

Quarterly Review Report



Four Year Delivery Plan 2015 – 2019 including One Year Operational Plan 2015/2016

Quarter Three
January – March 2016

 **City of Ryde**
Lifestyle and opportunity @ your doorstep

Contents

General Manager's Overview	04
Outcome Summaries	14
A City of Liveable Neighbourhoods	15
A City of Wellbeing	19
A City of Prosperity	24
A City of Environmental Sensitivity	28
A City of Connections	32
A City of Harmony and Culture	38
A City of Progressive Leadership	41
Projects by Program	46
Open Space, Sport and Recreation Program	46
Roads Program	51
Property Portfolio Program	53
Catchment Program	56
Centres and Neighbourhood Program	58
Library Program	61
Governance and Civic Program	63

Customer and Community Relations Program	64
Community and Cultural Program	66
Risk Management Program	68
Paths and Cycleways Program	70
Environmental Program	72
Strategic City Program	74
Land Use Planning Program	75
Traffic and Transport Program	77
Economic Development Program	80
Organisational Development Program	82
Foreshore Program	83
Regulatory Program	84
Waste and Recycling Program	86
Internal Corporate Services Program	88

Appendices

Appendix A	91
Appendix B	96
Appendix C	111

General Manager's Overview

Quarterly Overview

This Quarterly Review reports on the progress towards the achievement of the City of Ryde's Delivery Plan 2015-2019 including One Year Operational Plan 2015/16 as at 31 March 2016. Council monitors the progress of the Operational Plan on a quarterly basis, with the report highlighting our performance against key indicators and the planned projects.

As a result of the March Quarterly Review, Council's proposed budget adjustments in this review will result in an increase to Council's Working Capital by \$180,000 to \$3.3 million. Further information about Council's financial position can be found in the section below.

It is pleasing that Council is tracking well with our schedule of Capital and Non-Capital projects to be delivered for the 2015/16 year. Fifteen projects are reported as complete by the end of quarter three. However, in this report there are a number of projects reported with a status of 'action required' and are also flagged to be carried over to next financial year. Further information on the projects is detailed in the programs section of this document in addition to Council's report. Reasons for this include uncontrollable delays from State or other agencies, managed delays that have previously been reported to Council, either on the particular project or through the Capital Works Projects Report which is reported monthly to Council's Works and Community Committee. A further report to Council is due in June 2016 on the finalisation of the carryover budget for the 2015/16 year. The balance of Council's projects are reported to be on track for completion this financial year.

The City of Ryde lodged its submission in response to the State Government's merger proposal on Sunday 28 February 2016. The appointed Delegate will examine the merger proposal and all submissions and produce a report. The report of the Delegate will go to the Minister for Local Government as well as the Local Government Boundaries Commission for comment. The State Government has indicated that a decision will be made by mid-2016.

The following summary below is provided on the key components of Council's Operational Plan 2015-2016 and is supported by detailed information in the appendices.

Financial Position

Following this quarter's budget review, Council's financial position has improved with a net increase of \$17.6 million in Council's Operating Surplus. A majority of this increase relates to Section 94 contribution received (\$13.7 million) and will be for Capital Projects, with the funds being transferred to Reserves.

Council's available Working Capital has increased by \$180,000 to \$3.3 million, noting that this review recommends transferring \$13.7 million Section 94 contributions to reserve, \$4.9 million to the new Merger and Transition Reserve to cover the costs of any merger and \$4.2 million to the Accommodation Reserve.

The Capital Works Program, YTD, is at approximately 44.2% net financially, excluding contributed assets.

Operating expenses, YTD, are within 17.3% (favourable) of the budgeted amounts, which is a good result.

Operating Income (Base Budget and Non-Capital & Capital Income) is projected to increase by \$18 million (13.5%) and Operating Expenses are projected to increase by \$426,000 (0.5%), a net increase in Operating Surplus of \$17.6 million to \$56.4 million.

Council had budgeted to undertake \$47 million of capital works. This is projected to increase by \$2.1 million, resulting in a revised total capital works budget of \$49 million.

Base Budget

Base Budget Income is projected to increase by \$4.4 million to \$108.8 million, while Base Budget Expenses are projected to decrease by \$169,000 to \$90.7 million, giving a net projected increase in the Base Budget Surplus of \$4.5 million (33.5%).

Non-Capital Budget

Non-Capital Expenses are projected to increase by \$595,000 to \$4.6 million, giving a net projected increase in net Non-Capital Expenditure of \$520,000 (14%).

Capital Budget

Capital Income is projected to increase by \$13.6 million to \$42.5 million, while Capital Expenses are projected to increase by \$2.1 million to \$49 million.

Reserve Movements

The net movement of Reserves was budgeted to be a net transfer from Reserves of \$5.8 million for works carried over plus funding other works. This is projected to have a net increase of \$14.1 million to Reserves to a total of \$8.3 million transfer mostly due to contributions received from Section 94.



Financial Position Overview

(\$'000)	Original Budget 2015/16	Carryover Budget 2015/16	Previously Approved Changes	Revised Budget 2015/16	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base									
Income	(103,262)		(1,123)	(104,385)	(4,366)	(108,750)	(103,003)	(95,223)	8.17%
Expenditure ¹	90,039	185	618	90,842	(169)	90,674	56,480	67,482	-16.30%
Net	(13,223)	185	(505)	(13,542)	(4,534)	(18,076)	(46,522)	(27,741)	67.70%
Non-Capital									
Income	(209)	(30)	(12)	(250)	(75)	(325)	(96)	(191)	-50.06%
Expenditure	1,904	1,204	870	3,977	595	4,572	2,116	3,388	-37.55%
Net	1,695	1,174	858	3,727	520	4,247	2,020	3,197	-36.80%
Capital									
Income	(806)	(477)	(27,708)	(28,991)	(13,545)	(42,535)	(40,066)	(28,789)	39.17%
Expenditure	32,791	8,745	5,450	46,986	2,057	49,043	21,672	39,668	-45.37%
Net	31,985	8,268	(22,257)	17,995	(11,487)	6,508	(18,394)	10,879	-269.08%
Reserve Movement	(19,958)	(9,627)	23,754	(5,830)	14,096	8,266	(881)	14,609	-106.03%
Other Items									
Book Value of Assets	(1,075)			(1,075)		(1,075)	(990)	(806)	
Advances									
Loan Proceeds	(425)			(425)	325	(100)		(319)	-100.00%
Loan Repayments	1,008			1,008	900	1,908	779	756	3.12%
Total Other Items	(492)			(492)	1,225	733	(211)	(369)	-42.97%
Net Change In Working Capital	8		1,850	1,858	(180)	1,677	(63,987)	574	-11244.76%

¹ Excluding depreciation

Progress against Indicators

Our performance indicators help to provide a snap shot of the organisation's health. Corporate indicators focus on major areas across the whole organisation and program indicators track how we are delivering on specific elements within each of the 21 programs outlined in our Delivery Program 2015-2019 including our One Year Operational Plan 2015/16.

Corporate Indicators

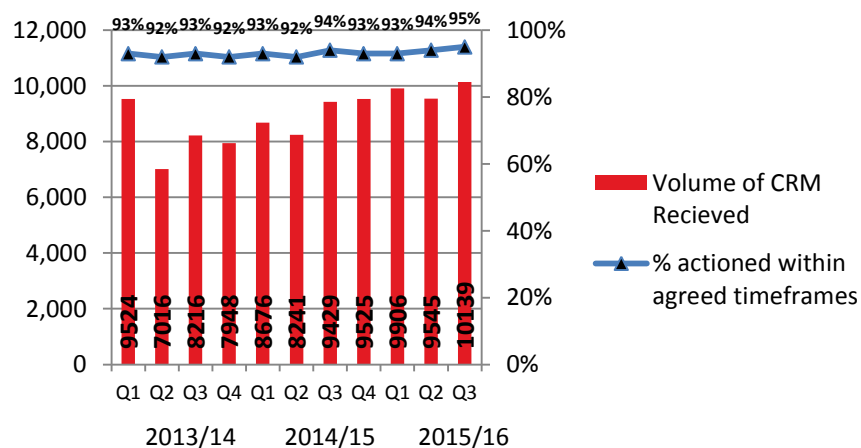
As identified in the table below, all the corporate indicators are, with the exception of one, on track.

Measure	Performance Indicator	2015/16 Target	Quarterly Result	Status	Comments
Responsiveness to customer requests	% customer requests actioned within agreed timeframes (currently 10 working days)	>= 90%	95%	🟢	
Responsiveness to customer requests	% of inward correspondence actioned within agreed timeframes (currently 10 working days)	>= 90%	93%	🟢	
Effective complaints handling	% of Tier One and Two Complaints resolved within agreed standards	= 100%	78%	✖	Result was due to two complaints not complete within set timeframes. The complainant was informed of delay and both have now been resolved.
Base Budget management	% variance of YTD approved base budget Income as at last quarter (That you are not more than 2% under your approved Base Budget Income)	>= -2%	7%	🟢	
Base Budget management	% variance of YTD approved Base Budget Expenditure as at last quarter (That you are not more than 2% over your approved Base Budget Expenditure)	<= 2%	-13%	🟢	
Projects are well managed	% project milestones completed on time	>= 90%	90%	🟢	

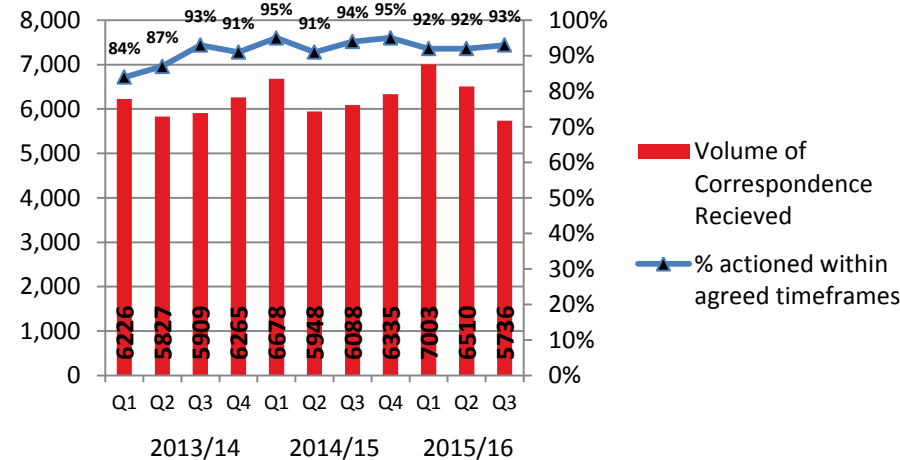
Measure	Performance Indicator	2015/16 Target	Quarterly Result	Status	Comments
Occupational Health and Safety	Number of LTI days per quarter (reduction from previous quarter)	Q2 = 53	40	🟢	
Management of Annual Leave balances in excess of 40 days	Number of staff with annual leave balances of >40 days (reduction from previous quarter)	Q2 = 18	21	✖	Highlighted with management and steps put in place to reduce annual leave by end of the financial year.
Risk Management	% of internal audit recommendations implemented within agreed timeframes	= 100%	100%	🟢	

The following corporate indicators met the target this quarter, noting that the organisation will be working to improve further or maintain this result at the next quarter:-

Customer Requests - CRMs

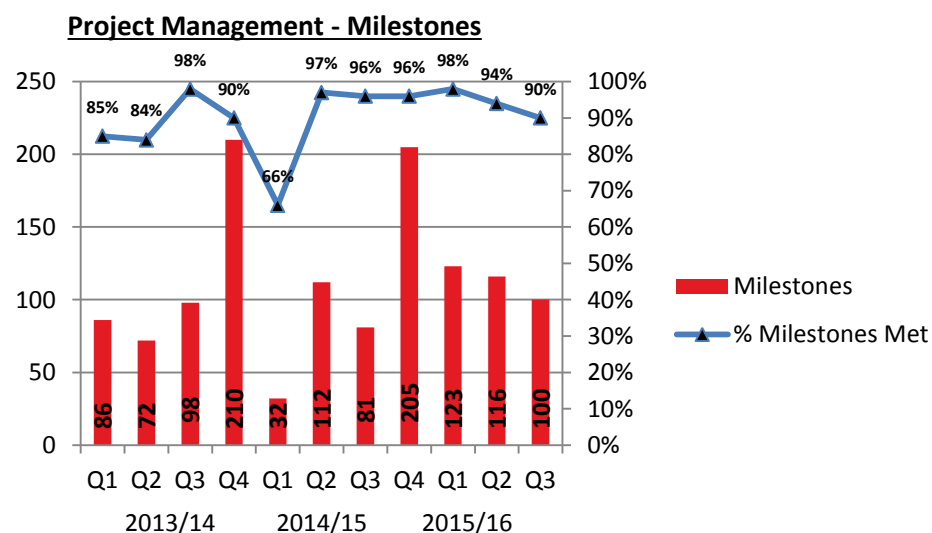


Correspondence Received



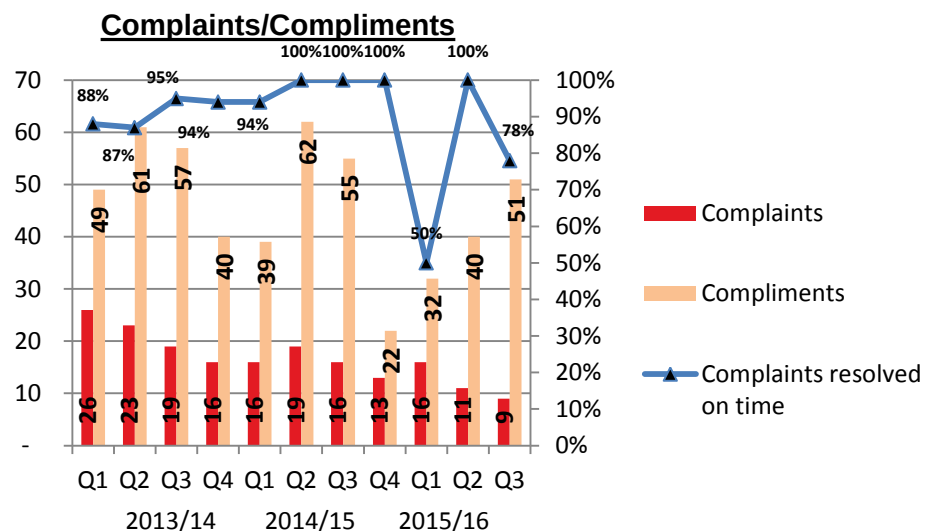
We have maintained our high response rate to customer requests. Our result slightly improved to 95% for requests actioned within agreed timeframes. This is above our target of 90% and highlights our continued commitment to excellent customer service.

Our responsiveness to inward correspondence was slightly improved to 93%, which is over our target of 90%. We will look to maintain our result above target in the coming quarters.



We had a slight decrease of four percent in our number of milestones met on time indicator in Q2, with a result of 90% against our target of 90%. This measure is only for milestones scheduled in Q3 and of the 100 milestones scheduled, 90 were met on time. Overall our Capital and Non Capital projects are tracking well for completion.

