

**Meeting Date:** Tuesday 10 August 2021  
**Location:** Online Audio Visual Meeting  
**Time:** 6.45pm

*Committee Meetings will be recorded on audio tape for minute-taking purposes as authorised by the Local Government Act 1993. Committee Meetings will also be webcast.*

### **NOTICE OF BUSINESS**

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**1 CONFIRMATION OF MINUTES - Finance and Governance Committee Meeting held on 8 June 2021**

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**Report prepared by:** Civic Services Manager

**File No.:** CLM/21/1/3/2 - BP21/699

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**REPORT SUMMARY**

In accordance with Council's Code of Meeting Practice, a motion or discussion with respect to such minutes shall not be in order except with regard to their accuracy as a true record of the proceedings.

**RECOMMENDATION:**

That the Minutes of the Finance and Governance Committee 4/21, held on 8 June 2021, be confirmed.

**ATTACHMENTS**

- 1 MINUTES - Finance and Governance Committee Meeting - 8 June 2021

**ITEM 1 (continued)**

**ATTACHMENT 1**

**Finance and Governance Committee  
MINUTES OF MEETING NO. 4/21**

**Meeting Date:** Tuesday 8 June 2021

**Location:** Council Chambers, Level 1A, 1 Pope Street, Ryde and Online

**Time:** 6.56pm

**Councillors Present:** Councillors Purcell (Chairperson), Brown, Gordon and Pedersen.

**Councillors Present online via audio visual:** Councillor Clifton.

**Apologies:** Nil.

**Leave of Absence:** Councillor Kim.

**Absent:** Councillor Maggio.

Note: The Deputy Chairperson, Councillor Purcell chaired the meeting on behalf of the Chairperson, Councillor Clifton.

Note: Councillor Clifton arrived at the meeting at 7.00pm and was not present for consideration or voting on Item 1.

**Staff Present:** General Manager, Director – Customer and Community Services, Director – Corporate Services, Director – City Works, Chief Financial Officer, Manager – Communications and Engagement, Manager – Environment, Acting Manager – Corporate Governance, Senior Coordinator – Community Engagement, System Support Officer, Civic Services Manager and Executive Assistant to Mayor and Councillors.

**DISCLOSURES OF INTEREST**

There were no disclosures of interest.

**1 CONFIRMATION OF MINUTES - Finance and Governance Committee  
Meeting held on 11 May 2021**

Note: Councillor Clifton was not present for consideration or voting on this Item.

**RESOLUTION:** (Moved by Councillors Pedersen and Gordon)

That the Minutes of the Finance and Governance Committee 3/21, held on 11 May 2021, be confirmed.

**ITEM 1 (continued)**

**ATTACHMENT 1**

**Record of Voting:**

For the Motion: Unanimous

Note: This is now a resolution of Council in accordance with the Committee's delegated powers.

**2 ITEMS PUT WITHOUT DEBATE**

Note: Councillor Clifton arrived at the meeting at 7.00pm.

**RESOLUTION:** (Moved by Councillors Gordon and Pedersen)

That the Committee adopt Items 4, 7 and 8 on the Committee Agenda as per the recommendations in the reports.

**Record of Voting:**

For the Motion: Unanimous

**4 FRAUD AND CORRUPTION PREVENTION IMPLEMENTATION POLICY/  
STRATEGY UPDATES AND ACTION PLAN**

**RESOLUTION:** (Moved by Councillors Gordon and Pedersen)

- (a) That the Finance and Governance Committee endorse the minor changes as made to the Policy and Strategy documents.
- (b) That the Finance and Governance Committee receives, reviews and endorses the Implementation Action Plan for Fraud and Corruption Prevention.

**Record of Voting:**

For the Motion: Unanimous

Note: This is now a resolution of Council in accordance with the Committee's delegated powers.



**ITEM 1 (continued)**

**ATTACHMENT 1**

**LATE REPORTS**

**7 INVESTMENT REPORT AS AT 31 MAY 2021**

**RESOLUTION:** (Moved by Councillors Gordon and Pedersen)

That Council endorse the Investment Report as at 31 May 2021.

**Record of Voting:**

For the Motion: Unanimous

Note: This is now a resolution of Council in accordance with the Committee's delegated powers.

**8 ANNUAL RATES RECEIPT**

**RESOLUTION:** (Moved by Councillors Gordon and Pedersen)

That Council receives and notes the report.

**Record of Voting:**

For the Motion: Unanimous

Note: This is now a resolution of Council in accordance with the Committee's delegated powers.

**3 UPDATE TO CITY OF RYDE STATEMENT OF BUSINESS ETHICS**

**RECOMMENDATION:** (Moved by Councillors Pedersen and Gordon)

That the City of Ryde Statement of Business Ethics be updated to reflect the following:-

- (a) That Council do business with companies which are aware that their own supply chain takes care of its workers with:-
  - (i) fair pay (always paying at least minimum wage);
  - (ii) sustainable work loads; and
  - (iii) ethical work conduct.
  
- (b) That Council has zero tolerance for organisations which engage in wage theft.

**Record of Voting:**

For the Motion: Unanimous

Note: This matter will be dealt with at the Council Meeting to be held on **29 JUNE 2021** as substantive changes were made to the published recommendation.

**ITEM 1 (continued)**

**ATTACHMENT 1**

**4 FRAUD AND CORRUPTION PREVENTION IMPLEMENTATION POLICY/  
STRATEGY UPDATES AND ACTION PLAN**

Note: This Item was dealt with earlier in the meeting as detailed in these Minutes.

**5 LARGE GENERATION SOLAR CERTIFICATES - RALC POWER PLANT**

**RECOMMENDATION:** (Moved by Councillors Pedersen and Gordon)

That Council resolves to sell the 436 currently registered LGC certificates generated from the RALC Solar Plant (for 2019 to January 2021) to Green Energy Trading for a price of \$32.50 per LGC ex GST using the Australian Financial Markets Association (AFMA) Contract for spot purchase/sale of environmental products **ATTACHMENT 1**, providing a financial generation of \$14,170 ex GST in income for the City of Ryde and project payback. That Council authorises the General Manager to sign the AFMA spot contract **ATTACHMENT 1**, with Green Energy Trading for this sale (pricing held until 30 June 2021). That Council authorises Council's primary contact on the Clean Energy Regulator's REC Registry website to transfer 436 LGCs to Green Energy Trading in accordance with the signed AFMA spot market contract.

**Record of Voting:**

For the Motion: Unanimous

Note: This matter will be dealt with at the Council Meeting to be held on **29 JUNE 2021** as it is outside the Committee's delegations.

**6 REPORTS DUE TO COUNCIL**

**RESOLUTION:** (Moved by Councillors Gordon and Pedersen)

That the report on Outstanding Council Reports be endorsed.

**Record of Voting:**

For the Motion: Unanimous

Note: This is now a resolution of Council in accordance with the Committee's delegated powers.

**ITEM 1 (continued)**

**ATTACHMENT 1**

**LATE REPORTS**

**7 INVESTMENT REPORT AS AT 31 MAY 2021**

Note: This Item was dealt with earlier in the meeting as detailed in these Minutes.

**8 ANNUAL RATES RECEIPT**

Note: This Item was dealt with earlier in the meeting as detailed in these Minutes.

The meeting closed at 7.26pm.

CONFIRMED THIS 10TH DAY OF AUGUST 2021.

Chairperson

## 2 ITEMS PUT WITHOUT DEBATE

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**Report prepared by:** Civic Services Manager

**File No.:** CLM/21/1/3/2 - BP21/700

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### REPORT SUMMARY

In accordance with Council's Code of Meeting Practice, the Committee can determine those matters on the Agenda that can be adopted without the need for any discussion.

### RECOMMENDATION:

That the Committee determine the Items on the Agenda that will be adopted without any debate.

OR

That the Committee determine all Items on the Agenda.

**3 INVESTMENT REPORT AS AT 30 JUNE 2021**

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**Report prepared by:** Chief Financial Officer**File No.:** GRP/21/8 - BP21/658

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**REPORT SUMMARY**

This report details Council's performance of its investment portfolio as at 30 June 2021 and compares it against key benchmarks. The report includes the estimated market valuation of Council's investment portfolio and loan liabilities.

Council's return for the reporting period is 1.29%, which is 1.25% above the benchmark figure of 0.04%.

Income from interest on investments and proceeds from sale of investments totals \$3,653K for the financial year to date, which is \$47K below the 2020/21 year-to-date adopted budget of \$3,700K.

**RECOMMENDATION:**

That Council endorse the Investment Report as at 30 June 2021.

**ATTACHMENTS**

There are no attachments for this report.

Report Prepared By:

**Pav Kuzmanovski**  
**Chief Financial Officer**

Report Approved By:

**Mark Eady**  
**Director - Corporate Services**

### ITEM 3 (continued)

#### Discussion

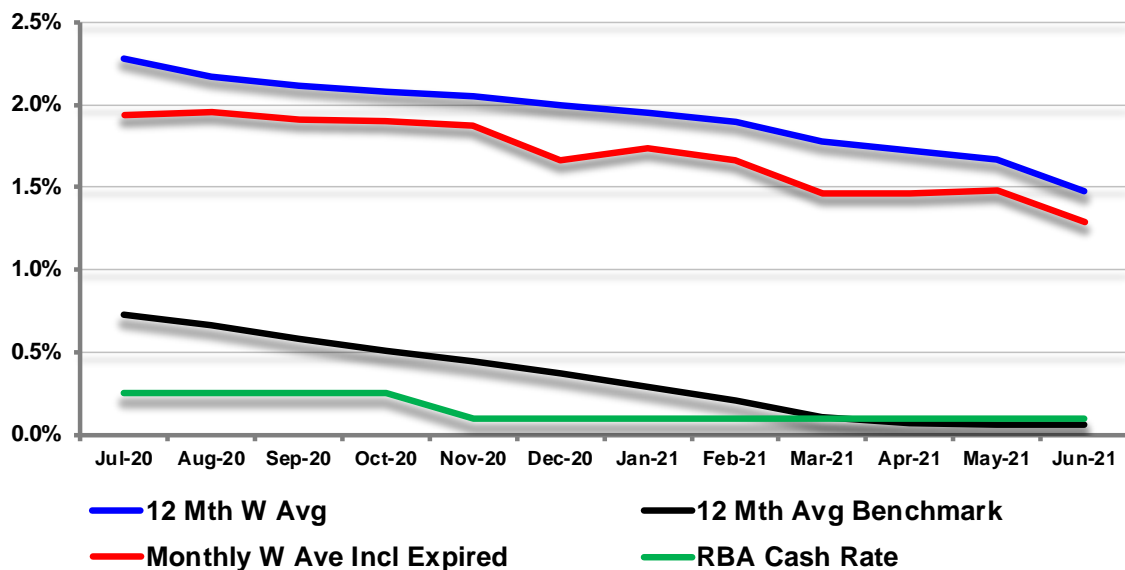
Council's Responsible Accounting Officer is required to report monthly on Council's Investment Portfolio and certify that the Investments are held in accordance with Council's Investment Policy and Section 625 of the Local Government Act.

#### Investment Performance Commentary

Council's performance against the benchmark for returns of its investment portfolio for June 2021 and the past 12 months are as follows:

|                       | Jun         | 12 Mth      | FYTD        |
|-----------------------|-------------|-------------|-------------|
| <b>Council Return</b> | <b>1.29</b> | <b>1.48</b> | <b>1.48</b> |
| <b>Benchmark</b>      | 0.04        | <b>0.06</b> | 0.06        |
| <b>Variance</b>       | <b>1.25</b> | <b>1.42</b> | <b>1.42</b> |

### Performance - All Investments



Council's investment portfolio as at 30 June 2021 was as follows:

|                          |                 |       |
|--------------------------|-----------------|-------|
| Cash/Term Deposits       | \$148.4M        | 65.3% |
| Floating Rate Notes      | \$33.2M         | 14.6% |
| Fixed Bonds              | \$45.7M         | 20.1% |
| <b>Total Investments</b> | <b>\$227.2M</b> |       |

**ITEM 3 (continued)**

Council continues to utilise the Federal Government's current guarantee (\$250K) investing in Term Deposits with a range of Authorised Deposit Taking Institutions (ADI's) on short to medium term investments (generally 30 days to 180 days maturity) where more competitive rates are available.

Whilst Council has moved some of its investment portfolio out to longer terms to lock in future returns, it should be noted that there is approximately \$100.8 million of Council's funds held in Internal Reserves (as at 30 June 2020).

Council's income from investments continues to exceed budgeted expectations, primarily due to Council's cash reserves balances being higher than anticipated.

**Loan Liability**

Council's loan liability as at 30 June was \$1.1 million which represents the balance of two loans which were established under the Local Infrastructure Renewal Scheme (LIRS). Council receives a 3% interest subsidy payment from the OLG twice a year.

1. A \$1.5M 10 year loan drawn down 31 January 2014 at 180 day Bank Bill Swap rate (BBSW) of +175 basis points for the Children's Play Implementation Plan, which was approved for an LIRS subsidy in Round 2. The interest rate for this loan is reset every six months;
2. A \$1.5M 10 year loan drawn down 1 September 2014 at 4.95% for Phase 2 of the Children's Play Implementation Plan, which was approved for an LIRS subsidy in Round 3.

### ITEM 3 (continued)

#### INVESTMENT SUMMARY AS AT 30 JUNE 2021

| Issuer                                  | Investment Name                                  | Investment Rating | Fossil Fuel | Invested at 30-Jun-21 \$000's | Annualised Period Return (%) | 12 Month Average Return on Current Investments | Return since 01 July 2020 | % of Total Invested | Maturity   | Tenor |
|---|--|-------------------|-------------|-------------------------------|------------------------------|--|---------------------------|---------------------|------------|-------|
| Bank of Queensland                      | 1. Bank of Queensland Floating Rate Note         | AAA               | Y           | 1,200                         | 1.11                         | 1.13   | 1.13                      | 0.53                | 14/05/2025 | 1826  |
| National Australia Bank                 | 2. NAB Fixed Bond (Covered)                      | AAA               | Y           | 3,746                         | 3.10                         | 3.10   | 3.10                      | 1.65                | 16/03/2023 | 1826  |
| Australia and New Zealand Banking Group | 3. ANZ Fixed Bond                                | AA-               | Y           | 1,499                         | 3.15                         | 3.16   | 3.16                      | 0.66                | 18/01/2023 | 1826  |
| Australia and New Zealand Banking Group | 4. ANZ Fixed Bond                                | AA-               | Y           | 2,999                         | 3.14                         | 3.14   | 3.14                      | 1.32                | 8/02/2024  | 1826  |
| Australia and New Zealand Banking Group | 5. ANZ Fixed Bond                                | AA-               | Y           | 2,000                         | 1.56                         | 1.56   | 1.56                      | 0.88                | 29/08/2024 | 1827  |
| Australia and New Zealand Banking Group | 6. ANZ Fixed Bond                                | AA-               | Y           | 1,993                         | 1.67                         | 1.67   | 1.67                      | 0.88                | 29/08/2024 | 1805  |
| Australia and New Zealand Banking Group | 7. ANZ Fixed Bond                                | AA-               | Y           | 1,998                         | 1.70                         | 1.68   | 1.68                      | 0.88                | 16/01/2025 | 1827  |
| Australia and New Zealand Banking Group | 8. ANZ Fixed Bond                                | AA-               | Y           | 2,979                         | 1.80                         | 1.79   | 1.79                      | 1.31                | 29/08/2024 | 1612  |
| Australia and New Zealand Banking Group | 9. ANZ Floating Rate Note                        | AA-               | Y           | 1,500                         | 1.22                         | 0.92   | 0.92                      | 0.66                | 18/01/2023 | 1826  |
| Australia and New Zealand Banking Group | 10. ANZ Floating Rate Note                       | AA-               | Y           | 2,000                         | 0.95                         | 0.96   | 0.96                      | 0.88                | 9/05/2023  | 1826  |
| Australia and New Zealand Banking Group | 11. ANZ Term Deposit                             | AA-               | Y           | 4,000                         | 1.55                         | 1.56   | 1.56                      | 1.76                | 10/11/2022 | 2557  |
| Australia and New Zealand Banking Group | 12. ANZ Term Deposit                             | AA-               | Y           | 4,000                         | 1.49                         | 1.52   | 1.52                      | 1.76                | 15/12/2022 | 2557  |
| Commonwealth Bank of Australia          | 13. CBA At Call Account                          | AA-               | Y           | 12,527                        | 0.00                         | 0.01   | 0.01                      | 5.51                |            |       |
| Commonwealth Bank of Australia          | 14. CBA Business Online Saver                    | AA-               | Y           | 25,000                        | 0.01                         | 0.01   | 0.01                      | 11.00               |            |       |
| Commonwealth Bank of Australia          | 15. CBA Fixed Bond                               | AA-               | Y           | 3,992                         | 3.41                         | 3.42   | 3.42                      | 1.76                | 25/04/2023 | 1916  |
| Commonwealth Bank of Australia          | 16. CBA Fixed Bond                               | AA-               | Y           | 3,497                         | 3.27                         | 3.28   | 3.28                      | 1.54                | 16/08/2023 | 1826  |
| Commonwealth Bank of Australia          | 17. CBA Fixed Bond                               | AA-               | Y           | 3,485                         | 3.23                         | 3.24   | 3.24                      | 1.53                | 11/01/2024 | 1826  |
| Commonwealth Bank of Australia          | 18. CBA Term Deposit                             | AA-               | Y           | 4,000                         | 0.43                         | 0.43   | 0.43                      | 1.76                | 22/02/2022 | 365   |
| National Australia Bank                 | 19. NAB Fixed Bond                               | AA-               | Y           | 3,997                         | 3.08                         | 3.07   | 3.07                      | 1.76                | 10/02/2023 | 1918  |
| National Australia Bank                 | 20. NAB Fixed Bond                               | AA-               | Y           | 2,998                         | 2.95                         | 2.94   | 2.94                      | 1.32                | 26/02/2024 | 1826  |
| National Australia Bank                 | 21. NAB Floating Rate Note                       | AA-               | Y           | 4,000                         | 0.94                         | 0.95   | 0.95                      | 1.76                | 16/05/2023 | 1826  |
| National Australia Bank                 | 22. NAB Floating Rate Note                       | AA-               | Y           | 2,000                         | 0.95                         | 0.98   | 0.98                      | 0.88                | 19/06/2024 | 1827  |
| National Australia Bank                 | 23. NAB Term Deposit                             | AA-               | Y           | 4,000                         | 0.35                         | 0.72   | 0.72                      | 1.76                | 24/02/2022 | 371   |
| National Australia Bank                 | 24. NAB Term Deposit                             | AA-               | Y           | 4,000                         | 0.31                         | 0.65   | 0.65                      | 1.76                | 11/11/2021 | 231   |
| National Australia Bank                 | 25. NAB Term Deposit                             | AA-               | Y           | 4,000                         | 0.30                         | 0.70   | 0.70                      | 1.76                | 16/09/2021 | 182   |
| National Australia Bank                 | 26. NAB Term Deposit                             | AA-               | Y           | 4,000                         | 0.60                         | 0.81   | 0.81                      | 1.76                | 16/10/2021 | 365   |
| National Australia Bank                 | 27. NAB Term Deposit                             | AA-               | Y           | 4,000                         | 0.45                         | 0.94   | 0.94                      | 1.76                | 11/01/2022 | 357   |
| National Australia Bank                 | 28. NAB Term Deposit                             | AA-               | Y           | 4,000                         | 3.35                         | 3.35   | 3.35                      | 1.76                | 18/09/2023 | 1827  |
| National Australia Bank                 | 29. NAB Term Deposit                             | AA-               | Y           | 2,000                         | 0.50                         | 0.50   | 0.50                      | 0.88                | 2/12/2021  | 364   |
| Westpac Banking Corporation             | 30. Westpac Floating Rate Note                   | AA-               | Y           | 2,487                         | 3.25                         | 3.23   | 3.23                      | 1.09                | 24/04/2024 | 1917  |
| Westpac Banking Corporation             | 31. Westpac Term Deposit                         | AA-               | Y           | 2,000                         | 0.70                         | 0.86   | 0.86                      | 0.88                | 21/09/2021 | 364   |
| Westpac Banking Corporation             | 32. Westpac Term Deposit                         | AA-               | Y           | 4,000                         | 3.55                         | 3.55   | 3.55                      | 1.76                | 22/02/2022 | 1825  |
| Westpac Banking Corporation             | 33. Westpac Term Deposit                         | AA-               | Y           | 4,000                         | 3.32                         | 3.32   | 3.32                      | 1.76                | 9/08/2022  | 1813  |
| Westpac Banking Corporation             | 34. Westpac Term Deposit                         | AA-               | Y           | 2,000                         | 3.38                         | 3.38   | 3.38                      | 0.88                | 18/08/2022 | 1815  |
| Westpac Banking Corporation             | 35. Westpac Term Deposit                         | AA-               | Y           | 4,000                         | 1.25                         | 1.26   | 1.26                      | 1.76                | 17/02/2022 | 1826  |
| Westpac Banking Corporation             | 36. Westpac Term Deposit                         | AA-               | Y           | 4,000                         | 3.15                         | 3.14   | 3.14                      | 1.76                | 2/11/2021  | 1461  |
| Macquarie Bank                          | 37. Macquarie Bank Fixed Bond                    | A+                | Y           | 3,999                         | 1.71                         | 1.71   | 1.71                      | 1.76                | 12/02/2025 | 1827  |
| Suncorp-Metway                          | 38. Suncorp-Metway Floating Rate Note (Covered)  | A+                | N           | 1,000                         | 1.01                         | 1.02   | 1.02                      | 0.44                | 16/08/2022 | 1826  |
| Suncorp-Metway                          | 39. Suncorp-Metway Floating Rate Note            | A+                | N           | 1,200                         | 1.16                         | 1.18   | 1.18                      | 0.53                | 24/04/2025 | 1823  |
| Bank of Queensland                      | 40. Bank of Queensland Fixed Bond                | BBB+              | Y           | 1,997                         | 3.40                         | 3.42   | 3.42                      | 0.88                | 16/11/2021 | 1267  |
| Bank of Queensland                      | 41. Bank of Queensland Term Deposit              | BBB+              | Y           | 2,000                         | 2.55                         | 2.55   | 2.55                      | 0.88                | 13/06/2024 | 1827  |
| Bank of Queensland                      | 42. Bank of Queensland Term Deposit              | BBB+              | Y           | 4,000                         | 0.50                         | 1.58   | 1.58                      | 1.76                | 16/09/2021 | 273   |
| Bank of Queensland                      | 43. Bank of Queensland Term Deposit              | BBB+              | Y           | 2,000                         | 3.75                         | 3.75   | 3.75                      | 0.88                | 9/12/2021  | 1823  |
| Bank of Queensland                      | 44. Bank of Queensland Term Deposit              | BBB+              | Y           | 4,000                         | 3.50                         | 3.50   | 3.50                      | 1.76                | 15/11/2022 | 1804  |
| Bendigo and Adelaide Bank               | 45. Bendigo and Adelaide Bank Fixed Bond         | BBB+              | N           | 2,000                         | 3.53                         | 3.55   | 3.55                      | 0.88                | 25/01/2023 | 1826  |
| Bendigo and Adelaide Bank               | 46. Bendigo and Adelaide Bank Floating Rate Note | BBB+              | N           | 1,999                         | 1.15                         | 1.16   | 1.16                      | 0.88                | 25/01/2023 | 1532  |
| Heritage Bank                           | 47. Heritage Bank Floating Rate Note             | BBB+              | N           | 2,000                         | 0.84                         | 0.85   | 0.85                      | 0.88                | 12/08/2022 | 1085  |
| MyState Bank                            | 48. MyState FRN                                  | BBB+              | N           | 1,500                         | 0.67                         | 0.67   | 0.67                      | 0.66                | 16/06/2025 | 1461  |
| AMP                                     | 49. AMP At Call Account                          | BBB               | Y           | 397                           | 0.51                         | 0.55   | 0.55                      | 0.17                |            |       |



**ITEM 3 (continued)**

| Issuer                                | Investment Name                                       | Investment Rating | Fossil Fuel | Invested at 30-Jun-21 \$000's | Annualised Period Return (%) | 12 Month Average Return on Current Investments | Return since 01 July 2020 | % of Total Invested | Maturity   | Tenor |
|---------------------------------------|---|-------------------|-------------|-------------------------------|------------------------------|--|---------------------------|---------------------|------------|-------|
| AMP                                   | 50. AMP Floating Rate Note                            | BBB               | Y           | 2,000                         | 1.15                         | 1.18   | 1.18                      | 0.88                | 10/09/2021 | 729   |
| AMP                                   | 51. AMP Floating Rate Note                            | BBB               | Y           | 998                           | 1.43                         | 1.46   | 1.46                      | 0.44                | 30/03/2022 | 917   |
| AMP                                   | 52. AMP Term Deposit                                  | BBB               | Y           | 1,000                         | 0.80                         | 0.80   | 0.80                      | 0.44                | 30/07/2021 | 365   |
| Bank Australia                        | 53. Bank Australia Floating Rate Note                 | BBB               | N           | 1,000                         | 1.35                         | 1.36   | 1.36                      | 0.44                | 30/08/2021 | 1096  |
| Bank Australia                        | 54. Bank Australia Floating Rate Note                 | BBB               | N           | 2,000                         | 0.93                         | 0.95   | 0.95                      | 0.88                | 2/12/2022  | 1096  |
| Credit Union Australia                | 55. CUA Floating Rate Note                            | BBB               | N           | 1,000                         | 1.16                         | 1.18   | 1.18                      | 0.44                | 24/10/2024 | 1827  |
| Defence Bank                          | 56. Defence Bank Term Deposit                         | BBB               | N           | 2,000                         | 0.43                         | 1.16   | 1.16                      | 0.88                | 8/02/2022  | 364   |
| ME Bank                               | 57. ME Bank At Call Account                           | BBB               | N           | 7,560                         | 0.60                         | 0.68   | 0.68                      | 3.33                |            |       |
| Me Bank                               | 58. ME Bank TD  | BBB               | N           | 2,000                         | 0.53                         | 1.28   | 1.28                      | 0.88                | 16/06/2022 | 363   |
| Newcastle Permanent Building Society  | 59. NPBS FRN  | BBB               | N           | 2,000                         | 0.66                         | 0.66   | 0.66                      | 0.88                | 4/03/2026  | 1826  |
| Newcastle Permanent Building Society  | 60. Newcastle Permanent Building Society Term Deposit | BBB               | N           | 2,000                         | 3.05                         | 3.05   | 3.05                      | 0.88                | 27/01/2022 | 1092  |
| Newcastle Permanent Building Society  | 61. Newcastle Permanent Building Society Term Deposit | BBB               | N           | 2,000                         | 3.05                         | 3.05   | 3.05                      | 0.88                | 10/02/2022 | 1095  |
| Police & Nurses Limited               | 62. P&N Bank Term Deposit                             | BBB               | N           | 1,000                         | 3.50                         | 3.50   | 3.50                      | 0.44                | 2/11/2023  | 1821  |
| Teachers Mutual Bank                  | 63. Teachers Mutual Bank Floating Rate Note           | BBB               | N           | 1,400                         | 1.41                         | 1.44   | 1.44                      | 0.62                | 2/07/2021  | 1096  |
| Teachers Mutual Bank                  | 64. Teachers Mutual Bank FRM                          | BBB               | N           | 1,100                         | 0.71                         | 0.71   | 0.71                      | 0.48                | 16/06/2026 | 1826  |
| Auswide Bank                          | 65. Auswide Bank Floating Rate Note                   | BBB-              | N           | 1,500                         | 1.09                         | 1.11   | 1.11                      | 0.66                | 17/03/2023 | 1095  |
| Auswide Bank                          | 66. Auswide Bank Term Deposit                         | BBB-              | N           | 2,000                         | 1.69                         | 1.69   | 1.69                      | 0.88                | 15/02/2022 | 715   |
| Auswide Bank                          | 67. Auswide Bank Term Deposit                         | BBB-              | N           | 2,000                         | 0.50                         | 0.66   | 0.66                      | 0.88                | 12/08/2021 | 182   |
| QPCU                                  | 68. QBank Floating Rate Note                          | BBB-              | N           | 750                           | 1.54                         | 1.57   | 1.57                      | 0.33                | 14/12/2021 | 1096  |
| QPCU                                  | 69. QBank FRN   | BBB-              | N           | 1,000                         | 0.78                         | 0.78   | 0.78                      | 0.44                | 22/03/2024 | 1096  |
| QPCU                                  | 70. QBank Term Deposit                                | BBB-              | N           | 1,000                         | 0.50                         | 1.00   | 1.00                      | 0.44                | 15/12/2021 | 372   |
| QPCU                                  | 71. QBank Term Deposit                                | BBB-              | N           | 1,000                         | 0.40                         | 1.44   | 1.44                      | 0.44                | 5/08/2021  | 91    |
| QPCU                                  | 72. QBank Term Deposit                                | BBB-              | N           | 1,000                         | 1.65                         | 1.65   | 1.65                      | 0.44                | 1/10/2021  | 365   |
| BNK Banking Corporation               | 73. BNK Banking TD                                    | Unrated           | ?           | 1,950                         | 0.55                         | 0.55   | 0.55                      | 0.86                | 6/01/2022  | 274   |
| WAW Credit Union Co-operative Limited | 74. WAW CU Term Deposit                               | NA                | N           | 2,000                         | 0.80                         | 1.22   | 1.22                      | 0.88                | 15/12/2021 | 372   |
| Coastline Credit Union                | 75. Coastline CU Term Deposit                         | NR                | ?           | 1,000                         | 0.55                         | 1.07   | 1.07                      | 0.44                | 16/12/2021 | 371   |
| Gateway Bank                          | 76. Gateway Bank Term Deposit                         | NR                | N           | 2,000                         | 0.35                         | 0.35   | 0.35                      | 0.88                | 5/08/2021  | 90    |
| Maitland Mutual                       | 77. Maitland Mutual Term Deposit                      | NR                | N           | 2,000                         | 0.50                         | 0.50   | 0.50                      | 0.88                | 10/08/2021 | 180   |
| Queensland Country Bank               | 78. Queensland Country Bank Term Deposit              | NR                | ?           | 1,000                         | 0.45                         | 1.25   | 1.25                      | 0.44                | 15/07/2021 | 121   |
| Railways Credit Union                 | 79. MOVE Term Deposit                                 | NR                | ?           | 1,000                         | 0.60                         | 0.60   | 0.60                      | 0.44                | 19/05/2022 | 364   |
| Railways Credit Union                 | 80. MOVE TD   | NR                | ?           | 1,000                         | 0.60                         | 0.60   | 0.60                      | 0.44                | 12/05/2022 | 356   |
| Summerland Financial Services         | 81. Summerland CU Term Deposit                        | NR                | N           | 2,000                         | 0.40                         | 0.40   | 0.40                      | 0.88                | 6/07/2021  | 90    |
| Warwick Credit Union                  | 82. Warwick CU Term Deposit                           | NR                | ?           | 1,000                         | 0.75                         | 1.22   | 1.22                      | 0.44                | 9/03/2023  | 728   |
| Warwick Credit Union                  | 83. Warwick CU Term Deposit                           | NR                | ?           | 1,000                         | 0.55                         | 0.55   | 0.55                      | 0.44                | 5/08/2021  | 183   |
|                                       |   |                   |             | <b>227,247</b>                | <b>1.41</b>                  | <b>1.51</b>                                    | <b>1.51</b>               | <b>100</b>          |            |       |

\*Monthly returns when annualised can appear to exaggerate performance

| Return including Matured/Traded Investments   | Jun         | 12 Mth      | FYTD        |
|---|-------------|-------------|-------------|
| Weighted Average Return                       | 1.29        | 1.48        | 1.48        |
| Benchmark Return: AusBond Bank Bill Index (%) | 0.04        | 0.06        | 0.06        |
| Variance From Benchmark (%)                   | <b>1.25</b> | <b>1.42</b> | <b>1.42</b> |

**Investment Income**

|                           | \$000's    |
|---------------------------|------------|
| This Period               | 259        |
| Financial Year To Date    | 3,653      |
| Budget Profile            | 3,700      |
| Variance from Budget - \$ | <b>-47</b> |

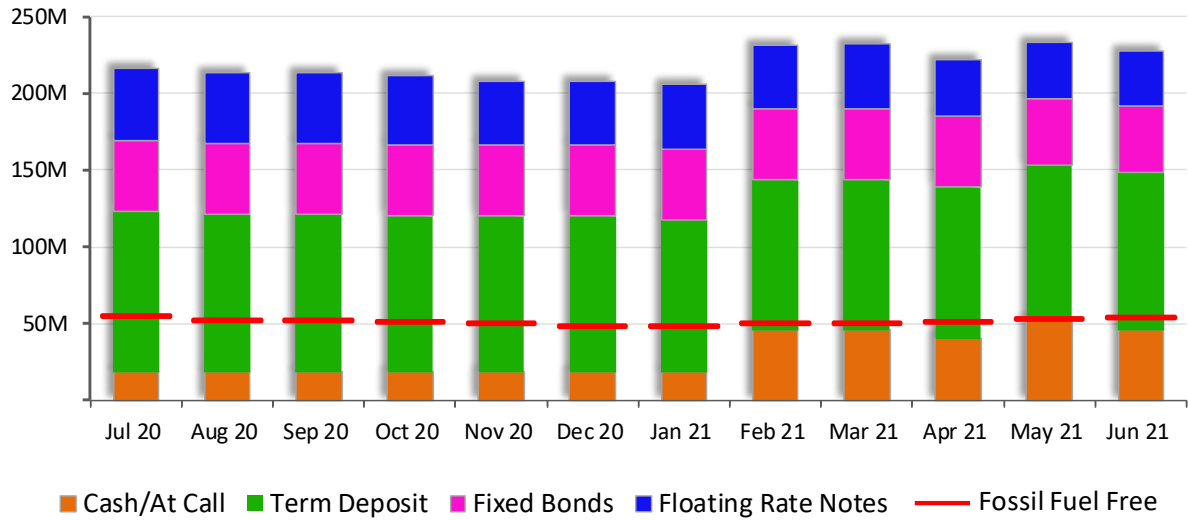
**Fossil Fuel Free (000's)**

|         |         |
|---------|---------|
| Yes     | 53,009  |
| No      | 166,288 |
| Unknown | 7,950   |

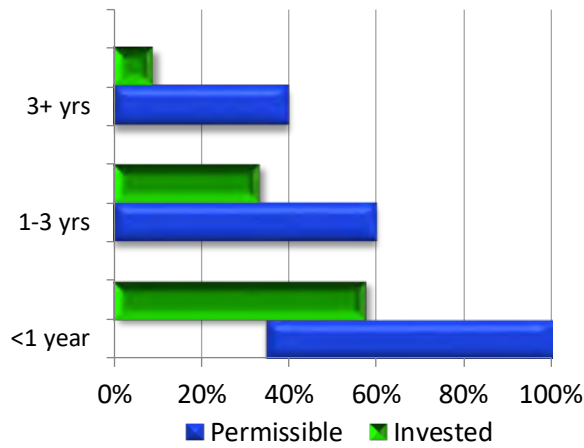
**ITEM 3 (continued)**

**Analysis of investments**

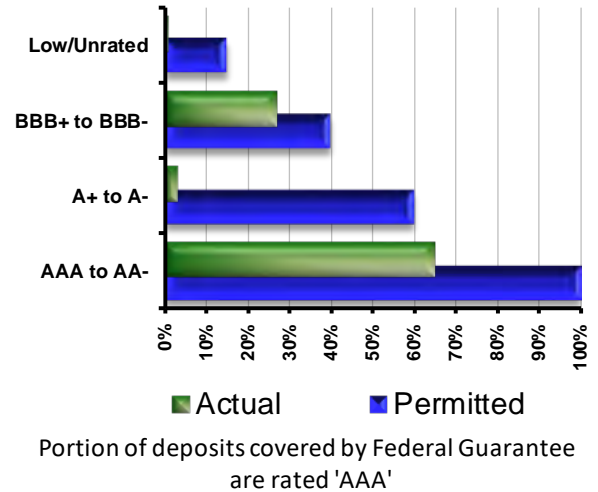
**Total Funds Invested**



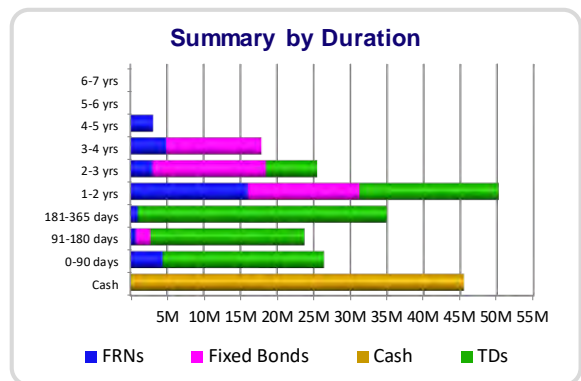
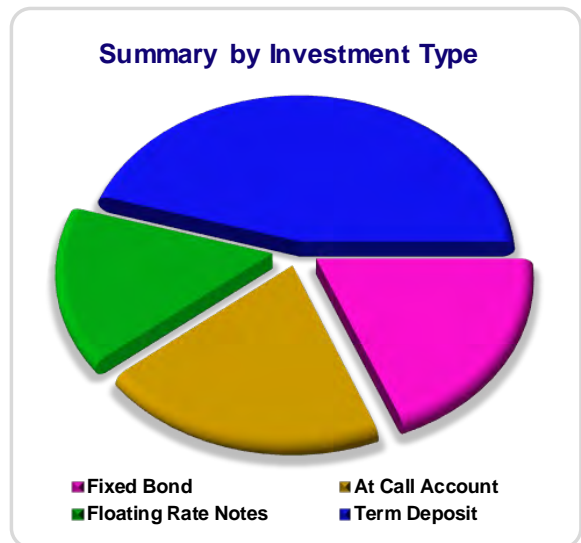
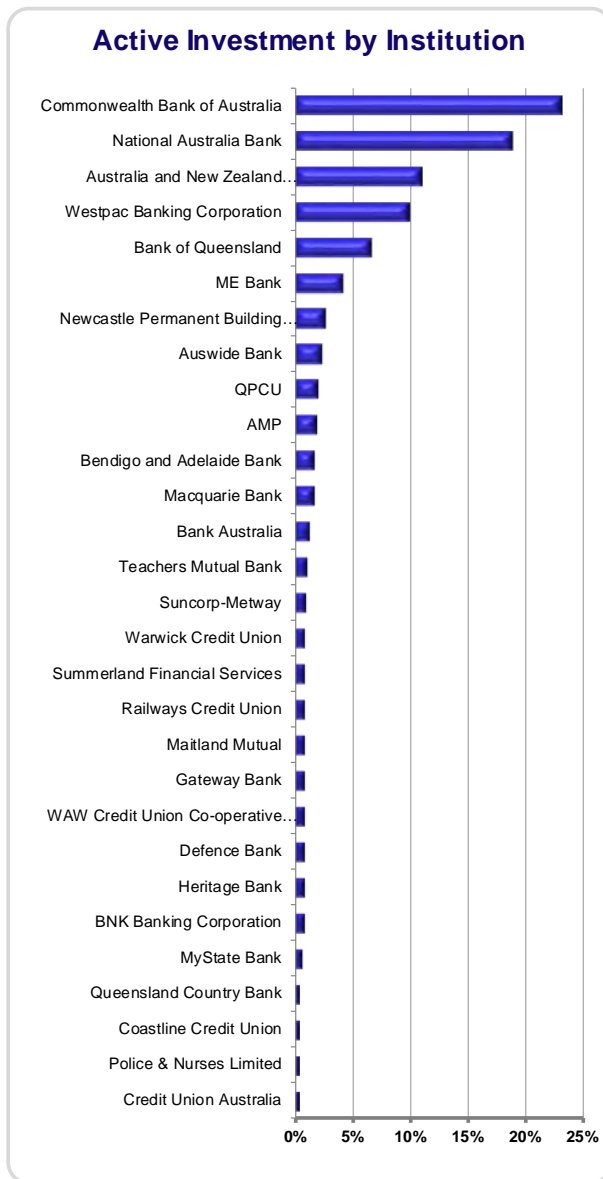
**Policy Limits on Maturities**



**Investment Summary by Rating**



**ITEM 3 (continued)**



|             | <365 days       | >365 days      |
|-------------|-----------------|----------------|
| Cash/TDs    | \$122.4M        | \$26.0M        |
| FRNs        | \$6.1M          | \$27.0M        |
| Fixed Bonds | \$2.0M          | \$43.7M        |
|             | <b>\$130.6M</b> | <b>\$96.7M</b> |

**Divestment of Fossil Fuel Aligned Financial Institutions**

Council uses Market Forces to validate its classes of investments into either Fossil Fuel or Non Fossil fuel aligned institutions. The figures below do not include any financial institutions that have not declared if they are Fossil Fuel or Non Fossil Fuel aligned.

As at 30 June 2021, Council had a total amount of \$53.0M million invested in non-fossil fuel aligned financial institutions, which is 23.3% of its total investment portfolio.

**ITEM 3 (continued)**

By way of comparison, Council had \$50.5 million (24.5% of its total investment portfolio) invested in non-fossil fuel aligned financial institutions, as at policy inception on 31 January 2018.

A review of Council's Investment Policy is currently being undertaken in consultation with Council's newly appointed investment advisors. This revised investment policy will be presented to the September 2021 committee meeting. The further divestment of Council's investments to non-fossil fuel aligned institutions is a focus of current work with the new advisors.

**Financial Implications**

Council's return for the reporting period is 1.29%, which is 1.25% above the benchmark figure of 0.04%. Income from interest on investments and proceeds from sales of investments totals \$3,653K for the period ending 30 June 2021 and is \$47K above the 2020/21 year-to-date adopted budget of \$3,700K.

**Summary**

Council's investment portfolio continues to perform well with returns above benchmark. The recommendation in this report is consistent with Section 625 of the Local Government Act, which deals with the investment of surplus funds by Councils.

**Certificate of the Chief Financial Officer (Responsible Accounting Officer)**

I certify that as at the date of this report, the investments listed have been made and are held in compliance with Council's Investment Policy and applicable legislation.

Pav Kuzmanovski  
Chief Financial Officer

**4 INVESTMENT REPORT AS AT 31 JULY 2021**

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**Report prepared by:** Chief Financial Officer**File No.:** GRP/21/8 - BP21/743

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**REPORT SUMMARY**

This report details Council's performance of its investment portfolio as at 31 July 2021 and compares it against key benchmarks. The report includes the estimated market valuation of Council's investment portfolio and loan liabilities.

Council's return for the reporting period is 1.43%, which is 1.40% above the benchmark figure of 0.05%.

Income from interest on investments and proceeds from sale of investments totals \$267K for the financial year to date, which is \$72K above the 2021/22 year-to-date adopted budget of \$195K.

**RECOMMENDATION:**

That Council endorse the Investment Report as at 31 July 2021.

**ATTACHMENTS**

There are no attachments for this report.

Report Prepared By:

**Pav Kuzmanovski**  
**Chief Financial Officer**

Report Approved By:

**Mark Eady**  
**Director - Corporate Services**

## ITEM 4 (continued)

### Discussion

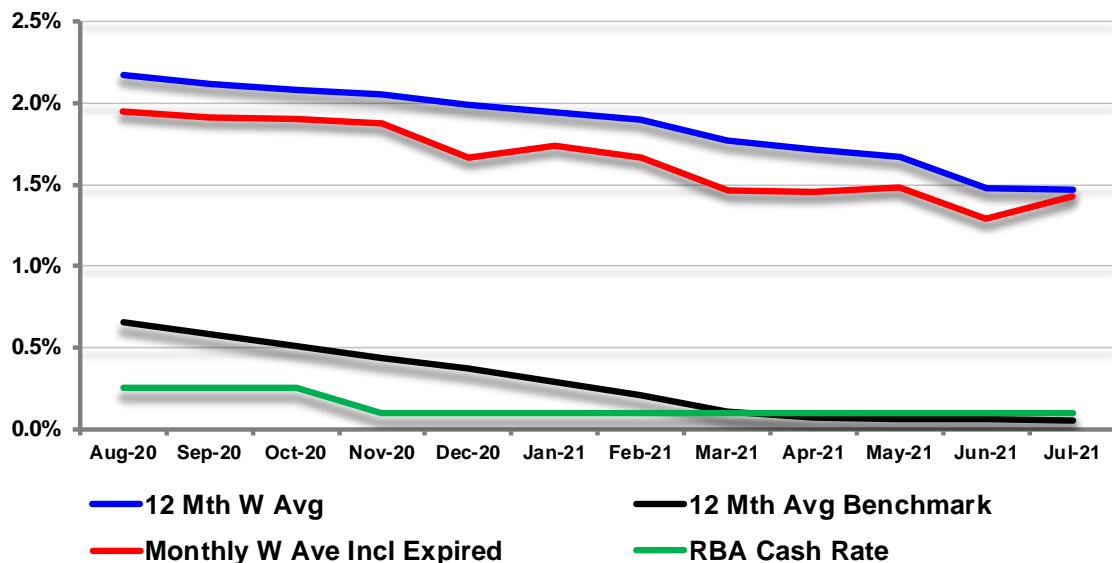
Council's Responsible Accounting Officer is required to report monthly on Council's Investment Portfolio and certify that the Investments are held in accordance with Council's Investment Policy and Section 625 of the Local Government Act.

### Investment Performance Commentary

Council's performance against the benchmark for returns of its investment portfolio for July 2021 and the past 12 months are as follows:

|                       | July        | 12 Mth      | FYTD        |
|-----------------------|-------------|-------------|-------------|
| <b>Council Return</b> | <b>1.43</b> | <b>1.47</b> | <b>1.43</b> |
| <b>Benchmark</b>      | 0.03        | <b>0.05</b> | 0.03        |
| <b>Variance</b>       | <b>1.40</b> | <b>1.42</b> | <b>1.40</b> |

### Performance - All Investments



Council's investment portfolio as at 31 July 2021 was as follows:

|                          |                 |       |
|--------------------------|-----------------|-------|
| Cash/Term Deposits       | \$146.4M        | 65.4% |
| Floating Rate Notes      | \$31.8M         | 14.2% |
| Fixed Bonds              | \$45.7M         | 20.4% |
| <b>Total Investments</b> | <b>\$223.9M</b> |       |

#### **ITEM 4 (continued)**

Council continues to utilise the Federal Government's current guarantee (\$250K) investing in Term Deposits with a range of Authorised Deposit Taking Institutions (ADI's) on short to medium term investments (generally 30 days to 180 days maturity) where more competitive rates are available.

Whilst Council has moved some of its investment portfolio out to longer terms to lock in future returns, it should be noted that there is approximately \$100.8 million of Council's funds held in Internal Reserves (as at 30 June 2020).

Council's income from investments continues to exceed budgeted expectations, primarily due to Council's cash reserves balances being higher than anticipated.

#### **Loan Liability**

Council's loan liability as at 31 July was \$1 million which represents the balance of two loans which were established under the Local Infrastructure Renewal Scheme (LIRS). Council receives a 3% interest subsidy payment from the OLG twice a year.

1. A \$1.5M 10 year loan drawn down 31 January 2014 at 180 day Bank Bill Swap rate (BBSW) of +175 basis points for the Children's Play Implementation Plan, which was approved for an LIRS subsidy in Round 2. The interest rate for this loan is reset every six months;
2. A \$1.5M 10 year loan drawn down 1 September 2014 at 4.95% for Phase 2 of the Children's Play Implementation Plan, which was approved for an LIRS subsidy in Round 3.

