

General Manager's Message

This September Quarterly Review report outlines Council's achievements in delivering the City of Ryde's 2020/21 Operational Plan as part of the four-year Delivery Plan 2020-2024.

The national response to the COVID-19 pandemic continued to have an impact on council operations during the quarter. From the beginning of the pandemic, the focus for Council has been two-fold: Maintaining a safe work environment for all our staff to minimise risk to both themselves and the customers they work with; and to find alternate means to safely provide the services required by the community with minimal disruption.

Public health restrictions during March prompted closure of all Council sporting facilities, playgrounds, libraries and community facilities, prompted cancellation or postponement of many council events and impacted our external inspection services as a result of business closures in the broader community.

Our staff worked hard to find innovative solutions to continue to deliver services during that period and prepare for the eventual re-opening of facilities and services with new Covid-safe ways of operating. The Ryde Aquatic Centre re-opened during June with capacity and distancing restrictions in place, our libraries re-opened with limited hours and some restrictions to ensure physical distancing and safety measures for the public. All our halls and parks are available to the community. With easing of restrictions Council's building compliance and environmental health programs are now returning to normal. Council meetings are continuing to be being held online with members of the public able to view the meetings via a live stream.

Returning to 'normal' operations is a carefully managed process and we are monitoring the safety measures and distancing restrictions to ensure that we provide safe environments for staff and the public. This continues to impact attendance and patronage numbers but we are

seeing a growth as the confidence of the community returns and I am pleased that our staff have continued to provide alternate delivery and access options to compliment the return to our 'new' normal.

Council's community events programs continue to be significantly impacted by the NSW Government's restrictions on public gatherings. Many events are being delivered as on-line events and will continue to do so while restrictions are in place, however the reception of our innovative online format have been fantastic and well supported by the community.

Many key Council functions like processing development applications, waste collection services and our entire capital works program are progressing as normal. It is interesting to note that the trend of development applications and enquiries increased significantly over the Covid lockdown period and has continued during the September quarter.

Planned investment and associated work in information technology infrastructure that was brought forward last quarter to cater for staff to provide services remotely has now been completed.

As a result of the September Quarterly Review, the proposed September 2020 quarter adjustments will have no net impact on Council's current working capital balance of \$4.50 million. This level of working capital is considered adequate given it maintain at Council's minimum uncommitted working capital balance of \$4.50 million.

Council's scheduled delivery program is progressing well. Of the 114 Capital and Non-Capital projects in our 2020/21 Operational Plan, four have completed their planned scope for the year and the majority are progressing as planned. One project has been cancelled. The remainder are on track for delivery with some minor modifications to 3 projects.

George Dedes General Manager

Financial Information for the September Quarter Budget Review

The September Quarterly Budget Review features a number of income and expenditure adjustments that are a direct result of Council resolutions and project changes. After the proposed adjustments, Council's net operating result for 2020/21 is forecast to be approximately \$12 million. Importantly, Council forecasts it will maintain its uncommitted Working Capital at \$4.50 million as at 30 June 2020.

Key Outcome Areas (\$'000)	Original Budget 2020/2021	Carry Over Budget 2020/2021	Approved Budget 2020/2021	Proposed Changes 2020/2021	Proposed Budget 2020/2021	Actuals YTD 2020/2021
INCOME FROM CONTINUING OPERATIONS						
Rates and annual charges	98,436	-	98,436	112	98,548	24,084
User charges and fees	12,651	-	12,651	39	12,690	3,819
Interest and investment revenue	3,724	-	3,724	(24)	3,700	1,057
Other revenues	10,795	-	10,795	112	10,907	4,535
Grants & contributions provided for operating purposes	6,151	100	6,251	(1,682)	4,569	1,238
Grants & contributions provided for capital purposes	15,764	490	16,253	1,277	17,530	951
Net gain from the disposal of assets			-		-	
TOTAL INCOME FROM CONTINUING OPERATIONS	147,520	590	148,110	(165)	147,944	35,685
EXPENSES FROM CONTINUING OPERATIONS						
Employee benefits and on-costs	53,591	-	53,591	57	53,648	14,256
Borrowing costs	183	-	183	-	183	12
Materials and contracts	33,045	1,328	34,373	569	34,942	5,160
Depreciation and amortisation	21,804	-	21,804	-	21,804	5,451
Other expenses	24,597	-	24,597	(177)	24,420	5,405
Net loss from the disposal of assets					-	
TOTAL EXPENSES FROM CONTINUING OPERATIONS	133,220	1,328	134,548	449	134,997	30,285
NET OPERATING RESULT	14,300	(738)	13,562	(614)	12,947	5,400

Key Outcome Areas (\$'000)	Original Budget 2020/2021	Carry Over Budget 2020/2021	Approved Budget 2020/2021	Proposed Changes 2020/2021	Proposed Budget 2020/2021	Actuals YTD 2020/2021
Capital Expenditure and Repayments to Liability						
Capital Expenditure	80,640	21,792	102,432	3,252	105,684	7,650
Loan Repayment	317	-	317	-	317	114
Lease Payment	1,981	-	1,981	-	1,981	529
TOTAL CAPITAL EXPENDITURE AND REPAYMENTS TO LIABILITY	82,938	21,792	104,730	3,252	107,982	8,293
TOTAL FUNDING REQUIRED	68,638	22,531	91,169	3,866	95,035	2,893
Reserves Drawdown	45,414	22,531	67,944	3,866	71,811	(2,052)
Depreciation Contra	23,224	-	23,224	-	23,224	4,945
TOTAL FUNDING	68,638	22,531	91,169	3,866	95,035	2,892
NET BUDGET POSITION						0
WORKING CAPITAL	4,500		4,500		4,500	4,500

Summary by Outcome – Net Financial Result

Outcomes (\$'000)	Original Budget 2020/2021	Carry Over Budget 2020/2021	Approved Budget 2020/2021	Proposed Changes 2020/2021	Proposed Budget 2020/2021	Actuals YTD 2020/2021
INCOME FROM CONTINUING OPERATIONS						
Our Connected and Accessible City	26,031	490	26,521	275	26,796	5,182
Our Vibrant and Liveable City	4,569	-	4,569	41	4,611	1,318
Our Natural and Sustainable City	24,305	-	24,305	339	24,644	5,494
Our Diverse and Inclusive City	541	-	541	-	541	21
Our Smart and Innovative City	17	-	17	5	23	17
Our Active and Health City	5,131	100	5,231	460	5,691	1,601
Our Open and Progressive City	86,925	-	86,925	(1,285)	85,639	22,051
TOTAL INCOME FROM CONTINUING OPERATIONS	147,520	590	148,110	(165)	147,944	35,685
EXPENSES FROM CONTINUING OPERATIONS						
Our Connected and Accessible City	20,758	-	20,758	(45)	20,713	4,152
Our Vibrant and Liveable City	10,878	94	10,972	42	11,014	3,220
Our Natural and Sustainable City	27,097	268	27,365	131	27,496	6,625
Our Diverse and Inclusive City	6,877	209	7,087	(161)	6,925	1,939
Our Smart and Innovative City	1,583	-	1,583	(23)	1,561	401
Our Active and Health City	21,700	515	22,215	(29)	22,186	5,213
Our Open and Progressive City	44,326	242	44,568	535	45,103	8,735
TOTAL EXPENSES FROM CONTINUING OPERATIONS	133,220	1,328	134,548	449	134,997	30,285
NET OPERATING RESULT	14,300	(738)	13,562	(614)	12,947	5,400