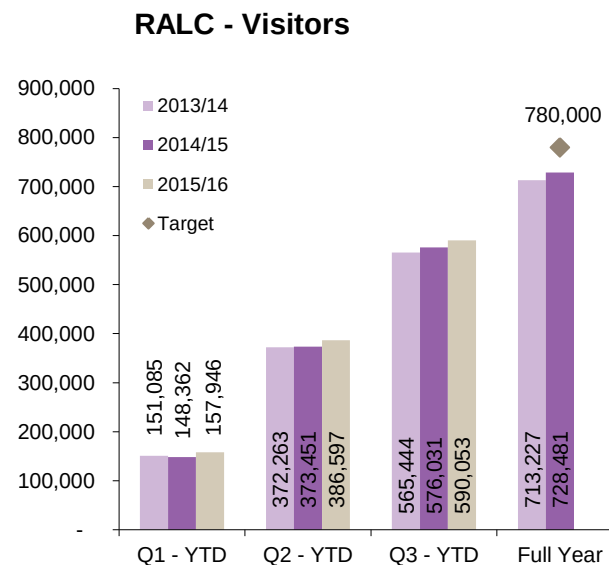
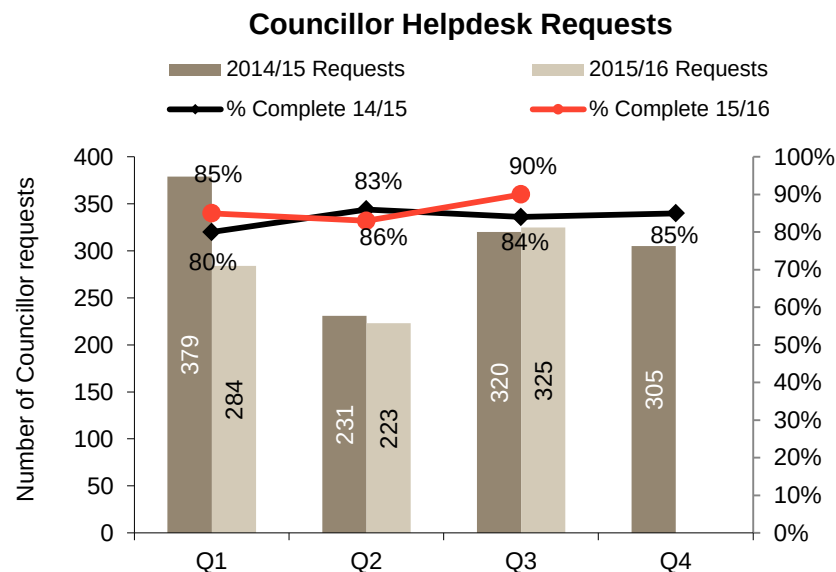
The corporate indicators which have not met target this quarter and where we will look for an improvement on next quarter are:-



Our handling of complaints indicator was disappointing this quarter and fell to 78% against our target of 100%. This is an unusual result for this indicator as we pride ourselves on our responsiveness to our customers. Upon further investigation, it was discovered that for the two of the nine complaints that were not closed off within timeframe, they were complex complaints that required independent in-depth investigation. Steps have been put in place to ensure that this result is improved in the coming quarter.

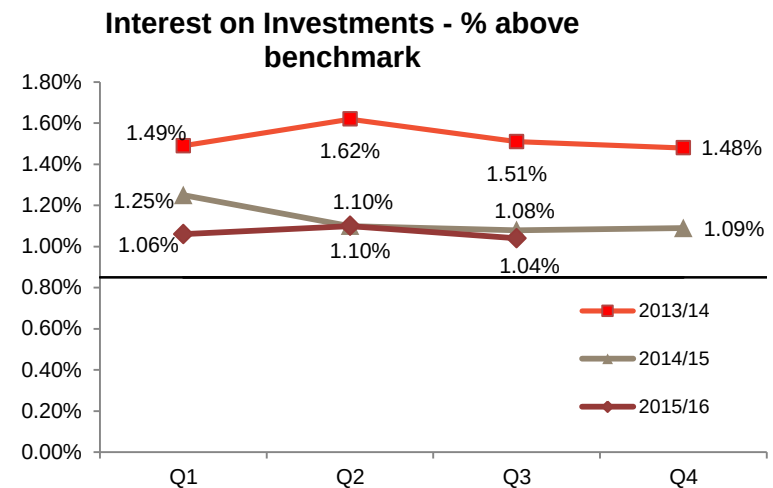
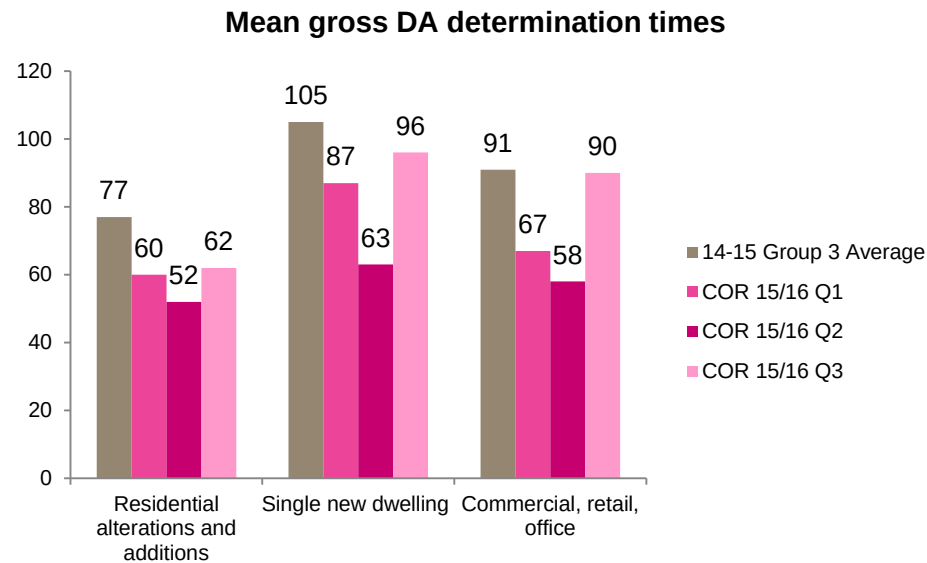
Program Indicators

I would like to draw particular attention to the following areas of Council where performance has improved against previous trends or targets:



We have increased our score by four percent to 90% for our indicator on Councillor Helpdesk response times. This result is right on our target of 90% and is a positive result considering the extra level of requests (102) received this quarter.

Strong visitor numbers continue for the RALC. It has been the highest Q3 numbers for the last three years. This is a positive result for the year to date and we are trending well for our annual target of 780,000 patrons.



We continue to meet our mean gross DA determination times against the Group Three Council Averages despite an active development sector. While the high volume of applications has resulted in a slight increase in determination times for each of the three categories from the previous quarter we are still completing determinations under target timeframes. This is an outstanding result when staff vacancies and taken into consideration.

Council's investments still continue to exceed the investment benchmark. The result still continues to track above the benchmark. With the cash rate still at a historical low we have been doing well to hold our returns at this level.

I welcome any feedback on this Quarterly Review Report and would appreciate any comments or suggested improvements.

Regards

Gail Connolly
General Manager

Outcome Summaries

City of Liveable Neighbourhoods|
City of Wellbeing| City of Prosperity|
City of Environmental Sensitivity|
City of Connections| City of Harmony
and Culture| City of Progressive
Leadership|

A City of Liveable Neighbourhoods

A range of well-planned clean and safe neighbourhoods, and public spaces, designed with a strong sense of identity and place.

Goal One	Goal Two	Goal Three
All residents enjoy living in clean, safe, friendly and vibrant neighbourhoods	Our community has a strong sense of identity in their neighbourhoods and are actively engaged in shaping them.	Our neighbourhoods thrive and grow through sustainable design, planning and regulation that support community needs

Financial Position

Base Budget proposes a net change of \$1.4 million which includes adjustments to income to reflect the higher than anticipated income (1.6 million) from Development Applications and Enforcement levies. Expenditure includes an increase of (\$260,000) due to an increase to maintenance budget for Street Trees and additional resources needed required as a result of the highly active development sector.

No proposed changes to Non-Capital Budget and Capital Budgets this review.

(\$'000)	Revised Budget 2015/16	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(3,720)	(1,690)	(5,410)	(4,716)	(2,912)	61.97%
Expenditure	9,381	260	9,641	6,219	7,038	-11.63%
Net	5,661	(1,430)	4,231	1,503	4,126	-63.57%
Non-Capital						
Income						
Expenditure	61		61	22	61	-64.73%
Net	61		61	22	61	-64.73%
Capital						
Income	(180)		(180)		(180)	-100.00%
Expenditure	455		455	179	434	-58.83%
Net	275		275	179	254	-29.65%
Reserve Movement	(339)	(65)	(404)	(66)	(118)	-44.14%
Other Items						
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Other Items						
Net Change In Working Capital	5,659	(1,495)	4,164	1,637	4,324	-62.13%

Progress against Projects

The Draft Affordable Housing Policy was adopted by Council in April 2015. Recommendations included:

- Council prepare a Planning Proposal to amend Ryde Local Environmental Plan 2014 to include affordable housing provisions as outlined in the Policy
- Council invite Lane Cove and Hunters Hill Councils (JRA Partners) to participate in expanding the Affordable Housing Policy to address affordable / key worker housing within their local government areas;
- The Mayor write to the Minister for Planning advocating an amendment to State planning policies requiring the mandatory delivery of affordable housing in the development and rezoning of land and
- That Council adopt an interim position in relation to the delivery of affordable housing as part of the development and planning process with:
 - 2 % of dwellings in new residential and mixed use developments be affordable housing.
 - 4 % of dwellings constructed on land to be rezoned to permit residential / mixed use development be affordable housing.

In the Neighbourhood Centre Renewal program Allars Street works have been scheduled for Q4.

Street tree planting continues as scheduled.

Operational Plan Projects for 2015/2016

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

Program/projects	Status	Comment
Open Space, Sport & Recreation program		
Street Tree Planting Program		
Centres and Neighbourhood program		
Gladesville Clocktower Monument Conservation		The consultant has been appointed and the project will be completed by 30 June 2016.
Neighbourhood Centre Renewal		The works in Allars Street Centre will commence within the next month. Some funds may be required to be carried over into 2016/17 to allow for the completion of the works.

A City of Wellbeing

A healthy and safe community, with all supported throughout their life by services, facilities and people.

Goal One	Goal Two	Goal Three
Our residents are encouraged and supported to live healthy and active lives.	All residents feel supported and cared for in their community through the provision of ample services and facilities.	Residents feel secure and included in an environment where they can connect socially and are supported by their neighbours.

Financial Position

Base Budget proposes a net decrease for this review of \$167,000 which includes an increase in income (\$171,000) for additional Parks and Community building hire. Expenditure is proposed to be increased by \$3,000 due to an early repayment of an external loan.

Non-Capital Budget proposes a net increase of \$10,000 in this review which is for an additional expenses associated with the Sport and Recreation Plan.

No proposed changes to Capital Budgets this review.

(\$'000)	Revised Budget 2015/16	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(7,675)	(171)	(7,845)	(6,454)	(6,095)	5.89%
Expenditure	16,495	3	16,498	11,349	12,346	-8.08%
Net	8,820	(167)	8,653	4,895	6,251	-21.69%
Non-Capital						
Income	(214)		(214)	(9)	(164)	-94.58%
Expenditure	363	10	373	124	305	-59.35%
Net	150	10	160	115	142	-18.65%
Capital						
Income	(193)		(193)	(180)	(178)	0.93%
Expenditure	13,530		13,530	2,665	11,209	-76.23%
Net	13,337		13,337	2,485	11,031	-77.47%
Reserve Movement	(13,573)	(903)	(14,476)	(504)	(4,162)	-87.88%
Other Items						
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments	405	900	1,305	374	304	23.02%
Total Other Items	405	900	1,305	374	304	23.02%
Net Change In Working Capital	9,139	(161)	8,978	7,364	13,566	-45.71%

Progress against Projects

The City of Ryde Road Safety Plan has been finalised and endorsed by Council for implementation in 2016/17 financial year.

The City of Ryde Sports and Recreation Strategy is scheduled to be presented back to Council at a workshop on 26 April 2016.

Synthetic Sports Surface Action Plan - The tender process has commenced this quarter and will be finalised in Q4.

Operational Plan Projects for 2015/2016

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

Program/projects	Status	Comment
Open Space, Sport & Recreation program		
Active in Ryde Program Implementation		
Adventure Park Upgrade		The park upgrade will be completed in 2015/16.
Community Garden & Nursery		Amenities block completed and community garden 'The Habitat' has commenced.
Dog Off Leash - ELS Hall Park		The project will be completed by 30 June 2016.
Macquarie Park, Waterloo Rd		The gateway determination has been issued for the PP and it will be exhibited in Q4. The funds will be carried over into 2016/17 to allow for the design and to commence the construction of the park.
Playground Construction - Renewal		Hardy Park was completed in Q3. The three park upgrades completed within this cluster were done within budget.

Program/projects	Status	Comment
RALC Asset Renewal	🔄	Landmark Sign & CCTV completed, remaining child projects on track to be completed this financial year.
Sportsfield Floodlighting Renewal	🔄	
Sportsfield Renewal & Upgrade	✗	Project to be carried over due to the following outstanding works to be completed: ELS Hall Park 2 baseball dugouts. Meadowbank Fields #7 and #8 works re scoped due to contamination.
Sportsground Amenities Renewal & Upgrade	🔄	
Synthetic Sports Surface Action Plan	✗	The tender process has commenced and will be finalised in Q4. The funds should be carried over to allow for the works to be undertaken.
Library program		
Community Buildings Renewals - Libraries	🔄	Installation of Curiosity Cabinet on 27 April 2016 will complete the project.
Digital enhancement for Libraries	✗	Ongoing work, with pilot for public internet and printing/booking systems underway. This project is identified as a potential carryover into 2016/17.
Community and Cultural program		
Community Buildings Renewal	✗	1) Willandra Refurbishment – Stage 2. Conservation planning & reporting work has taken place. The project has been deferred due to a rising damp issue and Council is currently seeking a report from the architect. 2) Hazmat Reporting and Remediation – Stage 2. North Ryde Community Aid – In progress. Eastwood Town Hall – This project is identified as a potential carryover into 2016/17. Lions Park Hall – Complete. Eastwood Community Hall – Complete. 3) North Ryde Meeting Room - In Progress 4) Marsfield Community Hall Upgrade - Complete. 5) Youth Hub Kitchen Upgrade - This project is identified as a potential carryover into 2016/17. 6) Artwork Hanging Rails - This project is identified as a potential carryover into 2016/17.
Traffic & Transport program		
Road Safety Plan	🔄	Road Safety Plan has been finalised and endorsed by Council for implementation in 2016/17

Program/projects	Status	Comment
		financial year. Plan & Mobile speed boards \$80,000.

A City of Prosperity

Creating urban centres which champion business, innovation and technology to stimulate economic growth and local jobs.

Goal One	Goal Two	Goal Three
Our community and businesses across the city flourish and prosper in an environment of innovation progression and economic growth.	Our city is well-designed and planned to encourage new investment, local jobs and business opportunities.	Macquarie Park is recognised globally and locally as an innovative education and technology hub.

Financial Position

Base Budget proposes a net increase for this review of \$48,000, which is a redistribution of the SRV funds in the maintenance budget for Town Centres and Public Domain.

Non-Capital Budget proposes a net increase of \$10,000 in this review to fund the Night Time Economy project.

Capital Budget proposes a net increase of \$212,000 in this review which includes income reduction of \$212,000 for a refund of a VPA contribution as per the revised VPA agreement – VPA revised works as could be delivered by the developer.

(\$'000)	Revised Budget 2015/16	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(16)		(16)	(11)	(11)	-7.75%
Expenditure	1,195	48	1,243	841	876	-3.90%
Net	1,179	48	1,227	831	864	-3.85%
Non-Capital						
Income						
Expenditure	476	10	486	256	416	-38.57%
Net	476	10	486	256	416	-38.57%
Capital						
Income	(2,085)	213	(1,873)	(2,085)	(2,085)	0.00%
Expenditure	5,392	(0)	5,392	1,578	4,617	-65.83%
Net	3,307	212	3,520	(507)	2,532	-120.04%
Reserve Movement	(3,875)	(290)	(4,165)	(16)	(1,723)	-99.06%
Other Items						
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Other Items						
Net Change In Working Capital	1,088	(20)	1,068	563	2,089	-73.06%

Progress against Projects

Town Centre Upgrade Renewal project (Rowe Street) Construction underway, rain affected initial works and will result in carryover of funds. The works are now scheduled for completion in August 2016.

