



CITY OF RYDE  
**QUARTERLY  
REVIEW  
REPORT**

Second QUARTER 2019/20  
October - December 2019



## Quarterly Review Report 1 October – 31 December 2019

### General Manager's Message

This December Quarterly Review report outlines Council's achievements against the City of Ryde's 2019/20 Operational Plan and our progress towards the four-year Delivery Plan 2019-2023. The annual Operational Plan describes our key projects, activities, and expenditure commitments; it was structured to deliver desired results across the 7 outcomes as identified in our Community Strategic Plan.

As a result of the December Quarterly Review, Council's available Working Capital is projected to be at \$4.50 million as at 30 June 2020.

There are now 150 Capital and Non Capital projects in our 2019/20 Operational Plan. At quarter end, 130 of these were progressing as planned and 13 were complete. One project has now been deferred. Council is managing issues relating to the delivery of the remaining six projects.

Following extensive community consultation and collaboration to deliver a popular community space with something for everyone The City of Ryde's Meadowbank Skate Park has received a highly commended award at the 2019 IPWEA Excellence awards in the category of Multi-Disciplinary Project Management. The Minister for Local Government, The Hon. Shelley Hancock MP has written to congratulate the City of Ryde on being highly commended in this award.

Ryde Library Services has won the prestigious NSW Public Libraries, Innovation In Outreach Services Award for its Join Up Join In campaign. The positive outcomes of the campaign resulted in increases event attendees and return visits to other library events, and a boost to loans (physical and digital), visits (physical and online) and library memberships.

A significant milestone was achieved in December 2019 when the draft City of Ryde's Local Strategic Planning Statement (LSPS) was endorsed by Council for referral to the Greater Sydney Commission (GSC) LSPS Assurance Review Panel. The LSPS was developed following extensive engagement with the community and key stakeholders and several rounds of feedback from the Greater Sydney Commission. It provides a blueprint for how Council will plan for the future of the City of Ryde, detailing the 20 year vision for a liveable, prosperous and connected City supported by appropriate infrastructure.

Achieving the December milestone means that there is time to receive the necessary support from the GSC and to complete the LSPS by the 31 March 2020 grant funding deadline.

Finally, planning for Ryde Central is progressing very well with a development application now submitted, a comprehensive capital expenditure review undertaken and submitted to the office of local government, and a competitive tender process that has generated significant interest from the development sector, culminating in high quality tender submissions.

George Dedes  
General Manager

## Quarterly Review Report 1 October – 31 December 2019

### Highlights

#### December Quarterly Review

- As a result of the December Quarterly Review, Council's available Working Capital is projected to be at \$4.50 million as at 30 June 2020.
- Overall, Council's financial position continues to be sound.

| 2019/20                              | Original<br>Budget<br>2019/20<br>(\$'000) | Carryover<br>Budget<br>2019/20<br>(\$'000) | Previously<br>Approved<br>Changes<br>(\$'000) | Revised<br>Budget<br>(\$'000) | Proposed<br>Changes<br>(\$'000) | Projected<br>Budget<br>(\$'000) |
|--------------------------------------|---|--|---|-------------------------------|---------------------------------|---------------------------------|
| <b>Base</b>                          |   |  |   |                               |                                 |                                 |
| Income                               | -134,738                                  |  | 1,075   | -133,663                      | -2,085                          | -135,748                        |
| Expenditure                          | 104,235                                   |  | 918   | 105,153                       | 691                             | 105,844                         |
| <b>Total Base</b>                    | <b>-30,503</b>                            |  | <b>1,994</b>                                  | <b>-28,510</b>                | <b>-1,394</b>                   | <b>-29,904</b>                  |
| <b>Non-Capital</b>                   |   |  |   |                               |                                 |                                 |
| Income                               | -2,671                                    | -27  | -211  | -2,909                        | -127                            | -3,036                          |
| Expenditure                          | 5,388                                     | 761  | 1,068   | 7,217                         | 325                             | 7,542                           |
| <b>Total Non-capital</b>             | <b>2,717</b>                              | <b>734</b>                                 | <b>857</b>                                    | <b>4,309</b>                  | <b>198</b>                      | <b>4,506</b>                    |
| <b>Capital</b>                       |   |  |   |                               |                                 |                                 |
| Income                               | (20,464)                                  | (450)                                      | (1,325)                                       | (22,239)                      | 4,255                           | (17,984)                        |
| Expenditure                          | 53,515                                    | 12,137                                     | 6,732   | 72,384                        | 40                              | 72,424                          |
| <b>Total Capital</b>                 | <b>33,051</b>                             | <b>11,687</b>                              | <b>5,406</b>                                  | <b>50,145</b>                 | <b>4,295</b>                    | <b>54,440</b>                   |
| Transfers from reserves              | -82,522                                   | -12,421                                    | -8,755  | -103,698                      | -172                            | -103,870                        |
| Transfers to Reserves                | 78,710                                    |  | 498   | 79,208                        | -2,926                          | 76,281                          |
| <b>Total Reserve Movements</b>       | <b>-3,812</b>                             | <b>-12,421</b>                             | <b>-8,257</b>                                 | <b>-24,491</b>                | <b>-3,098</b>                   | <b>-27,589</b>                  |
| <b>Net Result Excluding Reserves</b> | <b>5,265</b>                              | <b>12,421</b>                              | <b>8,257</b>                                  | <b>25,944</b>                 | <b>3,098</b>                    | <b>29,042</b>                   |
| Book Value of Assets                 | -1,250                                    |  |   | -1,250                        |                                 | -1,250                          |
| Advances                             |   |  |   |                               |                                 |                                 |
| Loan Proceeds                        |   |  |   |                               |                                 |                                 |
| Loan Repayments                      | 302                                       |  |   | 302                           |                                 | 302                             |
| <b>Total Other Items</b>             | <b>-948</b>                               |  |   | <b>-948</b>                   |                                 | <b>-948</b>                     |
| <b>Net Result</b>                    | <b>505</b>                                |  |   | <b>505</b>                    |                                 | <b>505</b>                      |

## Quarterly Review Report 1 October – 31 December 2019

### Financial Position – December Quarterly Review

Following this quarter's budget review as stated, Council's Operating Surplus was reduced by \$3.06 million. The main reasons for this reduction are as follows:

- \$5.00 million reduction for Section 7.11 Developer Contribution;
- \$1.28 million increase in Interest and Investment Revenue as Council received a settlement from legal action taken against Fitch Ratings Agency;
- \$0.80 million increase for VPA Developer Contribution received in relation to the development of Data Centre at 17-23 Talavera Road, Macquarie Park,
- \$0.63 million reduction funding for DWM Disposal Operating Expenses;
- \$0.30 million additional funding for Ryde Central Project; and
- \$0.20 million reduction in Environment Enforcement (Levy) income.

Council's available Working Capital has been maintained at \$4.50 million.

Operating expenses, YTD, are within 11.31% (favourable) of the budgeted amounts, which is a good result.

Operating Income (Base Budget and Non-Capital & Capital Income) is projected to decrease by \$2.04 million (-1.29%) and Operating Expenses are projected to increase by \$1.02 million (0.90%), a net reduction in Operating Surplus of \$3.06 million to \$43.38 million.

Council had budgeted to undertake \$72.38 million of capital works. This is projected to increase by \$0.04 million, resulting in a revised total capital works budget of \$72.42 million.

### Summary by Program – Net Financial Result

### Base Budget

Base Budget Income is projected to increase by \$2.09 million to \$135.75 million, while Base Budget Expenses are projected to increase by \$0.69 million to \$105.84 million, giving a net projected increase in the Base Budget Surplus of \$1.39 million (4.89%).

### Non-Capital Budget (Projects)

Non-Capital Income is projected to increase by \$0.13 million to \$3.04 million, while Non-Capital Expenses are projected to increase by \$0.33 million to \$7.54 million, giving a net projected increase in net Non-Capital Expenditure of \$0.20 million (4.59%).

### Capital Budget

Capital Income is projected to decrease by \$4.26 million to \$17.98 million, while Capital Expenses are projected to increase by \$0.04 million to \$72.42 million, giving a net projected increase in net Capital Expenditure of \$4.30 million (8.57%).

### Reserve Movements

The net movement of Reserves was budgeted to be a net transfer from reserves of \$24.49 million for works carried over plus funding other works. This is projected to have a net increase of \$3.10 million from reserves to a total of \$27.59 million transfer from reserves.

## Quarterly Review Report 1 October – 31 December 2019

| Period ended December 2019               | Original Budget 2019/20 (\$'000) | Revised Budget (\$'000) | Proposed Changes (\$'000) | Projected Budget (\$'000) |
|--|----------------------------------|-------------------------|---------------------------|---------------------------|
| Strategic City program                   | 234                              | 290                     |                           | 290                       |
| Organisational Development program       | 685                              | 639                     |                           | 639                       |
| Risk Management program                  | 3,669                            | 3,617                   | -49                       | 3,568                     |
| Community and Cultural program           | 4,004                            | 3,977                   | 50                        | 4,027                     |
| Customer and Community Relations program | 3,920                            | 3,904                   |                           | 3,904                     |
| Open Space, Sport & Recreation program   | 10,210                           | 10,087                  | 5                         | 10,092                    |
| Centres and Neighbourhood program        | 2,899                            | 2,899                   | -23                       | 2,875                     |
| Library program                          | 4,906                            | 4,805                   | -83                       | 4,722                     |
| Internal Corporate Services program      | -39,764                          | -40,260                 | 396                       | -39,864                   |
| Governance and Civic program             | 4,389                            | 4,364                   | 101                       | 4,466                     |
| Land Use Planning program                | 1,294                            | 1,287                   | -8                        | 1,279                     |
| Regulatory program                       | -1,777                           | -978                    | -113                      | -1,091                    |
| Economic Development program             | 225                              | 225                     |                           | 225                       |
| Catchment program                        | 2,606                            | 2,606                   | -184                      | 2,422                     |
| Environmental program                    | 800                              | 821                     | 56                        | 877                       |
| Traffic & Transport program              | 1,469                            | 1,504                   | 214                       | 1,719                     |
| Waste and Recycling program              | -1,198                           | -1,182                  | 2                         | -1,180                    |
| Property Portfolio program               | 1,030                            | 847                     |                           | 847                       |
| Roads program                            | 267                              | 419                     | -122                      | 298                       |
| Foreshore program                        | 84                               | 84                      | -38                       | 46                        |
| Paths and Cycleways program              | 552                              | 552                     | -205                      | 347                       |
| <b>GRAND TOTAL NET RESULT</b>            | <b>505</b>                       | <b>505</b>              |                           | <b>505</b>                |

# Corporate Indicator Results – Quarter 2 2019-20

## Insights

Customer Satisfaction

### Annual Indicator

Customer requests

# 94%

Acknowledged within 10 working days

Inward Correspondence

# 92%

Acknowledged within 10 working days

Complaints

# 89%

8 of 9 Tier 1 complaints completed on time

**Customer**  
10,190 customer requests and 10,235 items of correspondence received.  
**Compliments and Complaints** – 34 Compliments received during the quarter.

Base Budget Income

# -0.7%

Above YTD base budget approved income

Base Budget Expenditure

# -6.1%

Under YTD base budget approved expenditure

Project Status

150 Total Projects

# 128 On Track

6 Action required  
1 Deferred  
1 Forward Planning  
1 Not Started  
13 Complete

**Financials and Projects**  
**Projects** –130 of 150 projects are progressing as planned and 13 are complete.

Lost Time Injuries

# 36

Lost time Injury days during the Quarter

Staff with Excess Leave

# 51

Staff with greater than 8 weeks annual leave balance

Audit Recommendations

# 100%

7 of 7 completed for the Quarter to Dec-19

**Organisation**  
**Lost Time Injuries** –Levels of lost time days are now consistent with long term trends following resolution of two longstanding cases in mid-2019.