## ITEM 4 (continued)

### INVESTMENT SUMMARY AS AT 31 JULY 2021

| Issuer                                  | Investment Name                                  | Investment Rating | Fossil Fuel | Invested at 31-Jul-21 \$000's | Annualised Period Return (%) | 12 Month Average Return on Current Investments | Return since 01 July 2021 | % of Total Invested | Maturity   | Tenor |
|---|--|-------------------|-------------|-------------------------------|------------------------------|--|---------------------------|---------------------|------------|-------|
| Bank of Queensland                      | 1. Bank of Queensland Floating Rate Note         | AAA               | Y           | 1,200                         | 1.12                         | 1.12   | 1.12                      | 0.54                | 14/05/2025 | 1826  |
| National Australia Bank                 | 2. NAB Fixed Bond (Covered)                      | AAA               | Y           | 3,746                         | 3.10                         | 3.10   | 3.10                      | 1.67                | 16/03/2023 | 1826  |
| Australia and New Zealand Banking Group | 3. ANZ Fixed Bond                                | AA-               | Y           | 1,499                         | 3.20                         | 3.16   | 3.20                      | 0.67                | 18/01/2023 | 1826  |
| Australia and New Zealand Banking Group | 4. ANZ Fixed Bond                                | AA-               | Y           | 2,999                         | 3.13                         | 3.14   | 3.13                      | 1.34                | 8/02/2024  | 1826  |
| Australia and New Zealand Banking Group | 5. ANZ Fixed Bond                                | AA-               | Y           | 2,000                         | 1.56                         | 1.56   | 1.56                      | 0.89                | 29/08/2024 | 1827  |
| Australia and New Zealand Banking Group | 6. ANZ Fixed Bond                                | AA-               | Y           | 1,994                         | 1.67                         | 1.67   | 1.67                      | 0.89                | 29/08/2024 | 1805  |
| Australia and New Zealand Banking Group | 7. ANZ Fixed Bond                                | AA-               | Y           | 1,998                         | 1.88                         | 1.69   | 1.88                      | 0.89                | 16/01/2025 | 1827  |
| Australia and New Zealand Banking Group | 8. ANZ Fixed Bond                                | AA-               | Y           | 2,980                         | 1.80                         | 1.79   | 1.80                      | 1.33                | 29/08/2024 | 1612  |
| Australia and New Zealand Banking Group | 9. ANZ Floating Rate Note                        | AA-               | Y           | 1,500                         | -0.13                        | 0.83   | -0.13                     | 0.67                | 18/01/2023 | 1826  |
| Australia and New Zealand Banking Group | 10. ANZ Floating Rate Note                       | AA-               | Y           | 2,000                         | 0.95                         | 0.95   | 0.95                      | 0.89                | 9/05/2023  | 1826  |
| Australia and New Zealand Banking Group | 11. ANZ Term Deposit                             | AA-               | Y           | 4,000                         | 1.55                         | 1.55   | 1.55                      | 1.79                | 10/11/2022 | 2557  |
| Australia and New Zealand Banking Group | 12. ANZ Term Deposit                             | AA-               | Y           | 4,000                         | 1.48                         | 1.51   | 1.48                      | 1.79                | 15/12/2022 | 2557  |
| Commonwealth Bank of Australia          | 13. CBA At Call Account                          | AA-               | Y           | 12,527                        | 0.01                         | -0.01  | 0.01                      | 5.60                |            |       |
| Commonwealth Bank of Australia          | 14. CBA Business Online Saver                    | AA-               | Y           | 25,005                        | 0.25                         | 0.13   | 0.25                      | 11.17               |            |       |
| Commonwealth Bank of Australia          | 15. CBA Fixed Bond                               | AA-               | Y           | 3,992                         | 3.41                         | 3.42   | 3.41                      | 1.78                | 25/04/2023 | 1916  |
| Commonwealth Bank of Australia          | 16. CBA Fixed Bond                               | AA-               | Y           | 3,497                         | 3.28                         | 3.28   | 3.28                      | 1.56                | 16/08/2023 | 1826  |
| Commonwealth Bank of Australia          | 17. CBA Fixed Bond                               | AA-               | Y           | 3,485                         | 3.28                         | 3.24   | 3.28                      | 1.56                | 11/01/2024 | 1826  |
| Commonwealth Bank of Australia          | 18. CBA Term Deposit                             | AA-               | Y           | 4,000                         | 0.43                         | 0.43   | 0.43                      | 1.79                | 22/02/2022 | 365   |
| National Australia Bank                 | 19. NAB Fixed Bond                               | AA-               | Y           | 3,997                         | 3.08                         | 3.07   | 3.08                      | 1.79                | 10/02/2023 | 1918  |
| National Australia Bank                 | 20. NAB Fixed Bond                               | AA-               | Y           | 2,998                         | 2.95                         | 2.94   | 2.95                      | 1.34                | 26/02/2024 | 1826  |
| National Australia Bank                 | 21. NAB Floating Rate Note                       | AA-               | Y           | 4,000                         | 0.95                         | 0.95   | 0.95                      | 1.79                | 16/05/2023 | 1826  |
| National Australia Bank                 | 22. NAB Floating Rate Note                       | AA-               | Y           | 2,000                         | 0.96                         | 0.98   | 0.96                      | 0.89                | 19/06/2024 | 1827  |
| National Australia Bank                 | 23. NAB Term Deposit                             | AA-               | Y           | 4,000                         | 0.35                         | 0.67   | 0.35                      | 1.79                | 24/02/2022 | 371   |
| National Australia Bank                 | 24. NAB Term Deposit                             | AA-               | Y           | 4,000                         | 0.31                         | 0.57   | 0.31                      | 1.79                | 11/11/2021 | 231   |
| National Australia Bank                 | 25. NAB Term Deposit                             | AA-               | Y           | 4,000                         | 0.30                         | 0.65   | 0.30                      | 1.79                | 16/09/2021 | 182   |
| National Australia Bank                 | 26. NAB Term Deposit                             | AA-               | Y           | 4,000                         | 0.60                         | 0.74   | 0.60                      | 1.79                | 16/10/2021 | 365   |
| National Australia Bank                 | 27. NAB Term Deposit                             | AA-               | Y           | 4,000                         | 0.45                         | 0.86   | 0.45                      | 1.79                | 11/01/2022 | 357   |
| National Australia Bank                 | 28. NAB Term Deposit                             | AA-               | Y           | 4,000                         | 3.35                         | 3.35   | 3.35                      | 1.79                | 18/09/2023 | 1827  |
| National Australia Bank                 | 29. NAB Term Deposit                             | AA-               | Y           | 2,000                         | 0.50                         | 0.50   | 0.50                      | 0.89                | 2/12/2021  | 364   |
| Westpac Banking Corporation             | 30. Westpac Floating Rate Note                   | AA-               | Y           | 2,487                         | 3.25                         | 3.23   | 3.25                      | 1.11                | 24/04/2024 | 1917  |
| Westpac Banking Corporation             | 31. Westpac Term Deposit                         | AA-               | Y           | 2,000                         | 0.70                         | 0.70   | 0.70                      | 0.89                | 21/09/2021 | 364   |
| Westpac Banking Corporation             | 32. Westpac Term Deposit                         | AA-               | Y           | 4,000                         | 3.55                         | 3.55   | 3.55                      | 1.79                | 22/02/2022 | 1825  |
| Westpac Banking Corporation             | 33. Westpac Term Deposit                         | AA-               | Y           | 4,000                         | 3.32                         | 3.32   | 3.32                      | 1.79                | 9/08/2022  | 1813  |
| Westpac Banking Corporation             | 34. Westpac Term Deposit                         | AA-               | Y           | 2,000                         | 3.38                         | 3.38   | 3.38                      | 0.89                | 18/08/2022 | 1815  |
| Westpac Banking Corporation             | 35. Westpac Term Deposit                         | AA-               | Y           | 4,000                         | 1.24                         | 1.25   | 1.24                      | 1.79                | 17/02/2022 | 1826  |
| Westpac Banking Corporation             | 36. Westpac Term Deposit                         | AA-               | Y           | 4,000                         | 3.14                         | 3.14   | 3.14                      | 1.79                | 2/11/2021  | 1461  |
| Macquarie Bank                          | 37. Macquarie Bank Fixed Bond                    | A+                | Y           | 3,999                         | 1.71                         | 1.71   | 1.71                      | 1.79                | 12/02/2025 | 1827  |
| Suncorp-Metway                          | 38. Suncorp-Metway Floating Rate Note (Covered)  | A+                | N           | 1,000                         | 1.02                         | 1.02   | 1.02                      | 0.45                | 16/08/2022 | 1826  |
| Suncorp-Metway                          | 39. Suncorp-Metway Floating Rate Note            | A+                | N           | 1,200                         | 1.16                         | 1.18   | 1.16                      | 0.54                | 24/04/2025 | 1823  |
| Bank of Queensland                      | 40. Bank of Queensland Fixed Bond                | BBB+              | Y           | 1,998                         | 3.41                         | 3.42   | 3.41                      | 0.89                | 16/11/2021 | 1267  |
| Bank of Queensland                      | 41. Bank of Queensland Term Deposit              | BBB+              | Y           | 2,000                         | 2.55                         | 2.55   | 2.55                      | 0.89                | 13/06/2024 | 1827  |
| Bank of Queensland                      | 42. Bank of Queensland Term Deposit              | BBB+              | Y           | 4,000                         | 0.50                         | 1.37   | 0.50                      | 1.79                | 16/09/2021 | 273   |
| Bank of Queensland                      | 43. Bank of Queensland Term Deposit              | BBB+              | Y           | 2,000                         | 3.75                         | 3.75   | 3.75                      | 0.89                | 9/12/2021  | 1823  |
| Bank of Queensland                      | 44. Bank of Queensland Term Deposit              | BBB+              | Y           | 4,000                         | 3.50                         | 3.50   | 3.50                      | 1.79                | 15/11/2022 | 1804  |
| Bendigo and Adelaide Bank               | 45. Bendigo and Adelaide Bank Fixed Bond         | BBB+              | N           | 2,000                         | 3.60                         | 3.55   | 3.60                      | 0.89                | 25/01/2023 | 1826  |
| Bendigo and Adelaide Bank               | 46. Bendigo and Adelaide Bank Floating Rate Note | BBB+              | N           | 1,999                         | 1.15                         | 1.16   | 1.15                      | 0.89                | 25/01/2023 | 1532  |
| Heritage Bank                           | 47. Heritage Bank Floating Rate Note             | BBB+              | N           | 2,000                         | 0.85                         | 0.85   | 0.85                      | 0.89                | 12/08/2022 | 1085  |
| MyState Bank                            | 48. MyState FRN                                  | BBB+              | N           | 1,500                         | 0.67                         | 0.67   | 0.67                      | 0.67                | 16/06/2025 | 1461  |
| AMP                                     | 49. AMP At Call Account                          | BBB               | Y           | 397                           | 0.51                         | 0.53   | 0.51                      | 0.18                |            |       |



## ITEM 4 (continued)

INVESTMENT SUMMARY AS AT 31 JULY 2021

| Issuer                                | Investment Name                                       | Investment Rating | Fossil Fuel | Invested at 31-Jul-21 \$'000's | Annualised Period Return (%) | 12 Month Average Return on Current Investments | Return since 01 July 2021 | % of Total Invested | Maturity   | Tenor |
|---------------------------------------|---|-------------------|-------------|--------------------------------|------------------------------|--|---------------------------|---------------------|------------|-------|
| AMP                                   | 50. AMP Floating Rate Note                            | BBB               | Y           | 2,000                          | 1.15                         | 1.18   | 1.15                      | 0.89                | 10/09/2021 | 729   |
| AMP                                   | 51. AMP Floating Rate Note                            | BBB               | Y           | 998                            | 1.43                         | 1.45   | 1.43                      | 0.45                | 30/03/2022 | 917   |
| AMP                                   | 52. AMP Term Deposit                                  | BBB               | Y           | 1,000                          | 0.75                         | 0.80   | 0.75                      | 0.45                | 2/08/2022  | 368   |
| Bank Australia                        | 53. Bank Australia Floating Rate Note                 | BBB               | N           | 1,000                          | 1.34                         | 1.35   | 1.34                      | 0.45                | 30/08/2021 | 1096  |
| Bank Australia                        | 54. Bank Australia Floating Rate Note                 | BBB               | N           | 2,000                          | 0.93                         | 0.95   | 0.93                      | 0.89                | 2/12/2022  | 1096  |
| Credit Union Australia                | 55. CUA Floating Rate Note                            | BBB               | N           | 1,000                          | 1.16                         | 1.18   | 1.16                      | 0.45                | 24/10/2022 | 1827  |
| Defence Bank                          | 56. Defence Bank Term Deposit                         | BBB               | N           | 2,000                          | 0.43                         | 1.05   | 0.43                      | 0.89                | 8/02/2022  | 364   |
| ME Bank                               | 57. ME Bank At Call Account                           | BBB               | N           | 7,564                          | 0.60                         | 0.67   | 0.60                      | 3.38                |            |       |
| Me Bank                               | 58. ME Bank TD  | BBB               | N           | 2,000                          | 0.53                         | 0.60   | 0.53                      | 0.89                | 16/06/2022 | 363   |
| Newcastle Permanent Building Society  | 59. NPBS FRN  | BBB               | N           | 2,000                          | 0.66                         | 0.66   | 0.66                      | 0.89                | 4/03/2026  | 1826  |
| Newcastle Permanent Building Society  | 60. Newcastle Permanent Building Society Term Deposit | BBB               | N           | 2,000                          | 3.05                         | 3.05   | 3.05                      | 0.89                | 27/01/2022 | 1092  |
| Newcastle Permanent Building Society  | 61. Newcastle Permanent Building Society Term Deposit | BBB               | N           | 2,000                          | 3.05                         | 3.05   | 3.05                      | 0.89                | 10/02/2022 | 1095  |
| Police & Nurses Limited               | 62. P&N Bank Term Deposit                             | BBB               | N           | 1,000                          | 3.50                         | 3.50   | 3.50                      | 0.45                | 2/11/2023  | 1821  |
| Teachers Mutual Bank                  | 63. Teachers Mutual Bank FRM                          | BBB               | N           | 1,100                          | 0.71                         | 0.71   | 0.71                      | 0.49                | 16/06/2026 | 1826  |
| Auswide Bank                          | 64. Auswide Bank Floating Rate Note                   | BBB-              | N           | 1,500                          | 1.08                         | 1.11   | 1.08                      | 0.67                | 17/03/2023 | 1095  |
| Auswide Bank                          | 65. Auswide Bank Term Deposit                         | BBB-              | N           | 2,000                          | 1.69                         | 1.69   | 1.69                      | 0.89                | 15/02/2022 | 715   |
| Auswide Bank                          | 66. Auswide Bank Term Deposit                         | BBB-              | N           | 2,000                          | 0.50                         | 0.64   | 0.50                      | 0.89                | 12/08/2021 | 182   |
| QPCU                                  | 67. QBank Floating Rate Note                          | BBB-              | N           | 750                            | 1.53                         | 1.56   | 1.53                      | 0.34                | 14/12/2021 | 1096  |
| QPCU                                  | 68. QBank FRN   | BBB-              | N           | 1,000                          | 0.78                         | 0.78   | 0.78                      | 0.45                | 22/03/2024 | 1096  |
| QPCU                                  | 69. QBank Term Deposit                                | BBB-              | N           | 1,000                          | 0.50                         | 0.90   | 0.50                      | 0.45                | 15/12/2021 | 372   |
| QPCU                                  | 70. QBank Term Deposit                                | BBB-              | N           | 1,000                          | 0.40                         | 1.34   | 0.40                      | 0.45                | 5/08/2021  | 91    |
| QPCU                                  | 71. QBank Term Deposit                                | BBB-              | N           | 1,000                          | 1.65                         | 1.65   | 1.65                      | 0.45                | 1/10/2021  | 365   |
| BNK Banking Corporation               | 72. BNK Banking TD                                    | Unrated           | ?           | 1,950                          | 0.55                         | 0.55   | 0.55                      | 0.87                | 6/01/2022  | 274   |
| WAW Credit Union Co-operative Limited | 73. WAW CU Term Deposit                               | NA                | N           | 2,000                          | 0.80                         | 1.13   | 0.80                      | 0.89                | 15/12/2021 | 372   |
| Coastline Credit Union                | 74. Coastline CU Term Deposit                         | NR                | ?           | 1,000                          | 0.55                         | 0.97   | 0.55                      | 0.45                | 16/12/2021 | 371   |
| Gateway Bank                          | 75. Gateway Bank Term Deposit                         | NR                | N           | 2,000                          | 0.35                         | 0.35   | 0.35                      | 0.89                | 5/08/2021  | 90    |
| Maitland Mutual                       | 76. Maitland Mutual Term Deposit                      | NR                | N           | 2,000                          | 0.50                         | 0.50   | 0.50                      | 0.89                | 10/08/2021 | 180   |
| Queensland Country Bank               | 77. Queensland Country Bank Term Deposit              | NR                | ?           | 1,000                          | 0.30                         | 1.14   | 0.30                      | 0.45                | 14/10/2021 | 91    |
| Railways Credit Union                 | 78. MOVE Term Deposit                                 | NR                | ?           | 1,000                          | 0.60                         | 0.60   | 0.60                      | 0.45                | 19/05/2022 | 364   |
| Railways Credit Union                 | 79. MOVE TD   | NR                | ?           | 1,000                          | 0.60                         | 0.60   | 0.60                      | 0.45                | 12/05/2022 | 356   |
| Warwick Credit Union                  | 80. Warwick CU Term Deposit                           | NR                | ?           | 1,000                          | 0.75                         | 1.12   | 0.75                      | 0.45                | 9/03/2023  | 728   |
| Warwick Credit Union                  | 81. Warwick CU Term Deposit                           | NR                | ?           | 1,000                          | 0.55                         | 0.55   | 0.55                      | 0.45                | 5/08/2021  | 183   |
|                                       |   |                   |             | <b>223,859</b>                 | <b>1.43</b>                  | <b>1.51</b>                                    | <b>1.43</b>               | <b>100</b>          |            |       |

\*Monthly returns when annualised can appear to exaggerate performance

Return including Matured/Traded Investments  
Weighted Average Return

**Jul**      **12 Mth**      **FYTD**  
**1.43**      **1.47**      **1.43**

Benchmark Return: AusBond Bank Bill Index (%)

**0.03**      **0.05**      **0.03**

Variance From Benchmark (%)

**1.40**      **1.42**      **1.40**

Investment Income

|                           | \$'000's  |
|---------------------------|-----------|
| This Period               | 267       |
| Financial Year To Date    | 267       |
| Budget Profile            | 195       |
| Variance from Budget - \$ | <u>72</u> |

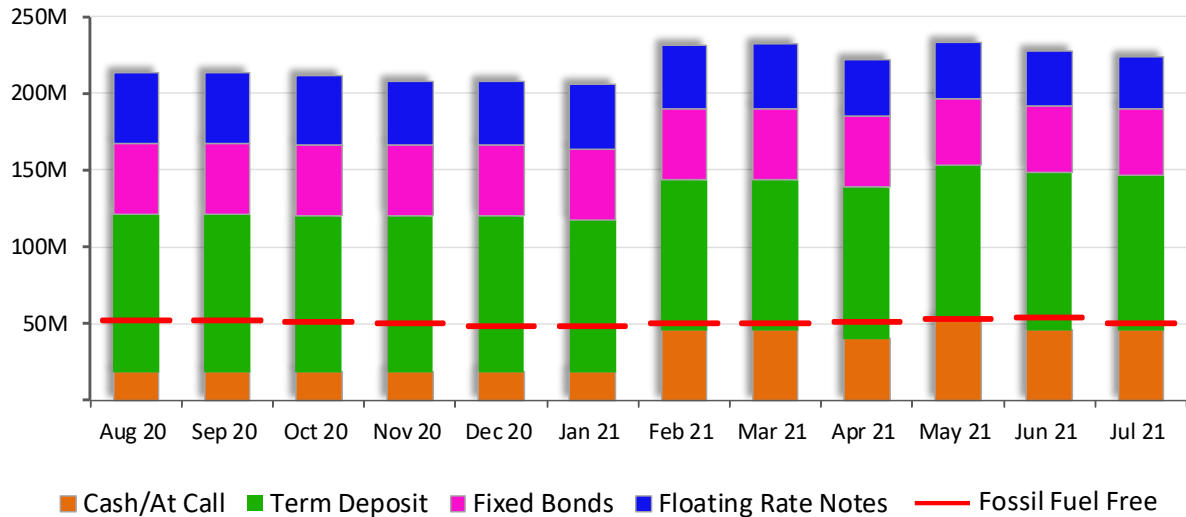
Fossil Fuel Free (000's)

|         |         |
|---------|---------|
| Yes     | 49,613  |
| No      | 166,296 |
| Unknown | 7,950   |

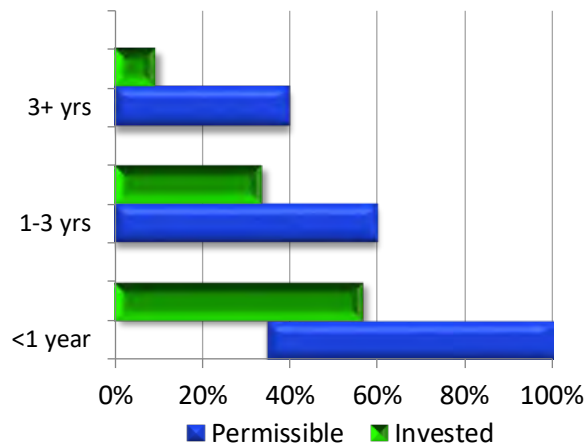
**ITEM 4 (continued)**

**Analysis of investments**

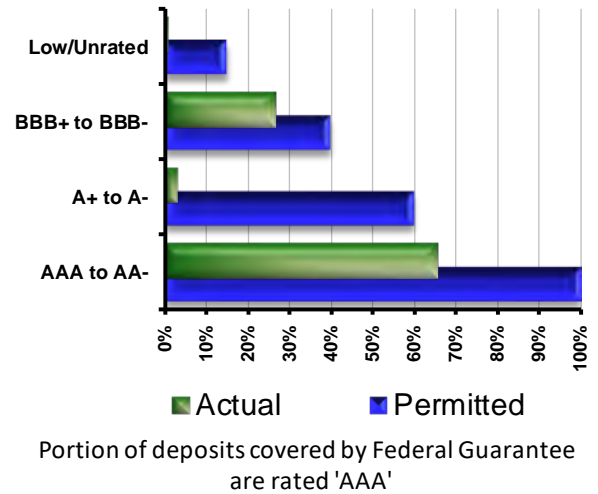
**Total Funds Invested**



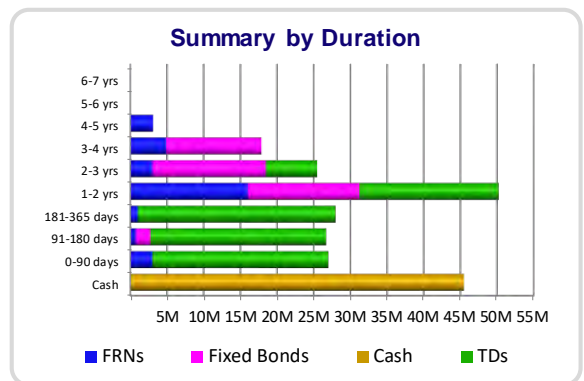
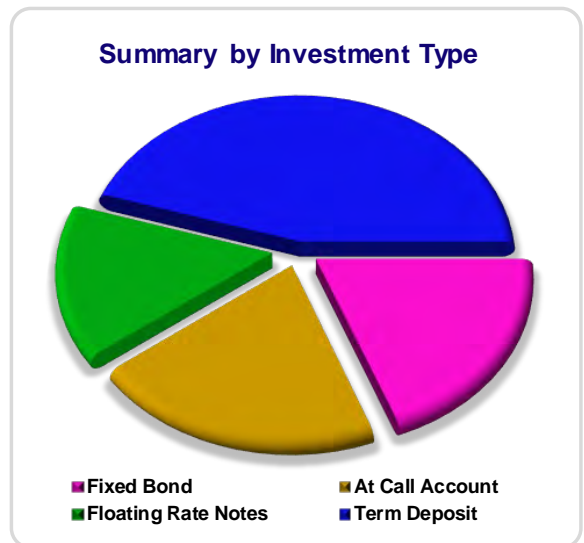
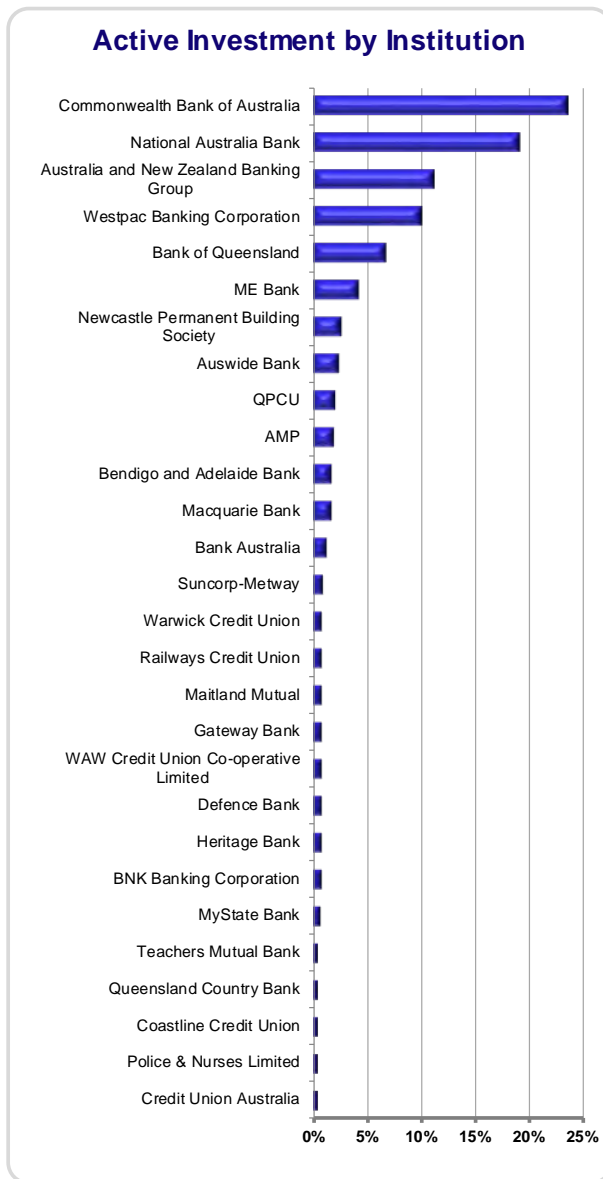
**Policy Limits on Maturities**



**Investment Summary by Rating**



**ITEM 4 (continued)**



|             | <365 days       | >365 days      |
|-------------|-----------------|----------------|
| Cash/TDs    | \$119.4M        | \$27.0M        |
| FRNs        | \$4.7M          | \$27.0M        |
| Fixed Bonds | \$2.0M          | \$43.7M        |
|             | <b>\$126.2M</b> | <b>\$97.7M</b> |

**Divestment of Fossil Fuel Aligned Financial Institutions**

Council uses Market Forces to validate its classes of investments into either Fossil Fuel or Non Fossil fuel aligned institutions. The figures below do not include any financial institutions that have not declared if they are Fossil Fuel or Non Fossil Fuel aligned.

As at 31 July 2021, Council had a total amount of \$49.6M million invested in non-fossil fuel aligned financial institutions, which is 22.2% of its total investment portfolio.

#### **ITEM 4 (continued)**

A review of Council's Investment Policy is currently being undertaken in consultation with Council's newly appointed investment advisors. This revised investment policy will be presented to the September 2021 committee meeting. The further divestment of Council's investments to non-fossil fuel aligned institutions is a focus of current work with the new advisors.

By way of comparison, Council had \$50.5 million (24.5% of its total investment portfolio) invested in non-fossil fuel aligned financial institutions, as at policy inception on 31 January 2018.

#### **Financial Implications**

Council's return for the reporting period is 1.43%, which is 1.40% above the benchmark figure of 0.03%. Income from interest on investments and proceeds from sales of investments totals \$267K for the period ending 31 July 2021 and is \$72K above the 2021/22 year-to-date adopted budget of \$195K.

#### **Summary**

Council's investment portfolio continues to perform well with returns above benchmark. The recommendation in this report is consistent with Section 625 of the Local Government Act, which deals with the investment of surplus funds by Councils.

#### **Certificate of the Chief Financial Officer (Responsible Accounting Officer)**

I certify that as at the date of this report, the investments listed have been made and are held in compliance with Council's Investment Policy and applicable legislation.

Pav Kuzmanovski  
Chief Financial Officer

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## 5 DRAFT SECTION 7.11 DEVELOPER CONTRIBUTIONS PLAN 2020 - MINOR UPDATE

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**Report prepared by:** Development Contributions Coordinator  
**File No.:** URB/08/1/36/2 - BP21/649

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### REPORT SUMMARY

On 24 March 2020, City of Ryde Council adopted two (2) new Development Contributions Plans under Section 7.11 and 7.12 of the Environmental Planning and Assessment Act, 1979. The new contributions plans came into effect on 1 July 2020.

After 12 months of operation, Council's Section 7.11 Developer Contributions Plan 2020 has been reviewed to ensure implementation has been as planned with respect to the application of Conditions of Consent. A minor update is proposed to improve clarity.

The updates include correction of some typographic errors throughout the document and providing greater explanation around the exemption to Social Housing, Affordable Housing and Key Worker Housing. The amendment clarifies that Social Housing, Affordable Housing and Key Worker Housing is only exempt from Section 7.11 Developer Contributions if it is being dedicated to Council.

The exemption was originally put in place to ensure Council was not double dipping by charging a Section 7.11 Developer Contribution when these types housing were being dedicated. The amendment now provides greater clarity in regard to when the exemption applies and doesn't apply.

State Environmental Planning Policy (Affordable Rental Housing) (**SEPP**) enables the provision of Affordable Housing by both not-for-profit and for-profit agencies; and provides some planning incentives in terms of development standards. These agencies or developers must make the dwellings approved as Affordable Housing available for such use for 10 years, after which they can become normal housing stock. These, types of development under the SEPP will be subject s7.11 contributions unless they are being dedicated to Council.

Notwithstanding, some Social Housing exemptions remain under s7.17 Directions of the Minister, which are mostly those forms of Social Housing provided by not-for-profit organisations. It is also to be noted that Section 2.6 of the Draft Section 7.11 Developer Contributions Plan 2020 - (Version 1.1), as per the current version, enables not-for-profit agencies to seek exemptions from Council for Affordable Housing if they can demonstrate they are providing an essential community service, i.e. boarding houses for women seeking refuge from violent relationships and boarding housing for people with disabilities; and or the homeless to name a few.

**ITEM 5 (continued)**

Therefore, only for-profit developments under the SEPP will essentially be paying the normal suite of s7.11 Contributions.

Council publicly exhibited the Draft Section 7.11 Developer Contributions Plan 2020 - (Version 1.1) is provided for in **ATTACHMENT 1** and **ATTACHMENT 2** from Friday 18 June to Friday 16 July 2021. During this period no submissions were received.

It is recommended that Draft Section 7.11 Developer Contributions Plan 2020 - (Version 1.1) now be adopted and become operational from the date the adoption notice is published on Council's website in accordance with Clause 31(4) of the Environmental Planning and Assessment Regulation 2000.

**RECOMMENDATION:**

- (a) That Draft Section 7.11 Developer Contributions Plan 2020 - (Version 1.1) be adopted by Council and become operational from the date the adoption notice is published on Council's website in accordance with Clause 31(4) of the Environmental Planning and Assessment Regulation 2000.
- (b) That the notice on Council's website be published with 28 days of Council's resolution of item (a) above, in accordance with Clause 31(2) of the Environmental Planning and Assessment Regulation 2000.

**ATTACHMENTS**

- 1 CLEAN COPY - Draft Ryde s7.11 CP - JUNE 2021 - VERSION 1.1
- 2 MARK UP - Draft Ryde s7.11 CP - JUNE 2021 - VERSION 1.1

Report Prepared By:

**David Matthews**  
**Development Contributions Coordinator**

Report Approved By:

**Dyalan Govender**  
**Manager - Urban Strategy**

**Liz Coad**  
**Director - City Planning and Environment**

**ITEM 5 (continued)****Discussion**

On 24 March 2020, City of Ryde Council adopted two (2) new Development Contributions Plans under Section 7.11 and 7.12 of the Environmental Planning and Assessment Act, 1979. The new contributions plans came into effect on 1 July 2020.

After 12 months of operation, Council's Section 7.11 Developer Contributions Plan 2020 requires some minor amendments. Overall, the implementation of the plan has generally been as intended, however, some areas of clarification have been identified.

The updates include correction of some typographic errors throughout the document and providing greater explanation around the exemption to Social Housing, Affordable Housing and Key Worker Housing. Essentially the amendment clarifies that Social Housing, Affordable Housing and Key Worker Housing is only exempt from Section 7.11 Developer Contributions if it is being dedicated to Council.

Originally the wording around the exemption for Social Housing, Affordable Housing and Key Worker Housing was unclear and created uncertainty for developers as to whether s7.11 applied to these types of development or not. The exemption was originally put in place to ensure Council was not double dipping by charging a Section 7.11 Developer Contribution when these types housing were being dedicated.

The amendment now provides greater clarity as to when the exemption applies and doesn't apply as follows:

*This plan DOES NOT apply to the following types of developments:*

- *Dwelling houses on lots created in an earlier subdivision that was subject to a s94 / s7.11 contribution, except where development involves subdivision of the lot(s) or an increase in population density.*
- *Development exempted from s7.11 contributions by a direction made by the Minister for Planning under s7.17 of the EP&A Act.<sup>1</sup>*
- *Social housing, affordable housing, or 'key worker housing'<sup>2</sup> that is to be dedicated to Council<sup>3</sup>.*

---

<sup>1</sup> or the corresponding sections 94 and 94A of the EP&A Act that existed immediately before the commencement of the Environmental Planning and Assessment Amendment Act 2017.

<sup>2</sup> A key worker is a public sector employee who is considered to provide an essential service. Those defined as key workers generally include clinical health service staff (except doctors and dentists), teachers and nurses.

<sup>3</sup> For clarity social housing, affordable housing and key worker housing not to be dedicated to Council is not exempt under this Plan.

**ITEM 5 (continued)**

- *Public infrastructure to be carried out by or on behalf of any public authority including Council.*
- *A change of land use not involving the creation of any of the following:*
  - (i) *additional lots;*
  - (ii) *additional dwellings;*
  - (iii) *increased population;*
  - (iv) *increased commercial and/or industrial floor space; or*
  - (v) *for the purpose of a home based business.*

Once the above amendments are adopted, only Social Housing, Affordable Housing and Key Worker Housing that is to be dedicated to Council or is exempt by a Ministerial Direction will be exempt from Council s7.11 Contributions.

It is also to be noted that Section 2.6 of the Draft Section 7.11 Developer Contributions Plan 2020 - (Version 1.1), as per the current version, enables not-for-profit agencies to seek exemptions from Council for Affordable Housing if they can demonstrate they are providing an essential community service, i.e. boarding houses for women seeking refuge from violent relationships and boarding housing for people with disabilities; and or the homeless to name a few.

Therefore, only for-profit developments under the SEPP will essentially be paying the normal suite of s7.11 Contributions.

This means that appropriate social and affordable key-worker housing projects will be exempt, while projects that only deliver privately owned and operated housing will attract appropriate contributions to ensure delivery of supporting infrastructure and minimize impacts on the surrounding community. Under the Affordable Housing SEPP a range of housing other than social and key-worker housing dedicated to Council, can be undertaken. This includes boarding houses and includes housing that may be affordable for a temporary period before reverting to standard market housing. The amendment ensures that the plan clearly does not exempt these developments from appropriate contributions and only operates as intended.

**Consultation**

Council publicly exhibited the Draft Section 7.11 Developer Contributions Plan 2020 - (Version 1.1) is provided for in **ATTACHMENT 1 and ATTACHMENT 2** from Friday 18 June to Friday 16 July 2021. During this period no submissions were received.

**Financial Implications**

Adoption of the recommendation will have no financial impact.



**ITEM 5 (continued)****Options**

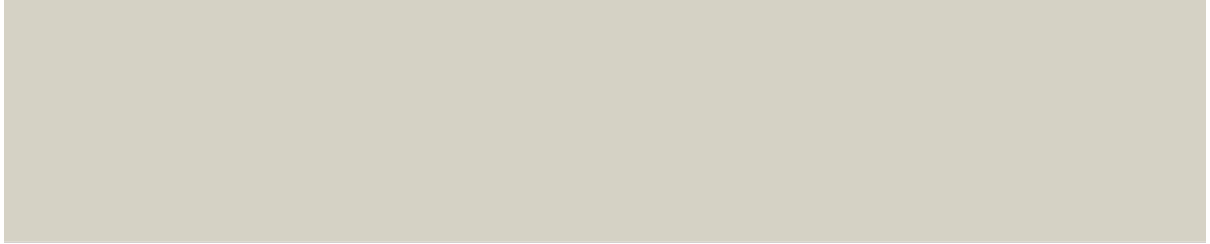
Option 1 – Adopt the Draft Section 7.11 Developer Contributions Plan 2020 - (Version 1.1).

Adoption of the Draft Section 7.11 Developer Contributions Plan 2020 - (Version 1.1) removes typographic errors and creates greater clarity and certainty around when the exemption applies and does not apply to Social Housing, Affordable Housing and Key Worker Housing.

Option 2 – Retain the current wording of the plan. This is not recommended as associated conditions imposed on developments may be open to challenge and developments not intended to receive an exemption may avoid contributions charges.

**ITEM 5 (continued)**

**ATTACHMENT 1**



Lifestyle and opportunity @ your doorstep



**Draft Section 7.11  
Development  
Contributions Plan  
2020**

**Version 1.1  
Adopted:  
Commencement:**

**ITEM 5 (continued)**

**ATTACHMENT 1**



*Document Version Control*

|  |   |
|--|---|
| <b>Document Name:</b>                    | <b>Section 7.11 Development Contributions Plan 2020</b> |
| <b>Content Manager Reference (Word):</b> | D21/XXXXXX  |
| <b>Content Manager Reference (PDF):</b>  | D21/XXXXXX  |
| <b>Document Status:</b>                  | DRAFT   |
| <b>Version Number:</b>                   | Version 1.1   |
| <b>Date:</b>                             | XX XXXX, 2021   |
| <b>Author:</b>                           | City of Ryde  |
| <b>Endorsed By:</b>                      | Council on  |
| <b>Distribution:</b>                     | Internal and External                                   |

*Change History*

| Version | Issue Date   | Author         | Reason for Change  |
|---------|--------------|----------------|--|
| 1.0     | 1 July 2020  | Urban Strategy | Initial Creation of Document CM: D20/55014   |
| 1.1     | XX XXXX 2021 | Urban Strategy | Minor Amendment to correct typographic errors; Figure numbers and to clarify exemption on affordable housing |

**ITEM 5 (continued)**

**ATTACHMENT 1**

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### 1. What is this plan about?

The City of Ryde Council (**Council**) is located in Sydney's north-western suburbs, approximately 10 km from the Sydney CBD. The local government area (**LGA**) has a land area of around 40 km<sup>2</sup>, bordering the LGAs of Parramatta to the west, Ku-ring-gai to the north, and Willoughby, Lane Cove and Hunter's Hill to the east. The Parramatta River forms the southern boundary of the City.

In the past 10 years, the City's population has grown by more than 20% to reach 124,798.<sup>1</sup> The economy has experienced unprecedented growth over this period. In 2017, the Gross Regional Product was worth \$16.80 billion and provided 101,844 jobs. In the 10 years prior, the economy grew at an average annual rate of 7.0%, compared to the NSW State average of 2.9%. This growth added more than 2,700 jobs, on average, to the local economy each year.<sup>2</sup>

Over the next 20 years<sup>3</sup>, the LGA is anticipated to accommodate further significant growth in urban development. Across the LGA, new development is expected to accommodate over 45,000 additional residents<sup>4</sup> and more than 25,000 new workers<sup>5</sup>.

While future development will occur throughout the LGA, most residential and commercial development will be concentrated in the economic and employment powerhouse of Macquarie Park. A further 18,800 residents<sup>6</sup> and 14,500 jobs are anticipated in Macquarie Park by 2036.<sup>7</sup>

Other suburbs predicted to experience high population growth over the next 20 years include Meadowbank – Melrose Park (34%), Ryde (South) (44%) and Ryde (Top Ryde) (31%).<sup>8</sup> These suburbs are all associated with changes to planning controls to permit high density residential flat building and mixed use developments accessible to frequent public transport services.

This level of development can only be sustained by the provision of new and upgraded local infrastructure, such as open space and recreation facilities, community facilities and roads and traffic infrastructure.

- Macquarie Park requires investment in the **local road network** to facilitate further residential and economic development, while other areas of the City demand local road network improvements to cater for the increased traffic flows.
- Council is committed to 'making the most of what it has' in providing **open space facilities**<sup>9</sup>, with a range of facility upgrades across the City planned to meet the needs of the growing residential population.
- To ensure that the diverse and growing community is healthy and active, Council must provide quality **recreational facilities** with key projects including the redevelopment of Ryde Aquatic Leisure Centre and two new indoor recreation centres.
- Council has also planned various **library upgrades and new facilities**, as well as other **community facility works** to meet the growing demand for these facilities.

<sup>1</sup> Figures as at 2017. Population and household forecasts, 2016 to 2036, prepared by .id, the population experts based on ABS data, November 2017 (.id/ABS, 2017).

<sup>2</sup> National Institute of Economic and Industry Research (NIEIR), compiled and presented in economy.id by .id, the population experts, 2016.

<sup>3</sup> From 2016 to 2036.

<sup>4</sup> .id/ABS, 2017.

<sup>5</sup> Transport for NSW land use employment projections, 2016.

<sup>6</sup> .id/ABS, 2017.

<sup>7</sup> GSC North District Plan, p 63.

<sup>8</sup> .id/ABS, 2017. The population growth forecasts by suburb are presented in Table 10 in this plan.

<sup>9</sup> City of Ryde Council, *City of Ryde Sport and Recreation Strategy 2016 – 2026*, adopted 25 July 2017 (goal number one).

**ITEM 5 (continued)**

**ATTACHMENT 1**

All of these infrastructure upgrades require funding, and a critical source of funding is the contributions of land, works and money from the developers of land in the LGA.

Section 7.11 of the Environmental Planning and Assessment Act 1979 (**EP&A Act**) authorises councils and other consent authorities to require contributions of land or money from developments toward the provision, extension or augmentation of local infrastructure (or towards recouping the costs of this work).

Where the consent authority is a council, planning panel or an accredited certifier, a contribution may be imposed on a development only if it is of a kind allowed by and determined in accordance with a contributions plan, such as this plan.

**This plan's main purpose is to authorise the consent authority to impose conditions on development consents or complying development certificates (CDCs) requiring section 7.11 contributions from development.**

The contributions that are made by developers under this plan will be applied by Council to deliver the schedule of local infrastructure, including land and capital works, **altogether valued at \$394 million**, shown in **Appendix A**.

A key requirement of the plan is to show that there is a reasonable nexus or need for the infrastructure arising from the new development, and that the contribution rates to be levied on developers fairly reflect that nexus.

This plan applies to both:

- residential development throughout the LGA, including Macquarie Park
- non-residential development in Macquarie Park only.

Council has another fixed rate levy (or section 7.12) contributions plan, primarily to collect contributions from non-residential development in the remainder of the LGA (outside Macquarie Park) and fund a range of other urban improvement and economic infrastructure projects. The fixed rate levy plan also collects levies from other forms of residential development that are not covered by this nexus-based section 7.11 plan.

Both plans have been prepared in accordance with the EP&A Act and Environmental Planning and Assessment Regulation 2000 (**EP&A Regulation**); and having regard to the latest practice notes issued by the NSW Department of Planning and Environment.



**ITEM 5 (continued)**

**ATTACHMENT 1**

**2. Plan summary**

**2.1 How to use this plan**

This plan has been broken up into the following sections to allow easy navigation by Council staff, developers and private certifiers. A brief description of each section is provided below:

**Section 2 – Plan summary**

This section identifies both the land and developments that this plan applies to, as well as the contributions rates that apply to these developments.

**Section 3 – How are the contributions rates calculated?**

This section explains how the development contributions are calculated. The expected development is described as well as the basis for determining the schedule of local infrastructure that will be required to meet that development. It also provides the formulas and approach for how the contribution rates have been calculated.

**Section 4 – How and when will contributions or levies be imposed on development?**

This section explains how conditions of consent will be used to require contributions and levies, and the ways in which contribution rates and amounts will be adjusted over time to reflect changes in infrastructure costs. It also describes accredited certifiers' obligations to address the requirements of this plan in the issuing of construction certificates and CDCs.

**Section 5 – How and when a contribution requirement can be settled?**

This section explains how consent conditions requiring the payment of contributions can be settled, typically by cash payment. It also provides Council's requirements for considering alternative means to satisfy contribution requirements under this plan, such as through the use of Works-in-Kind agreements.

**Section 6 – Other administration matters**

This section outlines other administrative arrangements applying to the operation of this plan.

**Appendices**

The appendices include a schedule and location maps of the local infrastructure that is to be delivered under the plan.

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**2.2 Name and commencement of plan**

This development contributions plan is called the *City of Ryde Section 7.11 Development Contributions Plan 2020*.

This plan commences on the date on specified in the public notice that was given under clause 31(2) of the EP&A Regulation on {insert new date} 2021 in local newspaper. The specified date for the commencement of this plan is {insert new date} 2021.

**2.3 What are the purposes of this plan?**

The main purpose of this plan is to authorise:

- the consent authority, when granting consent to an application to carry out development to which this plan applies; or
- Council or an accredited certifier, when issuing a CDC for development to which this plan applies,

to require either a contribution (under section 7.11 of the EP&A Act) to be made towards the provision, extension or augmentation of local infrastructure in the City of Ryde LGA that is required as a consequence of development, or which were provided in anticipation of, or to facilitate, such development.

Other purposes of this plan are as follows:

- To better target Council's contributions system by repealing the existing section 7.11 plan and replacing it with other more up-to-date contributions plans (including this plan).
- To provide the framework for the efficient and equitable determination, collection and management of section 7.11 contributions in the City of Ryde LGA.
- To establish the relationship (or nexus) between the expected development and proposed local infrastructure to demonstrate that the section 7.11 contributions required under this plan are reasonable.
- To allow the opportunity for local infrastructure to be provided by land developers as works-in-kind in lieu of paying a monetary contribution.
- To allow the opportunity for the dedication of land by landowners at no cost to Council in lieu of a monetary contribution.
- To ensure that the broader City of Ryde community is not unreasonably burdened by the provision of local infrastructure that is required as a result of development in the City of Ryde LGA.

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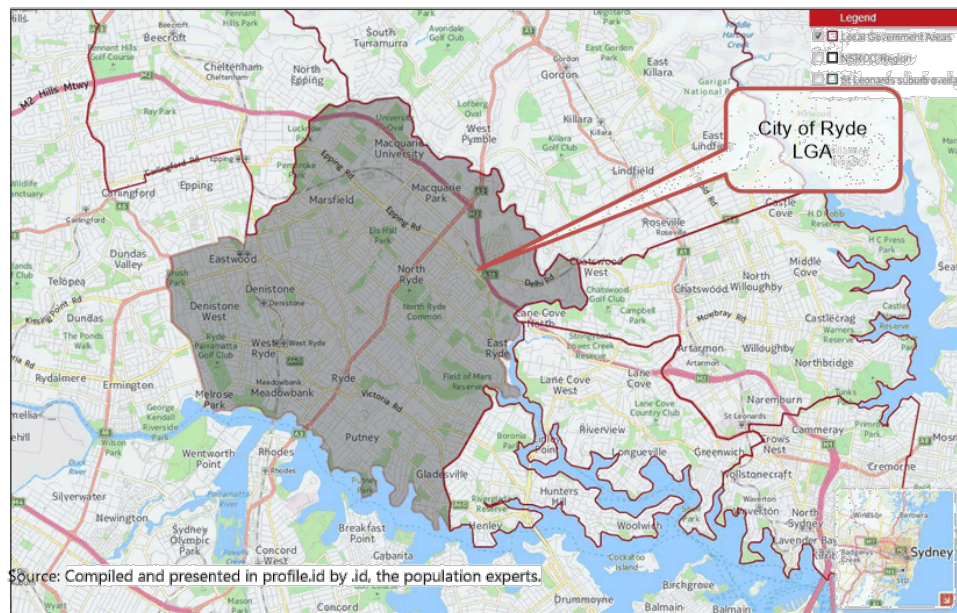
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**2.4 What land does this plan apply to?**

This plan applies to all land within the local government area (LGA) of the City of Ryde as shown on the map in **Figure 1**.

**Figure 1 City of Ryde Local Government Area (LGA)**

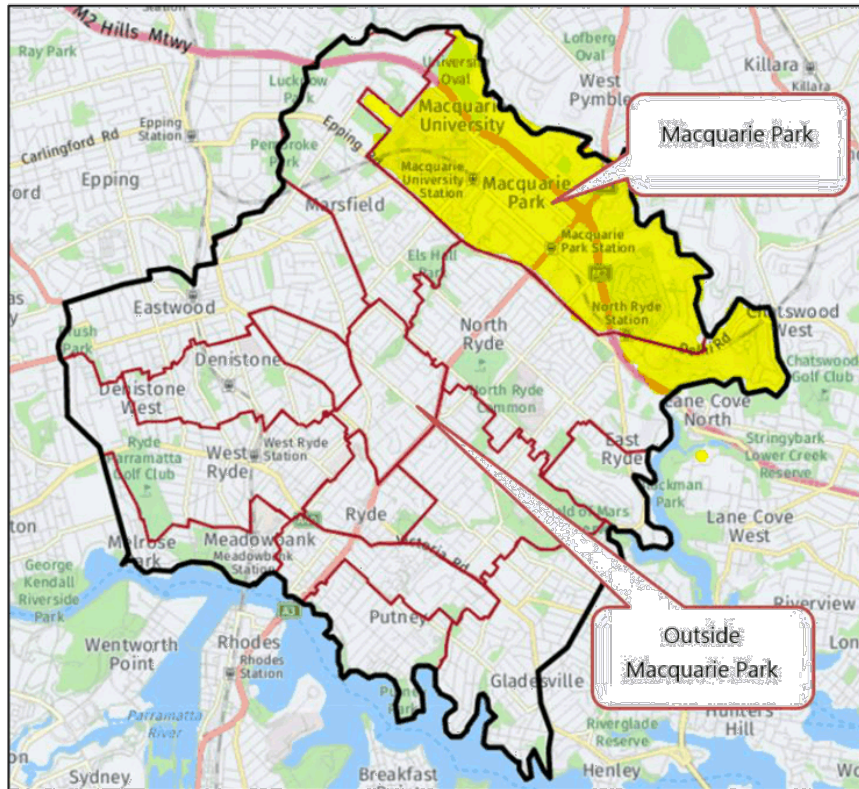


Separate contribution rates apply to land within two separate catchments within the LGA – ‘Macquarie Park’ and ‘Outside Macquarie Park’. **Figure 2** shows the boundary between these two areas with the ‘Macquarie Park’ catchment in yellow.

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**Figure 2 Local Contributions Catchments – Macquarie Park & Outside Macquarie Park**



Source: Compiled and presented in profile.id by .id, the population experts (with Council revisions for clarity only).

**2.5 What development does this plan apply to?**

Subject to **Section 2.6**, this plan applies to:

- (a) The following Residential Accommodation developments on land throughout the City of Ryde LGA that, if approved, would result in a net increase in residents<sup>10</sup> on the land:
  - (i) Residential subdivision creating additional dwelling house lots
  - (ii) Residential flat buildings, dual occupancies, manor houses, multi dwelling housing, semi-detached dwellings, attached dwellings, rural workers dwellings, shop top housing

<sup>10</sup> Net increase in residents is determined by applying the assumed occupancy rates shown in **Table 5** to both the existing and proposed development



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- (iii) Secondary dwellings
  - (iv) Boarding houses, group homes, hostels
  - (v) Seniors living housing that comprise independent living units only.
- (b) Non-residential development - being development other than 'residential accommodation' - on land within Macquarie Park that would, if approved, result in an increase in gross floor area (**GFA**).

**2.6 What development is exempted?**

This plan DOES NOT apply to the following types of developments:

- Dwelling houses on lots created in an earlier subdivision that was subject to a s94 / s7.11 contribution, except where development involves subdivision of the lot(s) or an increase in population density.
- Development exempted from s7.11 contributions by a direction made by the Minister for Planning under s7.17 of the EP&A Act.<sup>11</sup>
- Social housing, affordable housing, or 'key worker housing'<sup>12</sup> that is to be dedicated to Council<sup>13</sup>.
- Public infrastructure to be carried out by or on behalf of any public authority including Council.
- A change of land use not involving the creation of any of the following:
  - (i) additional lots;
  - (ii) additional dwellings;
  - (iii) increased population;
  - (iv) increased commercial and/or industrial floor space; or
  - (v) for the purpose of a home based business.

Council may exempt the following development, or components of a development, from a contribution requirement under this plan, subject to the applicant providing a written justification that demonstrates, to Council's satisfaction, that the exemption is warranted:

- **Development for the purposes of seniors housing** defined in State Environmental Planning Policy (Housing for Seniors or People with a Disability) 2004 that is provided by a social housing provider.
- **Short term or emergency accommodation by a community organisation** - primarily for stays of less than two (2) weeks, provided that the community organisation carrying out the development has received endorsement for the project as a deductible gift recipient by the Australian Taxation Office under the category of a 'public benevolent institute'.
- **Development by non-profit organisations** - provided that the development is for an essential community service.

<sup>11</sup> or the corresponding sections 94 and 94A of the EP&A Act that existed immediately before the commencement of the Environmental Planning and Assessment Amendment Act 2017.

<sup>12</sup> A key worker is a public sector employee who is considered to provide an essential service. Those defined as key workers generally include clinical health service staff (except doctors and dentists), teachers and nurses.

<sup>13</sup> For clarity social housing, affordable housing and key worker housing not to be dedicated to Council is not exempt under this Plan.

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For Council to consider claims for exemption from contributions under this plan, the development application should include a comprehensive submission arguing the case for exemption, which includes the following details:

- For a not-for-profit organisation – evidence from the Australian Tax Office demonstrating its not-for-profit status.
- For a seniors housing development – evidence that the applicant is a 'social housing provider', for the purposes of satisfying the Section 7.17 Direction.

Any other information Council requests due to the particular circumstances of the case.

### 2.7 What local infrastructure will be provided under this plan?

The local infrastructure to be provided by contributions from developers received under this plan is listed below:

- Open space and recreation facilities including an upgrade of the Olympic Park aquatic and leisure centre facilities, park upgrades, sportsground upgrades (with synthetic field surfacing and flood lighting), netball court upgrades, irrigation and drainage for facilities, street planting and master planning for new and upgraded facilities.
- Community facilities, including a central civic amenities hub that will provide performance space and other community facilities, various library upgrades and other local centre multipurpose facilities.
- Transport infrastructure, including new collector roads and intersections in Macquarie Park and various improvements to the road network in the rest of the LGA.
- The costs of administering this plan will also be met by the contributions imposed under the plan.

A summary of all of these costs is shown in **Table 1**.

Some of the infrastructure has a nexus with residential development in both the Macquarie Park and Outside Macquarie Park catchments – i.e. residential development across the City. These infrastructure items, and the contributions for same, are called City Wide infrastructure.

More details on the demand for local infrastructure, the relationship of the local infrastructure with the expected development, and specific facilities to be provided are included in **Appendix A** of this plan.