Capital Expenditure and Repayments to Liability

Outcomes (\$'000)	Original Budget 2020/2021	Carry Over Budget 2020/2021	Approved Budget 2020/2021	Proposed Changes 2020/2021	Proposed Budget 2020/2021	Actuals YTD 2020/2021
Our Connected and Accessible City	17,117	10,929	28,047	203	28,250	2,954
Our Vibrant and Liveable City	1,700	75	1,775	-	1,775	229
Our Natural and Sustainable City	5,827	1,883	7,710	1,044	8,754	752
Our Diverse and Inclusive City					-	
Our Smart and Innovative City	2,870	135	3,005	1,200	4,205	449
Our Active and Health City	11,640	7,522	19,162	455	19,617	2,155
Our Open and Progressive City	43,784	1,247	45,031	350	45,381	1,754
TOTAL CAPITAL EXPENDITURE AND REPAYMENTS TO LIABILITY	82,938	21,792	104,730	3,252	107,982	8,293
TOTAL FUNDING REQUIRED	68,638	22,531	91,169	3,866	95,035	2,893
Reserves Drawdown	45,414	22,531	67,944	3,866	71,811	(2,052)
Depreciation Contra	23,224	-	23,224	-	23,224	4,945
TOTAL FUNDING	68,638	22,531	91,169	3,866	95,035	2,892
NET BUDGET POSITION						
WORKING CAPITAL	4,500		4,500		4,500	4,500

Corporate Indicator Results 2020-21 (at end of Quarter 1)

Customer requests

95%

Of 10,764 requests completed within 10 working days

Sep-20

Inward Correspondence

Of 9.831 inward actions completed within 10 working days

Sep-20

Customer Compliments

Compliments were received from residents expressing satisfaction with the performance of Council

Sep-20

Insights

Customer

Compliments and Complaints -

Customers have adapted to the new way some services are now delivered and have appreciated the support of staff to maintain service standards.

Income

+7.0%

Above YTD base budget approved income

Sep-20

Expenditure

Below YTD base budget approved expenditure

Sep-20



Complaints

1 of 1 complaints resolved

within agreed timeframes

Sep-20

Financials and Projects

Projects -. 4 projects have been completed in the first quarter and one cancelled. The remainder are on track for delivery with some minor modification of 3 projects

Lost Time Injuries

Working days lost during the 2020-21 year

Sep-20

Staff with Excess Leave

Staff with greater than 8 weeks annual leave balance

Sep-20

Audit Recommendations

13 of 13 recommendations completed as planned

Sep-20

Organisation

Lost Time Injuries – 171 lost time days for the Quarter is an increase from the previous quarter (125 days). All notified incidents continue to be investigated and actioned as appropriate.



Great places, vibrant neighbourhoods Centres are the focus of vibrant communities

Centres are the focus of vibrant communities Places are designed for people

Collaborative development

People are at the heart of planning and influence how the city grows and changes

Sustainable design

Neighbourhoods support sustainable growth. Developments add to the character of their neighbourhoods

2020/21 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	(4,569)	(41)	(4,611)
Expenditure	10,853	42	10,895
Total Base	6,284	0	6,284
Non-Capital			
Income		-	-
Expenditure	119	-	119
Total Non-Capital	119		119
Capital			
Income			-
Expenditure	1,775	-	1,775
Total Capital	1,775		1,775
Funding			
Reserves	(2,078)	-	(2,078)
Depreciation Contra	(506)		(506)
Total Funding	(2,583)	-	(2,583)
Net Result for Outcome	5,595	0	5,595

Outcome: Our Vibrant and Liveable City

Delivery Program Performance Indicators 2020/21

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Regulatory program	Mean gross determination time (in days) (against 2013-14 Group 3 Average)	≤ 95	94		On Track
	Mean gross determination time – commercial, retail, office (days)	≤91	89		On Track
	Mean gross determination time – single new dwellings (days)	≤ 105	87		On Track
	Mean gross determination times – residential alterations and additions (days)	≤ 77	73		On Track
	Total approved development in value (in millions)	≥ 0	\$47 m		On Track

City of Ryde Delivery Program	Operational Plan 2020/21 Project	Comments	Status
Centres and Neighbourhood program	Night Time Economy Implementation (Stage 1)	A report on post-Covid Economic recovery projects has been prepared for Council which will include activities planned for this project.	On Track
	Eastwood Small Business Hardship Grant	The Hardship Grants were administered in prior to June 2020 and the remaining funds will be used to undertake shop local promotions in 2021. Report prepared for Council outlining recovery assistance activities.	On Track
	Neighbourhood Centre Renewal	Consultation and design development ongoing throughout Q1.	On Track
Community and Cultural program	Updating of Heritage Conservation Management Plans	Development of the Heritage Conservation Management Plans in progress.	On Track
Land Use Planning program	Purchase Aerial Photography for LGA	Delivery as planned	On Track
Open Space, Sport & Recreation program	Street Tree Planting Program	Preparatory work and planning underway. Plantings to occur from April 2021.	On Track



Enhanced Recreational Spaces

Providing opportunities and choice for recreation and active learning and living

Well Targeted Services

Strengthening community life, connectedness and wellbeing

2020/21 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	(5,131)	(5)	(5,136)
Expenditure	21,270	(72)	21,198
Total Base	16,139	(77)	16,062
Non-Capital			
Income	(100)	-	(100)
Expenditure	945	43	988
Total Non-Capital	845	43	888
Capital			
Income	-	(455)	(455)
Expenditure	19,162	455	19,617
Total Capital	19,162	-	19,162
Funding			
Reserves	(21,985)	(43)	(22,028)
Depreciation Contra	(4,288)	-	(4,288)
Total Funding	(26,273)	(43)	(26,316)
Net Result for Outcome	9,873	(77)	9,796