### Great places, vibrant neighbourhoods

Centres are the focus of vibrant communities  
Places are designed for people

### Collaborative development

People are at the heart of planning and influence how the city grows and changes

### Sustainable design

Neighbourhoods support sustainable growth.  
Developments add to the character of their neighbourhoods

*Our vibrant and liveable city*

| 2019/20 (\$'000)               | Revised Budget | Proposed Changes | Projected Budget |
|--------------------------------|----------------|------------------|------------------|
| <b>Base</b>                    |                |                  |                  |
| Income                         | -4,811         | 75               | -4,736           |
| Expenditure                    | 10,807         | -136             | 10,671           |
| <b>Total Base</b>              | 5,996          | -61              | 5,935            |
| <b>Non-Capital</b>             |                |                  |                  |
| Income                         | -2,270         | -200             | -2,470           |
| Expenditure                    | 2,912          | 200              | 3,112            |
| <b>Total Non-Capital</b>       | 642            |                  | 642              |
| <b>Capital</b>                 |                |                  |                  |
| Income                         | -100           | -795             | -895             |
| Expenditure                    | 455            | -30              | 425              |
| <b>Total Capital</b>           | 355            | -825             | -470             |
| Transfers from reserves        | -965           |                  | -965             |
| Transfers to Reserves          |                | 795              | 795              |
| <b>Total Reserve Movements</b> | -965           | 795              | -170             |
| Book Value of Assets           |                |                  |                  |
| Advances                       |                |                  |                  |
| Loan Proceeds                  |                |                  |                  |
| Loan Repayments                |                |                  |                  |
| <b>Total Loan Proceeds</b>     |                |                  |                  |
| <b>Net Result for Outcome</b>  | <b>6,028</b>   | <b>-91</b>       | <b>5,936</b>     |



## Outcome: Our Vibrant and Liveable City

### Delivery Program Performance Indicators 2019/20

| City of Ryde Delivery Program | Indicator   | Target | Result   | Comments | Status   |
|-------------------------------|---|--------|----------|----------|----------|
| Regulatory program            | Mean gross determination time (in days) (against 2013-14 Group 3 Average)     | ≤ 87   | 88       |          | On Track |
|                               | Mean gross determination time – commercial, retail, office (days)             | ≤ 91   | 83       |          | On Track |
|                               | Mean gross determination time – single new dwellings (days)                   | ≤ 105  | 69       |          | On Track |
|                               | Mean gross determination times – residential alterations and additions (days) | ≤ 77   | 75       |          | On Track |
|                               | Total approved development in value (in millions)                             | ≥ 0    | \$555.90 |          | On Track |

### Operational plan projects for 2019/20

| City of Ryde Delivery Program     | Operational Plan 2019/20 Project                         | Comments  | Status           |
|-----------------------------------|--|---|------------------|
| Centres and Neighbourhood program | Night Time Economy Implementation                        |   | On Track         |
|                                   | Ryde Heritage Information Centre                         | A number of heritage consultation events have been held in Q2 and a further event is planned for Q4 to assist prospective Heritage grant applicants.  | On Track         |
|                                   | Gateway Signage  |   | Completed        |
|                                   | Neighbourhood Centre Renewal                             | Tender complete and contract awarded. Design to commence Q3.  | On Track         |
| Strategic City program            | Ryde Resilience Plan                                     | Majority of planned community engagement workshops, surveys, engagement displays at events complete. Draft scheduled to go to Works Committee in March 2020 for public exhibition approval. | On Track         |
|                                   | Street Art   |   | On Track         |
| Land Use Planning program         | Macquaire Library and Creativity Hub Planning and Design |   | Forward Planning |
|                                   | Ryde Heritage Study Update                               | Study Completed. In December 2019 Council resolved to request the Planning Proposal be finalised.   | Completed        |
|                                   | Local Environmental Plan Review                          | Heritage Planning Proposal exhibited and submitted to NSW Government.   | On Track         |
|                                   | Heritage Grants Scheme                                   | Council resolved to increase the funds and scope of the grants. To be   | On Track         |



|                    |  |   |          |
|--------------------|--|---|----------|
|                    |  | actioned in Q3 and Q4 and carried over into 2020/21.  |          |
|                    | Macquarie-Ryde Futures - PhD - Housing and Community Develop |   | On Track |
| Regulatory program | Mobile Field Worker App - Health and Building Compliance     |   | On Track |
|                    | School Zone Parking Officers                                 | Participated in transition to school seminar for Chinese families. School Principals are continuing to provide positive feedback regarding enforcement enhancement around school zones. | On Track |
|                    | Trapeze  |   | On Track |



*Our active and healthy city*

### Enhanced Recreational Spaces

Providing opportunities and choice for recreation and active learning and living

### Well Targeted Services

Strengthening community life, connectedness and wellbeing

| 2019/20 (\$'000)               | Revised Budget | Proposed Changes | Projected Budget |
|--------------------------------|----------------|------------------|------------------|
| <b>Base</b>                    |                |                  |                  |
| Income                         | -8,855         | 10               | -8,845           |
| Expenditure                    | 18,592         | 44               | 18,636           |
| <b>Total Base</b>              | 9,738          | 54               | 9,792            |
| <b>Non-Capital</b>             |                |                  |                  |
| Income                         | -183           |                  | -183             |
| Expenditure                    | 619            | 150              | 769              |
| <b>Total Non-Capital</b>       | 435            | 150              | 585              |
| <b>Capital</b>                 |                |                  |                  |
| Income                         | -470           |                  | -470             |
| Expenditure                    | 16,779         | -150             | 16,629           |
| <b>Total Capital</b>           | 16,309         | -150             | 16,159           |
| Transfers from reserves        | -21,056        | -118             | -21,174          |
| Transfers to Reserves          | 4,985          |                  | 4,985            |
| <b>Total Reserve Movements</b> | -16,070        | -118             | -16,188          |
| Book Value of Assets           |                |                  |                  |
| Advances                       |                |                  |                  |
| Loan Proceeds                  |                |                  |                  |
| Loan Repayments                | 302            |                  | 302              |
| <b>Total Loan Proceeds</b>     | 302            |                  | 302              |
| <b>Net Result for Outcome</b>  | <b>10,714</b>  | <b>-64</b>       | <b>10,650</b>    |

## Outcome: Our healthy and active city

### Performance Indicators 2019/20

| City of Ryde Delivery Program          | Indicator   | Target    | Result  | Comments   | Status   |
|--|---|-----------|---------|--|----------|
| Open Space, Sport & Recreation program | Number of participants in organised sport utilising Council's active Open space areas | > 500,000 | 114,575 | On track to meet annual target                   | On Track |
|  | Number of visitors to RALC  | ≥ 750,000 | 215,767 | On track to meet annual target.                  | On Track |
| Library program                        | % customer satisfaction of library users satisfied with quality of service            | ≥ 90%     | 94%     | 94% for Customer Survey undertaken in Q4 2018/19 | On Track |
|  | Number of visits to the libraries   | ≥ 970,000 | 217,462 | On track to meet the annual target               | On Track |

### Operational plan projects for 2019/20

| City of Ryde Delivery Program          | Operational Plan 2019/20 Project                             | Comments  | Status    |
|--|--|---|-----------|
| Open Space, Sport & Recreation program | Ryde Biodiversity Plan - Implementation                      | Project on track to deliver commitments. 4/8 Milestones delivered to date including; Wildlife protection areas adopted, signage installed across all locations, education campaign to support initiated, Feral animal control program continuing. Community education delivered at Granny Smith festival for weeds and bushcare education. Herbicide training workshop delivered. Walking trail upgrades surveying and mapping commenced but not complete. Corridor plantings complete. | On Track  |
|  | Macquarie Park, Waterloo Rd                                  | Concept Design complete. Landscape Architect engaged to complete detailed design. Negotiating construction works with Property NSW.   | On Track  |
|  | Shrimptons Creek Corridor Embellishment (Precinct Activation | Additional works in Road Reserve complete, park establishment period commenced.   | On Track  |
|  | Terry Creek Walking Trail                                    | Final year of project underway. Construction contract to be issued by end of January. Environmental assessment completed and notifications being prepared.  | On Track  |
|  | Development of the Olympic Park Strategic Plan and Master PI | Draft Masterplan now complete (for internal feedback)   | On Track  |
|  | Open Space Master Plans                                      | Meadowbank Park plan adopted by Council November 19 meeting. Westminster Park plan to be reported to the February Council meeting, Blenheim Park consultation scheduled for February 2020. Metro Greenspace funded project commenced.   | On Track  |
|  | Integrated Open Space Plan                                   |   | Completed |
|  | Parks Plans of Management                                    | Consultation completed for Natural Areas Generic PoM, ELS Hall Park PoM to be reported to March Council meeting. Recatatorgorisation project Commenced. Dog Off Leash Strategy consultation completed,  | On Track  |



|   |  |                 |
|---|--|-----------------|
|   | Indoor Sports Centre Strategy consultant engaged, Future Provisions Plan consultant engaged. Future Provisions Plan for Open Space commenced.  |                 |
| Renewal of Surf Ryder                     | Renewal & upgrade works scheduled for completion in Q4   | On Track        |
| Street Tree Planting Program              | Planting may not proceed due to poor environmental conditions.   | On Track        |
| Park & Open Space Tree Planting Program   | ELS Hall Park Plantings complete, Gannan Park scheduled to occur in April, subject to improving environmental conditions.  | On Track        |
| Putney Beach Activation                   | Project part of larger integrated seawall remediation project within council. Project issues with the seawall component have now postponed the major part of the integrated project. Putney beach steps will progress as standalone project still scheduled for 2020 delivery.   | On Track        |
| Sportsfield Floodlighting Renewal         |  | On Track        |
| Sportsfield Renewal & Upgrade             | Dunbar Park field renewal and Morrison Bay Park Drainage are underway and scheduled for completion in Q3. Santa Rosa Park Irrigation completed in Q2. Tuckwell Park renewal works are underway and due to be completed Q4.   | On Track        |
| RALC Asset Renewal                        | Following review of projects in Q2 - 2 have been cancelled, 1 completed and the remaining 8 are on track. Scope of the program to be re-defined pending the outcome recommendations of the Optimisation project currently underway which may result in the possibility that the Solar Battery project may be carried forward to next financial year. | Action required |
| Sportsground Amenities Renewal & Upgrade  | Monash Grandstand works scheduled to be completed Q4. Preliminary work on the Meadowbank Amenities Building has commenced.   | On Track        |
| Playground Renewal & Upgrade              | Blamey Park, Kathleen Reserve and Glades Bay Park works have been completed. Meadowbank Playground Regional Playground has commenced and Stewart Park is scheduled for completion in Q3. Anzac Park works scheduled to commence in Q3.   | On Track        |
| Toilet Blocks Renewal - excl sportsfields |  | On Track        |
| Sportsfield Floodlighting Expansion       | Tuckwell Park project completed, awaiting commissioning.   | On Track        |
| Passive Parks Expansion and Improvement   | ELS Hall Park, Morrison Bay Park and Ryde Park Shelter projects completed. Kings Park and Memorial Park Lighting works scheduled to commence Q3.   | On Track        |
| Synthetic Playing Surfaces Expansion      | Westminster Park Master Plan scheduled to be presented to Council in Q3.   | On Track        |
| Library Strategic Plan                    | Project complete. Council endorsed. Expense in Feb 2020 for  | Complete        |

Library program

| City of Ryde Delivery Program | Operational Plan 2019/20 Project         | Comments                                       | Status   |
|-------------------------------|--|--|----------|
|                               |  | promotion.                                     |          |
|                               | 1000 Books Before School                 | Project near completion. Launches 14 Feb 2020. | On Track |
|                               | Library Electronic Books                 |  | On Track |
|                               | Library Books                            |  | On Track |
|                               | Digital enhancement for Libraries        | Reviewing digital enhancement projects.        | On Track |
|                               | Community Buildings Renewals - Libraries |  | On Track |



# Our natural and sustainable city

## Sustainable Planning

Reducing our environmental footprint and protecting our natural and built environments

## Collaborative development

People are at the heart of planning and influence how the city grows and changes

## Resilient Infrastructure

Managing infrastructure to reduce risk and impacts

| 2019/20 (\$'000)               | Revised Budget | Proposed Changes | Projected Budget |
|--------------------------------|----------------|------------------|------------------|
| <b>Base</b>                    |                |                  |                  |
| Income                         | -22,892        |                  | -22,892          |
| Expenditure                    | 26,453         | -491             | 25,963           |
| <b>Total Base</b>              | 3,561          | -491             | 3,070            |
| <b>Non-Capital</b>             |                |                  |                  |
| Income                         | -73            | 73               |                  |
| Expenditure                    | 1,171          |                  | 1,171            |
| <b>Total Non-Capital</b>       | 1,099          | 73               | 1,171            |
| <b>Capital</b>                 |                |                  |                  |
| Income                         | -100           | 50               | -50              |
| Expenditure                    | 6,697          | 10               | 6,707            |
| <b>Total Capital</b>           | 6,597          | 60               | 6,657            |
| Transfers from reserves        | -27,857        | 313              | -27,544          |
| Transfers to Reserves          | 20,594         |                  | 20,594           |
| <b>Total Reserve Movements</b> | -7,263         | 313              | -6,950           |
| Book Value of Assets           |                |                  |                  |
| Advances                       |                |                  |                  |
| Loan Proceeds                  |                |                  |                  |
| Loan Repayments                |                |                  |                  |
| <b>Total Load Proceeds</b>     |                |                  |                  |
| <b>Net Result for Outcome</b>  | <b>3,994</b>   | <b>-45</b>       | <b>3,949</b>     |



## Outcome: Our natural and sustainable city

### Performance Indicators 2019/20

| City of Ryde Delivery Program | Indicator  | Target   | Result | Comments  | Status          |
|-------------------------------|--|----------|--------|---|-----------------|
| Environmental program         | % increase in energy usage across organisation in 2019/20 compared to 2003/04 base year        | ≤ 5.00%  | 4.80%  | On track  | Annual Measure  |
|                               | % increase in potable water usage across organisation in 2019/20 compared to 2003/04 base year | ≤ 0.00   | -19.00 | Decrease of 19.5% for Jul-Dec 2019 compared to 2003/04 base year      | On Track        |
| Waste and Recycling program   | % tonnes of recycling from all domestic waste services   | ≥ 48.00% | 37.75% | Figures no longer include Mixed Waste Organic Output (MWO) processing | Action Required |