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**Table 1 Summary of works program by category and contributions catchment**

| Infrastructure Category             | Cost apportionment of infrastructure to contributions catchments |                      |                        |                      |
|-------------------------------------|--|----------------------|------------------------|----------------------|
|                                     | City Wide  | Macquarie Park       | Outside Macquarie Park | Total                |
| Open Space & Recreation             | \$117,837,019  | \$67,888,000         | \$36,381,269           | \$222,106,288        |
| Community Facilities                | \$71,994,529   | \$30,000,000         | \$19,045,178           | \$121,039,707        |
| Roads and Traffic                   | -  | \$12,348,000         | \$32,318,314           | \$44,666,314         |
| Plan Preparation and Administration | \$2,847,473  | \$1,653,540          | \$1,316,171            | \$5,817,185          |
| <b>Total</b>                        | <b>\$192,679,021</b>   | <b>\$111,889,540</b> | <b>\$89,060,933</b>    | <b>\$393,629,494</b> |

**2.8 What are the contribution rates which apply to residential development?**

Tables 2 and 3 contain the section 7.11 contribution rates for residential developments under this plan.

The plan levies residential development contributions in two separate catchments:

1. 'Macquarie Park' and
2. 'Outside Macquarie Park', which applies to all areas in the remainder of the City of Ryde LGA (**Figure 2**).

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The rates shown in the tables below incorporate the contributions for both local and citywide infrastructure.

**Table 2 Section 7.11 contribution rates – ‘Macquarie Park’ residential development**

| Infrastructure category              |       | Per resident*  | Per secondary dwelling or seniors | Per studio or 1 bed dwelling | Per 2 bed dwelling | Per 3 or more bed dwelling |
|--------------------------------------|-------|----------------|-----------------------------------|------------------------------|--------------------|----------------------------|
| Open space and recreation facilities | Land  | 0              | 0                                 | 0                            | 0                  | 0                          |
|                                      | Works | \$5,727        | \$4,335                           | \$8,670                      | \$12,367           | \$18,089                   |
| Community facilities                 | Land  | 0              | 0                                 | 0                            | 0                  | 0                          |
|                                      | Works | \$2,971        | \$2,249                           | \$4,497                      | \$6,415            | \$9,382                    |
| Transport facilities                 | Land  | 0              | 0                                 | 0                            | 0                  | 0                          |
|                                      | Works | \$406          | \$307                             | \$615                        | \$877              | \$1,282                    |
| Plan administration                  |       | \$137          | \$103                             | \$207                        | \$295              | \$431                      |
| <b>Total</b>                         |       | <b>\$9,241</b> | <b>\$6,994</b>                    | <b>\$13,989</b>              | <b>\$19,953</b>    | <b>\$29,185</b>            |
| Capped Amount <sup>14</sup>          |       |                |                                   |                              |                    | \$20,000                   |
| <b>Discount<sup>15</sup></b>         |       |                |                                   |                              |                    | <b>\$9,185</b>             |

\* the per resident rate is relevant to calculating the contributions for boarding houses, group homes, and hostels.

**Table 3 Section 7.11 contribution rates – residential development ‘outside Macquarie Park’**

| Infrastructure category              |       | Per resident*  | Per secondary dwelling or seniors | Per studio or 1 bed dwelling | Per 2 bed dwelling | Per 3 or more bed dwelling |
|--------------------------------------|-------|----------------|-----------------------------------|------------------------------|--------------------|----------------------------|
| Open space and recreation facilities | Land  | 0              | 0                                 | 0                            | 0                  | 0                          |
|                                      | Works | \$3,975        | \$3,009                           | \$6,017                      | \$8,583            | \$12,554                   |
| Community facilities                 | Land  | 0              | 0                                 | 0                            | 0                  | 0                          |
|                                      | Works | \$2,308        | \$1,747                           | \$3,494                      | \$4,984            | \$7,290                    |
| Transport facilities                 | Land  | 0              | 0                                 | 0                            | 0                  | 0                          |
|                                      | Works | \$1,220        | \$924                             | \$1,847                      | \$2,635            | \$3,854                    |
| Plan administration                  |       | \$113          | \$85                              | \$170                        | \$243              | \$355                      |
| <b>Total</b>                         |       | <b>\$7,616</b> | <b>\$5,765</b>                    | <b>\$11,529</b>              | <b>\$16,445</b>    | <b>\$24,054</b>            |
| Capped Amount                        |       |                |                                   |                              |                    | \$20,000                   |
| <b>Discount</b>                      |       |                |                                   |                              |                    | <b>\$4,054</b>             |

\* the per resident rate is relevant to calculating the contributions for boarding houses, group homes, and hostels.

<sup>14</sup> Capped in accordance with Ministerial Direction of 17 July 2017 refer to ‘Important Note’.

<sup>15</sup> Difference between calculated contribution and capped contribution.



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In the case of **mixed use developments outside Macquarie Park** that comprise both residential and non-residential components:

- if application of a section 7.12 levy to the whole development (under the *Draft Fixed Rate Levy Development Contributions Plan 2020*) yields a higher contribution amount than application of a section 7.11 contribution under this plan, then a fixed rate (section 7.12) levy shall be imposed on the whole development; or
- if application of a fixed rate (section 7.12) levy to the whole development yields a lower contribution amount than application of a section 7.11 contribution, then a section 7.11 contribution shall be imposed only on the component of the development that comprises Residential Accommodation.

**Important Note:** At the time this plan was prepared, consent authorities for development in the City of Ryde could not impose a monetary contribution on a residential development that exceeded \$20,000 per lot or dwelling, without a review of the plan by the NSW Independent Pricing and Regulatory Tribunal (**IPART**). This restriction is due to a direction made by the Minister for Planning on 17 July 2017. **This plan has not been reviewed by IPART; therefore, the consent authority shall not impose a total monetary contribution under this plan that exceeds \$20,000 for each dwelling approved in the development.**

**2.9 What are the contribution rates which apply to non-residential development?**

This plan levies contributions on non-residential development only in Macquarie Park. A separate fixed rate levy (section 7.12) contributions plan applies to non-residential development outside Macquarie Park.

**Table 4** contains the contribution rate per worker for non-residential developments in Macquarie Park.

The actual contribution to be levied on a development is based on the assumed workspace ratio applying to the development type (as in **Table 6**).

**Table 4 Section 7.11 contribution rates – ‘Macquarie Park’ non-residential development**

| Infrastructure category              |       | Per worker     |
|--------------------------------------|-------|----------------|
| Open space and recreation facilities | Land  | 0              |
|                                      | Works | \$782          |
| Community facilities                 | Land  | 0              |
|                                      | Works | \$345          |
| Transport facilities                 | Land  | 0              |
|                                      | Works | \$406          |
| Plan administration                  |       | \$23           |
| <b>Total</b>                         |       | <b>\$1,556</b> |

**2.10 How have contributions been calculated under this plan?**

The contributions that apply to the development are calculated using the applicable rates shown in either **Tables 2, 3 or 4** less any allowances for assumed infrastructure demand arising from existing developments, if applicable (refer to **Tables 5 and 6**).

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The occupancy rates included in **Table 5** reflect the estimate of future infrastructure demand for proposed dwellings, as reflected in the contributions rates in **Tables 2** and **3**, as well as the estimate of existing demand allowances (or credits) for existing residential development across the LGA. The occupancy rates directly derive the contributions except for the case of secondary dwellings where rates are discounted by 50%.

The workspace ratios in **Table 6** reflect the estimate of future infrastructure demand by different types of non-residential development in Macquarie Park, and are used to calculate the contributions per square metre of gross floor area (GFA) also shown in the table, and any existing demand allowances from non-residential development (applicable in Macquarie Park only).

**Table 5 Assumed occupancy rates for calculating contributions and demand credits**

| Residential development type  | Assumed occupancy rate    |
|---|---------------------------|
| Detached dwelling houses, dwellings with 3 or more bedrooms, or vacant allotments that have a dwelling entitlement  | 3.16 persons per dwelling |
| Dwellings with 2 bedrooms   | 2.16 persons per dwelling |
| Secondary dwellings (with rates discounted by 50%), bed-sitters, one-bedroom dwellings, or seniors living dwellings | 1.51 persons per dwelling |
| Boarding houses, group homes and hostels  | 1 person per bed          |

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**Table 6 Assumed workspace ratios in Macquarie Park for calculating contributions and demand credits**

| Non-residential development type   | Assumed workspace ratio            | Contribution (per m <sup>2</sup> of GFA) |
|--|------------------------------------|--|
| Office premises  | 1 worker per 25m <sup>2</sup> GFA  | \$62.23                                  |
| Business premises  | 1 worker per 40m <sup>2</sup> GFA  | \$38.90                                  |
| Shops  | 1 worker per 50m <sup>2</sup> GFA  | \$31.12                                  |
| Specialised retail premises (Bulky goods)  | 1 worker per 120m <sup>2</sup> GFA | \$12.97                                  |
| Food and drink premises  | 1 worker per 30m <sup>2</sup> GFA  | \$51.86                                  |
| Vehicle sales or hire premises   | 1 worker per 85m <sup>2</sup> GFA  | \$18.30                                  |
| Light industry or industry   | 1 worker per 50m <sup>2</sup> GFA  | \$31.12                                  |
| Educational establishment – schools  | 1 worker per 90m <sup>2</sup> GFA  | \$17.29                                  |
| Educational establishment – university, TAFE college                             | 1 worker per 40m <sup>2</sup> GFA  | \$38.90                                  |
| Health services facility   | 1 worker per 40m <sup>2</sup> GFA  | \$38.90                                  |
| Childcare centre   | 1 worker per 35m <sup>2</sup> GFA  | \$44.45                                  |
| Tourist and visitor accommodation - hotels                                       | 0.5 workers per key                | \$777.94 per key                         |
| Tourist and visitor accommodation – other, including serviced apartments         | 0.1 workers per key                | \$155.59 per key                         |
| Entertainment facility – including cinemas, theatres, function centres and clubs | 1 worker per 120m <sup>2</sup> GFA | \$12.97                                  |
| Sex services premises  | 1 worker per 25m <sup>2</sup> GFA  | \$62.23                                  |

Note: The worker occupancy assumptions in the City of Sydney Development Contributions Plan 2015 have been used as a basis for the worker occupancy rates in this table.

Where development is subject to more than one of the section 7.11 contributions listed in **Tables 2, 3 or 4**, the total contribution will be the sum of all the contributions that apply to that development.

Where a proposed development displaces either an existing residential or non-residential development, a demand credit will be granted for that existing development.

Demand credits shall be calculated based on the dwelling occupancy rates and workspace ratios in **Table 5 and 6**, respectively. Credits attributable to existing residential developments are limited to \$20,000 for each dwelling, in accordance with the Minister's Direction of July 2017 regarding maximum contribution amounts.

Non-residential demand credits shall only be considered in the calculation of contributions for development inside Macquarie Park.

**Worked example 1 (mixed use development in Macquarie Park):**

A proposed shop top housing development in Macquarie Park involves the demolition of 500 m<sup>2</sup> of existing GFA office space and construction of a mixed-use development containing 30 x 2-bedroom apartments and 300 m<sup>2</sup> of ground floor retail GFA.

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|   |   |   |
|---|---|---|
| 30 x 2 bedroom dwellings  | = | 30 x \$19,953 (refer to <b>Table 2</b> ) = \$598,588  |
| <u>plus</u> 300 m <sup>2</sup> retail (shops) GFA                             | = | 300 x \$31.12 (refer to <b>Table 4</b> for the rate per worker and <b>Table 6</b> for the workspace ratio for shops of 1 worker per 50 m <sup>2</sup> ) = \$9,335         |
| <u>less</u> 500 m <sup>2</sup> non-residential office space GFA demand credit | = | 500 x \$62.23 (refer to <b>Table 4</b> for the rate per worker and <b>Table 6</b> for the workspace ratio for office space of 1 worker per 25 m <sup>2</sup> ) = \$31,118 |
| <b>Total contribution</b>   | = | <b>\$598,588 + \$9,335 - \$31,118 = \$576,805</b>   |

**Worked example 2 (residential development outside Macquarie Park):**

A proposed residential flat building development in Eastwood involves the demolition of a 10 x 2 bedroom apartment building and 200 m<sup>2</sup> of retail (shops) space on a single allotment of land and construction of a new building containing 5 x 3-bedroom apartments, 20 x 2-bedroom apartments and 10 x 1-bedroom apartments.

|  |   |   |
|--|---|---|
| 5 x 3 bedroom dwellings                                | = | 5 x \$20,000 (refer to <b>Table 3</b> , noting that although the rate is \$24,054 per dwelling, the Minister's Direction requires the contribution can be no more than \$20,000 per dwelling) = \$100,000 |
| <u>plus</u> 20 x 2 bedroom dwellings                   | = | 20 x \$16,445 (refer to <b>Table 3</b> ) = \$328,898  |
| <u>plus</u> 10 x 1 bedroom dwelling                    | = | 10 x \$11,529 (refer to <b>Table 3</b> ) = \$115,293  |
| <u>less</u> 10 x 2 bedroom dwellings credit            | = | 10 x \$16,445 (refer to <b>Tables 3</b> and <b>5</b> ) = \$164,449  |
| <u>less</u> 200 m <sup>2</sup> of retail (shops) space | = | Zero with no demand credit allowance  |
| <b>Total contribution</b>                              | = | <b>(\$100,000 + \$328,898 + \$115,293) - (\$164,449 + 0) = \$379,742</b>  |

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### 3. How are the contribution rates calculated?

This section principally applies to contributions authorised by this plan to be imposed on developments under section 7.11 of the EP&A Act.

There are particular requirements for section 7.11 contributions, including the following:

- Contributions can only be imposed if the consent authority considers that the development 'will or is likely to require the provision of or increase the demand for public amenities and public services within the area' (s7.11(1)).
- Contributions toward recoupment of facilities can only be imposed if the facilities were provided in preparation for or to facilitate the carrying out of development in the area and the development will benefit from the provision of those public amenities or public services (s7.11(3)).
- Contributions that are imposed must be reasonable (s7.11(2) and (4)), and a developer may appeal to the Land and Environment Court on the grounds that contributions imposed on a development are unreasonable in the particular circumstances of the case (s7.13(3)).

These requirements mean that a contributions plan that authorises section 7.11 contributions should show that the contribution rates are reasonable by explaining the relationship between the anticipated developments and the infrastructure included in the plan that is needed to meet the demands of those developments.

So that the contributions that are imposed are reasonable, the section 7.11 contribution rates in this plan have been calculated having regard to the principles of nexus and fair cost apportionment. This has included consideration of:

- whether the infrastructure serves existing or new populations or both
- whether the infrastructure serves residents or workers or both
- whether the infrastructure serves Macquarie Park local development, local development in other areas of the City of Ryde, or the City of Ryde, as a whole.

This section explains the expected development in the City of Ryde LGA, the infrastructure necessary to support this development, and the way in which the section 7.11 contribution rates have been calculated.

#### 3.1 Establishing contribution catchments

This plan distinguishes between works that provide different levels of service (LOS) throughout the community. Some facilities offer a citywide LOS, in that they serve the entire community of the City of Ryde, such as the City of Ryde Library at 1A Pope Street, Ryde. Other facilities offer a more local LOS or serve only one or a few (but not all) suburbs.

This plan contains two contributions catchments to minimise the number of contribution rates and to consolidate suburbs, while still fairly distributing the cost of new facilities to development at a local or district level:

1. **Macquarie Park** – a local catchment which raises funds specifically for future facilities in Macquarie Park to meet the demand of the current and future populations of residents and workers.

The Macquarie Park catchment is bounded by the Lane Cove River in the north and east, Delhi Road and Epping Road in the south, and Culloden Road, Marsfield Park, Vimiera Road, Waterloo Road, Culloden Road, Talavera Road and the Macquarie University sports fields in the west.

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2. **Outside Macquarie Park Catchment** – a local catchment containing the following suburbs:

- a. Marsfield
- b. Eastwood
- c. Denistone – Denistone East – Denistone West
- d. West Ryde
- e. Meadowbank – Melrose Park
- f. North Ryde – East Ryde – Chatswood West
- g. Gladesville – Tennyson Point
- h. Ryde (Field of Mars)
- i. Ryde (South)
- j. Putney
- k. Ryde (Top Ryde)
- l. Ryde (Santa Rosa)

Both catchments incorporate contributions towards the cost of facilities that offer a local LOS specific to that suburban area, and a share of the cost of the facilities which offer a citywide LOS. Therefore, the contribution rate in both catchments is made up of two components:

**\$ Citywide contribution + \$ Local contribution = \$ Total contribution**

Understanding the mix of contribution catchments is essential to understanding how the contributions are apportioned, and this is discussed in the next section.

### **3.2 Expected demand for local infrastructure**

#### **3.2.1 Area context**

This section presents a summary of the current demographic trends for the City of Ryde. This information has been sourced from profile.id (<http://profile.id.com.au/ryde> and <http://forecast.id.com.au/ryde>), and data held by the Council on recent development approvals.

##### **City of Ryde locality**

The City of Ryde LGA consists of 13 suburbs<sup>16</sup> listed as follows:

- Denistone – Denistone East – Denistone West
- Eastwood
- Gladesville – Tennyson Point
- Macquarie Park
- Marsfield
- Meadowbank – Melrose Park
- North Ryde – East Ryde – Chatswood West
- Putney

<sup>16</sup> Suburbs are as defined in the Census.

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- Ryde (Field of Mars)
- Ryde (Santa Rosa)
- Ryde (South)
- Ryde (Top Ryde)
- West Ryde.

**Figure 3 Suburbs of City of Ryde LGA**



Macquarie Park, located at the northern part of the LGA, is a significant economic and employment generator, in fact, the second largest in NSW with economic output estimated to be in excess of \$9.1 billion per year.<sup>17</sup>

Despite its dominance, Macquarie Park still has significant development potential for further growth. Land rezoning and the development of key transport nodes have created more opportunities for residential and mixed use development, while the continued development of additional commercial floor space remains a planning priority. The North District Plan (March 2018) identifies the need to leverage the additional capacity

<sup>17</sup> This estimate refers to the Macquarie Park/Marsden Park area and is based on economic modelling undertaken by PriceWaterhouseCoopers (PwC) in 2014 (PwC, *Big City Analytics: Identifying Sydney's economic, employment and population Centres of Gravity*; Issue Paper No. 5 for the Committee for Sydney, March 2015, p 17).



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for commercial floor space to maintain a commercial core in Macquarie Park, alongside a series of infrastructure and urban amenity improvement goals.<sup>18</sup>

This growth in Macquarie Park will create considerable pressure on public infrastructure and services within the City of Ryde, in comparison to the other suburbs. However, the other suburbs are also experiencing growth and will also demand additional infrastructure and services.

**3.2.2 Residential population growth**

**Table 7** shows population growth in the City of Ryde from 1971 to 2016. From the early 1990s, the LGA saw the redevelopment of lower density residential lands and underutilised industrial lands, including the rapid growth of specialised business zones such as Macquarie Park. The data show that since the City of Ryde matured as a post-war housing area in the late twentieth century, growth has reaccelerated of higher density residential urban renewal.

From 2001, this growth accelerated. Growth occurred via changes to planning controls to permit higher density development in Top Ryde, Putney, Meadowbank – Melrose Park, North Ryde and Macquarie Park, coupled with growing demand in the property market.

In the foreseeable future, growth is expected to be maintained, as there is significant pressure to allow high density development within Macquarie Park. The first amendment to the *Ryde Local Environment Plan 2014 (RLEP)* involved introducing an incentive scheme for the uplift of height and floor space ratios for both commercial and mixed use development in the Macquarie Park precinct.

**Table 7 Population growth in the City of Ryde LGA - 1971 to 2011**

| Census Year | Total Population (persons) | Census Period Change |
|-------------|----------------------------|----------------------|
| 1971        | 88,806                     | 0.0                  |
| 1976        | 89,137                     | 0.4%                 |
| 1981        | 88,948                     | -0.2%                |
| 1986        | 89,252                     | 0.3%                 |
| 1991        | 90,249                     | 1.1%                 |
| 1996        | 92,107                     | 2.1%                 |
| 2001        | 94,483                     | 2.6%                 |
| 2006        | 100,344                    | 5.8%                 |
| 2011        | 108,714                    | 7.7%                 |
| 2016        | 114,598                    | 5.1%                 |

Source: ABS and profile.id, 2017.

**3.2.3 Dwelling approvals**

Private dwelling approvals in the City of Ryde have been increasing, particularly amongst medium to high density development. **Table 8** shows the change in dwelling structure in the LGA from 2011 to 2016.

<sup>18</sup> NSW Government, *Macquarie Park Strategic Investigation – Landowners Information Session*, 3 November 2017.



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Over this period, a decline in separate houses (i.e. single houses on Torrens title land) was replaced by growth in medium and high density dwellings (largely strata developments). This resulted in a net increase of 4,471 dwellings. The trend is expected to be repeated in the next Census, possibly with increased high density development as more significant developments occur in Macquarie Park and North Ryde.

**3.2.4 Age structure**

The age structure of the City of Ryde LGA is similar to that of Greater Sydney (as at 2016), although with fewer children/teens and more young working-age adults. **Figure 4** shows that the 20 to 34 year old age brackets form the predominant age groups. This relatively high incidence of young adults is likely influenced by the presence of Macquarie University and the extensive employment opportunities in Macquarie Park.

**Table 8 City of Ryde dwelling structure compared with Greater Sydney, 2011-2016**

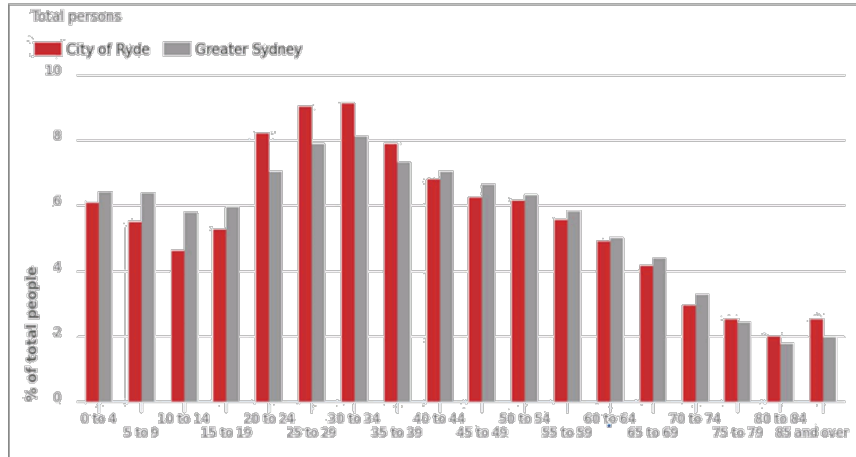
| Dwelling type                      | 2016          |              |                     | 2011          |              |                     | Change<br>2011 to<br>2016 |
|------------------------------------|---------------|--------------|---------------------|---------------|--------------|---------------------|---------------------------|
|                                    | No.           | %            | Greater<br>Sydney % | No.           | %            | Greater<br>Sydney % |                           |
| Separate house                     | 21,310        | 46.2         | 55.0                | 21,448        | 51.5         | 58.9                | -138                      |
| Medium density                     | 9,175         | 19.9         | 20.3                | 9,020         | 21.6         | 19.7                | +155                      |
| High density                       | 15,244        | 33.0         | 23.5                | 11,044        | 26.5         | 20.7                | +4,200                    |
| Caravans, cabin,<br>houseboat      | 53            | 0.1          | 0.3                 | 73            | 0.2          | 0.2                 | -20                       |
| Other                              | 134           | 0.3          | 0.5                 | 66            | 0.2          | 0.4                 | +68                       |
| Not stated                         | 233           | 0.5          | 0.4                 | 27            | 0.1          | 0.1                 | +206                      |
| <b>Total Private<br/>Dwellings</b> | <b>46,149</b> | <b>100.0</b> | <b>100.0</b>        | <b>41,678</b> | <b>100.0</b> | <b>100.0</b>        | <b>+4,471</b>             |

Source: ABS and profile.id, 2017.

**ITEM 5 (continued)**

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**Figure 4 Age structure – City of Ryde vs Greater Sydney, five year age groups, 2016**



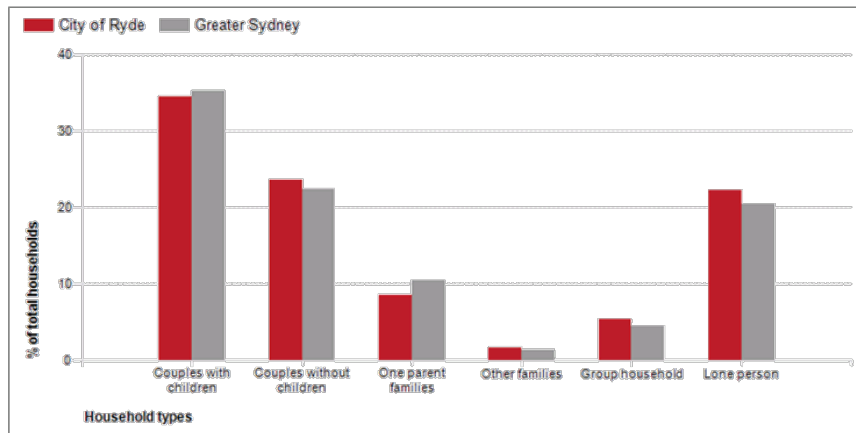
Source: ABS

and profile.id, 2017.

**3.2.5 Household composition**

**Figure 5** illustrates household composition data, again comparing the City of Ryde with Greater Sydney in 2016. 'Couples with children' is the most prevalent of household type, representing almost 35% of all households, whilst 'couples without children' and 'lone person' households together make up more than 40% of all households.

**Figure 5 City of Ryde Household Type, 2016 Census**



Source: ABS and profile.id, 2017.

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The composition of households in the City of Ryde translates to an average household size of 2.61 persons per dwelling as at 2016 (**Table 9**). The occupancy rate increased from a rate of 2.58 at the 2011 Census. The increase in the average rate, while apparently slight, reflects a broader trend of increasing household sizes across Sydney after several decades of gradual declines.

**Table 9 City of Ryde household size summary and occupancy rates, 2011/2016 Census**

| City of Ryde   | 2011 (no.)  | 2016 (no.)  | Change (2011 to 2016) |
|--|-------------|-------------|-----------------------|
| Occupied private dwellings                           | 39,157      | 43,011      | +3,854                |
| Persons in occupied private dwellings                | 100,889     | 112,220     | +11,331               |
| <b>Average household size (persons per dwelling)</b> | <b>2.58</b> | <b>2.61</b> | <b>+0.03</b>          |

Source: ABS and profile.id, 2017.

**3.3 Future residential growth and development projections**

This section presents projections of residential population and development growth in the City of Ryde which has informed Council's determination of the need for additional public facilities and services to meet current and growing demand.

**3.3.1 Determining future population projections**

Projections of future population are an educated estimate of growth that may occur based on past growth, recent trends and any other intervening factors that are evident. Intervening factors include (but are not limited to):

- Local and State planning controls,
- Economic factors,
- Migration policies and
- Rates of natural increase in the population.

**Regional projections**

The Greater Sydney Commission (**GSC**) issues regional projections for population and housing growth in strategic plans by Sydney subregion. The City of Ryde is part of the North Subregion<sup>19</sup>.

The GSC's *North District Plan* (March 2018) predicts growth across the North Subregion from 2016 to 2036, as follows:

- An increase of 196,350 person; and
- A need for 92,000 new homes (dwellings).<sup>20</sup>

<sup>19</sup> The North Subregion is made up of the following 11 LGAs: Hornsby, Hunter's Hill, Ku-ring-gai, Lane Cove, Manly, Mosman, North Sydney, Pittwater, Ryde, Warringah and Willoughby (at least as at August 2018).

<sup>20</sup> GSC North District Plan, p 9.

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**Local projections**

At the local level, the projected growth rates for the City of Ryde and its suburbs over the 20 years to 2036 are presented in **Table 10**.

**Table 10 Population projections across City of Ryde suburbs, 2016 to 2036**

| Area  | Population 2016 | Population 2036 | Change in population (no.) | Growth in population as a share of 2036 population (%) |
|---|-----------------|-----------------|----------------------------|--|
| Denistone - Denistone East - Denistone West | 7,270           | 7,848           | 578                        | 7%   |
| Eastwood                                    | 14,159          | 16,611          | 2,452                      | 15%  |
| Gladesville - Tennyson Point                | 11,251          | 14,242          | 2,991                      | 21%  |
| Macquarie Park                              | 8,532           | 27,348          | 18,816                     | 69%  |
| Marsfield                                   | 13,976          | 14,963          | 987                        | 7%   |
| Meadowbank - Melrose Park                   | 6,269           | 9,453           | 3,184                      | 34%  |
| North Ryde - East Ryde - Chatswood West     | 14,168          | 16,763          | 2,595                      | 15%  |
| Putney                                      | 4,202           | 4,698           | 496                        | 11%  |
| Ryde (Field of Mars)                        | 6,824           | 7,449           | 625                        | 8%   |
| Ryde (Santa Rosa)                           | 6,425           | 6,745           | 320                        | 5%   |
| Ryde (South)                                | 7,544           | 13,591          | 6,047                      | 44%  |
| Ryde (Top Ryde)                             | 7,124           | 10,304          | 3,030                      | 31%  |
| West Ryde                                   | 14,064          | 17,094          | 3,030                      | 18%  |
| <b>City of Ryde</b>                         | <b>121,807</b>  | <b>167,109</b>  | <b>45,302</b>              | <b>27%</b>   |

Source: ABS and profile.id and forecast.id, 2017.

The population of the City of Ryde, overall, is predicted to increase from 121,807 to 167,109 in 2036, which equates to an additional 45,302 persons. Comparing growth rates by suburb, Macquarie Park is expected to experience most prominent growth with an estimated increase of 18,816 persons by 2036.<sup>21</sup> This increase amount will represent 69% of the Macquarie Park population in 2036. Put another way, the Macquarie Park population is anticipated to more than triple over the next 20 years.

Other suburbs predicted to experience high growth are Meadowbank – Melrose Park (34%), Ryde (South) (44%) and Ryde (Top Ryde) (31%). These suburbs are all associated with changes to planning controls to permit high density residential flat building and shop top housing / mixed use developments, mostly, in close proximity to public transport nodes.

**Future age structure**

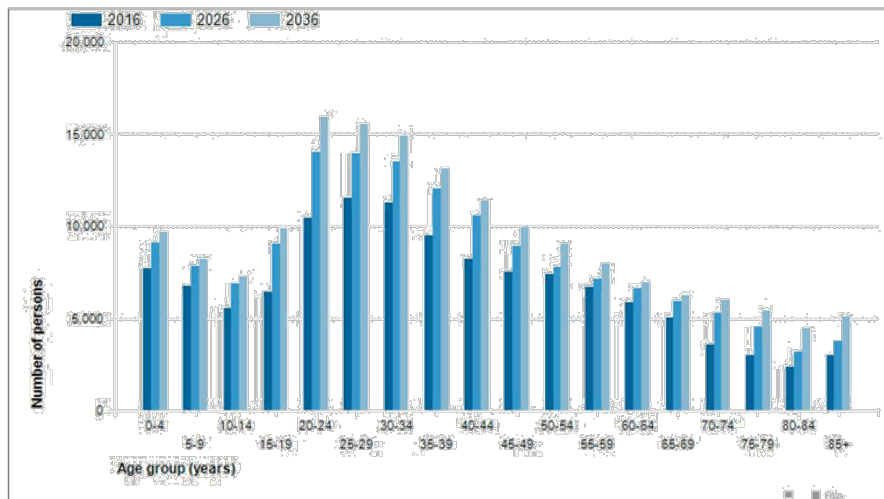
In the period up to 2036 it is anticipated that there will be higher growth among the early to mid-employment age groups, followed by the 15 to 19 age group and then, retirement age groups (**Figure 6**).

<sup>21</sup> At the time of preparing this Plan, the DP&E was investigating a Macquarie Park Master Plan, which might result in the need for further updates to the population projections for Macquarie Park, once finalised.

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**Figure 6 Projected age structure for City of Ryde from 2016 to 2036**



**6 Projected age structure for City of Ryde from 2016 to 2036**

Source: ABS and profile.id, 2017.

**Future housing composition**

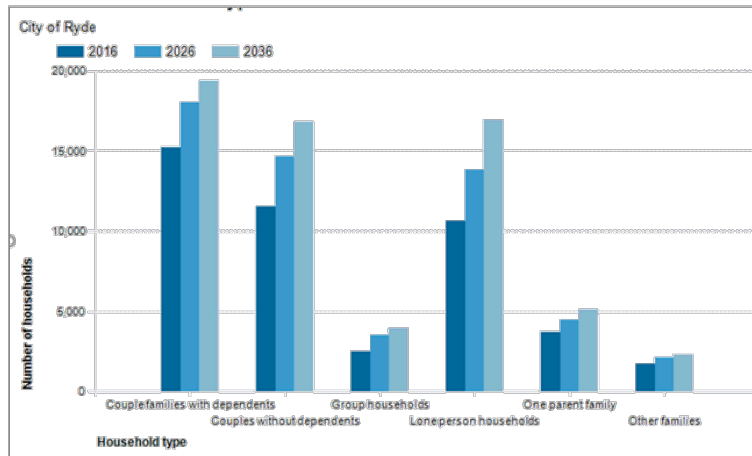
The future housing composition for the City of Ryde LGA suggests that most housing will be required for 'couples with families', closely followed by 'lone person households' and 'couples without children' (**Figure 7**).

Therefore, the range of housing types required to accommodate the future population will need to be diverse, as there are different housing needs required at either end of the spectrum (from the smaller lone person households to larger families with children).

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Figure 7 City of Ryde future household composition from 2016 to 2036



City of Ryde future household composition from 2016 to 2036

Source: ABS and profile.id, 2017.

According to the forecasts (Table 11), the average household size (persons per dwelling) are expected to decline from 2.60 in 2011 to 2.57 in 2036. However, overall in the short-term they are expected to rise to 2.62 (2016) and hold there until about 2021 where after they are expected to start to decline.

Table 11 City of Ryde current and projected occupancy rates, 2016-2036

| Summary                             | 2016         | 2021         | 2026         | 2031         | 2036         |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|
| Population                          | 121,807      | 138,766      | 150,294      | 159,191      | 167,109      |
| Change in population (5yrs)         |              | 16,958       | 11,528       | 8,898        | 7,918        |
| Average annual change               |              | 2.64%        | 1.61%        | 1.16%        | 0.98%        |
| Households                          | 45,243       | 51,440       | 56,473       | 60,715       | 64,419       |
| Average household size              | 2.62         | 2.62         | 2.58         | 2.54         | 2.50         |
| Population in non-private dwellings | 3,266        | 3,916        | 4,566        | 5,216        | 5,866        |
| Dwellings                           | 46,664       | 53,304       | 58,591       | 63,007       | 66,855       |
| <b>Dwelling occupancy rate</b>      | <b>96.95</b> | <b>96.50</b> | <b>96.39</b> | <b>96.36</b> | <b>96.36</b> |

Source: ABS and profile.id and forecast.id, 2017.

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3.4 Economic profile and anticipated future growth for the City of Ryde

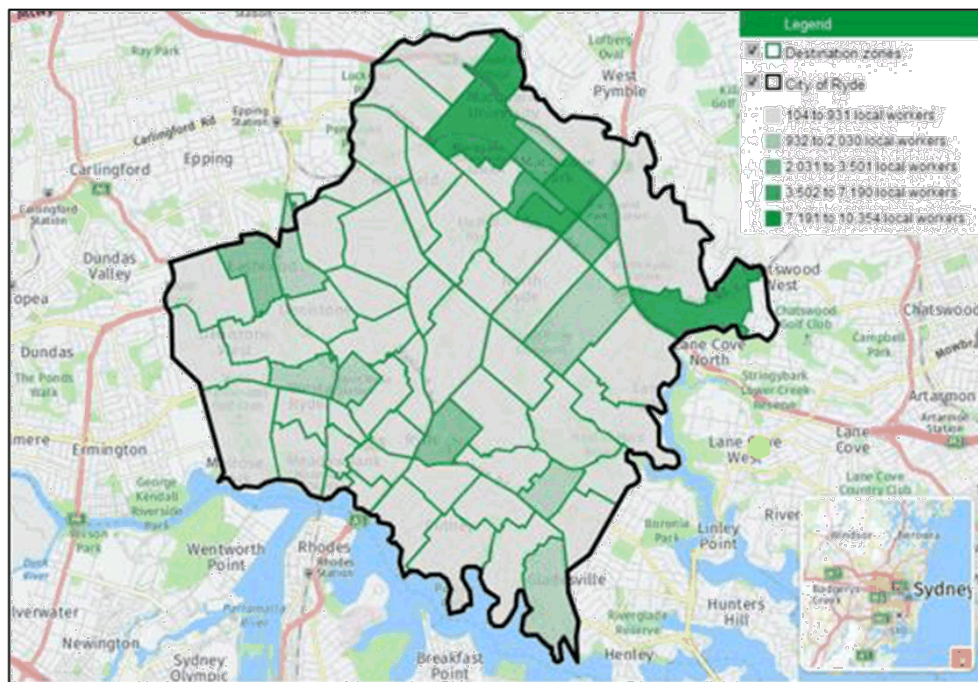
3.4.1 Current economic profile

The City of Ryde has a strong economy of national significance, which is driven by Macquarie Park. There are three main areas of employment:

- Macquarie Park in the north of the LGA
- the Victoria Road corridor from Gladesville through to West Ryde to the south of the LGA
- Eastwood at the western edge of the LGA.

Figure 8 shows how Macquarie Park (inclusive of Macquarie University) has the highest number of employees by some margin to the remainder of the LGA.

Figure 8 City of Ryde areas of employment by number of employees, 2016



Source: ABS and economy.id, 2017.

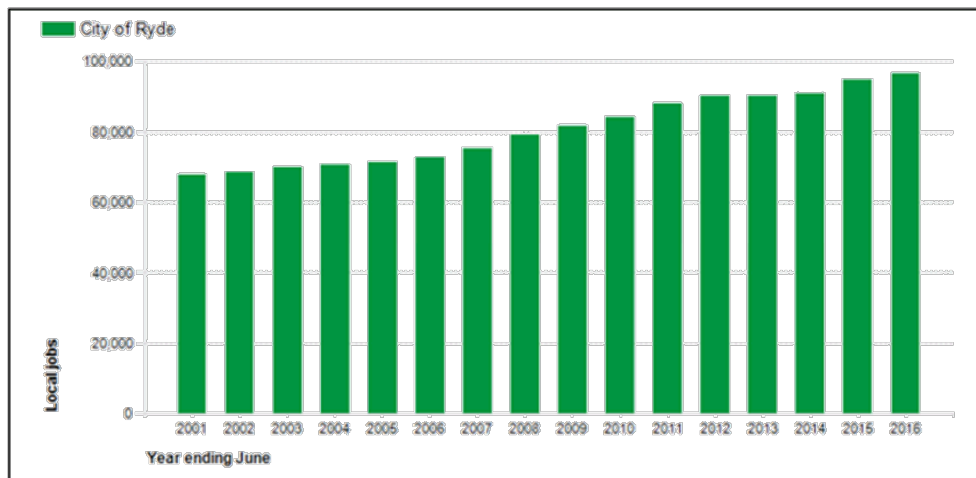


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The change in the number of local jobs in the LGA from 2001 to 2016 is shown in **Figure 9**. As at the 2016 Census, the number of jobs was 96,507.<sup>22</sup> Despite the Global Financial Crisis (2007 to 2012)<sup>23</sup> the number of jobs in the LGA continued to grow, demonstrating the robustness of the City of Ryde economy and its resilience to international shocks.

**Figure 9 City of Ryde local jobs**



**City of Ryde local jobs**

Source: ABS and economy.id, 2017.

**Table 12** provides the key statistics across all industries for the City of Ryde workforce<sup>24</sup>. The data indicate that:

- the workforce has a good mix of young to highly experienced persons with a high percentage of the workforce in the 25-54 age group category
- ‘wholesale trade’ is the leading employer, providing 10,777 jobs with the next highest category ‘professional, scientific and technical services’ providing 10,486 jobs
- close to three quarters of jobs are full time positions
- more than 50% of positions are bachelor or higher degree qualified and this trend has increased
- the car remains the preferred mode of travel to work but demand for public transport is increasing
- 50.9% of workers are migrants born overseas

<sup>22</sup> Economy.id, NIEIR 2016.

<sup>23</sup> [https://en.wikipedia.org/wiki/Financial\\_crisis\\_of\\_2007%E2%80%932009](https://en.wikipedia.org/wiki/Financial_crisis_of_2007%E2%80%932009)

<sup>24</sup> ‘Workforce’ is made up of all the people who are employed in the local area, regardless of where they live.



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- almost 10% of the workforce in the City has arrived in the past 5 years, demonstrative of recent commercial growth.

**Table 12 City of Ryde workforce key statistics, 2011 to 2016**

|   | 2016   |       | 2011   |       | Change<br>2011 to 2016 |
|---|--------|-------|--------|-------|------------------------|
|   | No.    | %     | No.    | %     |                        |
| <b>Local workers</b>                            |        |       |        |       |                        |
| Total local workers (Census)                    | 84,408 | 100.0 | 74,683 | 100.0 | +9,725                 |
| Males   | 45,317 | 53.7  | 40,942 | 54.8  | +4,375                 |
| Females   | 39,092 | 46.3  | 33,737 | 45.2  | +5,355                 |
| <b>Age structure</b>                            |        |       |        |       |                        |
| 15 - 24 years                                   | 9,883  | 11.7  | 8,421  | 11.3  | +1,462                 |
| 25 - 54 years                                   | 61,386 | 72.7  | 55,477 | 74.3  | +5,909                 |
| 55 - 64 years                                   | 10,605 | 12.6  | 8,928  | 12.0  | +1,677                 |
| 65 years and over                               | 2,537  | 3.0   | 1,858  | 2.5   | +679                   |
| <b>Top 3 industries</b>                         |        |       |        |       |                        |
| Wholesale trade                                 | 10,777 | 12.2  | 10,565 | 13.8  | +212                   |
| Professional, scientific and technical services | 10,486 | 11.9  | 9,982  | 13.0  | +504                   |
| Health care and social assistance               | 9,946  | 11.3  | 8,291  | 10.8  | +1,655                 |
| <b>Top 3 occupations</b>                        |        |       |        |       |                        |
| Professionals                                   | 28,990 | 34.3  | 25,525 | 34.2  | +3,465                 |
| Managers  | 15,212 | 18.0  | 12,853 | 17.2  | +2,359                 |
| Clerical and administrative workers             | 12,141 | 14.4  | 11,693 | 15.7  | +448                   |
| <b>Hours worked</b>                             |        |       |        |       |                        |
| Full time                                       | 59,969 | 71.0  | 53,803 | 72.0  | +6,166                 |
| Part time                                       | 22,974 | 27.2  | 19,418 | 26.0  | +3,556                 |
| <b>Qualifications</b>                           |        |       |        |       |                        |
| Bachelor or higher degree                       | 43,305 | 51.3  | 34,147 | 45.7  | +9,158                 |
| Advanced diploma or diploma                     | 9,506  | 11.3  | 9,061  | 12.1  | +445                   |
| Certificate level                               | 10,441 | 12.4  | 10,416 | 13.9  | +25                    |
| No qualifications                               | 18,997 | 22.5  | 18,327 | 24.5  | +670                   |
| <b>Individual income</b>                        |        |       |        |       |                        |
| Less than \$500                                 | 10,905 | 12.9  |        |       |                        |
| \$500 - \$1,749                                 | 43,149 | 51.1  |        |       |                        |
| <b>Method of travel to work</b>                 |        |       |        |       |                        |
| Car   | 53,005 | 62.8  | 50,031 | 67.0  | +2,974                 |

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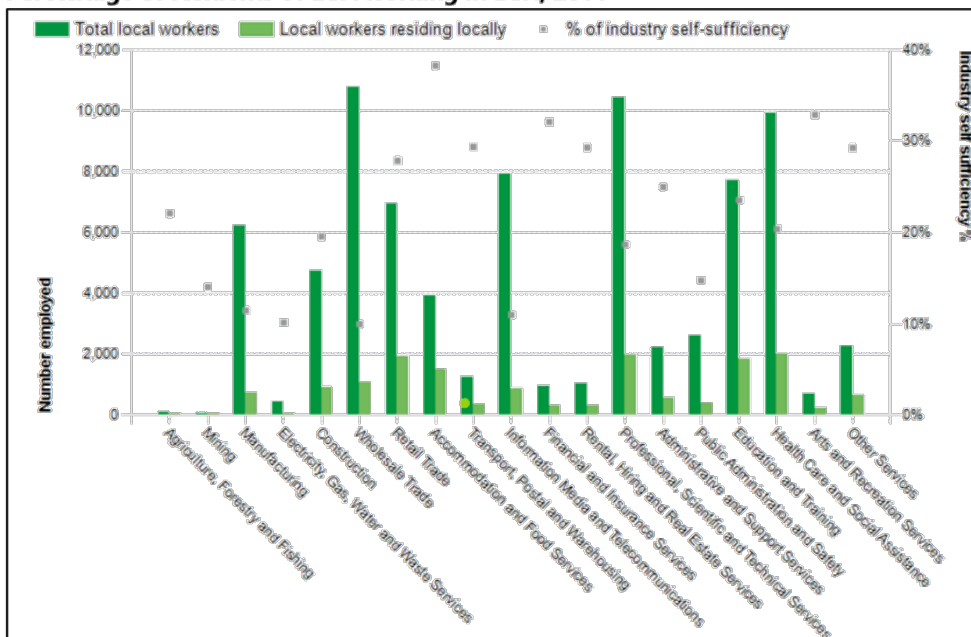
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|   | 2016         |            | 2011   |      | Change |
|---|--------------|------------|--------|------|--------|
| Public Transport                                | 16,799       | 19.9       | 11,657 | 15.6 | +5,142 |
| Bicycle   | 510          | 0.6        | 507    | 0.7  | +3     |
| Walked only                                     | 2,494        | 3.0        | 1,925  | 2.6  | +569   |
| <b>Other characteristics</b>                    |              |            |        |      |        |
| Born overseas                                   | 42,943       | 50.9       | 35,066 | 47.0 | +7,877 |
| Speaks a language other than English at home    | 36,042       | 42.7       | 27,663 | 37.0 | +8,379 |
| <b>Arrived between 2011 and 9th August 2016</b> | <b>8,152</b> | <b>9.7</b> |        |      |        |

Source: ABS and economy.id, 2017.

Figure 10 City of Ryde local jobs

Percentage of residents of LGA working in LGA, 2016



Source: ABS and economy.id, 2017.

Figure 10 indicates the rate of 'employment self-sufficiency' in the City of Ryde. In 2016, there were 84,327 workers of whom 19.5% were also residents in the LGA. This proportion (19.5%) has been accounted for in the apportionment of infrastructure costs between residents and workers in the plan.

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**3.4.2 Future economic growth for City of Ryde**

Growth in the local economy, is expected to continue over this life of this plan. This will place further demand on facilities and services, particularly transport infrastructure.

**Macquarie Park employment growth**

Development in Macquarie Park will have a significant influence on employment outcomes for the LGA as a whole. The GSC's North District Plan forecasts that from a base of 58,500 in 2016 the workforce will increase to:

- 73,000 in 2036 as a baseline target
- 79,000 in 2036 as a higher target.<sup>25</sup>

The growth in employment by 14,500 to achieve the baseline target has been adopted in this plan as a conservative estimate of the number of workers for the apportionment of costs to non-residential development in Macquarie Park, adjusted for the assumed rate of employment self-sufficiency (20%). Therefore, the adjusted or effective number of forecast new workers generating a demand for local infrastructure in Macquarie Park included in this plan is 11,600.

**Macquarie Park growth in commercial floor space**

Macquarie Park was estimated to have 878,950 m<sup>2</sup> of commercial floor space in 2017.<sup>26</sup>

In order to translate the employment growth estimates into a forecast for additional non-residential floor space, Council has applied an assumed average workspace ratio (WSR) of 1 person per 17.45 m<sup>2</sup> of floor area. This assumed WSR is based upon:

- An estimate by BIS Shrapnel in 2015<sup>27</sup> that the average WSR in Macquarie Park is approximately 1 person per 19.4 m<sup>2</sup>, a rate relatively consistent with Council's traditional assumption of an average WSR of 1 person per 20 m<sup>2</sup>,
- BIS Shrapnel's assumed fall in the average WSR to 1 person per 15.5 m<sup>2</sup> by 2065, consistent with declines in WSRs in expected trends in the broader Sydney commercial market; and
- Council taking the midpoint between the estimated existing rate (as at 2015) and the forecast rate, which results in an average WSR of 17.45.

Applying the assumed WSR of 1 person per 17.45 m<sup>2</sup> to the expected growth in employment (of 14,500 workers) equals additional gross floor area (GFA) of around 250,000 m<sup>2</sup>. This would result in an aggregate of over 1.1 million m<sup>2</sup> in commercial office space at the end of this plan (to approximately 2038).

The actual growth in commercial floor space will depend on the rate of non-residential development and the take-up of capacity. Other studies in recent years have provided similar estimates of growth in floor space in a 'low density' scenario i.e. based on current planning controls. As an example, BIS Shrapnel forecast in 2015 that the office stock within Macquarie Park would rise from close to 887,000 m<sup>2</sup> to around 1.2 million m<sup>2</sup> by 2025 and to an estimated 2.9 million m<sup>2</sup> by 2065. Its review considered that the Macquarie Park Corridor would reach its theoretical capacity by 2063.<sup>28</sup>

<sup>25</sup> GSC North District Plan, p 63.

<sup>26</sup> GSC, North District Plan p 58.

<sup>27</sup> BIS Shrapnel, *Strategic Employment Review: Macquarie Park*, prepared for NSW Department of Planning and Environment, December 2015.

<sup>28</sup> BIS Shrapnel, 2015, p 2.

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The 'higher density' scenario in BIS Shrapnel's review predicted some 760,000m<sup>2</sup> more in additional floor space than under the 'low density' scenario. This scenario assumed a much higher take-up rate of capacity and more development uplifts available under the clause 6.9 provisions of the RLEP.

The significant variation in forecasts under different scenarios demonstrates the extent of capacity in Macquarie Park, the considerable influence that planning controls and market events are likely to have on floor space outcomes, and the importance of regular review of the workforce and commercial estimates which inform the plan.

**Other commercial centres**

There is likely to be some additional non-residential development floor area added in other centres and employment areas outside of Macquarie Park. The extent and location of this growth is difficult to predict. Contributions from these developments will be sought by requiring a section 7.12 fixed rate levy under a separate contributions plan prepared and adopted by the Council.

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**4. Infrastructure schedule and nexus**

New and augmented local infrastructure will be required to support the further development and increased population in the area.

The following sections describe the scope of local infrastructure that responds to these current and future conditions and that is included in this plan.

Further detail on specific items, their estimated costs and staging, and location maps are included in **Appendix A**.

**4.1 Open space and recreation facilities**

**4.1.1 Objectives**

This plan aims to provide a range of open space and recreation facilities that will meet the demand of future residents.

As the City of Ryde changes and grows, it is essential for Council to provide for sport and recreation with facilities and programs that are flexible and adaptable to these changing community needs and expectations. To do this, Council needs to provide for the right mix of active and passive opportunities conveniently located across the City.

Council's *Sport and Recreation Strategy 2016 - 2026* (the **S&R Strategy**) provides a framework for the ongoing effective provision, management and coordinated development of recreation facilities and services across the LGA. Understanding and planning for recreation and sport is essential to ensure that the community has every opportunity to live an active lifestyle that is available and equitable to all members of the community. To achieve this, it is necessary to plan for changes in recreation and sporting needs strategically and to build in flexibility and adaptability to existing and future facilities.