Outcome: Our active and healthy city

Performance Indicators 2020/21

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Open Space, Sport & Recreation program	Number of participants in organised sport utilising Council's active Open space areas	> 500,000	132,500.00	On track to meet yearly target	On Track
	Number of visitors to RALC	≥ 750,000	82,609.00	Attendance numbers not yet returned to "normal" expectations	Action Required
Library program	Number of visits to the libraries	≥ 970,000	57,259.00	Community concerns about COVID risk has impacted physical visits to libraries.	Annual Measure

City of Ryde Delivery Program	Operational Plan 2020/21 Project	Comments	Status
Community and Cultural program	Community Buildings Renewal	Delivery as planned	On Track
	Heritage Buildings Renewal	Delivery as planned	On Track
	Community Buildings - Expansion	Delivery as planned	On Track
Library program	Digital enhancement for Libraries	Continuing research and planning phase	On Track
	Community Buildings Renewals - Libraries Improvements	Delivery as planned	On Track
Open Space, Sport & Recreation program	Open Space Master Plans	Magdala Park Community Consultation commenced. Field of Mars Community Consultation and Olympic Park Consultation to occur during Quarter 2.	On Track
	Parks Plans of Management	Field of Mars Master PoM draft currently being prepared and community consultation to occur in next qtr Natural Areas GPoM awaiting Crown approval to place on Public Exhibition. ELS Hall Park PoM to be placed on Public Exhibition during Sep-Dec 2020. Native Title Issues with Meadowbank and Parramatta River Parklands PoM requiring legal advice.	On Track
	Surf Ryder	Delivery as planned	On Track
	Macquarie Park, Waterloo Rd	Draft Works Agreement with Property NSW awaiting finalisation. Agreement for Easement with JHG awaiting finalisation. Updated funding agreement being negotiated with DPIE.	On Track
	Sportsfield Floodlighting Renewal	Design Prepared, quotes are being sought and works will be undertaken over April – June 2021.	On Track
	Sportsfield Renewal & Upgrade	Meadowbank Park flood study completed and the field design is being finalised. Proposed material is being tested for the ELS Hall Park Overland Flow Path and a concept design is being finalised The Gannan Park Master Plan Concept Design is finalised with community notification pending. The North Ryde Park project is proposed for deferral.	On Track
	RALC Asset Renewal	Delivery as planned	On Track

City of Ryde Delivery Program	Operational Plan 2020/21 Project	Comments	Status
Open Space, Sport & Recreation program	Sportsground Amenities Renewal & Upgrade	Ryde Park consultation is underway. The Gannan Park Concept Design is finalised. Completion of the Meadowbank amenities building program of works will be expended to September 2021.	Action required
	Playground Renewal & Upgrade	Meadowbank Regional Playground Tender is in development. Marjorie Park and Jennifer Park Works are completed - over budget, to be offset by savings in the Sportsfield Renewal and Upgrade Program. Designs for Minor Playground Works are finalised with priorities to be confirmed.	Action required
	Toilet Blocks Renewal - excl sportfields	NSW Grant funding confirmed. Scope to be amended to include full reconstruction of facility. Design and construct contract to be finalised late 2020.	On Track
	Sportsfield Floodlighting Expansion	Gannan Park - Traffic Study, Lighting Design and Acoustic Report drafts completed. Community Engagement commencing.	On Track
	Passive Parks Expansion and Improvement	Engagement of a design and construct consultant for Catherine Hamlin Park Art Works has commenced. Design works for Fontenoy Park have commenced. Improvements for Santa Rosa Park are subject to finalisation of the Green links Master Plan in early 2021. Design of Shrimptons Creek SUP Lighting is underway with works scheduled 2021. Blenheim Park Master Plan Delivery - awaiting finalisation of property purchases. Concept design for Gannan Park Master Plan Delivery has been finalised with community engagement to occur late 2020. Putney Park Foreshore walkway works to be completed before end 2020. Jim Walsh Park Community Consultation underway. Meadowbank Master Plan design underway. Ryde Riverwalk, agreement with Transport for NSW finalised, works to be completed late 2020.	On Track
	Synthetic Playing Surfaces	Westminster Park concept design to be finalised late 2020, works to commence in 2021. Christie Park, architect engaged concept design to be completed by March 2021.	On Track



Sustainable Planning

Reducing our environmental footprint and protecting our natural and built environments

Collaborative development

People are at the heart of planning and influence how the city grows and changes

Resilient Infrastructure

Managing infrastructure to reduce risk and impacts

2020/21 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	(23,907)	(38)	(23,945)
Expenditure	26,142	(127)	26,015
Total Base	2,235	(165)	2,070
Non-Capital			
Income	(48)	(200)	(248)
Expenditure	1,223	258	1,481
Total Non-Capital	1,175	58	1,233
Capital			
Income	(350)	(101)	(451)
Expenditure	7,710	1,044	8,754
Total Capital	7,360	943	8,303
Funding			
Reserves	(6,971)	(911)	(7,881)
Depreciation Contra	(2,027)	-	(2,027)
Total Funding	(8,998)	(911)	(9,909)
Net Result for Outcome	1,772	(74)	1,697

Outcome: Our natural and sustainable city

Performance Indicators 2020/21

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Environmental program	% increase in energy usage across organisation in 2020/21 compared to 2003/04 base year	≤ 5.00%	-0.77%		On Track
	% increase in potable water usage across organisation in 2020/21 compared to 2003/04 base year	≤ 0.00	-21.32%		On Track
Waste and Recycling program	% tonnes of recycling from all domestic waste services	≥ 48.00%	No data		Annual Measure

City of Ryde Delivery Program	Operational Plan 2020/21 Project	Comments	Status
Catchment program	Harmonising Flood Studies	Tender evaluation completed and being reviewed.	On Track
	Shepherds Bay Outlet	RFQ closes in November. Works will be completed together with the 146 Bowden Street project.	On Track
	146 Bowden St Trunk Drainage	Deed between City of Ryde and ViVa has been signed. RFQ closes in November. Works will be completed together with the Shepherds Bay Outlet project.	On Track
	Eastwood Town Centre Flood Study & Stormwater Upgrades	The detailed design for the First Avenue to Rowe Street drainage upgrade has been completed. Negotiations for the creation of easements currently ongoing.	On Track
	Stormwater Asset Replacement Renewal	11 projects listed for the current year's program. Cox's Road project has been completed. Winbourne Street project has been deferred. Two projects (Cilento Crescent and Pit Replacement) are under construction and the remaining projects are on track.	On Track
	Stormwater Improvement Works - Renewal	Two projects (Belmore Street and Brush Road) have been programmed for this financial year. The scope of works includes a clean and upgrade to access to the GPTs.	On Track
Environmental program	Biosecurity and Natural Area Monitoring Officer	61km of 115km of High Risk Pathways inspected. 128 of 684 properties inspected for Priority Weeds. 3 of 6 online videos for Weeds education Capacity building completed. Eradication and Control Ongoing. Target species include boneseed, alligator weed, asparagus virgatus and St Johns Worts. 3 out of 10 property owners engaged in education activities. Community displays – weed videos/slides promoted on RALC and Library screens.	On Track