### Operational plan projects for 2019/20

| City of Ryde Delivery Program | Operational Plan 2019/20 Project             | Comments  | Status   |
|-------------------------------|--|---|--|
| Catchment program             | Shepherds Bay Outlet                         | Outlet will be constructed as part of the 146 Bowden Street, Meadowbank project. Design for 146 Bowden and Outlet project expected early March. Anticipated completion in October 2020.   | On Track   |
|                               | 146 Bowden St Trunk Drainage                 | Construction scheduled to commence in May 2020. Anticipated completion in October 2020.   | On Track   |
|                               | Eastwood TC Flood Study                      | Design investigations underway.   | On Track   |
|                               | Small Rd and Lavarack St Drainage Expansion  | Potential for project to be cancelled, pending legal advice.  | Action Required  |
|                               | Harmonising Flood Studies                    |   | On Track   |
|                               | Purchase WaterRIDE Flood Management Software |   | Completed  |
|                               | Renew expired TUFLOW flood modelling licence |   | Completed  |
|                               | Stormwater Asset Replacement Renewal         | 3 out of 10 projects completed. 4 projects are scheduled for completion in Q3 and 3 for Q4.   | On Track   |
|                               | Stormwater Improvement Works Renewal         | 1 project nearing construction completion. 4 projects are currently underway or scheduled in Q3.  | On Track   |
|                               | Environmental program                        | SWAP_ Waste - to - Art  | Major component closed in Sept 2019. Scoping and education material development is currently underway. |
| Biosecurity Weeds Officer     |  | Terrys Creek mapping completed (High risk pathway). Commenced waterways pathways inspections. Community education at major events have generated almost 500 interactions. Weed Management | On Track   |

| City of Ryde Delivery Program | Operational Plan 2019/20 Project                       | Comments  | Status          |
|-------------------------------|--|---|-----------------|
|                               |  | policy endorsed for Works committee and public exhibition. Staff training workshop and website updates commenced.   |                 |
|                               | Solar My Schools                                       | To date 5 schools have successfully completed solar feasibility assessments and two schools have applied for grants for PV solar installations.   | On Track        |
|                               | RALC Energy Feasibility Study and Optimisation Project | Currently seeking a contractor to provide audit, energy assessment and review for optimization at the RALC.   | On Track        |
| Foreshore program             | Kissing Point Park Recreational Boating Improvements   | Council applied for an RMS grant in December 2019 - successful candidates announced in June 2020. This is a multi-year project with design to be undertaken in 19/20. Concept design anticipated to be completed mid-March. Construction to be undertaken in 20/21. | On Track        |
|                               | Seawalls/Retaining Walls Refurbishment Renewal         | Banjo Paterson Park construction is anticipated to commence in January 2020.<br>The remediation works for Putney Park Seawall will be designed and constructed in 2020/21.  | On Track        |
| Waste and Recycling program   | Porters Creek Feasibility Study for CRC                | Project feasibility investigations ongoing  | Action required |
|                               | Eastwood Litter Prevention Campaign                    | Awaiting Ausgrid approval for installation of surveillance cameras.   | On Track        |
|                               | Recycle Right and Reduce Waste                         |   | On Track        |
|                               | Single Use Plastic Reduction                           | "Be fantastic. Cut single use plastic sustainable solutions expo" launched to Business and Community.   | On Track        |
|                               | Community Problem Waste Recycling Centre               |   | On Track        |
|                               | Managing Waste Reduction in Multi Unit Dwellings       | On Track with bin room inspections. First bin tub trial completed and was successful in reducing contamination.   | On Track        |
|                               | Waste Education Train the Trainer Workshops            |   | On Track        |
|                               | Porters Creek Precinct                                 |   | On Track        |
|                               | Porters Park CRC Development                           | Project feasibility investigations ongoing  | Action required |
|                               | Waste app  | Waste Calendar distributed to residents in Q2 contained a trackable QR code understand online demand. Business Requirements commenced for development of the App.   | On Track        |



*Our smart and innovative city*

### Business opportunity and investment

Businesses benefit from a prosperous local economy

### Strengthening Business Networks

Partnerships shape business growth, investment and development

### Macquarie Park

Macquarie Park expands its role as a leading commercial centre and innovation district

| 2019/20 (\$'000)               | Revised Budget | Proposed Changes | Projected Budget |
|--------------------------------|----------------|------------------|------------------|
| <b>Base</b>                    |                |                  |                  |
| Income                         | -17            |                  | -17              |
| Expenditure                    | 1,685          | 3                | 1,688            |
| <b>Total Base</b>              | 1,668          | 3                | 1,671            |
| <b>Non-Capital</b>             |                |                  |                  |
| Income                         |                |                  |                  |
| Expenditure                    | 435            |                  | 435              |
| <b>Total Non-Capital</b>       | 435            |                  | 435              |
| <b>Capital</b>                 |                |                  |                  |
| Income                         |                |                  |                  |
| Expenditure                    | 1,962          |                  | 1,962            |
| <b>Total Capital</b>           | 1,962          |                  | 1,962            |
| Transfers from reserves        | -2,778         | -27              | -2,805           |
| Transfers to Reserves          |                |                  |                  |
| <b>Total Reserve Movements</b> | -2,778         | -27              | -2,805           |
| Book Value of Assets           |                |                  |                  |
| Advances                       |                |                  |                  |
| Loan Proceeds                  |                |                  |                  |
| Loan Repayments                |                |                  |                  |
| <b>Total Loan Proceeds</b>     |                |                  |                  |
| <b>Net Result for Outcome</b>  | 1,286          | -23              | 1,263            |



## Outcome: Our smart and innovative city

### Operational plan projects for 2019/20

| City of Ryde Delivery Program     | Operational Plan 2019/20 Project                | Comments  | Status   |
|-----------------------------------|---|---|----------|
| Centres and Neighbourhood program | TMA/Connect Macquarie Park                      |   | On Track |
|                                   | Place Making Macquarie Park                     |   | On Track |
|                                   | Town Centre Upgrade Renewal                     | Consultation completed and preliminary design developed. Consultation with TfNSW to occur in Q3.  | On Track |
| Strategic City program            | Wayfinding in Macquarie Park                    | Reduction in scope likely as a result of wayfinding delivered by Sydney Metro.  | On Track |
|                                   | Planting Embellishment Program - Macquarie Park | Locations on Giffnock/Talavera/Khartoum have been confirmed. Planning scheduled to be finalised in Q3 or Q4 pending favourable weather. | On Track |
|                                   | Giffnock Ave Footpath Upgrade                   |   | On Track |
| Economic Development program      | Economic Development Plan Implementation        |   | On Track |
|                                   | Implementation - Macquarie Park Marketing Plan  |   | On Track |



*Our connected and accessible city*

| 2019/20 (\$'000)               |         |        |         |
|--------------------------------|---------|--------|---------|
| <b>Base</b>                    |         |        |         |
| Income                         | -11,764 | -431   | -12,196 |
| Expenditure                    | 12,414  | 420    | 12,833  |
| <b>Total Base</b>              | 649     | -12    | 638     |
| <b>Non-Capital</b>             |         |        |         |
| Income                         | -216    |        | -216    |
| Expenditure                    | 226     |        | 226     |
| <b>Total Non-Capital</b>       | 10      |        | 10      |
| <b>Capital</b>                 |         |        |         |
| Income                         | -21,569 | 5,000  | -16,569 |
| Expenditure                    | 36,203  |        | 36,203  |
| <b>Total Capital</b>           | 14,635  | 5,000  | 19,635  |
| Transfers from reserves        | -35,240 | -130   | -35,370 |
| Transfers to Reserves          | 20,150  | -5,000 | 15,150  |
| <b>Total Reserve Movements</b> | -15,090 | -5,130 | -20,220 |
| Book Value of Assets           |         |        |         |
| Advances                       |         |        |         |
| Loan Proceeds                  |         |        |         |
| Loan Repayments                |         |        |         |
| <b>Total Loan Proceeds</b>     |         |        |         |
| <b>Net Result for Outcome</b>  | 203     | -142   | 62      |

## Outcome: Our connected and accessible city

### Performance Indicators 2019/20

| City of Ryde Delivery Program | Indicator   | Target   | Result | Comments                           | Status   |
|-------------------------------|---|----------|--------|------------------------------------|----------|
| Traffic & Transport program   | # passenger transport movements by Shop Ryder, annually | > 38,000 | 28,519 | Year to date result for Q1 and Q2. | On Track |

### Operational plan projects for 2019/20

| City of Ryde Delivery Program | Operational Plan 2019/20 Project                             | Comments   | Status   |
|-------------------------------|--|--|----------|
| Roads program                 | Pittwater Road Upgrade between High Street and Field of Mars | Construction has commenced. Completion anticipated in Q4   | On Track |
|                               | Heavy Patching   | 3/4 projects (Meriton Street, Pittwater Road and Waring Street) completed. Additional site/s to be programmed for Q4.  | On Track |
|                               | Flood Mitigation/Constitution Road Upgrade                   |  | On Track |
|                               | ITS Implementation   | Scoping has commenced for the Integrated Transport Strategy 2020.  | On Track |
|                               | Implementation of Road Opening Permit Software               |  | On Track |
|                               | Road Resurfacing Renewal                                     | 11 Roads completed. 39 sites have been programmed for resurfacing in Q3, with the remaining 6 to be completed in Q4.   | On Track |
|                               | Road Kerb Renewal  | 2 projects are completed. Abaroo St and Kells Rd are programmed to be completed with resurfacing by the end of Q3.<br>2 projects, Princes St and Morshead Street will be constructed in Q4. Monash Road is currently on hold pending community consultation. | On Track |
|                               | Bridge Upgrade / Renewal                                     |  | On Track |
|                               | Kerb and Gutter Renewal                                      | The revised scope of works has 29 sites to be completed this financial year. 13 projects have been completed. The remaining 16 sites are programmed for completion in Q3.  | On Track |
| Paths and Cycleways program   | Field of Mars Shared Use Path                                | Expected completion for the project is the end of March 2020 due to Power pole relocation  | On Track |
|                               | Glades Bay Park Access, Clare Street Staircase Renewal       | Project requires integration with an existing development in liaison with Ausgrid. Project programmed to be completed in Q4  | On Track |
|                               | Pittwater Road Shared Path - Epping Rd to Victoria Rd        | Construction to commence in mid April 2020.  | On Track |
|                               | Footpath Construction Renewal                                | Victoria Road footpath renewals have been completed. Approximately 60% of the condition 4 and 5 renewals have been completed with the remaining works programmed to be completed in Q3 and early Q4.   | On Track |

| City of Ryde Delivery Program | Operational Plan 2019/20 Project                          | Comments   | Status           |
|-------------------------------|---|--|------------------|
|                               | Cycleways Construction Expansion                          | Currently working to resolve issues relating to the use of the Eastwood County Road corridor, which are impacting completion of the last stages of the Eastwood to Macquarie Park shared use path. Other projects are on track.                              | Action Required  |
| Traffic & Transport program   | Footpath Construction Expansion                           |  | Completed        |
|                               | Multi-deck Car Park Construction - Rowe St East, Eastwood | DA approved, tendering process underway  | On Track         |
|                               | eParking Configuration Enhancement                        | Project team being finalized.  | Forward Planning |
|                               | Bus Stop DDA compliance                                   | All 7 sites have been completed for DDA compliance. Bus Stop DDA Audit expected to be completed late May 2020.   | On Track         |
|                               | Bus Stop Seats - new                                      | Project for seat purchase only. Bus Seats have been ordered with an estimated delivery date of early February 2020.  | On Track         |
|                               | Traffic Calming Devices                                   | Some contractor expenses are currently being transferred back to Council, which will reduce expenditure on this project.   | On Track         |
|                               | PAMP Implementation Works - Central, East and West Wards  | 3 pedestrian access improvements delivered in Meadowbank and 5 in West Ryde. Design for one further improvement is being finalised.  | On Track         |
|                               | Road Safety Upgrades and Improvement                      | Pedestrian and school safety infrastructure projects scheduled for 2019/20 will be commencing shortly.   | On Track         |
|                               | Ryde Electric Vehicle Innovation                          | Finalisation of technical review prior to procurement of 2 x electric vehicles (due Jan 2020). Discussions capturing learnings from car charging providers and other councils (earlier adopters) are being undertaken prior to council procurement.          | On Track         |
|                               | Pedestrian Crossing Lighting Upgrade                      | Ausgrid's live work ban was lifted in January 2020. Council is meeting with Ausgrid to determine number of sites (out of 65 confirmed) which can be completed within the remainder of the financial year. Lighting upgrade is to be undertaken in Q3 and Q4. | On Track         |
|                               | Eastwood Central - Road Upgrades                          | TCS designs and road safety audits completed.  | On Track         |
|                               | College St Gladesville - Perm Road Closure                | Concept complete. Negotiations with Bunnings to deliver the road closure are proceeding. Project is dependent on the outcome of these negotiations.  | On Track         |
|                               | Transport and Pedestrian Initiatives - Macquarie Park     |  | On Track         |
|                               | Traffic Facilities Renewal                                |  | On Track         |
|                               | Car Park Renewal  | Design and construction Church Street car park to be commissioned as separate items following inadequate responses for D&C RFQ issued in November 2019.<br><br>Meadowbank Wharf car park scope of works to be assessed following                             | Action Required  |



Church Street car park anticipated costs.