Council's vision in the S&R Strategy is that:

*"Through its role in sport and recreation planning and management, the City of Ryde will contribute to the lifestyle, health and wellbeing and social cohesion of the community."*

Additionally, Council's commitment to the open space network is to ensure that:

*"...we have ample accessible open space to meet our needs, shared and enjoyed by us all, founded on a healthy natural environment, conserving our rich history, culture and local character and managed sustainable now and for future generations."*

The goals in the S&R Strategy for a healthy and active community relevant to the open space and recreation facilities for funding by section 7.11 contributions are as follows:

**Goal 1 - To Make the Most of What We Have** - The City of Ryde will examine ways to get the most out of our existing open spaces to meet the sport and recreation needs now and into the future whilst recognising the role and connection to our natural and cultural environmental areas, while maintaining the amenity of our neighbourhoods.

**Goal 2 - Equitable Access for All** - The City of Ryde will provide fair and equitable allocation of sporting facilities and will work closely with the community to provide for their changing sport and recreation needs. It will focus on the distribution and accessibility of passive recreation opportunities across the City. It will also

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provide sport and recreation facilities for the whole community through a balance between the provision of structured and unstructured opportunities.

**Goal 3 - We Understand and Respond to the Needs of Our Diverse Community** - The City of Ryde will respond to the changing needs of our diverse community by creating flexible sports and recreation areas that can adapt to the future needs and preferences of our Community.

**Goal 4 - Our Facilities are Fit for Purpose** - The City of Ryde will ensure the design of all sports and recreation facilities are fit for purpose, specific to the levels of sport and recreation they are providing for.

**Goal 5 - We Provide Inclusive and Accessible Sport and Recreation** - The City of Ryde will design sport and recreation facilities to maximise access for people of all abilities. This will include the design of physical access to sport and recreation facilities, and the planning of programs to eliminate barriers to access and participation.

The S&R Strategy also incorporates collaboration by Council, noting "... the network of volunteer sporting groups and associations will be supported with sports amenities which are optimized across the region in collaboration with neighbouring Council areas (Northern Sydney Regional Organisation of Councils) and educational institutions. As the population ages, Council will ensure that active living reaches all generations in the way that we design our active and passive recreational facilities."<sup>29</sup>

### 4.1.2 Needs Assessment

Council currently manages 355 hectares of public open space across 197 open spaces within the suburbs of the City of Ryde, representing approximately 8.7% of the total LGA.<sup>30</sup> The distribution of open space can be seen in **Figure 11**.

The City's open space network is complex and can provide for many recreation opportunities simultaneously. Council manages this complexity by segregating all open space into active, passive and natural areas, estimated to consist of:

- 44% bushland and natural areas (excluding national parks (158.75 hectares);
- 18% active recreation areas (62.85 hectares); and
- 38% passive recreation areas (133.70 hectares).

**Table 13** shows how recreation activities can sit within each of these open space typologies.

The significant population and employment growth forecast in the City of Ryde over the next 20 years requires Council to improve the quantity, diversity, quality and natural features of open space and parklands.

The impact of more people will lead to, most simply, more people using the parks for sport and recreation and placing increased demand on an open space network that is already under pressure.

With increased urban density, more people rely on the City's public open space network to support their physical and mental health and wellbeing, especially when the parks provide a pseudo backyard for residents. In areas of higher growth (Macquarie Park, Ryde and North Ryde), there is a particular need to provide additional open space to ensure the community has adequate access to a suitable standard of facilities.

<sup>29</sup> S&R Strategy, p 25.

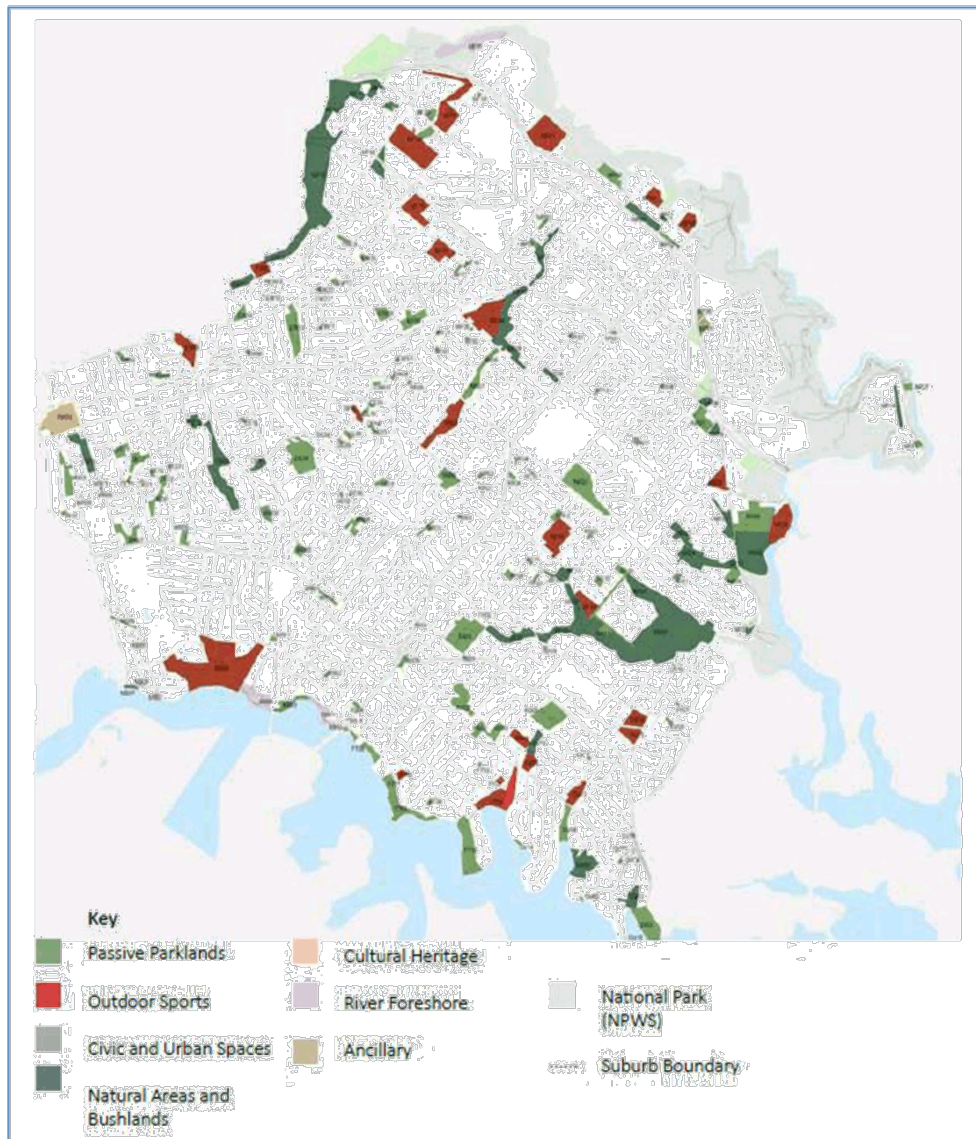
<sup>30</sup> S&R Strategy, p 37.



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Figure 11 The Open Space Network in the City of Ryde



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**Table 13 City of Ryde open space typologies and existing provision**

| Open Space Typology  | Definition   | Locations  | Possible Recreation Activities  |
|--|--|--|---|
| <b>Passive Parklands</b><br><b>Approx. area 134 hectares</b> | Those park areas that facilitate unstructured activities that do not generally require a high level of physical exertion. Typical examples of passive parklands include river foreshores playgrounds, open kick about areas etc.   | Putney Park<br>Meadowbank Park surrounds (the areas not used as sportsfield)<br>Ryde Park surrounds (the areas not used as sportsfields)<br>Elouera Park | Dog off leash areas<br>Children's' playgrounds<br>Share paths and footpaths<br>Fitness equipment<br>Viewing areas<br>Fishing and water sport<br>Cafes |
| <b>Active Parklands</b><br><b>Approx. area 63 hectares</b>   | Those park areas that facilitate active participation in a sport involving a moderate to high level of physical activity, usually but not exclusively on a competitive basis, be it individual or team related. Typically occurring active parklands are sports fields and indoor sporting venues. | Meadowbank Park sportsfields<br>Christies Park sportsfields<br>Magdala Park sportsfields<br>ELS Hall Sports Centre<br>RALC<br>Eastwood Park sportsfields | Soccer<br>Netball<br>Cricket<br>Hockey<br>Rugby Union/ League<br>Tennis   |
| <b>Natural Areas</b><br><b>Approx. area 159 hectares</b>     | <b>Those park areas of unique ecological value that are maintained with minimal human intervention and are protected because of their significant ecological value for the Ryde community.</b>   | <b>Field of Mars Reserve</b><br><b>Brush Farm Park surrounds (the area not used as sportsfield)</b>  | <b>Bushwalking</b><br><b>Running</b><br><b>Bushcare Program</b><br><b>Bird watching</b>   |

**Table 14** provides a breakdown of the amount of open space available in each suburb in hectares per 1,000 people (as at 2016) and **Table 15** shows how, without additional open space, the level of provision will reduce with the projected population growth (with the exception of Marsfield, where the population is forecast to reduce slightly).

The analysis provides a breakdown of the open space network into the three main open space functions. This provides some insight into where the pressures in open space use intensification will be most felt, and where additional open space provision is most critical.



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**Table 14 City of Ryde rates of open space provision by suburb, 2016**

| City of Ryde            | Population 2016 |             | Total Ha Open Space       |                    | Total Ha/1,000 people in 2016 |                   |
|-------------------------|-----------------|-------------|---------------------------|--------------------|-------------------------------|-------------------|
|                         | 121,807         |             | Total Open Space Settings | Passive Open Space | Bushland and Natural Areas    | Active Open Space |
| Denistone – East – West | 7,270           | 22.49       | 3.09                      | 1.07               | 1.90                          | 0.04              |
| Eastwood                | 14,159          | 27.01       | 1.91                      | 0.80               | 1.59                          | 0.29              |
| Gladesville/Tennyson    | 11,251          | 19.37       | 1.72                      | 0.79               | 0.80                          | 0.41              |
| Macquarie Park          | 8,532           | 17.62       | 1.82                      | 1.18               | 0.39                          | 0.57              |
| Marsfield               | 13,976          | 60.35       | 4.32                      | 1.04               | 4.54                          | 0.94              |
| Meadowbank              | 6,269           | 31.68       | 5.06                      | 2.11               | 0.26                          | 2.64              |
| North Ryde              | 14,168          | 48.05       | 3.46                      | 1.19               | 3.67                          | 0.21              |
| Putney                  | 4,202           | 23.51       | 5.59                      | 3.29               | 0.38                          | 1.43              |
| Ryde                    | 27,917          | 93.47       | 3.35                      | 1.03               | 8.03                          | 0.28              |
| <b>West Ryde</b>        | <b>14,064</b>   | <b>9.87</b> | <b>0.69</b>               | <b>0.56</b>        | <b>0.27</b>                   | <b>0.00</b>       |

Source: S&R Strategy, p 104, profile.id estimates, 2017 and City of Ryde calculations.

Over this period (2016 to 2036), the population is forecast to increase by 37% which results in a reduced rate of open space provision from 2.9 hectares per 1,000 people to 2.1, on average across the City.

The LGA's population has been growing steadily over the past decades and there are situations where the growth has been in areas that were already lacking in open space. In West Ryde, there is estimated to be growth of 22% in the resident population to 2036 but as at 2016, there was no open space provision in this suburb.

Further, the forecast growth for the City is not expected to be balanced evenly and is focused on three suburbs: Macquarie Park, Ryde and North Ryde. In these areas, 31,583 new residents or around 70% of the total City population growth will be concentrated. As **Table 15** shows, the rates of open space provision decline quite considerably in these areas, and there is a particularly low rate of provision in Macquarie Park in 2036 (assuming no additional open space is provided). There are also rates of decline in the open space provision in most other suburbs where population growth occurs.

However, the cost of land is significant in the City and so simply acquiring more open space to increase the rate of provision is not a viable option. Instead, it is critical for Council to utilise existing sites to achieve service delivery objectives in a sustainable manner.

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**Table 15 City of Ryde rates of open space provision by suburb, 2036**

| City of Ryde            | Forecast population 2036 |             | Total Ha Open Space       |                    | Total Ha/1000 people in 2036 |                   |
|-------------------------|--------------------------|-------------|---------------------------|--------------------|------------------------------|-------------------|
|                         | Population               | Density     | Total Open Space Settings | Passive Open Space | Bushland and Natural Areas   | Active Open Space |
| Denistone – East – West | 7,848                    | 22.49       | 2.87                      | 0.99               | 1.76                         | 0.04              |
| Eastwood                | 16,611                   | 27.01       | 1.63                      | 0.68               | 0.70                         | 0.25              |
| Gladesville/Tennyson    | 14,242                   | 19.37       | 1.36                      | 0.62               | 0.41                         | 0.32              |
| Macquarie Park          | 27,348                   | 17.62       | 0.64                      | 0.36               | 0.10                         | 0.18              |
| Marsfield               | 14,963                   | 60.35       | 4.03                      | 0.97               | 2.21                         | 0.88              |
| Meadowbank              | 9,453                    | 31.68       | 3.35                      | 1.40               | 0.20                         | 1.75              |
| North Ryde              | 16,763                   | 48.05       | 2.87                      | 1.01               | 1.60                         | 0.18              |
| Putney                  | 4,698                    | 23.51       | 5.00                      | 2.95               | 0.59                         | 1.27              |
| Ryde                    | 38,089                   | 93.47       | 2.45                      | 0.76               | 1.53                         | 0.21              |
| <b>West Ryde</b>        | <b>17,094</b>            | <b>9.87</b> | <b>0.58</b>               | <b>0.47</b>        | <b>0.11</b>                  | <b>0.00</b>       |

Source: S&R Strategy, p 104, profile.id estimates and forecasts, 2017 and City of Ryde calculations.

Council has considered how the intensification of open space activity and use will be felt in the City with the increased population growth. As reported in the S&R Strategy (based on Council's Exercise, Recreation and Sport Survey (ERASS)), the 2031 demand could be realised in the following ways:

- 4,595 more aerobic/gym participants
- 8,873 more walkers and 2,260 runners in our parks and streets
- 2,941 additional cyclists on our streets and bike paths
- 1,186 more soccer players and 70 more teams
- 915 more netballers and 101 more teams
- 1,186 additional bushwalkers in our natural areas and bushland.<sup>31</sup>

The implications of these demand forecasts, together with the expected demographic make-up of the population, suggest that Council must cater for:

- A higher demand for non-traditional sport and recreation opportunities (e.g. indoor facilities)
- Lower levels of physical activity due to high proportion born overseas and/ or speak a language other than English at home (research has indicated that these populations are less likely to undertake sufficient physical activity to derive a health benefit)
- A higher participation in social sport and informal recreation (e.g. cycling)
- Likely ongoing pressure on playing fields due to lower median age and projected growth in families with young children

<sup>31</sup> S&R Strategy, pp 108 and 111.

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- Increased demand for recreation park land
- Greater capacity to pay in terms of membership fees/ entry fees/ program fees due to higher median household incomes (but this may be negated due to high cost of housing).<sup>32</sup>

**Synthetic sportsfields**

Another key imperative for the City of Ryde is the need to address the continuing over-utilisation of sportsfields, exacerbated further by continued population growth. This over-utilisation is leading to poor surface quality of many of the City's most significant facilities impacting on availability and functionality.

Council has prepared a Synthetic Surface Action Plan (2016-2026) to address its needs for synthetic surfacing in the City of Ryde.<sup>33</sup>

The action plan was based upon a detailed assessment of current facilities in the City of Ryde and neighbouring LGAs, their usage and conditions, site-specific capacity for upgrades and projected demand impacts.

It cited the conclusions of earlier research (e.g. the Labosport reports, 2015) which noted that once use of a sportsground exceeds 20 hours per week in winter, the laying surface will deteriorate; and if a field receives more than 30 hours per week usage then severe surface damage is expected.

It found that of Council's 51 winter sportsfields, 45 per cent were utilised for more than the recommended 22.5 hours per week. One third (33%) were used for more than 30 hours per week beyond which severe damage is expected.

The action plan identified a list of the most suitable sites for the potential development of synthetic surfaces, as in **Table 16**.

**Table 16 Ranking of potential synthetic sportsfield sites**

| Sportsfield     | Hours over Threshold (30 hours) |
|-----------------|---------------------------------|
| Ryde Park 1     | 1                               |
| North Ryde Park | 3                               |
| Pidding Park 1  | 5                               |
| Meadowbank 9    | 6                               |
| Monash Park     | 7                               |
| ELS Hall; 3     | 7                               |
| ELS Hall 2      | 8                               |
| Meadowbank 8    | 8                               |
| Meadowbank 7    | 9                               |
| Meadowbank 4    | 9                               |
| Meadowbank 2    | 10                              |
| Meadowbank 3    | 10                              |

<sup>32</sup> S&R Strategy, pp108-109.

<sup>33</sup> City of Ryde, *Sport and Recreation Strategy 2016 – 2026; Synthetic Surface Action Plan (2016-2026)* (Synthetic Surface Action Plan), adopted by Council 25 July 2017.

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| Sportsfield    | Hours over Threshold (30 hours) |
|----------------|---------------------------------|
| ELS Hall 1 (a) | 12                              |
| ELS Hall 1 (b) | 12                              |
| Eastwood Upper | 16                              |
| Total          | 122                             |

Source: Synthetic Surface Action Plan, p 13.

Despite the over-capacity evident at these sites, some of them were deemed unsuitable for synthetic surface upgrades due to flooding, heritage or other issues. The final sites identified as suitable were as follows:<sup>34</sup>

- Christie Park 1,
- Christie Park 2,
- Smalls Road (upper),
- Christie Park 3,
- Meadowbank 3,
- Meadowbank 2,
- ELS Hall 1,
- ELS Hall 2,
- ELS Hall 3,
- North Ryde Park,
- Gannan Park,
- Monash Park,
- Smalls Road (lower),
- Tuckwell,
- Magdala Park 1,
- Dunbar,
- Eastwood Upper, and
- Westminster.

The action plan also identified how floodlighting of synthetic fields is imperative to optimise capacity for training and competition use.

**Indoor recreation and aquatic facilities**

Another key finding of the S&R Strategy was that community satisfaction ranked relatively high in terms of importance but comparatively weak in performance regarding facilities for the young (including younger children and older youth), the elderly and indoor recreation facilities.<sup>35</sup>

<sup>34</sup> Synthetic Surface Action Plan, p 21.

<sup>35</sup> S&R Strategy, pp 80-81.

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In addition, Council's Draft Social and Cultural Framework (Draft SCF) identified a lack of youth spaces with youth specific services and recreational spaces, which was outlined in Council's Draft Social Plan and Youth Strategy: Priority Action Plan.<sup>36</sup>

The S&R Strategy noted how aquatic or indoor sport and recreation facilities should be designed as community hubs where possible to maximise viability and respond to social trends. This means that the facility designs need to consider encompassing a range of elements including aquatic, indoor court, informal recreation, health and fitness, wellness, food and beverage, socialising and retail opportunities.<sup>37</sup>

One of the goals of the S&R Strategy was to prepare a Strategic Plan and Master Plan which investigates upgrading of Olympic Park including the Ryde Aquatic Leisure Centre. The upgrading was to possibly include additional facilities including indoor courts, pool, additional carparking, provision of multicourts for tennis/futsal and the existing open space.<sup>38</sup>

Council's Draft SCF also reported the proposal for a citywide youth facility to address the growing community's demands.<sup>39</sup>

### 4.1.3 Strategy for infrastructure provision

In order to meet the needs for the community identified in the S&R Strategy (including the separate synthetic surface actions) and Draft Social and Youth Strategy, the plan provides funding of **\$222 million** towards open space and recreation facilities across Macquarie Park and other areas of the LGA.

The priorities for infrastructure generally align with the main actions identified under each goal area in the OS&R Strategy, including to build on existing open space lands and plan and embellish them to cater for the growing population. They also address the need to cater for growing youth recreation demand in the City.

Major facility works identified to meet additional citywide demand, and for which costs are fully apportioned to the plan, include:

- Redevelopment of the Ryde Aquatic Leisure Centre (\$45m)
- An optimisation of the existing facilities at Olympic Park with the construction of a multi-deck car park on the current site of the tennis courts and relocation of the tennis courts to the roof top (\$8m)
- Various upgrades of Meadowbank Park incorporating implementation of the masterplan, a new playground, netball surface upgrades and a synthetic sports surface expansion (\$16.3m)
- A new indoor centre and other upgrades at ELS Hall Park as part of masterplan delivery (\$20.1m)
- A synthetic surface playfield at Smalls Road School (\$2.5m).

Other citywide works are considered to have shared demand with existing residents, including main street plantings. Accordingly, the plan includes only 27% of the costs of the work (to reflect the share of the growth population in final demand at the end of the plan).

A range of facility works are included to meet additional demand at a more localised level – i.e. in either Macquarie Park or outside this catchment.

<sup>36</sup> City of Ryde, Draft Social and Cultural Infrastructure Framework, 31 July 2019, p 13

<sup>37</sup> S&R Strategy, p 77.

<sup>38</sup> S&R Strategy, p 118.

<sup>39</sup> Draft SCF, p 27.

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In Macquarie Park, the plan includes a new multipurpose indoor recreation and youth hub facility to address the needs of the expected incoming population (\$40m).

In the Macquarie Park catchment, the other priorities for open space facilities included in the plan are:

- a shared path upgrade at Quandong Reserve, Cottonwood Reserve and Wilga Park shared path upgrade
- the embellishment of Central Park
- Fontenoy Park works including construction of an irrigation and drainage system, masterplan completion and floodlighting
- synthetic sports surfacing at Christie Park with a third synthetic football field on top of car parking
- Tuckwell Park amenities upgrades.

The costs for these works are apportioned 87% to residential development in Macquarie Park and 13% to non-residential development to reflect the relative demand for facilities. Worker demand for open space facilities is discounted to reflect restricted usage of these sites (usually around working hours only), compared with residents, such that a single worker's demand unit is assumed to account for 25 per cent of a resident's demand unit.

Outside Macquarie Park, the works in the plan largely incorporates the implementation of masterplans to augment open space facilities such as Gannan Park, Kings Park, Monash Park, Putney Park and the Shrimpton Creek Corridor (the full list of works items are in **Appendix A**). Where demand is considered to be generated primarily by the needs of the additional population, costs are fully apportioned to the plan. On the other hand, where this demand is shared with existing residential demand, 19% of the costs are apportioned to the plan (once again, to reflect the share of the growth population in final demand at the end of the plan).

**Section 7.11 contribution rate calculations – Macquarie Park**

The contribution formula for open space and recreation infrastructure for the 'Macquarie Park' catchment **applicable to residential development** can be expressed as follows:

$$\text{Contribution per resident (\$)} = \sum \left( \frac{\$INF}{R} \right)$$

Where:

$$\$INF = \$INF_{\text{Local}} (\$58,822,095) + \$INF_{\text{Citywide}} (\$117,837,019 \times 18,816/45,302)$$

Or the apportioned estimated cost, or if the facility has been completed, the indexed actual cost, of providing each of the open space and recreation infrastructure items which are required to meet the needs of residential development in the catchment. Facilities are classified as either local or citywide facilities where citywide facilities are apportioned the catchment's share of the LGA's growth population only.

Refer to the works schedule in **Appendix A** for item costs and % apportionments for local and citywide facilities.

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R = The expected number of additional residents in the catchment over the period of the plan (18,816)

The contribution formula for open space and recreation infrastructure for the 'Macquarie Park' catchment **applicable to non-residential development** can be expressed as follows:

$$\text{Contribution per worker (\$)} = \sum \left( \frac{\$INF}{W} \right)$$

Where:

$\$INF$  =  $\$INF_{\text{Local}}$  (\$9,065,905)

Or the apportioned estimated cost, or if the facility has been completed, the indexed actual cost, of providing each of the open space and recreation infrastructure items (classified only as local facilities), which are required to meet the needs of non-residential development in the catchment.

Refer to the works schedule in **Appendix A** for item costs and % apportionments for local facilities.

W = The expected number of additional workers in the catchment over the period of the plan (11,600).

**Section 7.11 contribution rate calculations – Outside Macquarie Park**

The contribution formula for open space and recreation infrastructure for the 'Outside Macquarie Park' catchment **applicable to residential development** can be expressed as follows:

$$\text{Contribution per resident (\$)} = \sum \left( \frac{\$INF}{R} \right)$$

Where:

$\$INF$  =  $\$INF_{\text{Local}}$  (\$36,381,269) +  $\$INF_{\text{Citywide}}$  (\$117,837,019 x 26,485/45,302)

Or the apportioned estimated cost, or if the facility has been completed, the indexed actual cost, of providing each of the open space and recreation infrastructure items which are required to meet the needs of residential development in the catchment. Facilities are classified as either local or citywide facilities where citywide facilities are apportioned the catchment's share of the LGA's growth population only.



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Refer to the works schedule in **Appendix A** for item costs and % apportionments for local and citywide facilities.

R = The expected number of additional residents in the catchment over the period of the plan (26,485)

To determine the total contribution that would apply to a proposed development, the contribution rate 'per resident' or 'per worker' needs to be multiplied by the relevant assumed occupancy rate (in the case of residential development) and by the relevant workspace ratio (in the case of non-residential development in Macquarie Park). **Table 5** provided the assumed occupancy rates and workspace ratios.

**Tables 2** and **3** showed the contributions rates per resident and per each standard dwelling type, in catchments inside and outside Macquarie Park.

**Table 4** showed the non-residential contributions rates per worker in the Macquarie Park catchment.

Contribution calculations should also account for any residential or non-residential demand credits pertaining to the existing development on the site. Refer to **Section 2.10** and **Tables 5** and **6** for more details.

### 4.2 Community facilities

#### 4.2.1 Objectives

The nexus between growth and demand for new community facilities or upgrades to existing facilities is identified at a strategic high level within the City of Ryde's *Our Vision for Ryde 2028 - Community Strategic Plan*, adopted in March 2018 by Council.

The Community Strategic Plan (**CSP**) identifies population and economic growth as key challenges facing the community into the future. To address these challenges, the plan re-established the focus outcomes from the 2021 CSP, being:<sup>40</sup>

- Our vibrant and liveable city
- Our active and healthy city
- Our natural and sustainable city
- Our smart and innovative city
- Our connected and accessible city
- Our diverse and inclusive city, and
- Our open and progressive city.

The objectives of this contributions plan are to provide a range of community facilities and services to meet the demands created by future residents and workers, aligned with the outcomes in the CSP.

In particular, the outcome for "our diverse and inclusive city" highlights the need for easy and equitable access to diverse cultural spaces, places and opportunities for all sections of the community.<sup>41</sup>

<sup>40</sup> CSP 2028, p 15.

<sup>41</sup> CSP 2028, p 27.



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The CSP notes how “residents suggested that community buildings and venues can be more functional and multipurpose and become places where people can come together, attend events and interact. Facilities and places for people to meet for activities and community events are considered essential to building an inclusive community where neighbours look out for each other.”<sup>42</sup>

### 4.2.2 Needs assessment

In 2019, Council commissioned Elton Consulting to prepare a new community and cultural facilities framework which sets out the infrastructure required to meet the City of Ryde’s growing demands.

The Social and Cultural Infrastructure Framework (SCF) aims to:

- provide a 20 year framework for the provision of social and cultural infrastructure in the City of Ryde, which is able to respond flexibly to opportunities as they arise
- understand and learn from national and international best practice
- provide direction for the future provision of social infrastructure that will be required to meet the needs of the City of Ryde community.<sup>43</sup>

The Draft SCF synthesizes the objectives of a range of other plans and strategies for the City, including the CSP, the Halls and Facilities Strategy (July 2019), the Youth Strategy: Priority Action Plan 2019-2023 and a range of others. The Framework has informed the community and cultural facilities in the works schedule adopted by this plan (as in **Appendix A**).

In broad terms, Elton’s needs assessment identified how the City of Ryde will experience:

- an increase in the proportion of the population aged 65 years and over,
- an increase in younger people moving closer to employment and education opportunities,
- continuing growth in the cultural diversity of the community,
- an increase in people living in high density.<sup>44</sup>

Each of these demographic trends have implications for the type and prevalence of facilities that the City requires and underlines the importance of well-located and designed community spaces.

The SCF takes a catchment based approach to guide the recommended provision of social and cultural infrastructure. This approach enables an equitable and place-based approach to facility supply and distribution. The five catchments are:

- Western catchment including the key urban centres of Eastwood and West Ryde and suburbs Denistone, Denistone East, Denistone West, and Marsfield (60% of suburb)
- Ryde catchment including the key urban centre of Ryde and the suburbs Meadowbank and Melrose Park
- Northern catchment including the key urban centre of Macquarie Park and the suburb Marsfield (40% of suburb)
- Southern catchment including the key urban centre of Gladesville and the suburbs Putney and Tennyson Point

<sup>42</sup> Ibid.

<sup>43</sup> Elton Consulting, *City of Ryde – Draft Social and Cultural Infrastructure Framework*, July 2019 (Draft SCF), p 5.

<sup>44</sup> Draft SCF, pp 6-7.

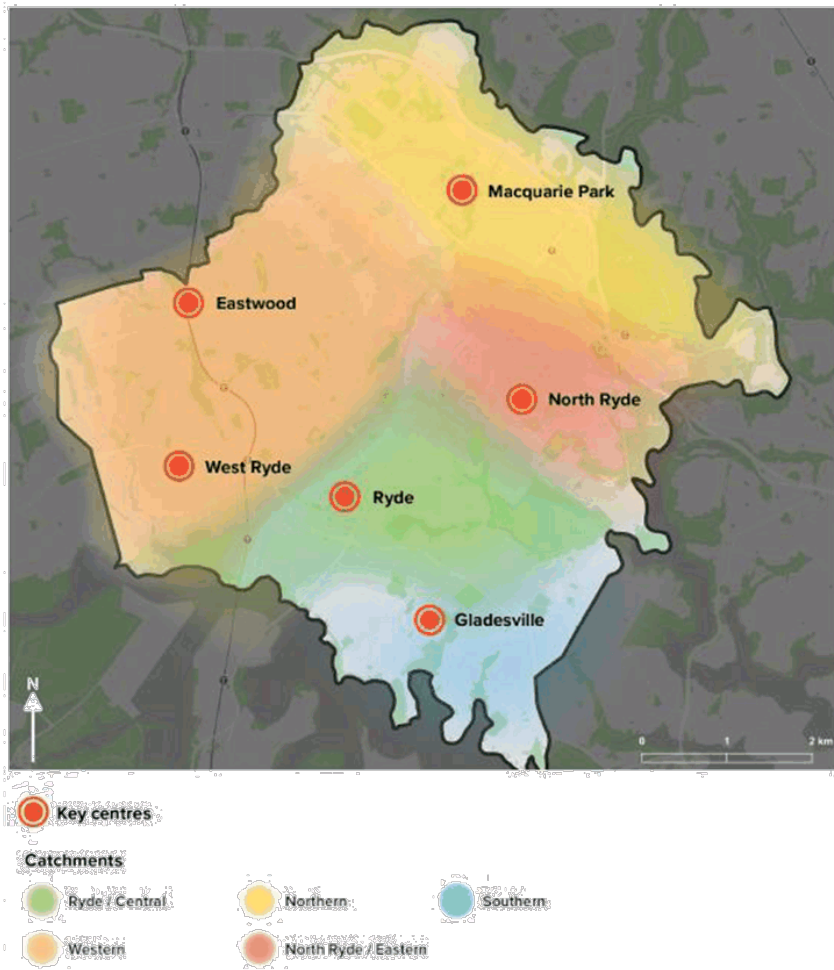
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- North Ryde catchment including the key urban centre of North Ryde and the suburbs East Ryde and Chatswood West.<sup>45</sup>

Figure 12 provides a map of these catchments.

Figure 12 Ryde centres and catchments



Source: Draft SCF, p 24.

Council's recent studies and strategic documents point to an under-provision of social and cultural infrastructure in the City of Ryde, including:

<sup>45</sup> Draft SCF, p 22.

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- under-provision of multipurpose community facility space (particularly in the south of the City around Gladesville) as outlined in the Halls and Facilities Strategy, particularly spaces greater than 500sqm
- under-provision of library space both in total amount of space and at individual libraries as outlined in the Ryde Library Service Strategic Plan
- a limited number and variety of spaces available for the community to engage in culture and creativity, in particular a lack of studio (or performance) spaces for larger groups to meet as outlined in the Draft Creativity Strategy
- a lack of youth spaces with youth specific services and recreational spaces, as outlined in the Draft Social Plan and Youth Strategy: Priority Action Plan.<sup>46</sup>

The target rates of provision for community facilities, as reflected in the Draft SCF (based on benchmark targets) and the Draft Halls and Facilities Strategy (based on current provision levels in the City for libraries), are:

- 100m<sup>2</sup> of community floorspace (including community services) per 1,000 residents, and
- 72.2m<sup>2</sup> of library floorspace per 1,000 residents.

Therefore, for a new population of 45,302, this equates to 4,530 m<sup>2</sup> in additional community facility floorspace and 3,271 m<sup>2</sup> in additional library floorspace that would be required. This is an addition to meeting any backlog needs.

In planning to address both the under-provision of facilities and the needs of the growing community in the City of the Ryde, the Draft SCF emphasises the importance of:

- **Creating a network** such that social and cultural infrastructure is not planned in isolation but considered as a broader network of facilities that work together to meet a broad range of community needs, across a region.
- **Adhering to a hierarchy** (comprising regional or citywide, district level, neighbourhood level and local level facilities),
- **Applying standards and benchmarks flexibly**, taking into account specific 'needs assessment' factors.
- **Clustering and co-locating social and cultural infrastructure** such as community centre space, arts and cultural spaces, libraries and community services. Hubs can provide a much more efficient use of resources, by sharing common facilities rather than each organisation having its own separate spaces and amenities. Co-location can also enhance synergies between services and encourage greater integration of service delivery.<sup>47</sup>

**Table 17** summarises the future community and cultural infrastructure required to meet the growing community needs. Council has adapted these recommendations to prepare the works schedule in **Appendix A**.

<sup>46</sup> Draft SCF, p 13.

<sup>47</sup> Draft DCF, pp 24-26.

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**Table 17 LGA wide summary of future community and cultural infrastructure**

| Facility                                | Component                             | Approx. floorspace | Timeframe   |
|---|---------------------------------------|--------------------|-------------|
| <b>New facilities</b>                   |                                       |                    |             |
| Ryde Central                            | Regional arts and culture space       | 2,500sqm           | Short       |
|   | District community centre space       | 2,250sqm           |             |
| Eastwood Library and Community Hub      | District community centre space       | 2,250sqm           | Medium      |
|   | District community service space      | 750sqm             |             |
| Macquarie Park Library and Creative Hub | Town Centre library                   | 1,500 -2,500sqm    | Medium      |
|   | Regional arts and culture space       | 1,200sqm           |             |
|   | Specialised library                   | 3,100sqm           |             |
| Macquarie Park Community Centre         | Neighbourhood community centre space  | 500sqm             | Long        |
| Northern Catchment Community Hub        | District community centre space       | 2,000sqm           | Medium      |
|   | District community service space      | 500sqm             |             |
| Top Ryde Community Service              | Local community services space        | 500sqm             | Long        |
|   | Local community centre space          | 750sqm             |             |
| Gladesville Library and Community Hub   | Local community service space         | 350sqm             | Long        |
|   | Small Centre library                  | 1,000-1,500sqm     |             |
| North Ryde Library and Community Hub    | Local community centre space          | 1,000sqm           | Long        |
|   | Local community service space         | 350sqm             |             |
|   | Small centre library                  | 1,000-1,500sqm     |             |
| City Wide Youth Hub                     | Regional level youth recreation space |                    | Medium/Long |
| <b>Redeveloped facilities</b>           |                                       |                    |             |
| Westminster Scout Hall                  | Neighbourhood community centre space  | 250sqm             | Short       |
| <b>Retained facilities</b>              |                                       |                    |             |
| West Ryde                               | District community service space      | 1,584sqm           |             |
|   | Neighbourhood community centre space  | 235sqm             |             |
| West Ryde Library                       | Expansion of West Ryde Library        | 1,500-2,500sqm     |             |

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| Facility                     | Component                                 | Approx. floorspace | Timeframe |
|------------------------------|---|--------------------|-----------|
| Ryde City Library (expanded) | City library                              | 3,000-6,000sqm     |           |
| Brush Farm House             | Regional Community arts and culture space | 539sqm             |           |
| Shepherd's Bay               | Neighbourhood community centre space      | 148sqm             |           |
| Lion's Park                  | Neighbourhood community centre space      | 154sqm             |           |
| Old Eastwood Town Hall       | Neighbourhood community centre space      | 387sqm             |           |

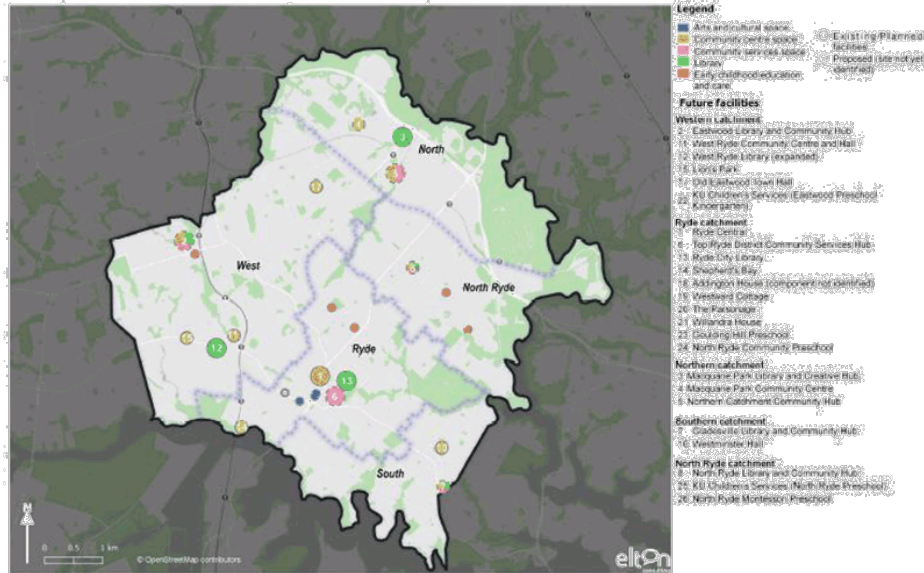
Source: SCF, p 33.

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Figure 13 illustrates the future facilities in each catchment.

**Figure 13 Future facilities in SCF**



Source:SCF, p 30.

The City of Ryde Resourcing Strategy 2014-2024 provides another lens from which to identify the challenges for the City regarding its library and other community and cultural assets.

The Building Assets Plan indicated that a significant proportion of facilities do not meet current standards of compliance for things such as disability access and toilets. It also found that the location and purposes are not consistently or intelligently distributed across the city. Further, it reported that the Civic Centre building has significant building problems, while the Civic Hall connected to the Civic Centre is also outdated and inadequate and does not accommodate performing arts, community meetings or rehearsal requirements adequately.<sup>48</sup>

The Library and Cultural Assets Plan reported that there are currently:<sup>49</sup>

- two modern library buildings (in Top Ryde and West Ryde)
- three older library buildings which are now struggling to meet community expectations of a modern public library (North Ryde, Gladsville and Eastwood).

This plan identified a number of asset renewal challenges to address to increase the standard of service for the community, and the need for continual implementation of recommendations from Council's previous plans

<sup>48</sup> The Building Assets Plan 2014 – 2024, p 3.

<sup>49</sup> The Library and Cultural Assets Plan 2014 – 2024, pp 2-3.



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(Community Hubs Plan, Cultural Spaces and Places Plan and Libraries for Ryde - Library Services Strategic Plan).<sup>50</sup>

**4.2.3 Strategy for infrastructure provision**

Council has proposed a total investment of **\$121 million** to be funded from this contribution plan to provide a suite of new and upgraded community facilities, as listed in the works schedule in **Appendix A**.

Council has ensured that new development's share of community facility costs is broadly aligned with the targeted provision levels for community facility (including community services) and library floorspace.

The plan does not include land acquisition costs for community facilities but these are still significant costs that are borne by the broader community to deliver many of the facilities. Factoring land values into the apportionment equation for facility works where Council must acquire the land or the opportunity cost of the site applies (because it is operational and land that theoretically could be otherwise redeveloped for other purposes) results in apportioned floorspace to new development, as follows:

- 4,291 m<sup>2</sup> of community facility floorspace, which is 239 m<sup>2</sup> or 6% below the target provision level, and
- 3,336 m<sup>2</sup> of library floorspace which is 66m<sup>2</sup> or 2% above the target provision level.

Together, this equates to apportioned additional net community facility floorspace (including libraries) of 7,627 m<sup>2</sup> which is 174 m<sup>2</sup> or 2% below the targeted provision level.

In **Macquarie Park**, a significant new library facility and creative hub fit out is planned to accommodate the increased resident and worker population in this catchment.

The costs for these works are apportioned 87% to residential development in Macquarie Park and 13% to non-residential development to reflect the relative demand for facilities. Worker demand for the facilities is discounted to reflect more restricted usage of these sites (usually around working hours), compared with residents, such that a single worker's demand unit is assumed to account for 25 per cent of a resident's demand unit.

**Outside Macquarie Park**, a key priority of the infrastructure strategy is the Eastwood community hub which is recommended in the Draft SCF as a consolidated multipurpose site.<sup>51</sup> Another community hub is planned for Ryde to provide a centrally located youth services facility.

New libraries are planned for Eastwood and Gladesville (with a planned relocation), while library upgrades, to be completed in various stages, are planned for:

- Ryde
- North Ryde
- Eastwood, and
- West Ryde.

Where facilities are considered to have a localised service focus, all costs are apportioned to new development in the plan, however where demand is shared with existing residents, the apportionment of costs reflects the growth population's share of final demand only. Some facilities are apportioned across both the 'Macquarie

<sup>50</sup> The Library and Cultural Assets Plan 2014 – 2024, p 5.

<sup>51</sup> Elton Study, p 64.

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Park' and 'Outside Macquarie Park' catchments, because they will cater to citywide demand. Examples are the Eastwood and Ryde Community Hubs, and the civic administration building explained below.

**Ryde Central civic administration building**

The plan includes a share of the cost for stage two of the redevelopment of the civic administration building at Top Ryde. The building will meet administrative and community facility needs, with a civic hall, meeting rooms, other flexibly-designed community facilities and performance space. The apportionment of 27% of the costs of the administration component of the building reflects the growth population as a share of final demand, with remaining costs to be met by other Council funding sources. The community floorspace contributes to the additional provision needs of the growth population and is apportioned fully to development in the plan (noting that the overall apportionment of additional community floorspace costs to new development in the LGA does also factor in the land value for the site).

The current building standing on the site was completed in August 1964 and served as the City of Ryde's Administration building until May 2015, after which it was vacated due to safety concerns. Prior to the building being vacated, the City of Ryde staff were spread across three office sites - Top Ryde Administration Building, Top Ryde Shopping Centre office premises above the library and office space within the depot at Meadowbank.

In 2015, Council leased office space in North Ryde and amalgamated staff into to one building, which has realised significant efficiencies in staff communications, supply logistics and customer service. Council's customer service team still has a presence in Top Ryde Shopping Centre, as the leased North Ryde office space has limited access for the public.

Hence, as Council owns the vacated Top Ryde site, which is 16,500 square metres (1.65ha), it plans to redevelop the Top Ryde site to re-establish its administrative functions there, rather than continue to lease space. It also provides an ideal opportunity to leverage the space for other community facility needs.

**Table 18** presents the proposed areas by intended function for the civic administration building.

**Table 18 Administration building function areas**

| Function   | Approx. Gross Building Area (sqm) |
|--|-----------------------------------|
| Administrative/commercial office space   | 8,211                             |
| Childcare facilities   | 2,000                             |
| Community and cultural facilities hub<br>- Includes performance space/hall with 700+ seats | 6,295                             |
| Retail   | 270                               |
| Associated Car Parking   | 9,758                             |
| <b>Total</b>   | <b>26,534</b>                     |



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Note: excludes open space/public domain space also included in the proposed works.

**Section 7.11 contribution rate calculations – Macquarie Park**

The contribution formula for community infrastructure for the 'Macquarie Park' catchment **applicable to residential development** can be expressed as follows:

$$\text{Contribution per resident (\$)} = \sum \left( \frac{\$INF}{R} \right)$$

Where:

$$\$INF = \$INF_{\text{Local}} (\$25,993,737) + \$INF_{\text{Citywide}} (\$71,994,529 \times 18,816/45,302)$$

Or the apportioned estimated cost, or if the facility has been completed, the indexed actual cost, of providing each of the community infrastructure items which are required to meet the needs of residential development in the catchment. Facilities are classified as either local or citywide facilities where citywide facilities are apportioned the catchment's share of the LGA's growth population only.

Refer to the works schedule in **Appendix A** for item costs and % apportionments for local and citywide facilities.

$$R = \text{The expected number of additional residents in the catchment over the period of the plan (18,816)}$$

The contribution formula for community infrastructure for the 'Macquarie Park' catchment **applicable to non-residential development** can be expressed as follows:

$$\text{Contribution per worker (\$)} = \sum \left( \frac{\$INF}{W} \right)$$

Where:

$$\$INF = \$INF_{\text{Local}} (\$4,006,263)$$

Or the apportioned estimated cost, or if the facility has been completed, the indexed actual cost, of providing each of the community infrastructure items (classified only as local facilities), which are required to meet the needs of non-residential development in the catchment.

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Refer to the works schedule in **Appendix A** for item costs and % apportionments for local facilities.

W = The expected number of additional workers in the catchment over the period of the plan (11,600).

**Section 7.11 contribution rate calculations – Outside Macquarie Park**

The contribution formula for community infrastructure for the 'Outside Macquarie Park' catchment **applicable to residential development** can be expressed as follows:

$$\text{Contribution per resident (\$)} = \sum \left( \frac{\$INF}{R} \right)$$

Where:

$$\$INF = \$INF_{\text{Local}} (\$19,045,178) + \$INF_{\text{Citywide}} (71,994,529 \times 26,485/45,302)$$

Or the apportioned estimated cost, or if the facility has been completed, the indexed actual cost, of providing each of the community infrastructure items which are required to meet the needs of residential development in the catchment. Facilities are classified as either local or citywide facilities where citywide facilities are apportioned the catchment's share of the LGA's growth population only.

Refer to the works schedule in **Appendix A** for item costs and % apportionments for local and citywide facilities.

R = The expected number of additional residents in the catchment over the period of the plan (26,485)

To determine the total contribution that would apply to a proposed development, the contribution rate 'per resident' or 'per worker' needs to be multiplied by the relevant assumed occupancy rate (in the case of residential development) and by the relevant workspace ratio (in the case of non-residential development in Macquarie Park). **Table 5** provided the assumed occupancy rates and workspace ratios.

**Tables 2 and 3** showed the contributions rates per resident and per each standard dwelling type, in catchments inside and outside Macquarie Park.

**Table 4** showed the non-residential contributions rates per worker in the Macquarie Park catchment.

Contribution calculations should also account for any residential or non-residential demand credits pertaining to the existing development on the site. Refer to **Section 2.10** and **Tables 5 and 6** for more details.

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### 4.3 Transport and Traffic Facilities

#### 4.3.1 Objectives

To establish what facilities are actually needed to meet demands and fulfil the community expectations under the CSP the Council has produced the following:

- *City of Ryde – Four Year Delivery Plan 2016-2020*

The purpose of this document was to establish a forward program for capital works expenditure including roads and traffic facilities. The Delivery Plan is based on the City of Ryde being, in town planning terms, a 'brown field' development area of which much of the road network is well established. As such the growing population of the LGA creates an ever increasing demand on the City of Ryde's existing road and traffic management facilities, as the demand on car usage and other road related transport mechanisms continue to increase with the growing population.

Thus, the Delivery Program focuses on the needs to increase the carrying capacity of many the City's local roads. Increasing the carrying capacity requires works such as:

- road pavement improvements (includes upgrading of subgrade courses and wearing course)
- road widening
- drainage improvements including kerb and gutters
- upgrading of bus stops (alignment/paving/shelters/seating)
- intersection upgrades
- pedestrian crossing/interaction space upgrades

Further to the current Delivery Program, Council has developed an *Integrated Transport Strategy 2016-2031 (ITS)*. The ITS identifies solutions beyond the *Four Year Delivery Program*. Many of the identified major infrastructure upgrades in the ITS will likely be carried out at a State funding level as they are located on State Government managed roads such as Epping Road, Lane Cove Road and Victoria Road. Nevertheless, as these roads integrate with Council's local road network, parts of the major items listed in the ITS may need to be funded by Council.

It is noted that the ITS is an overarching strategic document, which generally requires further studies as 'actions' to investigate potential solutions within the transport landscape that is the City of Ryde. Hence this plan funds or part funds some of the recommended studies from the ITS, as they are likely to produce further 'actions' (resulting in new infrastructure) that could inform the next iteration of this plan.

**Macquarie Park**, as identified in the ITS and Part 4.5 of the *City of Ryde Development Control Plan 2014 (DCP)*, requires a new fine grain road, cycle and pedestrian access network to increase permeability in the business employment corridor. The Macquarie Park corridor is similar in size to the Sydney CBD but has fewer roads and route choice. The current block size and building footprint lengthens the walking time for foot trips with the precinct and increases reliance on vehicle usage for short trips.

The future character of Macquarie Park, as identified in the body of this plan and as described in the ITS and DCP, will include intensifying the Commercial Core and other functions within the Macquarie Park Corridor, including its residential areas. An effective transport network is required to service the anticipated growth.

The ITS and DCP both aim to create a permeable network of streets and pedestrian ways and to create new streets and laneways. Provision of the fine grain road network, including the acquisition of land and the

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construction of roads, will be majority funded under the bonus floor space provisions of clause 6.9 of the Ryde LEP. However, this plan includes the signalised intersection works which will not be funded through the bonus floor space scheme.

### 4.3.2 Needs assessment

Market research undertaken by BIS Shrapnel in 2015<sup>52</sup> identified how the major constraint to future development of Ryde—either at current densities or at higher densities—is around the issue of transport.

The main issue was that transport infrastructure has failed to keep pace with the speed of commercial development that has occurred within Macquarie Park.

The road network has major bottlenecks, both within Macquarie Park and on the key approaches. Congestion and (long) peak hour delays are critical issues of concern. Lane Cove Road, as the major north-south thoroughfare linking Sydney's northern (and beach) suburbs with the south of the city, generates a large volume of through-traffic and adds to congestion problems within the Centre.

Compounding this, car usage is a huge legacy issue resulting from the way in which Macquarie Park has developed and historical planning controls. A culture of entitlement around car usage and on-site parking is entrenched.

Public transport is poorly utilised and, within Macquarie Park, has a number of shortcomings. The existing rail service is inadequate in terms of frequency and capacity to meet demand from many parts of Sydney. Buses generally do not have dedicated/priority lanes for high demand corridors and there is a plethora of different operators servicing the area. Several high demand source areas for employees lack direct services.

BIS Shrapnel recognised that there needs to be a co-ordinated, holistic transport network plan. Transport for NSW and the Department of Planning & Environment undertook a multi-modal transport strategy in conjunction with the Sydney Metro Northwest. Existing transport problems will be compounded by the plan to close rail stations in the Centre for seven months from 2018 for development works associated with the Sydney Metro Northwest.

Stakeholders see the completion of the Sydney Metro Northwest in 2019 and expected upgrading of the Macquarie Park Bus Interchange as a potential circuit-breaker in respect of transport concerns. However, until these works are completed, additional development, and especially higher density commercial or mixed use development, will only add to congestion problems.

### 4.3.3 Strategy for infrastructure provision

The plan includes transport infrastructure land acquisition and works values at **\$12.3 million** in Macquarie Park and **\$32.3 million** in 'Outside Macquarie Park'.

Projects listed in the works schedule of this plan (**Appendix A**) are designed to meet future demands on roads and traffic infrastructure throughout the City of Ryde, at both district, local and state levels:

- District facilities are designed to meet the needs and be utilised by the majority of the population within the LGA. District facilities are generally located on arterial, sub arterial and collector roads that serve traffic from across the entirety of the LGA and are managed by Council.