City of Ryde Delivery Program	Operational Plan 2020/21 Project	Comments	Status
Environmental program	RALC Energy Feasibility Study and Optimisation Project	Total multi-year project: 55% completed. Year 2: Review of site audit report and stakeholder meeting to commence Phase 2 of the project completed to date.	On Track
Foreshore program	Kissing Point Park Recreational Boating Improvements	Grant funding has been received. Currently finalising design and construction scheduled to commence in early 2021.	On Track
Open Space, Sport & Recreation program	Ryde Biodiversity Plan - Implementation	Wildlife Protection Area monitoring at: Kittys Creek corridor and Field of Mars Reserve. Companion animal patrols conducted at Field of Mars Reserve. Delineation works scheduled for Stewart Park north, Lucknow Park and Waterloo Park, community consultation for track rehabilitation at Stewart Park completed. Feral Animal Control - engagement of contractor underway. 4 Foxes eradicated this quarter, with 6 fox control sessions undertaken. Corridor Plantings - Site prep at ELS Hall Park. Mulching and planting to follow.	On Track
	Park & Open Space Tree Planting Program	Works to be undertaken in conjunction with Meadowbank Park regional Playground Apr-June 2021.	On Track
	Putney Beach Activation	Multi-year project now 65% complete. Contract for construction of stairs awarded Sep 2020. Works to commence in Oct 2020.	On Track
Waste and Recycling program	Community Problem Waste Recycling Centre	Council participation in the Northern Sydney Community Recycling Centre (CRC) ongoing.	On Track
	Managing Waste Reduction in Multi Unit Dwellings	Currently trialling clothing bins in apartment blocks. Site visits are ongoing. Currently conducting an illegal dumping managing body survey.	On Track
	Waste Education Train the Trainer Workshops	Currently conducting RFQ for contractors to engage with early learning educators. Training to commence in April 2021.	On Track
	Waste Wise Ryde - Towards Zero Waste	Empowering residents to take positive steps to reduce their environmental footprint and work towards zero waste - Preliminary research completed and community consultation underway.	On Track
	Don't let your recycling go to waste	Bin bay auditing and recycle bin stickering due to commence Oct-Dec 2020.	On Track
	Our Common Ground	Engaging with apartment complexes to champion "Sustainable Living" and reduce their environmental impact.	On Track
	Reduce, Reuse, Recycle in Ryde Schools	Waste minimisation workshops tailored for schools proposed for Apr- Jun 2021. School engagements have been restricted due to COVID-19.	Action required
	Porters Creek Precinct	Remediation activities ongoing.	On Track
	Porters Park CRC Development	Project feasibility investigations ongoing.	On Track
	Waste app	Community consultation undertaken.	On Track
	Old Landfill Sites Subsidence Program Renewal	Pidding Park - works to commence Oct-Dec 2021.	On Track



Business opportunity and investment

Businesses benefit from a prosperous local economy

Strengthening Business Networks

Partnerships shape business growth, investment and development

Macquarie Park

Macquarie Park expands its role as a leading commercial centre and innovation district

2020/21 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	(17)	(5)	(23)
Expenditure	1,483	(23)	1,461
Total Base	1,466	(28)	1,438
Non-Capital			
Income			-
Expenditure	100	-	100
Total Non-Capital	100	-	100
Capital			
Income			-
Expenditure	3,005	1,200	4,205
Total Capital	3,005	1,200	4,205
Funding			
Reserves	(3,743)	(1,200)	(4,943)
Depreciation Contra			-
Total Funding	(3,743)	(1,200)	(4,943)
Net Result for Outcome	829	(28)	800

Outcome: Our smart and innovative city

City of Ryde Delivery Program	Operational Plan 2020/21 Project	Comments	Status
Centres and Neighbourhood program	TMA/Connect Macquarie Park	Delivery as planned	On Track
	Footpath Upgrade - Bundara Reserve to Rivett Road	Delivery as planned	On Track
	Town Centre Upgrade implementation - Renewal	Delivery as planned	On Track
Strategic City program	Wayfinding in Macquarie Park	Project completed in 2019-20 by consolidating wayfinding signage with new metro signage upgrades.	Cancelled
	Planting Embellishment Program - Macquarie Park	Delivery as planned	On Track
	Giffnock Ave Footpath Upgrade	Initially planned for completion in 2019-20, the project scope was expanded to complete a footpath link along Giffnock Ave.	On Track
Traffic & Transport program	Ryde Electric Vehicle Innovation Project	Commenced procurement and installation of 2x EV chargers in Macquarie Park and Top Ryde. Research and inspections have been conducted identifying potential EV charging locations in town centres.	On Track



Connections to our City

Improving access to our suburbs, workplaces and major destinations

Connections within our City

Improving access to our centres and recreation and reducing our travel footprint

Digital Connectivity

Accessible digital connections for the community and business

2020/21 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	(25,618)	427	(25,191)
Expenditure	20,758	(45)	20,713
Total Base	(4,860)	382	(4,478)
Non-Capital			
Income	-	-	-
Expenditure	-	-	-
Total Non-Capital	-	-	
Capital			
Income	(903)	(701)	(1,605)
Expenditure	28,047	203	28,250
Total Capital	27,144	(498)	26,645
Funding			
Reserves	(12,035)	5	(12,030)
Depreciation Contra	(8,697)	-	(8,697)
Total Funding	(20,732)	5	(20,727)
Net Result for Outcome	1,551	(112)	1,440

Outcome: Our connected and accessible city

Performance Indicators 2020/21

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Traffic & Transport program	# passenger transport movements by Shop Ryder, annually	> 38,000		Low figures due to social distancing requirements on buses limiting capacity	On Track

