section of boardwalk upgrades.
Park & Open Space Tree Planting Program	Complete	Complete	Complete	05/11/2018	Complete	\$52,000	\$51,295	
Ryde Biodiversity Plan - Implementation	On Track	On Track	On Track	28/06/2019	On Track	\$161,510	\$26,919	Biodiversity Awareness Training completed for staff, bushland signage production underway, corridor planting sites selected, delineation sites selected, planting guide finalised, feral animals control request for fee proposal received, flora and fauna studies and reports completed.
Field of Mars Visitor Centre Road and Stormwater Disposal Works	On Track	On Track	On Track	28/06/2019	On Track	\$50,000	\$7,500	Stakeholder engagement with FOM Education Centre and RHHFFS completed. On-site meeting held. Program of works and remediation solutions determined and devised. Works to commence in March 2019
<b>Waste and Recycling program</b>								
Eastwood Litter Prevention Campaign	On Track	On Track	On Track	30/06/2019	On Track	\$152,654	\$45,071	
Community Problem Waste Recycling Centre	On Track	On Track	On Track	30/06/2019	On Track	\$205,125	\$205,125	Community Recycling Centre expenses are fully allocated for this financial year.
Porters Creek Feasibility Study for CRC	On Track	On Track	On Track	31/05/2019	On Track	\$50,000	\$11,200	Feasibility Study progressing. Flood study investigations to occur in Q3.
Old Landfill Sites Subsidence Program Renewal	On Track	On Track	On Track	29/03/2019	On Track	\$530,000	\$221,005	Netball Court resurfacing works to occur in Q3.
Porters Creek Precinct	On Track	On Track	On Track	30/06/2019	On Track	\$400,000	\$128,807	
Laurel Park Litter Prevention	On Track	On Track	On Track	31/05/2019	On Track	\$62,639	\$6,753	Further work to occur this FY with local businesses.
Managing Waste Reduction in Multi Unit Dwellings	On Track	On Track	On Track	30/06/2019	On Track	\$85,000	\$35,762	





# Our smart and innovative city

## Business opportunity and investment

Businesses benefit from a prosperous local economy

### Summary

All projects are progressing as planned.

## Strengthening Business Networks

Partnerships shape business growth, investment and development

## Macquarie Park

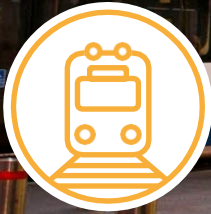
Macquarie Park expands its role as a leading commercial centre and innovation district

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-17		-17	-7	-8	-11.2%
Expenditure	1,443	50	1,493	790	738	7.2%
<b>Total Base</b>	<b>1,427</b>	<b>50</b>	<b>1,477</b>	<b>783</b>	<b>729</b>	<b>7.4%</b>
<b>Non-Capital</b>						
Income				3		
Expenditure	514		514	235	298	-21.1%
<b>Total Non-Capital</b>	<b>514</b>		<b>514</b>	<b>238</b>	<b>298</b>	<b>-20.2%</b>
<b>Capital</b>						
Income						
Expenditure	4,544	225	4,769	431	3,354	-87.2%
<b>Total Capital</b>	<b>4,544</b>	<b>225</b>	<b>4,769</b>	<b>431</b>	<b>3,354</b>	<b>-87.2%</b>
Transfers from reserves	-5,342	-275	-5,617		-2,238	-100.0%
Transfers to Reserves	-5		-5			
<b>Total Reserve Movements</b>	<b>-5,347</b>	<b>-275</b>	<b>-5,622</b>		<b>-2,238</b>	<b>-100.0%</b>
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
<b>Total Loan Proceeds</b>						
<b>Net Result for Outcome</b>	<b>1,138</b>		<b>1,138</b>	<b>1,451</b>	<b>2,143</b>	<b>-32.3%</b>

## Outcome: Our smart and innovative city

### Operational plan projects for 2018/19

Centres and Neighbourhood program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
TMA for Macquarie Park	On Track	On Track	On Track		On Track	\$100,000		Funding for Connect Macquarie Park. Payment scheduled for Q3.
West Ryde Plaza	On Track	Action Required	On Track	31/05/2018	On Track	\$1,565,633	\$43,130	Tender Completed. Budget Adjustment required to ensure full scope is delivered. Paving, planting, street furniture on track for completion prior to Easter. Shade structures to be delivered following Easter.
Place Making Macquarie Park	On Track	On Track	On Track		On Track	\$93,000	\$55,004	Gin Distillery Pop Up events and Macquarie Shopping Centre Christmas Pop events supported in Q2. Venture Café event scheduled for Q3.
Town Centre Upgrade implementation - Renewal	On Track	On Track	On Track		On Track	\$2,090,907	\$254,353	Tender completed. Site preparations underway. Construction schedule is very tight but currently scheduled to be completed in June.
Footpath Upgrade - Khartoum Road	On Track	On Track	On Track		On Track	\$850,000	\$127,628	Scope finalised. Works anticipated for Q4.
<b>Community and Cultural program</b>								
Macquarie-Ryde Futures-PhDSocial Inclusion and building resi	On Track	On Track	On Track	30/06/2019	On Track	\$15,000	\$15,000	
<b>Economic Development program</b>								
Economic Development Plan Implementation	On Track	On Track	On Track	28/06/2019	On Track	\$40,000	\$8,469	
Implementation of Marketing Plan	On Track	On Track	On Track	28/06/2019	On Track	\$75,000	\$52,212	Consultation for new Marketing Plan to be completed in early Q3 - draft on schedule to be completed and reported to Council in Q4.
<b>Land Use Planning program</b>								
Macquarie-Ryde Futures-PhD-Urban Planning	On Track	On Track	On Track		On Track	\$15,000	\$15,000	Candidate has commenced research.
<b>Strategic City program</b>								
Lachlan's Line - Community Facility	Complete	Complete	Complete		Complete	\$36,018	\$25,295	
Transport and Pedestrian Initiatives - Macquarie Park	On Track	On Track	On Track		On Track	\$135,000	\$59,500	
Public Art Embellishment in Macquarie Park	On Track	On Track	On Track		On Track	\$0	\$0	Project to be delivered with Shrimpton's Creek corridor upgrades.
Planting Embellishment Program - Macquarie Park	On Track	On Track	On Track		On Track	\$37,000	\$5,550	Scope finalised, plantings timed to ensure more favourable conditions.
Wireless Services and Smart Technologies Implementation in M	On Track	On Track	On Track		On Track	\$0	\$0	Project to be delivered with Upgrade to Wilga Pk.



## Summary

The majority of projects are progressing as planned, with the exception of the Integrated Transport Strategy Implementation which is delayed.

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-12,533	-150	-12,683	-4,309	-4,293	0.4%
Expenditure	11,400	-177	11,223	5,300	5,736	-7.6%
<b>Total Base</b>	<b>-1,133</b>	<b>-327</b>	<b>-1,460</b>	<b>991</b>	<b>1,443</b>	<b>-31.3%</b>
<b>Non-Capital</b>						
Income	-231	90	-141	-1	-116	-99.3%
Expenditure	528	-40	488	62	289	-78.5%
<b>Total Non-Capital</b>	<b>297</b>	<b>50</b>	<b>347</b>	<b>61</b>	<b>174</b>	<b>-64.7%</b>
<b>Capital</b>						
Income	-21,637	-8,460	-30,097	-20,208	-10,567	91.2%
Expenditure	21,190	250	21,440	8,882	11,430	-22.3%
<b>Total Capital</b>	<b>-448</b>	<b>-8,210</b>	<b>-8,658</b>	<b>-11,326</b>	<b>863</b>	<b>-1412.3%</b>
Transfers from reserves	-20,505	-300	-20,805		-1,812	-100.0%
Transfers to Reserves	20,000	8,610	28,610			
<b>Total Reserve Movements</b>	<b>-505</b>	<b>8,310</b>	<b>7,805</b>		<b>-1,812</b>	<b>-100.0%</b>
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
<b>Total Loan Proceeds</b>						
<b>Net Result for Outcome</b>	<b>-1,788</b>	<b>-177</b>	<b>-1,965</b>	<b>-10,274</b>	<b>668</b>	<b>-1638%</b>