<sup>52</sup> BIS Shrapnel, *Strategic Employment Review: Macquarie Park*, prepared for NSW Department of Planning and Environment, December 2015.

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- Local facilities include collector and local roads that generally only serve a majority of traffic derived from within a local catchment.
- State facilities include the major arterial roads managed by the RMS or significant projects based around state funded transport nodes such as buses and trains, an example being the Herring Road Transport Interchange. As Council usually helps part-fund such projects, that estimated partial funding components have been included in this plan.

In **Macquarie Park**, there are signalised intersection and signalised pedestrian crossing works which are prioritised for delivery within around 3 to 10 years (between 2022 and 2029). The costs for transport land and works are apportioned 62% to residential development in Macquarie Park and 38% to non-residential development. This reflects the relative demand for facilities from residents and workers respectively. Unlike open space and community facilities, residents and workers are considered to represent the same unit of demand for traffic infrastructure.

**Outside Macquarie Park**, a range of road improvements around the LGA are included to service the needs of the existing and growing population, with costs apportioned only 19% to the plan.

There are some transport works for which demand arises from new development (such that costs are fully apportioned to the plan) and delivery is prioritised within the first 10 years of the plan. The works are:

- Rowe Street improvements in Eastwood
- Angas Street Bridge replacement
- Constitution Road improvements
- Gladesville traffic facilities improvements surrounding the town centre.

**Section 7.11 contribution rate calculations – Macquarie Park**

The contribution formula for transport infrastructure for the 'Macquarie Park' catchment **applicable to residential development** can be expressed as follows:

$$\text{Contribution per resident (\$)} = \sum \left( \frac{\$INF}{R} \right)$$

Where:

$$\$INF = \$INF_{\text{Local}} (\$7,638,742)$$

Or the apportioned estimated cost, or if the facility has been completed, the indexed actual cost, of providing each of the transport infrastructure items which are required to meet the needs of residential development in the catchment. Facility costs apportioned to the 'Macquarie Park' catchment are only classified as local.

Refer to the works schedule in **Appendix A** for item costs and % apportionments for local and citywide facilities.

$$R = \text{The expected number of additional residents in the catchment over the period of the plan (18,816)}$$

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The contribution formula for transport infrastructure for the 'Macquarie Park' catchment **applicable to non-residential development** can be expressed as follows:

$$\text{Contribution per worker (\$)} = \sum \left( \frac{\$INF}{W} \right)$$

Where:

$$\$INF = \$INF_{\text{Local}} (\$4,709,258)$$

Or the apportioned estimated cost, or if the facility has been completed, the indexed actual cost, of providing each of the transport infrastructure items (classified only as local facilities), which are required to meet the needs of non-residential development in the catchment.

Refer to the works schedule in **Appendix A** for item costs and % apportionments for local facilities.

$$W = \text{The expected number of additional workers in the catchment over the period of the plan (11,600).}$$

**Section 7.11 contribution rate calculations – Outside Macquarie Park**

The contribution formula for transport infrastructure for the 'Outside Macquarie Park' catchment **applicable to residential development** can be expressed as follows:

$$\text{Contribution per resident (\$)} = \sum \left( \frac{\$INF}{R} \right)$$

Where:

$$\$INF = \$INF_{\text{Local}} (\$32,318,314)$$

Or the apportioned estimated cost, or if the facility has been completed, the indexed actual cost, of providing each of the transport infrastructure items which are required to meet the needs of residential development in the catchment. Facility costs apportioned to the 'Outside Macquarie Park' catchment are only classified as local.

Refer to the works schedule in **Appendix A** for item costs and % apportionments for local and citywide facilities.

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R = The expected number of additional residents in the catchment over the period of the plan (26,485)

To determine the total contribution that would apply to a proposed development, the contribution rate 'per resident' or 'per worker' needs to be multiplied by the relevant assumed occupancy rate (in the case of residential development) and by the relevant workspace ratio (in the case of non-residential development in Macquarie Park). **Table 5** provided the assumed occupancy rates and workspace ratios.

**Tables 2 and 3** showed the contributions rates per resident and per each standard dwelling type, in catchments inside and outside Macquarie Park.

**Table 4** showed the non-residential contributions rates per worker in the Macquarie Park catchment.

Contribution calculations should also account for any residential or non-residential demand credits pertaining to the existing development on the site. Refer to **Section 2.10 and Tables 5 and 6** for more details.

### 4.4 Infrastructure staging and priorities

The timing column in the works schedule table in **Appendix A** represents the approximate year when Council will commence the works program item.

The pooling of funds between local and district catchments ensures works are carried out and monies are spent in order of priority. Prioritising infrastructure delivery reduces Council's need to borrow funds from external sources as Council is able to use funds collected under this plan for the delivery of works in the plan in a reasonable timeframe.

Council might need to amend the priority list from time to time to meet the demands of development, as growth areas react to market forces.

The works program is reviewed regularly to account for policy review, development trends and the availability of funds. This helps to ensure the contributions income from development matches the cost of the proposed scheduled works. Should population growth slow down or increase beyond projections, then projects within the works program can be brought forward or pushed back accordingly. The timing of projects in the works schedule are therefore indicative.

### 4.5 Plan administration

#### 4.5.1 Objectives

The objective is to implement and manage this plan so that the contributions remain reasonable over the life of the plan, and that the infrastructure is provided in a reasonable time.



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**4.5.2 Strategy**

This plan has been prepared to allow contributions to be levied on development so that infrastructure demands can be satisfied. The costs that Council has incurred in this regard include the commissioning of external experts to prepare the plan text and works schedules, including, but not limited to:

- infrastructure needs studies
- traffic studies
- audits of current facilities
- demographic analysis
- drafting
- legal review.

Additionally, Council is required to manage, monitor and maintain the contributions plan. The effective coordination and administration of the plan will involve many tasks, some of which include the following:

- Monitoring the receipt of contributions.
- Recommending to Council the appropriate management and expenditure of funds in accordance with the adopted works schedules.
- Monitoring and programming works identified in the works schedules.
- Determining the appropriate time for provision of public facilities having regard to the works schedule, the availability of funds, demand generated by development, the time funds have been held, expected additional funds, alternative and supplementary funding sources and maintenance implications.
- Assessing whether a credit or reassessment of the contribution may be appropriate and how that may be determined.
- Reviewing and determining the suitability of any land dedications, works in kind and material public benefits proposed by a developer, including obtaining expert advice, where necessary.
- Software development, maintenance and upgrades in administering the plan and associated contributions.
- Preparing and making available the accounting information as required by the EP&A Regulation.
- Providing advice to applicants and the general public regarding the operation of the plan.
- Commissioning of consultant studies and advice in relation to the efficacy of the development and demand assumptions of the contributions plan, including the need for legal support, when necessary.

**4.5.3 Plan administration contribution rates calculation**

Costs included in this plan for management and administration are determined based on the IPART benchmark<sup>53</sup> of an allowance equivalent to 1.5% of the cost of capital works that are to be met by development approved under this plan.

The contribution formula for plan preparation and administration for residential development in both the 'Macquarie Park' and 'Outside Macquarie Park' catchments can be expressed as follows:

<sup>53</sup> Independent Pricing and Regulatory Tribunal of New South Wales (2014), *Local Infrastructure Benchmark Costs*, page 63



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$$\text{Contribution per resident (\$)} = \sum \left( \frac{1.5\% * \$INF}{R} \right)$$

Where:

$\$INF$  = the total estimated capital works costs apportioned to residential development in the catchment to meet the development needs of the City of Ryde LGA.

(Refer to the works schedule in **Appendix A** for item costs and % apportionments for capital works facilities.)

$R$  = The total number of new residents in the catchment to 2036.

The contribution formula for plan preparation and administration for non-residential development in the "Macquarie Park" catchment can be expressed as follows:

$$\text{Contribution per worker (\$)} = \sum \left( \frac{1.5\% * \$INF}{W} \right)$$

Where:

$\$INF$  = the total estimated capital works costs apportioned to the non-residential development in the catchment to meet the development needs of the City of Ryde LGA.

(Refer to the works schedule in **Appendix A** for item costs and % apportionments for capital works facilities.)

$W$  = The total number of new workers in the catchment to 2036.

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**5. How and when will contributions be imposed on developments?**

**5.1 Monetary contributions**

This plan authorises the Council or an accredited certifier, when determining an application for development or an application for a CDC, and subject to other provisions of this plan, to impose a condition requiring a contribution under section 7.11 of the EP&A Act on that approval for:

the provision, extension or augmentation of local infrastructure to be provided by Council; and  
the recoupment of the previous costs incurred by Council in providing existing local infrastructure.

Accredited certifiers should also refer to **Section 5.6** of this plan as to their obligations in assessing and determining applications.

**5.2 Land contributions**

This plan authorises the consent authority, other than an accredited certifier<sup>54</sup>, when granting consent to an application to carry out development to which this plan applies, to impose a condition under section 7.11(1) of the EP&A Act requiring the dedication of land free of cost to Council for the provision, extension or augmentation of local infrastructure to be provided by Council.

Wherever land required under this plan is situated within a development site, the consent authority will generally require the developer of that land to dedicate the land required under this plan free of cost.

**5.3 Cap on monetary section 7.11 contributions for residential development**

On 21 August 2012 the Minister for Planning issued a Direction to Council that caps section 94 (as section 7.11 was then known) contributions for residential development, including in the City of Ryde LGA.

The Direction requires that:

*A council (or planning panel) must not grant development consent ... subject to a condition under section 94 (1) or (3) of the Environmental Planning and Assessment Act 1979 requiring the payment of a monetary contribution that:*

*(a) in the case of a development consent that authorises one or more dwellings, exceeds \$20,000 for each dwelling authorised by the consent, or*

*(b) in the case of a development consent that authorises subdivision into residential lots, exceeds \$20,000 for each residential lot authorised to be created by the development consent.*

Consistent with the Direction, consent authorities (including accredited certifiers) shall not issue a development application (DA) consent or a CDC that requires the applicant to pay a total monetary contribution amount that exceeds \$20,000 for each dwelling or lot.

<sup>54</sup> Note: the EP&A Act does not allow an accredited certifier other than a Council to impose a condition requiring the dedication of land free of cost.

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**5.4 Latest rates to be used**

The section 7.11 contribution imposed on a development will reflect the latest, indexed contributions rates authorised by this plan.

The monetary section 7.11 contribution rates shown in **Tables 2, 3 and 4** reflect the contribution rates at the date that this plan commenced. These rates will be regularly adjusted for inflation (see **Sections 7.3 and 7.4**).

Applicants and accredited certifiers should inquire at the Council for information on the latest contribution rates.

**5.5 Variation to section 7.11 contributions authorised by this plan**

The consent authority, other than a private accredited certifier, may, after considering a written application, reduce the section 7.11 contribution otherwise calculated in accordance with the provisions of this plan.

A developer's request for variation to a contribution calculated in accordance with this plan must be supported by written justification included with the development application setting out the following, as relevant:

- the grounds on which the variation to the plan contribution is reasonable in the circumstances
- details and calculations showing that application of the plan's contribution rates results in an unreasonable contribution amount
- calculations showing that an alternative amount fairly reflects the net increase in demand for the infrastructure included in this plan.

The consent authority will not consider requests for reductions based solely on any perceived broader community benefit of the development.

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**5.6 Obligations of accredited certifiers**

**5.6.1 Complying development certificates**

This plan requires that, in relation to an application made to an accredited certifier for a CDC:

- the accredited certifier must, if a CDC is issued, impose a condition requiring a monetary contribution, if such a contribution is authorised by this plan
- the amount of the monetary contribution that the accredited certifier must so impose is the amount determined in accordance with this section
- the terms of the condition be in accordance with this section.

**5.6.2 Procedure for determining a section 7.11 contribution amount**

The procedure for an accredited certifier to determine the amount of the section 7.11 monetary contribution for complying development is as follows:

1. If, and only if specified in writing in the application for a CDC, the applicant has requested a credit under section 7.11(6) of the EP&A Act such as that envisaged in **Section 2.9** of this plan, or an exemption or part or the whole of the development under **Section 2.6** of this plan, the accredited certifier must:
  - (a) make a request in writing to the Council for the Council's advice on whether the request is granted, or the extent to which it is granted; and
  - (b) in calculating the monetary contribution, comply with the Council's written advice or if no such advice has been received prior to the granting of the CDC refuse the applicant's request.
2. Determine the unadjusted contributions in accordance with the rates included in **Tables 2, 3 or 4** of this plan taking into account any exempted development specified in **Section 2.6** and any advice issued by the Council under paragraph 1(b) above.
3. Adjust the calculated contribution in accordance with **Section 7.3** to reflect the indexed cost of the provision of infrastructure.
4. Subtract any infrastructure demand credit advised by the Council under paragraph 1(b) for any assumed local infrastructure demand relating to existing development.

**5.6.3 Terms of a section 7.11 condition**

The terms of the condition requiring a section 7.11 contribution are as follows:

Contribution

*The developer must make a monetary contribution to Ryde City Council in the amount of \$[insert amount] for the purposes of the local infrastructure identified in the Council's Section 7.11 Development Contributions Plan 2016 to 2036.*

[strike out any of the following infrastructure categories are not applicable]

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|  |                          |
|--|--------------------------|
| <i>Roads and traffic</i>                   | \$ [insert amount]       |
| <i>Open space &amp; recreation</i>         | \$ [insert amount]       |
| <i>Community facilities</i>                | \$ [insert amount]       |
| <i>Plan preparation and administration</i> | \$ [insert amount]       |
| <b>Total</b>                               | <b>\$[insert amount]</b> |

Indexation

The monetary contribution must be indexed between the date of this certificate and the date of payment in accordance with the following formula:

$$\frac{\$C_c \times CPI_p}{CPI_c}$$

Where:

$\$C_c$  is the contribution amount shown in this certificate expressed in dollars

$CPI_p$  is the Consumer Price Index (All Groups Index) for Sydney as published by the Australian Statistician at the time of the payment of the contribution

$CPI_c$  is the Consumer Price Index (All Groups Index) for Sydney as published by the Australian Statistician which applied at the time of the issue of this certificate

Note: The contribution payable will not be less than the contribution specified in this certificate.

Time for payment

The contribution must be paid prior to any work authorised by this complying development certificate commences, as required by section 136L of the Environmental Planning and Assessment Regulation 2000.

Deferred payments of contributions will not be accepted.

Works-in-kind agreement

This condition does not need to be complied with to the extent specified in any planning agreement of works-in-kind agreement entered into between the developer and the Council.

**5.6.4 Construction certificates**

It is the responsibility of an accredited certifier issuing a construction certificate for building work or subdivision work to ensure that each condition requiring the payment of a monetary contribution before work is carried out has been complied with in accordance with the CDC or development consent.

**ITEM 5 (continued)**

**ATTACHMENT 1**



The accredited certifier must ensure that the applicant provides a receipt (or receipts) confirming that contributions have been fully paid and copies of such receipts must be included with copies of the certified plans provided to the Council in accordance with clause 142(2) of the EP&A Regulation. Failure to follow this procedure may render such a certificate invalid and expose the certifier to legal action.

The only exceptions to the requirement are where a work in kind, material public benefit, or arrangement has been agreed by the Council. In such cases the Council will issue a letter confirming that an alternative payment method has been agreed with the applicant.

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**6. How and when can a contribution requirement be settled?**

**6.1 Timing of payments**

A monetary contribution required to be paid by a condition imposed on the development consent in accordance with this plan is to be paid at the time specified in the condition.

Generally, the condition will provide for payment as follows:

- For development where no further approvals area required – before the development consent is issued.
- For development involving subdivision – the contribution must be paid prior to the release of the subdivision certificate (linen plan).
- For development not involving subdivision, but where a construction certificate is required, the contribution must be paid prior to the release of the construction certificate for any works authorising construction above the floor level of the ground floor.
- For works authorised under a CDC, the contributions are to be paid prior to any work authorised by the certificate commences, as required by clause 136L of the EP&A Regulation.

At the time of payment, it will be necessary for monetary contribution amounts to be updated in accordance with the relevant indexes (see **Section 7.3**).

**6.2 Deferred or periodic payments**

Council will not accept the deferred or periodic payment of a monetary contribution or levy imposed under this plan.

**6.3 Can the contribution be settled by dedicating land or undertake works?**

A person may make an offer to the Council to carry out works or provide another kind of material public benefit or dedicate land, in part or full satisfaction of a monetary contribution required by a condition of consent imposed under this plan.

If a developer wishes to deliver infrastructure that is included in this plan on the Council's behalf, then the developer can approach this either one of two ways:

- The developer may offer to enter into a planning agreement to undertake works, make monetary contributions, dedicate land, or provide some other material public benefit. Planning agreements are the most appropriate mechanism for offers made prior to the issue of a development consent for the development.
- If the developer has already received a development consent containing a condition requiring a monetary contribution, the developer may offer to undertake works-in-kind through a works-in-kind agreement or offer to dedicate land through a land dedication arrangement.

The decision to accept settlement of a contribution by way of works-in-kind or the dedication of land is at the sole discretion of Council.

**ITEM 5 (continued)**

**ATTACHMENT 1**

**6.3.1 Offers and agreements generally**

Any offer for works-in-kind or other material public benefit shall be made in writing to the Council and shall be made prior to the commencement of any works proposed as part of that offer. Retrospective works-in-kind agreements will not be accepted.

Works-in-kind or the dedication of land may be accepted by the Council under the following circumstances:

- Council will generally only accept offers of works or land that are items included in the schedule of local infrastructure in this plan (i.e. items included in **Appendix A**), and
- Council determines that the works-in-kind are, or the land to be dedicated is, appropriate and meets a broad community need.

In assessing the request, Council will consider the following:

- The design of the facilities, and whether the design will result in facilities that are fit for purpose.
- The proposed works or land dedication will not constrain the future provision of facilities identified in the works schedule, or conflict with what Council has prioritised in this plan.

Plans and cost estimates of the proposed works or land dedication are to be prepared by suitably qualified professionals and submitted by the applicant.

Should an offer of works-in-kind or land dedication be accepted, Council will negotiate with the applicant, as relevant, the following:

- an acceptable standard for workmanship and materials
- frequency of progress works inspections
- the program for completion of the works or the dedication of the land
- an appropriate defects liability period.

**6.3.2 Offset of monetary contributions**

The value of any agreed works-in-kind can be applied as an offset against monetary contributions or levies required to be paid under any section 7.11 or 7.12 contributions condition of consent issued in respect of development on land within the City of Ryde LGA.

Offsets will only be granted where the works that are proposed to be provided are works items (or components of works items) included in the schedule of Local Infrastructure in this plan (refer **Appendix A**).

The value of the monetary contributions offset shall equal the value attributed to the works item(s) in this plan taking into account the impact of indexation.



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**ATTACHMENT 1**

**7. Other administration matters**

**7.1 Relationship of this plan to other contributions plans**

This development contributions plan repeals the *City of Ryde Section 94 Development Contributions Plan 2007 Interim Update (2014)* from the date it takes effect (1 July 2020).

Funds held under the contributions plan to be repealed will be distributed to projects via the adopted Delivery Programs as resolved by Council on an annual basis.

This plan does not affect development consents applying to land in the City of Ryde LGA containing conditions requiring contributions or levies under the above repealed plan. Contributions imposed on developments, but not yet paid under the repealed plan, when paid and held by Council will be distributed to projects via the adopted Delivery Programs as resolved by Council on an annual basis.

**7.2 Savings and transitional arrangements**

This plan applies to a DA that was submitted but not yet determined on the date on which this plan took effect.

This plan also applies to a CDC issued on or after the date on which this plan took effect.

**7.3 Adjustment of contribution rates to address the effects of inflation**

To ensure that the value of contributions is not eroded over time by inflationary pressures, land value increases, the capital costs of administration of the plan or through changes in the costs of studies used to support the plan, Council will adjust the contributions rates.

This plan adopts the following index as published by the Australian Bureau of Statistics (ABS):

- Consumer Price Index, Tables 1 and 2 CPI All Groups, Index Numbers and Percentage Changes – Sydney (Sydney CPI)

In accordance with clause 32(3)(b) of the EPA Regulation, Council will, without re-exhibiting the plan, review and update the rates set out in this plan on a quarterly basis in accordance with the following formula:

$$\$C_A + \frac{\$C_A (I_C - I_B)}{I_B}$$

Where:

$\$C_A$  is the contribution rate for each particular line item in the works program at the time of adoption of the plan (*base date to insert*) expressed in dollars;

$I_C$  is the relevant Sydney CPI at the time of the review of the contribution rate based on the latest quarterly CPI available.

$I_B$  is the relevant Sydney CPI at the time of the adoption of this plan.

Note: In the event of a negative CPI movement from one quarter to the next, the contribution rates will remain the same as the previous quarter.

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### 7.4 How are contribution amounts adjusted at the time of payment?

The contributions stated in a consent are calculated on the basis of the Section 7.11 contribution rates determined in accordance with this plan. If the contributions are not paid within the quarter in which consent is granted, the contribution must be indexed between the date of consent and the date of payment in accordance with the following formula:

$$\$C_c + \frac{\$C_c(I_B - I_C)}{I_C}$$

Where:

$\$C_c$  is the contribution amount in the consent expressed in dollars;

$I_B$  is the relevant Sydney CPI at the time of contribution payment.

$I_C$  is the relevant Sydney CPI at the time of the issue of the consent.

Note: In the event of a negative CPI movement from one quarter to the next, the contribution rates will remain the same as the previous quarter.

The current contribution rates are published by Council and are available from Council's offices.

For Council's latest contributions rates please refer to <https://www.ryde.nsw.gov.au/Business-and-Development/Development-Contribution-Plans> on Council's website or contact Council's Developer Contributions Coordinator on (02) 9952 8222.

### 7.5 Pooling of contributions funds

This plan expressly authorises monetary s7.11 contributions paid for different purposes to be pooled and applied (progressively or otherwise) for those purposes. The priorities for the expenditure of levies are shown in the works schedule at **Appendix A**. Council reserves the right to reprioritise the order of projects and allocate the pooling of funds from year to year in setting its forward operational and capital works programs, as the location and timing of actual development may differ from that predicted, over the life of the plan.

### 7.6 Accountability and access to information

In accordance with the EP&A Act and EP&A Regulation a contributions register will be maintained by Council and may be inspected upon request.

The register will be maintained at regular intervals and will include the following:

- Particulars sufficient to identify each development consent for which contributions have been sought
- Nature and extent of the contribution required by the relevant condition of consent
- Name of the contributions plan under which the condition of consent was imposed
- Date the contribution was received, for what purpose and the amount.

Separate accounting records will be maintained for each contribution type in this plan and published every year in Council's financial accounts. They will contain details concerning contributions received and expended, including interest for each service or amenity to be provided. The records are held at Council's administration office and may be inspected upon request.

**ITEM 5 (continued)**

**ATTACHMENT 1**

**7.7 Definitions used in this plan**

Words and phrases used in this plan generally have the same meaning as the terms defined in the Ryde Local Environmental Plan 2014, the EP&A Act and EP&A Regulation, and as provided for below.

**ABS** means the Australian Bureau of Statistics.

**Bedroom** means any enclosed habitable room within a dwelling that is capable of being used for sleeping purposes, including any study or similar utility room.

**Note:** Council may use discretion to determine whether a particular room is to be regarded as a bedroom for the purposes of this definition by having regard to the nature of the design and/or layout of the room and its situation in the building.

**Catchment** means a geographic or other defined area to which a contributions plan applies.

**Council** means Ryde City Council.

**EP&A Act** means the Environmental Planning and Assessment Act 1979 (NSW).

**EP&A Regulation** means the Environmental Planning and Assessment Regulation 2000 (NSW).

**Home based business** means home-based childcare, home occupation, home occupation (sex services), home business or home industry, each as defined in the RLEP.

**IPART** means the NSW Independent Pricing and Regulatory Tribunal.

**LGA** means Local Government Area.

**Local infrastructure** means public infrastructure, facilities, amenities and services serving a local or district level need.

**Material public benefit** does not include the payment of a monetary contributions or the dedication of land free of cost.

**Nexus** means the relationship between expected types of development in the area and the demand for additional public facilities to meet that demand.

**Planning agreement** means a voluntary planning agreement referred to in s7.4 of the EP&A Act.

**RLEP** means Ryde Local Environmental Plan 2014

**Seniors housing** has the same meaning as stated in State Environmental Planning Policy (Housing for Seniors or People with a Disability) 2004.

**Social housing provider** has the same meaning as stated in State Environmental Planning Policy (Housing for Seniors or People with a Disability) 2004.

**Works-in-kind** means the construction or provision of the whole or part of a local infrastructure item that is identified in a works schedule in a contributions plan.

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**APPENDIX A**

**Infrastructure schedule and location maps**

**ITEM 5 (continued)**

**ATTACHMENT 1**



| Delivery timing (approx. year)  | Projects  | Suburb                     | Contribution catchment | Item cost   | Interest for life of loans | App't factor residential | Residential s7.11 amount | Macquarie Park commercial s7.11 amount | Total s7.11 amount | Cost to council or other funding sources |
|---------------------------------|---|----------------------------|------------------------|-------------|----------------------------|--------------------------|--------------------------|--|--------------------|--|
| <b>Open space embellishment</b> |   |                            |                        |             |                            |                          |                          |  |                    |  |
| 2019                            | Masterplan of Denistone East Bowling Club and Kings Park  | Denistone                  | City Wide              | \$50,000    | -                          | 27%                      | \$13,555                 | -                                      | \$13,555           | \$36,445                                 |
| 2020, 2021 & 2024               | Park and Open Space Tree Planting Program   | City Wide                  | City Wide              | \$171,000   | -                          | 27%                      | \$46,357                 | -                                      | \$46,357           | \$124,643                                |
| 2020                            | ANZAC Park - District upgrade - Relocate playground away from road and upgrade to District level.                         | West Ryde                  | Outside MP             | \$380,000   | -                          | 100%                     | \$380,000                | -                                      | \$380,000          | -  |
| 2020                            | Central Park - Embellishment - Macquarie Park of approx. 1.5ha  | Macquarie Park             | Macquarie Park         | \$8,000,000 | -                          | 87%                      | \$1,732,916              | \$267,084                              | \$2,000,000        | \$6,000,000                              |
| 2020                            | Dunbar Park - Surface upgrade   | Marsfield                  | Outside MP             | \$245,000   | -                          | 100%                     | \$245,000                | -                                      | \$245,000          | -  |
| 2020                            | Glades Bay Park - Local Upgrade - Install seating next to equipment, access path to playground and provide landscape play | Gladesville-Tennyson Point | Outside MP             | \$95,000    | -                          | 19%                      | \$18,003                 | -                                      | \$18,003           | \$76,997                                 |
| 2020                            | Integrated Open Space Plan  | City Wide                  | City Wide              | \$100,000   | -                          | 100%                     | \$100,000                | -                                      | \$100,000          | -  |
| 2020                            | Kathleen Reserve - Local upgrade - Install new equipment, landscaping and seating   | North Ryde                 | Outside MP             | \$95,000    | -                          | 19%                      | \$18,003                 | -                                      | \$18,003           | \$76,997                                 |
| 2020                            | Kings Park Masterplan - Completion - Amenities Building etc.  | Denistone                  | Outside MP             | \$1,800,000 | -                          | 19%                      | \$341,104                | -                                      | \$341,104          | \$1,458,896                              |
| 2020                            | Kotara Park - Neighbourhood upgrade - Move playground to more appropriate location  | Marsfield                  | Outside MP             | \$200,000   | -                          | 19%                      | \$37,900                 | -                                      | \$37,900           | \$162,100                                |

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| Delivery timing (approx. year) | Projects  | Suburb         | Contribution catchment | Item cost   | Interest for life of loans | App't factor residential | Residential s7.11 amount | Macquarie Park commercial s7.11 amount | Total s7.11 amount | Cost to council or other funding sources |
|--------------------------------|---|----------------|------------------------|-------------|----------------------------|--------------------------|--------------------------|--|--------------------|--|
|                                | within the park and incorporate facilities for young people   |                |                        |             |                            |                          |                          |  |                    |  |
| 2020                           | Meadowbank Park - Floodlighting - Field 4 Upgrade to training standard - Year 1   | Meadowbank     | City Wide              | \$25,000    | -                          | 100%                     | \$25,000                 | -                                      | \$25,000           | -  |
| 2020                           | Meadowbank Park Constitution Road - Regional Upgrade - New Playground (regional Level) with landscape and nature play to be provided in accordance with Masterplan  | Meadowbank     | City Wide              | \$160,000   | -                          | 100%                     | \$160,000                | -                                      | \$160,000          | -  |
| 2020                           | Putney Park Masterplan - Construction of southern amenities building in the south of Putney Park.   | Putney         | Outside MP             | \$410,000   | -                          | 19%                      | \$77,696                 | -                                      | \$77,696           | \$332,304                                |
| 2020                           | Smalls Road School Synthetic Playfield  | Ryde           | City Wide              | \$2,500,000 | -                          | 100%                     | \$2,500,000              | -                                      | \$2,500,000        | -  |
| 2020                           | Stewart Park - Local Upgrade - Landscape surrounding area within vicinity of playground to incorporate landscape play. Install educational signage regarding local plant communities in partnership with local bushcare groups. | Marsfield      | Outside MP             | \$120,000   | -                          | 19%                      | \$22,740                 | -                                      | \$22,740           | \$97,260                                 |
| 2020                           | Tuckwell Park - Floodlighting Installation  | Macquarie Park | Macquarie Park         | \$150,000   | -                          | 87%                      | \$129,969                | \$20,031                               | \$150,000          | -  |
| 2020                           | Tuckwell Park - Sportsfield surface upgrades  | Macquarie Park | Macquarie Park         | \$420,000   | -                          | 87%                      | \$363,912                | \$56,088                               | \$420,000          | -  |

**ITEM 5 (continued)**

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| Delivery timing (approx. year) | Projects   | Suburb                     | Contribution catchment | Item cost   | Interest for life of loans | App't factor residential | Residential s7.11 amount | Macquarie Park commercial s7.11 amount | Total s7.11 amount | Cost to council or other funding sources |
|--------------------------------|--|----------------------------|------------------------|-------------|----------------------------|--------------------------|--------------------------|--|--------------------|--|
| 2020                           | Update open space site masterplans and plans of management: Westminster Park PoM, ELS Hall Park PoM, Land Categorisation mapping review, Natural Areas PoM | City Wide                  | City Wide              | \$200,000   | -                          | 27%                      | \$54,219                 | -                                      | \$54,219           | \$145,781                                |
| 2020                           | Westminster Park – Masterplan Detailed Design  | Gladesville-Tennyson Point | Outside MP             | \$150,000   | -                          | 100%                     | \$150,000                | -                                      | \$150,000          | -  |
| 2020                           | Ryde Riverwalk between Glades Bay and Bill Mitchell Park   | Gladesville-Tennyson Point | Outside MP             | \$2,000,000 | -                          | 100%                     | \$2,000,000              | -                                      | \$2,000,000        | -  |
| 2021 & 2022                    | Blenheim Park Masterplan - Design and construction of Blenheim Park Master Plan  | North Ryde                 | Outside MP             | \$4,282,000 | -                          | 100%                     | \$4,282,000              | -                                      | \$4,282,000        | -  |
| 2021 & 2022                    | Gannan Park - New Amenities building   | Ryde (Field of Mars)       | Outside MP             | \$2,040,000 | -                          | 100%                     | \$2,040,000              | -                                      | \$2,040,000        | -  |
| 2021-2024                      | Street Tree Planting Program (annual)  | City Wide                  | City Wide              | \$510,000   | -                          | 27%                      | \$138,257                | -                                      | \$138,257          | \$371,743                                |
| 2021                           | ELS Hall Park - Field 3 - Surface upgrade  | Marsfield                  | City Wide              | \$320,000   | -                          | 100%                     | \$320,000                | -                                      | \$320,000          | -  |
| 2021                           | Fontenoy Park - Construction of irrigation and drainage systems  | Macquarie Park             | Macquarie Park         | \$190,000   | -                          | 87%                      | \$164,627                | \$25,373                               | \$190,000          | -  |
| 2021                           | Gannan Park - Floodlighting Forward Planning   | Ryde (Field of Mars)       | Outside MP             | \$50,000    | -                          | 100%                     | \$50,000                 | -                                      | \$50,000           | -  |
| 2021                           | Gannan Park Masterplan - Phase 1 - Stage 1   | Ryde (Field of Mars)       | Outside MP             | \$100,000   | -                          | 19%                      | \$18,950                 | -                                      | \$18,950           | \$81,050                                 |
| 2021                           | Marjorie Park - Local Upgrade - New Playground to be sited within park. New siting to  | Eastwood                   | Outside MP             | \$100,000   | -                          | 19%                      | \$18,950                 | -                                      | \$18,950           | \$81,050                                 |

**ITEM 5 (continued)**

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| Delivery timing (approx. year) | Projects  | Suburb                     | Contribution catchment | Item cost   | Interest for life of loans | App't factor residential | Residential s7.11 amount | Macquarie Park commercial s7.11 amount | Total s7.11 amount | Cost to council or other funding sources |
|--------------------------------|---|----------------------------|------------------------|-------------|----------------------------|--------------------------|--------------------------|--|--------------------|--|
|                                | be determined by detailed site assessment.  |                            |                        |             |                            |                          |                          |  |                    |  |
| 2021                           | Meadowbank Park - Floodlighting - Field 4 Upgrade to training standard - Year 2   | Meadowbank                 | City Wide              | \$250,000   | -                          | 100%                     | \$250,000                | -                                      | \$250,000          | -  |
| 2021                           | Meadowbank Park Constitution Road-Regional Upgrade - New Playground (regional Level) with landscape and nature play to be provided in accordance with Masterplan  | Meadowbank                 | City Wide              | \$1,700,000 | -                          | 100%                     | \$1,700,000              | -                                      | \$1,700,000        | -  |
| 2021                           | North Ryde Park - Upgrade to the playing surface, fencing and irrigation  | North Ryde                 | Outside MP             | \$270,000   | -                          | 19%                      | \$51,166                 | -                                      | \$51,166           | \$218,834                                |
| 2021                           | Park Signage Expansion  | City Wide                  | Outside MP             | \$300,000   | -                          | 19%                      | \$56,851                 | -                                      | \$56,851           | \$243,149                                |
| 2021                           | Santa Rosa Park - Major District upgrade - Relocate playground away from road further within park. Include play equipment, picnic shelters, seating, shading and amenity to reflect the district role. Year 1 | Ryde (Santa Rosa)          | City Wide              | \$60,000    | -                          | 100%                     | \$60,000                 | -                                      | \$60,000           | -  |
| 2021                           | Update open space site masterplans and Plans of Management; Field of Mars PoM, Putney Park PoM, Magdala Park masterplan   | City Wide                  | City Wide              | \$200,000   | -                          | 27%                      | \$54,219                 | -                                      | \$54,219           | \$145,781                                |
| 2021                           | Westminster Park – Masterplan Delivery  | Gladesville-Tennyson Point | Outside MP             | \$2,350,000 | -                          | 100%                     | \$2,350,000              | -                                      | \$2,350,000        | -  |



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| Delivery timing (approx. year) | Projects   | Suburb                     | Contribution catchment | Item cost   | Interest for life of loans | App't factor residential | Residential s7.11 amount | Macquarie Park commercial s7.11 amount | Total s7.11 amount | Cost to council or other funding sources |
|--------------------------------|--|----------------------------|------------------------|-------------|----------------------------|--------------------------|--------------------------|--|--------------------|--|
| 2022 & 2023                    | Park and Open Space Tree Planting Program  | City Wide                  | City Wide              | \$117,000   | -                          | 100%                     | \$117,000                | -                                      | \$117,000          | -  |
| 2022                           | Christie Park - Synthetic Sports Surfaces - Stage 2 six futsal/5-aside pitches with a car park extension   | Macquarie Park             | Macquarie Park         | \$5,000,000 | -                          | 87%                      | \$4,332,290              | \$667,710                              | \$5,000,000        | -  |
| 2022                           | Gannan Park - Surface upgrade  | Ryde (Field of Mars)       | Outside MP             | \$330,000   | -                          | 100%                     | \$330,000                | -                                      | \$330,000          | -  |
| 2022                           | Gannan Park - Floodlighting Installation   | Ryde (Field of Mars)       | Outside MP             | \$310,000   | -                          | 100%                     | \$310,000                | -                                      | \$310,000          | -  |
| 2022                           | Gannan Park Masterplan - Phase 1 - Stage 2   | Ryde (Field of Mars)       | Outside MP             | \$2,090,000 | -                          | 100%                     | \$2,090,000              | -                                      | \$2,090,000        | -  |
| 2022                           | Magdala Park - District upgrade - Provide New District Level Playground subject to detailed site assessment  | North Ryde                 | Outside MP             | \$70,000    | -                          | 100%                     | \$70,000                 | -                                      | \$70,000           | -  |
| 2022                           | Meadowbank LH Waud Forward Planning Floodlighting  | Meadowbank                 | City Wide              | \$60,000    | -                          | 100%                     | \$60,000                 | -                                      | \$60,000           | -  |
| 2022                           | Meadowbank Park - Synthetic Sports Surfaces Expansion  | Meadowbank                 | City Wide              | \$150,000   | -                          | 100%                     | \$150,000                | -                                      | \$150,000          | -  |
| 2022                           | Olympic Park - Neighbourhood Upgrade - Redevelop playground (due to high usage of play facilities and location on site of Ryde Aquatic Centre). Opportunity to upgrade facilities in park, such as picnic shelters and BBQs. | Gladesville-Tennyson Point | City Wide              | \$210,000   | -                          | 100%                     | \$210,000                | -                                      | \$210,000          | -  |

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| Delivery timing (approx. year) | Projects  | Suburb            | Contribution catchment | Item cost   | Interest for life of loans | App't factor residential | Residential s7.11 amount | Macquarie Park commercial s7.11 amount | Total s7.11 amount | Cost to council or other funding sources |
|--------------------------------|---|-------------------|------------------------|-------------|----------------------------|--------------------------|--------------------------|--|--------------------|--|
| 2022                           | Santa Rosa Park - Major District Upgrade - Relocate playground away from road further within park. Include play equipment, picnic shelters, seating, shading and amenity to reflect the district role. Year 2 | Ryde (Santa Rosa) | Outside MP             | \$600,000   | -                          | 100%                     | \$600,000                | -                                      | \$600,000          | -  |
| 2022                           | Update open space site masterplans - ANZAC Park masterplan  | City Wide         | City Wide              | \$80,000    | -                          | 27%                      | \$21,687                 | -                                      | \$21,687           | \$58,313                                 |
| 2023                           | ELS Hall Park - Masterplan stage 1  | Marsfield         | City Wide              | \$4,000,000 | -                          | 100%                     | \$4,000,000              | -                                      | \$4,000,000        | -  |
| 2023                           | ELS Hall Park - Masterplan stage 3  | Marsfield         | City Wide              | \$3,113,000 | -                          | 100%                     | \$3,113,000              | -                                      | \$3,113,000        | -  |
| 2023                           | Magdala Park - District upgrade - Provide New District Level Playground subject to detailed site assessment   | North Ryde        | Outside MP             | \$600,000   | -                          | 100%                     | \$600,000                | -                                      | \$600,000          | -  |
| 2023                           | Magdala Park - Field 1 - Surface upgrade  | North Ryde        | Outside MP             | \$170,000   | -                          | 100%                     | \$170,000                | -                                      | \$170,000          | -  |
| 2023                           | Meadowbank Park - Floodlighting Field LH Waud construction  | Meadowbank        | City Wide              | \$170,000   | -                          | 100%                     | \$170,000                | -                                      | \$170,000          | -  |
| 2023                           | Meadowbank Park - Synthetic Sports Surfaces Expansion and ancillary works   | Meadowbank        | City Wide              | \$3,565,000 | -                          | 100%                     | \$3,565,000              | -                                      | \$3,565,000        | -  |
| 2023                           | Meadowbank Park Masterplan - Stage 1  | Meadowbank        | City Wide              | \$7,820,000 | -                          | 100%                     | \$7,820,000              | -                                      | \$7,820,000        | -  |
| 2023                           | Miriam Park - Local Upgrade - New Swings and playground including landscape play and provide formal access pathway  | West Ryde         | Outside MP             | \$99,999    | -                          | 19%                      | \$18,950                 | -                                      | \$18,950           | \$81,049                                 |

**ITEM 5 (continued)**

**ATTACHMENT 1**

| Delivery timing (approx. year) | Projects   | Suburb                     | Contribution catchment | Item cost   | Interest for life of loans | App't factor residential | Residential s7.11 amount | Macquarie Park commercial s7.11 amount | Total s7.11 amount | Cost to council or other funding sources |
|--------------------------------|--|----------------------------|------------------------|-------------|----------------------------|--------------------------|--------------------------|--|--------------------|--|
| 2023                           | North Ryde Park - Amenities upgrade  | North Ryde                 | Outside MP             | \$150,000   | -                          | 19%                      | \$28,425                 | -                                      | \$28,425           | \$121,575                                |
| 2023                           | Open Space Recreation Facilities Design Guidelines   | City Wide                  | City Wide              | \$75,000    | -                          | 100%                     | \$75,000                 | -                                      | \$75,000           | -  |
| 2023                           | Parry Park - Local upgrade - Install access path to playground and landscaping to provide landscape play | Ryde (South)               | Outside MP             | \$100,000   | -                          | 19%                      | \$18,950                 | -                                      | \$18,950           | \$81,050                                 |
| 2023                           | Quandong Reserve, Cottonwood Reserve and Wilga Park shared user path upgrade                             | Macquarie Park             | Macquarie Park         | \$6,310,000 | -                          | 87%                      | \$5,467,349              | \$842,651                              | \$6,310,000        | -  |
| 2023                           | Tennyson Park - Neighbourhood upgrade - Install seating, shade and integration of landscape play         | Meadowbank                 | Outside MP             | \$250,000   | -                          | 19%                      | \$47,376                 | -                                      | \$47,376           | \$202,624                                |
| 2023                           | Undertake an Indoor Recreation Facility Feasibility Study  | City Wide                  | City Wide              | \$100,000   | -                          | 100%                     | \$100,000                | -                                      | \$100,000          | -  |
| 2023                           | Undertake City Wide Recreation Demand Study  | City Wide                  | City Wide              | \$100,000   | -                          | 100%                     | \$100,000                | -                                      | \$100,000          | -  |
| 2023                           | Update open space site masterplans - Eastwood Park masterplan + PoM                                      | City Wide                  | City Wide              | \$90,000    | -                          | 27%                      | \$24,398                 | -                                      | \$24,398           | \$65,602                                 |
| 2023                           | Westminster Park - Amenities upgrade   | Gladesville-Tennyson Point | Outside MP             | \$340,000   | -                          | 100%                     | \$340,000                | -                                      | \$340,000          | -  |
| 2024                           | ANZAC Park Masterplan - Phase 1  | West Ryde                  | Outside MP             | \$2,000,000 | -                          | 100%                     | \$2,000,000              | -                                      | \$2,000,000        | -  |
| 2024                           | Bremner Park - Amenities upgrade   | Gladesville-Tennyson Point | Outside MP             | \$450,000   | -                          | 19%                      | \$85,276                 | -                                      | \$85,276           | \$364,724                                |
| 2024                           | Brush Farm Park - Neighbourhood upgrade - relocate and redesign new playground to                        | Eastwood                   | Outside MP             | \$200,000   | -                          | 19%                      | \$37,900                 | -                                      | \$37,900           | \$162,100                                |

**ITEM 5 (continued)**

**ATTACHMENT 1**

| Delivery timing (approx. year) | Projects  | Suburb                     | Contribution catchment | Item cost    | Interest for life of loans | App't factor residential | Residential s7.11 amount | Macquarie Park commercial s7.11 amount | Total s7.11 amount | Cost to council or other funding sources |
|--------------------------------|---|----------------------------|------------------------|--------------|----------------------------|--------------------------|--------------------------|--|--------------------|--|
|                                | support community facilities onsite.  |                            |                        |              |                            |                          |                          |  |                    |  |
| 2024                           | Byron Park - Neighbourhood upgrade - provision of new play equipment, landscaping and edging; and shade facilities  | Ryde (Field of Mars)       | Outside MP             | \$200,000    | -                          | 19%                      | \$37,900                 | -                                      | \$37,900           | \$162,100                                |
| 2024                           | Denistone Park - Neighbourhood upgrade - Install access path to playground, provision of landscape play and shade trees, installation of picnic facilities  | Denistone                  | Outside MP             | \$200,000    | -                          | 19%                      | \$37,900                 | -                                      | \$37,900           | \$162,100                                |
| 2024                           | Eastwood Park - Lower Field - Surface upgrade   | Eastwood                   | Outside MP             | \$125,000    | -                          | 100%                     | \$125,000                | -                                      | \$125,000          | -  |
| 2024                           | Monash Park - Grandstand Renewal and Expansion of Amenities   | Gladesville-Tennyson Point | Outside MP             | \$1,200,000  | -                          | 19%                      | \$227,402                | -                                      | \$227,402          | \$972,598                                |
| 2024                           | Pindari Park - Neighbourhood upgrade - Provide new neighbourhood playground with integrated landscape for nature play.  | North Ryde                 | Outside MP             | \$200,000    | -                          | 19%                      | \$37,900                 | -                                      | \$37,900           | \$162,100                                |
| 2024                           | Ryde Aquatic Leisure Centre - Construction of a multi-deck car park on the current site of the tennis courts at Olympic Park, with relocation of the tennis courts to the roof top of the new facility. | Gladesville-Tennyson Point | City Wide              | \$11,000,000 | -                          | 100%                     | \$11,000,000             | -                                      | \$11,000,000       | -  |
| 2024                           | Ryde Park - Field 1 - Surface upgrade   | Ryde                       | Outside MP             | \$250,000    | -                          | 100%                     | \$250,000                | -                                      | \$250,000          | -  |

**ITEM 5 (continued)**

**ATTACHMENT 1**



| Delivery timing (approx. year) | Projects  | Suburb                     | Contribution catchment | Item cost   | Interest for life of loans | App't factor residential | Residential s7.11 amount | Macquarie Park commercial s7.11 amount | Total s7.11 amount | Cost to council or other funding sources |
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| 2024                           | Ryde Park - Upper Amenities upgrade   | Ryde                       | Outside MP             | \$375,000   | -                          | 19%                      | \$71,063                 | -                                      | \$71,063           | \$303,937                                |
| 2024                           | Update open space plans site masterplan - Morrison Bay Park   | City Wide                  | Outside MP             | \$90,000    | -                          | 19%                      | \$17,055                 | -                                      | \$17,055           | \$72,945                                 |
| 2025                           | Brush Farm Park - Construction of new irrigation and drainage infrastructure  | Eastwood                   | Outside MP             | \$275,000   | -                          | 19%                      | \$52,113                 | -                                      | \$52,113           | \$222,887                                |
| 2025                           | Brush Farm Park - Netball Surface upgrade (4 courts)  | Eastwood                   | Outside MP             | \$475,000   | -                          | 19%                      | \$90,013                 | -                                      | \$90,013           | \$384,987                                |
| 2025                           | CALD and Seniors Recreation Study   | City Wide                  | City Wide              | \$200,000   | -                          | 27%                      | \$54,219                 | -                                      | \$54,219           | \$145,781                                |
| 2025                           | Dunbar Park - Amenities upgrade   | Marsfield                  | Outside MP             | \$390,000   | -                          | 19%                      | \$73,906                 | -                                      | \$73,906           | \$316,094                                |
| 2025                           | Eastwood Park - Floodlighting - Lower Field upgrade to training standard  | Eastwood                   | Outside MP             | \$125,000   | -                          | 100%                     | \$125,000                | -                                      | \$125,000          | -  |
| 2025                           | Fontenoy Park Masterplan - Completion   | Macquarie Park             | Macquarie Park         | \$500,000   | -                          | 87%                      | \$433,229                | \$66,771                               | \$500,000          | -  |
| 2025                           | Marsfield Park, Darvall Park and Waterloo Masterplan Delivery   | Marsfield                  | Outside MP             | \$1,500,000 | -                          | 19%                      | \$284,253                | -                                      | \$284,253          | \$1,215,747                              |
| 2025                           | Peel Park - Amenities Expansion   | Gladesville-Tennyson Point | Outside MP             | \$550,000   | -                          | 19%                      | \$104,226                | -                                      | \$104,226          | \$445,774                                |
| 2025                           | Pioneer Park - Masterplan delivery  | Marsfield                  | City Wide              | \$1,500,000 | -                          | 100%                     | \$1,500,000              | -                                      | \$1,500,000        | -  |
| 2025                           | Provision of seniors' leisure needs - Embellishment of City Wide parks with additional seating, pathways and exercise equipment | City Wide                  | City Wide              | \$200,000   | -                          | 100%                     | \$200,000                | -                                      | \$200,000          | -  |
| 2025                           | Ryde Park - Field 3 - construction of new infrastructure  | Ryde                       | Outside MP             | \$175,000   | -                          | 19%                      | \$33,163                 | -                                      | \$33,163           | \$141,837                                |

**ITEM 5 (continued)**

**ATTACHMENT 1**



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| 2025                           | Santa Rosa Park - Floodlighting Forward Planning                                      | Ryde (Santa Rosa)          | Outside MP             | \$50,000    | -                          | 100%                     | \$50,000                 | -                                      | \$50,000           | -  |
| 2025                           | Shrimptons Creek Corridor Masterplan  | Ryde (Santa Rosa)          | Outside MP             | \$4,500,000 | -                          | 100%                     | \$4,500,000              | -                                      | \$4,500,000        | -  |
| 2025                           | Tyagarah Park - Construction of Irrigation infrastructure                             | Putney                     | Outside MP             | \$60,000    | -                          | 19%                      | \$11,370                 | -                                      | \$11,370           | \$48,630                                 |
| 2025                           | Update open space site masterplan - Field of Mars                                     | City Wide                  | Outside MP             | \$150,000   | -                          | 19%                      | \$28,425                 | -                                      | \$28,425           | \$121,575                                |
| 2025                           | Update open space site masterplans - Dunbar and Pioneer Park                          | City Wide                  | City Wide              | \$100,000   | -                          | 27%                      | \$27,109                 | -                                      | \$27,109           | \$72,891                                 |
| 2025                           | Waterloo Park - Amenities upgrade   | Marsfield                  | Outside MP             | \$325,000   | -                          | 100%                     | \$325,000                | -                                      | \$325,000          | -  |
| 2026                           | Blamey Park - Local upgrade - Install landscape play and an access path to playground | North Ryde                 | Outside MP             | \$90,000    | -                          | 19%                      | \$17,055                 | -                                      | \$17,055           | \$72,945                                 |
| 2026                           | Eastwood Park Masterplan - Phase 1  | Eastwood                   | Outside MP             | \$4,000,000 | -                          | 100%                     | \$4,000,000              | -                                      | \$4,000,000        | -  |
| 2026                           | Eastwood Park Southern Playground - Local upgrade - New larger playground             | Eastwood                   | Outside MP             | \$90,000    | -                          | 100%                     | \$90,000                 | -                                      | \$90,000           | -  |
| 2026                           | ELS Hall Park - Masterplan stage 2  | Marsfield                  | City Wide              | \$6,583,000 | -                          | 100%                     | \$6,583,000              | -                                      | \$6,583,000        | -  |
| 2026                           | Marsfield Park - Field 1 & 2 - Surface renewal  | Marsfield                  | City Wide              | \$450,000   | -                          | 100%                     | \$450,000                | -                                      | \$450,000          | -  |
| 2026                           | Peel Park Masterplan  | Gladesville-Tennyson Point | Outside MP             | \$500,000   | -                          | 19%                      | \$94,751                 | -                                      | \$94,751           | \$405,249                                |
| 2026                           | Putney Park (North) - Regional upgrade  | Putney                     | Outside MP             | \$1,500,000 | -                          | 19%                      | \$284,253                | -                                      | \$284,253          | \$1,215,747                              |
| 2026                           | Putney Park Masterplan  | Putney                     | Outside MP             | \$3,000,000 | -                          | 19%                      | \$568,506                | -                                      | \$568,506          | \$2,431,494                              |
| 2026                           | Ryde Park Masterplan  | Ryde                       | Outside MP             | \$3,000,000 | -                          | 100%                     | \$3,000,000              | -                                      | \$3,000,000        | -  |