The shared path signage project - signs were installed in January and the line marking has been commissioned and will be completed by 30 June 2016.

Operational Plan Projects for 2015/2016

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

Program/projects	Status	Comment
Centres and Neighbourhood program		
Shared Path Signage		The signs were installed in January and the line marking has been commissioned and will be completed by 30 June 2016.
Street Tree Planting in Byfield Street Macquarie Park		The Tender for this project closes on 26 April 2016. Delays have occurred in commencing the foot path construction due to an amendment to the design/ scope resulting from development activity/DAs on private land. The project has a 6-8 week program - Carryover of funds will be required.
Town Centre Upgrade Renewal		Works on Rowe Street continue and are on track for completion in early August 2016. Carryover will be required for the completion of the works.
Land Use Planning program		
Transport Management Association		
Economic Development program		



Program/projects	Status	Comment
Centres Activation Program (Town and Neighbourhood Centres)	🔄	This project funds the salary of the Neighbourhood Activation Officer.
Economic Development Plan Implementation	🔄	Expenditure is slightly under budget due to a staff vacancy and resourcing the program.
Implementation-Macq Park Marketing Plan	🔄	Expenditure is slightly under budget due to a staff vacancy and resourcing the program.

A City of Environmental Sensitivity

Working together as a community to protect and enhance our natural and built environments for the future.

Goal One	Goal Two	Goal Three
Our residents, businesses and visitors collaborate in the protection and enhancement of our natural environment.	To encourage and enable all our residents to live a more environmentally sensitive life.	As we grow, we protect and enhance the natural and built environments for future enjoyment and manage any impacts of climate change.

Financial Position

Base Budget proposes a net reduction for this review of \$126,000 which is a redistribution of the SRV funds in the maintenance budget for Road Drainage, Bush Regeneration, Creeks and Waterways and GPT and SQIDS.

No proposed changes to Non-Capital Budgets this review.

Capital Budget proposes a net reduction of \$170,000 in this review which includes return of funds for the Porters Creek Precinct project due to deferral of works project pending the finalisation of the land acquisition.

(\$'000)	Revised Budget 2015/16	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(19,761)		(19,761)	(19,804)	(18,426)	7.48%
Expenditure	23,206	(126)	23,081	12,648	16,216	-22.00%
Net	3,445	(126)	3,319	(7,156)	(2,210)	223.75%
Non-Capital						
Income					9	-100.00%
Expenditure	588		588	365	544	-32.86%
Net	588		588	365	553	-33.95%
Capital						
Income	(472)		(472)	(370)	(472)	-21.63%
Expenditure	4,312	(170)	4,142	2,337	3,380	-30.86%
Net	3,840	(170)	3,670	1,967	2,908	-32.35%
Reserve Movement	(4,409)	250	(4,159)	(91)	(52)	74.42%
Other Items						
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Other Items						
Net Change In Working Capital	3,465	(46)	3,419	(4,914)	1,199	-510.00%

Progress against Projects

Stormwater Improvement Works Renewal - Works at Quandong Reserve progressing but possibly not complete by end Q4 due to interruptions with creek flows, and civil components for Bill Mitchell Park water quality device delayed due to align with procurement of the device. Local Flooding Improvement works possible carryover.

Flora and Fauna Surveys - Contractor has been engaged and Autumn 2016 surveying (April/May/June) has commenced. Spring 2016 is scheduled for Sept/Oct/Nov 2016. This is a seasonal surveying and monitoring project. Spring 2016 surveying and reporting will be completed in November 2016. Carryover unexpended and committed amounts to complete seasonal project.

Porters Creek Precinct - Budget to be reduced pending finalisation of land acquisition.

Operational Plan Projects for 2015/2016

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

Program/projects	Status	Comment
Open Space, Sport & Recreation program		
Brush Farm Park Signage		This project may not be completed by 30 June 2016 and the carryover of funds may be required. Project delayed to ensure adequate and robust heritage management is undertaken on-site.
Brush Farm Park steps		There have been delays in commencing this project - however works undertaken in past years on the location of the steps and the preferred construction methods have assisted in it progression. Carryover of funds may be required to allow for the completion of the works. Project delayed to ensure adequate and robust heritage management is undertaken on-site.
Flora and Fauna Surveys		Contractor engaged and Autumn 2016 surveying (April/May/June) has commenced. Spring 2016 is scheduled for Sept/Oct/Nov 2016. This is a seasonal surveying and monitoring project. Spring 2016 surveying and reporting will be completed in November 2016. Carryover unexpended and

Program/projects	Status	Comment
		committed amounts to complete seasonal project.
Park & Open Space Tree Planting Program	🔄	
Catchment program		
Stormwater Asset Replacement Renewal	✗	Two of three listings completed as well as pit program. Blaxland Road delayed due to discussion with RMS whether scope includes drainage of State Road with contribution, possible carryover.
Stormwater Improvement Works Renewal	✗	Local Flooding Improvement works possible carryover - Works at Quandong Reserve progressing but possibly not complete by end Q4 due to interruptions with creek flows, and civil components for Bill Mitchell Park water quality device delayed due to align with procurement of the device.
Environmental program		
Lighting Upgrade - Council Facilities	✓	This was a two year project and has been completed. Stage 1 - Op Centre and Stage 1 of Civic Centre was completed in 2014/15. Stage 2 - West Ryde Library and Stage 2 of Civic Centre was completed this financial year.
Waste - to - Art	✗	2014/15 project was completed as per schedule in September 2015 from carryover previous year. The 2015/16 project has commenced and is expected to be completed in September 2016. The project normally bridges financial years to align with other art events to avoid clashes and to maximise benefits. Unexpended and committed funding (contract let) from this year's budget to carryover into 2016/17 as usual.
Waste and Recycling program		
Porters Creek Precinct	🔄	Budget to be reduced pending finalisation of land acquisition.
Home Waste & Sustainability	🔄	Final reassessments are being completed for this year.
Old Landfill Sites Subsidence Program	🔄	

A City of Connections

Access and connection to, from and within the City of Ryde. Providing safe, reliable and affordable public and private travel, transport and communication infrastructure.

Goal One	Goal Two	Goal Three
Our residents, visitors and workers are able to easily and safely travel on public transport to, from and within the City of Ryde.	Our community has the option to safely and conveniently drive, park, cycle or walk around their city.	Our residents, visitors, workers and businesses are able to communicate locally and globally.

Financial Position

Base Budget proposes a net reduction for this review of \$264,000 which includes increase in income for car parking fines (150,000). Additional funds include movement of funds to account for Grant Income and redistribution of maintenance budget. Expenditure is reduced (\$88,000) due to a redistribution of the SRV funds in the maintenance budget for Roads, Kerb and Gutter, Footpaths and Nature Strips, Bus Shelters and Street Furniture.

Non-Capital Budget proposes a net reduction of \$50,000 in this review which is the additional expenses (\$25,000) offset by the estimated income from Frasers (\$75,000) for the Shop Ryder Bus.

Capital income proposed increase of \$13.8 million is made up of Grants, and Developer Contributions. Capital expenditure includes Council resolved increases to capital projects totalling \$483,000. There is a Net Capital Budget decrease proposed of \$13.3 million in this review.

(\$'000)	Revised Budget 2015/16	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(8,283)	(176)	(8,459)	(6,596)	(5,942)	11.00%
Expenditure	10,849	(88)	10,761	6,792	7,964	-14.71%
Net	2,566	(264)	2,302	196	2,021	-90.32%
Non-Capital						
Income	(14)	(75)	(89)	(62)	(14)	342.29%
Expenditure	414	25	439	264	324	-18.61%
Net	400	(50)	350	202	310	-34.92%
Capital						
Income	(25,311)	(13,757)	(39,068)	(37,276)	(25,124)	48.37%
Expenditure	14,793	483	15,276	10,347	13,021	-20.54%
Net	(10,517)	(13,274)	(23,791)	(26,929)	(12,103)	122.50%
Reserve Movement	10,228	13,299	23,527	(29)	21,425	-100.14%
Other Items						
Book Value of Assets				(55)		
Advances						
Loan Proceeds						
Loan Repayments						
Total Other Items				(55)		
Net Change In Working Capital	2,676	(289)	2,387	(26,615)	11,653	-328.39%

Progress against Projects

Road Safety Plan has been finalised and endorsed by Council for implementation in 2016/17 financial year.

PAMP Implementation works - Gladesville Stage One works have been substantially completed. Both Macquarie Park and Eastwood works scheduled for completion in 2015/16 have substantially commenced and both are on track for completion this financial year.

Integrated Transport Strategy - Public exhibition delayed and will be exhibited early Q4.

Road Resurfacing Renewal - 38 Delivery Plan listings complete. Two of four extra streets with additional Roads To Recovery completed.

Operational Plan Projects for 2015/2016

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

Program/projects	Status	Comment
Roads Program		
Bridge Upgrade / Renewal		Cressy Rd complete, Charity Creek (Constitution Rd) works due Q4, Burnett St design complete ready for tender and construction in 2016/17 program.
Flood Mitigation/Constitution Road Upgrade		
Heavy Patching		Remaining works programmed Q4.
Integrated Transport Strategic Plan		Public exhibition delayed and will be exhibited early Q4.
Meadowbank Flood Mitigation/Constitution Road Investigation		Additional investigation and minor works in scheme area included.

Program/projects	Status	Comment
Multi-Function Poles (MFP) Streetlighting	✗	Design of replacement upgrade scheme at meadowbank park for failed solar lighting underway. Works will commence Q4 with possible carryover.
Road Kerb Renewal	🔄	All street listings finished to practical completion, with some residual costing to finalise. Program will have some savings.
Road Resurfacing Renewal	🔄	38 Delivery Plan listings complete. Two of four extra streets with additional Roads To Recovery completed.
Traffic Facilities Renewal	🔄	Four listings for facility renewals programmed for Q4, with program of signs and line marking renewals substantially complete.
Centres and Neighbourhood program		
Footpath Upgrade - Byfield St Macq Park	✗	The Tender for this project closes on 26 April 2016. Delays have occurred in commencing the foot path construction due to an amendment to the design/ scope resulting from development activity/DAs on private land. The project has a 6-8 week program - Carryover of funds will be required.
Ped Access & Mobility Plan - Macq Park	🔄	
Paths and Cycleways program		
Cycleways Construction - Expansion	🔄	Extra projects included based on RMS grant funding with construction programmed for Q4.
Footpath Construction Expansion	✗	Twelve of twenty one listings plus two carryovers complete. Winbourne deferred to be done in conjunction with Road Kerb program work, carryover required.
Footpath Construction Renewal	🔄	Major locations of Victoria & Meadowbank Park cycleway done, with condition based repairs done in locations across the city.
Traffic & Transport program		

Program/projects	Status	Comment
Bus Shelters - new	🔄	Shelter under manufacture, installation in Q4. Designs for 2016/17 shelters in Q4.
Bus Stop DDA compliance	✓	Twenty locations complete.
Bus Stop Seats - new	✓	
Car Park Renewal	🔄	Glen St works underway.
Eastwood Transport Management and Access Plan 2008	🔄	Tender process complete, construction commences at the end of Q3.
PAMP Implementation Works - Central, East and West Wards	🔄	Gladesville Stage One works have been substantially completed. Both Macquarie Park and Eastwood works scheduled for completion in 2015/16 have substantially commenced and both are on track for completion this financial year.
Pedestrian Accessibility & Mobility Plan	🔄	The PAMP has been approved for exhibition, which will occur in Q4.
Pittwater Road #214 to Rene Street - Traffic Calming and associated Road and Drainage Works	✓	
Shop Ryder Community Bus Service	🔄	On track and on budget.
Traffic Calming Devices	🔄	
Traffic Facilities Khartoum and Waterloo	➡➡	Design complete and suspended while negotiations underway with TfNSW on potential bus priority lanes affecting the intersection.
Foreshore program		
Seawalls/Retaining Walls Refurbishment	🔄	
Internal Corporate Services program		

Program/projects	Status	Comment
Integrated Field Connectivity	🔄	Delays experienced with engagement of suitable App Developer.

A City of Harmony & Culture

A welcoming and diverse community, celebrating our similarities and differences, in a vibrant city of culture and learning.

Goal One	Goal Two	Goal Three
Our residents are proud of their diverse community, celebrating their similarities and differences.	People living in and visiting our city have access to an inclusive and diverse range of vibrant community and cultural places and spaces.	Our community is able to learn and grow through a wealth of art, culture and lifelong learning opportunities.

Financial Position

No proposed changes to Base, Non-Capital and Capital Budgets this review.

(\$'000)	Revised Budget 2015/16	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(1,137)		(1,137)	(1,147)	(925)	23.99%
Expenditure	5,324		5,324	3,885	3,938	-1.36%
Net	4,188		4,188	2,738	3,013	-9.14%
Non-Capital						
Income	(3)		(3)	(5)	(3)	70.27%
Expenditure	168		168	64	151	-57.41%
Net	165		165	59	148	-59.83%
Capital						
Income						
Expenditure	440		440	315	330	-4.63%
Net	440		440	315	330	-4.63%
Reserve Movement	(253)		(253)	(77)	(98)	-21.78%
Other Items						
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Other Items						
Net Change In Working Capital	4,539		4,539	3,035	3,393	-10.54%

Progress against Projects

Hungry for Art - Festival on track for delivery mid 2016.

Ryde Remembers Commemorative Service and Launch of Touchscreen Directory Kiosk Friday 22 April 2016.

Operational Plan Projects for 2015/2016

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

Program/projects	Status	Comment
Library program		
Library Books		Annual purchase of books continues with orders placed to expend the annual budget.
Community and Cultural program		
Hungry for Art		Festival on track for delivery mid 2016.
Ryde Remembers - ANZAC		Ryde Remembers Commemorative Service and Launch of Touchscreen Directory Kiosk Friday 22 April 2016.
Ryde Youth Theatre Group		The draft Business Plan has been completed. The report on the future of the theatre and funding options will be presented to Council early in 2016/17.
Land Use Planning program		
Heritage Grants Scheme		Two applications were approved this quarter.

A City of Progressive Leadership

A well led and managed city, supported by ethical organisations which deliver projects and services to the community by listening, advocating and responding to their needs.

Goal One	Goal Two	Goal Three
Our city is well led and managed.	The City of Ryde will deliver value for money services for our community and our customers.	Our residents trust their council, feel well informed, heard, valued and involved in the future of their city.

Financial Position

Base Budget proposes a net decrease for this review of \$2.6 million, which includes an increase income of \$2.3 million made up of additional interest received from investments and other income streams. Expenditure is reduced by \$266,000 reflecting salaries and wages savings being brought to account and redistribution of SRV funds for maintenance budget for corporate, operational and commercial buildings.

Non-Capital Budget proposes a net increase of \$590,000 in this review, with an internal adjustment between Capital and Non Capital of \$500,000 relating to the Organisational Review project costs. Additionally a transfer of funds (\$50,000) is requested from an Intranet Upgrade project to the Events Strategy project as per the Council Resolution dated 26 May 2016.

Capital Budget proposes a net increase of \$1.7 million in this review which is relating to additional costs for the North Ryde and Top Ryde offices. And a reduction (\$2.48 million) in projects from the intranet project (\$50,000), Corporate Buildings (\$40,000) and the development projects in Victoria Road (350,000) and Blaxland Road (\$300,000).