*Our diverse and inclusive city*

**An engaged, connected community** People feeling connected within their community

**Celebrating culture and heritage**

A distinct local identity built on our city's character and rich cultural heritage

**Accessible community facilities**

Easy access to diverse cultural spaces, places and opportunities

| 2019/20 (\$'000)               | Revised Budget | Proposed Changes | Projected Budget |
|--------------------------------|----------------|------------------|------------------|
| <b>Base</b>                    |                |                  |                  |
| Income                         | -1,442         | -5               | -1,448           |
| Expenditure                    | 6,247          | -78              | 6,169            |
| <b>Total Base</b>              | 4,805          | -83              | 4,722            |
| <b>Non-Capital</b>             |                |                  |                  |
| Income                         | -27            |                  | -27              |
| Expenditure                    | 627            |                  | 627              |
| <b>Total Non-Capital</b>       | 600            |                  | 600              |
| <b>Capital</b>                 |                |                  |                  |
| Income                         |                |                  |                  |
| Expenditure                    | 971            |                  | 971              |
| <b>Total Capital</b>           | 971            |                  | 971              |
| Transfers from reserves        | -1,161         |                  | -1,161           |
| Transfers to Reserves          | 266            |                  | 266              |
| <b>Total Reserve Movements</b> | -895           |                  | -895             |
| Book Value of Assets           |                |                  |                  |
| Advances                       |                |                  |                  |
| Loan Proceeds                  |                |                  |                  |
| Loan Repayments                |                |                  |                  |
| <b>Total Loan Proceeds</b>     |                |                  |                  |
| <b>Net Result for Outcome</b>  | <b>5,480</b>   | <b>-83</b>       | <b>5,397</b>     |

## Outcome: Our diverse and inclusive city

### Operational plan projects for 2019/20

| City of Ryde Delivery Program  | Operational Plan 2019/20 Project                             | Comments  | Status    |
|--------------------------------|--|---|-----------|
| Community and Cultural program | City of Ryde Halls and Facilities Strategy                   | Draft Halls and Facilities Strategy and Social and Cultural Framework currently on public exhibition. | On Track  |
|                                | Cultural Plan  |   | Completed |
|                                | Community and Social Wellbeing Plan                          |   | Completed |
|                                | Ryde Youth Theatre Group                                     | Ryde Youth Theatre 2019/20 program in progress.   | On Track  |
|                                | Art Project  |   | On Track  |
|                                | Macquarie-Ryde Futures - PhD - Social Inclusion and building |   | Completed |
|                                | Ryde Hunters Hill Symphony Orchestra                         |   | Completed |
|                                | Munch and Music  | Karaoke Plaza scheduled for May 2020. Planning in progress.   | On Track  |
|                                | South Asian Film & Literature festival (SAFAL)               |   | Completed |
|                                | White Ribbon Accreditation                                   |   | On Track  |
|                                | Community Social Wellbeing Plan Implementation Fund          |   | On Track  |
|                                | Cultural Plan Implementation Fund                            |   | On Track  |
|                                | Community Ambassador Program                                 | Recruitment of volunteers in progress with training scheduled for Q3.                                 | On Track  |
|                                | Volunteer Webpage  | Web page is live with promotion to occur in Q4.   | On Track  |
|                                | Updating of Heritage Conservation Management Plans           | Heritage Consultants engaged with inception meeting scheduled for 14 January 2020.                    | On Track  |
|                                | Youth Entrepreneur Program                                   | Workshops scheduled to commence in February 20.   | On Track  |
|                                | North Ryde School of the Arts - Facility Upgrade             | Works to commence in February.  | On Track  |
|                                | Community Buildings Renewal                                  | Works to commence in February.  | On Track  |
|                                | Heritage Buildings Renewal                                   | Works to commence May/June.   | On Track  |





*Our open and progressive city*



**Advocacy on key issues**

Achieving the best outcomes for the City of Ryde and its people

**An engaged and informed community**

Residents trust Council and feel well informed, heard, valued and involved.

**Well Led, Financially Sustainable**

Transparent, responsible leadership and governance

| 2019/20 (\$'000)               | Revised Budget | Proposed Changes | Projected Budget |
|--------------------------------|----------------|------------------|------------------|
| <b>Base</b>                    |                |                  |                  |
| Income                         | -83,881        | -1,734           | -85,615          |
| Expenditure                    | 29,258         | 929              | 30,187           |
| <b>Total Base</b>              | -54,624        | -805             | -55,429          |
| <b>Non-Capital</b>             |                |                  |                  |
| Income                         | -140           |                  | -140             |
| Expenditure                    | 1,228          | -25              | 1,203            |
| <b>Total Non-Capital</b>       | 1,088          | -25              | 1,063            |
| <b>Capital</b>                 |                |                  |                  |
| Income                         |                |                  |                  |
| Expenditure                    | 9,316          | 210              | 9,526            |
| <b>Total Capital</b>           | 9,316          | 210              | 9,526            |
| Transfers from reserves        | -14,641        | -210             | -14,851          |
| Transfers to Reserves          | 33,213         | 1,279            | 34,491           |
| <b>Total Reserve Movements</b> | 18,572         | 1,069            | 19,640           |
| Book Value of Assets           | -1,250         |                  | -1,250           |
| Advances                       |                |                  |                  |
| Loan Proceeds                  |                |                  |                  |
| Loan Repayments                |                |                  |                  |
| <b>Total Loan Proceeds</b>     | -1,250         |                  | -1,250           |
| <b>Net Result for Outcome</b>  | -26,898        | 449              | -26,449          |



# Outcome: Our Open and Progressive City

## Performance Indicators 2019/20

| City of Ryde Delivery Program            | Indicator   | Target | Result | Comments   | Status          |
|--|---|--------|--------|--|-----------------|
| Customer and Community Relations program | % of calls to the Customer Call Centre resolved at the first point of contact | ≥ 85%  | 77%    | Increased messages & transferred calls due to:<br>1. Heritage Review – Draft Heritage Proposal that needed to be directed to Urban Planning<br>2. Rates Letters & Legal Action through Debt Collectors – Calls initially could not be resolved at first point of contact | Action Required |

## Operational plan projects for 2019/20

| City of Ryde Delivery Program            | Operational Plan 2019/20 Project                           | Comments  | Status   |
|--|--|---|----------|
| Property Portfolio program               | Ryde Central   |   | On Track |
|  | Corporate Buildings Renewals                               |   | On Track |
|  | Commercial Buildings Renewal                               | Projects scoped for Q3 and Q4.  | On Track |
|  | Operational Buildings Renewal                              | Projects scoped for Q3 and Q4.  | On Track |
|  | Commercial Buildings Expansion                             |   | On Track |
| Governance and Civic program             | Procurement Improvement                                    |   | On Track |
|  | Research and Policy officer                                |   | On Track |
|  | Friendship City Policy Review                              | Jongno Gu visit successfully facilitated.   | On Track |
| Customer and Community Relations program | City Wide Engagement                                       | Will be completed in the 2020 Calendar year. Community Engagement team researching activities.  | On Track |
|  | Rowe Street East - Smart Pole Banners                      |   | On Track |
| Risk Management program                  | Claims Officer   | Remaining funds will be utilised to engage temporary assistance to June 2020.   | On Track |
|  | Additional Safehold Modules                                | The rollout of the Safehold mobility module continues with migration of Risk registers currently occurring as part of Council's Enterprise Risk Management review | On Track |
|  | Quality Assurance and Improvement Program - Internal Audit |   | Deferred |
|  | Two-way Radio Communication System                         |   | On Track |
| Organisational Development program       | Intranet Upgrade   | Scoping for upgrade is continuing.  | On Track |
|  | Electronic Time and Attendance                             |   | On Track |

Internal Corporate Services program

|   |   |           |
|---|---|-----------|
| Plant & Fleet Purchases                         |   | On Track  |
| Asset Data Collection                           | Pilot program expected to be complete by mid February (weather permitting) before completion of the total network by June 2020                                  | On Track  |
| Corporate Purchase Card Acquittal System        |   | On Track  |
| Asset Management Software                       | Business Requirement Specification is now finalised and a select tender will be issued mid March. It is anticipated that a vendor will be engaged in early May. | On Track  |
| iChris  |   | Completed |
| Toshiba MFD & Desktop printers                  |   | On Track  |
| Finance System Upgrade                          | Technical configuration underway with testing to commence in February 2020.   | On Track  |
| Information Technology Infrastructure Renewal   |   | On Track  |
| Information Technology Software Renewal         | Work in progress on evaluation of integration platform.   | On Track  |
| Information Technology Infrastructure Expansion | Initial planning underway. Scheduled completion within FY 2019/20.  | On Track  |
| Information Technology Software Expansion       | Additional software licenses will be purchased.   | On Track  |



# City of Ryde

## Reserves Listing Report

| Natural Account                                  | Description                                     | 19/20 Opening Balance | Budget To Reserve    | Budget From Reserve   | 19/20 Budget Result  | Review To Reserve   | Review From Reserve | 19/20 Review Result  |
|--|---|-----------------------|----------------------|-----------------------|----------------------|---------------------|---------------------|----------------------|
| <b>93001 - Internally Restricted Revenues</b>    |   |                       |                      |                       |                      |                     |                     |                      |
| 8302   | Voluntary Planning Agreement Reserve            | 8,093,546.90          |                      | -2,131,326.00         | 5,962,220.90         | 795,000.00          |                     | 6,757,220.90         |
| 8303   | Accommodation Reserve                           | 8,912,238.16          |                      | -2,295,950.00         | 6,616,288.16         |                     |                     | 6,616,288.16         |
| 8304   | Asset Replacement Reserve                       | 17,905,632.63         | 6,909,700.00         | -10,071,989.00        | 14,743,343.63        |                     | 90,000.00           | 14,833,343.63        |
| 8305   | Plant Replacement Reserve                       | 3,719,961.30          | 3,251,580.00         | -3,768,970.00         | 3,202,571.30         |                     |                     | 3,202,571.30         |
| 8306   | Ryde Aquatic Leisure Centre Reserve             | 3,322,743.19          | 4,434,440.00         | -5,572,830.00         | 2,184,353.19         |                     | -10,000.00          | 2,174,353.19         |
| 8308   | Public Art Reserve                              | 15,279.00             |                      |                       | 15,279.00            |                     |                     | 15,279.00            |
| 8309   | Council Election Reserve                        | 337,005.10            | 220,000.00           |                       | 557,005.10           |                     |                     | 557,005.10           |
| 8311   | Investment Property Reserve                     | 21,507,312.74         | 122,640.00           | -900,000.00           | 20,729,952.74        | 1,278,555.00        |                     | 22,008,507.74        |
| 8312   | Ryde Central Reserve                            | 15,952,588.78         | 4,133,550.00         | -1,950,000.00         | 18,136,138.78        |                     | -300,000.00         | 17,836,138.78        |
| 8313   | Community Grants Reserve                        | 326,573.24            |                      |                       | 326,573.24           |                     | -52,855.00          | 273,718.24           |
| 8314   | Carryover Works Reserve                         | 71,592.72             |                      | -70,993.00            | 599.72               |                     |                     | 599.72               |
| 8315   | Synthetic Sports Surface Reserve                | 337,005.02            | 265,720.00           | -82,630.00            | 520,095.02           |                     |                     | 520,095.02           |
| 8316   | Transport & Pedestrian Initiatives MP Reserve   | 226,036.62            | 150,000.00           | -180,000.00           | 196,036.62           |                     |                     | 196,036.62           |
| 8317   | Merger and Transition Reserve                   | 166,200.53            |                      | -160,000.00           | 6,200.53             |                     |                     | 6,200.53             |
| 8319   | Insurance Fluctuation Reserve                   | 565,747.29            |                      | -57,651.00            | 508,096.29           |                     |                     | 508,096.29           |
| 8320   | WHS & Injury Management Reserve                 | 124,693.97            |                      | -145,200.00           | -20,506.03           |                     |                     | -20,506.03           |
| 8322   | Planning Proposal Reserve                       | 141,378.15            |                      | -32,250.00            | 109,128.15           |                     |                     | 109,128.15           |
| 8323   | Macquarie University VPA Reserve                | 248,053.67            |                      |                       | 248,053.67           |                     |                     | 248,053.67           |
| 8341   | Workers Compensation Reserve                    | 1,449,760.00          | 1,000,000.00         |                       | 2,449,760.00         |                     |                     | 2,449,760.00         |
| 8342   | Compulsory Acquisition – Blenheim Road Trust Ac | 5,081,890.23          |                      |                       | 5,081,890.23         |                     |                     | 5,081,890.23         |
| 8343   | Heritage Reserve                                | 500,000.00            |                      |                       | 500,000.00           |                     |                     | 500,000.00           |
| 8344   | Refundable Fee Reserve                          | 1,593,652.38          |                      |                       | 1,593,652.38         |                     |                     | 1,593,652.38         |
| <b>Total Internally Restricted Revenues</b>      |   | <b>90,598,891.62</b>  | <b>20,487,630.00</b> | <b>-27,419,789.00</b> | <b>83,666,732.62</b> | <b>2,073,555.00</b> | <b>-272,855.00</b>  | <b>85,467,432.62</b> |
| <b>93002 - Internally Restricted Liabilities</b> |   |                       |                      |                       |                      |                     |                     |                      |
| 8327   | Employee Leave Entitlements Reserve             | 4,486,912.00          |                      |                       | 4,486,912.00         |                     |                     | 4,486,912.00         |
| 8328   | Refundable Deposits Reserves                    | 15,597,941.13         |                      |                       | 15,597,941.13        |                     |                     | 15,597,941.13        |
| 8329   | Interest on Refundable Deposits Reserve         | 377,366.19            |                      |                       | 377,366.19           |                     |                     | 377,366.19           |
| 8340   | Affordable Housing Reserve                      | 33,470.79             | 51,100.00            | -25,560.00            | 59,010.79            |                     |                     | 59,010.79            |
| 8342   | Compulsory Acquisition – Blenheim Road Trust Ac |                       |                      |                       |                      |                     |                     |                      |
| 8343   | Heritage Reserve                                |                       |                      |                       |                      |                     |                     |                      |