**ITEM 5 (continued)**

**ATTACHMENT 1**



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| 2026                           | Santa Rosa Park - Floodlighting Installation  | Ryde (Santa Rosa) | Outside MP             | \$150,000   | -                          | 100%                     | \$150,000                | -                                      | \$150,000          | -  |
| 2026                           | Update open space site masterplan - Yamble reserve; Monash Park and Westminster Park  | City Wide         | Outside MP             | \$150,000   | -                          | 19%                      | \$28,425                 | -                                      | \$28,425           | \$121,575                                |
| 2026                           | Waterloo Park - Surface Renewal   | Marsfield         | Outside MP             | \$200,000   | -                          | 100%                     | \$200,000                | -                                      | \$200,000          | -  |
| 2027                           | Dunbar Park - Masterplan delivery   | Marsfield         | Outside MP             | \$1,000,000 | -                          | 19%                      | \$189,502                | -                                      | \$189,502          | \$810,498                                |
| 2027                           | Eastwood Park Northern Playground - District upgrade - Provision of new teenage play equipment  | Eastwood          | Outside MP             | \$600,000   | -                          | 100%                     | \$600,000                | -                                      | \$600,000          | -  |
| 2027                           | ELS Hall Park - Masterplan delivery - Youth Space and Car park  | Marsfield         | City Wide              | \$3,500,000 | -                          | 100%                     | \$3,500,000              | -                                      | \$3,500,000        | -  |
| 2027                           | Fontenoy Park - Floodlighting Forward Planning  | Macquarie Park    | Macquarie Park         | \$50,000    | -                          | 87%                      | \$43,323                 | \$6,677                                | \$50,000           | -  |
| 2027                           | Meadowbank Park Andrew Street - Neighbourhood upgrade - Major upgrade - New Playground with landscape and nature play to be provided in accordance with Masterplan                  | Meadowbank        | City Wide              | \$200,000   | -                          | 100%                     | \$200,000                | -                                      | \$200,000          | -  |
| 2027                           | Morrison Bay Park - Neighbourhood upgrades - Install landscaping to provide landscape play, seating and a path to the playground from the road. Install equipment for young people. | Putney            | Outside MP             | \$200,000   | -                          | 19%                      | \$37,900                 | -                                      | \$37,900           | \$162,100                                |

**ITEM 5 (continued)**

**ATTACHMENT 1**

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| 2027                                     | Update open space site masterplan - Putney Park; Bill Mitchell Park and Banjo Paterson Park  | City Wide                  | Outside MP             | \$150,000            | -                          | 19%                      | \$28,425                 | -                                      | \$28,425             | \$121,575                                |
| 2028                                     | Brush Farm Park Masterplan - Phase 1   | Eastwood                   | Outside MP             | \$2,000,000          | -                          | 19%                      | \$379,004                | -                                      | \$379,004            | \$1,620,996                              |
| 2028                                     | Meadowbank Park - Field LH Waud Amenities Upgrade  | Meadowbank                 | City Wide              | \$2,375,000          | -                          | 100%                     | \$2,375,000              | -                                      | \$2,375,000          | -  |
| 2028                                     | Morrison Bay Masterplan  | Putney                     | Outside MP             | \$3,000,000          | -                          | 19%                      | \$568,506                | -                                      | \$568,506            | \$2,431,494                              |
| 2028                                     | Tuckwell Park - Amenities Upgrade  | Macquarie Park             | Macquarie Park         | \$325,000            | -                          | 87%                      | \$281,599                | \$43,401                               | \$325,000            | -  |
| 2029                                     | North Ryde Common Masterplan - Phase 1   | North Ryde                 | Outside MP             | \$500,000            | -                          | 19%                      | \$94,751                 | -                                      | \$94,751             | \$405,249                                |
| 2030                                     | Banjo Patterson Reserve Masterplan   | Gladesville-Tennyson Point | Outside MP             | \$1,500,000          | -                          | 19%                      | \$284,253                | -                                      | \$284,253            | \$1,215,747                              |
| 2030                                     | Christie Park - Synthetic Sports Surfaces - Stage 3 includes suspended slab with 3rd synthetic football field on top of car parking and a fitness facility/gym | Macquarie Park             | Macquarie Park         | \$12,943,000         | -                          | 87%                      | \$11,214,565             | \$1,728,435                            | \$12,943,000         | -  |
| 2030                                     | Field of Mars Masterplan   | Ryde (Field of Mars)       | Outside MP             | \$2,000,000          | -                          | 19%                      | \$379,004                | -                                      | \$379,004            | \$1,620,996                              |
| 2032                                     | Ryde Aquatic Leisure Centre - Stages 2, 3 and 4  | Gladesville-Tennyson Point | City Wide              | \$45,000,000         | -                          | 100%                     | \$45,000,000             | -                                      | \$45,000,000         | -  |
| 2035                                     | Multipurpose Indoor Recreation, Community and Youth Hub Centre   | Macquarie Park             | Macquarie Park         | \$40,000,000         | -                          | 87%                      | \$34,658,316             | \$5,341,684                            | \$40,000,000         | -  |
| 2036                                     | ELS Hall Park - Masterplan delivery - Indoor Centre  | Marsfield                  | City Wide              | \$13,500,000         | -                          | 100%                     | \$13,500,000             | -                                      | \$13,500,000         | -  |
| 2036                                     | Meadowbank Park - additional works to be costed  | Meadowbank                 | City Wide              | \$8,500,000          | -                          | 100%                     | \$8,500,000              | -                                      | \$8,500,000          | -  |
| <b>Subtotal open space embellishment</b> |  |                            |                        | <b>\$250,483,999</b> |                            |                          | <b>\$213,040,383</b>     | <b>\$9,065,905</b>                     | <b>\$222,106,288</b> | <b>\$28,377,711</b>                      |



**ITEM 5 (continued)**

**ATTACHMENT 1**



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| <b>Community facility works</b> |  |             |                        |              |                            |                          |                          |  |                    |  |
| 2021-2039                       | Community Facilities various minor upgrades (annual works)               | City Wide   | Outside MP             | \$15,000,000 | -                          | 19%                      | \$2,842,531              | -                                      | \$2,842,531        | \$12,157,469                             |
| 2022                            | Customer Services Technologies   | City Wide   | Outside MP             | \$195,000    | -                          | 19%                      | \$36,953                 | -                                      | \$36,953           | \$158,047                                |
| 2029                            | Eastwood District Library - new facility                                 | Eastwood    | Outside MP             | \$10,500,000 | -                          | 19%                      | \$1,989,772              | -                                      | \$1,989,772        | \$8,510,228                              |
| 2029                            | Eastwood Multi-purpose Community Centre & Hub, Plaza and Detention Basin | Eastwood    | City Wide              | \$31,500,000 | -                          | 19%                      | \$5,969,315              | -                                      | \$5,969,315        | \$25,530,685                             |
| 2035                            | Gladesville Community Centre   | Gladesville | Outside MP             | \$8,125,000  | -                          | 19%                      | \$1,539,704              | -                                      | \$1,539,704        | \$6,585,296                              |
| 2023                            | Gladesville Library - new facility                                       | Gladesville | Outside MP             | \$3,000,000  | -                          | 19%                      | \$568,506                | -                                      | \$568,506          | \$2,431,494                              |
| 2024                            | Library - Eastwood - total upgrade                                       | Eastwood    | Outside MP             | \$807,000    | -                          | 19%                      | \$152,928                | -                                      | \$152,928          | \$654,072                                |
| 2021                            | Library - Eastwood access improvements                                   | Eastwood    | Outside MP             | \$39,000     | -                          | 19%                      | \$7,391                  | -                                      | \$7,391            | \$31,609                                 |
| 2021 & 2033                     | Library - Eastwood upgrades inc. new roof                                | Eastwood    | Outside MP             | \$414,000    | -                          | 19%                      | \$78,454                 | -                                      | \$78,454           | \$335,546                                |
| 2033                            | Library - Gladesville minor upgrade                                      | Gladesville | Outside MP             | \$125,000    | -                          | 19%                      | \$23,688                 | -                                      | \$23,688           | \$101,312                                |
| 2026                            | Library - North Ryde upgrades  | North Ryde  | Outside MP             | \$1,040,000  | -                          | 19%                      | \$197,082                | -                                      | \$197,082          | \$842,918                                |
| 2021, 2024, 2027, 2031 & 2035   | Library - Ryde upgrades  | Ryde        | City Wide              | \$6,274,250  | -                          | 27%                      | \$1,700,902              | -                                      | \$1,700,902        | \$4,573,348                              |
| 2020                            | Library - West Ryde access improvements                                  | West Ryde   | Outside MP             | \$20,000     | -                          | 19%                      | \$3,790                  | -                                      | \$3,790            | \$16,210                                 |
| 2023                            | Library - West Ryde activity feature                                     | West Ryde   | Outside MP             | \$57,000     | -                          | 19%                      | \$10,802                 | -                                      | \$10,802           | \$46,198                                 |
| 2021, 2025,                     | Library - West Ryde upgrades   | West Ryde   | Outside MP             | \$3,025,000  | -                          | 19%                      | \$1,100,067              | -                                      | \$1,100,067        | \$1,924,933                              |

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| 2030 & 2036                                 |   |                |                        |                      |                            |                          |                          |  |                      |  |
| 2020  | Library - West Ryde, Ryde @ Eastwood CCTV upgrade                                   | West Ryde      | Outside MP             | \$85,000             | -                          | 19%                      | \$16,108                 | -                                      | \$16,108             | \$68,892                                 |
| 2021  | Library Public Multimedia Lab   | City Wide      | City Wide              | \$50,000             | -                          | 27%                      | \$13,555                 | -                                      | \$13,555             | \$36,445                                 |
| 2023  | Library Public PC Renewal   | City Wide      | City Wide              | \$90,000             | -                          | 100%                     | \$90,000                 | -                                      | \$90,000             | \$0                                      |
| 2022  | Library general upgrades for safety   | City Wide      | Outside MP             | \$40,000             | -                          | 19%                      | \$7,580                  | -                                      | \$7,580              | \$32,420                                 |
| 2030  | Macquarie Centre Library and Creative Hub fitout                                    | Macquarie Park | Macquarie Park         | \$30,000,000         | -                          | 87%                      | \$25,993,737             | \$4,006,263                            | \$30,000,000         | \$0                                      |
| 2032  | North Ryde Community Centre & Hub   | North Ryde     | Outside MP             | \$10,250,000         | -                          | 100%                     | \$10,250,000             | -                                      | \$10,250,000         | \$0                                      |
| 2023  | Nth Ryde Preschool upgrade  | Nth Ryde       | Outside MP             | \$1,160,000          | -                          | 19%                      | \$219,822                | -                                      | \$219,822            | \$940,178                                |
| 2021  | Ryde Central - Administration Building (Components for Council Occupation)          | Ryde           | City Wide              | \$87,428,835         | \$13,680,219               | 27%                      | \$27,409,908             | -                                      | \$27,409,908         | \$73,699,146                             |
| 2021  | Ryde Central - Regional Community Facilities  | Ryde           | City Wide              | \$31,009,838         | \$4,852,190                | 100%                     | \$35,862,024             | -                                      | \$35,862,024         | \$0                                      |
| 2031  | Top Ryde Community Services Hub   | Top Ryde       | City Wide              | \$3,500,000          | -                          | 27%                      | \$948,824                | -                                      | \$948,824            | \$2,551,176                              |
| <b>Subtotal community facilities works</b>  |   |                |                        | <b>\$125,296,250</b> | <b>\$18,532,409</b>        |                          | <b>\$117,033,444</b>     | <b>\$4,006,263</b>                     | <b>\$121,039,707</b> | <b>\$141,227,621</b>                     |
| <b>Transport and traffic facility works</b> |   |                |                        |                      |                            |                          |                          |  |                      |  |
| 2022  | Traffic Signals - Intersection Waterloo Road, Eden Park Drive and Thomas Holt Drive | Macquarie Park | Macquarie Park         | \$2,957,000          | -                          | 62%                      | \$1,829,265              | \$1,127,735                            | \$2,957,000          | -  |
| 2023  | Herring Road Traffic capacity study (Abuklea Rd to Epping Road)                     | Marsfield      | Outside MP             | \$40,000             | -                          | 19%                      | \$7,580                  | -                                      | \$7,580              | \$32,420                                 |
| 2024  | Gladesville Traffic Facilities Improvements surrounding Town Centre                 | Gladesville    | Outside MP             | \$5,000,000          | -                          | 100%                     | \$5,000,000              | -                                      | \$5,000,000          | -  |

**ITEM 5 (continued)**

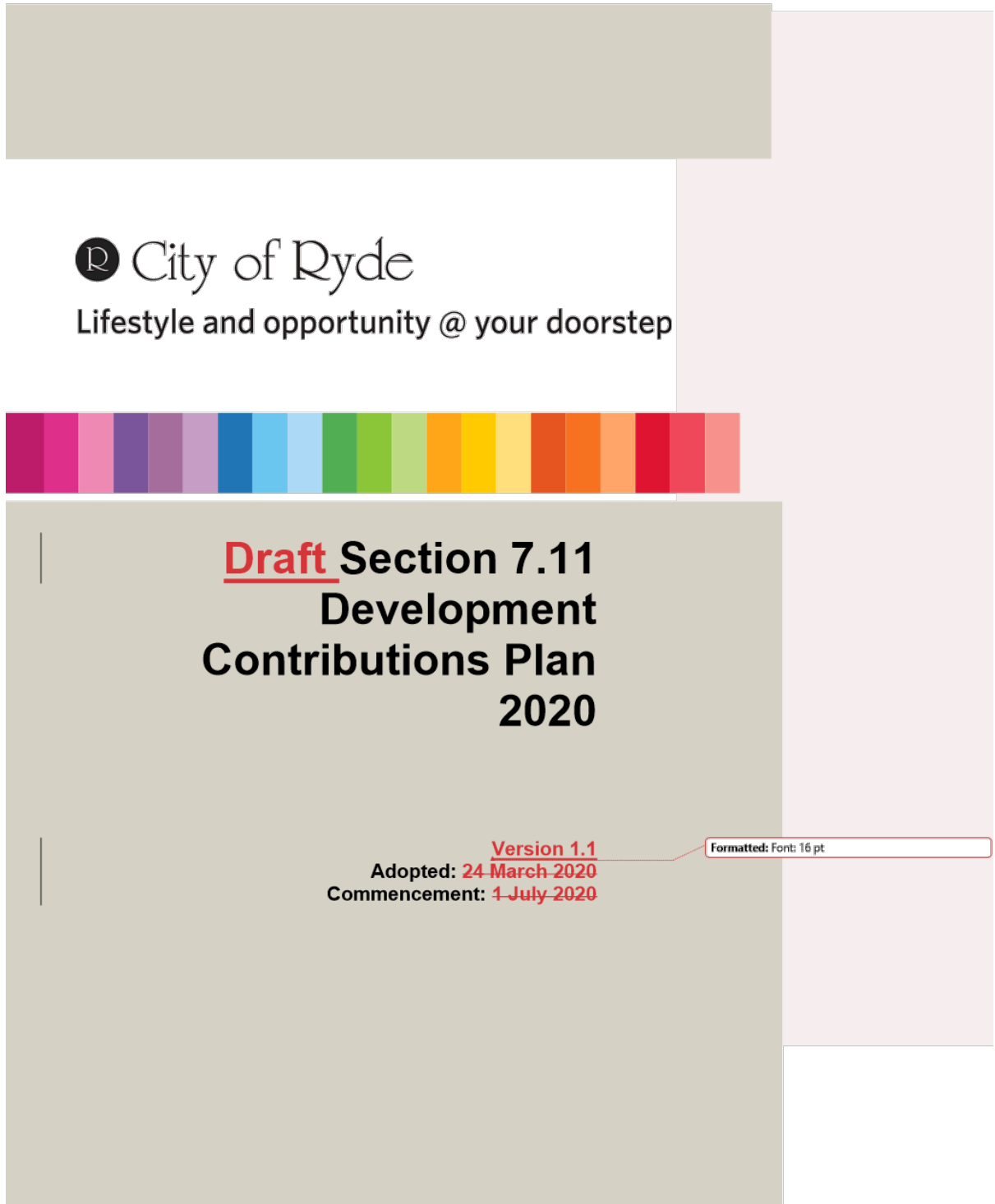
**ATTACHMENT 1**



| Delivery timing (approx. year)                        | Projects  | Suburb         | Contribution catchment | Item cost           | Interest for life of loans | App't factor residential | Residential s7.11 amount | Macquarie Park commercial s7.11 amount | Total s7.11 amount   | Cost to council or other funding sources |
|---|---|----------------|------------------------|---------------------|----------------------------|--------------------------|--------------------------|--|----------------------|--|
| 2024  | Traffic Signals - Intersection Waterloo Road and Khartoum Road  | Macquarie Park | Macquarie Park         | \$2,705,000         | -                          | 62%                      | \$1,673,372              | \$1,031,628                            | \$2,705,000          | -  |
| 2024  | Traffic Signals - Intersection Waterloo Road, Wicks Road and New Road into Lachlan's Line                     | Macquarie Park | Macquarie Park         | \$1,977,000         | -                          | 62%                      | \$1,223,015              | \$753,985                              | \$1,977,000          | -  |
| 2024  | Traffic Signals - Intersection Waterloo Road and Byfield Street   | Macquarie Park | Macquarie Park         | \$2,709,000         | -                          | 62%                      | \$1,675,846              | \$1,033,154                            | \$2,709,000          | -  |
| 2025  | Intersection improvements (roundabout) Blenheim Road & Cox's Road   | North Ryde     | Outside MP             | \$400,000           | -                          | 19%                      | \$75,801                 | -                                      | \$75,801             | \$324,199                                |
| 2025  | Constitution Road and Bowden Street Intersection Signalisation  | Meadowbank     | Outside MP             | \$7,000,000         | -                          | 100%                     | \$7,000,000              | -                                      | \$7,000,000          | -  |
| 2025  | Eastwood Carpark West-design & construction   | Eastwood       | Outside MP             | \$40,000,000        | \$8,305,697                | 19%                      | \$9,178,082              | -                                      | \$9,178,082          | \$32,400,000                             |
| 2026  | Brush Park, Eastwood Pedestrian Footpath and Road Edge parking improvements (Rutledge Street to Marsden Road) | Eastwood       | Outside MP             | \$300,000           | -                          | 19%                      | \$56,851                 | -                                      | \$56,851             | \$243,149                                |
| 2026  | Rowe Street (The Avenue (Eastwood) - Shaftsbury Road) Road Improvements                                       | Eastwood       | Outside MP             | \$1,000,000         | -                          | 100%                     | \$1,000,000              | -                                      | \$1,000,000          | -  |
| 2030  | Angas Street Bridge Replacement   | Meadowbank     | Outside MP             | \$10,000,000        | -                          | 100%                     | \$10,000,000             | -                                      | \$10,000,000         | -  |
| 2025  | Pedestrian Signals - Waterloo Road, Central Park  | Macquarie Park | Macquarie Park         | \$1,000,000         | -                          | 62%                      | \$618,622                | \$381,378                              | \$1,000,000          | -  |
| <b>Subtotal transport and traffic facility works</b>  |   |                |                        | <b>\$76,088,000</b> | <b>\$8,305,697</b>         |                          | <b>\$39,957,056</b>      | <b>\$4,709,258</b>                     | <b>\$44,666,314</b>  | <b>\$32,999,768</b>                      |
| <b>Plan administration @ 1.5% of works value</b>      |   |                |                        |                     |                            |                          |                          |  | <b>\$5,817,185</b>   |  |
| <b>Total local infrastructure funded by this plan</b> |   |                |                        |                     |                            |                          |                          |  | <b>\$393,629,494</b> |  |

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Document Version Control

|  |   |
|--|---|
| <u>Document Name:</u>                    | <u>Section 7.11 Development Contributions Plan 2020</u> |
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Change History

| <u>Version</u> | <u>Issue Date</u>   | <u>Author</u>         | <u>Reason for Change</u>  |
|----------------|---------------------|-----------------------|---|
| <u>1.0</u>     | <u>1 July 2020</u>  | <u>Urban Strategy</u> | <u>Initial Creation of Document CM: D20/55014</u>   |
| <u>1.1</u>     | <u>XX XXXX 2021</u> | <u>Urban Strategy</u> | <u>Minor Amendment to correct typographic errors; Figure numbers and to clarify exemption on affordable housing</u> |

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| <a href="#">5.6.3 Terms of a section 7.11 condition</a>   | <a href="#">69</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">5.6.4 Construction certificates</a>   | <a href="#">70</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <b><a href="#">6. How and when can a contribution requirement be settled?</a></b>   | <b><a href="#">72</a></b>  |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">6.1 Timing of payments</a>  | <a href="#">72</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">6.2 Deferred or periodic payments</a>   | <a href="#">72</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">6.3 Can the contribution be settled by dedicating land or undertake works?</a>  | <a href="#">72</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">6.3.1 Offers and agreements generally</a>   | <a href="#">73</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">6.3.2 Offset of monetary contributions</a>  | <a href="#">73</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <b><a href="#">7. Other administration matters</a></b>  | <b><a href="#">74</a></b>  |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">7.1 Relationship of this plan to other contributions plans</a>  | <a href="#">74</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">7.2 Savings and transitional arrangements</a>   | <a href="#">74</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">7.3 Adjustment of contribution rates to address the effects of inflation</a>  | <a href="#">74</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">7.4 How are contribution amounts adjusted at the time of payment?</a>   | <a href="#">75</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">7.5 Peeling of contributions funds</a>  | <a href="#">75</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">7.6 Accountability and access to information</a>  | <a href="#">75</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">7.7 Definitions used in this plan</a>   | <a href="#">76</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">Appendix A: Infrastructure schedule and location maps</a>   | <a href="#">24</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">Figure 1 City of Ryde Local Government Area (LGA)</a>   | <a href="#">10</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">Figure 2 Local Contributions Catchments – Macquarie Park &amp; Outside Macquarie Park</a>   | <a href="#">11</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">Figure 3 Suburbs of City of Ryde LGA</a>  | <a href="#">22</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">Figure 4 Age structure – City of Ryde vs Greater Sydney, five year age groups, 2016</a>   | <a href="#">25</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">Figure 5 City of Ryde Household Type, 2016 Census</a>   | <a href="#">26</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">Figure 6 Projected age structure for City of Ryde from 2016 to 2036</a>   | <a href="#">29</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">Figure 7 City of Ryde future household composition from 2016 to 2036</a>  | <a href="#">30</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">Figure 8 City of Ryde areas of employment by number of employees, 2016</a>  | <a href="#">31</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |
| <a href="#">Figure 9 City of Ryde local jobs</a>  | <a href="#">32</a>   |                    |   |                           |  |                    |  |                    |  |                    |   |                    |   |                    |  |                    |  |                    |  |                    |   |                    |   |                    |   |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                           |  |                    |   |                    |  |                    |   |                    |  |                    |  |                    |   |                    |  |   |                    |   |                    |   |                    |  |                    |   |                    |   |                    |   |                    |  |                    |  |                    |  |                    |

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### 1. What is this plan about?

The City of Ryde Council (**Council**) is located in Sydney's north-western suburbs, approximately 10 km from the Sydney CBD. The local government area (**LGA**) has a land area of around 40 km<sup>2</sup>, bordering the LGAs of Parramatta to the west, Ku-ring-gai to the north, and Willoughby, Lane Cove and Hunter's Hill to the east. The Parramatta River forms the southern boundary of the City.

In the past 10 years, the City's population has grown by more than 20% to reach 124,798.<sup>1</sup> The economy has experienced unprecedented growth over this period. In 2017, the Gross Regional Product was worth \$16.80 billion and provided 101,844 jobs. In the 10 years prior, the economy grew at an average annual rate of 7.0%, compared to the NSW State average of 2.9%. This growth added more than 2,700 jobs, on average, to the local economy each year.<sup>2</sup>

Over the next 20 years<sup>3</sup>, the LGA is anticipated to accommodate further significant growth in urban development. Across the LGA, new development is expected to accommodate over 45,000 additional residents<sup>4</sup> and more than 25,000 new workers<sup>5</sup>.

While future development will occur throughout the LGA, most residential and commercial development will be concentrated in the economic and employment powerhouse of Macquarie Park. A further 18,800 residents<sup>6</sup> and 14,500 jobs are anticipated in Macquarie Park by 2036.<sup>7</sup>

Other suburbs predicted to experience high population growth over the next 20 years include Meadowbank – Melrose Park (34%), Ryde (South) (44%) and Ryde (Top Ryde) (31%).<sup>8</sup> These suburbs are all associated with changes to planning controls to permit high density residential flat building and mixed use developments accessible to frequent public transport services.

This level of development can only be sustained by the provision of new and upgraded local infrastructure, such as open space and recreation facilities, community facilities and roads and traffic infrastructure.

- Macquarie Park requires investment in the **local road network** to facilitate further residential and economic development, while other areas of the City demand local road network improvements to cater for the increased traffic flows.
- Council is committed to 'making the most of what it has' in providing **open space facilities**<sup>9</sup>, with a range of facility upgrades across the City planned to meet the needs of the growing residential population.
- To ensure that the diverse and growing community is healthy and active, Council must provide quality **recreational facilities** with key projects including the redevelopment of Ryde Aquatic Leisure Centre and two new indoor recreation centres.
- Council has also planned various **library upgrades and new facilities**, as well as other **community facility works** to meet the growing demand for these facilities.

<sup>1</sup> Figures as at 2017. Population and household forecasts, 2016 to 2036, prepared by .id, the population experts based on ABS data, November 2017 (.id/ABS, 2017).

<sup>2</sup> National Institute of Economic and Industry Research (NIEIR), compiled and presented in economy.id by .id, the population experts, 2016.

<sup>3</sup> From 2016 to 2036.

<sup>4</sup> .id/ABS, 2017.

<sup>5</sup> Transport for NSW land use employment projections, 2016.

<sup>6</sup> .id/ABS, 2017.

<sup>7</sup> GSC North District Plan, p 63.

<sup>8</sup> .id/ABS, 2017. The population growth forecasts by suburb are presented in Table 10 in this plan.

<sup>9</sup> City of Ryde Council, *City of Ryde Sport and Recreation Strategy 2016 – 2026*, adopted 25 July 2017 (goal number one).

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All of these infrastructure upgrades require funding, and a critical source of funding is the contributions of land, works and money from the developers of land in the LGA.

Section 7.11 of the Environmental Planning and Assessment Act 1979 (**EP&A Act**) authorises councils and other consent authorities to require contributions of land or money from developments toward the provision, extension or augmentation of local infrastructure (or towards recouping the costs of this work).

Where the consent authority is a council, planning panel or an accredited certifier, a contribution may be imposed on a development only if it is of a kind allowed by and determined in accordance with a contributions plan, such as this plan.

**This plan's main purpose is to authorise the consent authority to impose conditions on development consents or complying development certificates (CDCs) requiring section 7.11 contributions from development.**

The contributions that are made by developers under this plan will be applied by Council to deliver the schedule of local infrastructure, including land and capital works, **altogether valued at \$394 million**, shown in **Appendix A**.

A key requirement of the plan is to show that there is a reasonable nexus or need for the infrastructure arising from the new development, and that the contribution rates to be levied on developers fairly reflect that nexus.

This plan applies to both:

- residential development throughout the LGA, including Macquarie Park
- non-residential development in Macquarie Park only.

Council has another fixed rate levy (or section 7.12) contributions plan, primarily to collect contributions from non-residential development in the remainder of the LGA (outside Macquarie Park) and fund a range of other urban improvement and economic infrastructure projects. The fixed rate levy plan also collects levies from other forms of residential development that are not covered by this nexus-based section 7.11 plan.

Both plans have been prepared in accordance with the EP&A Act and Environmental Planning and Assessment Regulation 2000 (**EP&A Regulation**); and having regard to the latest practice notes issued by the NSW Department of Planning and Environment.

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**2. Plan summary**

**2.1 How to use this plan**

This plan has been broken up into the following sections to allow easy navigation by Council staff, developers and private certifiers. A brief description of each section is provided below:

**Section 2 – Plan summary**

This section identifies both the land and developments that this plan applies to, as well as the contributions rates that apply to these developments.

**Section 3 – How are the contributions rates calculated?**

This section explains how the development contributions are calculated. The expected development is described as well as the basis for determining the schedule of local infrastructure that will be required to meet that development. It also provides the formulas and approach for how the contribution rates have been calculated.

**Section 4 – How and when will contributions or levies be imposed on development?**

This section explains how conditions of consent will be used to require contributions and levies, and the ways in which contribution rates and amounts will be adjusted over time to reflect changes in infrastructure costs. It also describes accredited certifiers' obligations to address the requirements of this plan in the issuing of construction certificates and CDCs.

**Section 5 – How and when a contribution requirement can be settled?**

This section explains how consent conditions requiring the payment of contributions can be settled, typically by cash payment. It also provides Council's requirements for considering alternative means to satisfy contribution requirements under this plan, such as through the use of Works-in-Kind agreements.

**Section 6 – Other administration matters**

This section outlines other administrative arrangements applying to the operation of this plan.

**Appendices**

The appendices include a schedule and location maps of the local infrastructure that is to be delivered under the plan.

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| <p><b>2.2 Name and commencement of plan</b></p> <p>This development contributions plan is called the <i>City of Ryde Section 7.11 Development Contributions Plan 2020</i>.</p> <p>This plan commences on the date on specified in the public notice that was given under clause 31(2) of the EP&amp;A Regulation on <u>insert new date</u> 2021 in local <u>newspaper</u>. The specified date for the commencement of this plan is <u>insert new date</u> 2021.</p> <p><b>2.3 What are the purposes of this plan?</b></p> <p>The main purpose of this plan is to authorise:</p> <ul style="list-style-type: none"><li>• the consent authority, when granting consent to an application to carry out development to which this plan applies; or</li><li>• Council or an accredited certifier, when issuing a CDC for development to which this plan applies,</li></ul> <p>to require either a contribution (under section 7.11 of the EP&amp;A Act) to be made towards the provision, extension or augmentation of local infrastructure in the City of Ryde LGA that is required as a consequence of development, or which were provided in anticipation of, or to facilitate, such development.</p> <p>Other purposes of this plan are as follows:</p> <ul style="list-style-type: none"><li>• To better target Council's contributions system by repealing the existing section 7.11 plan and replacing it with other more up-to-date contributions plans (including this plan).</li><li>• To provide the framework for the efficient and equitable determination, collection and management of section 7.11 contributions in the City of Ryde LGA.</li><li>• To establish the relationship (or nexus) between the expected development and proposed local infrastructure to demonstrate that the section 7.11 contributions required under this plan are reasonable.</li><li>• To allow the opportunity for local infrastructure to be provided by land developers as works-in-kind in lieu of paying a monetary contribution.</li><li>• To allow the opportunity for the dedication of land by landowners at no cost to Council in lieu of a monetary contribution.</li><li>• To ensure that the broader City of Ryde community is not unreasonably burdened by the provision of local infrastructure that is required as a result of development in the City of Ryde LGA.</li></ul> |  |  | <p>Formatted: Highlight</p> <p>Formatted: Highlight</p> <p>9</p> |

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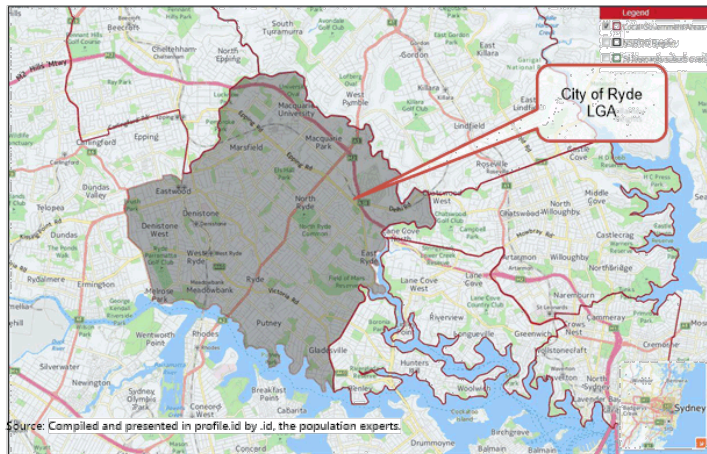
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**2.4 What land does this plan apply to?**

This plan applies to all land within the local government area (LGA) of the City of Ryde as shown on the map in **Figure 1**.

**Figure 1** City of Ryde Local Government Area (LGA)



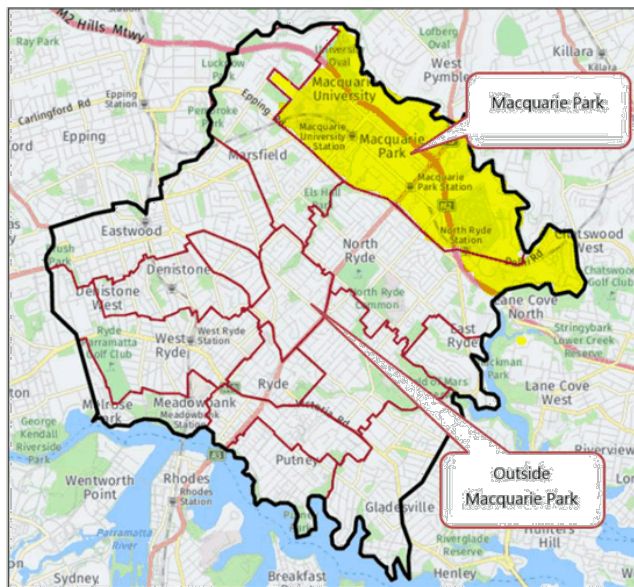
Separate contribution rates apply to land within two separate catchments within the LGA – 'Macquarie Park' and 'Outside Macquarie Park'. **Figure 2** shows the boundary between these two areas with the 'Macquarie Park' catchment in yellow.

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**Figure 2 Local Contributions Catchments – Macquarie Park & Outside Macquarie Park**



Source: Compiled and presented in profile.id by .id, the population experts (with Council revisions for clarity only).

**2.5 What development does this plan apply to?**

Subject to **Section 2.6**, this plan applies to:

- (a) The following Residential Accommodation developments on land throughout the City of Ryde LGA that, if approved, would result in a net increase in residents<sup>10</sup> on the land:
  - (i) Residential subdivision creating additional dwelling house lots
  - (ii) Residential flat buildings, dual occupancies, manor houses, multi dwelling housing, semi-detached dwellings, attached dwellings, rural workers dwellings, shop top housing

<sup>10</sup> Net increase in residents is determined by applying the assumed occupancy rates shown in **Table 5** to both the existing and proposed development





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For Council to consider claims for exemption from contributions under this plan, the development application should include a comprehensive submission arguing the case for exemption, which includes the following details:

- For a not-for-profit organisation – evidence from the Australian Tax Office demonstrating its not-for-profit status.
- For a seniors housing development – evidence that the applicant is a ‘social housing provider’, for the purposes of satisfying the Section 7.17 Direction.

Any other information Council requests due to the particular circumstances of the case.

**2.7 What local infrastructure will be provided under this plan?**

The local infrastructure to be provided by contributions from developers received under this plan is listed below:

- Open space and recreation facilities including an upgrade of the Olympic Park aquatic and leisure centre facilities, park upgrades, sportsground upgrades (with synthetic field surfacing and flood lighting), netball court upgrades, irrigation and drainage for facilities, street planting and master planning for new and upgraded facilities.
- Community facilities, including a central civic amenities hub that will provide performance space and other community facilities, various library upgrades and other local centre multipurpose facilities.
- Transport infrastructure, including new collector roads and intersections in Macquarie Park and various improvements to the road network in the rest of the LGA.
- The costs of administering this plan will also be met by the contributions imposed under the plan.

A summary of all of these costs is shown in **Table 1**.

Some of the infrastructure has a nexus with residential development in both the Macquarie Park and Outside Macquarie Park catchments – i.e. residential development across the City. These infrastructure items, and the contributions for same, are called City Wide infrastructure.

More details on the demand for local infrastructure, the relationship of the local infrastructure with the expected development, and specific facilities to be provided are included in **Appendix A** of this plan.



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**Table 1 Summary of works program by category and contributions catchment**

| Infrastructure Category             | Cost apportionment of infrastructure to contributions catchments |                      |                        |                      |
|-------------------------------------|--|----------------------|------------------------|----------------------|
|                                     | City Wide  | Macquarie Park       | Outside Macquarie Park | Total                |
| Open Space & Recreation             | \$117,837,019  | \$67,888,000         | \$36,381,269           | \$222,106,288        |
| Community Facilities                | \$71,994,529   | \$30,000,000         | \$19,045,178           | \$121,039,707        |
| Roads and Traffic                   | -  | \$12,348,000         | \$32,318,314           | \$44,666,314         |
| Plan Preparation and Administration | \$2,847,473  | \$1,653,540          | \$1,316,171            | \$5,817,185          |
| <b>Total</b>                        | <b>\$192,679,021</b>   | <b>\$111,889,540</b> | <b>\$89,060,933</b>    | <b>\$393,629,494</b> |

**2.8 What are the contribution rates which apply to residential development?**

Tables 2 and 3 contain the section 7.11 contribution rates for residential developments under this plan.

The plan levies residential development contributions in two separate catchments:

1. 'Macquarie Park' and
2. 'Outside Macquarie Park', which applies to all areas in the remainder of the City of Ryde LGA (Figure 2).

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The rates shown in the tables below incorporate the contributions for both local and citywide infrastructure.

**Table 2 Section 7.11 contribution rates – ‘Macquarie Park’ residential development**

| Infrastructure category              |       | Per resident*  | Per secondary dwelling or seniors | Per studio or 1 bed dwelling | Per 2 bed dwelling | Per 3 or more bed dwelling |
|--------------------------------------|-------|----------------|-----------------------------------|------------------------------|--------------------|----------------------------|
| Open space and recreation facilities | Land  | 0              | 0                                 | 0                            | 0                  | 0                          |
|                                      | Works | \$5,727        | \$4,335                           | \$8,670                      | \$12,367           | \$18,089                   |
| Community facilities                 | Land  | 0              | 0                                 | 0                            | 0                  | 0                          |
|                                      | Works | \$2,971        | \$2,249                           | \$4,497                      | \$6,415            | \$9,382                    |
| Transport facilities                 | Land  | 0              | 0                                 | 0                            | 0                  | 0                          |
|                                      | Works | \$406          | \$307                             | \$615                        | \$877              | \$1,282                    |
| Plan administration                  |       | \$137          | \$103                             | \$207                        | \$295              | \$431                      |
| <b>Total</b>                         |       | <b>\$9,241</b> | <b>\$6,994</b>                    | <b>\$13,989</b>              | <b>\$19,953</b>    | <b>\$29,185</b>            |
| Capped Amount <sup>14</sup>          |       |                |                                   |                              |                    | \$20,000                   |
| <b>Discount<sup>15</sup></b>         |       |                |                                   |                              |                    | <b>\$9,185</b>             |

\* the per resident rate is relevant to calculating the contributions for boarding houses, group homes, and hostels.

**Table 3**

**Section 7.11 contribution rates – residential development ‘outside Macquarie Park’**

| Infrastructure category              |       | Per resident*  | Per secondary dwelling or seniors | Per studio or 1 bed dwelling | Per 2 bed dwelling | Per 3 or more bed dwelling |
|--------------------------------------|-------|----------------|-----------------------------------|------------------------------|--------------------|----------------------------|
| Open space and recreation facilities | Land  | 0              | 0                                 | 0                            | 0                  | 0                          |
|                                      | Works | \$3,975        | \$3,009                           | \$6,017                      | \$8,583            | \$12,554                   |
| Community facilities                 | Land  | 0              | 0                                 | 0                            | 0                  | 0                          |
|                                      | Works | \$2,308        | \$1,747                           | \$3,494                      | \$4,984            | \$7,290                    |
| Transport facilities                 | Land  | 0              | 0                                 | 0                            | 0                  | 0                          |
|                                      | Works | \$1,220        | \$924                             | \$1,847                      | \$2,635            | \$3,854                    |
| Plan administration                  |       | \$113          | \$85                              | \$170                        | \$243              | \$355                      |
| <b>Total</b>                         |       | <b>\$7,616</b> | <b>\$5,765</b>                    | <b>\$11,529</b>              | <b>\$16,445</b>    | <b>\$24,054</b>            |
| Capped Amount                        |       |                |                                   |                              |                    | \$20,000                   |
| <b>Discount</b>                      |       |                |                                   |                              |                    | <b>\$4,054</b>             |

\* the per resident rate is relevant to calculating the contributions for boarding houses, group homes, and hostels.

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In the case of **mixed use developments outside Macquarie Park** that comprise both residential and non-residential components:

- if application of a section 7.12 levy to the whole development (under the *Draft Fixed Rate Levy Development Contributions Plan 2020*) yields a higher contribution amount than application of a section 7.11 contribution under this plan, then a fixed rate (section 7.12) levy shall be imposed on the whole development; or
- if application of a fixed rate (section 7.12) levy to the whole development yields a lower contribution amount than application of a section 7.11 contribution, then a section 7.11 contribution shall be imposed only on the component of the development that comprises Residential Accommodation.

**Important Note:** At the time this plan was prepared, consent authorities for development in the City of Ryde could not impose a monetary contribution on a residential development that exceeded \$20,000 per lot or dwelling, without a review of the plan by the NSW Independent Pricing and Regulatory Tribunal (IPART). This restriction is due to a direction made by the Minister for Planning on 17 July 2017. **This plan has not been reviewed by IPART; therefore, the consent authority shall not impose a total monetary contribution under this plan that exceeds \$20,000 for each dwelling approved in the development.**

**2.9 What are the contribution rates which apply to non-residential development?**

This plan levies contributions on non-residential development only in Macquarie Park. A separate fixed rate levy (section 7.12) contributions plan applies to non-residential development outside Macquarie Park.

**Table 4** contains the contribution rate per worker for non-residential developments in Macquarie Park.

The actual contribution to be levied on a development is based on the assumed workspace ratio applying to the development type (as in **Table 6**).

<sup>11</sup> Capped in accordance with Ministerial Direction of 17 July 2017 refer to 'Important Note'.  
<sup>12</sup> Difference between calculated contribution and capped contribution.

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**Table 4 Section 7.11 contribution rates – ‘Macquarie Park’ non-residential development**

| Infrastructure category              |       | Per worker     |
|--------------------------------------|-------|----------------|
| Open space and recreation facilities | Land  | 0              |
|                                      | Works | \$782          |
| Community facilities                 | Land  | 0              |
|                                      | Works | \$345          |
| Transport facilities                 | Land  | 0              |
|                                      | Works | \$406          |
| Plan administration                  |       | \$23           |
| <b>Total</b>                         |       | <b>\$1,556</b> |

**2.10 How have contributions been calculated under this plan?**

The contributions that apply to the development are calculated using the applicable rates shown in either **Tables 2, 3 or 4** less any allowances for assumed infrastructure demand arising from existing developments, if applicable (refer to **Tables 5 and 6**).

The occupancy rates included in **Table 5** reflect the estimate of future infrastructure demand for proposed dwellings, as reflected in the contributions rates in **Tables 2 and 3**, as well as the estimate of existing demand allowances (or credits) for existing residential development across the LGA. The occupancy rates directly derive the contributions except for the case of secondary dwellings where rates are discounted by 50%.

The workspace ratios in **Table 6** reflect the estimate of future infrastructure demand by different types of non-residential development in Macquarie Park, and are used to calculate the contributions per square metre of gross floor area (GFA) also shown in the table, and any existing demand allowances from non-residential development (applicable in Macquarie Park only).

**Table 5 Table 5 Assumed occupancy rates for calculating contributions and demand credits**

| Residential development type  | Assumed occupancy rate    |
|---|---------------------------|
| Detached dwelling houses, dwellings with 3 or more bedrooms, or vacant allotments that have a dwelling entitlement  | 3.16 persons per dwelling |
| Dwellings with 2 bedrooms   | 2.16 persons per dwelling |
| Secondary dwellings (with rates discounted by 50%), bed-sitters, one-bedroom dwellings, or seniors living dwellings | 1.51 persons per dwelling |
| Boarding houses, group homes and hostels  | 1 person per bed          |

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**Table 6 Assumed workspace ratios in Macquarie Park for calculating contributions and demand credits**

| Non-residential development type   | Assumed workspace ratio            | Contribution (per m <sup>2</sup> of GFA) |
|--|------------------------------------|--|
| Office premises  | 1 worker per 25m <sup>2</sup> GFA  | \$62.23                                  |
| Business premises  | 1 worker per 40m <sup>2</sup> GFA  | \$38.90                                  |
| Shops  | 1 worker per 50m <sup>2</sup> GFA  | \$31.12                                  |
| Specialised retail premises (Bulky goods)  | 1 worker per 120m <sup>2</sup> GFA | \$12.97                                  |
| Food and drink premises  | 1 worker per 30m <sup>2</sup> GFA  | \$51.86                                  |
| Vehicle sales or hire premises   | 1 worker per 85m <sup>2</sup> GFA  | \$18.30                                  |
| Light industry or industry   | 1 worker per 50m <sup>2</sup> GFA  | \$31.12                                  |
| Educational establishment – schools  | 1 worker per 90m <sup>2</sup> GFA  | \$17.29                                  |
| Educational establishment – university, TAFE college                             | 1 worker per 40m <sup>2</sup> GFA  | \$38.90                                  |
| Health services facility   | 1 worker per 40m <sup>2</sup> GFA  | \$38.90                                  |
| Childcare centre   | 1 worker per 35m <sup>2</sup> GFA  | \$44.45                                  |
| Tourist and visitor accommodation - hotels                                       | 0.5 workers per key                | \$777.94 per key                         |
| Tourist and visitor accommodation – other, including serviced apartments         | 0.1 workers per key                | \$155.59 per key                         |
| Entertainment facility – including cinemas, theatres, function centres and clubs | 1 worker per 120m <sup>2</sup> GFA | \$12.97                                  |
| Sex services premises  | 1 worker per 25m <sup>2</sup> GFA  | \$62.23                                  |

Note: The worker occupancy assumptions in the City of Sydney Development Contributions Plan 2015 have been used as a basis for the worker occupancy rates in this table.

Where development is subject to more than one of the section 7.11 contributions listed in **Tables 2, 3 or 4**, the total contribution will be the sum of all the contributions that apply to that development.

Where a proposed development displaces either an existing residential or non-residential development, a demand credit will be granted for that existing development.

Demand credits shall be calculated based on the dwelling occupancy rates and workspace ratios in **Table 5 and 6**, respectively. Credits attributable to existing residential developments are limited to \$20,000 for each dwelling, in accordance with the Minister's Direction of July 2017 regarding maximum contribution amounts.

Non-residential demand credits shall only be considered in the calculation of contributions for development inside Macquarie Park.

**Worked example 1 (mixed use development in Macquarie Park):**

A proposed shop top housing development in Macquarie Park involves the demolition of 500 m<sup>2</sup> of existing GFA office space and construction of a mixed-use development containing 30 x 2-bedroom apartments and 300 m<sup>2</sup> of ground floor retail GFA.

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|  |   |  |
|--|---|--|
| 30 x 2 bedroom dwellings   | = | 30 x \$19,953 (refer to <b>Table 2</b> ) = \$598,588   |
| plus 300 m <sup>2</sup> retail (shops) GFA                             | = | 300 x \$31.12 (refer to <b>Table 4</b> for the rate per worker and <b>Table 6</b> for the workspace ratio for shops of 1 worker per 50 m <sup>2</sup> ) = \$9,335                |
| less 500 m <sup>2</sup> non-residential office space GFA demand credit | = | 500 x \$62.23 (refer to <b>Table 4</b> for the rate per worker and <b>Table 6</b> for the workspace ratio for office space of 1 worker per 25 m <sup>2</sup> ) = \$31,118 credit |
| <b>Total contribution</b>  | = | <b>\$598,588 + \$9,335 - \$31,118 = \$576,805</b>  |

**Worked example 2 (residential development outside Macquarie Park):**

A proposed residential flat building development in Eastwood involves the demolition of a 10 x 2 bedroom apartment building and 200 m<sup>2</sup> of retail (shops) space on a single allotment of land and construction of a new building containing 5 x 3-bedroom apartments, 20 x 2-bedroom apartments and 10 x 1-bedroom apartments.

|   |   |   |
|---|---|---|
| 5 x 3 bedroom dwellings                         | = | 5 x \$20,000 (refer to <b>Table 3</b> , noting that although the rate is \$24,054 per dwelling, the Minister's Direction requires the contribution can be no more than \$20,000 per dwelling) = \$100,000 |
| plus 20 x 2 bedroom dwellings                   | = | 20 x \$16,445 (refer to <b>Table 3</b> ) = \$328,898  |
| plus 10 x 1 bedroom dwelling                    | = | 10 x \$11,529 (refer to <b>Table 3</b> ) = \$115,293  |
| less 10 x 2 bedroom dwellings credit            | = | 10 x \$16,445 (refer to <b>Tables 3 and 5</b> ) = \$164,449   |
| less 200 m <sup>2</sup> of retail (shops) space | = | Zero with no demand credit allowance  |
| <b>Total contribution</b>                       | = | <b>(\$100,000 + \$328,898 + \$115,293) - (\$164,449 + 0) = \$379,742</b>  |

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### 3. How are the contribution rates calculated?

This section principally applies to contributions authorised by this plan to be imposed on developments under section 7.11 of the EP&A Act.

There are particular requirements for section 7.11 contributions, including the following:

- Contributions can only be imposed if the consent authority considers that the development 'will or is likely to require the provision of or increase the demand for public amenities and public services within the area' (s7.11(1)).
- Contributions toward recoupment of facilities can only be imposed if the facilities were provided in preparation for or to facilitate the carrying out of development in the area and the development will benefit from the provision of those public amenities or public services (s7.11(3)).
- Contributions that are imposed must be reasonable (s7.11(2) and (4)), and a developer may appeal to the Land and Environment Court on the grounds that contributions imposed on a development are unreasonable in the particular circumstances of the case (s7.13(3)).

These requirements mean that a contributions plan that authorises section 7.11 contributions should show that the contribution rates are reasonable by explaining the relationship between the anticipated developments and the infrastructure included in the plan that is needed to meet the demands of those developments.

So that the contributions that are imposed are reasonable, the section 7.11 contribution rates in this plan have been calculated having regard to the principles of nexus and fair cost apportionment. This has included consideration of:

- whether the infrastructure serves existing or new populations or both
- whether the infrastructure serves residents or workers or both
- whether the infrastructure serves Macquarie Park local development, local development in other areas of the City of Ryde, or the City of Ryde, as a whole.

This section explains the expected development in the City of Ryde LGA, the infrastructure necessary to support this development, and the way in which the section 7.11 contribution rates have been calculated.

#### 3.1 Establishing contribution catchments

This plan distinguishes between works that provide different levels of service (LOS) throughout the community. Some facilities offer a citywide LOS, in that they serve the entire community of the City of Ryde, such as the City of Ryde Library at 1A Pope Street, Ryde. Other facilities offer a more local LOS or serve only one or a few (but not all) suburbs.

This plan contains two contributions catchments to minimise the number of contribution rates and to consolidate suburbs, while still fairly distributing the cost of new facilities to development at a local or district level:

1. **Macquarie Park** – a local catchment which raises funds specifically for future facilities in Macquarie Park to meet the demand of the current and future populations of residents and workers.