## Outcome: Our connected and accessible city

### Performance Indicators 2018/19

Measure	Program	Target	Result	Status	Comments
% community satisfaction with maintaining local roads	Roads Program	>= 90%		Annual Measure	
# passengers transported by Shop Ryder, annually	Traffic & Transport Program	>= 38,000	25,687	Annual Measure	11,938 passengers transported this quarter. Tracking ahead of target

### Operational plan projects for 2018/19

Foreshore program	Time	Cost	Scope	Anticipated Delivery	Status	Approved Budget	YTD Actual	Comments
Seawalls/Retaining Walls Refurbishment Renewal	On Track	On Track	On Track	24/09/2019	On Track	\$1,128,044	\$832,297	Design in progress for Banjo Paterson Park and Putney Park. Banjo Paterson construction to commence in Q4, with construction being completed in 2019/20. Morrison Bay Park construction completed in Q1.
<b>Library program</b>								
Libraries Public PC Renewal	On Track	On Track	On Track	21/06/2019	On Track	\$70,000		Research is complete. Testing and configuration of a standard PC image is ongoing. Procurement expected in Q3 with installation in Q4
Library Public Multimedia Lab	On Track	On Track	On Track	29/03/2019	On Track	\$50,000	\$24,298	Hardware and software procurement and configuration is almost complete. Installation is awaiting completion of the multimedia lab works in February 2019.
<b>Paths and Cycleways program</b>								
Footpath Construction Renewal	On Track	On Track	On Track	17/06/2019	On Track	\$850,000	\$328,913	5 of 7 packages given to PDD completed. Additional works have been sent for construction in Q3 and Q4.
Field of Mars Shared Use Path	On Track	On Track	On Track	17/06/2019	On Track	\$30,000	\$13,437	Design nearing completion. Construction scheduled to commence Q4
Footpath Construction Expansion	On Track	On Track	On Track	19/06/2019	On Track	\$930,547	\$209,676	4/12 projects completed end of Q2. 4 projects to be completed in Q3, with remaining to be completed in Q4.
Cycleways Construction Expansion	On Track	On Track	On Track	28/06/2019	On Track	\$2,184,079	\$660,741	Tender completed. Works currently on hold for Herring Rd-Balacava Rd for tree removal.
<b>Roads program</b>								
Bridge Upgrade / Renewal	On Track	On Track	On Track	18/09/2019	On Track	\$380,000	\$59,348	13 bridge inspections being undertaken as part of program. Currently obtaining quotes for Lucinda Street Bridge refurbishment.
Road Kerb Renewal	On Track	On Track	On Track	10/06/2019	On Track	\$4,724,432	\$1,309,571	1 of 8 roads have been completed. Remainder programmed for Q3 & Q4.
Road Resurfacing Renewal	On Track	On Track	On Track	17/06/2019	On Track	\$6,249,100	\$4,008,924	26/36 AC resurfacing jobs completed, 19/37 micorsurfacing jobs completed. Remainder programmed for construction in Q3 and Q4

Pittwater Road Upgrade (High St - Field of Mars)	On Track	On Track	On Track	28/06/2019	On Track	\$350,000	\$58,672	Multi-year project. Design and Tendering in 2018/19. Ausgrid powerpole relocation.
Flood Mitigation/Constitution Road Upgrade	On Track	On Track	On Track	10/06/2019	On Track	\$500,000	\$184,998	Multi year project. Various design still in progress. Works include signalisation of Bowden St intersection, Angas St bridge and associated developments in the area.
Kerb and Gutter Renewal	Complete	On Track	Complete	16/11/2018	On Track	\$200,000	\$162,153	Scope of works have been completed. Remainder monies to be used as part of kerb replacement where required.
Heavy Patching	On Track	On Track	On Track	10/06/2019	On Track	\$380,800	\$80,206	2/4 major heavy patching jobs have been completed.
Integrated Transport Strategy Implementation	Action Required	Action Required	On Track		Action Required	\$250,000	\$37,500	Appropriate action is being undertaken. Q2 budget adjustment has been put through for budget reduction of \$50K
<b>Regulatory program</b>								
School Zone Parking Officers	On Track	On Track	On Track	30/06/2019	On Track	\$216,000	\$20,900	Recruited one (1) officer in November. Will recruit again January 2019.

Traffic & Transport program	Time	Cost	Scope	Anticipated Delivery	Status	Approved Budget	YTD Actual	Comments
PAMP Implementation Works - Central, East and West Wards	On Track	On Track	On Track	28/06/2019	On Track	\$175,000	\$56,988	2 locations in Meadowbank completed. 1 location delayed due to complaint received. 6 other treatments in progress.
Road Safety Upgrades and Improvement	On Track	On Track	On Track		On Track	\$50,000	\$7,266	On track to meet yearly target
See Street Traffic Facilities Expansion	On Track	On Track	On Track		Deferred	\$25,000	\$3,750	The project has been deferred, following the announcement of an education precinct at Meadowbank TAFE. Traffic study is required
Traffic Calming Devices	On Track	On Track	On Track		On Track	\$699,467	\$417,750	On track to meet yearly target
Bus Stop Seats - new	Complete	Complete	Complete	02/10/2018	Complete	\$36,800	\$36,684	
Bus Stop DDA compliance	On Track	On Track	On Track	30/04/2019	On Track	\$198,200	\$46,070	15 of 26 locations have been completed. Remaining works programmed for Q3 and Q4.
Eastwood Traffic & Parking Study	On Track	On Track	On Track		On Track	\$227,718	\$36,025	Study in progress (Final report and Cycling review to be completed)
Traffic Facilities Renewal	On Track	On Track	On Track		On Track	\$250,000	\$57,001	On track to meet yearly target
Pedestrian Accessibility & Mobility Plan	On Track	On Track	On Track	28/06/2019	On Track	\$50,000		RFP and draft program has been developed with consultant to be engaged to complete a review of 7 town centre completed PAMP's against works completed and proposed in the LGA
Car Park Renewal	On Track	On Track	On Track	28/06/2019	On Track	\$380,000	\$57,000	REF completed. Construction of the East Parade carpark programmed for March 2019.



*Our diverse and inclusive city*

**An engaged, connected community**  
People feeling connected within their community

**Celebrating culture and heritage**  
A distinct local identity built on our city's character and rich cultural heritage

**Accessible community facilities**  
Easy access to diverse cultural spaces, places and opportunities

## Summary

All projects are now progressing as planned.

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-1,353		-1,353	-780	-488	59.9%
Expenditure	5,966	-44	5,922	2,982	3,087	-3.4%
<b>Total Base</b>	<b>4,613</b>	<b>-44</b>	<b>4,569</b>	<b>2,201</b>	<b>2,599</b>	<b>-15.3%</b>
<b>Non-Capital</b>						
Income		-5	-5	-1		
Expenditure	465	6	471	115	267	-57.1%
<b>Total Non-Capital</b>	<b>465</b>	<b>2</b>	<b>466</b>	<b>113</b>	<b>267</b>	<b>-57.6%</b>
<b>Capital</b>						
Income		-5	-5	-5		
Expenditure	542	6	548	246	293	-16.2%
<b>Total Capital</b>	<b>542</b>	<b>1</b>	<b>543</b>	<b>241</b>	<b>293</b>	<b>-17.8%</b>
Transfers from reserves	-708		-708	-36	-50	-27.6%
Transfers to Reserves	260		260			
<b>Total Reserve Movements</b>	<b>-448</b>		<b>-448</b>	<b>-36</b>	<b>-50</b>	<b>-27.6%</b>
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
<b>Total Loan Proceeds</b>						
<b>Net Result for Outcome</b>	<b>5,172</b>	<b>-41</b>	<b>5,131</b>	<b>2,520</b>	<b>3,110</b>	<b>-19.0%</b>