# City of Ryde

## Reserves Listing Report

| Natural Account                                   | Description                                       | 19/20 Opening Balance | Budget To Reserve    | Budget From Reserve   | 19/20 Budget Result  | Review To Reserve    | Review From Reserve | 19/20 Review Result  |
|---|---|-----------------------|----------------------|-----------------------|----------------------|----------------------|---------------------|----------------------|
| <b>Total Internally Restricted Liabilities</b>    |   | <b>20,495,690.11</b>  | <b>51,100.00</b>     | <b>-25,560.00</b>     | <b>20,521,230.11</b> |                      |                     | <b>20,521,230.11</b> |
| <b>93003 - Section 7.11 Contribution Reserves</b> |   |                       |                      |                       |                      |                      |                     |                      |
| 8351  | Community & Cultural Facilities Reserve           | 22,948,812.88         | 5,954,690.00         | -1,407,160.00         | 27,496,342.88        |                      |                     | 27,496,342.88        |
| 8352  | Open Space & Recreation Facilities Reserve        | 64,701,570.48         | 13,450,630.00        | -3,585,022.00         | 74,567,178.48        | -5,000,000.00        | -50,000.00          | 69,517,178.48        |
| 8353  | Roads & Traffic Management Facilities Reserve     | -260,730.35           | 1,874,430.00         | -18,674,306.00        | -17,060,606.35       |                      |                     | -17,060,606.35       |
| 8354  | Stormwater Management Facilities Reserve          | 2,597,718.68          | 617,750.00           | -3,651,974.00         | -436,505.32          |                      |                     | -436,505.32          |
| 8355  | Section 7.11 Plan Administration Reserve          | -23,075.31            | 90,050.00            | -311,830.00           | -244,855.31          |                      |                     | -244,855.31          |
| <b>Total Section 7.11 Contribution Reserves</b>   |   | <b>89,964,296.38</b>  | <b>21,987,550.00</b> | <b>-27,630,292.00</b> | <b>84,321,554.38</b> | <b>-5,000,000.00</b> | <b>-50,000.00</b>   | <b>79,271,554.38</b> |
| <b>93004 - Other External Restrictions</b>        |   |                       |                      |                       |                      |                      |                     |                      |
| 8376  | Domestic Waste Management Reserve                 | 14,920,406.63         | 20,448,120.00        | -21,561,371.00        | 13,807,155.63        |                      | 455,268.00          | 14,262,423.63        |
| 8378  | Macquarie Park Corridor Special Rate Reserve      | 2,252,023.64          | 1,593,510.00         | -3,114,936.00         | 730,597.64           |                      |                     | 730,597.64           |
| 8379  | Stormwater Management Service Charge Reserve      | 1,179,361.45          | 1,099,180.00         | -950,000.00           | 1,328,541.45         |                      |                     | 1,328,541.45         |
| 8380  | Sale of Roads Reserve                             | 259,000.00            |                      |                       | 259,000.00           |                      |                     | 259,000.00           |
| 8381  | Affordable Housing Contribution                   | 138,910.00            |                      |                       | 138,910.00           |                      |                     | 138,910.00           |
| 8382  | Infrastructure Special Rate Reserve               | 3,190,154.40          | 12,895,140.00        | -13,650,271.00        | 2,435,023.40         |                      | -166,765.00         | 2,268,258.40         |
| 8383  | 146 Bowden St Trunk Drainage Court Settlement     | 825,127.77            |                      | -825,128.00           | -0.23                |                      |                     | -0.23                |
| <b>Total Other External Restrictions</b>          |   | <b>22,764,983.89</b>  | <b>36,035,950.00</b> | <b>-40,101,706.00</b> | <b>18,699,227.89</b> |                      | <b>288,503.00</b>   | <b>18,987,730.89</b> |
| <b>93005 - Unexpended Grants Reserves</b>         |   |                       |                      |                       |                      |                      |                     |                      |
| 8401  | U/Exp Grant - Home Modification & Maintenance     | 119,594.02            | 168,100.00           |                       | 287,694.02           |                      | -65,000.00          | 222,694.02           |
| 8403  | U/Exp Grant - Volunteer Referral Agency           | 76,208.01             |                      |                       | 76,208.01            |                      |                     | 76,208.01            |
| 8405  | U/Exp Grant - Library Subsidy                     |                       | 265,720.00           | -269,400.00           | -3,680.00            |                      |                     | -3,680.00            |
| 8416  | U/Exp Grant - Financial Assistance Grants         | 1,378,388.00          |                      | -1,378,388.00         |                      |                      |                     |                      |
| 8417  | U/Exp Grant - Road Services Unit Management       | 491,456.00            |                      | -491,456.00           |                      |                      |                     |                      |
| 8435  | U/Exp Grant - WASIP                               | 220.86                |                      |                       | 220.86               |                      |                     | 220.86               |
| 8439  | U/Exp Grant - Vacation Care Program Grant         | 5,253.73              |                      |                       | 5,253.73             |                      |                     | 5,253.73             |
| 8447  | U/Exp Grant - M2 Advertising Public Benefit (RMS) | 76,317.00             |                      |                       | 76,317.00            |                      |                     | 76,317.00            |
| 8455  | U/Exp Grant - Planning for Ageing Population      | 4,560.00              |                      |                       | 4,560.00             |                      |                     | 4,560.00             |
| 8458  | U/Exp Grant - Macquarie Park - Property           | 5,912,948.43          |                      | -5,912,948.00         | 0.43                 |                      |                     | 0.43                 |
| 8459  | U/Exp Grant - Restoring Blue Gum High in Denist   | 156.83                |                      |                       | 156.83               |                      |                     | 156.83               |





# City of Ryde

## Reserves Listing Report

| Natural Account                         | Description   | 19/20 Opening Balance | Budget To Reserve    | Budget From Reserve    | 19/20 Budget Result   | Review To Reserve    | Review From Reserve | 19/20 Review Result   |
|---|---|-----------------------|----------------------|------------------------|-----------------------|----------------------|---------------------|-----------------------|
| 8461                                    | U/Exp Grant - Better Waste & Recycling Fund         | 77,437.81             | 145,517.00           | -218,883.00            | 4,071.81              |                      |                     | 4,071.81              |
| 8463                                    | U/Exp Grant - Ivan Hoe Estate Collective Impact     | 20,000.00             |                      |                        | 20,000.00             |                      |                     | 20,000.00             |
| 8470                                    | U/Exp Grant - Shrimptons Creek Corridor Embellis    |                       |                      |                        |                       |                      |                     |                       |
| 8472                                    | U/Exp Grant - Laurel Park Litter Prevention         |                       |                      |                        |                       |                      |                     |                       |
| 8473                                    | U/Exp Grant - NSW Small Business                    |                       |                      |                        |                       |                      |                     |                       |
| 8474                                    | U/Exp Grant - OLG                                   | 1,450,000.00          |                      | -250,000.00            | 1,200,000.00          |                      |                     | 1,200,000.00          |
| 8475                                    | U/Exp Grant - Bennelong Park Groyne and Forest      |                       |                      |                        |                       |                      |                     |                       |
| 8476                                    | U/Exp Grant - Pedestrian Accessibility & Mobility F |                       |                      |                        |                       |                      |                     |                       |
| 8477                                    | U/Exp Grant - LEP Accelerated                       | 454,946.37            |                      |                        | 454,946.37            |                      |                     | 454,946.37            |
| 8478                                    | U/Exp Grant - NSW Weeds Action Program              | 72,600.00             |                      |                        | 72,600.00             |                      | -72,600.00          |                       |
| <b>Total Unexpended Grants Reserves</b> |   | <b>10,140,087.06</b>  | <b>579,337.00</b>    | <b>-8,521,075.00</b>   | <b>2,198,349.06</b>   |                      | <b>-137,600.00</b>  | <b>2,060,749.06</b>   |
| <b>Internal Loans</b>                   |   |                       |                      |                        |                       |                      |                     |                       |
| 8901                                    | Internal Loan - RALC Reserve                        | -2,080,121.17         | 66,090.00            |                        | -2,014,031.17         |                      |                     | -2,014,031.17         |
| <b>Total Internal Loans</b>             |   | <b>-2,080,121.17</b>  | <b>66,090.00</b>     |                        | <b>-2,014,031.17</b>  |                      |                     | <b>-2,014,031.17</b>  |
| <b>TOTAL RESERVES</b>                   |   | <b>231,883,827.89</b> | <b>79,207,657.00</b> | <b>-103,698,422.00</b> | <b>207,393,062.89</b> | <b>-2,926,445.00</b> | <b>-171,952.00</b>  | <b>204,294,665.89</b> |

# City of Ryde - 2019/2020 Quarterly Changes Report

# Attachment 2

|  |  |  | <i>Approved<br/>Budget<br/>2019/2020</i> | <i>Actual<br/>2019/2020</i> | <i>Proposed<br/>Changes<br/>2019/2020</i> | <i>Comments</i> |
|--|--|--|--|-----------------------------|---|-----------------|
|--|--|--|--|-----------------------------|---|-----------------|

## Organisational Development program

|   |                  |          |          |       |          |  |
|---|------------------|----------|----------|-------|----------|--|
| 6541869   | Intranet Upgrade | Cap Exp  | 90,000   | 1,320 | (90,000) | Project is recommended to be cancelled in 19/20 and will be added to 20/21 Delivery Plan |
| 6541869   | Intranet Upgrade | From Res | (90,000) |       | 90,000   | Project is recommended to be cancelled in 19/20 and will be added to 20/21 Delivery Plan |
| <b>Total Organisational Development program</b> |                  |          |          |       |          |  |

## Risk Management program

|                                      |   |         |          |           |                 |  |
|--------------------------------------|---|---------|----------|-----------|-----------------|--|
| 1611211                              | Risk Management                           | Op Inc  | (80,000) | (191,521) | (90,000)        | Increase budget to reflect additional Insurance Rebate received                          |
| 1011001                              | General Counsel - Administration          | Op Exp  | 516,736  | 266,668   | (23,500)        | Salaries and wages savings   |
| 1611211                              | Risk Management                           | Op Exp  | 106,190  | 129,585   | 90,000          | Increased Insurance Claims budget and offset by additional Insurance Rebate received     |
| 1630771                              | Quality Assurance and Improvement Program | NCP Exp | 25,000   |           | (25,000)        | Project is recommended to be cancelled in 19/20 and will be added to 20/21 Delivery Plan |
| <b>Total Risk Management program</b> |   |         |          |           | <b>(48,500)</b> |  |

# City of Ryde - 2019/2020 Quarterly Changes Report

# Attachment 2

| <i>Approved<br/>Budget<br/>2019/2020</i> | <i>Actual<br/>2019/2020</i> | <i>Proposed<br/>Changes<br/>2019/2020</i> | <i>Comments</i> |
|--|-----------------------------|---|-----------------|
|--|-----------------------------|---|-----------------|

## Community and Cultural program

|   |                                    |          |           |           |               |   |
|---|------------------------------------|----------|-----------|-----------|---------------|---|
| 6811127                                     | Home Modification & Maintenance    | Op Inc   | (70,000)  | (56,498)  | (30,000)      | Additional fees from increased utilisation                      |
| 6811127                                     | Home Modification & Maintenance    | Op Inc   | (280,000) | (199,225) | 40,000        | Grant less than expected  |
| 53101                                       | Oper - Community Buildings - Hired | Op Exp   | 445,530   | 246,941   | 60,000        | Additional cleaning costs associated with increased utilisation |
| 6311577                                     | Community Grants                   | Op Exp   | 440,000   | 359,752   | 52,855        | Additional funding allocated offset by transfer from Reserve    |
| 6811127                                     | Home Modification & Maintenance    | Op Exp   | 20,000    |           | (10,000)      | Savings realised on materials                                   |
| 6811127                                     | Home Modification & Maintenance    | Op Exp   | 10,000    | 349       | (5,000)       | Savings realised on advertising                                 |
| 6811127                                     | Home Modification & Maintenance    | Op Exp   | 140,000   | 101,300   | 30,000        | Increased costs due to increased demand                         |
| 6811127                                     | Home Modification & Maintenance    | Op Exp   | 50,000    | 54,679    | 40,000        | Increased costs due to increased demand                         |
| 6811261                                     | Volunteer Referral Agency          | Op Exp   | 10,000    |           | (5,000)       | Reduced costs   |
| 6811261                                     | Volunteer Referral Agency          | Op Exp   | 10,000    |           | (5,000)       | Reduced costs   |
| 6311577                                     | Community Grants                   | From Res |           |           | (52,855)      | Additional funding allocated offset by transfer from Reserve    |
| 6811127                                     | Home Modification & Maintenance    | From Res |           |           | (65,000)      | Transfer supports increased costs due to increased utilisation  |
| <b>Total Community and Cultural program</b> |                                    |          |           |           | <b>50,000</b> |   |