City of Ryde Delivery Program	Operational Plan 2020/21 Project	Comments	Status
Foreshore program	Seawalls/Retaining Walls Refurbishment	Consultant brief prepared for Kissing Point Park Foreshore Protection Works. Site survey initiated and engagement of consultant commenced for the Wharf Road Gladesville, Seawall Design. Scope of repair works for Putney Park being finalised.	On Track
	Footpath Construction Renewal	Replaced 2,130 sqm of footpath in Quarter 1. Works commencing in East Ryde during Oct-Dec 2020.	On Track
	Cycleways Construction Expansion	Browns Cycleway scheduled completion during October 2020.	On Track
	Footpath Expansion Program	11 locations have been completed. Long Avenue, East Ryde project has been replaced by Eagle Street, Ryde - construction scheduled for completion late 2020.	On Track
Roads program	Heavy Patching	NSROC contract signed off by ANJ Paving. Busaco Road heavy patching completed. Herring Road heavy patching is planned for completion by end 2020.	On Track
	Flood Mitigation/Constitution Road Upgrade		On Track
	ITS Implementation	Tender award pending for the Meadowbank Traffic and Transport Study.	On Track
	Pittwater Road Upgrade between High Street and Field of Mars	·	Complete
	Implementation of Road Opening Permit Software	Scoping and discussions with vendors are in progress to determine whether desired outcomes and cost efficiencies can be delivered.	On Track
	Road Resurfacing Renewal		On Track
	Road Kerb Renewal	Monash Road (H. Rd - Kim St) - Construction Start November 2020 Monash Road (Buffalo Rd - H. Rd) and Princes Street (Buffalo Rd - Blaxland Rd) - Completion by December 2020 Eltham Street (Monash - Westminster) - Construction Start November 2020 incorporating design amendments based on resident comments. Blenheim Road (Donald - Jopling) - Construction Start January 2021 Gordon Crescent (East Parade - Sixth Avenue) - Deferred into 2021-22	On Track

City of Ryde Delivery Program	Operational Plan 2020/21 Project	Comments	Status
Roads program	Bridge Upgrade / Renewal	RFQs for Bank Street, Pittwater Road and Waterloo Road advertised Oct 2020.	On Track
	Kerb and Gutter Renewal	9 locations completed.	On Track
Traffic & Transport program	Bus Stop DDA compliance	Estimate 72 locations to be completed in 2020-21.	On Track
	Bus Stop Seats - new	Seats ordered, awaiting delivery.	On Track
	Traffic Calming Devices	Delivery as planned	On Track
	Road Safety Upgrades and Improvement	Feasibility of a turning bay in Brabyn St outside Denistone East Public School being investigated, estimated construction during 2021 Easter School break.	On Track
	Multi-deck Car Park Construction - Rowe St East, Eastwood	On-street parking changes on Ethel Street and May Street completed. Carpark closure and works commencement Oct 2020.	On Track
	Pedestrian Crossing Lighting Upgrade	Procurement for two MFPs located at Bay Drive, Meadowbank in progress.	On Track
	Pittwater Road Shared User Path - Epping Road to Victoria Road	Tenders being sought, closing end Oct 2020.	On Track
	Eastwood Central - Road upgrades	Agreement reached with TfNSW for signalisation of two Rowe Street mall pedestrian crossings.	On Track
	Transport and Pedestrian Initiatives - Macquarie Park	The smart parking project will reduce circulation time required by vehicles looking for parking in the precinct.	On Track
	Integrated parking Solution		On Track
	Pedestrian Fencing - Wicks Road-Coxs Road	Works at Wicks Rd/Coxs Rd intersection completed. Installation of pedestrian fence on Herring Rd, outside Kent Rd Public School being examined.	Completed
	Expansion of shared user paths and enhancement of pedestrian facilities around the proposed Meadowbank Education Precinct	Project Deferred as TfNSW will be undertaking the remaining design works as well as construction. Council's design consultant will be finishing their concept to close off their engagement.	On Track
	Pittwater Road Shared User Path - Stages 2 and 3	This will be a multi-year project with Stage 2 (Bronhill - Rene) is scheduled to be delivered this financial year and Stage 3 (Victoria - High) completed by September 2021.	On Track
	Integrated Transport Strategy Review Model		On Track
	Eastwood Central		On Track
	Traffic Facilities Renewal	Raised pedestrian threshold Buffalo Rd, near Providence Rd completed. Upgrade of Belmore St/Rothesay Ave roundabout 95% complete. Line marking and signage renewal works are ongoing.	On Track
	Car Park Renewal	Contractors for Meadowbank Wharf & Midway shop carpark have been engaged with construction to commence in late October 2020.	On Track



An engaged, connected community

People feeling connected within their community

Celebrating culture and heritage

A distinct local identity built on our city's character and rich cultural heritage

Accessible community facilities

Easy access to diverse cultural spaces, places and opportunities

2020/21 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	(541)	-	(541)
Expenditure	6,641	(161)	6,480
Total Base	6,100	(161)	5,939
Non-Capital			
Income			-
Expenditure	445	-	445
Total Non-Capital	445	-	445
Capital			
Income			-
Expenditure			-
Total Capital	-	-	
Funding			
Reserves	(407)	-	(407)
Depreciation Contra	(5)	-	(5)
Total Funding	(412)	•	(412)
Net Result for Outcome	(6,133)	161	(5,972)

Outcome: Our diverse and inclusive city

City of Ryde Delivery Program	Operational Plan 2020/21 Project	Comments	Status
Community and Cultural program	Ryde Youth Theatre Group	Delivery as planned	On Track
	Art Project	Delivery as planned	Completed
	Ryde Hunters Hill Symphony Orchestra	Delivery as planned	On Track
	Social Plan Implementation Fund	Delivery as planned	On Track
	Creativity Strategy Implementation Fund	Delivery as planned	On Track
	Community Ambassador Program	Delivery as planned	On Track
	Youth Entrepreneur Program	Delivery as planned	On Track
	Enhance Community Facility Book Software	Delivery as planned	On Track
	City of Ryde Reconciliation Action Plan	Delivery as planned	On Track
Land Use Planning program	Macquaire Library and Creativity Hub Planning and Design	Delivery as planned	On Track



Advocacy on key issues

Achieving the best outcomes for the City of Ryde and its people

An engaged and informed community

Residents trust Council and feel well informed, heard, valued and involved.