## Outcome: Our diverse and inclusive city

### Operational plan projects for 2018/19

Centres and Neighbourhood program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
Ryde Heritage Information Centre	On Track	On Track	On Track		On Track	\$30,000	\$3,901	Scoping and preparation for next event scheduled in Q3 with event anticipated for Q4.
<b>Community and Cultural program</b>								
South Asian Film, Arts & Literature Festival (SAFAL)	On Track	On Track	On Track	30/06/2019	On Track	\$10,000	\$10,000	
Munch and Music	On Track	On Track	On Track	30/06/2019	Forward Planning	\$20,000		On Track to meet yearly target. Project awaiting the commencement of the new Arts and Culture position in February
Ryde Hunters Hill Symphony Orchestra	Complete	Complete	Complete	31/12/2018	Complete	\$50,000	\$50,000	Grant provided in Q2
Art Project	On Track	Action Required	On Track	30/06/2019	On Track	\$56,034		An EOI for the Mural Artist for Eastwood Walkway will be out shortly
Ryde Youth Theatre Group	On Track	On Track	On Track	30/06/2019	On Track	\$75,000	\$46,593	
Ryde Remembers - ANZAC	On Track	On Track	On Track	25/04/2019	On Track	\$10,000	\$281	Remembrance Day Service completed. ANZAC Day Service 2019 is the last service for the financial year.
<b>Land Use Planning program</b>								
Heritage Grants Scheme	On Track	On Track	On Track	28/06/2019	On Track	\$20,000		Further letterbox drop promoting available funding to be circulated in Q3 with grants to be administered in Q3 and 4.
Macquarie Library and Creativity Hub Design	Complete	Complete	Complete		Complete	\$113,709	\$1,350	Design completed and VPA executed.
<b>Library program</b>								
Library Books	On Track	On Track	On Track	30/06/2019	On Track	\$542,300	\$239,998	On track. \$44000 for the North Ryde Stack cleaning and mould rectification works transferred to the approved budget in the Q1 adjustment from Community Buildings Libraries.
Library Strategic Plan	On Track	On Track	On Track	21/06/2019	On Track	\$20,000	\$2,625	Work to date: Completion of research, presentation to ET and Councillors and first draft of the plan complete



*Our open and progressive city*

**Advocacy on key issues**

Achieving the best outcomes for the City of Ryde and its people

**An engaged and informed community**

Residents trust Council and feel well informed, heard, valued and involved.

**Well Led, Financially Sustainable**

Transparent, responsible leadership and governance

**Summary**

The majority of projects are progressing well. The community Perception Study and City wide engagement processes are yet to start. Procurement Improvement has been delayed pending recruitment of project resources. Processing of claims will commence shortly now that the claims officer is now in place.

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-78,960	-139	-79,099	-75,812	-74,073	2.3%
Expenditure	29,040	297	29,337	12,698	13,412	-5.3%
<b>Total Base</b>	<b>-49,920</b>	<b>157</b>	<b>-49,762</b>	<b>-63,114</b>	<b>-60,661</b>	<b>4.0%</b>
<b>Non-Capital</b>						
Income				0		
Expenditure	892	200	1,092	231	503	-54.1%
<b>Total Non-Capital</b>	<b>892</b>	<b>200</b>	<b>1,092</b>	<b>231</b>	<b>503</b>	<b>-54.1%</b>
<b>Capital</b>						
Income				-474		
Expenditure	6,615	-62	6,553	2,431	3,751	-35.2%
<b>Total Capital</b>	<b>6,615</b>	<b>-62</b>	<b>6,553</b>	<b>1,957</b>	<b>3,751</b>	<b>-47.8%</b>
Transfers from reserves	-11,092	-138	-11,230		-1,022	-100.0%
Transfers to Reserves	32,476	100	32,576		250	-100.0%
<b>Total Reserve Movements</b>	<b>21,384</b>	<b>-38</b>	<b>21,346</b>		<b>-772</b>	<b>-100.0%</b>
Book Value of Assets	-1,200		-1,200	-817	-600	36.2%
Advances						
Loan Proceeds	-700		-700		-350	-100.0%
Loan Repayments	662		662	313	331	-5.5%
<b>Total Loan Proceeds</b>	<b>-1,238</b>		<b>-1,238</b>	<b>-504</b>	<b>-619</b>	<b>-18.5%</b>
<b>Net Result for Outcome</b>	<b>-22,266</b>	<b>257</b>	<b>-22,008</b>	<b>-61,429</b>	<b>-57,797</b>	<b>6.3%</b>

# Outcome: Our Open and Progressive City

## Performance Indicators 2018/19

Measure	Program	Target	Result	Status	Comments
% of calls to the Customer Call Centre resolved at the first point of contact	Customer and Community Relations Program	>= 85%		Annual Measure	
Number of known breaches of statutory/council policy requirements	Governance and Civic Program	0	0.0%	On Track	
% returns over benchmark (Bloomberg rate)	Internal Corporate Services Program	>= 0.85%	1.2%	On Track	As per December 2018 Investment Report
Forecasted Project Completion - Baseline vs Actual	Internal Corporate Services Program	>= 85%	91.0%	On Track	The running percentage reduced during the quarter due to production issues with preservex (extends the remaining life of roads). Program still on track to meet end of the year performance indicator of 85%

## Operational plan projects for 2018/19

Community and Cultural program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
White Ribbon Accreditation Project	On Track	On Track	On Track	30/06/2019	On Track	\$18,000		Accreditation fee due in Q3
<b>Customer and Community Relations program</b>								
Community Perception Study	Action Required	Action Required	Action Required	30/06/2019	Forward Planning	\$35,000		Will be used for consultation on the communities perception on communication and engagement.
City Wide Engagements	Action Required	Action Required	Action Required	30/06/2019	Forward Planning	\$30,000		For the engagement of the Communications and Engagement Strategy review
<b>Governance and Civic program</b>								
Provision of Councillor Equipment					Complete	\$11,895		
Procurement Improvement	Action Required	On Track	On Track	30/06/2019	Not Started	\$100,000		Delayed start. Recruiting for project resources now.



Internal Corporate Services program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
Information Technology Expansion	On Track	Action Required	On Track	30/06/2019	On Track	\$100,000	\$17,099	Progressing as planned with eLearning and Video Conferencing well advanced. Online Customer Service tool (e-chat) yet to commence. Video Conferencing budget overrun (\$5K = 16%) will be managed within existing budgets
Information Technology Renewals	Action Required	Action Required	On Track	30/06/2019	Action Required	\$1,228,255	\$292,065	Renewal Cluster progress has been affected by resource changes, capacity constraints and unallocated budgets. Re-planning to occur in January.
Fit For The Future Action Plan Implementation	On Track	On Track	On Track	30/06/2019	On Track	\$110,000		Funds being used to undertake Best Value Reviews.
Plant & Fleet Purchases	On Track	On Track	On Track	30/06/2019	On Track	\$3,200,000	\$1,612,853	
Office Fitout - North Ryde Office and Top Ryde Office					Complete	\$129,036	\$19,927	
<b>Open Space, Sport &amp; Recreation program</b>								
Facility Software Upgrade	On Track	On Track	On Track		On Track	\$106,611	\$65,100	Integration of EFTPOS Terminals still outstanding. Familiarity with reporting features improving - Finance has the capacity to run reports independent of RALC. Integration into Tech1 still requires macro upload from a "csv" file.
<b>Organisational Development program</b>								
Intranet Upgrade	On Track	On Track	On Track	31/12/2019	Forward Planning	\$30,000		All content on the Infonet has been copied over. Discussions occurring with suppliers for a new platform, to be implemented pending the TRIM upgrade.
HR Advisor - Projects	On Track	On Track	On Track		On Track	\$100,000	\$50,004	
<b>Property Portfolio program</b>								
Operational Building Renewal	On Track	On Track	On Track		On Track	\$52,900	\$7,935	Minor works scheduled
Corporate Buildings Renewals	On Track	On Track	On Track		On Track	\$40,000	\$6,000	
Commercial Buildings Renewal	On Track	On Track	On Track		On Track	\$100,000	\$15,000	Minor works scheduled
741 Victoria Road	On Track	On Track	On Track		On Track	\$100,000		
Civic Centre- Essential Renewal	On Track	On Track	On Track		On Track	\$61,754		
Ryde Central	On Track	On Track	On Track	31/03/2019	On Track	\$334,238	\$155,729	Project Development Manager, Architect, Demand Analysis and QS Consultants have all been commissioned with works progressing as planned.
33-35 Blaxland Road	On Track	On Track	On Track		On Track	\$1,300,000		
<b>Regulatory program</b>								
Mobile Field Worker App - Health and Building Compliance	On Track	On Track	On Track	28/06/2019	On Track	\$154,787	\$4,992	User acceptance testing is underway. MERIT system integration upgrade close to completion. TRIM integration is testing well. Tech 1 integration in progress. Health Manager expected to go live 1 April 2019 and Building Manager expected to go live 1 May 2019. User training to be scheduled.
<b>Risk Management program</b>								
Additional Safehold Modules	On Track	On Track	On Track	30/06/2019	Forward Planning	\$50,000		Held meeting with Safehold representatives (and IT) and they demonstrated a new mobile application that they have been developing. This looks very promising and will deliver current shortfalls with Safehold (no mobile application). Anticipated delivery by 30 June 2019
Claims Officer	On Track	On Track	On Track	05/11/2018	Forward Planning	\$75,000	\$19,380	Claims officer role has been filled and is undertaking role. Flag that a carryover will be required due to delays in recruitment of this role which resulted in a delayed commencement date