(\$'000)	Revised Budget 2015/16	Proposed Changes 2015/16	Projected Budget 2015/16	Actual YTD 2015/16	Budget YTD 2015/16	% Variance
Base						
Income	(63,793)	(2,329)	(66,122)	(64,274)	(60,911)	5.52%
Expenditure	24,392	(266)	24,126	14,746	19,105	-22.81%
Net	(39,401)	(2,595)	(41,996)	(49,528)	(41,806)	18.47%
Non-Capital						
Income	(20)		(20)	(20)	(20)	0.00%
Expenditure	1,907	550	2,457	1,022	1,587	-35.63%
Net	1,887	550	2,437	1,002	1,567	-36.08%
Capital						
Income	(750)		(750)	(155)	(750)	-79.31%
Expenditure	8,063	1,744	9,808	4,251	6,675	-36.31%
Net	7,313	1,744	9,058	4,096	5,925	-30.87%
Reserve Movement	6,390	1,806	8,196	(98)	(663)	-85.25%
Other Items						
Book Value of Assets	(1,075)		(1,075)	(935)	(806)	15.95%
Advances						
Loan Proceeds	(425)	325	(100)		(319)	-100.00%
Loan Repayments	603		603	406	452	-10.26%
Total Other Items	(897)	325	(572)	(529)	(673)	-21.36%
Net Change In Working Capital	(24,708)	1,830	(22,878)	(45,057)	(35,649)	26.39%

Progress against Projects

The City of Ryde lodged their submission in response to the State Government's merger proposal on Sunday 28 February 2016. The appointed Delegate will examine the merger proposal and all submissions and produce a report. The report of the Delegate will go to the Minister for Local Government as well as the independent Local Government Boundaries Commission for comment. The State Government project a decision will be made by mid-2016.

Move to North Ryde Office - Staff communications have been regularly sent to staff via email once a week from the General Manager, with information on the move to North Ryde Office and changes to Pope Street. Additional information included in the General Manager's weekly email to staff. Move day is 13 May 2016. First day at North Ryde office will be Monday 16 May 2016.

City of Ryde Property Strategy project is currently on track and will be reported back to Council in Q4.

Draft Delivery Plan was adopted by Council on 26 April 2016, and will be placed on exhibition from 04 May 2016 to 14 June 2016. Council will consider all submissions made at its meeting on 21 June before adopting the final plan.

Operational Plan Projects for 2015/2016

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

Program/projects	Status	Comment
Property Portfolio program		
Civic Centre- Essential Renewal		Further works relating to CCTV near car parks and lighting to be completed.
Commercial Buildings Renewal		

Program/projects	Status	Comment
Corporate Buildings Renewals	⌚	No further work to be completed at Civic Centre due to relocation to new premises at North Ryde Office. Funds to be returned to Reserve.
Development of 33-35 Blaxland Road, Ryde (Argyle Centre)	⌚	Budget to be reduced pending report to OLG.
Development of 741-747 Victoria Road (Battery World)	⌚	Budget to be reduced pending report to OLG.
Operational Buildings Renewal	⌚	Minor works complete.
Property Strategy Plan	⌚	Draft strategy under development with relevant stakeholders. Purchase Order raised, consultant's progress payment to be made in Q4
Customer and Community Relations program		
Community Forums	⌚	First of three forums to occur at Blenheim Park Saturday 30 April 2016.
Internal Corporate Services program		
CSO Reporting Systemisation	➡➡	This project will be reassessed upon to the appointment of CFO and the results of amalgamation. Funding for this project is required to be carried forward to 2016/17.
Fit for the Future	⌚	The City of Ryde lodged its submission in response to the State Government's merger proposal on Sunday 28 February 2016. The appointed Delegate will examine the merger proposal and all submissions and produce a report. The report of the Delegate will go to the Minister for Local Government as well as the independent Local Government Boundaries Commission for comment. The State Government project a decision will be made by mid 2016.
Fit for the Future Action Plan Implementation	⊖	
Fit for the Future Strategic Asset Management Capability	⊖	
Information Technology Renewals	✗	Heavy project workload was around Office/Data Centre Move in Q3. IT Security Phishing

Program/projects	Status	Comment
		Awareness program was launched in Q3 which had yielded around 60 users being diverted to additional training. Worked closely with Governance, Risk & Audit undertook IT Asset Verification Audit. Payment Gateway/Portal implementation timeframe being reviewed due to the departure of CFO and the technical due diligence requirement by the Acting CFO. Carried over budget of \$200k likely to occur after Q4. Mobility application development for Health & Building inspectors has encountered technical hurdle which will likely cause implementation delay. Likely to be carried over to 2016/17. Asset management data ownerships and processes reviewed which would yield enhanced asset management reporting quality.
Plant & Fleet Purchases	🔄	On track for completion in Q4
TechOne Enhancements	▶▶	Seven projects have been completed so far. Six projects are still to be completed in 2016/17. All outstanding projects will be reassessed upon to the appointment of CFO and the results of amalgamation. Funding for this project is required to be carried forward to 2016/17.
Works & Assets System Manual	🔄	Draft manual being reviewed.

1. Open Space, Sport & Recreation program

Developing, delivering, maintaining and managing all our sports, recreation, outdoor, open spaces and natural areas infrastructure, services and facilities.

Key: 🟢 On track ✖ Action required ✓ Complete ⊖ Not started ⦿ Cancelled ▶ Deferred

1.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	88%	🟢	57 of 65 milestones completed YTD.
No. of user visits participating in organised sport on Council's active open space areas	>= 500,000	142,000	🟢	
% capacity of parks/fields booked (capacity based on 8 hour booking per day)	>= 0%	38%	🟢	
No. of visitors to RALC	>= 780,000	590,053	🟢	Q3 attendance 203,196 - On Track to make end of year target.
% compliance with pool water bacteriological criteria	= 100%	100%	🟢	

1.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-5,210,000	-5,426,000	
Expense	11,213,000	10,389,000	
Total Base Budget	6,003,000	4,963,000	

1.4. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Sportsfield Floodlighting Renewal	362,694	228,323	🔄	
Sportsfield Renewal & Upgrade	808,464	478,856	✗	Project to be carried over due to the following outstanding works to be completed: ELS Hall Park 2 baseball dugouts Meadowbank Fields #7 and #8 works re scoped due to contamination Installation of fitness equipment.
RALC Asset Renewal	240,000	131,819	🔄	Landmark Sign & CCTV completed, remaining child projects on track to be completed this financial year.
Sportsground Amenities Renewal & Upgrade	321,856	151,990	🔄	
Playground Construction - Renewal	388,755	363,178	🔄	Hardy Park was completed in Q3. The three park upgrades completed within this cluster were done within budget.
Community Garden & Nursery	27,320	22,180	✓	Amenities block completed and community garden 'The Habitat' has commenced.
Active in Ryde Program Implementation	18,500	13,032	🔄	
Flora and Fauna Surveys	60,000	0	✗	Contractor engaged and Autumn 2016 surveying (April/May/June) has commenced. Spring 2016 is scheduled for Sept/Oct/Nov 2016. This is a seasonal surveying and monitoring project. Spring 2016 surveying and reporting will be completed in November 2016. Carryover unexpended and committed amounts to complete seasonal project.
Street Tree Planting Program	75,000	31,334	🔄	

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Park & Open Space Tree Planting Program	25,000	4,711	🔄	
Macquarie Park, Waterloo Rd	6,000,000	0	✗	The gateway determination has been issued for the Planning Proposal and it will be exhibited in Q4. The funds will be carried over into 2016/17 to allow for the design and to commence the construction of the park.
Adventure Park Upgrade	225,000	172,706	🔄	The park upgrade will be completed in 2015/16.
Brush Farm Park Signage	57,500	8,625	✗	This project may not be completed by 30 June 2016 and the carryover of funds may be required. Project delayed to ensure adequate and robust heritage management is undertaken on-site.
Brush Farm Park steps	80,500	0	✗	There have been delays in commencing this project - however works undertaken in past years on the location of the steps and the preferred construction methods have assisted in it progression. Carryover of funds may be required to allow for the completion of the works. Project delayed to ensure adequate and robust heritage management is undertaken on-site.
Synthetic Sports Surface Action Plan	1,400,000	255,002	✗	The tender process has commenced and will be finalised in Q4. The funds should be carried over to allow for the works to be undertaken.
Dog Off Leash - ELS Hall Park	40,000	6,000	🔄	The project will be completed by 30 June.

New Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Signage at Playgrounds (Capital)	75,000	11,250	✗	The audit of the signage in Council's 100 parks is near

New Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
				completion. Most park signage contains the no smoking requirement. Given the possible move to a new entity with a new logo - a direction will be sought on whether this project should be delayed and recommenced in 2016/17 once the new entity is established. Carryover of funds is requested.
Marsfield Park - Cricket Wicket	0	0	✗	Project to be carried over due to addition program resulting from Council resolution on 15 December 2015 and sports season.

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Sportsfield Floodlighting Expansion	374,502	55,639	↻	
Sportsground Amenities Upgrades Expansion	110,611	93,419	✓	
Protecting Biodiversity in Ryde	90,710	23,860	✗	Likely carry over to 2016/17. Draft Plan has been received. Internal stakeholder consultation has commenced. Plan has been delayed pending final decision on merger, the need for more detail on costing and priority and the possible expansion of scope of project in the event of a merger.
Implementation of Children Play Plan	71,775	64,460	✓	
Plan for sustainable management of sport	105,292	79,755	↻	
Restoring Blue Gum High in Darvall Park	1,245	0	↻	Final section of walking trail (budget adjustment of \$12k from other project savings has been proposed to complete this grant funded project internally) and signage on-track to complete this financial year.

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Restoring Blue Gum High in Denistone Pk	2,000	0	🔄	Consultation with BMX group underway. Determination of trails for closure in process. On track to complete this financial year.
ELS Hall Park #1 - Synthetic Surface	991,441	10,883	✗	Project to be carried over to allow for a consolidated program to be tendered as per Council resolution on 15 December 2015.
Shrimptons Creek - termite infestation	105,154	67,704	🔄	Plan for treatment has been prepared. Awaiting contractor proposals to execute suitable treatment. Re-evaluating treatment program.
Implementation of Children Play Plan -P2	1,288,836	143,662	✗	The construction of the works at Melrose Park and Dunbar Park has commenced and will be close to completion by 30 June. Delays in securing quotations for works at Banjo Patterson Park has caused delays in commencing the park upgrade. Elouera Reserve the art work design is being finalised and staff propose to link the commencement of the construction to the provision of funding for Shrimpton's Creek upgrade. Carryover of funds required to complete the park upgrades in this cluster.

2. Roads Program

Managing and maintaining our roads, bridges and retaining walls.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

2.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	99%		72 of 73 milestones completed YTD.

2.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-1,885,000	-1,978,000	
Expense	2,509,000	2,366,000	
Total Base Budget	624,000	389,000	

2.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Road Resurfacing Renewal	5,374,260	5,109,460		38 Delivery Plan listings complete. Two of four extra streets with additional Roads To Recovery completed.
Road Kerb Renewal	1,864,700	1,502,740		All street listings finished to practical completion, with some residual costing to finalise. Program will have some savings.
Traffic Facilities Renewal	164,700	63,065		Four listings for facility renewals programmed for Q4, with program of signs & linemarking renewals substantially complete.

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Bridge Upgrade / Renewal	203,943	151,787	🔄	Cressy Rd complete, Charity Ck (Constitution Rd) works due Q4, Burnett St design complete ready for tender & construction in 2016/17 program.
Intergrated Transport Strategic Plan	150,000	104,191	🔄	Public exhibition delayed for final editing and will be exhibited early Q4.
Heavy Patching	257,500	66,596	🔄	Remaining works programmed Q4.
Multi-Function Poles (MFP) Streetlighting	100,000	15,000	✗	Design of replacement upgrade scheme at meadowbank park for failed solar lighting underway. Works will commence Q4 with possible carryover to 2016/17.
Flood Mitigation/Constitution Road Upgrade	100,000	47,919	🔄	
Meadowbank Flood Mitigation/Constitution Road Investigation	120,000	143,198	🔄	Additional investigation and minor works in scheme area included.

3. Property Portfolio program

Developing, managing and maintaining our portfolio of corporate, commercial and civic properties.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

3.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	88%		7 of 8 milestones completed YTD.

3.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-1,687,000	-1,769,000	
Expense	3,083,000	2,184,000	
Total Base Budget	1,397,000	415,000	

3.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Corporate Buildings Renewals	40,000	6,000		No further work to be completed at Civic Centre due to relocation to new premises at North Ryde Office. Funds to be returned to Reserve
Commercial Buildings Renewal	885,652	826,059		
Operational Buildings Renewal	50,000	48,844		Minor works complete.

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Property Strategy Plan	150,000	0	🔄	Draft strategy under development with relevant stakeholders. Purchase Order raised, consultant's progress payment to be made in Q4.
Civic Centre- Essential Renewal	350,000	255,573	🔄	Further works relating to CCTV near car parks and lighting to be completed.
Development of 741-747 Victoria Road (Battery World)	450,000	87,537	🔄	Budget to be reduced pending report to OLG.
Development of 33-35 Blaxland Road, Ryde (Argyle Centre)	400,000	98,786	🔄	Budget to be reduced pending report to OLG.

New Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Ryde Civic Hub - International Design Competition	710,000	176,916	✗	Competition launched in January 2016. Submissions were able to be registered until 30 March 2016. Submissions will now be exhibited from 14 April till 5 May 2016. The community will vote on the submissions to select their preferred option which will then be selected as an entrant into stage two. The final three entrants into stage two will be selected by an independent judging panel. This project is identified as a potential carryover into 2016/17.

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Outdoor Advertising Development	74,905	43,260	🔄	Planning proposal preparation underway, lodgement anticipated in Q4.

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
West Ryde Community Facility - Project Management	224,998	24,862	✗	This project is identified as a potential carryover into 2016/17.

4. Catchment program

Managing, monitoring and maintaining water quality and reuse, our stormwater and natural waterways.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

4.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	90%		9 of 10 milestones completed YTD.

4.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-21,000	-119,000	
Expense	1,807,000	1,487,000	
Total Base Budget	1,786,000	1,368,000	

4.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Stormwater Asset Replacement Renewal	787,860	476,811		Two of three listings completed as well as pit program. Blaxland Rd delayed due to discussion with RMS whether scope includes drainage of State Road with contribution, possible carryover.
Stormwater Improvement Works Renewal	1,977,000	1,079,769		Local Flooding Improvement works possible carryover - Works at Quandong Reserve progressing but possibly not complete by end Qtr4 due to interruptions with creek flows, and civil components for Bill Mitchell Park water quality device delayed

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
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due to align with procurement of the device.

New Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
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Gladesville Litter Reduction Project	259,262	48,124	✗	Education program underway, Facility design complete, tender process extened, works likley to commence in 2016/17 requiring carryover of grant funding.
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Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
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Water Quality & Riparian Improvements	220,000	171,394	✓	Creek restoration at Jim Walsh Park at practical completion with contractor invoicing being finalised.
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5. Centres and Neighbourhood program

Developing, delivering, maintaining and managing all our public domain infrastructure, facilities and place management.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

5.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	93%		27 of 29 milestones completed YTD.

5.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-7,000	-36,000	
Expense	2,898,000	2,330,000	
Total Base Budget	2,891,000	2,294,000	

5.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Neighbourhood Centre Renewal	160,550	91,760		The works in Allars St Centre will commence within the next month. Some funds may be required to be carried over into 2016/17 to allow for the completion of the works.
Town Centre Upgrade Renewal	4,595,517	1,101,746		Works on Rowe Street continue and are on track for completion in early August. Carryover to 2016/17 is required for the completion of the works.