# City of Ryde - 2019/2020 Quarterly Changes Report

# Attachment 2

|   |   |          | <i>Approved<br/>Budget<br/>2019/2020</i> | <i>Actual<br/>2019/2020</i> | <i>Proposed<br/>Changes<br/>2019/2020</i> | <i>Comments</i>   |
|---|---|----------|--|-----------------------------|---|---|
| <b>Open Space, Sport &amp; Recreation program</b>       |   |          |  |                             |   |   |
| 7411443   | Bush Regeneration Various               | Op Exp   |  | 91,979                      | 95,900                                    | Budget transfers from Passive Parks & Streetscapes Maintenance Program to reflect the actuals                             |
| 7610001   | Open Space - Administration             | Op Exp   | 69,380                                   |                             | (20,000)                                  | Savings made on consultant costs  |
| 7711206   | Recreational Events in Parks            | Op Exp   | 22,390                                   |                             | 20,000                                    | Savings made on consultant costs  |
| 53110   | Oper - Passive Parks & Streetscapes     | Op Exp   | 1,547,100                                | 784,555                     | 5,000                                     | Additional Operational cost for installation of a number of sets of stairs for staff access into a water channel.         |
| 53114   | Oper - Sportsgrounds, Parks & Gardens   | Op Exp   | 1,585,090                                | 1,246,151                   | 1,113,492                                 | Budget transfer from Maint-Sportsgrounds,Parks & Gardens Program  |
| 54110   | Maint - Passive Parks & Streetscapes    | Op Exp   | 2,071,094                                | 705,771                     | (95,900)                                  | Move budget to reflect the actual charges in Bush Regeneration Program  |
| 54114   | Maint - Sportsgrounds, Parks & Gardens  | Op Exp   | 2,082,254                                | 713,375                     | (1,113,492)                               | Budget transfer to Oper-Sportsgrounds, Parks & Gardens Program  |
| 7630741   | Open Space Master Plans                 | NCP Inc  |  |                             | (200,000)                                 | Additional grant received for Metro Green Link Grant for Masterplan Road Corridor Project                                 |
| 5530797   | Renewal of Surf Ryder                   | NCP Exp  | 183,461                                  |                             | 150,000                                   | Additional costs funded by saving from RALC Asset Renewal Program   |
| 7630741   | Open Space Master Plans                 | NCP Exp  | 263,632                                  |                             | 250,000                                   | Additional funding to complete Youth Infrastructure Strategy & MetroGreen Link Grant for Masterplan Road Corridor Project |
| 7630742   | Integrated Open Space Plan              | NCP Exp  | 50,000                                   |                             | (50,000)                                  | Project was completed in 2018/19  |
| 50012   | Sportsfield Renewal & Upgrade Renewal   | Cap Exp  | 1,240,601                                | 674,219                     | (160,000)                                 | Savings made on Morrison Bay Drainage Project transferred to Meadowbank Amenities Project                                 |
| 50012   | Sportsfield Renewal & Upgrade Renewal   | From Res | (1,240,601)                              |                             | 160,000                                   | Savings made on Morrison Bay Drainage Project transferred to Meadowbank Amenities Project                                 |
| 50013   | RALC Asset Renewal                      | Cap Exp  | 1,307,600                                | 11,840                      | (150,000)                                 | Reduce the budget to fund the additional costs for Surf Attraction Refurbishment Project                                  |
| 50013   | RALC Asset Renewal                      | From Res | (1,307,600)                              |                             | 150,000                                   | Reduce the budget to fund the additional costs for Surf Attraction Refurbishment Project                                  |
| 50015   | Sportsground Amenities Upgrades Renewal | Cap Exp  | 705,000                                  | 135,223                     | 160,000                                   | Savings made on Morrison Bay Drainage Project transferred to Meadowbank Amenities Project                                 |
| 50015   | Sportsground Amenities Upgrades Renewal | From Res | (705,000)                                |                             | (160,000)                                 | Savings made on Morrison Bay Drainage Project transferred to Meadowbank Amenities Project                                 |
| 5530797   | Renewal of Surf Ryder                   | From Res |  |                             | (150,000)                                 | Additional costs funded by saving from RALC Asset Renewal Program   |
| 7630741   | Open Space Master Plans                 | From Res | (213,632)                                |                             | (50,000)                                  | Additional funding to complete Youth Infrastructure Strategy & MetroGreen Link Grant for Masterplan Road Corridor Project |
| 7630742   | Integrated Open Space Plan              | From Res | (50,000)                                 |                             | 50,000                                    | Project was completed in 2018/19  |
| <b>Total Open Space, Sport &amp; Recreation program</b> |   |          |  |                             | <b>5,000</b>                              |   |



# City of Ryde - 2019/2020 Quarterly Changes Report

# Attachment 2

| <i>Approved<br/>Budget<br/>2019/2020</i> | <i>Actual<br/>2019/2020</i> | <i>Proposed<br/>Changes<br/>2019/2020</i> | <i>Comments</i> |
|--|-----------------------------|---|-----------------|
|--|-----------------------------|---|-----------------|

## Centres and Neighbourhood program

|  |   |          |         |           |                 |  |
|--|---|----------|---------|-----------|-----------------|--|
| 53023  | Oper - Town Centre & Public Domain          | Op Exp   | 911,310 | 561,923   | 36,161          | Budget for installation and removal of Christmas Tree and cleaning costs for the regular maintenance of the new West Ryde Plaza Shade Structures |
| 53023  | Oper - Town Centre & Public Domain          | From Res |         |           | (26,765)        | Cleaning costs for the regular maintenance of the new West Ryde Plaza Shade Structures   |
| 54023  | Maint - Town Centre & Public Domain         | Op Exp   | 166,310 | 36,508    | (32,808)        | Transfer budget to reflect outdoor Operations staff working for Roadside Collection Program  |
| 4111259  | Voluntary Planning Agreement Capital Income | Cap Inc  |         | (795,000) | (795,000)       | VPA for development of Data Centre at 17-23 Talavera Road, Macquarie Park  |
| 4111259  | Voluntary Planning Agreement Capital Income | To Res   |         |           | 795,000         | VPA for development of Data Centre at 17-23 Talavera Road, Macquarie Park  |
| <b>Total Centres and Neighbourhood program</b> |   |          |         |           | <b>(23,412)</b> |  |

## Library program

|                              |   |        |           |           |                 |                                   |
|------------------------------|---|--------|-----------|-----------|-----------------|-----------------------------------|
| 7011150                      | Library Support Services                              | Op Inc |           | (3,200)   | (5,200)         | To align the motor vehicle budget |
| 7010528                      | 2 Graf Avenue - West Ryde Library                     | Op Exp | 522,360   | 247,936   | (40,000)        | Salaries and wages savings        |
| 7010529                      | 45 West Parade (Cnr Hillview Road) - Eastwood Library | Op Exp | 504,210   | 288,529   | (5,000)         | Salaries and wages savings        |
| 7010537                      | 6 Pittwater Road - Gladesville Library                | Op Exp | 283,440   | 139,261   | (10,000)        | Salaries and wages savings        |
| 7011150                      | Library Support Services                              | Op Exp | 24,040    | 21,042    | 12,020          | To align the motor vehicle budget |
| 7011150                      | Library Support Services                              | Op Exp | 1,934,090 | 1,083,246 | (35,000)        | Salaries and wages savings        |
| <b>Total Library program</b> |   |        |           |           | <b>(83,180)</b> |                                   |

# City of Ryde - 2019/2020 Quarterly Changes Report

# Attachment 2

| <i>Approved<br/>Budget<br/>2019/2020</i> | <i>Actual<br/>2019/2020</i> | <i>Proposed<br/>Changes<br/>2019/2020</i> | <i>Comments</i> |
|--|-----------------------------|---|-----------------|
|--|-----------------------------|---|-----------------|

## Internal Corporate Services program

|  |                                |        |           |             |                |   |
|--|--------------------------------|--------|-----------|-------------|----------------|---|
| 1211142  | Investment Income              | Op Inc |           | (1,278,555) | (1,278,555)    | Proceeds from legal action against Fitch Ratings Agency |
| 1311001  | Rates & Revenue Administration | Op Inc | (25,390)  |             | (210,110)      | Increase the budget to reflect the actuals              |
| 1211001  | Finance Administration         | Op Exp | 281,030   | 177,238     | (7,800)        | Salaries and wages savings                              |
| 1211109  | Finance Controlled Items       | Op Exp | (403,880) |             | 403,880        | Salaries and Wages Savings                              |
| 1311001  | Rates & Revenue Administration | Op Exp | 25,390    | 238,357     | 210,110        | Increase the budget to reflect the actuals              |
| 1211142  | Investment Income              | To Res |           |             | 1,278,555      | Proceeds from legal action against Fitch Ratings Agency |
| <b>Total Internal Corporate Services program</b> |                                |        |           |             | <b>396,080</b> |   |

## Governance and Civic program

|   |                                     |        |           |         |                |   |
|---|-------------------------------------|--------|-----------|---------|----------------|---|
| 1811063                                   | Governance Contributions            | Op Inc |           |         | (155,000)      | Additional NSW Government Grant to offset additional Contribution for Fire Control Levy                     |
| 1811001                                   | Civic Services Administration       | Op Exp | 150,700   | 30,637  | 1,340          | Consolidation of Stationery Budget  |
| 1811063                                   | Governance Contributions            | Op Exp | 1,638,370 | 896,460 | 155,000        | Increase budget to reflect the contribution in excess of CPI (12.3%) and will be offset by government grant |
| 1811525                                   | Governance Framework Administration | Op Exp | 198,730   | 190,542 | 100,000        | Increase the budget to fund the temporary position was not budgeted for                                     |
| <b>Total Governance and Civic program</b> |                                     |        |           |         | <b>101,340</b> |   |

## Land Use Planning program

|  |                                   |         |              |             |                |  |
|--|-----------------------------------|---------|--------------|-------------|----------------|--|
| 4111125                                | Heritage - Policy                 | Op Exp  | 64,540       |             | (8,000)        | Salaries and wages savings               |
| 4111221                                | Section 7.11 Capital Income-Roads | Cap Inc | (13,450,630) | (3,936,782) | 5,000,000      | Reduce the budget to reflect the actuals |
| 4111221                                | Section 7.11 Capital Income-Roads | To Res  | 13,450,630   |             | (5,000,000)    | Reduce the budget to reflect the actuals |
| <b>Total Land Use Planning program</b> |                                   |         |              |             | <b>(8,000)</b> |  |

# City of Ryde - 2019/2020 Quarterly Changes Report

# Attachment 2

| <i>Approved<br/>Budget<br/>2019/2020</i> | <i>Actual<br/>2019/2020</i> | <i>Proposed<br/>Changes<br/>2019/2020</i> | <i>Comments</i> |
|--|-----------------------------|---|-----------------|
|--|-----------------------------|---|-----------------|

## Regulatory program

|                                 |  |         |             |           |                  |   |
|---------------------------------|--|---------|-------------|-----------|------------------|---|
| 3511001                         | Building & Land Use Enforcement Administration           | Op Inc  | (1,331,680) | (520,528) | 200,000          | Reduce budget to reflect the actuals  |
| 3811007                         | Regulatory Control                                       | Op Inc  | (25,000)    | (24,968)  | (25,000)         | Additional animal registrations costs   |
| 3911181                         | Parking Control  | Op Inc  | (55,000)    | (32,760)  | 10,000           | Reduce income from private carpark  |
| 4211191                         | Prelodgement   | Op Inc  | (25,170)    | (61,075)  | (100,000)        | Budget increase to reflect the actuals  |
| 2811081                         | Development Assessments                                  | Op Exp  | 2,271,877   | 1,300,903 | 60,000           | Increase budget to reflect the actuals and offset by reduction of consultant fees |
| 2811081                         | Development Assessments                                  | Op Exp  | 5,000       | 8,569     | 5,000            | Increase budget to reflect the actuals and offset by reduction of consultant fees |
| 2811081                         | Development Assessments                                  | Op Exp  | 729,230     | 160,203   | (65,000)         | Reduce budget to offset increased staff salaries and wages                        |
| 3511001                         | Building & Land Use Enforcement Administration           | Op Exp  | 473,830     | 254,849   | (39,830)         | Realign salaries and wages budget to the organisation structure                   |
| 3711001                         | Environmental Health & Safety Enforcement Administration | Op Exp  | 381,860     | 225,706   | (39,830)         | Realign salaries and wages budget to the organisation structure                   |
| 3711141                         | Investigations   | Op Exp  | 1,180       |           | (1,180)          | Consolidation of Stationery Budget  |
| 3811007                         | Regulatory Control                                       | Op Exp  | 303,400     | 124,486   | (25,000)         | Salaries and wages savings  |
| 3811007                         | Regulatory Control                                       | Op Exp  | 1,150       | 2,124     | 35,000           | Additional expenses to review car parking EOI and Tender                          |
| 3811007                         | Regulatory Control                                       | Op Exp  | 65,700      | 4,651     | (35,700)         | Reduce expenditure for Pound fees   |
| 3911181                         | Parking Control  | Op Exp  | 520,000     | 328,431   | 20,000           | Additional processing costs for Parking Control Program                           |
| 3911181                         | Parking Control  | Op Exp  | 12,460      | 18,335    | 17,000           | Additional fees due to increased parking meter income                             |
| 3911181                         | Parking Control  | Op Exp  | 260,000     | 84,060    | (76,300)         | Reduced costs   |
| 4211191                         | Prelodgement   | Op Exp  | 244,140     | 73,499    | (21,700)         | Salaries and wages savings  |
| 2842897                         | Trapeze  | Cap Exp | 90,000      |           | (30,000)         | Project has been completed under budget   |
| <b>Total Regulatory program</b> |  |         |             |           | <b>(112,540)</b> |   |