# City of Ryde

## Reserves Listing Report

Natural Account	Description	18/19 Opening Balance	Budget To Reserve	Budget From Reserve	18/19 Budget Result	Review To Reserve	Review From Reserve	18/19 Review Result
<b>93001 - Internally Restricted Revenues</b>								
8301	Stockland Creche Contribution							
8302	Voluntary Planning Agreement Reserve	9,840,563.56	282,100.00	-2,319,016.00	7,803,647.56			7,803,647.56
8303	Accommodation Reserve	11,183,625.18		-2,414,026.00	8,769,599.18			8,769,599.18
8304	Asset Replacement Reserve	19,156,808.70	6,639,390.00	-9,160,585.00	16,635,613.70		61,754.00	16,697,367.70
8305	Plant Replacement Reserve	3,299,694.84	3,240,540.00	-3,534,714.00	3,005,520.84			3,005,520.84
8306	Ryde Aquatic Leisure Centre Reserve	3,373,772.99	4,361,440.00	-5,499,091.00	2,236,121.99			2,236,121.99
8308	Public Art Reserve	15,279.00			15,279.00			15,279.00
8309	Council Election Reserve	117,005.10	220,000.00		337,005.10			337,005.10
8310	Risk Rebate Reserve							
8311	Investment Property Reserve	21,564,672.67	120,000.00	-890,800.00	20,793,872.67			20,793,872.67
8312	Ryde Central Reserve	12,765,339.87	4,874,000.00	-353,724.00	17,285,615.87		-250,000.00	17,035,615.87
8313	Community Grants Reserve	258,844.00			258,844.00			258,844.00
8314	Carryover Works Reserve	49,933.53		-49,934.00	-0.47			-0.47
8315	Synthetic Sports Surface Reserve	169,063.02	260,000.00	-60,000.00	369,063.02			369,063.02
8316	Transport & Pedestrian Initiatives MP Reserve	144,536.62		-135,000.00	9,536.62	150,000.00		159,536.62
8317	Merger and Transition Reserve	299,200.53		-150,000.00	149,200.53			149,200.53
8318	Porters Creek Reserve							
8319	Insurance Fluctuation Reserve	650,000.00		-200,000.00	450,000.00	100,000.00		550,000.00
8320	WHS & Injury Management Reserve	194,736.55		-145,000.00	49,736.55			49,736.55
8321	Public Domain Plan Reserve							
8322	Planning Proposal Reserve	243,905.15	30,000.00	-150,000.00	123,905.15	-30,000.00	40,120.00	134,025.15
8323	Macquarie University VPA Reserve	273,053.67			273,053.67			273,053.67
8340	Affordable Housing Reserve		30,000.00	-5,000.00	25,000.00	50,000.00	-50,000.00	25,000.00
8341	Workers Compensation Reserve	500,000.00	949,760.00		1,449,760.00			1,449,760.00
<b>Total Internally Restricted Revenues</b>		<b>84,100,034.98</b>	<b>21,007,230.00</b>	<b>-25,066,890.00</b>	<b>80,040,374.98</b>	<b>270,000.00</b>	<b>-198,126.00</b>	<b>80,112,248.98</b>
<b>93002 - Internally Restricted Liabilities</b>								
8327	Employee Leave Entitlements Reserve	4,751,907.00			4,751,907.00			4,751,907.00
8328	Refundable Deposits Reserves	15,156,798.13			15,156,798.13			15,156,798.13
8329	Interest on Refundable Deposits Reserve	377,366.19			377,366.19			377,366.19
<b>Total Internally Restricted Liabilities</b>		<b>20,286,071.32</b>			<b>20,286,071.32</b>			<b>20,286,071.32</b>



# City of Ryde

## Reserves Listing Report

Natural Account	Description	18/19 Opening Balance	Budget To Reserve	Budget From Reserve	18/19 Budget Result	Review To Reserve	Review From Reserve	18/19 Review Result
<b>93003 - Section 7.11 Contribution Reserves</b>								
8351	Community & Cultural Facilities Reserve	15,491,100.93	5,770,520.00	-742,487.00	20,519,133.93	2,000,000.00		22,519,133.93
8352	Open Space & Recreation Facilities Reserve	57,302,776.14	13,450,630.00	-9,125,434.00	61,627,972.14	5,000,000.00	-165,000.00	66,462,972.14
8353	Roads & Traffic Management Facilities Reserve	-89,466.00	1,874,430.00	-5,662,580.00	-3,877,616.00	800,000.00	-287,500.00	-3,365,116.00
8354	Stormwater Management Facilities Reserve	3,798,600.74	617,750.00	-3,870,820.00	545,530.74	600,000.00		1,145,530.74
8355	Section 7.11 Plan Administration Reserve	29,104.61	90,050.00	-145,960.00	-26,805.39	60,000.00	-50,000.00	-16,805.39
<b>Total Section 7.11 Contribution Reserves</b>		<b>76,532,116.42</b>	<b>21,803,380.00</b>	<b>-19,547,281.00</b>	<b>78,788,215.42</b>	<b>8,460,000.00</b>	<b>-502,500.00</b>	<b>86,745,715.42</b>
<b>93004 - Other External Restrictions</b>								
8376	Domestic Waste Management Reserve	12,082,788.98	19,743,600.00	-20,414,614.00	11,411,774.98	1,200,000.00	-85,000.00	12,526,774.98
8378	Macquarie Park Corridor Special Rate Reserve	1,994,357.46	1,461,760.00	-1,969,760.00	1,486,357.46		37,500.00	1,523,857.46
8379	Stormwater Management Service Charge Reserve	1,221,878.83	1,046,990.00	-946,575.00	1,322,293.83			1,322,293.83
8380	Sale of Roads Reserve	259,000.00			259,000.00			259,000.00
8381	Affordable Housing Contribution	138,910.00			138,910.00			138,910.00
8382	Infrastructure Special Rate Reserve	974,017.97	12,120,530.00	-12,267,793.00	826,754.97		-60,000.00	766,754.97
8383	146 Bowden St Trunk Drainage Court Settlement	963,400.00		-963,400.00				
<b>Total Other External Restrictions</b>		<b>17,634,353.24</b>	<b>34,372,880.00</b>	<b>-36,562,142.00</b>	<b>15,445,091.24</b>	<b>1,200,000.00</b>	<b>-107,500.00</b>	<b>16,537,591.24</b>
<b>93005 - Unexpended Grants Reserves</b>								
8401	U/Exp Grant - Home Modification & Maintenance	31,234.44	33,120.00		64,354.44			64,354.44
8403	U/Exp Grant - Volunteer Referral Agency	56,395.11	60,830.00		117,225.11			117,225.11
8405	U/Exp Grant - Library Subsidy		260,000.00	-260,000.00				
8416	U/Exp Grant - Financial Assistance Grants	1,260,410.00		-1,260,410.00				
8417	U/Exp Grant - Road Services Unit Management	466,179.00		-466,179.00				
8418	U/Exp Grant - Macquarie Park Master Plan							
8435	U/Exp Grant - WASIP	220.86			220.86			220.86
8439	U/Exp Grant - Vacation Care Program Grant	5,253.73			5,253.73			5,253.73
8443	U/Exp Grant - Curzon St/ Smith St Pedestrian (RT)							
8446	U/Exp Grant - Vimiera Road Traffic Facilities Renewal							
8447	U/Exp Grant - M2 Advertising Public Benefit (RMS)	36,738.00			36,738.00			36,738.00
8451	U/Exp Grant - Rowe St Eastwood Traffic Calming							