The Macquarie Park catchment is bounded by the Lane Cove River in the north and east, Delhi Road and Epping Road in the south, and Culloden Road, Marsfield Park, Vimiera Road, Waterloo Road, Culloden Road, Talavera Road and the Macquarie University sports fields in the west.

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### 2. **Outside Macquarie Park Catchment** – a local catchment containing the following suburbs:

- a. Marsfield
- b. Eastwood
- c. Denistone – Denistone East – Denistone West
- d. West Ryde
- e. Meadowbank – Melrose Park
- f. North Ryde – East Ryde – Chatswood West
- g. Gladesville – Tennyson Point
- h. Ryde (Field of Mars)
- i. Ryde (South)
- j. Putney
- k. Ryde (Top Ryde)
- l. Ryde (Santa Rosa)

Both catchments incorporate contributions towards the cost of facilities that offer a local LOS specific to that suburban area, and a share of the cost of the facilities which offer a citywide LOS. Therefore, the contribution rate in both catchments is made up of two components:

**\$ Citywide contribution + \$ Local contribution = \$ Total contribution**

Understanding the mix of contribution catchments is essential to understanding how the contributions are apportioned, and this is discussed in the next section.

### 3.2 Expected demand for local infrastructure

#### 3.2.1 Area context

This section presents a summary of the current demographic trends for the City of Ryde. This information has been sourced from profile.id (<http://profile.id.com.au/ryde> and <http://forecast.id.com.au/ryde>), and data held by the Council on recent development approvals.

#### City of Ryde locality

The City of Ryde LGA consists of 13 suburbs<sup>16</sup> listed as follows:

- Denistone – Denistone East – Denistone West
- Eastwood
- Gladesville – Tennyson Point
- Macquarie Park
- Marsfield
- Meadowbank – Melrose Park
- North Ryde – East Ryde – Chatswood West
- Putney

<sup>16</sup> Suburbs are as defined in the Census.



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- Ryde (Field of Mars)
- Ryde (Santa Rosa)
- Ryde (South)
- Ryde (Top Ryde)
- West Ryde.

**Figure 3 Suburbs of City of Ryde LGA**



Macquarie Park, located at the northern part of the LGA, is a significant economic and employment generator, in fact, the second largest in NSW with economic output estimated to be in excess of \$9.1 billion per year.<sup>17</sup>

Despite its dominance, Macquarie Park still has significant development potential for further growth. Land rezoning and the development of key transport nodes have created more opportunities for residential and mixed use development, while the continued development of additional commercial floor space remains a planning priority. The North District Plan (March 2018) identifies the need to leverage the additional capacity

<sup>17</sup> This estimate refers to the Macquarie Park/Marsden Park area and is based on economic modelling undertaken by PriceWaterhouseCoopers (PwC) in 2014 (PwC, *Ryde City Analytics: Identifying Sydney's economic, employment and population Centres of Gravity*, Issue Paper No. 5 for the Committee for Sydney, March 2015, p 17).

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for commercial floor space to maintain a commercial core in Macquarie Park, alongside a series of infrastructure and urban amenity improvement goals.<sup>18</sup>

This growth in Macquarie Park will create considerable pressure on public infrastructure and services within the City of Ryde, in comparison to the other suburbs. However, the other suburbs are also experiencing growth and will also demand additional infrastructure and services.

**3.2.2 Residential population growth**

**Table 7** shows population growth in the City of Ryde from 1971 to 2016. From the early 1990s, the LGA saw the redevelopment of lower density residential lands and underutilised industrial lands, including the rapid growth of specialised business zones such as Macquarie Park. The data show that since the City of Ryde matured as a post-war housing area in the late twentieth century, growth has reaccelerated of higher density residential urban renewal.

From 2001, this growth accelerated. Growth occurred via changes to planning controls to permit higher density development in Top Ryde, Putney, Meadowbank – Melrose Park, North Ryde and Macquarie Park, coupled with growing demand in the property market.

In the foreseeable future, growth is expected to be maintained, as there is significant pressure to allow high density development within Macquarie Park. The first amendment to the *Ryde Local Environment Plan 2014 (RLEP)* involved introducing an incentive scheme for the uplift of height and floor space ratios for both commercial and mixed use development in the Macquarie Park precinct.

**Table 7 Population growth in the City of Ryde LGA - 1971 to 2011**

| Census Year | Total Population (persons) | Census Period Change |
|-------------|----------------------------|----------------------|
| 1971        | 88,806                     | 0.0                  |
| 1976        | 89,137                     | 0.4%                 |
| 1981        | 88,948                     | -0.2%                |
| 1986        | 89,252                     | 0.3%                 |
| 1991        | 90,249                     | 1.1%                 |
| 1996        | 92,107                     | 2.1%                 |
| 2001        | 94,483                     | 2.6%                 |
| 2006        | 100,344                    | 5.8%                 |
| 2011        | 108,714                    | 7.7%                 |
| 2016        | 114,598                    | 5.1%                 |

Source: ABS and profile.id, 2017.

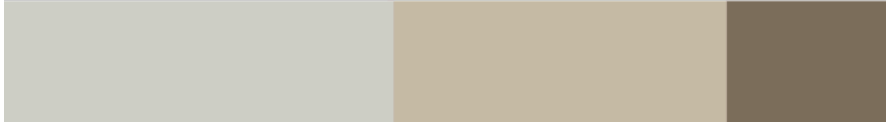
**3.2.3 Dwelling approvals**

Private dwelling approvals in the City of Ryde have been increasing, particularly amongst medium to high density development. **Table 8** shows the change in dwelling structure in the LGA from 2011 to 2016.

<sup>18</sup> NSW Government, *Macquarie Park Strategic Investigation - Landowners Information Session*, 3 November 2017.

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Over this period, a decline in separate houses (i.e. single houses on Torrens title land) was replaced by growth in medium and high density dwellings (largely strata developments). This resulted in a net increase of 4,471 dwellings. The trend is expected to be repeated in the next Census, possibly with increased high density development as more significant developments occur in Macquarie Park and North Ryde.

**3.2.4 Age structure**

The age structure of the City of Ryde LGA is similar to that of Greater Sydney (as at 2016), although with fewer children/teens and more young working-age adults. **Figure 4** shows that the 20 to 34 year old age brackets form the predominant age groups. This relatively high incidence of young adults is likely influenced by the presence of Macquarie University and the extensive employment opportunities in Macquarie Park.

**Table 8 City of Ryde dwelling structure compared with Greater Sydney, 2011-**

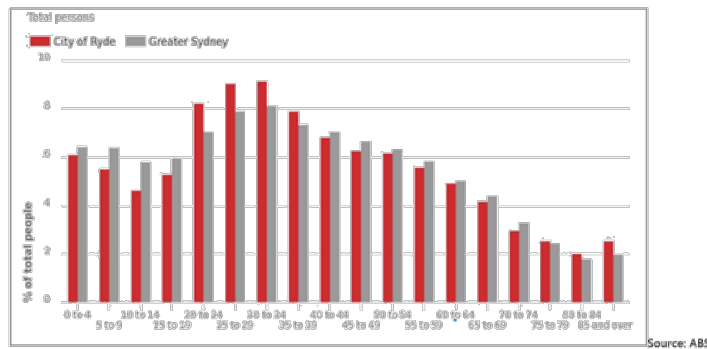
| Dwelling type                  | 2016          |              |                  | 2011          |              |                  | Change        |
|--------------------------------|---------------|--------------|------------------|---------------|--------------|------------------|---------------|
|                                | No.           | %            | Greater Sydney % | No.           | %            | Greater Sydney % |               |
| Separate house                 | 21,310        | 46.2         | 55.0             | 21,448        | 51.5         | 58.9             | -138          |
| Medium density                 | 9,175         | 19.9         | 20.3             | 9,020         | 21.6         | 19.7             | +155          |
| High density                   | 15,244        | 33.0         | 23.5             | 11,044        | 26.5         | 20.7             | +4,200        |
| Caravans, cabin, houseboat     | 53            | 0.1          | 0.3              | 73            | 0.2          | 0.2              | -20           |
| Other                          | 134           | 0.3          | 0.5              | 66            | 0.2          | 0.4              | +68           |
| Not stated                     | 233           | 0.5          | 0.4              | 27            | 0.1          | 0.1              | +206          |
| <b>Total Private Dwellings</b> | <b>46,149</b> | <b>100.0</b> | <b>100.0</b>     | <b>41,678</b> | <b>100.0</b> | <b>100.0</b>     | <b>+4,471</b> |

Source: ABS and profile.id, 2017.

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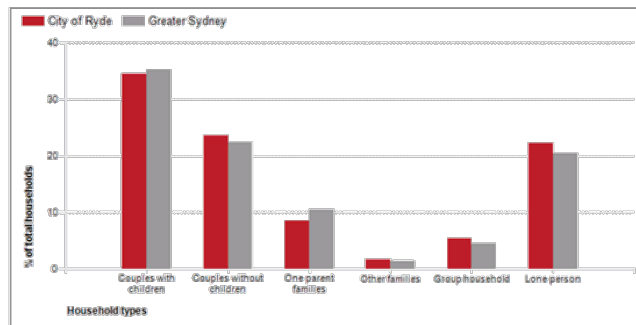
**Figure 4 Age structure – City of Ryde vs Greater Sydney, five year age groups, 2016**



**3.2.5 Household composition**

Figure 5 illustrates household composition data, again comparing the City of Ryde with Greater Sydney in 2016. 'Couples with children' is the most prevalent of household type, representing almost 35% of all households, whilst 'couples without children' and 'lone person' households together make up more than 40% of all households.

**Figure 5 City of Ryde Household Type, 2016 Census**



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The composition of households in the City of Ryde translates to an average household size of 2.61 persons per dwelling as at 2016 (**Table 9**). The occupancy rate increased from a rate of 2.58 at the 2011 Census. The increase in the average rate, while apparently slight, reflects a broader trend of increasing household sizes across Sydney after several decades of gradual declines.

**Table 9 City of Ryde household size summary and occupancy rates, 2011/2016**

**Table-Table 9 City of Ryde household size summary and occupancy rates, 2011/2016 Census**

| City of Ryde   | 2011 (no.)  | 2016 (no.)  | Change (2011 to 2016) |
|--|-------------|-------------|-----------------------|
| Occupied private dwellings                           | 39,157      | 43,011      | +3,854                |
| Persons in occupied private dwellings                | 100,889     | 112,220     | +11,331               |
| <b>Average household size (persons per dwelling)</b> | <b>2.58</b> | <b>2.61</b> | <b>+0.03</b>          |

Source: ABS and profile.id, 2017.

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**3.3 Future residential growth and development projections**

This section presents projections of residential population and development growth in the City of Ryde which has informed Council's determination of the need for additional public facilities and services to meet current and growing demand.

**3.3.1 Determining future population projections**

Projections of future population are an educated estimate of growth that may occur based on past growth, recent trends and any other intervening factors that are evident. Intervening factors include (but are not limited to):

- Local and State planning controls,
- Economic factors,
- Migration policies and
- Rates of natural increase in the population.

**Regional projections**

The Greater Sydney Commission (**GSC**) issues regional projections for population and housing growth in strategic plans by Sydney subregion. The City of Ryde is part of the North Subregion<sup>19</sup>.

The GSC's *North District Plan* (March 2018) predicts growth across the North Subregion from 2016 to 2036, as follows:

- An increase of 196,350 person; and

<sup>19</sup> The North Subregion is made up of the following 11 LGAs: Hornsby, Hunter's Hill, Ku-ring-gai, Lane Cove, Manly, Mosman, North Sydney, Pittwater, Ryde, Warringah and Willoughby (at least as at August 2018).

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- A need for 92,000 new homes (dwellings).<sup>20</sup>

**Local projections**

At the local level, the projected growth rates for the City of Ryde and its suburbs over the 20 years to 2036 are presented in **Table 10**.

**Table 10 Population projections across City of Ryde suburbs, 2016 to 2036**

**Table Table 10 Population projections across City of Ryde suburbs, 2016 to 2036**  
**Population projections across City of Ryde suburbs, 2016 to 2036**

| Area  | Population 2016 | Population 2036 | Change in population (no.) | Growth in population as a share of 2036 population (%) |
|---|-----------------|-----------------|----------------------------|--|
| Denistone - Denistone East - Denistone West | 7,270           | 7,848           | 578                        | 7%   |
| Eastwood                                    | 14,159          | 16,611          | 2,452                      | 15%  |
| Gladesville - Tennyson Point                | 11,251          | 14,242          | 2,991                      | 21%  |
| Macquarie Park                              | 8,532           | 27,348          | 18,816                     | 69%  |
| Marsfield                                   | 13,976          | 14,963          | 987                        | 7%   |
| Meadowbank - Melrose Park                   | 6,269           | 9,453           | 3,184                      | 34%  |
| North Ryde - East Ryde - Chatswood West     | 14,168          | 16,763          | 2,595                      | 15%  |
| Putney                                      | 4,202           | 4,698           | 496                        | 11%  |
| Ryde (Field of Mars)                        | 6,824           | 7,449           | 625                        | 8%   |
| Ryde (Santa Rosa)                           | 6,425           | 6,745           | 320                        | 5%   |
| Ryde (South)                                | 7,544           | 13,591          | 6,047                      | 44%  |
| Ryde (Top Ryde)                             | 7,124           | 10,304          | 3,030                      | 31%  |
| West Ryde                                   | 14,064          | 17,094          | 3,030                      | 18%  |
| <b>City of Ryde</b>                         | <b>121,807</b>  | <b>167,109</b>  | <b>45,302</b>              | <b>27%</b>   |

Source: ABS and profile.id and forecast.id, 2017.

The population of the City of Ryde, overall, is predicted to increase from 121,807 to 167,109 in 2036, which equates to an additional 45,302 persons. Comparing growth rates by suburb, Macquarie Park is expected to experience most prominent growth with an estimated increase of 18,816 persons by 2036.<sup>21</sup> This increase amount will represent 69% of the Macquarie Park population in 2036. Put another way, the Macquarie Park population is anticipated to more than triple over the next 20 years.

Other suburbs predicted to experience high growth are Meadowbank – Melrose Park (34%), Ryde (South) (44%) and Ryde (Top Ryde) (31%). These suburbs are all associated with changes to planning controls to permit high

<sup>20</sup> GSC North District Plan, p 9.

<sup>21</sup> At the time of preparing this Plan, the DP&E was investigating a Macquarie Park Master Plan, which might result in the need for further updates to the population projections for Macquarie Park, once finalised.

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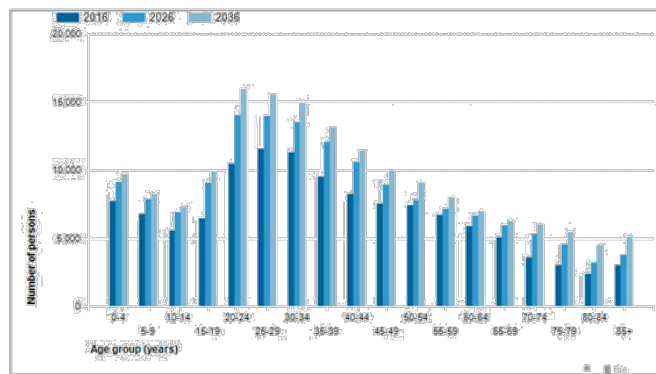
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density residential flat building and shop top housing / mixed use developments, mostly, in close proximity to public transport nodes.

**Future age structure**

In the period up to 2036 it is anticipated that there will be higher growth among the early to mid-employment age groups, followed by the 15 to 19 age group and then, retirement age groups (**Figure 6**).

**Figure 6 Projected age structure for City of Ryde from 2016 to 2036**



**6 Projected age structure for City of Ryde from 2016 to 2036**

Source: ABS and profile.id, 2017.

**Future housing composition**

The future housing composition for the City of Ryde LGA suggests that most housing will be required for 'couples with families', closely followed by 'lone person households' and 'couples without children' (**Figure 7**).

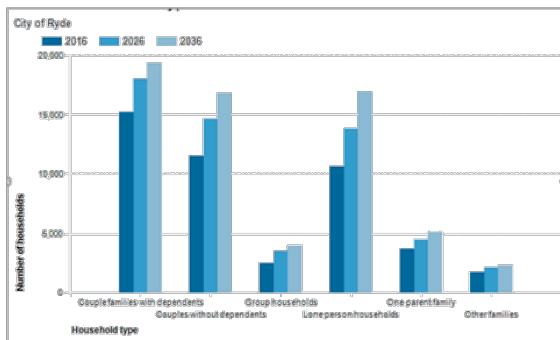
Therefore, the range of housing types required to accommodate the future population will need to be diverse, as there are different housing needs required at either end of the spectrum (from the smaller lone person households to larger families with children).

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Figure 7 City of Ryde future household composition from 2016 to 2036



City of Ryde future household composition from 2016 to 2036

Source: ABS and profile.id, 2017.

According to the forecasts (Table 11), the average household size (persons per dwelling) are expected to decline from 2.60 in 2011 to 2.57 in 2036. However, overall in the short-term they are expected to rise to 2.62 (2016) and hold there until about 2021 where after they are expected to start to decline.

Table 11 City of Ryde current and projected occupancy rates, 2016-2036

| Summary                             | 2016         | 2021         | 2026         | 2031         | 2036         |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|
| Population                          | 121,807      | 138,766      | 150,294      | 159,191      | 167,109      |
| Change in population (5yrs)         |              | 16,958       | 11,528       | 8,898        | 7,918        |
| Average annual change               |              | 2.64%        | 1.61%        | 1.16%        | 0.98%        |
| Households                          | 45,243       | 51,440       | 56,473       | 60,715       | 64,419       |
| Average household size              | 2.62         | 2.62         | 2.58         | 2.54         | 2.50         |
| Population in non-private dwellings | 3,266        | 3,916        | 4,566        | 5,216        | 5,866        |
| Dwellings                           | 46,664       | 53,304       | 58,591       | 63,007       | 66,855       |
| <b>Dwelling occupancy rate</b>      | <b>96.95</b> | <b>96.50</b> | <b>96.39</b> | <b>96.36</b> | <b>96.36</b> |

Source: ABS and profile.id and forecast.id, 2017.

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**3.4 Economic profile and anticipated future growth for the City of Ryde**

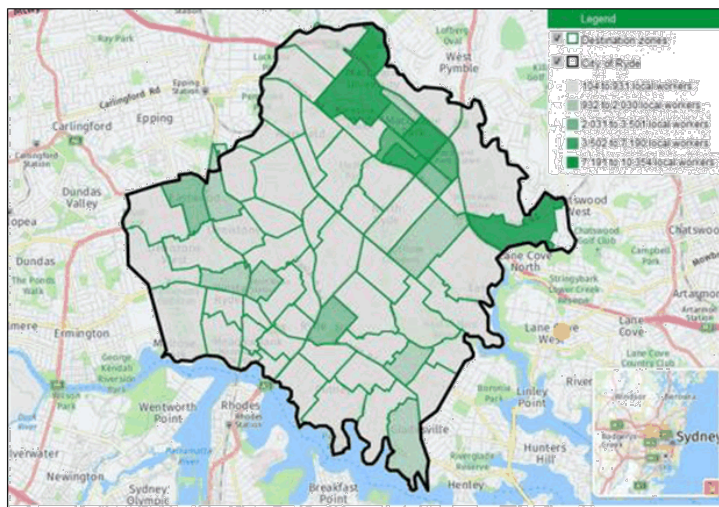
**3.4.1 Current economic profile**

The City of Ryde has a strong economy of national significance, which is driven by Macquarie Park. There are three main areas of employment:

- Macquarie Park in the north of the LGA
- the Victoria Road corridor from Gladesville through to West Ryde to the south of the LGA
- Eastwood at the western edge of the LGA.

**Figure 8** shows how Macquarie Park (inclusive of Macquarie University) has the highest number of employees by some margin to the remainder of the LGA.

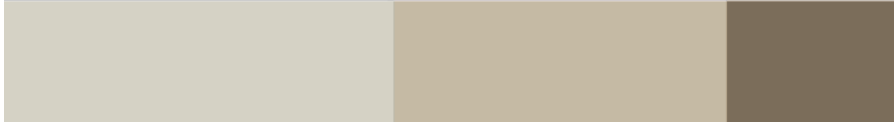
**Figure 8 City of Ryde areas of employment by number of employees, 2016**



Source: ABS and economy.id, 2017.

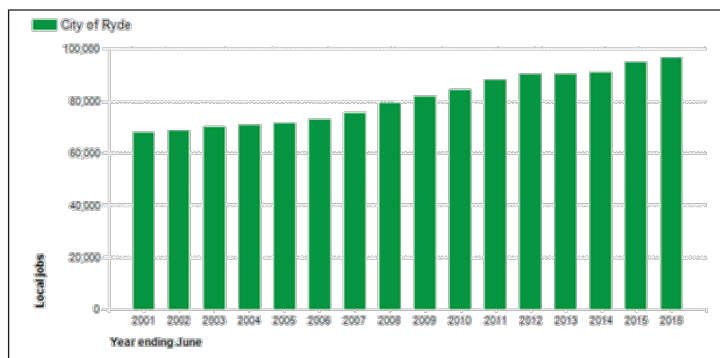
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The change in the number of local jobs in the LGA from 2001 to 2016 is shown in **Figure 98**. As at the 2016 Census, the number of jobs was 96,507.<sup>22</sup> Despite the Global Financial Crisis (2007 to 2012)<sup>23</sup> the number of jobs in the LGA continued to grow, demonstrating the robustness of the City of Ryde economy and its resilience to international shocks.

**Figure 9** City of Ryde local jobs



**City of Ryde local jobs**

Source: ABS and economy.id, 2017.

**Table 12** provides the key statistics across all industries for the City of Ryde workforce<sup>24</sup>. The data indicate that:

- the workforce has a good mix of young to highly experienced persons with a high percentage of the workforce in the 25-54 age group category
- 'wholesale trade' is the leading employer, providing 10,777 jobs with the next highest category 'professional, scientific and technical services' providing 10,486 jobs
- close to three quarters of jobs are full time positions
- more than 50% of positions are bachelor or higher degree qualified and this trend has increased
- the car remains the preferred mode of travel to work but demand for public transport is increasing
- 50.9% of workers are migrants born overseas

<sup>22</sup> Economy.id, NIEIR 2016.

<sup>23</sup> [https://en.wikipedia.org/wiki/Financial\\_crisis\\_of\\_2007%E2%80%932008](https://en.wikipedia.org/wiki/Financial_crisis_of_2007%E2%80%932008)

<sup>24</sup> "Workforce" is made up of all the people who are employed in the local area, regardless of where they live.

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- almost 10% of the workforce in the City has arrived in the past 5 years, demonstrative of recent commercial growth.

**Table 12 City of Ryde workforce key statistics, 2011 to 2016**

|   | 2016   |       | 2011   |       | Change<br>2011 to 2016 |
|---|--------|-------|--------|-------|------------------------|
|   | No.    | %     | No.    | %     |                        |
| <b>Local workers</b>                            |        |       |        |       |                        |
| Total local workers (Census)                    | 84,408 | 100.0 | 74,683 | 100.0 | +9,725                 |
| Males   | 45,317 | 53.7  | 40,942 | 54.8  | +4,375                 |
| Females   | 39,092 | 46.3  | 33,737 | 45.2  | +5,355                 |
| <b>Age structure</b>                            |        |       |        |       |                        |
| 15 - 24 years                                   | 9,883  | 11.7  | 8,421  | 11.3  | +1,462                 |
| 25 - 54 years                                   | 61,386 | 72.7  | 55,477 | 74.3  | +5,909                 |
| 55 - 64 years                                   | 10,605 | 12.6  | 8,928  | 12.0  | +1,677                 |
| 65 years and over                               | 2,537  | 3.0   | 1,858  | 2.5   | +679                   |
| <b>Top 3 industries</b>                         |        |       |        |       |                        |
| Wholesale trade                                 | 10,777 | 12.2  | 10,565 | 13.8  | +212                   |
| Professional, scientific and technical services | 10,486 | 11.9  | 9,982  | 13.0  | +504                   |
| Health care and social assistance               | 9,946  | 11.3  | 8,291  | 10.8  | +1,655                 |
| <b>Top 3 occupations</b>                        |        |       |        |       |                        |
| Professionals                                   | 28,990 | 34.3  | 25,525 | 34.2  | +3,465                 |
| Managers  | 15,212 | 18.0  | 12,853 | 17.2  | +2,359                 |
| Clerical and administrative workers             | 12,141 | 14.4  | 11,693 | 15.7  | +448                   |
| <b>Hours worked</b>                             |        |       |        |       |                        |
| Full time                                       | 59,969 | 71.0  | 53,803 | 72.0  | +6,166                 |
| Part time                                       | 22,974 | 27.2  | 19,418 | 26.0  | +3,556                 |
| <b>Qualifications</b>                           |        |       |        |       |                        |
| Bachelor or higher degree                       | 43,305 | 51.3  | 34,147 | 45.7  | +9,158                 |
| Advanced diploma or diploma                     | 9,506  | 11.3  | 9,061  | 12.1  | +445                   |
| Certificate level                               | 10,441 | 12.4  | 10,416 | 13.9  | +25                    |
| No qualifications                               | 18,997 | 22.5  | 18,327 | 24.5  | +670                   |
| <b>Individual income</b>                        |        |       |        |       |                        |
| Less than \$500                                 | 10,905 | 12.9  |        |       |                        |
| \$500 - \$1,749                                 | 43,149 | 51.1  |        |       |                        |
| <b>Method of travel to work</b>                 |        |       |        |       |                        |
| Car   | 53,005 | 62.8  | 50,031 | 67.0  | +2,974                 |

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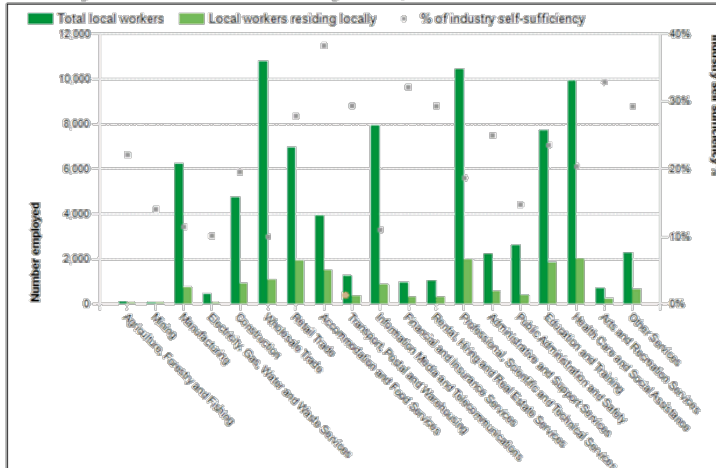


|   | 2016         |            | 2011   |      | Change |
|---|--------------|------------|--------|------|--------|
| Public Transport                                | 16,799       | 19.9       | 11,657 | 15.6 | +5,142 |
| Bicycle   | 510          | 0.6        | 507    | 0.7  | +3     |
| Walked only                                     | 2,494        | 3.0        | 1,925  | 2.6  | +569   |
| <b>Other characteristics</b>                    |              |            |        |      |        |
| Born overseas                                   | 42,943       | 50.9       | 35,066 | 47.0 | +7,877 |
| Speaks a language other than English at home    | 36,042       | 42.7       | 27,663 | 37.0 | +8,379 |
| <b>Arrived between 2011 and 9th August 2016</b> | <b>8,152</b> | <b>9.7</b> |        |      |        |

Source: ABS and economy.id, 2017.

Figure 109 – Figure 10 City of Ryde local jobs

Percentage of residents of LGA working in LGA, 2016



Source: ABS and economy.id, 2017.

Figure 109 indicates the rate of 'employment self-sufficiency' in the City of Ryde. In 2016, there were 84,327 workers of whom 19.5% were also residents in the LGA. This proportion (19.5%) has been accounted for in the apportionment of infrastructure costs between residents and workers in the plan.

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### 3.4.2 Future economic growth for City of Ryde

Growth in the local economy, is expected to continue over this life of this plan. This will place further demand on facilities and services, particularly transport infrastructure.

#### Macquarie Park employment growth

Development in Macquarie Park will have a significant influence on employment outcomes for the LGA as a whole. The GSC's North District Plan forecasts that from a base of 58,500 in 2016 the workforce will increase to:

- 73,000 in 2036 as a baseline target
- 79,000 in 2036 as a higher target.<sup>25</sup>

The growth in employment by 14,500 to achieve the baseline target has been adopted in this plan as a conservative estimate of the number of workers for the apportionment of costs to non-residential development in Macquarie Park, adjusted for the assumed rate of employment self-sufficiency (20%). Therefore, the adjusted or effective number of forecast new workers generating a demand for local infrastructure in Macquarie Park included in this plan is 11,600.

#### Macquarie Park growth in commercial floor space

Macquarie Park was estimated to have 878,950 m<sup>2</sup> of commercial floor space in 2017.<sup>26</sup>

In order to translate the employment growth estimates into a forecast for additional non-residential floor space, Council has applied an assumed average workspace ratio (WSR) of 1 person per 17.45 m<sup>2</sup> of floor area. This assumed WSR is based upon:

- An estimate by BIS Shrapnel in 2015<sup>27</sup> that the average WSR in Macquarie Park is approximately 1 person per 19.4 m<sup>2</sup>, a rate relatively consistent with Council's traditional assumption of an average WSR of 1 person per 20 m<sup>2</sup>,
- BIS Shrapnel's assumed fall in the average WSR to 1 person per 15.5 m<sup>2</sup> by 2065, consistent with declines in WSRs in expected trends in the broader Sydney commercial market; and
- Council taking the midpoint between the estimated existing rate (as at 2015) and the forecast rate, which results in an average WSR of 17.45.

Applying the assumed WSR of 1 person per 17.45 m<sup>2</sup> to the expected growth in employment (of 14,500 workers) equals additional gross floor area (GFA) of around 250,000 m<sup>2</sup>. This would result in an aggregate of over 1.1 million m<sup>2</sup> in commercial office space at the end of this plan (to approximately 2038).

The actual growth in commercial floor space will depend on the rate of non-residential development and the take-up of capacity. Other studies in recent years have provided similar estimates of growth in floor space in a 'low density' scenario i.e. based on current planning controls. As an example, BIS Shrapnel forecast in 2015 that the office stock within Macquarie Park would rise from close to 887,000 m<sup>2</sup> to around 1.2 million m<sup>2</sup> by 2025 and to an estimated 2.9 million m<sup>2</sup> by 2065. Its review considered that the Macquarie Park Corridor would reach its theoretical capacity by 2063.<sup>28</sup>

<sup>25</sup> GSC North District Plan, p 63.

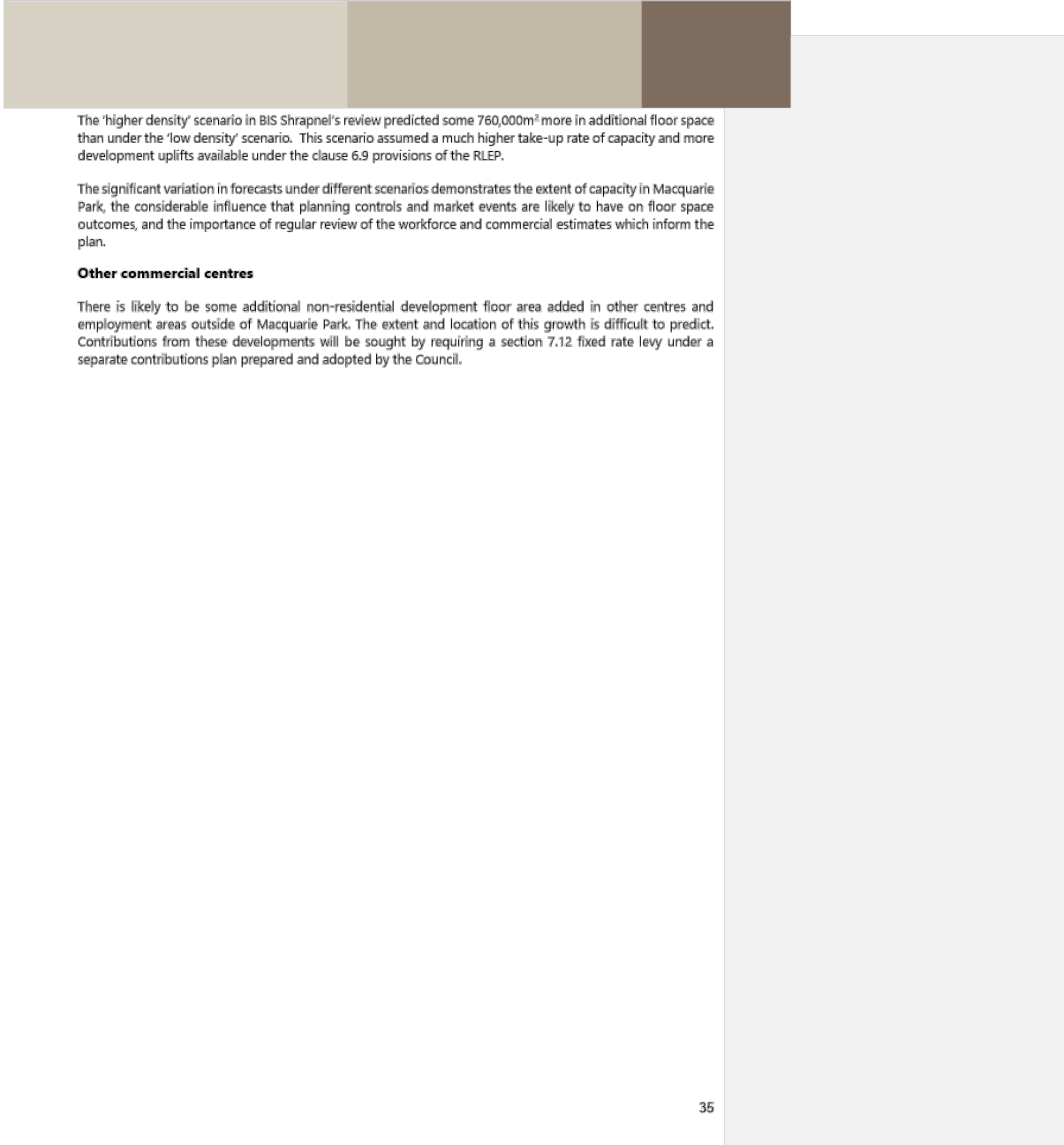
<sup>26</sup> GSC, North District Plan p 58.

<sup>27</sup> BIS Shrapnel, *Strategic Employment Review: Macquarie Park*, prepared for NSW Department of Planning and Environment, December 2015.

<sup>28</sup> BIS Shrapnel, 2015, p 2.

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The 'higher density' scenario in BIS Shrapnel's review predicted some 760,000m<sup>2</sup> more in additional floor space than under the 'low density' scenario. This scenario assumed a much higher take-up rate of capacity and more development uplifts available under the clause 6.9 provisions of the RLEP.

The significant variation in forecasts under different scenarios demonstrates the extent of capacity in Macquarie Park, the considerable influence that planning controls and market events are likely to have on floor space outcomes, and the importance of regular review of the workforce and commercial estimates which inform the plan.

**Other commercial centres**

There is likely to be some additional non-residential development floor area added in other centres and employment areas outside of Macquarie Park. The extent and location of this growth is difficult to predict. Contributions from these developments will be sought by requiring a section 7.12 fixed rate levy under a separate contributions plan prepared and adopted by the Council.

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**4. Infrastructure schedule and nexus**

New and augmented local infrastructure will be required to support the further development and increased population in the area.

The following sections describe the scope of local infrastructure that responds to these current and future conditions and that is included in this plan.

Further detail on specific items, their estimated costs and staging, and location maps are included in **Appendix A**.

**4.1 Open space and recreation facilities**

**4.1.1 Objectives**

This plan aims to provide a range of open space and recreation facilities that will meet the demand of future residents.

As the City of Ryde changes and grows, it is essential for Council to provide for sport and recreation with facilities and programs that are flexible and adaptable to these changing community needs and expectations. To do this, Council needs to provide for the right mix of active and passive opportunities conveniently located across the City.

Council's *Sport and Recreation Strategy 2016 - 2026* (the **S&R Strategy**) provides a framework for the ongoing effective provision, management and coordinated development of recreation facilities and services across the LGA. Understanding and planning for recreation and sport is essential to ensure that the community has every opportunity to live an active lifestyle that is available and equitable to all members of the community. To achieve this, it is necessary to plan for changes in recreation and sporting needs strategically and to build in flexibility and adaptability to existing and future facilities.

Council's vision in the S&R Strategy is that:

*"Through its role in sport and recreation planning and management, the City of Ryde will contribute to the lifestyle, health and wellbeing and social cohesion of the community."*

Additionally, Council's commitment to the open space network is to ensure that:

*"...we have ample accessible open space to meet our needs, shared and enjoyed by us all, founded on a healthy natural environment, conserving our rich history, culture and local character and managed sustainably now and for future generations."*

The goals in the S&R Strategy for a healthy and active community relevant to the open space and recreation facilities for funding by section 7.11 contributions are as follows:

**Goal 1 - To Make the Most of What We Have** - The City of Ryde will examine ways to get the most out of our existing open spaces to meet the sport and recreation needs now and into the future whilst recognising the role and connection to our natural and cultural environmental areas, while maintaining the amenity of our neighbourhoods.

**Goal 2 - Equitable Access for All** - The City of Ryde will provide fair and equitable allocation of sporting facilities and will work closely with the community to provide for their changing sport and recreation needs. It will focus on the distribution and accessibility of passive recreation opportunities across the City. It will also

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provide sport and recreation facilities for the whole community through a balance between the provision of structured and unstructured opportunities.

**Goal 3 - We Understand and Respond to the Needs of Our Diverse Community** - The City of Ryde will respond to the changing needs of our diverse community by creating flexible sports and recreation areas that can adapt to the future needs and preferences of our Community.

**Goal 4 - Our Facilities are Fit for Purpose** - The City of Ryde will ensure the design of all sports and recreation facilities are fit for purpose, specific to the levels of sport and recreation they are providing for.

**Goal 5 - We Provide Inclusive and Accessible Sport and Recreation** - The City of Ryde will design sport and recreation facilities to maximise access for people of all abilities. This will include the design of physical access to sport and recreation facilities, and the planning of programs to eliminate barriers to access and participation.

The S&R Strategy also incorporates collaboration by Council, noting "... the network of volunteer sporting groups and associations will be supported with sports amenities which are optimized across the region in collaboration with neighbouring Council areas (Northern Sydney Regional Organisation of Councils) and educational institutions. As the population ages, Council will ensure that active living reaches all generations in the way that we design our active and passive recreational facilities."<sup>29</sup>

#### 4.1.2 Needs Assessment

Council currently manages 355 hectares of public open space across 197 open spaces within the suburbs of the City of Ryde, representing approximately 8.7% of the total LGA.<sup>30</sup> The distribution of open space can be seen in **Figure 110**.

The City's open space network is complex and can provide for many recreation opportunities simultaneously. Council manages this complexity by segregating all open space into active, passive and natural areas, estimated to consist of:

- 44% bushland and natural areas (excluding national parks (158.75 hectares);
- 18% active recreation areas (62.85 hectares); and
- 38% passive recreation areas (133.70 hectares).

**Table 13** shows how recreation activities can sit within each of these open space typologies.

The significant population and employment growth forecast in the City of Ryde over the next 20 years requires Council to improve the quantity, diversity, quality and natural features of open space and parklands.

The impact of more people will lead to, most simply, more people using the parks for sport and recreation and placing increased demand on an open space network that is already under pressure.

With increased urban density, more people rely on the City's public open space network to support their physical and mental health and wellbeing, especially when the parks provide a pseudo backyard for residents. In areas of higher growth (Macquarie Park, Ryde and North Ryde), there is a particular need to provide additional open space to ensure the community has adequate access to a suitable standard of facilities.

<sup>29</sup> S&R Strategy, p 25.

<sup>30</sup> S&R Strategy, p 37.

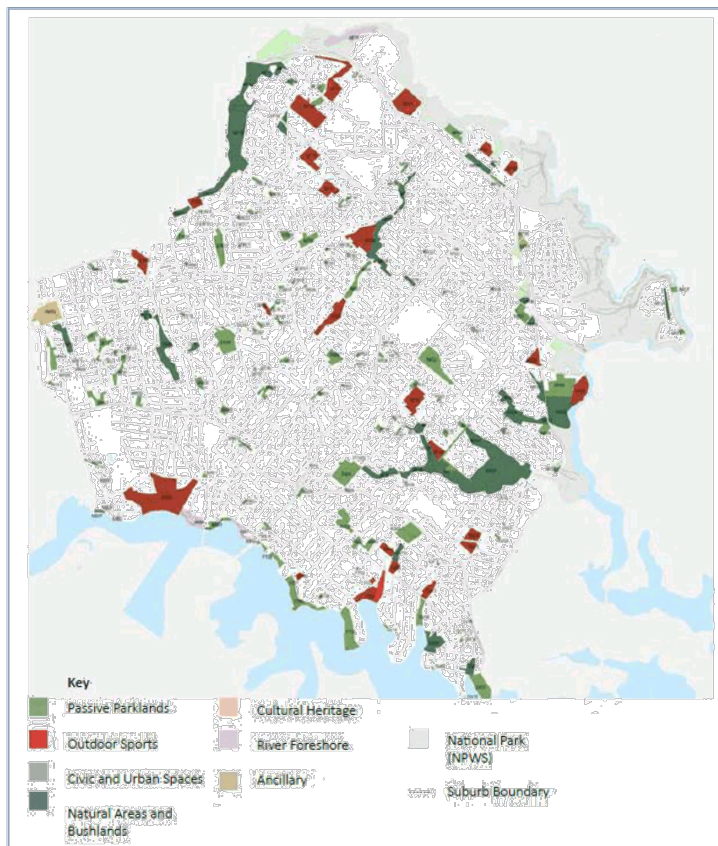


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Figure 11 The Open Space Network in the City of Ryde



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**Table 13 City of Ryde open space typologies and existing provision**

| Open Space Typology  | Definition   | Locations  | Possible Recreation Activities  |
|--|--|--|---|
| <b>Passive Parklands</b><br><b>Approx. area 134 hectares</b> | Those park areas that facilitate unstructured activities that do not generally require a high level of physical exertion. Typical examples of passive parklands include river foreshores playgrounds, open kick about areas etc.   | Putney Park<br>Meadowbank Park surrounds (the areas not used as sportsfield)<br>Ryde Park surrounds (the areas not used as sportsfields)<br>Elouera Park | Dog off leash areas<br>Children's' playgrounds<br>Share paths and footpaths<br>Fitness equipment<br>Viewing areas<br>Fishing and water sport<br>Cafes |
| <b>Active Parklands</b><br><b>Approx. area 63 hectares</b>   | Those park areas that facilitate active participation in a sport involving a moderate to high level of physical activity, usually but not exclusively on a competitive basis, be it individual or team related. Typically occurring active parklands are sports fields and indoor sporting venues. | Meadowbank Park sportsfields<br>Christies Park sportsfields<br>Magdala Park sportsfields<br>ELS Hall Sports Centre<br>RALC<br>Eastwood Park sportsfields | Soccer<br>Netball<br>Cricket<br>Hockey<br>Rugby Union/ League<br>Tennis   |
| <b>Natural Areas</b><br><b>Approx. area 159 hectares</b>     | Those park areas of unique ecological value that are maintained with minimal human intervention and are protected because of their significant ecological value for the Ryde community.  | Field of Mars Reserve<br>Brush Farm Park surrounds (the area not used as sportsfield)  | Bushwalking<br>Running<br>Bushcare Program<br>Bird watching   |

**Table 14** provides a breakdown of the amount of open space available in each suburb in hectares per 1,000 people (as at 2016) and **Table 15** shows how, without additional open space, the level of provision will reduce with the projected population growth (with the exception of Marsfield, where the population is forecast to reduce slightly).

The analysis provides a breakdown of the open space network into the three main open space functions. This provides some insight into where the pressures in open space use intensification will be most felt, and where additional open space provision is most critical.

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**Table 14 City of Ryde rates of open space provision by suburb, 2016**

| City of Ryde            | Population 2016 |             | Total Ha Open Space       |                    | Total Ha/1,000 people in 2016 |                   |
|-------------------------|-----------------|-------------|---------------------------|--------------------|-------------------------------|-------------------|
|                         |                 |             | Total Open Space Settings | Passive Open Space | Bushland and Natural Areas    | Active Open Space |
| City of Ryde            | 121,807         |             |                           |                    |                               |                   |
| Denistone – East – West | 7,270           | 22.49       | 3.09                      | 1.07               | 1.90                          | 0.04              |
| Eastwood                | 14,159          | 27.01       | 1.91                      | 0.80               | 1.59                          | 0.29              |
| Gladesville/Tennyson    | 11,251          | 19.37       | 1.72                      | 0.79               | 0.80                          | 0.41              |
| Macquarie Park          | 8,532           | 17.62       | 1.82                      | 1.18               | 0.39                          | 0.57              |
| Marsfield               | 13,976          | 60.35       | 4.32                      | 1.04               | 4.54                          | 0.94              |
| Meadowbank              | 6,269           | 31.68       | 5.06                      | 2.11               | 0.26                          | 2.64              |
| North Ryde              | 14,168          | 48.05       | 3.46                      | 1.19               | 3.67                          | 0.21              |
| Putney                  | 4,202           | 23.51       | 5.59                      | 3.29               | 0.38                          | 1.43              |
| Ryde                    | 27,917          | 93.47       | 3.35                      | 1.03               | 8.03                          | 0.28              |
| <b>West Ryde</b>        | <b>14,064</b>   | <b>9.87</b> | <b>0.69</b>               | <b>0.56</b>        | <b>0.27</b>                   | <b>0.00</b>       |

Source: S&R Strategy, p 104, profile.id estimates, 2017 and City of Ryde calculations.

Over this period (2016 to 2036), the population is forecast to increase by 37% which results in a reduced rate of open space provision from 2.9 hectares per 1,000 people to 2.1, on average across the City.

The LGA's population has been growing steadily over the past decades and there are situations where the growth has been in areas that were already lacking in open space. In West Ryde, there is estimated to be growth of 22% in the resident population to 2036 but as at 2016, there was no open space provision in this suburb.

Further, the forecast growth for the City is not expected to be balanced evenly and is focused on three suburbs: Macquarie Park, Ryde and North Ryde. In these areas, 31,583 new residents or around 70% of the total City population growth will be concentrated. As **Table 15** shows, the rates of open space provision decline quite considerably in these areas, and there is a particularly low rate of provision in Macquarie Park in 2036 (assuming no additional open space is provided). There are also rates of decline in the open space provision in most other suburbs where population growth occurs.

However, the cost of land is significant in the City and so simply acquiring more open space to increase the rate of provision is not a viable option. Instead, it is critical for Council to utilise existing sites to achieve service delivery objectives in a sustainable manner.

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**Table 15 City of Ryde rates of open space provision by suburb, 2036**

| City of Ryde            | Forecast population 2036 |             | Total Ha Open Space       |                    | Total Ha/1000 people in 2036 |                   |
|-------------------------|--------------------------|-------------|---------------------------|--------------------|------------------------------|-------------------|
|                         |                          |             | Total Open Space Settings | Passive Open Space | Bushland and Natural Areas   | Active Open Space |
| Denistone – East – West | 7,848                    | 22.49       | 2.87                      | 0.99               | 1.76                         | 0.04              |
| Eastwood                | 16,611                   | 27.01       | 1.63                      | 0.68               | 0.70                         | 0.25              |
| Gladesville/Tennyson    | 14,242                   | 19.37       | 1.36                      | 0.62               | 0.41                         | 0.32              |
| Macquarie Park          | 27,348                   | 17.62       | 0.64                      | 0.36               | 0.10                         | 0.18              |
| Marsfield               | 14,963                   | 60.35       | 4.03                      | 0.97               | 2.21                         | 0.88              |
| Meadowbank              | 9,453                    | 31.68       | 3.35                      | 1.40               | 0.20                         | 1.75              |
| North Ryde              | 16,763                   | 48.05       | 2.87                      | 1.01               | 1.60                         | 0.18              |
| Putney                  | 4,698                    | 23.51       | 5.00                      | 2.95               | 0.59                         | 1.27              |
| Ryde                    | 38,089                   | 93.47       | 2.45                      | 0.76               | 1.53                         | 0.21              |
| <b>West Ryde</b>        | <b>17,094</b>            | <b>9.87</b> | <b>0.58</b>               | <b>0.47</b>        | <b>0.11</b>                  | <b>0.00</b>       |

Source: S&R Strategy, p 104, profile.id estimates and forecasts, 2017 and City of Ryde calculations.

Council has considered how the intensification of open space activity and use will be felt in the City with the increased population growth. As reported in the S&R Strategy (based on Council's Exercise, Recreation and Sport Survey (ERASS)), the 2031 demand could be realised in the following ways:

- 4,595 more aerobic/gym participants
- 8,873 more walkers and 2,260 runners in our parks and streets
- 2,941 additional cyclists on our streets and bike paths
- 1,186 more soccer players and 70 more teams
- 915 more netballers and 101 more teams
- 1,186 additional bushwalkers in our natural areas and bushland.<sup>21</sup>

The implications of these demand forecasts, together with the expected demographic make-up of the population, suggest that Council must cater for:

- A higher demand for non-traditional sport and recreation opportunities (e.g. indoor facilities)
- Lower levels of physical activity due to high proportion born overseas and/ or speak a language other than English at home (research has indicated that these populations are less likely to undertake sufficient physical activity to derive a health benefit)
- A higher participation in social sport and informal recreation (e.g. cycling)
- Likely ongoing pressure on playing fields due to lower median age and projected growth in families with young children

<sup>21</sup> S&R Strategy, pp 108 and 111.

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- Increased demand for recreation park land
- Greater capacity to pay in terms of membership fees/ entry fees/ program fees due to higher median household incomes (but this may be negated due to high cost of housing).<sup>32</sup>

**Synthetic sportsfields**

Another key imperative for the City of Ryde is the need to address the continuing over-utilisation of sportsfields, exacerbated further by continued population growth. This over-utilisation is leading to poor surface quality of many of the City's most significant facilities impacting on availability and functionality.

Council has prepared a Synthetic Surface Action Plan (2016-2026) to address its needs for synthetic surfacing in the City of Ryde.<sup>33</sup>

The action plan was based upon a detailed assessment of current facilities in the City of Ryde and neighbouring LGAs, their usage and conditions, site-specific capacity for upgrades and projected demand impacts.

It cited the conclusions of earlier research (e.g. the Labosport reports, 2015) which noted that once use of a sportsground exceeds 20 hours per week in winter, the laying surface will deteriorate; and if a field receives more than 30 hours per week usage then severe surface damage is expected.

It found that of Council's 51 winter sportsfields, 45 per cent were utilised for more than the recommended 22.5 hours per week. One third (33%) were used for more than 30 hours per week beyond which severe damage is expected.

The action plan identified a list of the most suitable sites for the potential development of synthetic surfaces, as in **Table 16**.

**Table 16 Ranking of potential synthetic sportsfield sites**

| Sportsfield     | Hours over Threshold (30 hours) |
|-----------------|---------------------------------|
| Ryde Park 1     | 1                               |
| North Ryde Park | 3                               |
| Pidding Park 1  | 5                               |
| Meadowbank 9    | 6                               |
| Monash Park     | 7                               |
| ELS Hall; 3     | 7                               |
| ELS Hall 2      | 8                               |
| Meadowbank 8    | 8                               |
| Meadowbank 7    | 9                               |
| Meadowbank 4    | 9                               |
| Meadowbank 2    | 10                              |
| Meadowbank 3    | 10                              |

<sup>32</sup> S&R Strategy, pp108-109.

<sup>33</sup> City of Ryde, *Sport and Recreation Strategy 2016 – 2026; Synthetic Surface Action Plan (2016-2026) (Synthetic Surface Action Plan)*, adopted by Council 25 July 2017.