Well Led, Financially Sustainable

Transparent, responsible leadership and governance

2020/21 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	(86,925)	1,285	(85,639)
Expenditure	43,656	535	44,191
Total Base	(43,268)	1,820	(41,448)
Non-Capital			
Income			-
Expenditure	912	-	912
Total Non-Capital	912	-	912
Capital			
Income			-
Expenditure	45,031	350	45,381
Total Capital	45,031	350	45,381
Funding			
Reserves	(20,725)	(1,718)	(22,443)
Depreciation Contra	(7,702)	-	(7,702)
Total Funding	(28,427)	(1,718)	(30,145)
Net Result for Outcome	(25,752)	452	(25,300)

Outcome: Our Open and Progressive City

Performance Indicators 2020/21

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Customer and Community Relations program	% of calls to the Customer Call Centre resolved at the first point of contact	≥ 85%	77.00%	Increased Transferred calls & Messages due to: 1. Planning Portal Application follow up enquiries, SEPP implementation inquiries and a shift to phone only planning enquiries for Duty Planner, Stormwater Engineer & Compliance Team 2. Increased call answering times resulting from bedding down of remote working arrangements	Action Required
Internal Corporate Services program	% returns over benchmark (Bloomberg rate)	≥ 0.85%	1.82%		On Track
Property Portfolio program	Occupancy of commercial properties (income generating) over 12 months	> 75.00%	100.00%		On Track

City of Ryde Delivery Program	Operational Plan 2020/21 Project	Comments	Status
Customer and Community Relations program	Communication and Engagement Strategy	Research and insights to begin next quarter	On Track
	Council Website		On Track
Governance and Civic program	Research and Policy officer	New officer appointed following resignation of previous incumbent.	On Track
	Governance Office (PT) - Investigations & Special Projects	New governance officer commencing in Oct 2020 with the role to be converted to a permanent full time role.	On Track
	Provision of Councillor Equipment		On Track
Internal Corporate Services program	Plant & Fleet Purchases		On Track
	Asset Data Collection	Collection of additional data for Building and Stormwater asset classes.	On Track
	Asset Management Software	Solution design expected to be signed off by the end of the calendar year with the predictor module operational by November 2020.	On Track
	Finance System Upgrade	Upgraded Finance System launched on 1 July 2020.	Completed
	Information Technology Infrastructure Renewal	Digital Work Transformation project nearing completion	On Track
	Information Technology Software Renewal	Software Licence Renewals in progress, including initiative to reduce the overall costings of software licenses.	On Track
	IT Applications - Expansion	CI Anywhere, TRIM Enhancements, BPB Reporting are in progress	On Track
Organisational Development program	Electronic Time and Attendance (Capital)	EOI has finalised without a preferred Vendor. Currently scoping tender.	On Track
Property Portfolio program	Ryde Central	Delivery as planned	On Track
	Corporate Buildings Renewals	Delivery as planned	On Track
	Commercial Buildings Renewal	Currently identifying funding for a priority building-related project.	On Track
	Operational Buildings Renewal	Delivery as planned	On Track

City of Ryde Delivery Program	Operational Plan 2020/21 Project	Comments	Status
Property Portfolio program	Commercial Buildings Expansion	DA lodged for Victoria Road project with design documentation commencing early November 2020. Argyle Centre project remains on-hold pending resolution of Land Claim over adjoining land.	On Track
Regulatory program	Library Public Multimedia Lab	Delivery as planned	On Track
Risk Management program	Quality Assurance and Improvement Program	The Quality Assurance review has been finalised with final report being prepared.	On Track

Attachment 1 - Reserves

Description Participation	Balance - 1 July 2020	Net Reserve Movement - Approved Budget	Net Quarterly Adjustment - September 2020	Forecast Balance - 30 June 2021
Internally Restricted Reserve				
Plant Replacement Reserve	3,135	-911	0	2,224
Employee Leave Entitlements Reserve	5,068	0	0	5,068
Carryover Works Reserve	296	-296	0	-0
Refundable Deposits Reserves	17,596	0	0	17,596
Asset Replacement Reserve	10,503	-4,025	-775	5,703
Ryde Aquatic Leisure Centre Reserve	10	-235	0	-225
Investment Property Reserve	26,473	-956	0	25,517
Accommodation Reserve	8,932	-1,534	0	7,398
Merger and Transition Reserve	72	0	0	72
Ryde Central Reserve	61,571	-32,485	0	29,086
Council Election Reserve	557	220	0	777
Insurance Fluctuation Reserve	543	-275	0	269
Heritage Reserve	500	0	0	500
Workers Compensation Reserve	2,450	550	0	3,000
Public Art Reserve	15	0	0	15
Community Grants Reserve	201	-150	0	51
Synthetic Sports Surface Reserve	432	189	0	621
Transport & Pedestrian Initiatives MP Reserve	263	103	0	366
WHS & Injury Management Reserve	95	120	0	215
Planning Proposal Reserve	141	-11	0	130
Macquarie University VPA Reserve	248	0	0	248
Affordable Housing Reserve	97	283	0	380
Sale of Roads Reserve	259	0	0	259
146 Bowden St Trunk Drainage Court Settlement	743	-743	0	0
FAG Reserve	1,862	0	-1,862	0
Total Internally Restricted Reserves	142,063	-40,157	-2,637	99,270
·	1 12,000	10,101	_,	00,=:0
Externally Restricted Reserve		462	0	462
S7.12 Plan 2020 Fixed Development Consent	0	463	0	463
S7.11 Plan 2020 Plan Administration Reserv	0	68	0	68
S7.11 Plan 2020 Roads & Traffic Management	0	1,406	0	1,406
S7.11 Plan 2020 Open Space & Recreation Fa	0	10,088	0	10,088
S7.11 Plan 2020 Community & Cultural Facil	0	4,655	0	4,655
Asset Expansion Reserve	47,030	-34,627	-43	12,360
Voluntary Planning Agreement Reserve	7,629	-308	0	7,320
Unexpedied Grants	8,025	-6,663	-68	1,294
Domestic Waste Management Reserve	17,847	-2,526	81	15,401
Stormwater Management Service Charge Reserve	1,783	-838	0	945
Affordable Housing Contribution	139	0	0	139
Macquarie Park Corridor Special Rate Reserve	1,358	88	-1,200	246
Infrastructure Special Rate Reserve	3,162	408	0	3,569
Total External Restrictions	86,972	-27,788	-1,230	57,955
Total Restrictions	229,036	-67,944	-3,866	157,225