# City of Ryde

## Reserves Listing Report

Natural Account	Description	18/19 Opening Balance	Budget To Reserve	Budget From Reserve	18/19 Budget Result	Review To Reserve	Review From Reserve	18/19 Review Result
8455	U/Exp Grant - Planning for Ageing Population	4,560.00			4,560.00			4,560.00
8458	U/Exp Grant - Macquarie Park - Property	6,000,000.10		-6,000,000.00	0.10			0.10
8459	U/Exp Grant - Restoring Blue Gum High in Denistons	156.83			156.83			156.83
8461	U/Exp Grant - Better Waste & Recycling Fund	63,530.00	143,790.00	-114,654.00	92,666.00		-80,000.00	12,666.00
8462	U/Exp Grant - Agincourt and Balaclava Rd TCS							
8463	U/Exp Grant - Ivan Hoe Estate Collective Impact	20,000.00			20,000.00			20,000.00
8464	U/Exp Grant - CDAT							
8465	U/Exp Grant - Blaxland Road SUP – Stage 3 (RMS)							
8466	U/Exp Loan - LIRS Phase 1							
8467	U/Exp Loan - LIRS Phase 2							
8468	U/Exp Grant - Ryde Remembers (ANZAC)							
8469	U/Exp Grant - NSW Youth Council Conference							
8470	U/Exp Grant - Shrimptons Creek Corridor Embellish	2,774,736.82		-2,774,737.00	-0.18			-0.18
8471	U/Exp Grant - Morrison Rd LATM							
8472	U/Exp Grant - Laurel Park Litter Prevention	27,739.00	-27,739.00					
8473	U/Exp Grant - NSW Small Business	5,000.00	-5,000.00					
8474	U/Exp Grant - OLG		1,450,000.00		1,450,000.00			1,450,000.00
8475	U/Exp Grant - Bennelong Park Groyne and Forest	10,864.00		-10,864.00				
8476	U/Exp Grant - Pedestrian Accessibility & Mobility P	751.21			751.21			751.21
8477	U/Exp Grant - LEP Accelerated					100,000.00		100,000.00
<b>Total Unexpended Grants Reserves</b>		<b>10,763,769.10</b>	<b>1,915,001.00</b>	<b>-10,886,844.00</b>	<b>1,791,926.10</b>	<b>100,000.00</b>	<b>-80,000.00</b>	<b>1,811,926.10</b>
<b>Internal Loans</b>								
8901	Internal Loan - RALC Reserve	-2,078,337.71	65,450.00		-2,012,887.71			-2,012,887.71
<b>Total Internal Loans</b>		<b>-2,078,337.71</b>	<b>65,450.00</b>		<b>-2,012,887.71</b>			<b>-2,012,887.71</b>
<b>TOTAL RESERVES</b>								
		<b>207,238,007.35</b>	<b>79,163,941.00</b>	<b>-92,063,157.00</b>	<b>194,338,791.35</b>	<b>10,030,000.00</b>	<b>-888,126.00</b>	<b>203,480,665.35</b>

# City of Ryde - 2018/2019 Quarterly Changes Report

	Approved Budget 2018/2019	Actual 2018/2019	Proposed Changes 2018/2019	Comments
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## Organisational Development program

4930769	Best Value Review -Traffic Transport and Development	NCP Exp			50,000	Funding to be transferred from Fit For The Future Action Plan Implementation project to Best Value Review project
4930769	Best Value Review -Traffic Transport and Development	From Res			(50,000)	Funding to be transferred from Fit For The Future Action Plan Implementation project to Best Value Review project
<b>Total Organisational Development program</b>						

## Risk Management program

1611211	Risk Management	Op Inc	(32,210)	(96,874)	(100,000)	Increase the budget to reflect additional Mutual Performance rebate received
1711570	Tenders and Contract Management OPEX	Op Inc	(5,580)	(1,360)	4,220	To align the motor vehicle budget
1011511	Legal	Op Exp	281,220	341,396	250,000	Increase the budget due to major court and contract matters pending and contract reviews
1611139	Internal Audit	Op Exp		35,007	50,000	Transfer from Consultants Fees to Casual Staff budget
1611139	Internal Audit	Op Exp	131,360	67,665	(50,000)	Transfer from Consultants Fees to Casual Staff budget
1711570	Tenders and Contract Management OPEX	Op Exp	11,770	3,900	(7,870)	To align the motor vehicle budget
1611211	Risk Management	To Res			100,000	Transfer the additional Mutual Performance rebate to reserves
<b>Total Risk Management program</b>						<b>246,350</b>

## Community and Cultural program

55030	Income - Affordable Housing	Op Inc	(50,000)	(40,726)	(30,000)	Income is higher than expected income due additional units
53030	Oper - Affordable Housing	Op Exp	20,000	33,358	30,000	Increase expenses budget due additional units
53030	Oper - Affordable Housing	From Res			(50,000)	Increase expenses budget due additional units
53030	Oper - Affordable Housing	To Res	(20,000)		20,000	Correction Source Funding
55030	Income - Affordable Housing	To Res	50,000		30,000	Income is higher than expected income due additional units
6811127	Home Modification & Maintenance	Op Inc	(87,840)	(24,383)	40,000	Service requests is lower than expected
53101	Oper - Community Buildings - Hired	Op Exp	434,850	236,329	106,500	Savings made in community libraries to fund community building Hired.
6410000	Events- Community	Op Exp	122,540	14,361	5,000	Increase the budget for Skate Park Launch as per Council Resolution
6811127	Home Modification & Maintenance	Op Exp	172,460	36,739	(40,000)	Service requests is lower than expected
7330758	WW1 House Names Ryde & Eastwood	NCP Inc			(4,546)	Grant received for WW1 House Names Ryde & Eastwood project
7330758	WW1 House Names Ryde & Eastwood	NCP Exp			6,060	Budget for WW1 House Names Ryde & Eastwood project which includes CoR contribution to be transferred from Library Promotions
6442873	ANZAC and Remembrance Memorial	Cap Inc		(4,546)	(4,546)	Additional grant received for ANZAC and Remembrance Memorial project
6442873	ANZAC and Remembrance Memorial	Cap Exp		1,721	5,618	Additional grant received for ANZAC and Remembrance Memorial project
<b>Total Community and Cultural program</b>						<b>114,086</b>

## Customer and Community Relations program

6511527	Social Media Administration	Op Exp	207,860	54,057	(41,700)	Salaries and wages savings brought to account
<b>Total Customer and Community Relations program</b>						<b>(41,700)</b>

# City of Ryde - 2018/2019 Quarterly Changes Report

<i>Approved Budget 2018/2019</i>	<i>Actual 2018/2019</i>	<i>Proposed Changes 2018/2019</i>	<i>Comments</i>
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## Open Space, Sport & Recreation program

2411051	CLASS	Op Exp	67,650		(67,650)	Budget is no longer required as software has been replaced
2411581	RALC / Facilities / Parks Software License Fees	Op Exp	20,000		(20,000)	Budget decreased because Year 1 fees are covered under project
7730752	Development of Parks Plans of Management	NCP Inc		(30,000)	(30,000)	NSW Government Grant Funding to assist in the preparation of Parks Plans of Management
7730752	Development of Parks Plans of Management	NCP Exp	241,873		30,000	NSW Government Grant Funding to assist in the preparation of Parks Plans of Management
51028	Passive Parks Expansion and Improvement	Cap Inc	(1,000,000)	(565,000)	(15,000)	Cricket NSW Grant Funding for Morrison Bay Park Cricket Nets
51028	Passive Parks Expansion and Improvement	Cap Exp	2,742,431	586,253	15,000	Cricket NSW Grant Funding for Morrison Bay Park Cricket Nets
7540026	Street Tree Planting Program	Cap Exp	90,000		(10,000)	Savings made within Street Tree Planting Program to fund additional costs incurred for Park Tree Planting Program
7540027	Park & Open Space Tree Planting Program	Cap Exp	52,000		10,000	Savings made within Street Tree Planting Program to fund additional costs incurred for Park Tree Planting Program
50012	Sportsfield Renewal & Upgrade Renewal	Cap Exp	1,000,000	445,678	60,000	Funding identified in previous financial year not expended due to late invoice & savings made from Playground Renewal and Upgrade to fund additional costs to removal of contaminated materials required at Meadowbank Park
50012	Sportsfield Renewal & Upgrade Renewal	From Res	(1,000,000)		(60,000)	Funding identified in previous financial year not expended due to late invoice & savings made from Playground Renewal and Upgrade to fund additional costs to removal of contaminated materials required at Meadowbank Park
50016	Playground Renewal & Construction Renewal	Cap Exp	1,380,804	822,763	(60,000)	Savings made within program to fund additional cost incurred for Morrison Bay park Field 3 and removal of contaminated material at Meadowbank Park field 10
50016	Playground Renewal & Construction Renewal	From Res	(1,273,304)		60,000	Savings made within program to fund additional cost incurred for Morrison Bay park Field 3 and removal of contaminated material at Meadowbank Park field 10
7540026	Street Tree Planting Program	From Res	(90,000)		10,000	Savings made within Street Tree Planting Program to fund additional costs incurred for Park Tree Planting Program
7540027	Park & Open Space Tree Planting Program	From Res	(52,000)		(10,000)	Savings made within Street Tree Planting Program to fund additional costs incurred for Park Tree Planting Program
<b>Total Open Space, Sport &amp; Recreation program</b>					<b>(87,650)</b>	