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Footpath Upgrade - Byfield St Macq Park	700,000	105,000	✗	The Tender for this project closes on 26 April 2016. Delays have occurred in commencing the foot path construction due to an amendment to the design/ scope resulting from development activity/DAs on private land. The project has a 6-8 week program - Carry over of funds will be required
Ped Acces & Mobility Plan - Macq Park	100,000	52,555	🔄	
Gladesville Clocktower Monument Conservation	10,000	0	🔄	The consultant has been appointed and the project will be completed by 30 June.
Shared Path Signage	50,000	8,962	🔄	The signs were installed in January and the line marking has been commissioned and will be completed by 30 June.
Street Tree Planting in Byfield Street Macquarie Park	50,000	7,500	✗	The Tender for this project closes on 26 April 2016. Delays have occurred in commencing the foot path construction due to an amendment to the design/ scope resulting from development activity/DAs on private land. The project has a 6-8 week program - Carry over of funds will be required.
New Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Lighting & CCTV in Eastwood - Safer Streets Program	200,000	55,564	🔄	Lighting installed and Installation of CCTV has begun. This project is on track for completion.

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Footpath Upgrade Delhi Rd	569,386	459,446	🔄	Work will continue in Q4 to resolve/ complete the paving around the service pits. The final component of the project is tree planting.

6. Library program

Delivering all our library services.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

6.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		16 of 16 milestones completed YTD.
No. of library loans per capita (combined Ryde/Hunters Hill population is utilised)	>= 8.1	5.4		Q3 = 1.82
No. of visits to the library annually	>= 900,000	688,932		Q3 result 225,326. Four day closure for Easter in March has impacted on quarter figures. Slight decline in visits over the year.
% external customers satisfied with quality of service	>= 0%	NA		

6.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-836,000	-1,001,000	
Expense	3,814,000	3,584,000	
Total Base Budget	2,978,000	2,583,000	

6.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Community Buildings Renewals - Libraries	360,972	293,103	🔄	Installation of Curiosity Cabinet on 27 April will complete the project.
Library Books	439,676	314,960	🔄	Annual purchase of books continues with orders placed to expend the annual budget.
Digital enhancement for Libraries	36,300	20,688	✗	Ongoing work, with pilot for public internet and printing/booking systems underway. This project is identified as a potential carryover into 2016/17.

7. Governance and Civic program

Supporting our mayor and councillors; through council process and civic events; and providing guidance on governance to support other areas of council.

Key: 🟢 On track ✖ Action required ✔ Complete ⊖ Not started ⊗ Cancelled ▶ Deferred

7.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	-	NA	
Number of known breaches of statutory/council policy requirements	<= 0	0	🟢	
% of Councillor requests responded to within agreed service standard	>= 90%	90%	🟢	

7.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-4,000	-4,000	
Expense	2,994,000	2,929,000	
Total Base Budget	2,991,000	2,925,000	

8. Customer and Community Relations program

Engaging with our community, all media and community relations, branding and marketing our city and developing and managing all our customer services.

Key: 🟢 On track ❌ Action required ✅ Complete ⊖ Not started ⚪ Cancelled ➡ Deferred

8.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	67%	❌	2 of 3 milestones completed YTD.
% of Calls to the Customer Call Centre Resolved at the first point of contact	>= 85%	75%	❌	With ongoing reductions in the Duty Officer availability, this has caused an increase in messages taken. New staff members require more training and lack the knowledge to handle some enquiries.

8.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-11,000	-10,000	
Expense	2,493,000	2,129,000	
Total Base Budget	2,482,000	2,119,000	

8.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Community Forums	30,000	1,075	🔄	First of three forums to occur at Blenheim Park Saturday 30 April 2016.

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Web Content Management System	72,426	61,370	✓	Project complete. Minor change requests as required added after project completion.

9. Community and Cultural program

Managing all community services, community development, community buildings and events and driving cultural development.

Key: On track Action required Complete Not started Cancelled Deferred

9.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	-	NA	
No. of home modification jobs completed	>= 550	374		Promotions have started as indicated in Q3 this service will meet its targets at the end of Q4.
No. of people attending key events and programs conducted by CoR	>= 100,000	104,710		Q3 total = 10,100 Citizen of the Year Awards & Citizenship Ceremony - 150 Australia Day Family concert – 8,000 February Citizenship Ceremony – 250 Cinema in the Park, Morrison Bay – 400 Cinema in the Park, Macquarie University – 200 Cinema in the Park, Yamble Reserve – 500 Cinema in the Park, Eastwood Plaza – 200 Harmony Day – 400
% capacity of leased halls booked (capacity based on 8 hour booking per day)	>= 60%	69%		
% capacity of meeting rooms booked (capacity based on 8 hour booking per day)	>= 45%	66%		

9.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-1,189,000	-1,444,000	
Expense	3,261,000	2,826,000	
Total Base Budget	2,071,000	1,382,000	

9.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Community Buildings Renewal	354,682	168,184	✗	1) Willandra Refurbishment – Stage 2. Conservation planning & reporting work has taken place. The project has been deferred due to a rising damp issue and Council is currently seeking a report from the architect. 2) Hazmat Reporting and Remediation – Stage 2. North Ryde Community Aid – In progress. Eastwood Town Hall – This project is identified as a potential carryover into 2016/17. Lions Park Hall – Complete. Eastwood Community Hall – Complete. 3) North Ryde Meeting Room - In Progress 4) Marsfield Community Hall Upgrade - Complete. 5) Youth Hub Kitchen Upgrade - This project is identified as a potential carryover into 2016/17. 6) Artwork Hanging Rails - This project is identified as a potential carryover into 2016/17.
Ryde Youth Theatre Group	64,298	41,836	🔄	The draft Business Plan has been completed. The report on the future of the theatre and funding options will be presented to Council early in 2016/17.
Ryde Remembers - ANZAC	53,347	14,741	🔄	Ryde Remembers Commemorative Service and Launch of Touchscreen Directory Kiosk Friday 22 April 2016.
Hungry for Art	20,000	71	🔄	Festival on track for delivery mid 2016.

10. Risk Management program

Managing all legal services, procurement and internal auditing, assessing and managing business continuity, risk and disaster management.

Key: 🟢 On track ❌ Action required ✅ Complete ⊖ Not started ⚪ Cancelled ➡ Deferred

10.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	🟢	1 of 1 milestones completed YTD.

10.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-126,000	-217,000	
Expense	2,442,000	2,214,000	
Total Base Budget	2,316,000	1,997,000	

10.3. PROJECTS

New Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Work Health and Safety Framework documentation	61,002	60,680	✅	

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Procurement Framework Review (Outcomes of EY Review)	29,500	6,000	🟢	Progress has been made on this project in last quarter. This has

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
				included the engagement of additional assistance in the implementation of the procurement strategy, procurement planning templates and the consolidation of individual procurement procedures incorporating a greater level of risk based decisions. The additional assistance has been engaged in early April and is now engaged in providing this assistance for the project.

11. Paths and Cycleways program

Developing, managing and maintaining our footpaths and cycleways.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

11.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		20 of 20 milestones completed YTD.

11.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-42,000		
Expense	1,593,000	1,188,000	
Total Base Budget	1,551,000	1,188,000	

11.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Footpath Construction Renewal	487,000	436,939		Major locations of Victoria & Meadowbank Park cycleway done, with condition based repairs done in locations across the City.
Cycleways Construction - Expansion	271,000	67,016		Extra projects included based on RMS grant funding with construction programmed for Q4.
Footpath Construction Expansion	1,184,439	588,580		12 of 21 listings + two carryovers complete. Winbourne deferred to be done in conjunction with Road Kerb program work,

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
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carryover will be required.

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
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Footpath construction Plassey Rd	326,055	400,378	✓	Transactions incorrectly costed to project require transfer to other footpath listings.
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12. Environmental program

Monitoring and managing our environmental performance, developing environmental policy and making our community aware of environmental impact.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

12.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	90%		7 of 7 milestones completed YTD.

12.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-7,000	-3,000	
Expense	296,000	216,000	
Total Base Budget	289,000	212,000	

12.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Waste - to - Art	42,450	14,375		2014/15 project was completed as per schedule in September 2015 from carry-over previous year. The 2015/16 project has commenced and is expected to be completed in September 2016. The project normally bridges financial years to align with other art events to avoid clashes and to maximise benefits. Unexpended and committed funding (contract let) from this year's budget to carry-over into 2016/17 as usual.

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Lighting Upgrade - Council Facilities	159,347	162,190	✓	This was a two year project and has been completed. Stage 1 - Op Centre and Stage 1 of Civic Centre was completed in 14/15. Stage 2 - West Ryde Library and Stage 2 of Civic Centre was completed this financial year.

13. Strategic City program

Providing strategic direction and planning; and managing the reporting of our corporate performance.

Key: 🟢 On track ❌ Action required ✅ Complete ⊖ Not started ⚪ Cancelled ➡ Deferred

13.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	-	NA	

13.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-10,000		
Expense	308,000	237,000	
Total Base Budget	298,000	237,000	

14. Land Use Planning program

Planning, delivering and managing our land and urban design and enhancing and informing on our heritage.

Key: 🟢 On track ❌ Action required ✅ Complete ⊖ Not started ⚪ Cancelled ➡ Deferred

14.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	70%	❌	7 of 10 milestones completed YTD.

14.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-92,000	-83,000	
Expense	884,000	845,000	
Total Base Budget	792,000	762,000	

14.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Transport Management Association	200,000	200,000	✅	
Heritage Grants Scheme	20,000	7,500	🟢	Two applications were approved this quarter.

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Section 94 Contribution Plan	32,111	1,126	🔄	At this stage the majority of work on the development of the new plan has been done by staff. A new project is proposed in 2016/17 for the new plan; the proposed budget is \$100,000.
Electronic Development Assessment Project	129,616	7,702	🔄	Remaining works will be significantly under budget. Approx \$100,000 will be returned to General Revenue.
Affordable Housing Policy	9,287	8,569	✓	The Draft Affordable Housing Policy was adopted by Council in April 2016.

15. Traffic & Transport program

Managing our transport, traffic and car parking; developing sustainable transport options.

Key: 🔄 On track ✖ Action required ✔ Complete ⊖ Not started ⊗ Cancelled ▶ Deferred

15.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	🔄	20 of 20 milestones completed YTD.
No. of passengers transported by Top Ryder Community Bus Service	>= 35000	30,547	🔄	Q3 passenger numbers 10,194 trending better than annual target. On track to exceed target.

15.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-538,000	-820,000	
Expense	779,000	858,000	
Total Base Budget	241,000	37,000	

15.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Car Park Renewal	165,000	30,393	🔄	Glen St works underway.
Pedestrian Accessibility & Mobility Plan	60,000	19,150	🔄	The PAMP has been approved for exhibition, which will occur in Q4.

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Shop Ryder Community Bus Service	150,000	126,531	🔄	On track and on budget.
Road Safety Plan	200,000	9,031	🔄	Road Safety Plan has been finalised and endorsed by Council for implementation in 2016/17 financial year. Plan & Mobile speed boards \$80,000.
Bus Shelters - new	60,000	11,113	🔄	Shelter under manufacture, installation in Q4. Designs for 2016/17 shelters in Q4.
Bus Stop DDA compliance	90,040	74,185	✓	20 locations complete.
Bus Stop Seats - new	33,770	32,907	✓	
Traffic Calming Devices	471,143	333,871	🔄	
Traffic Facilities Khartoum and Waterloo	314,745	88,794	▶▶	Design complete and suspended while negotiations underway with TfNSW on potential bus priority lanes affecting the intersection.
PAMP Implementation Works - Central, East and West Wards	100,000	36,988	🔄	Gladesville Stage 1 works have been substantially completed. Both Macquarie Park and Eastwood works scheduled for completion in 2015/16 have substantially commenced and both are on track for completion this financial year.
Eastwood Transport Management and Access Plan 2008	255,000	53,250	🔄	Tender process complete, construction commences at the end of Q3.
Pittwater Road #214 to Rene Street - Traffic Calming and associated Road and Drainage Works	250,000	211,492	✓	

New Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Morrison Road LATM	624,000	93,864	✗	Community consultation of design details required modifications, works deferred to Q4, possible carryover.

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Meadowbank/Gladesville Traffic Study	53,855	13,713	✓	Agreed with RMS to apply to supplement Morrison Rd LATM.

16. Economic Development program

Business sector and economic development.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

16.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		15 of 15 milestones completed YTD.

16.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-4,000	-3,000	
Expense	122,000	75,000	
Total Base Budget	118,000	72,000	

16.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Economic Development Plan Implementation	56,207	34,671		Expenditure on the Ec Dev Program is slightly under budget due to a staff vacancy and resourcing the program.
Implementation-Macq Park Marketing Plan	50,000	8,445		Expenditure on this Program is slightly under budget due to a staff vacancy and resourcing the program.
Centres Activation Program (Town and Neighbourhood Centres)	150,000	12,564		This project funds the Neighbourhood Activation Officer.

New Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Night Time Economy	\$20,00	0	🔄	The project brief was distributed through a selective quotation process on 26 April, with submissions closing 23 May. It is anticipated the project will commence mid-June and be reported back to Council by the end of Quarter 3. Project has been identified as a budget carryover.

17. Organisational Development program

Addressing workforce planning, driving culture and performance, assessing process efficiency and overseeing all corporate communications.

Key: 🟢 On track 🛑 Action required ✅ Complete ⊖ Not started 🚫 Cancelled ➡ Deferred

17.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	-	NA	

17.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-4,000	-11,000	
Expense	226,000	220,000	
Total Base Budget	222,000	210,000	

18. Foreshore program

Managing all aspects of our foreshore.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

18.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		8 of 8 milestones completed YTD.

18.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income			
Expense	62,000	72,000	
Total Base Budget	62,000	72,000	

18.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Seawalls/Retaining Walls Refurbishment	1,098,786	452,643		

19. Regulatory program

Delivering all our regulatory assessments and activities, including building regulations, environmental regulations, road, parking and footpath enforcement and animal management.

Key: 🟢 On track ✖ Action required ✔ Complete ⊖ Not started ⦿ Cancelled ▶▶ Deferred

19.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	-	NA	
No. of food premises inspections	>= 1000	380	✖	77 food premises inspected this quarter. Priority was given to increased number of building referrals. Number of food premises inspected behind schedule. Increased priority to be given in Qrt 4 to more food shop premises to achieve revised target of 850 shops.
Total development value of approved development applications (in \$million - cumulative)	>= \$0	\$1.4 billion	🟢	Q3 = 148,000,000
Mean number of DAs processed per person	>= 57	19.7	🟢	Cumulative result 66.5 - target achieved with one quarter remaining.
DA assessment time (days) - against the Group 3 benchmark (Mean Gross Assessment Time**)	<= 95	90	🟢	
No. of DAs in each category - residential	>= 0	57	🟢	
No. of DAs in each category - single new dwelling	>= 0	52	🟢	
No. of DAs in each category - commercial, retail, office	>= 0	27	🟢	
Total no. of DAs received	>= 0	202	🟢	

Measure	2015/2016 Target	YTD Progress	Status	Comment
Total no. of DAs determined	>= 0	187	🟢	
Mean gross DA determination times: Residential alterations and additions (against 13-14 Group 3 Average) *Note all Service Unit Performance Indicators referring to Development Applications (DAs) include Section 96 Applications.	<= 77	62	🟢	
Mean gross DA determination times: Single new dwelling (against 13-14 Group 3 Average) *Note all Service Unit Performance Indicators referring to Development Applications (DAs) include Section 96 Applications.	<= 105	96	🟢	
Mean gross DA determination times: Commercial, retail, office (against 13-14 Group 3 Average) *Note all Service Unit Performance Indicators referring to Development Applications (DAs) include Section 96 Applications.	<= 91	90	🟢	

19.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-6,190,000	-8,224,000	
Expense	6,213,000	5,516,000	
Total Base Budget	23,000	-2,709,000	

20. Waste and Recycling program

Managing our domestic and commercial waste services, educating on and facilitating recycling and disposal services.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

20.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		24 of 24 milestones completed YTD.