# City of Ryde - 2019/2020 Quarterly Changes Report

# Attachment 2

| <i>Approved<br/>Budget<br/>2019/2020</i> | <i>Actual<br/>2019/2020</i> | <i>Proposed<br/>Changes<br/>2019/2020</i> | <i>Comments</i> |
|--|-----------------------------|---|-----------------|
|--|-----------------------------|---|-----------------|

## Catchment program

|                                |  |          |         |         |                  |   |
|--------------------------------|--|----------|---------|---------|------------------|---|
| 54106                          | Maint - Creeks & Waterways                     | Op Exp   | 22,130  | 3,845   | (9,000)          | Transfer savings to the Car Parks Operating and Maintenance Program   |
| 54107                          | Maint - Devices GPT & SQIDS                    | Op Exp   | 132,560 | 68,319  | 35,000           | Cleaning costs for 4 additional Gross Pollutant Traps handed over from Frasers as part of the Lardelli Park |
| 54107                          | Maint - Devices GPT & SQIDS                    | From Res |         |         | (35,000)         | Cleaning costs for 4 additional Gross Pollutant Traps handed over from Frasers as part of the Lardelli Park |
| 54119                          | Maint - Road Drainage (P & C & SS)             | Op Exp   | 769,110 | 242,259 | (60,263)         | Transfer budget to reflect outdoor Operations staff working for Roadside Collection Program                 |
| 8510001                        | Stormwater & Asset Integration Unit Management | Op Exp   | 500,750 | 185,977 | (79,000)         | Salaries and wages savings  |
| 8511589                        | Integrated Asset Management                    | Op Exp   | 433,650 | 196,952 | (36,000)         | Salaries and wages savings  |
| <b>Total Catchment program</b> |  |          |         |         | <b>(184,263)</b> |   |

## Environmental program

|                                    |  |          |          |         |               |  |
|------------------------------------|--|----------|----------|---------|---------------|--|
| 8311001                            | Environmental Administration                   | Op Exp   | 551,790  | 306,552 | 56,230        | Realign budget to the organisation structure                         |
| 3330766                            | Biosecurity Weeds Officer                      | NCP Inc  | (72,600) |         | 72,600        | Grant funding was received in 2018/19                                |
| 8442949                            | RALC Energy Feasibility Study and Optimisation | Cap Exp  | 20,000   |         | 10,000        | Additional funding required to deliver audit and technical documents |
| 3330766                            | Biosecurity Weeds Officer                      | From Res |          |         | (72,600)      | Grant funding was received in 2018/19                                |
| 8442949                            | RALC Energy Feasibility Study and Optimisation | From Res | (20,000) |         | (10,000)      | Additional funding required to deliver audit and technical documents |
| <b>Total Environmental program</b> |  |          |          |         | <b>56,230</b> |  |



City of Ryde - 2019/2020 Quarterly Changes Report

Attachment 2

|  |  |  | <i>Approved<br/>Budget<br/>2019/2020</i> | <i>Actual<br/>2019/2020</i> | <i>Proposed<br/>Changes<br/>2019/2020</i> | <i>Comments</i> |
|--|--|--|--|-----------------------------|---|-----------------|
|--|--|--|--|-----------------------------|---|-----------------|

Traffic & Transport program

|  |  |          |           |          |                |   |
|--|--|----------|-----------|----------|----------------|---|
| 4710226                                      | Development Management OPEX            | Op Inc   | (177,140) |          | 177,140        | Transfer budget to Driveway Program   |
| 4710226                                      | Development Management OPEX            | Op Inc   | (35,260)  |          | 35,260         | Transfer budget to Restorations Program   |
| 4710226                                      | Development Management OPEX            | Op Inc   | (16,350)  |          | 16,350         | Transfer budget to reflect income now with Transport Department   |
| 4710226                                      | Development Management OPEX            | Op Inc   | (206,650) |          | 206,650        | Transfer budget to reflect income now with Transport Department   |
| 4910001                                      | Traffic & Transport Section Management | Op Inc   |           | (70,472) | (116,350)      | Consolidating Permits income, previously budgeted in Development Management   |
| 4910001                                      | Traffic & Transport Section Management | Op Inc   |           | (68,304) | (106,650)      | Consolidating Permits income, previously budgeted in Development Management   |
| 4710226                                      | Development Management OPEX            | Op Exp   | 909,020   | 319,641  | (125,000)      | Salaries and wages savings  |
| 53021  | Oper - Car Parks                       | Op Exp   | 417,910   | 125,517  | 61,980         | Increase budget in Car park Maintenance Program   |
| 54021  | Maint - Car Parks                      | Op Exp   | 16,490    | 14,078   | 90,000         | Savings made in Kerb & Gutter Maintenance Program transferred to fund the additional costs in Car Parks Maintenance Program                         |
| 54005  | Maint - Traffic Facilities             | Op Exp   | 233,290   | 153,872  | 30,000         | Increase budget to reflect the increased call out fees under the contract for operations and the need for more night works due to TfNSW restriction |
| 54005  | Maint - Traffic Facilities             | From Res |           |          | (30,000)       | Increase budget to reflect the increased call out fees under the contract for operations and the need for more night works due to TfNSW restriction |
| 3111584                                      | Shop Ryder Community Bus Service       | From Res |           |          | (25,000)       | Correction of Source Funding  |
| <b>Total Traffic &amp; Transport program</b> |  |          |           |          | <b>214,380</b> |   |

# City of Ryde - 2019/2020 Quarterly Changes Report

# Attachment 2

|  |  | <i>Approved<br/>Budget<br/>2019/2020</i> | <i>Actual<br/>2019/2020</i> | <i>Proposed<br/>Changes<br/>2019/2020</i> | <i>Comments</i> |
|--|--|--|-----------------------------|---|-----------------|
|--|--|--|-----------------------------|---|-----------------|

## Waste and Recycling program

|  |                              |          |             |           |              |  |
|--|------------------------------|----------|-------------|-----------|--------------|--|
| 5810001                                  | DWM Unit Management          | Op Exp   | 578,520     | 337,513   | 4,130        | Regrading of position - Team Leader Waste  |
| 5810403                                  | DWM Disposal OPEX            | Op Exp   | 2,633,270   | 1,948,139 | 1,640,000    | Changes in disposal processing regulations resulting in a 1.64m increase in Waste Development Tax, offset by decrease in contractor expenditure of 2.27m |
| 5810403                                  | DWM Disposal OPEX            | Op Exp   | 4,821,200   | 1,078,243 | (2,300,000)  | Changes in disposal processing regulations resulting in a 1.64m increase in Waste Development Tax, offset by decrease in contractor expenditure of 2.27m |
| 5810403                                  | DWM Disposal OPEX            | Op Exp   | 15,530      | 19,798    | 34,870       | Changes in disposal processing regulations resulting in a 1.64m increase in Waste Development Tax, offset by decrease in contractor expenditure of 2.27m |
| 5810405                                  | DWM Roadside Collection OPEX | Op Exp   |             | 66,877    | 140,732      | Transfer budget to reflect outdoor Operations staff working for Roadside Collection Program  |
| 5910407                                  | Commercial Waste OPEX        | Op Exp   | 50,480      | 27,315    | 1,770        | Regrading of position - Team Leader Waste  |
| 5810001                                  | DWM Unit Management          | From Res | (682,520)   |           | (4,130)      | Regrading of position - Team Leader Waste  |
| 5810403                                  | DWM Disposal OPEX            | From Res | (8,580,730) |           | 625,130      | Changes in disposal processing regulations resulting in a 1.64m increase in Waste Development Tax, offset by decrease in contractor expenditure of 2.27m |
| 5810405                                  | DWM Roadside Collection OPEX | From Res | (217,600)   |           | (140,732)    | Transfer budget to reflect outdoor Operations staff working for Roadside Collection Program  |
| <b>Total Waste and Recycling program</b> |                              |          |             |           | <b>1,770</b> |  |

## Property Portfolio program

|   |                                   |          |             |     |              |   |
|---|-----------------------------------|----------|-------------|-----|--------------|---|
| 5510001                                 | Building Services Unit Management | Op Exp   | 160         | 181 | (160)        | Consolidation of Stationery Budget  |
| 5543089                                 | Ryde Central                      | Cap Exp  | 1,950,000   |     | 300,000      | DA fees has not been budgeted for and additional design and consultant fees |
| 5543089                                 | Ryde Central                      | From Res | (1,950,000) |     | (300,000)    | DA fees has not been budgeted for and additional design and consultant fees |
| <b>Total Property Portfolio program</b> |                                   |          |             |     | <b>(160)</b> |   |

# City of Ryde - 2019/2020 Quarterly Changes Report

# Attachment 2

|  |  |  | <i>Approved<br/>Budget<br/>2019/2020</i> | <i>Actual<br/>2019/2020</i> | <i>Proposed<br/>Changes<br/>2019/2020</i> | <i>Comments</i> |
|--|--|--|--|-----------------------------|---|-----------------|
|--|--|--|--|-----------------------------|---|-----------------|

## Roads program

|                            |   |        |             |           |                  |  |
|----------------------------|---|--------|-------------|-----------|------------------|--|
| 4710001                    | Road Services Unit Management             | Op Inc | (10,090)    |           | 10,090           | Income relates to gutter crossing transfers to Restoration Management Program  |
| 4710227                    | Restoration Management OPEX               | Op Inc | (257,220)   | (37,787)  | 210,000          | Gutter Bridges and Crossing budgeted Income to be reduced in line with actual income, based upon previous 3 year's Actuals                                   |
| 4710227                    | Restoration Management OPEX               | Op Inc | (1,242,850) | (883,686) | (661,350)        | Additional Income to be invoiced   |
| 4710227                    | Restoration Management OPEX               | Op Inc | (20,000)    | (33,564)  | (35,260)         | Consolidating Road Opening Permits income, previously budgeted in Development Management   |
| 4710227                    | Restoration Management OPEX               | Op Exp |             | 453,875   | 441,260          | Higher expenditure incurred to generate additional income  |
| 4711568                    | Infrastructure Programs                   | Op Exp | 330,250     | 239,721   | 89,550           | Move salaries back to Base Budget, previously charged to capital projects  |
| 4711569                    | Civil Infrastructure                      | Op Exp | 507,110     | 180,500   | (31,000)         | Salaries and wages savings   |
| 53006                      | Oper - Bridges                            | Op Exp | 54,110      | 4         | (6,140)          | Savings from reduction in Insurance Premiums   |
| 54006                      | Maint - Bridges                           | Op Exp | 48,350      | 829       | (46,980)         | Transfer savings to the Operating Car Parks Program  |
| 54109                      | Maint - Kerb & Gutter                     | Op Exp | 115,330     | 19,547    | (58,000)         | Savings made in Kerb & Gutter maintenance program and the saving will be transferred to fund additional budget required in the Car Parks Maintenance Program |
| 54115                      | Maint - Street Furniture, Signs & Gaffiti | Op Exp | 495,740     | 349,287   | (33,775)         | Transfer budget to reflect outdoor Operations staff working for Roadside Collection Program  |
| <b>Total Roads program</b> |   |        |             |           | <b>(121,605)</b> |  |

# City of Ryde - 2019/2020 Quarterly Changes Report

# Attachment 2

|  |  |  | <i>Approved<br/>Budget<br/>2019/2020</i> | <i>Actual<br/>2019/2020</i> | <i>Proposed<br/>Changes<br/>2019/2020</i> | <i>Comments</i> |
|--|--|--|--|-----------------------------|---|-----------------|
|--|--|--|--|-----------------------------|---|-----------------|

## Foreshore program

|                                |  |          |          |        |                 |  |
|--------------------------------|--|----------|----------|--------|-----------------|--|
| 53009                          | Oper - Seawalls/Retaining Walls                      | Op Exp   | 44,220   | 910    | (10,440)        | Savings made in Seawalls Operating Program and saving will be transferred to Car parks Operating Program   |
| 53108                          | Oper - Jetties, Wharves                              | Op Exp   | 54,050   |        | (13,000)        | Savings made from Jetties and Wharves Operating Program and saving will be transferred to Car Parks Maintenance Program                                |
| 54009                          | Maint - Seawalls/Retaining Walls                     | Op Exp   | 24,770   | 5,376  | (4,560)         | Savings made in Seawalls/Retaining Walls Maintenance Program and saving will be transferred to fund the expenditure in the Car parks Operating Program |
| 54108                          | Maint - Jetties, Wharves                             | Op Exp   | 26,570   | 21,356 | (10,000)        | Transfer savings to the Car Parks Operating and Maintenance Program  |
| 4843049                        | Kissing Point Park Recreational Boating Improvements | Cap Inc  | (50,000) |        | 50,000          | Grant application has been submitted in November 2019, but no determination is made until April 2020   |
| 4843049                        | Kissing Point Park Recreational Boating Improvements | From Res | (50,000) |        | (50,000)        | Grant application has been submitted in November 2019, but no determination is made until April 2021   |
| <b>Total Foreshore program</b> |  |          |          |        | <b>(38,000)</b> |  |