## Centres and Neighbourhood program

4141893	West Ryde Plaza	Cap Exp	1,565,633		225,000	Additional funds needed due to latent conditions (Unknown Services and Sydney Water Requirements) and design changes
4141893	West Ryde Plaza	From Res	(535,633)		(225,000)	Additional funds needed due to latent conditions (Unknown Services and Sydney Water Requirements) and design changes
<b>Total Centres and Neighbourhood program</b>						



# City of Ryde - 2018/2019 Quarterly Changes Report

*Approved Budget 2018/2019*      *Actual 2018/2019*      *Proposed Changes 2018/2019*      *Comments*

## Library program

7010528	2 Graf Avenue - West Ryde Library	Op Exp	497,400	271,490	(19,000)	Salaries and wages savings brought to account.
7010529	45 West Parade (Cnr Hillview Road) - Eastwood Library	Op Exp	470,610	279,654	(1,000)	Salaries and wages savings brought to account.
7011150	Library Support Services	Op Exp	1,826,630	1,047,754	(27,000)	Salaries and wages savings brought to account.
53026	Oper - Community Buildings - Libraries	Op Exp	516,900	202,212	(68,160)	Savings made in community libraries to fund community building Hired
54026	Maint - Community Buildings - Libraries	Op Exp	289,460	152,562	(38,340)	Savings made in community libraries to fund community building Hired
7311196	Promotions	Op Exp	26,330	7,972	(1,514)	Budget transfer to WW1 House Names Ryde & Eastwood project
<b>Total Library program</b>					<b>(155,014)</b>	

## Internal Corporate Services program

1311025	Business Rates	Op Inc	(15,433,320)	(15,726,802)	(65,490)	Increase the budget to reflect the actuals.
2311001	WHS Development and Management	Op Inc	(66,100)	(35,551)	22,000	Adjustment premium for the period 31 July 2016 to 31 July 2017
1211001	Finance Administration	Op Exp			20,000	Consultant fees for fix TechOne issues
1211109	Finance Controlled Items	Op Exp	(46,170)		46,170	Salaries and wages savings brought account
1211463	Finance - Financial Accounting - Administration	Op Exp	289,450	87,826	(27,761)	Salaries and wages savings brought account
2111207	Recruitment	Op Exp	13,550	7,525	6,000	Budget for LinkedIn Careers Page
2411001	Information Technology Services Administration	Op Exp	5,820	22,643	24,180	Increase budget to reflect actual costs. Original Budget for FY18/19 should have been increased to reflect previous year.
2411001	Information Technology Services Administration	Op Exp		41,041	61,720	Increase the budget to cover termination payment
2411001	Information Technology Services Administration	Op Exp	87,720	45,185	54,800	Increase budget for additional contracting services: Council Chamber Audio Visual; Citrix (remote access); EzeScan (document scanning).
2411015	Autodesk (AEC Systems)	Op Exp		58,583	43,300	Increase budget due to changed software licence model and additional licences
2411082	Directory Listing	Op Exp	20,600		(19,000)	Budget reduced to align with previous year actuals and current year actuals
2411180	Uplinx Telephony Maintenance	Op Exp	58,000	32,281	4,000	Budget increased due to annual uplifter actuals and current year actuals.
2411241	Telecommunications - Data Lines	Op Exp	273,480	116,420	(27,000)	Budget reduced to align with previous year actuals and expected current year actuals
2411256	Virus Protection	Op Exp	17,970	48,920	52,833	Budget increased due to software licence model change and additional software for improved protection
2411558	EzeScan - Annual Software Maintenance	Op Exp	20,250	33,899	18,000	Budget increased due to additional licences
2411579	Adobe License Fees	Op Exp	25,270	45,592	28,230	Budget increased due to additional licences required for existing and new staff
1130675	Fit For The Future Action Plan Implementation	NCP Exp	110,000		(50,000)	Funding to be transferred to Best Value Review -Traffic Transport and Development project
1130675	Fit For The Future Action Plan Implementation	From Res	(110,000)		50,000	Funding to be transferred to Best Value Review -Traffic Transport and Development project
<b>Total Internal Corporate Services program</b>					<b>241,982</b>	

# City of Ryde - 2018/2019 Quarterly Changes Report

<i>Approved Budget 2018/2019</i>	<i>Actual 2018/2019</i>	<i>Proposed Changes 2018/2019</i>	<i>Comments</i>
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## Governance and Civic program

2411306	InfoCouncil	Op Exp	26,400		(10,400)	Budget reduced to align with previous year actuals and expected current year actuals
<b>Total Governance and Civic program</b>					<b>(10,400)</b>	

## Land Use Planning program

4111500	Planning Proposal	Op Inc	(139,880)		139,880	Adjustment to Planning Proposal income to reflect Moratorium on applications
4111500	Planning Proposal	Op Exp		76,412	100,000	Transfer funding from Consultant Fees to agency staff budget
4111500	Planning Proposal	Op Exp	105,770	3,481	(100,000)	Transfer to Agency staff budget
4111521	Developer Contributions OPEX	Op Exp		43,770	50,000	Increase the budget for preparation of Section 7.11 Plan drafting and exhibition
4130268	LEP Review Project	NCP Inc		(750,000)	(250,000)	Grant received from State Government
4111221	Section 7.11 Capital Income-Roads	Cap Inc	(1,874,430)	(3,615,958)	(800,000)	Increase the budget to reflect the contribution received
4111221	Section 7.11 Capital Income-Roads	Cap Inc	(3,967,140)	(6,760,287)	(2,000,000)	Increase the budget to reflect the contribution received
4111221	Section 7.11 Capital Income-Roads	Cap Inc	(617,750)	(1,270,390)	(600,000)	Increase the budget to reflect the contribution received
4111221	Section 7.11 Capital Income-Roads	Cap Inc	(13,450,630)	(19,254,542)	(5,000,000)	Increase the budget to reflect the contribution received
4111221	Section 7.11 Capital Income-Roads	Cap Inc	(90,050)	(159,941)	(60,000)	Increase the budget to reflect the contribution received
4111500	Planning Proposal	From Res			(109,880)	Adjustment to Planning Proposal income to reflect Moratorium on applications..
4111521	Developer Contributions OPEX	From Res	(145,960)		(50,000)	Increase the budget for preparation of Section 7.11 Plan drafting and exhibition
4130268	LEP Review Project	From Res	(150,000)		150,000	Adjust source funding
4111221	Section 7.11 Capital Income-Roads	To Res	3,967,140		2,000,000	Transfer the Section 7.11 Contribution to Reserves
4111221	Section 7.11 Capital Income-Roads	To Res	13,450,630		5,000,000	Transfer the Section 7.11 Contribution to Reserves
4111221	Section 7.11 Capital Income-Roads	To Res	1,874,430		800,000	Transfer the Section 7.11 Contribution to Reserves
4111221	Section 7.11 Capital Income-Roads	To Res	617,750		600,000	Transfer the Section 7.11 Contribution to Reserves
4111221	Section 7.11 Capital Income-Roads	To Res	90,050		60,000	Transfer the Section 7.11 Contribution to Reserves
4111500	Planning Proposal	To Res	30,000		(30,000)	Adjustment to Planning Proposal income to reflect Moratorium on applications
4130268	LEP Review Project	To Res			100,000	Unspent grant to be transferred to Reserve
<b>Total Land Use Planning program</b>						