20.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-18,246,000	-19,542,000	
Expense	12,761,000	9,826,000	
Total Base Budget	-5,485,000	-9,716,000	

20.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Old Landfill Sites Subsidence Program	200,000	210,897		
Home Waste & Sustainability	67,000	36,128		On track. Final reassessments are being completed for this year.
Porters Creek Precinct	600,000	272,550		Budget to be reduced pending finalisation of land acquisition.

Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Living on the Block - Managing Household Cleanup	116,928	64,048	✗	This project is identified as a potential carryover into 2016/17.
Implement waste education campaign and branding	48,256	64,427	✓	

21. Internal Corporate Services program

Developing and managing our information, records and corporate knowledge; implementing information technology, communications, business, financial and HR infrastructure and services. Managing our fleet and plant; planning and developing assets; all project management and administrative support.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

21.1. PERFORMANCE INDICATORS

Measure	2015/2016 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	75%		3 of 4 milestones completed YTD.
% return on investment over the standard investment benchmark (ie. Bank Bill Swap Reference Rate (Australian financial market) - BBSW)	>= 0.85%	1.04%		

21.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-59,115,000	-62,310,000	
Expense	7,725,000	4,989,000	
Total Base Budget	-51,390,000	-57,320,000	

21.3. PROJECTS

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Information Technology Renewals	698,100	311,012		Heavy project workload was around Office/Data Centre Move in Q3. IT Security Phishing Awareness program was launched in

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
				Q3 which had yielded around 60 users being diverted to additional training. Worked closely with Governance, Risk & Audit undertook IT Asset Verification Audit. Payment Gateway/Portal implementation timeframe being reviewed due to the departure of CFO and the technical due diligence requirement by the Acting CFO. Carried over budget of \$200k likely to occur after Q4. Mobility application development for Health & Building inspectors has encountered technical hurdle which will likely cause implementation delay. Likely to be carried over to 2016/17. Asset management data ownerships and processes reviewed which would yield enhanced asset management reporting quality.
TechOne Enhancements	314,504	73,595	▶▶	Seven projects have been completed so far. Six projects are still to be completed in 2016/17. All outstanding projects will be reassessed upon to the appointment of CFO and the results of amalgamation. Funding for this project is required to be carried forward to 2016/17.
Plant & Fleet Purchases	2,750,000	2,168,833	↻	On track for completion in Q4.
Works & Assets System Manual	40,000	12,500	↻	Draft manual being reviewed.
Fit for the Future	311,846	137,365	↻	The City of Ryde lodged its submission in response to the State Government's merger proposal on Sunday 28 February 2016. The appointed Delegate will examine the merger proposal and all submissions and produce a report. The report of the Delegate will go to the Minister for Local Government as well as the independent Local Government Boundaries Commission for comment. The State Government project a decision will be made by mid 2016.
Fit for the Future Action Plan Implementation	150,000	0	⊖	

Approved Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Fit for the Future Strategic Asset Management Capability	100,000	0	⊖	
CSO Reporting Systemisation	50,000	6,500	▶▶	This project will be reassessed upon to the appointment of CFO and the results of amalgamation. Funding for this project is required to be carried forward to 2016/17.
Integrated Field Connectivity	50,000	7,500	↻	Delays experienced with engagement of suitable App Developer.
New Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
Organisational Review	1,750,000	340,166	✗	Lease negotiations complete, terms, conditions and fitout inclusions agreed. heads of agreement and lease signed as per the scheduled dates. Site Services and IT due diligence also completed. Move date to North Ryde office scheduled for 13 May 2016 with first day of operations to commence from North Ryde office on Monday 16 May 2016. This project is identified as a potential carryover into 2016/17.
Carryover Projects	2015/2016 Budget \$	YTD Actual \$	Status	Comment
GPIMS - System Development	40,038	15,856	↻	Project delivered in parallel with Integrated Field Connectivity development.

Appendix A – Reserve Listing Report

Natural Account	Description	15/16 Opening Balance	Budget To Reserve	Budget From Reserve	15/16 Budget Result	Review To Reserve	Review From Reserve	15/16 Review Result
93001 - Internally Restricted Revenues								
8301	Stockland Creche Contribution Voluntary Planning Agreement	223,038.36		-223,038.00	0.36			0.36
8302	Reserve	7,667,415.31	2,085,316.00	-455,000.00	9,297,731.31		-212,625.00	9,085,106.31
8303	Accommodation Reserve		12,500,000.00	-264,250.00	12,235,750.00	4,234,270.00	-4,234,270.00	12,235,750.00
8304	Asset Replacement Reserve	33,329,274.69	5,192,590.00	-24,933,249.00	13,588,615.69		-1,744,271.00	11,844,344.69
8305	Plant Replacement Reserve	2,873,126.86	3,339,670.00	-3,537,970.00	2,674,826.86			2,674,826.86
	Ryde Aquatic Leisure Centre							
8306	Reserve	2,849,980.54	4,086,800.00	-4,329,620.00	2,607,160.54	943,675.00	-943,675.00	2,607,160.54
8307	Financial Security Reserve	3,437,878.13			3,437,878.13	877,637.00		4,315,515.13
8308	Public Art Reserve	528.00			528.00			528.00
8309	Council Election Reserve	458,306.27	75,000.00		533,306.27			533,306.27
8310	Risk Rebate Reserve	79,718.11		-20,000.00	59,718.11			59,718.11
8311	Investment Property Reserve	14,405,560.15		-1,580,184.00	12,825,376.15		325,000.00	13,150,376.15
	Civic Precinct Redevelopment							
8312	Reserve	947,392.85		-648,734.00	298,658.85			298,658.85
8313	Community Grants Reserve	89,500.00		-89,500.00				
8314	Carryover Works Reserve	872,829.23	-61,328.00	-811,502.00	-0.77			-0.77
	Merger and Transition							
8317	Reserve					4,858,734.30		4,858,734.30
8318	Porters Creek Reserve	199,348.89			199,348.89			199,348.89
8319	Insurance Fluctuation Reserve	751,487.62		-10,000.00	741,487.62		-110,000.00	631,487.62
	OHS & Injury Management							
8320	Reserve	215,751.55		-61,000.00	154,751.55			154,751.55
8321	Public Domain Plan Reserve	138,602.00			138,602.00			138,602.00
8322	Planning Proposal Reserve	169,378.38			169,378.38			169,378.38
	Macquarie University VPA							
8323	Reserve	273,053.67			273,053.67			273,053.67
8324	Fit For The Future Reserve	2,711,846.30	2,250,000.00	-603,112.00	4,358,734.30		-4,358,734.30	0
	Infrastructure Special Rate							
8382	Reserve		2,346,300.00	-2,346,300.00		16,300.00	32.00	16,332.00
Total Internally Restricted Revenues		71,694,016.91	31,814,348.00	-39,913,459.00	63,594,905.91	10,930,616.30	-11,278,543.30	63,246,978.91

Appendix A – Reserve Listing Report

93002 - Internally Restricted Liabilities							
8327	Employee Leave Entitlements Reserve	2,456,221.45			2,456,221.45		2,456,221.45
8328	Refundable Deposits Reserves	9,322,874.13			9,322,874.13		9,322,874.13
8329	Interest on Refundable Deposits Reserve	377,366.19			377,366.19		377,366.19
Total Internally Restricted Liabilities		12,156,461.77			12,156,461.77		12,156,461.77
93003 - Section 94 Contribution Reserves							
8351	Community & Cultural Facilities Reserve	5,831,438.57	5,847,653.00	-4,723,017.00	6,956,074.57	3,407,544.00	500.00
8352	Open Space & Recreation Facilities Reserve	19,970,687.88	15,331,732.00	-2,192,887.00	33,109,532.88	9,920,785.00	
8353	Roads & Traffic Management Facilities Reserve	2,713,347.03	2,388,198.00	-4,142,826.00	958,719.03	1,118,705.00	
8354	Stormwater Management Facilities Reserve	6,609,668.38	582,544.00	-1,605,000.00	5,587,212.38	202,211.00	
8355	Section 94 Plan Administration Reserve	333,535.22	113,733.00	-338,741.00	108,527.22	39,906.00	
Total Section 94 Contribution Reserves		35,458,677.08	24,263,860.00	-13,002,471.00	46,720,066.08	14,689,151.00	500.00
93004 - Other External Restrictions							
8376	Domestic Waste Management Reserve	5,740,760.46	17,640,380.00	-18,993,250.00	4,387,890.46		170,000.00
8377	External Drainage Works Contribution Reserve	553,468.86			553,468.86		
8378	Macquarie Park Corridor Special Rate Reserve	1,146,146.34	1,332,180.00	-1,804,176.00	674,150.34		-415,300.00
8379	Stormwater Management Service Charge Reserve	747,783.56	1,008,100.00	-897,860.00	858,023.56		
8380	Sale of Roads Reserve						
8381	Affordable Housing	138,910.00		-138,910.00			

Appendix A – Reserve Listing Report

Contribution						
Total Other External Restrictions		8,327,069.22	19,980,660.00	-21,834,196.00	6,473,533.22	-245,300.00
6,228,233.22						
93005 - Unexpended Grants Reserves						
8401	U/Exp Grant - Home Modification & Maintenance	157,747.28	423,020.00	-429,890.00	150,877.28	150,877.28
8403	U/Exp Grant - Volunteer Referral Agency	50,051.65	8,480.00		58,531.65	58,531.65
8404	U/Exp Grant - Library Local Priority	1,442.98	40,450.00	-1,443.00	40,449.98	40,449.98
8408	U/Exp Grant - Urban Sustain Program - Looking Glass Bay	49,563.00			49,563.00	49,563.00
8409	U/Exp Grant - Consolidated LEP for Ryde					
8413	U/Exp Grant -Sydney North/Sydney West Tussock Paspalum 06/11	8,633.95		-8,634.00	-0.05	-0.05
8415	U/Exp Grant - Buffalo Creek - (SQID)					
8418	U/Exp Grant - Macquarie Park Master Plan	30,000.00			30,000.00	30,000.00
8426	U/Exp Grant - Noxious Weeds Management					
8429	U/Exp Grant - NSW Sport Regrading & Levelling					
8432	U/Exp Grant - Eastwood Floodplain Risk					
8433	U/Exp Grant - Liberty Swing Dunbar Park	7,763.13			7,763.13	7,763.13
8434	U/Exp Grant - Sport Development Program	542.76			542.76	542.76
8435	U/Exp Grant - WASIP	39,640.86		-10,000.00	29,640.86	29,640.86
8437	U/Exp Grant - Playing Field Lighting Upgrade					
8438	U/Exp Grant - Parramatta River Catchments Floodplain	2,918.72			2,918.72	2,918.72
8439	U/Exp Grant - Vacation Care Program Grant	5,253.73			5,253.73	5,253.73
8440	U/Exp Grant - Crime	11,303.32	8,697.00	-20,000.00	0.32	0.32

Appendix A – Reserve Listing Report

	Prevention Plan Grant					
8443	U/Exp Grant - Curzon St/ Smith St Pedestrian (RTA)	765.05			765.05	765.05
8446	U/Exp Grant - Vimiera Road Traffic Facilities Renew (RTA)	1,959.22			1,959.22	1,959.22
8447	U/Exp Grant - M2 Advertising Public Benefit (RMS)	35,722.02			35,722.02	35,722.02
8450	U/Exp Grant - Meadowbank/Gladesville Traffic Study					
8451	U/Exp Grant - Rowe St Eastwood Traffic Calming	9,725.16			9,725.16	9,725.16
8455	U/Exp Grant - Planning for Ageing Population	4,560.00			4,560.00	4,560.00
8456	U/Exp Grant - No Littering - Eastwood					
8457	U/Exp Grant - Diving Blocks					
8458	U/Exp Grant - Macquarie Park - Property	6,000,000.10	-6,000,000.00		0.10	0.10
8459	U/Exp Grant - Restoring Blue Gum High in Denistone Park	2,000.00	-2,000.00			
8460	U/Exp Grant - Restoring Blue Gum High in Darvall Park	1,245.41	-1,245.00		0.41	0.41
8461	U/Exp Grant - Better Waste & Recycling Fund	214,010.43	259,261.77	-454,746.00	18,526.20	18,526.20
8462	U/Exp Grant - Agincourt and Balaclava Rd TCS	8,039.11			8,039.11	8,039.11
8463	U/Exp Grant - Ivan Hoe Estate Collective Impact	20,000.00			20,000.00	20,000.00
8464	U/Exp Grant - CDAT	3,100.00			3,100.00	3,100.00
8465	U/Exp Grant - Blaxland Road SUP – Stage 3 (RMS)	3,463.39			3,463.39	3,463.39
8466	U/Exp Loan - LIRS Phase 1	71,774.82	-71,775.00		-0.18	-0.18
8467	U/Exp Loan - LIRS Phase 2	1,273,536.00	-1,273,536.00			
8468	U/Exp Grant - Ryde Remembers (ANZAC)	19,922.59	-19,923.00		-0.41	-0.41
	Total Unexpended Grants Reserves	8,034,684.68	648,210.77	-8,201,494.00	481,401.45	481,401.45
Internal Loans						

Appendix A – Reserve Listing Report

8901	Internal Loan - RALC Reserve	-2,711,156.48	709,430.00	-295,320.00	-2,297,046.48		-2,297,046.48	
	Total Internal Loans	-2,711,156.48	709,430.00	-295,320.00	-2,297,046.48		-2,297,046.48	
TOTAL RESERVES		132,959,753.18	77,416,508.77	-83,246,940.00	127,129,321.95	25,619,767.30	-11,523,343.30	141,225,745.95
	Net Transfer			-5,830,431.23	-5,830,431.23	14,096,424.00		8,265,992.77

Appendix B – 2015/16 Quarterly Changes Report

			<i>Approved Budget 2015/2016</i>	<i>Actual 2015/2016</i>	<i>Proposed Changes 2015/2016</i>	<i>Comments</i>
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Organisational Development program

2211124 Health and Wellbeing	Op Exp	7,630	13,000	7,000	Increased staff usage has meant a higher subscription cost and hence the need for additional funding. This will be reviewed annually.
Total Organisational Development program				7,000	

Risk Management program

1611211 Risk Management	Op Inc	(74,120)	(1,800)	70,000	Transfer to WHS Development and Management program.
1611139 Internal Audit	Op Exp	38,850	50,664	20,000	As requested by the Audit and Risk Committee to budget for external IA consultant.
1611211 Risk Management	Op Exp	50,130	142,355	110,000	Expected settlement for Public Liability claims incurred in previous years being funded from the Insurance Fluctuation Reserve.
4410003 Stores Management OPEX	Op Exp	35,780		(2,120)	Redistribution of SRV Funds - Maintenance.
4410003 Stores Management OPEX	Op Exp	400,850	184,675	(1,140)	Redistribution of SRV Funds - Maintenance.
1611211 Risk Management	From Res			(110,000)	Expected settlement for Public Liability claims incurred in previous years being funded from the Insurance Fluctuation Reserve.
4410003 Stores Management OPEX	From Res	(3,260)		3,260	Redistribution of SRV Funds - Maintenance.
Total Risk Management program				90,000	

Appendix B – 2015/16 Quarterly Changes Report

Community and Cultural program

5555014	Income - Community Buildings - Leased	Op Inc	(171,030)	(233,094)	(70,522)	Adjustment to reflect rental income collected to date.
5554014	Maint - Community Buildings - Leased	Op Exp	337,170	174,763	(25,640)	Redistribution of SRV Funds - Maintenance.
5554101	Maint - Community Buildings - Hired	Op Exp	369,970	69,516	(25,640)	Redistribution of SRV Funds - Maintenance.
5554014	Maint - Community Buildings - Leased	From Res	(25,640)		25,640	Redistribution of SRV Funds - Maintenance.
5554101	Maint - Community Buildings - Hired	From Res	(25,640)		25,640	Redistribution of SRV Funds - Maintenance.
Total Community and Cultural program					(70,522)	

Customer and Community Relations program

6430699	Events Strategy	NCP Exp			50,000	Budget moved from Intranet Upgrade as required per Council Resolution dated 26th May 2015
Total Customer and Community Relations program					50,000	

Open Space, Sport & Recreation program

5555104	Income - Parks Buildings	Op Inc	(127,150)	(168,913)	(50,000)	Adjustment to reflect additional income received.
7711178	Sports & Recreation Income	Op Inc	(419,170)	(261,303)	(100,000)	Increased income due to additional hires.
5554104	Maint - Parks Buildings	Op Exp	922,610	255,010	(12,820)	Redistribution of SRV Funds - Maintenance.