Attachment 2 - Legal and Consultancy

Contract Listing

Contractor Name	Purpose of Contract	Sponsor	Contrat Value (EXC GST)	Commencement Date	Duration of the Contract	Included in Budget?	Is this a lease under AASB 16
EBS Global Pty Ltd t/a Elite Bus	Bus Operators for the Shop Ryder						
Solutions	Community Bus Services	Diego Uzzun	\$ 169,680.00	1/10/2020	12 months with a 12 month option	Yes	N
	Construction of Multi-Level Devk Carpark-						
Belmadar Pty Ltd	53-71 Rowe Street Eastwood	Ryann Midei	\$ 7,248,948.00	27/08/2020		Yes	N
Figgis & Jefferson Tepa	Design of Gannan Park Amenities	Anthony Park	\$ 68,980.00	3/09/2020	3 months	Yes	N
ArconaTech	Shrimpton's Creek Corridor – Shared Use Path Pedestrian Lighting (Epping Rd to Bridge Rd)	Matthew Farah	\$ 32,000.00	1/10/2020	6 months	Yes	N
Coordinated Landscapes	Landscaping Works - Bill Mitchell Park	William Truong	\$ 79,660.00	2/11/2020	1.5 months	Yes	N
Figgis & Jefferson	ELS HallAmenities Design	Matthew Farah	\$ 104,160.00	16/10/2020	12 months	Yes	N
MGP Building & Infrastructure Services	·	Clare McLay	\$ 4,125.00	10/08/2020	1 month	Yes	N
BKA Architecture	Design and Consultancy Services for Christie Park Amenities Building and Facilities	Alexander Nord	\$ 190,280.00	2/10/2020	4 months	Yes	N
ANJ Paving	NSROC Road Surfacing, Patching & Associated Work	Manu Kundra	\$ 2,000,000.00	14/09/2020	2 years +1 +1	Yes	N
Bitpave (Boral)		Manu Kundra	\$ 3,000,000.00	26/10/2020	2 years +1 +1	Yes	N
Fulton Hogan	NSROC Road Surfacing, Patching & Associated Work	Manu Kundra	\$ 3,000,000.00	26/10/2020	2 years +1 +1	Yes	N
Council Wide Consultancy & Legal Expenses - YTD Expenditure							
Legal Fees		Council Wide	180,706	1/07/2020	Until 30 Sept 2020	Yes	N
Consultancy Fees		Council Wide	740,413	1/07/2020	Until 30 Sept 2020	Yes	N

Attachment 3 - Quarterly Changes

September 2020 Quarterly Budget Adjustments (\$'000)	2020/21 Approved Budget	2020/21 YTD Actuals September	2020/21 Quarter 1 Review Budget Revision	2020/21 Quarter 1 Review Comments for Council Meeting
Grand Total	(32,601)	1,156,020	0	
Rates and annual charges	33,897	8,382	112	
Rates	33,897	8,382	112	Increase the Rates budget to reflect the forecast actuals expected to be received during the financial year
User charges and fees	1,455	545	39	
Development Assessment Fees	1,164	559	190	Increase the Development Assessment budget to reflect the forecast actuals expected to be received during the financial year
Footpath Occupation Fees	20	0	(15)	Fee Waivers as per Council Resolution dated on 27 October 2020
Compliance Inspection Fees	271	14	(136)	Fee Waivers as per Council Resolution dated on 27 October 2020
Interest and investment revenue	24	0	(24)	
Rates Interest	24	0	(24)	Interest on Overdue Rates set to 0% as per 2020/21 Operational Plan
Other revenues	396	329	112	
Insurance Rebate	20	190	50	Additional Insurance Rebate received not previously budgeted for.
Recycling Rebate	40	59	50	Additional Recycling Rebate anticipated to be received not previously budgeted for.
Leaseback Income	336	80	12	Additional Leaseback Income forecast to be received during the financial year.
Grants + Contributions - Operating	2,671	342	(1,682)	
Financial Assistance Grant	2,671	342	(1,862)	Accounting adjustment for the Financial Assistance Grant received in 2019/20. This will be offset by a transfer from Reserve
Waste stream analysis of food organics	0	0	180	NSW EPA Funding for a NSROC Co-ordinated short-item trial resulting in demographic and waste stream analysis of food organics collected from medium density multi unit properties

^{*}Report Contains Filters and Conditions

September 2020 Quarterly Budget Adjustments (\$'000)	2020/21 Approved Budget	2020/21 YTD Actuals September	2020/21 Quarter 1 Review Budget Revision	2020/21 Quarter 1 Review Comments for Council Meeting
Grand Total	(32,601)	1,156,020	0	
4450. Grants + Contributions - Capital	350	0	1,277	
Improving Business Waste Management in Eastwood	0	0	20	LCRI Federal Government funding for Improving Business Waste Management in Eastwood
Kissing Park Recreational Boat Ramp Improvements	350	0	101	Project increase to match the Government funding based on 50-50 funding terms for Kissing Park Recreational Boat Ramp Improvements Project
Wicks Road Regional Road Repair	0	0	300	Regional Road Repair Program grant funding to undertake Wicks Road project.
Brush Farm Park - Amenities Upgrade	0	0	30	Grant Funding obtained from Local Roads & Community Infrastructure Program allocated to Brush Farm Park - Amenities Upgrade project
Janet Park - Neighbourhood Playground project	0	0	100	Grant Funding obtained from Local Roads & Community Infrastructure Program allocated to Janet Park - Neighbourhood Playground project
Kissing Point Park	0	0	250	Additional Grant Funding obtained from Transport for NSW for Kissing Point Park project
LRCI Federal Government grant	0	0	401	LRCI Federal Government grant to improve safety around schools and town centres
Old Eastwood Town Hall	0	0	75	External contribution from Community Organisation for Old Eastwood Town Hall project
Employee benefits and on-costs	35	0	57	
Salaries and Wages	35	0	57	Transfer of Budget from Materials and Contractors to align budgets with actual expenditure
Materials and contracts	809	60,838	569	
ICT Hardware and Telecommunications	0	55	148	Net Increase in IT hardware support and maintenance program
Materials and Contracts	96	44,021	177	Transfer of Budget from Other Expenses to align budgets with actual expenditure
Materials and Contracts	245	16,762	(57)	Transfer of Budget to Salaries and Wages to align budgets with actual expenditure
Improving Business Waste Management in Eastwood	0	0	30	LCRI Federal Government funding for Improving Business Waste Management in Eastwood offset by Grants and Contributions
Waste Reduction Awareness Campaign	0	0	23	NSW EPA funding adjustment for Waste Reduction Awareness Campaign funded by Reserves
Waste stream analysis of food organics	0	0	180	NSW EPA Funding for a NSROC Co-ordinated short-item trial resulting in demographic and waste stream analysis of food organics collected from medium density multi unit properties offset by Grants and Contributions
Cigarette Butt Litter Project	0	0	25	NSW EPA Funding for Cigarette Butt Litter Project funded by Reserves
RALC/Olympic Master Plan	469	0	43	Unspent funds of RALC/Olympic Master Plan not carried over added to Open Space Master Plans Project funded by Reserve
Other expenses	2,738	1,075,957	(177)	
Other Expenses	2,738	1,075,957	(177)	Transfer of Budget to Materials and Contracts to align budgets with actual expenditure