# City of Ryde - 2018/2019 Quarterly Changes Report

<i>Approved Budget 2018/2019</i>	<i>Actual 2018/2019</i>	<i>Proposed Changes 2018/2019</i>	<i>Comments</i>
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## Regulatory program

3511001	Building & Land Use Enforcement Administration	Op Inc	(1,227,400)	(863,080)	(100,000)	Income trending ahead of budget on the tail of a building boom. Market is predicted to slow.
3511001	Building & Land Use Enforcement Administration	Op Inc	(104,450)	(119,153)	(25,000)	Income trending ahead of budget on a back of increased hoarding fees in December Quarter. New commencements expected to slow over next two quarters
3911156	Macquarie Park Parking Scheme	Op Inc	(1,286,520)	(1,008,798)	(150,000)	Income better than originally forecasted
2411406	Civica e-services	Op Exp	35,870	(5,822)	(34,159)	Reduced the budget as software has been replaced
2411580	Fieldworker Connectivity App Health & Bld License Fees	Op Exp	47,440		(37,065)	Project will be completed by the end of March Quarter, therefore only one quarter maintenance fee is required
2811081	Development Assessments	Op Exp	713,530	223,551	50,000	Increase consultant budget to cover staff shortage
2911008	Appeals	Op Exp	67,505	16,107	(20,000)	Reduce the budget to reflect the actuals
3011134	Information Services	Op Exp	108,362	43,786	(15,000)	Reduce the budget to reflect the actuals
3411042	Certification	Op Exp			10,000	Increase budget to clear backlog from staff shortage
3711213	Routine Inspections	Op Exp			30,000	Increase to cover staff shortage and staff on extended sick leave
4211035	Case Management	Op Exp	73,450	24,997	(15,000)	Reduce the budget to reflect the actuals
3930757	School Zone Parking Officers	NCP Inc	(216,000)		90,000	Project only commenced in November
3930757	School Zone Parking Officers	NCP Exp	216,000		(90,000)	Project only commenced in November
3911156	Macquarie Park Parking Scheme	To Res			150,000	Additional parking income to be transferred to Reserve as per Council Resolution
<b>Total Regulatory program</b>					<b>(156,224)</b>	

## Catchment program

53119	Oper - Road Drainage (P & C & SS)	Op Exp	2,339,240	610,131	190,000	Saving made from Footpath and Roads Program to fund Road Drainage Section
<b>Total Catchment program</b>					<b>190,000</b>	

## Environmental program

3211067	Corporate Program	Op Exp	44,780	(62)	(16,000)	Reduce budget to reflect the actuals
<b>Total Environmental program</b>					<b>(16,000)</b>	

# City of Ryde - 2018/2019 Quarterly Changes Report

<i>Approved Budget 2018/2019</i>	<i>Actual 2018/2019</i>	<i>Proposed Changes 2018/2019</i>	<i>Comments</i>
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## Traffic & Transport program

4710226	Development Management OPEX	Op Exp	386,653	409,649	350,000	Consolidate Temporary Staff budget into Ordinary Salaries & Wages Budget
4710226	Development Management OPEX	Op Exp	350,000		(350,000)	Consolidate Temporary Staff budget into Ordinary Salaries & Wages Budget
53021	Oper - Car Parks	Op Exp	374,900	92,433	19,000	Savings made from Jetties & Wharves and Seawall to fund Car Parks
54021	Maint - Car Parks	Op Exp	47,970	5,135	29,000	Savings made from Jetties & Wharves and Seawall to fund Car Parks
4910001	Traffic & Transport Section Management	Op Exp	951,080	369,256	(35,430)	Salaries and wages saving brought to account
54005	Maint - Traffic Facilities	Op Exp	195,570	124,694	26,170	Savings made in Maintenance Cycleways to fund Maintenance Traffic Facilities
<b>Total Traffic &amp; Transport program</b>					<b>38,740</b>	

## Waste and Recycling program

5811086	DWM Income	Op Inc	(18,766,640)	(20,548,997)	(2,220,140)	Increase income to reflect the actuals
5811086	DWM Income	Op Inc	(936,860)		936,860	Consolidate Additional Service to the main Service Charge
5811086	DWM Income	Op Inc	(83,280)		83,280	Consolidate Additional Recycle Service to the main Service Charge
6010409	Construction Recycling OPEX	Op Inc	(360,670)	(471,240)	(400,000)	Realignment of Budgeted material disposal income with actuals
5810001	DWM Unit Management	Op Exp	524,945	295,445	30,000	Salary Split for new position - Resource Recovery Coordinator
5810401	DWM Education OPEX	Op Exp	58,550	124,168	5,000	Salary split for new position - Resource Recovery Coordinator
5810404	DWM Waste Billing OPEX	Op Exp	248,324	165,366	15,000	Salary split for new position - Resource Recovery Coordinator
5811588	DWM Business Admin Traineeship	Op Exp			35,000	Funding for two Business Trainee for CoR EEO and Diversity Management Plan
6010409	Construction Recycling OPEX	Op Exp	59,010	248,703	300,000	Realignment of Budgeted material disposal income with actuals
6130789	Recycle Right and Reduce Waste	NCP Exp			30,000	To allocate program funding from the EPA Better waste and recycling fund
6130790	Single Use Plastic Reduction	NCP Exp			50,000	To allocate program funding from the EPA Better waste and recycling fund
5810001	DWM Unit Management	From Res	(636,945)		(30,000)	Salary Split for new position - Resource Recovery Coordinator
5810401	DWM Education OPEX	From Res	(386,470)		(5,000)	Salary split for new position - Resource Recovery Coordinator
5810404	DWM Waste Billing OPEX	From Res	(324,654)		(15,000)	Salary split for new position - Resource Recovery Coordinator
5811588	DWM Business Admin Traineeship	From Res			(35,000)	Funding for two Business Trainee for CoR EEO and Diversity Management Plan
6130789	Recycle Right and Reduce Waste	From Res			(30,000)	To allocate program funding from the EPA Better waste and recycling fund
6130790	Single Use Plastic Reduction	From Res			(50,000)	To allocate program funding from the EPA Better waste and recycling fund
5811086	DWM Income	To Res	19,743,600		1,200,000	Increase income to reflect the actuals
<b>Total Waste and Recycling program</b>					<b>(100,000)</b>	



# City of Ryde - 2018/2019 Quarterly Changes Report

<i>Approved Budget 2018/2019</i>	<i>Actual 2018/2019</i>	<i>Proposed Changes 2018/2019</i>	<i>Comments</i>
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## Property Portfolio program

1830731	Ryde Central	NCP Exp	334,238		250,000	Increase the funding as per Council Resolution dated on 25 September 2018
5540810	Civic Centre- Essential Renewal	Cap Exp	61,754		(61,754)	Reduce the budget as all works on the Civic Hall were completed
1830731	Ryde Central	From Res	(334,238)		(250,000)	Increase the funding as per Council Resolution dated on 25 September 2018
5540810	Civic Centre- Essential Renewal	From Res	(61,754)		61,754	Reduce the budget as all works on the Civic Hall were completed
<b>Total Property Portfolio program</b>						

## Roads program

54002	Maint - Roads	Op Exp	396,290	220,409	(20,000)	Saving made to fund Road Drainage Section
4941900	ITS Implementation	Cap Exp	250,000		(50,000)	Reduction due to change in scope of works
4941900	ITS Implementation	From Res	(50,000)		12,500	Reduction due to change in scope of works
4941900	ITS Implementation	From Res	(150,000)		37,500	Reduction due to change in scope of works
<b>Total Roads program</b>					<b>(20,000)</b>	

## Foreshore program

53009	Oper - Seawalls/Retaining Walls	Op Exp	43,170	759	(9,000)	Savings made to fund Car Parks
53108	Oper - Jetties, Wharves	Op Exp	52,790		(20,000)	Savings made to fund Car Parks
54009	Maint - Seawalls/Retaining Walls	Op Exp	24,160	2,376	(15,000)	Savings made to fund Car Parks
54108	Maint - Jetties, Wharves	Op Exp	25,600	2,479	(4,000)	Savings made to fund Car Parks
<b>Total Foreshore program</b>					<b>(48,000)</b>	