Appendix B – 2015/16 Quarterly Changes Report

7411443	Bush Regeneration Various	Op Exp	22,370		(1,370)	Redistribution of SRV Funds - Maintenance.
7411443	Bush Regeneration Various	Op Exp	407,480	3,025	(2,550)	Redistribution of SRV Funds - Maintenance.
7554116	Maint - Street Trees	Op Exp	811,260	749,294	277,710	The review of the Tree D.C.P & Internal SLA has increased the level of proactive works.
7754110	Maint - Passive Parks & Streetscapes	Op Exp	1,240,160	497,013	77,710	Redistribution of SRV Funds - Maintenance.
7754114	Maint - Sportsgrounds, Parks & Gardens	Op Exp	3,064,880	735,961	(13,060)	Redistribution of SRV Funds - Maintenance.
7811494	Loan Borrowings - Surf Attraction Equipment RALC	Op Exp	53,080	38,764	43,772	Break cost for early repayment of external loan.
7811494	Loan Borrowings - Surf Attraction Equipment RALC	Op Exp	153,900	153,896	899,903	Early repayment of external loan.
7811494	Loan Borrowings - Surf Attraction Equipment RALC	Op Exp	(153,900)		(899,903)	Early repayment of external loan.
4130706	Review of Sport and Recreation Plan	NCP Exp	12,000		10,000	Budget transfers from Land Information Systems Administration.
7430300	Protecting Biodiversity in Ryde	NCP Exp	90,710		(12,000)	Transfer to Blue Gum High in Darvall Park to complete project.
7430630	Restoring Blue Gum High in Darvall Park	NCP Exp	1,245		12,000	Transfer from Protecting Diversity from Ryde to complete missing part of grant funded walking trail and signage to extinguish grant.
7740941	ELS Hall Park #1 - Synthetic Surface	Cap Exp	991,441		715,688	Reallocation of Budget from Synthetic Sport Surface Action Plan to ELS Hall Park No1 as per Council Resolution Meeting No 21/15 on 15/12/2015
7741802	Synthetic Sports Surface Action Plan	Cap Exp	1,400,000		(1,115,688)	Reallocation of Budget \$716k -ELS Hall Park No1 & \$400k Marsfield Cricket Wicket as per Council Resolution Meeting No 21/15 on 15/12/2015
7742332	Marsfield Park - Cricket Wicket	Cap Exp			400,000	Reallocation of Budget from Synthetic Sports Surface Action Plan to Marsfield Cricket Wicket as per Council Resolution dated 15/12/2015.
7750012	Sportsfield Upgrade & Renewal	Cap Exp	808,464	488,524	140,000	Transfer of savings made from Morrison Bay Project in the Sportsfield Floodlighting Expansion Cluster to fund Meadowbank Park

Appendix B – 2015/16 Quarterly Changes Report

						works.
7751011	Sportsfield Floodlighting Expansion	Cap Exp	374,502	55,639	(140,000)	Transfer of Savings made from Morrison Bay Project to fund Meadowbank Park works in the Sportsfield Upgrade & Renewal.
5554104	Maint - Parks Buildings	From Res	(12,820)		12,820	Redistribution of SRV Funds - Maintenance.
7411443	Bush Regeneration Various	From Res	(3,920)		3,920	Redistribution of SRV Funds - Maintenance.
7430300	Protecting Biodiversity in Ryde	From Res	(50,000)	(90,710)	12,000	Transfer to Blue Gum High in Darvall Park to complete project.
7430630	Restoring Blue Gum High in Darvall Park	From Res			(12,000)	Savings from Protecting Diversity in Ryde transferred to this project to fund completion of this project and extinguish grant.
7554116	Maint - Street Trees	From Res	(9,790)		(77,710)	Redistribution of SRV Funds - Maintenance.
7740941	ELS Hall Park #1 - Synthetic Surface	From Res			(715,688)	Reallocation of Budget from Synthetic Sport Surface Action Plan to ELS Hall Park No1 as per Council Resolution Meeting No 21/15 on 15/12/2015.
7741802	Synthetic Sports Surface Action Plan	From Res	(1,400,000)		1,115,688	Reallocation of Budget \$716k -ELS Hall Park No1 & \$400k Marsfield Cricket Wicket as per Council Resolution Meeting No 21/15 on 15/12/2015.
7742332	Marsfield Park - Cricket Wicket	From Res			(400,000)	Reallocation of Budget from Synthetic Sports Surface Action Plan to Marsfield Cricket Wicket as per Council Resolution Meeting No 21/15 on 15/12/2015.
7750012	Sportsfield Upgrade & Renewal	From Res	(395,019)		(140,000)	Transfer of savings made from Morrison Bay Project in the Sportsfield Floodlighting Expansion Cluster to fund Meadowbank Park works.
7751011	Sportsfield Floodlighting Expansion	From Res	(100,000)		140,000	Transfer of Savings made from Morrison Bay Project to fund Meadowbank Park works in the Sportsfield Upgrade & Renewal.
7754110	Maint - Passive Parks & Streetscapes	From Res	(9,790)		(77,710)	Redistribution of SRV Funds - Maintenance.
7754114	Maint - Sportsgrounds, Parks & Gardens	From Res	(13,060)		13,060	Redistribution of SRV Funds - Maintenance.



Appendix B – 2015/16 Quarterly Changes Report

7811494 Loan Borrowings - Surf Attraction Equipment RALC	From Res			(943,675)	Funding for early repayment of external loan.
Total Open Space, Sport & Recreation program				(839,903)	

Centres and Neighbourhood program

4111172 Neighbourhood Centres	Op Exp	65,430		(10,000)	Budget transfers to fund Night Time Economy.
4754023 Maint - Town Centre & Public Domain	Op Exp	159,790	7,642	77,710	Redistribution of SRV Funds - Maintenance.
5554017 Maint - Toilet Blocks - excl sportsfields	Op Exp	121,030		(41,030)	Redistribution of SRV Funds - Maintenance.
4140791 Public Domain Upgrade Waterloo Rd	Cap Exp			300	Approved budget increased to cover actual expenditure. Funds sourced from Macquarie Park special rate levy.
4140815 Ped Acces & Mobility Plan - Macquarie Park	Cap Exp	100,000		15,000	Move funds from next year's PAMP works allocation for Macquarie Park to fund shortfall due to design complexity, traffic control costs and after hour's rates. It has been approved by Place Manager, Major Centres.
4150023 Town Centre Upgrade implementation - Renewal	Cap Exp	4,823,017	1,485,242	(500)	Transfer from Public Art to the main project.
4140791 Public Domain Upgrade Waterloo Rd	From Res			(300)	Approved budget increased to cover actual expenditure. Funds sourced from Macquarie Park special rate levy.
4140815 Ped Acces & Mobility Plan - Macquarie Park	From Res	(100,000)		(15,000)	Revised budget approved by Place Manager, Major Centres.
4150023 Town Centre Upgrade implementation - Renewal	From Res	(4,823,017)		500	Transfer from Public Art to the main project.
4754023 Maint - Town Centre & Public Domain	From Res	(9,790)		(77,710)	Redistribution of SRV Funds - Maintenance.
5554017 Maint - Toilet Blocks - excl sportsfields	From Res	(41,030)		41,030	Redistribution of SRV Funds - Maintenance.
Total Centres and Neighbourhood program				(10,000)	

Appendix B – 2015/16 Quarterly Changes Report

Library program

7054026	Maint - Community Buildings - Libraries	Op Exp	333,260	197,511	(12,820)	Redistribution of SRV Funds - Maintenance.
7054026	Maint - Community Buildings - Libraries	From Res	(12,820)		12,820	Redistribution of SRV Funds - Maintenance.
Total Library program						

Internal Corporate Services program

1211142	Investment Income	Op Inc	(1,482,480)		(1,000,000)	Additional interest received on Section 94.
1211142	Investment Income	Op Inc	(383,830)	(904,961)	(200,000)	Additional interest income received.
1211142	Investment Income	Op Inc		(899,257)	(877,637)	CBA Settlement Oasis.
1311025	Business Rates	Op Inc	(13,932,980)	(13,791,702)	140,200	Adjust budget to reflect the actual income received.
1311210	Residential Rates	Op Inc	(28,096,910)	(28,322,984)	(226,000)	Adjust budget to reflect the actual income received.
1311210	Residential Rates	Op Inc	810,370	711,364	(99,107)	Adjust budget to reflect the actual Pensioner Rebate paid.
1311552	Infrastructure Special Rate Levy	Op Inc	(2,346,300)	(2,362,611)	(16,300)	Adjust budget to reflect the actual SRV received.
2311001	WHS Development and Management	Op Inc	(30,840)	(100,000)	(70,000)	Transfer from Risk Management.
4610128	External Works OPEX	Op Inc	(38,220)	(118,256)	(50,000)	Increased income due to additional activities.
1111109	CS - Finance Controlled Items	Op Exp	86,680		(86,680)	Salaries and Wages savings to be brought to account.

Appendix B – 2015/16 Quarterly Changes Report

1211109	Finance Controlled Items	Op Exp	(100,000)		100,000	Salaries and Wages savings to be brought to account.
1311001	Rates & Revenue Administration	Op Exp	81,850		2,500	Additional costs for the mail-out letters to Pensioners as required by Centrelink.
1311001	Rates & Revenue Administration	Op Exp	44,600	35,384	4,320	Additional costs for the mail-out letters to Pensioners as required by Centrelink.
1311001	Rates & Revenue Administration	Op Exp	364,460	283,252	1,500	Additional costs for staff processing Pensioners Forms as required by Centrelink.
1311001	Rates & Revenue Administration	Op Exp	7,000	14,812	20,000	Additional costs for staff processing Pensioners Forms as required by Centrelink.
1311572	Sale of Land for Unpaid Rates	Op Exp		2,135	2,135	Costs related to sale of land for unpaid rates.
1311572	Sale of Land for Unpaid Rates	Op Exp		6,076	6,500	Costs related to sale of land for unpaid rates.
1311572	Sale of Land for Unpaid Rates	Op Exp		245	200	Costs related to sale of land for unpaid rates.
1311572	Sale of Land for Unpaid Rates	Op Exp		427	500	Costs related to sale of land for unpaid rates.
1311572	Sale of Land for Unpaid Rates	Op Exp		12,500	14,000	Costs related to sale of land for unpaid rates.
2611001	Land Information Systems Administration	Op Exp	390,500	279,500	(10,000)	Budget transfer to fund Sport & Recreation Plan.
2711109	EP - Finance Controlled Items	Op Exp	299,000		(299,000)	Salaries and Wages savings to be brought to account.
4311109	PW - Finance Controlled Items	Op Exp	30,880		(30,880)	Salaries and Wages savings to be brought to account.
6211109	CL - Finance Controlled Items	Op Exp	130,400		(130,400)	Salaries and Wages savings to be brought to account.
1130709	Organisational Review	NCP Exp			500,000	Redundancy amount previously included in the Fitout of North Ryde Office and the Top Ryde Office project.
1141858	Office Fitout - North Ryde Office and Top Ryde Office	Cap Exp	1,750,000		2,484,270	Additional costs for North Ryde Office and Top Ryde Office.
6541869	Intranet Upgrade	Cap Exp	100,000		(50,000)	Move to Events Strategy budget as per Council Resolution dated 26th May 2015.

Appendix B – 2015/16 Quarterly Changes Report

1141858	Office Fitout - North Ryde Office and Top Ryde Office	From Res			(4,234,270)	Additional costs for North Ryde Office and Top Ryde Office.
1211109	Finance Controlled Items	From Res	(14,500,000)		(1,784,271)	Transfer to Accommodation Reserve to fund Fitout costs for North Ryde Office and Top Ryde Office.
1211109	Finance Controlled Items	From Res			(4,358,734)	Transfer balance of Fit For The Future Reserve to Merger and Transition Reserve.
1141858	Office Fitout - North Ryde Office and Top Ryde Office	To Res			750,000	Transfer capital contribution to Accommodation Reserve.
1211109	Finance Controlled Items	To Res	12,500,000		3,484,270	Additional income is recommended to be transferred to Reserve to cover additional costs related to North Ryde Office and Top Ryde Office.
1211109	Finance Controlled Items	To Res			943,675	Funding for early repayment of external loan.
1211109	Finance Controlled Items	To Res			4,858,734	\$0.5M additional income is recommended to be transferred to Reserve to additional costs for Merger and the balance of Fit For The Future to be transferred to Merger and Transition Reserve.
1211142	Investment Income	To Res			877,637	Transfer CBA Settlement Oasis to reserve.
1211142	Investment Income	To Res	1,482,480		1,000,000	Additional interest received on Section94.
1311552	Infrastructure Special Rate Levy	To Res	2,346,300		16,300	Adjust budget to reflect the actual SRV received.
Total Internal Corporate Services program					1,683,462	

Land Use Planning program

4111125	Heritage - Policy	Op Exp		47,025	30,000	Budget transfers from ED Information & Production to fund heritage consultant.
4111221	Section 94 Capital Income-Roads	Cap Inc	(2,388,198)	(3,516,056)	(1,118,705)	Income received to date.

Appendix B – 2015/16 Quarterly Changes Report

4111221	Section 94 Capital Income-Roads	Cap Inc	(4,365,173)	(6,822,047)	(2,407,544)	Income received to date.
4111221	Section 94 Capital Income-Roads	Cap Inc	(582,544)	(795,941)	(202,211)	Income received to date.
4111221	Section 94 Capital Income-Roads	Cap Inc	(15,331,732)	(25,415,265)	(9,920,785)	Income received to date.
4111221	Section 94 Capital Income-Roads	Cap Inc	(113,733)	(154,588)	(39,906)	Income received to date.
4111563	Voluntary Planning Agreement Cash Income	Cap Inc	(2,085,316)	(2,085,316)	212,625	Refund of VPA contribution in relation to the property 2-4 Porter Street, Ryde as per revised VPA agreement.
4111563	Voluntary Planning Agreement Cash Income	From Res			(212,625)	Refund of VPA contribution in relation to the property 2-4 Porter Street, Ryde as per revised VPA agreement.
4111221	Section 94 Capital Income-Roads	To Res	4,365,173		2,407,544	Transfer Section 94 income received to Section 94 Reserves.
4111221	Section 94 Capital Income-Roads	To Res	15,331,732		9,920,785	Transfer Section 94 income received to Section 94 Reserves.
4111221	Section 94 Capital Income-Roads	To Res	2,388,198		1,118,705	Transfer Section 94 income received to Section 94 Reserves.
4111221	Section 94 Capital Income-Roads	To Res	582,544		202,211	Transfer Section 94 income received to Section 94 Reserves.
4111221	Section 94 Capital Income-Roads	To Res	113,733		39,906	Transfer Section 94 income received to Section 94 Reserves.
Total Land Use Planning program					30,000	

Regulatory program

2811081	Development Assessments	Op Inc	(1,271,090)	(1,355,311)	(300,000)	Adjustment to reflect anticipated additional DA income.
3511001	Building & Land Use Enforcement Administration	Op Inc	(302,360)	(1,940,839)	(1,300,000)	Increased Levy from better than forecast development enforcement monitoring.
3911156	Macquarie Park Parking Scheme	Op Inc	(10,800)		10,800	Parking permits no longer issued.