September 2020 Quarterly Budget Adjustments (\$'000)	2020/21 Approved Budget	2020/21 YTD Actuals September	2020/21 Quarter 1 Review Budget Revision	2020/21 Quarter 1 Review Comments for Council Meeting
Grand Total	(32,601)	1,156,020	0	
Capital Expenditure	5,063	0	3,252	
Way finding in Macquarie Park	200	0	(200)	This project was completed in 19/20 under budget by delivering wayfinding upgrades in conjunction with Metro signage upgrades with funds returned to Reserve.
Giffnock Avenue Footpath Upgrade	135	0	1,400	Allocation of funds from Macquarie Park Special Levy to complete Giffnock Avenue Footpath Upgrade. Project endorsed by Macquarie Park Forum and commenced in 19/20 this adjustment is to allocate the funds required for 20/21. The footpath will be completed this year.
Kissing Park Recreational Boat Ramp Improvements	719	0	232	Project increase to match the Government funding based on 50-50 funding terms funded by Reserves and Grant/Contributions.
146 Bowden St Trunk Drainage	743	0	1,625	Further investigations and design works carried out require project budget to be increased. The scope for this project has increased due to the presence of contaminated soils and acid sulphate soil. This is funded by Reserves.
Wicks Road Regional Road Repair	0	0	725	\$300k grant funding and \$425k brought forward from the 21/22 Road Resurfacing Program to undertake Wicks Road project.
Pavement Testing and Design	250	0	(71)	Project scope has been revised and the surplus funds can be utilised in funding 146 Bowden Street and Kissing Point Park Improvement Projects
Gordon Crescent	325	0	(317)	Project scope has been revised and the surplus funds can be utilised in funding 146 Bowden Street
Cressy Rd, Ryde	300	0	(300)	Project scope has been revised and the surplus funds can be utilised in funding 146 Bowden Street
Darvall Rd, Denistone East	220	0	(220)	Project will be further investigated and included into a future year program if required. Funding will be used for the Mars Lane Gladesville project this
Winbourne Street, West Ryde	175	0	(175)	Project scope has been revised and the surplus funds can be utilised in funding 146 Bowden Street
Putney Park	670	0	(535)	Project scope has been revised and the surplus funds can be utilised in funding 146 Bowden Street and Kissing Point Park Improvement Projects
Brush Farm Park - Amenities Upgrade	0	0	30	Grant Funding obtained from Local Roads & Community Infrastructure Program allocated to Brush Farm Park - Amenities Upgrade project
Janet Park - Neighbourhood Playground project	0	0	100	Grant Funding obtained from Local Roads & Community Infrastructure Program allocated to Janet Park - Neighbourhood Playground project
Kissing Point Park	280	0	250	Additional Grant Funding obtained from Transport for NSW for Kissing Point Park project funded Grants and Contributions.
Abuklea Rd, Marsfield	360	0		Project scope has been revised and the surplus funds can be utilised in funding 146 Bowden Street
Old Eastwood Town Hall	75	0	75	External contribution from Community Organisation for Old Eastwood Town Hall project.
Accelerated Device rollout	611	0		Additional cost for accelerated ICT devices and audio visual upgrades funded by Reserves
CRC small problem waste recycling stations	0	0		NSW EPA funding for CRC small problem waste recycling stations funded by Reserves
LRCI Federal Government grant	0	0		LRCI Federal Government grant to improve safety around schools and town centres
Mars Lane Gladesville	0	0	220	New project created due to repeated Councillor requests using budget originally for Darvall Road

September 2020 Quarterly Budget Adjustments (\$'000)	2020/21 Approved Budget	2020/21 YTD Actuals September	2020/21 Quarter 1 Review Budget Revision	2020/21 Quarter 1 Review Comments for Council Meeting
Grand Total	(32,601)	1,156,020	0	
Reserves Drawdown	2,500	0	3,866	
Financial Assistance Grant	0	0	1,862	Accounting adjustment for the Financial Assistance Grant received in 2019/20. This will be offset by a reduction in Grants and Contributions.
Way finding in Macquarie Park	200	0	(200)	This project was completed in 19/20 under budget by delivering wayfinding upgrades in conjunction with Metro signage upgrades.
Giffnock Avenue Footpath Upgrade	0	0	1,400	Allocation of funds from Macquarie Park Special Levy to complete Glffnock Avenue Footpath Upgrade. Project endorsed by Macquarie Park Forum and commenced in 19/20 this adjustment is to allocate the funds required for 20/21. The footpath will be completed this year.
Kissing Park Recreational Boat Ramp Improvements	0	0	131	Additional Grant Funding obtained from Transport for NSW for Kissing Point Park project
146 Bowden St Trunk Drainage	0	0	1,625	Further investigations and design works carried out require project budget to be increased. The scope for this project has increased due to the presence of contaminated soils and acid sulphate soil.
Wicks Road Regional Road Repair	0	0	425	\$425k brought forward from the 21/22 Road Resurfacing Program to undertake Wicks Road project.
Pavement Testing and Design	250	0	(71)	Project scope has been revised and the surplus funds can be utilised in funding 146 Bowden Street and Kissing Point Park Improvement Projects
Gordon Crescent	325	0	(317)	Project scope has been revised and the surplus funds can be utilised in funding 146 Bowden Street
Cressy Rd, Ryde	300	0	(300)	Project scope has been revised and the surplus funds can be utilised in funding 146 Bowden Street
Darvall Rd, Denistone East	220	0	(220)	Project will be further investigated and included into a future year program if required. Funding will be used for the Mars Lane Gladesville project this financial year.
Winbourne Street, West Ryde	175	0	(175)	Project scope has been revised and the surplus funds can be utilised in funding 146 Bowden Street
Putney Park	670	0	(535)	Project scope has been revised and the surplus funds can be utilised in funding 146 Bowden Street and Kissing Point Park Improvement Projects
Abuklea Rd, Marsfield	360	0	(357)	Project scope has been revised and the surplus funds can be utilised in funding 146 Bowden Street
Transfer to Reserve	0	0	(91)	Balance of Restricted funds transferred to Reserve
Accelerated Device rollout	0	0	350	Additional cost for accelerated ICT devices and audio visual upgrades
CRC small problem waste recycling stations	0	0	20	NSW EPA funding for CRC small problem waste recycling stations
Mars Lane Gladesville	0	0	220	Mars Lane, Gladesville brought forward by deferring Darvall Road
RALC/Olympic Master Plan	0	0	43	Unspent funds of RALC/Olympic Master Plan not carried over added to Open Space Master Plans Project funded by Reserve
Waste Reduction Awareness Campaign	0	0	23	NSW EPA funding adjustment for Waste Reduction Awareness Campaign
Improving Business Waste Management in Eastwood	0	0	10	LCRI Federal Government funding for Improving Business Waste Management in Eastwood
Cigarette Butt Litter Project	0	0	25	NSW EPA Funding for Cigarette Butt Litter Project