## Paths and Cycleways program

|  |                                  |          |           |           |                  |  |
|--|----------------------------------|----------|-----------|-----------|------------------|--|
| 4710228                                  | Driveway OPEX                    | Op Inc   |           | (104,411) | (177,140)        | Align budget with actuals, previously in Development Management                                |
| 4711586                                  | Bus Shelter - Adshel             | Op Exp   | 120,000   |           | (28,000)         | Salaries and wages savings   |
| 53003                                    | Oper - Footpaths & Nature Strips | Op Exp   | 1,252,120 | 472,566   | 75,000           | Costs for the engagement of mowing contractors for night-time mowing of RMS Roads based on RFQ |
| 53003                                    | Oper - Footpaths & Nature Strips | From Res |           |           | (75,000)         | Costs for the engagement of mowing contractors for night-time mowing of RMS Roads based on RFQ |
| <b>Total Paths and Cycleways program</b> |                                  |          |           |           | <b>(205,140)</b> |  |

|                    |  |  |  |  |  |  |
|--------------------|--|--|--|--|--|--|
| <b>GRAND TOTAL</b> |  |  |  |  |  |  |
|--------------------|--|--|--|--|--|--|

### Consolidated Income & Expenditure Estimates 2019/2020

*Includes all Special Rates & Levies*

| <b>PROJECTED OPERATING RESULT</b>              | <i>Original<br/>Budget<br/>2019/2020<br/>\$'000</i> | <i>C/Over<br/>Budget<br/>2019/2020<br/>\$'000</i> | <i>TOTAL<br/>Original<br/>Budget<br/>2019/2020<br/>\$'000</i> | <i>Sep<br/>Change<br/>s<br/>2019/20<br/>20<br/>\$'000</i> | <i>Dec<br/>Changes<br/>2019/2020<br/>\$'000</i> | <i>PROPOSED<br/>Budget<br/>2019/2020<br/>\$'000</i> | <i>ACTUAL<br/>YTD<br/>2019/2020<br/>\$'000</i> | <i>APPROVED<br/>Budget<br/>2019/2020<br/>\$'000</i> | <i>VARIANCE<br/>TO ACTUAL<br/>2019/2020<br/>\$'000</i> |
|--|---|---|---|---|---|---|--|---|--|
| <b>OPERATING REVENUE</b>                       |   |   |   |   |   |   |  |   |  |
| Rates & Annual Charges                         | 91,670  |   | 91,670  | 1,065   |   | 92,735  | 94,645   | 92,735  | (1,910)  |
| User Charges & Fees                            | 18,882  |   | 18,882  | (603)   | 396   | 18,676  | 10,561   | 18,279  | 8,115  |
| Interest                                       | 5,574   |   | 5,574   |   | 1,279   | 6,853   | 4,878  | 5,574   | 1,975  |
| Other Operating Revenue                        | 11,335  | 27  | 11,362  | 404   | 295   | 12,061  | 5,890  | 11,766  | 6,172  |
| Operating Grants & Contributions               | 9,898   |   | 9,898   | (1,732)   | 242   | 8,409   | 3,750  | 8,166   | 4,659  |
| <b>TOTAL OPERATING REVENUE</b>                 | <b>137,359</b>                                      | <b>27</b>   | <b>137,386</b>  | <b>(864)</b>  | <b>2,213</b>                                    | <b>138,734</b>                                      | <b>119,723</b>                                 | <b>136,521</b>                                      | <b>19,011</b>  |
| <b>OPERATING EXPENSES</b>                      |   |   |   |   |   |   |  |   |  |
| Employee Costs                                 | 52,723  |   | 52,723  | 1,113   | 156   | 53,992  | 26,688   | 53,836  | 27,304   |
| Materials & Contracts                          | 37,945  | 761   | 38,706  | 678   | (1,104)   | 38,279  | 18,892   | 39,383  | 19,387   |
| Borrowing Costs                                | 75  |   | 75  |   |   | 75  | 37   | 75  | 38   |
| Other Operating Expenses                       | 18,830  |   | 18,830  | 196   | 1,964   | 20,989  | 11,739   | 19,026  | 9,250  |
| <b>TOTAL OPERATING EXPENSES</b>                | <b>109,573</b>                                      | <b>761</b>  | <b>110,334</b>  | <b>1,987</b>  | <b>1,016</b>                                    | <b>113,336</b>                                      | <b>57,357</b>                                  | <b>112,320</b>                                      | <b>55,979</b>  |
| <b>Operating Result Before Capital Amounts</b> | <b>27,786</b>                                       | <b>(734)</b>                                      | <b>27,052</b>   | <b>(2,851)</b>  | <b>1,197</b>                                    | <b>25,398</b>                                       | <b>62,366</b>                                  | <b>24,201</b>                                       | <b>(36,968)</b>  |
| Capital Grants & Contributions                 | 20,464  | 450   | 20,914  | 1,325   | (4,255)   | 17,984  | 7,259  | 22,239  | 10,725   |
| In-kind Contributions                          |   |   |   |   |   |   |  |   |  |
| Net Gain / (Loss) on Disposal of Assets        |   |   |   |   |   |   | 199  |   | (199)  |
| <b>Total Capital Income</b>                    | <b>20,464</b>                                       | <b>450</b>  | <b>20,914</b>   | <b>1,325</b>  | <b>(4,255)</b>                                  | <b>17,984</b>                                       | <b>7,458</b>                                   | <b>22,239</b>                                       | <b>10,526</b>  |
| <b>Operating Result Before Depreciation</b>    | <b>48,250</b>                                       | <b>(284)</b>                                      | <b>47,966</b>   | <b>(1,526)</b>  | <b>(3,058)</b>                                  | <b>43,382</b>                                       | <b>69,824</b>                                  | <b>46,440</b>                                       | <b>(26,443)</b>  |
| Depreciation & Impairment                      | 19,902  |   | 19,902  |   |   | 19,902  | 1,000  | 19,902  | 18,902   |
| <b>Operating Result</b>                        | <b>28,348</b>                                       | <b>(284)</b>                                      | <b>28,064</b>   | <b>(1,526)</b>  | <b>(3,058)</b>                                  | <b>23,480</b>                                       | <b>68,824</b>                                  | <b>26,538</b>                                       | <b>(45,345)</b>  |



**Consolidated Income & Expenditure Estimates 2019/2020**
**Includes all Special Rates & Levies**

| <b>PROJECTED FUNDING</b>                                  | <b>Original Budget</b> | <b>C/Over Budget</b> | <b>TOTAL Original Budget</b> | <b>Sep Changes</b> | <b>Dec Changes</b> | <b>PROPOSED Budget</b> | <b>ACTUAL YTD</b> | <b>APPROVED Budget</b> | <b>VARIANCE TO ACTUAL</b> |
|---|------------------------|----------------------|------------------------------|--------------------|--------------------|------------------------|-------------------|------------------------|---------------------------|
| <b>OPERATING RESULT</b>                                   | 28,348                 | (284)                | 28,064                       | (1,526)            | (3,058)            | 23,480                 | 68,824            | 26,538                 | (45,345)                  |
| Funding   |                        |                      |                              |                    |                    |                        |                   |                        |                           |
| ADD (Non-Cash) - Depreciation                             | 19,902                 |                      | 19,902                       |                    |                    | 19,902                 | 1,000             | 19,902                 | 18,902                    |
| ADD (Non-Cash) - ELE Accruals                             |                        |                      |                              |                    |                    |                        |                   |                        |                           |
| ADD (Non-Cash) - Interest on Security Deposits - Accruals |                        |                      |                              |                    |                    |                        |                   |                        |                           |
| ADD Book Value of Assets Disposed                         | 1,250                  |                      | 1,250                        |                    |                    | 1,250                  | 441               | 1,250                  | 809                       |
| <b>Cash Available to Fund Capital Expenditure</b>         | <b>49,500</b>          | <b>(284)</b>         | <b>49,216</b>                | <b>(1,526)</b>     | <b>(3,058)</b>     | <b>44,632</b>          | <b>70,265</b>     | <b>47,690</b>          | <b>(25,634)</b>           |
| <b>CAPITAL EXPENDITURE</b>                                |                        |                      |                              |                    |                    |                        |                   |                        |                           |
| City Planning and Development                             | 2,390                  | 299                  | 2,688                        | 590                | (20)               | 3,259                  | 873               | 3,279                  | 2,386                     |
| City Works and Infrastructure                             | 36,933                 | 10,087               | 47,020                       | 5,490              |                    | 52,510                 | 16,724            | 52,510                 | 35,786                    |
| Customer and Community Services                           | 2,707                  | 1,030                | 3,737                        |                    | (240)              | 3,497                  | 919               | 3,737                  | 2,578                     |
| Corporate and Organisational Support Services             | 11,485                 | 721                  | 12,207                       | 651                | 300                | 13,158                 | 3,873             | 12,858                 | 9,284                     |
| <b>TOTAL CAPITAL EXPENDITURE</b>                          | <b>53,515</b>          | <b>12,137</b>        | <b>65,652</b>                | <b>6,732</b>       | <b>40</b>          | <b>72,424</b>          | <b>22,389</b>     | <b>72,384</b>          | <b>50,035</b>             |
| <b>Cash Flow to Fund</b>                                  | <b>(4,015)</b>         | <b>(12,421)</b>      | <b>(16,436)</b>              | <b>(8,257)</b>     | <b>(3,098)</b>     | <b>(27,792)</b>        | <b>47,876</b>     | <b>(24,694)</b>        | <b>(75,668)</b>           |
| <b>Financed by:</b>                                       |                        |                      |                              |                    |                    |                        |                   |                        |                           |
| Opening Working Capital                                   | 4,608                  | 397                  | 5,005                        |                    |                    | 5,005                  | 5,005             | 5,005                  |                           |
| <b>Borrowings</b>   |                        |                      |                              |                    |                    |                        |                   |                        |                           |
| New Borrowings  |                        |                      |                              |                    |                    |                        |                   |                        |                           |
| Less: Loan Repayments                                     | (302)                  |                      | (302)                        |                    |                    | (302)                  | (150)             | (302)                  | (153)                     |
| Net Loan Funds (Payments/Receipts)                        | (302)                  |                      | (302)                        |                    |                    | (302)                  | (150)             | (302)                  | (153)                     |
| <b>Reserves</b>   | 3,812                  | 12,421               | 16,233                       | 8,257              | 3,098              | 27,589                 | 72                | 24,491                 | 27,518                    |
| <b>Closing Working Capital</b>                            | <b>4,103</b>           | <b>397</b>           | <b>4,500</b>                 |                    |                    | <b>4,500</b>           | <b>52,803</b>     | <b>4,500</b>           | <b>(48,304)</b>           |

**Contract Listing**

**Attachment 4**

| Contractor Name                               | Purpose of Contract  | Sponsor | Contract Value (EXC GST) | Commencement Date | Duration of the Contract | Included in Budget? | Is this a lease under AASB 16 |
|---|--|---------|--------------------------|-------------------|--------------------------|---------------------|-------------------------------|
| Galaxy 42 Pty Ltd                             | COR-RFQ-13/19 Finance System Upgrade   | ROZANAS | \$ 212,800.00            | 11/10/2019        | 12 Months                | Y                   | N                             |
| Air Conditioning Engineering Services Pty Ltd | COR-RFT-04/19 Air Handling Unit  | ROZANAS | \$ 825,800.00            | 06/01/2020        | 3-6 months               | Y                   | N                             |
| GML Heritage                                  | COR-RFQ-14/19 Preparation of Conservation Management Plans                               | GLENNBE | \$ 159,900.00            | 27/01/2020        | 3-6 months               | Y                   | N                             |
| Earthtec Pty Ltd                              | COR-RFT-06/19 Banjo Paterson Park Seawall Construction                                   | GLENNBE | \$ 1,161,271.00          | 05/02/2020        | 3-6 months               | Y                   | N                             |
| CA & I Pty Ltd                                | COR-RFT-06/19 Pittwater Road Upgrade   | GLENNBE | \$ 3,837,093.00          | 05/02/2020        | 3-6 months               | Y                   | N                             |
| Infrastructure Management Group               | COR-RFT-11/19 Asset Inventory Data Collection  | GLENNBE | \$ 332,932.00            |                   | 3-6 months               | Y                   | N                             |
| Total Drain Cleaning                          | COR-RFT-11/19 Asset Inventory Data Collection  | GLENNBE | \$ 182,000.00            |                   | 3-6 months               | Y                   | N                             |
| SGS Economics                                 | COR-RFT-11/19 Futur Open Space Provision Plan - Utilised COR-RFT-30/19 Consultancy Panel |         | \$ 94,817.00             | 17/10/2019        | 3-6 months               | Y                   | N                             |

**Consultancy & Legal Expenses**

| Expenses         | Expenditure YTD | Budgeted (Y/N) |
|------------------|-----------------|----------------|
| Legal Fees       | 1,058,850       | Y              |
| Consultancy Fees | 4,319,660       | Y              |