## Paths and Cycleways program

53003	Oper - Footpaths & Nature Strips	Op Exp	1,214,020	411,680	(100,000)	Saving made to fund Road Drainage Section
54001	Maint - Cycleways	Op Exp	140,710	60,225	(26,170)	Savings made in Maintenance Cycleways to fund Maintenance Traffic Facilities
54003	Maint - Footpaths & Nature Strips	Op Exp	868,630	338,301	(70,000)	Saving made to fund Road Drainage Section
4742866	Field of Mars Shared Use Path	Cap Exp	30,000		300,000	Construct a Shared Use Path (SUP) in the vicinity of Field of Mars along Pittwater Road above the existing box culvert over Buffalo Creek and extend the SUP via the existing Buffalo Creek car park
4742866	Field of Mars Shared Use Path	From Res	(30,000)		(300,000)	Construct a Shared Use Path (SUP) in the vicinity of Field of Mars along Pittwater Road above the existing box culvert over Buffalo Creek and extend the SUP via the existing Buffalo Creek car park
<b>Total Paths and Cycleways program</b>					<b>(196,170)</b>	

# City of Ryde - 2018/2019 Quarterly Changes Report

		<i>Approved Budget 2018/2019</i>	<i>Actual 2018/2019</i>	<i>Proposed Changes 2018/2019</i>	<i>Comments</i>
GRAND TOTAL					

## Consolidated Income & Expenditure Estimates 2018/2019

*Includes all Special Rates & Levies*

<b>PROJECTED OPERATING RESULT</b>	<b>Original Budget 2018/2019 \$'000</b>	<b>C/Over Budget 2018/2019 \$'000</b>	<b>TOTAL Original Budget 2018/2019 \$'000</b>	<b>Sep Changes 2018/2019 \$'000</b>	<b>Dec Changes 2018/2019 \$'000</b>	<b>Mar Changes 2018/2019 \$'000</b>	<b>Jun Carryovers 2018/2019 \$'000</b>	<b>Jun Changes 2018/2019 \$'000</b>	<b>PROPOSED Budget 2018/2019 \$'000</b>	<b>ACTUAL YTD 2018/2019 \$'000</b>	<b>APPROVED Budget 2018/2019 \$'000</b>	<b>VARIANCE TO ACTUAL 2018/2019 \$'000</b>
<b>OPERATING REVENUE</b>												
Rates & Annual Charges	87,949		87,949	(357)	1,265				88,857	89,267	87,592	(410)
User Charges & Fees	17,863		17,863	86	70				18,019	11,441	17,949	6,578
Interest	4,574		4,574	688					5,262	4,111	5,262	1,151
Other Operating Revenue	12,538		12,538	(49)	461				12,950	5,938	12,489	7,012
Operating Grants & Contributions	7,360	35	7,395	(1,646)	263				6,012	4,303	5,749	1,709
<b>TOTAL OPERATING REVENUE</b>	<b>130,284</b>	<b>35</b>	<b>130,319</b>	<b>(1,278)</b>	<b>2,059</b>				<b>131,100</b>	<b>115,060</b>	<b>129,041</b>	<b>16,040</b>
<b>OPERATING EXPENSES</b>												
Employee Costs	49,974		49,974	194	25				50,192	24,670	50,167	25,523
Materials & Contracts	34,329	981	35,310	128	925				36,363	17,193	35,438	19,171
Borrowing Costs	133		133						133	57	133	76
Other Operating Expenses	18,124		18,124	114	13				18,250	11,103	18,238	7,147
<b>TOTAL OPERATING EXPENSES</b>	<b>102,559</b>	<b>981</b>	<b>103,541</b>	<b>436</b>	<b>963</b>				<b>104,939</b>	<b>53,022</b>	<b>103,976</b>	<b>51,917</b>
<b>Operating Result Before Capital Amounts</b>	<b>27,725</b>	<b>(947)</b>	<b>26,778</b>	<b>(1,714)</b>	<b>1,096</b>				<b>26,161</b>	<b>62,038</b>	<b>25,065</b>	<b>(35,877)</b>
Capital Grants & Contributions	20,780	55	20,835	4,191	8,480				33,505	33,897	25,026	(392)
In-kind Contributions												
Net Gain / (Loss) on Disposal of Assets										699		(699)
<b>Total Capital Income</b>	<b>20,780</b>	<b>55</b>	<b>20,835</b>	<b>4,191</b>	<b>8,480</b>				<b>33,505</b>	<b>34,596</b>	<b>25,026</b>	<b>(1,090)</b>
<b>Operating Result Before Depreciation</b>	<b>48,505</b>	<b>(891)</b>	<b>47,613</b>	<b>2,477</b>	<b>9,576</b>				<b>59,666</b>	<b>96,634</b>	<b>50,090</b>	<b>(36,968)</b>
Depreciation & Impairment	19,416		19,416						19,416	1,046	19,416	18,370
<b>Operating Result</b>	<b>29,088</b>	<b>(891)</b>	<b>28,197</b>	<b>2,477</b>	<b>9,576</b>				<b>40,250</b>	<b>95,588</b>	<b>30,674</b>	<b>(55,338)</b>

### Consolidated Income & Expenditure Estimates 2018/2019

*Includes all Special Rates & Levies*

<b>PROJECTED FUNDING</b>	<i>Original Budget</i>	<i>C/Over Budget</i>	<b>TOTAL Original Budget</b>	<i>Sep Changes</i>	<i>Dec Changes</i>	<i>Mar Changes</i>	<i>Jun Carryovers</i>	<i>Jun Changes</i>	<b>PROPOSED Budget</b>	<b>ACTUAL YTD</b>	<b>APPROVED Budget</b>	<b>VARIANCE TO ACTUAL</b>
<b>OPERATING RESULT</b>	29,088	(891)	28,197	2,477	9,576				40,250	95,588	30,674	(55,338)
Funding												
ADD (Non-Cash) - Depreciation	19,416		19,416						19,416	1,046	19,416	18,370
ADD (Non-Cash) - ELE Accruals												
ADD (Non-Cash) - Interest on Security Deposits - Accruals												
ADD Book Value of Assets Disposed	1,200		1,200						1,200	343	1,200	857
<b>Cash Available to Fund Capital Expenditure</b>	<b>49,705</b>	<b>(891)</b>	<b>48,813</b>	<b>2,477</b>	<b>9,576</b>				<b>60,866</b>	<b>96,977</b>	<b>51,290</b>	<b>(36,111)</b>
<b>CAPITAL EXPENDITURE</b>												
City Planning and Development	6,589	3,094	9,684	4	225				9,912	3,120	9,687	6,792
City Works and Infrastructure	32,975	11,346	44,321	3,523	203				48,048	17,011	47,845	31,037
Customer and Community Services	2,576	174	2,750	44	6				2,800	648	2,794	2,152
Corporate and Organisational Support Services	2,498	564	3,062	550					3,612	1,065	3,612	2,547
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>44,639</b>	<b>15,178</b>	<b>59,817</b>	<b>4,121</b>	<b>434</b>				<b>64,372</b>	<b>21,844</b>	<b>63,938</b>	<b>42,528</b>
<b>Cash Flow to Fund</b>	<b>5,066</b>	<b>(16,070)</b>	<b>(11,004)</b>	<b>(1,644)</b>	<b>9,142</b>				<b>(3,506)</b>	<b>75,133</b>	<b>(12,648)</b>	<b>(78,639)</b>
<b>Financed by:</b>												
Opening Working Capital	4,608	397	5,005						5,005	5,005	5,005	
<b>Borrowings</b>												
New Borrowings	700		700						700		700	700
Less: Loan Repayments	(951)		(951)						(951)	(686)	(951)	(265)
Net Loan Funds (Payments/Receipts)	(251)		(251)						(251)	(686)	(251)	435
<b>Reserves</b>	(4,815)	16,070	11,255	1,644	(9,142)				3,757	50	12,899	3,707
<b>Closing Working Capital</b>	<b>4,608</b>	<b>397</b>	<b>5,005</b>	<b>0</b>	<b>0</b>				<b>5,005</b>	<b>79,502</b>	<b>5,005</b>	<b>(74,497)</b>