Appendix B – 2015/16 Quarterly Changes Report

3911181	Parking Control	Op Inc	(679,880)	(833,041)	(150,000)	Increase Budget due to higher amount of fee received.
4211191	Prelodgement	Op Inc	(72,980)	(113,689)	(40,000)	Adjustment to reflect higher than anticipated income to date.
2811081	Development Assessments	Op Exp	1,451,840	1,106,295	(65,000)	Savings to fund Consultants Fees.
2811081	Development Assessments	Op Exp	625,100	442,101	100,000	Savings from Salaries & Wages to fund Consultants Fees.
2811236	Subdivisions	Op Exp	251,030	159,100	(35,000)	Savings to fund Consultants Fees in Development Assessments.
3911001	Parking Control Administration	Op Exp		2,525	30,000	Transfer from Parking Control and Weekend Enforcement.
3911156	Macquarie Park Parking Scheme	Op Exp	164,860	94,640	134,320	Transfer from Parking control account.
3911181	Parking Control	Op Exp	5,000		(5,000)	Transfer to Parking Control Administration.
3911181	Parking Control	Op Exp	134,320		(134,320)	Moving to Macquarie parking scheme.
3911266	Weekend Enforcement	Op Exp	25,000		(25,000)	Transfer to Parking Control Administration.
Total Regulatory program					(1,779,200)	

Economic Development program

4111088	ED Information & Promotion	Op Exp	133,980	63,172	(30,000)	Transfer budget to fund Heritage Consultants for Heritage - Policy.
4130704	Night Time Economy	NCP Exp	20,000		10,000	Budget transfer from Neighbourhood Centres.
Total Economic Development program					(20,000)	

Catchment program

Appendix B – 2015/16 Quarterly Changes Report

5153119 Oper - Road Drainage (P & C & SS)	Op Exp	545,430	639,145	(6,530)	Redistribution of SRV Funds - Maintenance.
5154106 Maint - Creeks & Waterways	Op Exp	75,100	6,931	(1,960)	Redistribution of SRV Funds - Maintenance.
5154107 Maint - Devices GPT & SQIDS	Op Exp	157,920	61,448	(2,610)	Redistribution of SRV Funds - Maintenance.
5154119 Maint - Road Drainage (P & C & SS)	Op Exp	1,017,350	352,897	(110,554)	SRV Funding for Asset Renewal (Capital) is reducing demand on reactive maintenance.
5153119 Oper - Road Drainage (P & C & SS)	From Res	(6,530)		6,530	Redistribution of SRV Funds - Maintenance.
5154106 Maint - Creeks & Waterways	From Res	(1,960)		1,960	Redistribution of SRV Funds - Maintenance.
5154107 Maint - Devices GPT & SQIDS	From Res	(2,610)		2,610	Redistribution of SRV Funds - Maintenance.
5154119 Maint - Road Drainage (P & C & SS)	From Res	(68,490)		64,522	Correction of funding source & Redistribution of SRV Funds - Maintenance.
Total Catchment program				(46,032)	

Traffic & Transport program

4710226 Development Management OPEX	Op Inc		(140,006)	(40,000)	Continue receiving income to offset additional agency staff.
4955005 Income - Traffic Facilities	Op Inc	(234,850)	(174,000)	234,850	Move Block Grant to Unit Management to align with the Business Plan.
4710226 Development Management OPEX	Op Exp	46,610	68,497	40,000	Continue receiving income to offset additional agency staff.
4910001 Traffic & Transport Section Management	Op Exp	25,840	37,683	22,000	Additional funds to cover Motor Vehicle Cost Recovery Expenditure.
3130238 Shop Ryder Community Bus Service	NCP Inc		(61,920)	(75,000)	Estimated Income from Fraser's contract.
3130238 Shop Ryder Community Bus Service	NCP Exp	150,000		25,000	Increased Costs due to Frasers Shuttle Service.

Appendix B – 2015/16 Quarterly Changes Report

4941783	Eastwood Transport Management and Access Plan 2008	Cap Inc			(15,846)	RMS Grant Income for Traffic Study in Eastwood for High Pedestrian Activity Area as per the Council Resolution No 2/16 at 23/2/2016.
4940004	Traffic Calming Devices	Cap Exp	471,143		27,200	Public Art transfer.
4941783	Eastwood Transport Management and Access Plan 2008	Cap Exp	255,000		15,846	RMS Grant Income for Traffic Study in Eastwood for High Pedestrian Activity Area as per the Council Resolution No 2/16 at 23/2/2016.
8740004	Public Art - Traffic Calming Measures	Cap Exp	27,200		(27,200)	Public Art transfer to Traffic Calming Devices Project
4940004	Traffic Calming Devices	From Res	(347,936)		(27,200)	Public Art transfer.
8740004	Public Art - Traffic Calming Measures	From Res	(27,200)		27,200	Public Art transfer to Traffic Calming Devices Project
Total Traffic & Transport program					206,850	

Waste and Recycling program

5840033	Porters Creek Precinct	Cap Exp	600,000		(170,000)	Works deferred pending finalisation of land acquisition.
5840033	Porters Creek Precinct	From Res	(600,000)		170,000	Works deferred pending finalisation of land acquisition.
Total Waste and Recycling program						

Property Portfolio program

5554018	Maint - Corporate Buildings	Op Exp	297,800	158,508	(30,770)	Redistribution of SRV Funds - Maintenance.
5554025	Maint - Operational Buildings	Op Exp	382,460	238,951	61,860	Redistribution of SRV Funds - Maintenance.

Appendix B – 2015/16 Quarterly Changes Report

5654019	Maint - Commercial Buildings	Op Exp	612,420	217,402	(25,640)	Redistribution of SRV Funds - Maintenance.
5550018	Corporate Buildings Renewals	Cap Exp	40,000	6,000	(40,000)	Project is recommended to be cancelled.
5641784	741 Victoria Road	Cap Exp	225,000		(175,000)	Budget reduction due to work being deferred pending report to Office of Local Government.
5641784	741 Victoria Road	Cap Exp	(225,000)		175,000	Budget reduction due to work being deferred pending report to Office of Local Government.
5641784	741 Victoria Road	Cap Exp	450,000		(350,000)	Budget reduction due to work being deferred pending report to Office of Local Government.
5641785	33-35 Blaxland Road	Cap Exp	200,000		(150,000)	Budget reduction due to work being deferred pending report to Office of Local Government.
5641785	33-35 Blaxland Road	Cap Exp	(200,000)		150,000	Budget reduction due to work being deferred pending report to Office of Local Government.
5641785	33-35 Blaxland Road	Cap Exp	400,000		(300,000)	Budget reduction due to work being deferred pending report to Office of Local Government.
5550018	Corporate Buildings Renewals	From Res	(40,000)		40,000	Project is recommended to be cancelled.
5554018	Maint - Corporate Buildings	From Res	(30,770)		30,770	Redistribution of SRV Funds - Maintenance.
5554025	Maint - Operational Buildings	From Res	(25,640)		(61,860)	Redistribution of SRV Funds - Maintenance.
5641784	741 Victoria Road	From Res	(225,000)		175,000	Budget reduction due to work being deferred pending report to Office of Local Government.
5641785	33-35 Blaxland Road	From Res	(200,000)		150,000	Budget reduction due to work being deferred pending report to Office of Local Government.
5654019	Maint - Commercial Buildings	From Res	(25,640)		25,640	Redistribution of SRV Funds - Maintenance.
Total Property Portfolio program					(325,000)	

Roads program

Appendix B – 2015/16 Quarterly Changes Report

4710001	Road Services Unit Management	Op Inc	(68,880)	(48,662)	68,880	Move Block Grant Income aligning with Business Plan.
4710001	Road Services Unit Management	Op Inc			(147,000)	Move Block Grant Income aligning with Business Plan.
4710001	Road Services Unit Management	Op Inc			(232,000)	Move Block Grant Income aligning with Business Plan.
4710203	Regional Roads OPEX	Op Inc	(78,330)	(60,000)	78,330	Amount moved to Assets Unit Management aligning with the Business Plan.
4710227	Restoration Management OPEX	Op Inc	(1,149,920)	(726,527)	(264,810)	Kerb & Gutter operating income budget is redistributed in Restorations Management OPEX.
4755109	Income - Kerb & Gutter	Op Inc	(264,810)	9,749	264,810	Kerb & Gutter operating income budget is redistributed in Restorations Management OPEX.
4754002	Maint - Roads	Op Exp	4,998,120	334,533	(56,530)	SRV Funding for Asset Renewal (Capital) is reducing demand on reactive maintenance.
4754109	Maint - Kerb & Gutter	Op Exp	739,070	84,363	(50,000)	SRV Funding for Asset Renewal (Capital) is reducing demand on reactive maintenance.
4754115	Maint - Street Furniture, Signs & Graffiti	Op Exp	458,000	381,762	(5,220)	Redistribution of SRV Funds - Maintenance.
4750002	Road Resurfacing Renewal	Cap Inc	(768,190)	(700,000)	(413,710)	Moved from Road Kerb Renewal to align with the Business Plan.
4750004	Road Kerb Renewal	Cap Inc	(837,700)	(50,250)	496,450	Move Block Grant Income aligning with Business Plan.
4750002	Road Resurfacing Renewal	Cap Exp	5,631,760	5,182,198	413,710	Moved from Road Kerb Renewal to align with the Business Plan.
4750004	Road Kerb Renewal	Cap Exp	1,864,700	1,542,494	(496,450)	Move to Road Resurfacing Renewal to align with Business Plan.
4754002	Maint - Roads	From Res	(6,530)		6,530	SRV Funding for Asset Renewal (Capital) is reducing demand on reactive maintenance.
4754115	Maint - Street Furniture, Signs & Graffiti	From Res	(5,220)		5,220	Redistribution of SRV Funds - Maintenance.
Total Roads program					(331,790)	

Appendix B – 2015/16 Quarterly Changes Report

Paths and Cycleways program

4754003	Maint - Footpaths & Nature Strips	Op Exp	1,695,060	515,544	(59,790)	SRV Funding for Asset Renewal (Capital) is reducing demand on reactive maintenance
4754105	Maint - Bus Shelters	Op Exp	124,370	47,934	(3,260)	Redistribution of SRV Funds - Maintenance.
4751001	Cycleways Construction Expansion	Cap Inc	(65,000)		(135,000)	RMS Grant Income for Cycleways Program as per Council Meeting dated 27 October 2015
4751001	Cycleways Construction Expansion	Cap Exp	271,000	67,932	535,000	Council resolved in its meeting on 27 October 2015 to increase the budget by \$535K funded by Macquarie Park Levy & RMS Grant income.
4751001	Cycleways Construction Expansion	From Res	(206,000)		(400,000)	Council resolved in its meeting on 27 October 2015 to increase the budget by \$400k funded by Macquarie Park Levy.
4754003	Maint - Footpaths & Nature Strips	From Res	(9,790)		9,790	Redistribution of SRV Funds - Maintenance.
4754105	Maint - Bus Shelters	From Res	(3,260)		3,260	Redistribution of SRV Funds - Maintenance.
Total Paths and Cycleways program					(50,000)	

GRAND TOTAL				(1,405,135)	
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Appendix C – Consolidated Income and Expenditure Estimates 2015/16

PROJECTED OPERATING RESULT	Original Budget 2015/2016 \$'000	C/Over Budget 2015/20 16 \$'000	TOTAL Original Budget 2015/2016 \$'000	Sep Changes 2015/2016 \$'000	Dec Changes 2015/2016 \$'000	Mar Changes 2015/2016 \$'000	Jun Carryovers 2015/2016 \$'000	Jun Chang es 2015/2 016 \$'000	PROPOS ED Budget 2015/2016 \$'000	ACTUAL YTD 2015/2016 \$'000
OPERATING REVENUE										
Rates & Annual Charges	71,163		71,163		139	201			71,504	71,809
User Charges & Fees	14,730		14,730	(76)	156	1,901			16,710	15,172
Interest	3,447		3,447	444		2,078			5,969	4,824
Other Operating Revenue	7,274		7,274	(33)	401	189			7,831	6,951
Operating Grants & Contributions	6,856	30	6,886	126	(22)	72			7,062	5,865
TOTAL OPERATING REVENUE	103,471	30	103,501	461	674	4,441			109,075	104,620
OPERATING EXPENSES										
Employee Costs	45,295		45,295	69	56	(670)			44,749	32,234
Materials & Contracts	28,594	1,299	29,893	726	420	931			31,971	20,079
Borrowing Costs	248		248			44			292	174
Other Operating Expenses	17,807	90	17,896	13	204	121			18,234	12,841
TOTAL OPERATING EXPENSES	91,944	1,389	93,333	808	679	426			95,246	65,328
Operating Result Before Capital Amounts	11,527	(1,359)	10,168	(347)	(6)	4,014			13,829	39,291
Capital Grants & Contributions	806	477	1,283	7,650	20,057	13,545			42,535	40,157
In-kind Contributions										
Net Gain / (Loss) on Disposal of Assets										301
Total Capital Income	806	477	1,283	7,650	20,057	13,545			42,535	40,458
Operating Result Before Depreciation	12,334	(882)	11,451	7,303	20,051	17,559			56,365	79,750
Depreciation & Impairment	15,585		15,585						15,585	1,241
Operating Result	(3,252)	(882)	(4,134)	7,303	20,051	17,559			40,779	78,509

Appendix C – Consolidated Income and Expenditure Estimates 2015/16

PROJECTED FUNDING	Original Budget 2015/2016 \$'000	C/Over Budget 2015/20 16 \$'000	TOTAL Original Budget 2015/2016 \$'000	Sep Changes 2015/2016 \$'000	Dec Changes 2015/2016 \$'000	Mar Changes 2015/2016 \$'000	Jun Carryovers 2015/2016 \$'000	Jun Chang es 2015/2 016 \$'000	PROPOS ED Budget 2015/2016 \$'000	ACTUAL YTD 2015/2016 \$'000
OPERATING RESULT	(3,252)	(882)	(4,134)	7,303	20,051	17,559			40,779	78,509
Funding										
ADD (Non-Cash) - Depreciation	15,585		15,585						15,585	1,241
ADD (Non-Cash) - ELE Accruals										
ADD (Non-Cash) - Interest on Security Deposits - Accruals										
ADD Book Value of Assets Disposed	1,075		1,075						1,075	805
Cash Available to Fund Capital Expenditure	13,409	(882)	12,526	7,303	20,051	17,559			57,440	80,554
CAPITAL EXPENDITURE										
Office of the Chief Operating Officer				100		(50)			50	
City Strategy and Planning	10,252	2,873	13,125	1,258	425	(1,101)			13,706	3,209
City Works and Infrastructure	19,724	5,722	25,447	1,289	864	764			28,363	17,718
Corporate and Community Services	2,815	149	2,965	1,215	300	2,444			6,924	2,108
TOTAL CAPITAL EXPENDITURE	32,791	8,745	41,536	3,861	1,589	2,057			49,043	23,034
Cash Flow to Fund	(19,382)	(9,627)	(29,009)	3,442	18,462	15,502			8,396	57,520
Financed by:										
Opening Working Capital	3,053	1,910	4,963						4,963	4,963
Borrowings										
New Borrowings	425		425			(325)			100	
Less: Loan Repayments	(1,008)		(1,008)			(900)			(1,908)	(927)
Net Loan Funds (Payments/Receipts)	(583)		(583)			(1,225)			(1,808)	(927)
Reserves	19,958	9,627	29,585	(5,330)	(18,424)	(14,096)			(8,266)	881
Closing Working Capital	3,045	1,910	4,955	(1,888)	38	180			3,286	62,437
Net change in Working Capital	8	(0)	8	1,888	(38)	(180)			1,677	(57,474)