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| Sportsfield    | Hours over Threshold (30 hours) |
|----------------|---------------------------------|
| ELS Hall 1 (a) | 12                              |
| ELS Hall 1 (b) | 12                              |
| Eastwood Upper | 16                              |
| <b>Total</b>   | <b>122</b>                      |

Source: Synthetic Surface Action Plan, p 13.

Despite the over-capacity evident at these sites, some of them were deemed unsuitable for synthetic surface upgrades due to flooding, heritage or other issues. The final sites identified as suitable were as follows:<sup>34</sup>

- Christie Park 1,
- Christie Park 2,
- Smalls Road (upper),
- Christie Park 3,
- Meadowbank 3,
- Meadowbank 2,
- ELS Hall 1,
- ELS Hall 2,
- ELS Hall 3,
- North Ryde Park,
- Gannan Park,
- Monash Park,
- Smalls Road (lower),
- Tuckwell,
- Magdala Park 1,
- Dunbar,
- Eastwood Upper, and
- Westminster.

The action plan also identified how floodlighting of synthetic fields is imperative to optimise capacity for training and competition use.

**Indoor recreation and aquatic facilities**

Another key finding of the S&R Strategy was that community satisfaction ranked relatively high in terms of importance but comparatively weak in performance regarding facilities for the young (including younger children and older youth), the elderly and indoor recreation facilities.<sup>35</sup>

<sup>34</sup> Synthetic Surface Action Plan, p 21.  
<sup>35</sup> S&R Strategy, pp 80-81.

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In addition, Council's Draft Social and Cultural Framework (Draft SCF) identified a lack of youth spaces with youth specific services and recreational spaces, which was outlined in Council's Draft Social Plan and Youth Strategy; Priority Action Plan.<sup>36</sup>

The S&R Strategy noted how aquatic or indoor sport and recreation facilities should be designed as community hubs where possible to maximise viability and respond to social trends. This means that the facility designs need to consider encompassing a range of elements including aquatic, indoor court, informal recreation, health and fitness, wellness, food and beverage, socialising and retail opportunities.<sup>37</sup>

One of the goals of the S&R Strategy was to prepare a Strategic Plan and Master Plan which investigates upgrading of Olympic Park including the Ryde Aquatic Leisure Centre. The upgrading was to possibly include additional facilities including indoor courts, pool, additional carparking, provision of multicourts for tennis/futsal and the existing open space.<sup>38</sup>

Council's Draft SCF also reported the proposal for a citywide youth facility to address the growing community's demands.<sup>39</sup>

**4.1.3 Strategy for infrastructure provision**

In order to meet the needs for the community identified in the S&R Strategy (including the separate synthetic surface actions) and Draft Social and Youth Strategy, the plan provides funding of **\$222 million** towards open space and recreation facilities across Macquarie Park and other areas of the LGA.

The priorities for infrastructure generally align with the main actions identified under each goal area in the OS&R Strategy, including to build on existing open space lands and plan and embellish them to cater for the growing population. They also address the need to cater for growing youth recreation demand in the City.

Major facility works identified to meet additional citywide demand, and for which costs are fully apportioned to the plan, include:

- Redevelopment of the Ryde Aquatic Leisure Centre (\$45m)
- An optimisation of the existing facilities at Olympic Park with the construction of a multi-deck car park on the current site of the tennis courts and relocation of the tennis courts to the roof top (\$8m)
- Various upgrades of Meadowbank Park incorporating implementation of the masterplan, a new playground, netball surface upgrades and a synthetic sports surface expansion (\$16.3m)
- A new indoor centre and other upgrades at ELS Hall Park as part of masterplan delivery (\$20.1m)
- A synthetic surface playfield at Smalls Road School (\$2.5m).

Other citywide works are considered to have shared demand with existing residents, including main street plantings. Accordingly, the plan includes only 27% of the costs of the work (to reflect the share of the growth population in final demand at the end of the plan).

A range of facility works are included to meet additional demand at a more localised level – i.e. in either Macquarie Park or outside this catchment.

<sup>36</sup> City of Ryde, Draft Social and Cultural Infrastructure Framework, 31 July 2019, p 13

<sup>37</sup> S&R Strategy, p 77.

<sup>38</sup> S&R Strategy, p 118.

<sup>39</sup> Draft SCF, p 27.

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In Macquarie Park, the plan includes a new multipurpose indoor recreation and youth hub facility to address the needs of the expected incoming population (\$40m).

In the Macquarie Park catchment, the other priorities for open space facilities included in the plan are:

- a shared path upgrade at Quandong Reserve, Cottonwood Reserve and Wilga Park shared path upgrade
- the embellishment of Central Park
- Fontenoy Park works including construction of an irrigation and drainage system, masterplan completion and floodlighting
- synthetic sports surfacing at Christie Park with a third synthetic football field on top of car parking
- Tuckwell Park amenities upgrades.

The costs for these works are apportioned 87% to residential development in Macquarie Park and 13% to non-residential development to reflect the relative demand for facilities. Worker demand for open space facilities is discounted to reflect restricted usage of these sites (usually around working hours only), compared with residents, such that a single worker's demand unit is assumed to account for 25 per cent of a resident's demand unit.

Outside Macquarie Park, the works in the plan largely incorporates the implementation of masterplans to augment open space facilities such as Gannan Park, Kings Park, Monash Park, Putney Park and the Shrimpton Creek Corridor (the full list of works items are in **Appendix A**). Where demand is considered to be generated primarily by the needs of the additional population, costs are fully apportioned to the plan. On the other hand, where this demand is shared with existing residential demand, 19% of the costs are apportioned to the plan (once again, to reflect the share of the growth population in final demand at the end of the plan).

**Section 7.11 contribution rate calculations – Macquarie Park**

The contribution formula for open space and recreation infrastructure for the 'Macquarie Park' catchment **applicable to residential development** can be expressed as follows:

$$\text{Contribution per resident ($) = } \sum \left( \frac{\$INF}{R} \right)$$

Where:

$$\$INF = \$INF_{\text{Local}} (\$58,822,095) + \$INF_{\text{Citywide}} (\$117,837,019 \times 18,816/45,302)$$

Or the apportioned estimated cost, or if the facility has been completed, the indexed actual cost, of providing each of the open space and recreation infrastructure items which are required to meet the needs of residential development in the catchment. Facilities are classified as either local or citywide facilities where citywide facilities are apportioned the catchment's share of the LGA's growth population only.

Refer to the works schedule in **Appendix A** for item costs and % apportionments for local and citywide facilities.



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R = The expected number of additional residents in the catchment over the period of the plan (18,816)

The contribution formula for open space and recreation infrastructure for the 'Macquarie Park' catchment **applicable to non-residential development** can be expressed as follows:

$$\text{Contribution per worker (\$)} = \sum \left( \frac{\$INF}{W} \right)$$

Where:

\$INF = \$INF<sub>Local</sub> (\$9,065,905)

Or the apportioned estimated cost, or if the facility has been completed, the indexed actual cost, of providing each of the open space and recreation infrastructure items (classified only as local facilities), which are required to meet the needs of non-residential development in the catchment.

Refer to the works schedule in **Appendix A** for item costs and % apportionments for local facilities.

W = The expected number of additional workers in the catchment over the period of the plan (11,600).

**Section 7.11 contribution rate calculations – Outside Macquarie Park**

The contribution formula for open space and recreation infrastructure for the 'Outside Macquarie Park' catchment **applicable to residential development** can be expressed as follows:

$$\text{Contribution per resident (\$)} = \sum \left( \frac{\$INF}{R} \right)$$

Where:

\$INF = \$INF<sub>Local</sub> (\$36,381,269) + \$INF<sub>Citywide</sub> (\$117,837,019 x 26,485/45,302)

Or the apportioned estimated cost, or if the facility has been completed, the indexed actual cost, of providing each of the open space and recreation infrastructure items which are required to meet the needs of residential development in the catchment. Facilities are classified as either local or citywide facilities where citywide facilities are apportioned the catchment's share of the LGA's growth population only.

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Refer to the works schedule in **Appendix A** for item costs and % apportionments for local and citywide facilities.

R = The expected number of additional residents in the catchment over the period of the plan (26,485)

To determine the total contribution that would apply to a proposed development, the contribution rate 'per resident' or 'per worker' needs to be multiplied by the relevant assumed occupancy rate (in the case of residential development) and by the relevant workspace ratio (in the case of non-residential development in Macquarie Park). **Table 5** provided the assumed occupancy rates and workspace ratios.

**Tables 2 and 3** showed the contributions rates per resident and per each standard dwelling type, in catchments inside and outside Macquarie Park.

**Table 4** showed the non-residential contributions rates per worker in the Macquarie Park catchment.

Contribution calculations should also account for any residential or non-residential demand credits pertaining to the existing development on the site. Refer to **Section 2.10 and Tables 5 and 6** for more details.

## 4.2 Community facilities

### 4.2.1 Objectives

The nexus between growth and demand for new community facilities or upgrades to existing facilities is identified at a strategic high level within the City of Ryde's *Our Vision for Ryde 2028 - Community Strategic Plan*, adopted in March 2018 by Council.

The Community Strategic Plan (**CSP**) identifies population and economic growth as key challenges facing the community into the future. To address these challenges, the plan re-established the focus outcomes from the 2021 CSP, being:<sup>40</sup>

- Our vibrant and liveable city
- Our active and healthy city
- Our natural and sustainable city
- Our smart and innovative city
- Our connected and accessible city
- Our diverse and inclusive city, and
- Our open and progressive city.

The objectives of this contributions plan are to provide a range of community facilities and services to meet the demands created by future residents and workers, aligned with the outcomes in the CSP.

In particular, the outcome for "our diverse and inclusive city" highlights the need for easy and equitable access to diverse cultural spaces, places and opportunities for all sections of the community.<sup>41</sup>

<sup>40</sup> CSP 2028, p 15.

<sup>41</sup> CSP 2028, p 27.

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The CSP notes how “residents suggested that community buildings and venues can be more functional and multipurpose and become places where people can come together, attend events and interact. Facilities and places for people to meet for activities and community events are considered essential to building an inclusive community where neighbours look out for each other.”<sup>42</sup>

**4.2.2 Needs assessment**

In 2019, Council commissioned Elton Consulting to prepare a new community and cultural facilities framework which sets out the infrastructure required to meet the City of Ryde’s growing demands.

The Social and Cultural Infrastructure Framework (SCF) aims to:

- provide a 20 year framework for the provision of social and cultural infrastructure in the City of Ryde, which is able to respond flexibly to opportunities as they arise
- understand and learn from national and international best practice
- provide direction for the future provision of social infrastructure that will be required to meet the needs of the City of Ryde community.<sup>43</sup>

The Draft SCF synthesizes the objectives of a range of other plans and strategies for the City, including the CSP, the Halls and Facilities Strategy (July 2019), the Youth Strategy: Priority Action Plan 2019-2023 and a range of others. The Framework has informed the community and cultural facilities in the works schedule adopted by this plan (as in **Appendix A**).

In broad terms, Elton’s needs assessment identified how the City of Ryde will experience:

- an increase in the proportion of the population aged 65 years and over,
- an increase in younger people moving closer to employment and education opportunities,
- continuing growth in the cultural diversity of the community,
- an increase in people living in high density.<sup>44</sup>

Each of these demographic trends have implications for the type and prevalence of facilities that the City requires and underlines the importance of well-located and designed community spaces.

The SCF takes a catchment based approach to guide the recommended provision of social and cultural infrastructure. This approach enables an equitable and place-based approach to facility supply and distribution. The five catchments are:

- Western catchment including the key urban centres of Eastwood and West Ryde and suburbs Denistone, Denistone East, Denistone West, and Marsfield (60% of suburb)
- Ryde catchment including the key urban centre of Ryde and the suburbs Meadowbank and Melrose Park
- Northern catchment including the key urban centre of Macquarie Park and the suburb Marsfield (40% of suburb)
- Southern catchment including the key urban centre of Gladesville and the suburbs Putney and Tennyson Point

<sup>42</sup> Ibid.

<sup>43</sup> Elton Consulting, *City of Ryde – Draft Social and Cultural Infrastructure Framework*, July 2019 (Draft SCF), p 5.

<sup>44</sup> Draft SCF, pp 6-7.

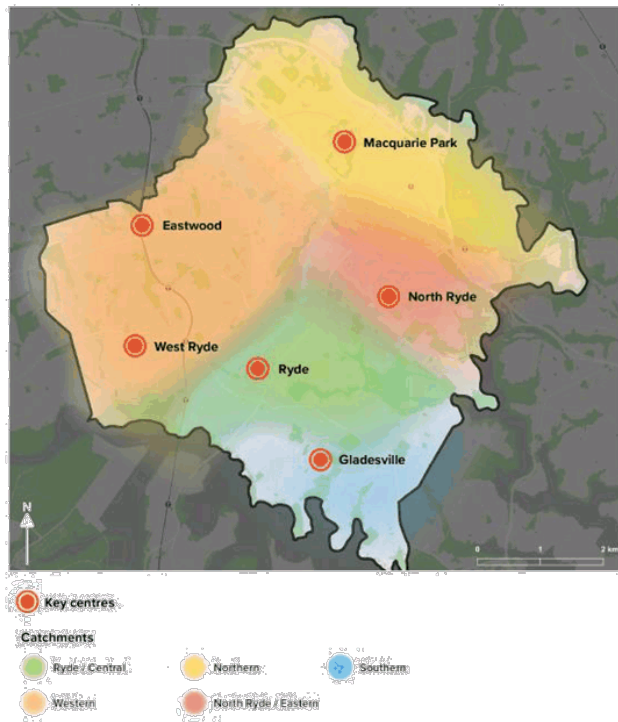
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- North Ryde catchment including the key urban centre of North Ryde and the suburbs East Ryde and Chatswood West.<sup>45</sup>

Figure 12 provides a map of these catchments.

**Figure 12** Ryde centres and catchments



Source: Draft SCF, p 24.

<sup>45</sup> Draft SCF, p 22.

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Council's recent studies and strategic documents point to an under-provision of social and cultural infrastructure in the City of Ryde, including:

- under-provision of multipurpose community facility space (particularly in the south of the City around Gladesville) as outlined in the Halls and Facilities Strategy, particularly spaces greater than 500sqm
- under-provision of library space both in total amount of space and at individual libraries as outlined in the Ryde Library Service Strategic Plan
- a limited number and variety of spaces available for the community to engage in culture and creativity, in particular a lack of studio (or performance) spaces for larger groups to meet as outlined in the Draft Creativity Strategy
- a lack of youth spaces with youth specific services and recreational spaces, as outlined in the Draft Social Plan and Youth Strategy: Priority Action Plan.<sup>46</sup>

The target rates of provision for community facilities, as reflected in the Draft SCF (based on benchmark targets) and the Draft Halls and Facilities Strategy (based on current provision levels in the City for libraries), are:

- 100m<sup>2</sup> of community floorspace (including community services) per 1,000 residents, and
- 72.2m<sup>2</sup> of library floorspace per 1,000 residents.

Therefore, for a new population of 45,302, this equates to 4,530 m<sup>2</sup> in additional community facility floorspace and 3,271 m<sup>2</sup> in additional library floorspace that would be required. This is an addition to meeting any backlog needs.

In planning to address both the under-provision of facilities and the needs of the growing community in the City of the Ryde, the Draft SCF emphasises the importance of:

- **Creating a network** such that social and cultural infrastructure is not planned in isolation but considered as a broader network of facilities that work together to meet a broad range of community needs, across a region.
- **Adhering to a hierarchy** (comprising regional or citywide, district level, neighbourhood level and local level facilities),
- **Applying standards and benchmarks flexibly**, taking into account specific 'needs assessment' factors.
- **Clustering and co-locating social and cultural infrastructure** such as community centre space, arts and cultural spaces, libraries and community services. Hubs can provide a much more efficient use of resources, by sharing common facilities rather than each organisation having its own separate spaces and amenities. Co-location can also enhance synergies between services and encourage greater integration of service delivery.<sup>47</sup>

**Table 17** summarises the future community and cultural infrastructure required to meet the growing community needs. Council has adapted these recommendations to prepare the works schedule in **Appendix A**.

<sup>46</sup> Draft SCF, p 13.  
<sup>47</sup> Draft DCF, pp 24-26.

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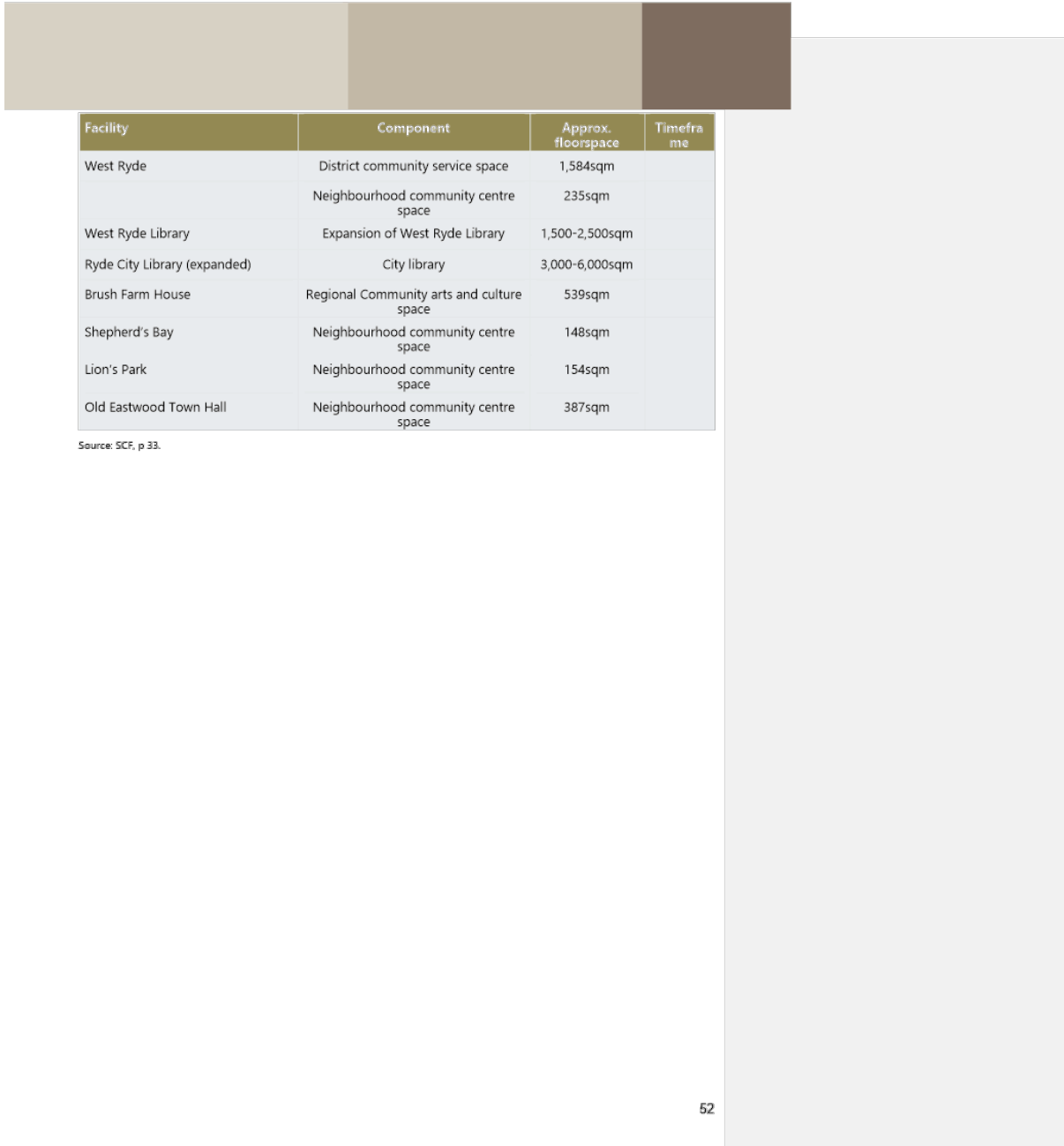
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**Table 17 LGA wide summary of future community and cultural infrastructure**

| Facility                                | Component                             | Approx. floorspace | Timeframe   |
|---|---------------------------------------|--------------------|-------------|
| <b>New facilities</b>                   |                                       |                    |             |
| Ryde Central                            | Regional arts and culture space       | 2,500sqm           | Short       |
|   | District community centre space       | 2,250sqm           |             |
| Eastwood Library and Community Hub      | District community centre space       | 2,250sqm           | Medium      |
|   | District community service space      | 750sqm             |             |
| Macquarie Park Library and Creative Hub | Town Centre library                   | 1,500 -2,500sqm    |             |
|   | Regional arts and culture space       | 1,200sqm           | Medium      |
| Macquarie Park Community Centre         | Specialised library                   | 3,100sqm           |             |
|   | Neighbourhood community centre space  | 500sqm             | Long        |
| Northern Catchment Community Hub        | District community centre space       | 2,000sqm           | Medium      |
|   | District community service space      | 500sqm             |             |
| Top Ryde Community Service              | Local community services space        | 500sqm             | Long        |
| Gladesville Library and Community Hub   | Local community centre space          | 750sqm             | Long        |
|   | Local community service space         | 350sqm             |             |
|   | Small Centre library                  | 1,000-1,500sqm     |             |
| North Ryde Library and Community Hub    | Local community centre space          | 1,000sqm           | Long        |
|   | Local community service space         | 350sqm             |             |
|   | Small centre library                  | 1,000-1,500sqm     |             |
| City Wide Youth Hub                     | Regional level youth recreation space |                    | Medium/Long |
| <b>Redeveloped facilities</b>           |                                       |                    |             |
| Westminster Scout Hall                  | Neighbourhood community centre space  | 250sqm             | Short       |
| <b>Retained facilities</b>              |                                       |                    |             |

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| Facility                     | Component                                 | Approx. floorspace | Timeframe |
|------------------------------|---|--------------------|-----------|
| West Ryde                    | District community service space          | 1,584sqm           |           |
|                              | Neighbourhood community centre space      | 235sqm             |           |
| West Ryde Library            | Expansion of West Ryde Library            | 1,500-2,500sqm     |           |
| Ryde City Library (expanded) | City library                              | 3,000-6,000sqm     |           |
| Brush Farm House             | Regional Community arts and culture space | 539sqm             |           |
| Shepherd's Bay               | Neighbourhood community centre space      | 148sqm             |           |
| Lion's Park                  | Neighbourhood community centre space      | 154sqm             |           |
| Old Eastwood Town Hall       | Neighbourhood community centre space      | 387sqm             |           |

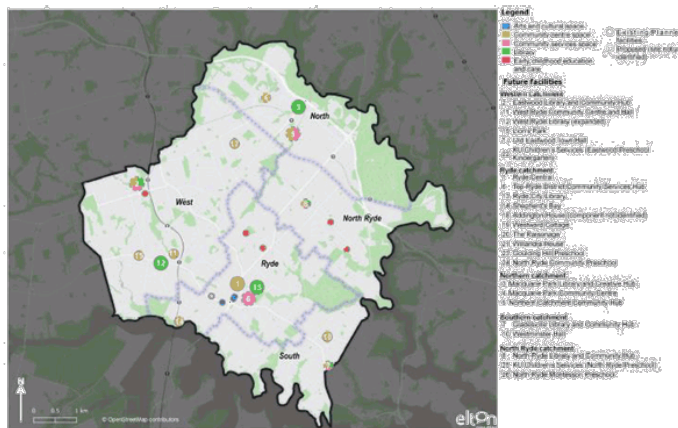
Source: SCF, p 33.

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Figure 13 illustrates the future facilities in each catchment.

Figure 13 Future facilities in SCF



Source:SCF, p 30.

The City of Ryde Resourcing Strategy 2014-2024 provides another lens from which to identify the challenges for the City regarding its library and other community and cultural assets.

The Building Assets Plan indicated that a significant proportion of facilities do not meet current standards of compliance for things such as disability access and toilets. It also found that the location and purposes are not consistently or intelligently distributed across the city. Further, it reported that the Civic Centre building has significant building problems, while the Civic Hall connected to the Civic Centre is also outdated and inadequate and does not accommodate performing arts, community meetings or rehearsal requirements adequately.<sup>43</sup>

The Library and Cultural Assets Plan reported that there are currently:<sup>44</sup>

- two modern library buildings (in Top Ryde and West Ryde)
- three older library buildings which are now struggling to meet community expectations of a modern public library (North Ryde, Gladesville and Eastwood).

<sup>43</sup> The Building Assets Plan 2014 – 2024, p 3.

<sup>44</sup> The Library and Cultural Assets Plan 2014 – 2024, pp 2-3.



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This plan identified a number of asset renewal challenges to address to increase the standard of service for the community, and the need for continual implementation of recommendations from Council's previous plans (Community Hubs Plan, Cultural Spaces and Places Plan and Libraries for Ryde - Library Services Strategic Plan).<sup>50</sup>

**4.2.3 Strategy for infrastructure provision**

Council has proposed a total investment of **\$121 million** to be funded from this contribution plan to provide a suite of new and upgraded community facilities, as listed in the works schedule in **Appendix A**.

Council has ensured that new development's share of community facility costs is broadly aligned with the targeted provision levels for community facility (including community services) and library floorspace.

The plan does not include land acquisition costs for community facilities but these are still significant costs that are borne by the broader community to deliver many of the facilities. Factoring land values into the apportionment equation for facility works where Council must acquire the land or the opportunity cost of the site applies (because it is operational and land that theoretically could be otherwise redeveloped for other purposes) results in apportioned floorspace to new development, as follows:

- 4,291 m<sup>2</sup> of community facility floorspace, which is 239 m<sup>2</sup> or 6% below the target provision level, and
- 3,336 m<sup>2</sup> of library floorspace which is 66m<sup>2</sup> or 2% above the target provision level.

Together, this equates to apportioned additional net community facility floorspace (including libraries) of 7,627 m<sup>2</sup> which is 174 m<sup>2</sup> or 2% below the targeted provision level.

In **Macquarie Park**, a significant new library facility and creative hub fit out is planned to accommodate the increased resident and worker population in this catchment.

The costs for these works are apportioned 87% to residential development in Macquarie Park and 13% to non-residential development to reflect the relative demand for facilities. Worker demand for the facilities is discounted to reflect more restricted usage of these sites (usually around working hours), compared with residents, such that a single worker's demand unit is assumed to account for 25 per cent of a resident's demand unit.

**Outside Macquarie Park**, a key priority of the infrastructure strategy is the Eastwood community hub which is recommended in the Draft SCF as a consolidated multipurpose site.<sup>51</sup> Another community hub is planned for Ryde to provide a centrally located youth services facility.

New libraries are planned for Eastwood and Gladesville (with a planned relocation), while library upgrades, to be completed in various stages, are planned for:

- Ryde
- North Ryde
- Eastwood, and
- West Ryde.

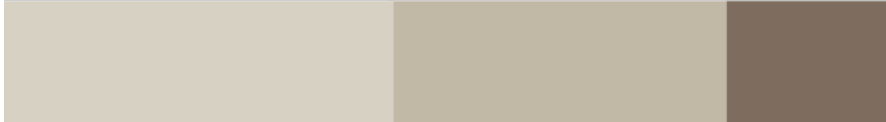
Where facilities are considered to have a localised service focus, all costs are apportioned to new development in the plan, however where demand is shared with existing residents, the apportionment of costs reflects the

<sup>50</sup> The Library and Cultural Assets Plan 2014 – 2024, p 5.

<sup>51</sup> Elton Study, p 64.

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growth population's share of final demand only. Some facilities are apportioned across both the 'Macquarie Park' and 'Outside Macquarie Park' catchments, because they will cater to citywide demand. Examples are the Eastwood and Ryde Community Hubs, and the civic administration building explained below.

**Ryde Central civic administration building**

The plan includes a share of the cost for stage two of the redevelopment of the civic administration building at Top Ryde. The building will meet administrative and community facility needs, with a civic hall, meeting rooms, other flexibly-designed community facilities and performance space. . The apportionment of 27% of the costs of the administration component of the building reflects the growth population as a share of final demand, with remaining costs to be met by other Council funding sources. The community floorspace contributes to the additional provision needs of the growth population and is apportioned fully to development in the plan (noting that the overall apportionment of additional community floorspace costs to new development in the LGA does also factor in the land value for the site).

The current building standing on the site was completed in August 1964 and served as the City of Ryde's Administration building until May 2015, after which it was vacated due to safety concerns. Prior to the building being vacated, the City of Ryde staff were spread across three office sites - Top Ryde Administration Building, Top Ryde Shopping Centre office premises above the library and office space within the depot at Meadowbank.

In 2015, Council leased office space in North Ryde and amalgamated staff into to one building, which has realised significant efficiencies in staff communications, supply logistics and customer service. Council's customer service team still has a presence in Top Ryde Shopping Centre, as the leased North Ryde office space has limited access for the public.

Hence, as Council owns the vacated Top Ryde site, which is 16,500 square metres (1.65ha), it plans to redevelop the Top Ryde site to re-establish its administrative functions there, rather than continue to lease space. It also provides an ideal opportunity to leverage the space for other community facility needs.

**Table 18** presents the proposed areas by intended function for the civic administration building.

**Table 18 Administration building function areas**

| Function   | Approx. Gross Building Area (sqm) |
|--|-----------------------------------|
| Administrative/commercial office space   | 8,211                             |
| Childcare facilities   | 2,000                             |
| Community and cultural facilities hub<br>- Includes performance space/hall with 700+ seats | 6,295                             |
| Retail   | 270                               |
| Associated Car Parking   | 9,758                             |
| <b>Total</b>   | <b>26,534</b>                     |

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Note: excludes open space/public domain space also included in the proposed works.

**Section 7.11 contribution rate calculations – Macquarie Park**

The contribution formula for community infrastructure for the 'Macquarie Park' catchment **applicable to residential development** can be expressed as follows:

$$\text{Contribution per resident (\$)} = \sum \left( \frac{\$INF}{R} \right)$$

Where:

$$\$INF = \$INF_{\text{Local}} (\$25,993,737) + \$INF_{\text{Citywide}} (\$71,994,529 \times 18,816/45,302)$$

Or the apportioned estimated cost, or if the facility has been completed, the indexed actual cost, of providing each of the community infrastructure items which are required to meet the needs of residential development in the catchment. Facilities are classified as either local or citywide facilities where citywide facilities are apportioned the catchment's share of the LGA's growth population only.

Refer to the works schedule in **Appendix A** for item costs and % apportionments for local and citywide facilities.

$$R = \text{The expected number of additional residents in the catchment over the period of the plan (18,816)}$$

The contribution formula for community infrastructure for the 'Macquarie Park' catchment **applicable to non-residential development** can be expressed as follows:

$$\text{Contribution per worker (\$)} = \sum \left( \frac{\$INF}{W} \right)$$

Where:

$$\$INF = \$INF_{\text{Local}} (\$4,006,263)$$

Or the apportioned estimated cost, or if the facility has been completed, the indexed actual cost, of providing each of the community infrastructure items (classified only as local facilities), which are required to meet the needs of non-residential development in the catchment.



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### 4.3 Transport and Traffic Facilities

#### 4.3.1 Objectives

To establish what facilities are actually needed to meet demands and fulfil the community expectations under the CSP the Council has produced the following:

- *City of Ryde – Four Year Delivery Plan 2016-2020*

The purpose of this document was to establish a forward program for capital works expenditure including roads and traffic facilities. The Delivery Plan is based on the City of Ryde being, in town planning terms, a 'brown field' development area of which much of the road network is well established. As such the growing population of the LGA creates an ever increasing demand on the City of Ryde's existing road and traffic management facilities, as the demand on car usage and other road related transport mechanisms continue to increase with the growing population.

Thus, the Delivery Program focuses on the needs to increase the carrying capacity of many the City's local roads. Increasing the carrying capacity requires works such as:

- road pavement improvements (includes upgrading of subgrade courses and wearing course)
- road widening
- drainage improvements including kerb and gutters
- upgrading of bus stops (alignment/paving/shelters/seating)
- intersection upgrades
- pedestrian crossing/interaction space upgrades

Further to the current Delivery Program, Council has developed an *Integrated Transport Strategy 2016-2031 (ITS)*. The ITS identifies solutions beyond the *Four Year Delivery Program*. Many of the identified major infrastructure upgrades in the ITS will likely be carried out at a State funding level as they are located on State Government managed roads such as Epping Road, Lane Cove Road and Victoria Road. Nevertheless, as these roads integrate with Council's local road network, parts of the major items listed in the ITS may need to be funded by Council.

It is noted that the ITS is an overarching strategic document, which generally requires further studies as 'actions' to investigate potential solutions within the transport landscape that is the City of Ryde. Hence this plan funds or part funds some of the recommended studies from the ITS, as they are likely to produce further 'actions' (resulting in new infrastructure) that could inform the next iteration of this plan.

**Macquarie Park**, as identified in the ITS and Part 4.5 of the *City of Ryde Development Control Plan 2014 (DCP)*, requires a new fine grain road, cycle and pedestrian access network to increase permeability in the business employment corridor. The Macquarie Park corridor is similar in size to the Sydney CBD but has fewer roads and route choice. The current block size and building footprint lengthens the walking time for foot trips with the precinct and increases reliance on vehicle usage for short trips.

The future character of Macquarie Park, as identified in the body of this plan and as described in the ITS and DCP, will include intensifying the Commercial Core and other functions within the Macquarie Park Corridor, including its residential areas. An effective transport network is required to service the anticipated growth.

The ITS and DCP both aim to create a permeable network of streets and pedestrian ways and to create new streets and laneways. Provision of the fine grain road network, including the acquisition of land and the

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construction of roads, will be majority funded under the bonus floor space provisions of clause 6.9 of the Ryde LEP. However, this plan includes the signalised intersection works which will not be funded through the bonus floor space scheme.

**4.3.2 Needs assessment**

Market research undertaken by BIS Shrapnel in 2015<sup>52</sup> identified how the major constraint to future development of Ryde—either at current densities or at higher densities—is around the issue of transport.

The main issue was that transport infrastructure has failed to keep pace with the speed of commercial development that has occurred within Macquarie Park.

The road network has major bottlenecks, both within Macquarie Park and on the key approaches. Congestion and (long) peak hour delays are critical issues of concern. Lane Cove Road, as the major north-south thoroughfare linking Sydney's northern (and beach) suburbs with the south of the city, generates a large volume of through-traffic and adds to congestion problems within the Centre.

Compounding this, car usage is a huge legacy issue resulting from the way in which Macquarie Park has developed and historical planning controls. A culture of entitlement around car usage and on-site parking is entrenched.

Public transport is poorly utilised and, within Macquarie Park, has a number of shortcomings. The existing rail service is inadequate in terms of frequency and capacity to meet demand from many parts of Sydney. Buses generally do not have dedicated/priority lanes for high demand corridors and there is a plethora of different operators servicing the area. Several high demand source areas for employees lack direct services.

BIS Shrapnel recognised that there needs to be a co-ordinated, holistic transport network plan. Transport for NSW and the Department of Planning & Environment undertook a multi-modal transport strategy in conjunction with the Sydney Metro Northwest. Existing transport problems will be compounded by the plan to close rail stations in the Centre for seven months from 2018 for development works associated with the Sydney Metro Northwest.

Stakeholders see the completion of the Sydney Metro Northwest in 2019 and expected upgrading of the Macquarie Park Bus Interchange as a potential circuit-breaker in respect of transport concerns. However, until these works are completed, additional development, and especially higher density commercial or mixed use development, will only add to congestion problems.

**4.3.3 Strategy for infrastructure provision**

The plan includes transport infrastructure land acquisition and works values at **\$12.3 million** in Macquarie Park and **\$32.3 million** in 'Outside Macquarie Park'.

Projects listed in the works schedule of this plan (**Appendix A**) are designed to meet future demands on roads and traffic infrastructure throughout the City of Ryde, at both district, local and state levels:

- District facilities are designed to meet the needs and be utilised by the majority of the population within the LGA. District facilities are generally located on arterial, sub arterial and collector roads that serve traffic from across the entirety of the LGA and are managed by Council.

<sup>52</sup> BIS Shrapnel, *Strategic Employment Review: Macquarie Park*, prepared for NSW Department of Planning and Environment, December 2015.

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- Local facilities include collector and local roads that generally only serve a majority of traffic derived from within a local catchment.
- State facilities include the major arterial roads managed by the RMS or significant projects based around state funded transport nodes such as buses and trains, an example being the Herring Road Transport Interchange. As Council usually helps part-fund such projects, that estimated partial funding components have been included in this plan.

In **Macquarie Park**, there are signalised intersection and signalised pedestrian crossing works which are prioritised for delivery within around 3 to 10 years (between 2022 and 2029). The costs for transport land and works are apportioned 62% to residential development in Macquarie Park and 38% to non-residential development. This reflects the relative demand for facilities from residents and workers respectively. Unlike open space and community facilities, residents and workers are considered to represent the same unit of demand for traffic infrastructure.

**Outside Macquarie Park**, a range of road improvements around the LGA are included to service the needs of the existing and growing population, with costs apportioned only 19% to the plan.

There are some transport works for which demand arises from new development (such that costs are fully apportioned to the plan) and delivery is prioritised within the first 10 years of the plan. The works are:

- Rowe Street improvements in Eastwood
- Angas Street Bridge replacement
- Constitution Road improvements
- Gladesville traffic facilities improvements surrounding the town centre.

**Section 7.11 contribution rate calculations – Macquarie Park**

The contribution formula for transport infrastructure for the ‘Macquarie Park’ catchment **applicable to residential development** can be expressed as follows:

$$\text{Contribution per resident (\$)} = \sum \left( \frac{\$INF}{R} \right)$$

Where:

$$\$INF = \$INF_{\text{Local}} (\$7,638,742)$$

Or the apportioned estimated cost, or if the facility has been completed, the indexed actual cost, of providing each of the transport infrastructure items which are required to meet the needs of residential development in the catchment. Facility costs apportioned to the ‘Macquarie Park’ catchment are only classified as local.

Refer to the works schedule in **Appendix A** for item costs and % apportionments for local and citywide facilities.

$$R = \text{The expected number of additional residents in the catchment over the period of the plan (18,816)}$$

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The contribution formula for transport infrastructure for the 'Macquarie Park' catchment **applicable to non-residential development** can be expressed as follows:

$$\text{Contribution per worker (\$)} = \sum \left( \frac{\$INF}{W} \right)$$

Where:

$$\$INF = \$INF_{\text{Local}} (\$4,709,258)$$

Or the apportioned estimated cost, or if the facility has been completed, the indexed actual cost, of providing each of the transport infrastructure items (classified only as local facilities), which are required to meet the needs of non-residential development in the catchment.

Refer to the works schedule in **Appendix A** for item costs and % apportionments for local facilities.

$$W = \text{The expected number of additional workers in the catchment over the period of the plan (11,600).}$$

**Section 7.11 contribution rate calculations – Outside Macquarie Park**

The contribution formula for transport infrastructure for the 'Outside Macquarie Park' catchment **applicable to residential development** can be expressed as follows:

$$\text{Contribution per resident (\$)} = \sum \left( \frac{\$INF}{R} \right)$$

Where:

$$\$INF = \$INF_{\text{Local}} (\$32,318,314)$$

Or the apportioned estimated cost, or if the facility has been completed, the indexed actual cost, of providing each of the transport infrastructure items which are required to meet the needs of residential development in the catchment. Facility costs apportioned to the 'Outside Macquarie Park' catchment are only classified as local.

Refer to the works schedule in **Appendix A** for item costs and % apportionments for local and citywide facilities.



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R = The expected number of additional residents in the catchment over the period of the plan (26,485)

To determine the total contribution that would apply to a proposed development, the contribution rate 'per resident' or 'per worker' needs to be multiplied by the relevant assumed occupancy rate (in the case of residential development) and by the relevant workspace ratio (in the case of non-residential development in Macquarie Park). **Table 5** provided the assumed occupancy rates and workspace ratios.

**Tables 2 and 3** showed the contributions rates per resident and per each standard dwelling type, in catchments inside and outside Macquarie Park.

**Table 4** showed the non-residential contributions rates per worker in the Macquarie Park catchment.

Contribution calculations should also account for any residential or non-residential demand credits pertaining to the existing development on the site. Refer to **Section 2.10 and Tables 5 and 6** for more details.

#### **4.4 Infrastructure staging and priorities**

The timing column in the works schedule table in **Appendix A** represents the approximate year when Council will commence the works program item.

The pooling of funds between local and district catchments ensures works are carried out and monies are spent in order of priority. Prioritising infrastructure delivery reduces Council's need to borrow funds from external sources as Council is able to use funds collected under this plan for the delivery of works in the plan in a reasonable timeframe.

Council might need to amend the priority list from time to time to meet the demands of development, as growth areas react to market forces.

The works program is reviewed regularly to account for policy review, development trends and the availability of funds. This helps to ensure the contributions income from development matches the cost of the proposed scheduled works. Should population growth slow down or increase beyond projections, then projects within the works program can be brought forward or pushed back accordingly. The timing of projects in the works schedule are therefore indicative.

#### **4.5 Plan administration**

##### **4.5.1 Objectives**

The objective is to implement and manage this plan so that the contributions remain reasonable over the life of the plan, and that the infrastructure is provided in a reasonable time.

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**4.5.2 Strategy**

This plan has been prepared to allow contributions to be levied on development so that infrastructure demands can be satisfied. The costs that Council has incurred in this regard include the commissioning of external experts to prepare the plan text and works schedules, including, but not limited to:

- infrastructure needs studies
- traffic studies
- audits of current facilities
- demographic analysis
- drafting
- legal review.

Additionally, Council is required to manage, monitor and maintain the contributions plan. The effective coordination and administration of the plan will involve many tasks, some of which include the following:

- Monitoring the receipt of contributions.
- Recommending to Council the appropriate management and expenditure of funds in accordance with the adopted works schedules.
- Monitoring and programming works identified in the works schedules.
- Determining the appropriate time for provision of public facilities having regard to the works schedule, the availability of funds, demand generated by development, the time funds have been held, expected additional funds, alternative and supplementary funding sources and maintenance implications.
- Assessing whether a credit or reassessment of the contribution may be appropriate and how that may be determined.
- Reviewing and determining the suitability of any land dedications, works in kind and material public benefits proposed by a developer, including obtaining expert advice, where necessary.
- Software development, maintenance and upgrades in administering the plan and associated contributions.
- Preparing and making available the accounting information as required by the EP&A Regulation.
- Providing advice to applicants and the general public regarding the operation of the plan.
- Commissioning of consultant studies and advice in relation to the efficacy of the development and demand assumptions of the contributions plan, including the need for legal support, when necessary.

**4.5.3 Plan administration contribution rates calculation**

Costs included in this plan for management and administration are determined based on the IPART benchmark<sup>49</sup> of an allowance equivalent to 1.5% of the cost of capital works that are to be met by development approved under this plan.

The contribution formula for plan preparation and administration for residential development in both the 'Macquarie Park' and 'Outside Macquarie Park' catchments can be expressed as follows:

<sup>49</sup> Independent Pricing and Regulatory Tribunal of New South Wales (2014), *Local Infrastructure Benchmark Costs*, page 63

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$$\text{Contribution per resident (\$)} = \sum \left( \frac{1.5\% + \$INF}{R} \right)$$

Where:

**\$INF** = the total estimated capital works costs apportioned to residential development in the catchment to meet the development needs of the City of Ryde LGA.

(Refer to the works schedule in **Appendix A** for item costs and % apportionments for capital works facilities.)

**R** = The total number of new residents in the catchment to 2036.

The contribution formula for plan preparation and administration for non-residential development in the 'Macquarie Park' catchment can be expressed as follows:

$$\text{Contribution per worker (\$)} = \sum \left( \frac{1.5\% + \$INF}{W} \right)$$

Where:

**\$INF** = the total estimated capital works costs apportioned to the non-residential development in the catchment to meet the development needs of the City of Ryde LGA.

(Refer to the works schedule in **Appendix A** for item costs and % apportionments for capital works facilities.)

**W** = The total number of new workers in the catchment to 2036.

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**5. How and when will contributions be imposed on developments?**

**5.1 Monetary contributions**

This plan authorises the Council or an accredited certifier, when determining an application for development or an application for a CDC, and subject to other provisions of this plan, to impose a condition requiring a contribution under section 7.11 of the EP&A Act on that approval for:

the provision, extension or augmentation of local infrastructure to be provided by Council; and  
the recoupment of the previous costs incurred by Council in providing existing local infrastructure.

Accredited certifiers should also refer to **Section 5.6** of this plan as to their obligations in assessing and determining applications.

**5.2 Land contributions**

This plan authorises the consent authority, other than an accredited certifier<sup>24</sup>, when granting consent to an application to carry out development to which this plan applies, to impose a condition under section 7.11(1) of the EP&A Act requiring the dedication of land free of cost to Council for the provision, extension or augmentation of local infrastructure to be provided by Council.

Wherever land required under this plan is situated within a development site, the consent authority will generally require the developer of that land to dedicate the land required under this plan free of cost.

**5.3 Cap on monetary section 7.11 contributions for residential development**

On 21 August 2012 the Minister for Planning issued a Direction to Council that caps section 94 (as section 7.11 was then known) contributions for residential development, including in the City of Ryde LGA.

The Direction requires that:

*A council (or planning panel) must not grant development consent ... subject to a condition under section 94 (1) or (3) of the Environmental Planning and Assessment Act 1979 requiring the payment of a monetary contribution that:*

*(a) in the case of a development consent that authorises one or more dwellings, exceeds \$20,000 for each dwelling authorised by the consent; or*

*(b) in the case of a development consent that authorises subdivision into residential lots, exceeds \$20,000 for each residential lot authorised to be created by the development consent.*

Consistent with the Direction, consent authorities (including accredited certifiers) shall not issue a development application (DA) consent or a CDC that requires the applicant to pay a total monetary contribution amount that exceeds \$20,000 for each dwelling or lot.

<sup>24</sup> Note: the EP&A Act does not allow an accredited certifier other than a Council to impose a condition requiring the dedication of land free of cost.

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**5.4 Latest rates to be used**

The section 7.11 contribution imposed on a development will reflect the latest, indexed contributions rates authorised by this plan.

The monetary section 7.11 contribution rates shown in **Tables 2, 3 and 4** reflect the contribution rates at the date that this plan commenced. These rates will be regularly adjusted for inflation (see **Sections 7.3 and 7.4**).

Applicants and accredited certifiers should inquire at the Council for information on the latest contribution rates.

**5.5 Variation to section 7.11 contributions authorised by this plan**

The consent authority, other than a private accredited certifier, may, after considering a written application, reduce the section 7.11 contribution otherwise calculated in accordance with the provisions of this plan.

A developer's request for variation to a contribution calculated in accordance with this plan must be supported by written justification included with the development application setting out the following, as relevant:

- the grounds on which the variation to the plan contribution is reasonable in the circumstances
- details and calculations showing that application of the plan's contribution rates results in an unreasonable contribution amount
- calculations showing that an alternative amount fairly reflects the net increase in demand for the infrastructure included in this plan.

The consent authority will not consider requests for reductions based solely on any perceived broader community benefit of the development.

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**5.6 Obligations of accredited certifiers**

**5.6.1 Complying development certificates**

This plan requires that, in relation to an application made to an accredited certifier for a CDC:

- the accredited certifier must, if a CDC is issued, impose a condition requiring a monetary contribution, if such a contribution is authorised by this plan
- the amount of the monetary contribution that the accredited certifier must so impose is the amount determined in accordance with this section
- the terms of the condition be in accordance with this section.

**5.6.2 Procedure for determining a section 7.11 contribution amount**

The procedure for an accredited certifier to determine the amount of the section 7.11 monetary contribution for complying development is as follows:

1. If, and only if specified in writing in the application for a CDC, the applicant has requested a credit under section 7.11(6) of the EP&A Act such as that envisaged in **Section 2.9** of this plan, or an exemption or part or the whole of the development under **Section 2.6** of this plan, the accredited certifier must:
  - (a) make a request in writing to the Council for the Council's advice on whether the request is granted, or the extent to which it is granted; and
  - (b) in calculating the monetary contribution, comply with the Council's written advice or if no such advice has been received prior to the granting of the CDC refuse the applicant's request.
2. Determine the unadjusted contributions in accordance with the rates included in **Tables 2, 3 or 4** of this plan taking into account any exempted development specified in **Section 2.6** and any advice issued by the Council under paragraph 1(b) above.
3. Adjust the calculated contribution in accordance with **Section 7.3** to reflect the indexed cost of the provision of infrastructure.
4. Subtract any infrastructure demand credit advised by the Council under paragraph 1(b) for any assumed local infrastructure demand relating to existing development.

**5.6.3 Terms of a section 7.11 condition**

The terms of the condition requiring a section 7.11 contribution are as follows:

Contribution

*The developer must make a monetary contribution to Ryde City Council in the amount of \$[insert amount] for the purposes of the local infrastructure identified in the Council's Section 7.11 Development Contributions Plan 2016 to 2036.*

[strike out any of the following infrastructure categories are not applicable]

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|   |  |  |  |
|---|--|--|--|
|   |  |  |  |
| <p><i>Roads and traffic</i> \$ [insert amount]</p> <p><i>Open space &amp; recreation</i> \$ [insert amount]</p> <p><i>Community facilities</i> \$ [insert amount]</p> <p><i>Plan preparation and administration</i> \$ [insert amount]</p> <p><b>Total</b> <b>\$[insert amount]</b></p> <p><u>Indexation</u></p> <p><i>The monetary contribution must be indexed between the date of this certificate and the date of payment in accordance with the following formula:</i></p> $\frac{\$C_c \times CPI_p}{CPI_c}$ <p><i>Where:</i></p> <p><i>\$C<sub>c</sub> is the contribution amount shown in this certificate expressed in dollars</i></p> <p><i>CPI<sub>p</sub> is the Consumer Price Index (All Groups Index) for Sydney as published by the Australian Statistician at the time of the payment of the contribution</i></p> <p><i>CPI<sub>c</sub> is the Consumer Price Index (All Groups Index) for Sydney as published by the Australian Statistician which applied at the time of the issue of this certificate</i></p> <p><i>Note: The contribution payable will not be less than the contribution specified in this certificate.</i></p> <p><u>Time for payment</u></p> <p><i>The contribution must be paid prior to any work authorised by this complying development certificate commences, as required by section 136L of the Environmental Planning and Assessment Regulation 2000.</i></p> <p><i>Deferred payments of contributions will not be accepted.</i></p> <p><u>Works-in-kind agreement</u></p> <p><i>This condition does not need to be complied with to the extent specified in any planning agreement of works-in-kind agreement entered into between the developer and the Council.</i></p> <p><b>5.6.4 Construction certificates</b></p> <p><i>It is the responsibility of an accredited certifier issuing a construction certificate for building work or subdivision work to ensure that each condition requiring the payment of a monetary contribution before work is carried out has been complied with in accordance with the CDC or development consent.</i></p> |  |  |  |

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The accredited certifier must ensure that the applicant provides a receipt (or receipts) confirming that contributions have been fully paid and copies of such receipts must be included with copies of the certified plans provided to the Council in accordance with clause 142(2) of the EP&A Regulation. Failure to follow this procedure may render such a certificate invalid and expose the certifier to legal action.

The only exceptions to the requirement are where a work in kind, material public benefit, or arrangement has been agreed by the Council. In such cases the Council will issue a letter confirming that an alternative payment method has been agreed with the applicant.



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**6. How and when can a contribution requirement be settled?**

**6.1 Timing of payments**

A monetary contribution required to be paid by a condition imposed on the development consent in accordance with this plan is to be paid at the time specified in the condition.

Generally, the condition will provide for payment as follows:

- For development where no further approvals are required – before the development consent is issued.
- For development involving subdivision – the contribution must be paid prior to the release of the subdivision certificate (line plan).
- For development not involving subdivision, but where a construction certificate is required, the contribution must be paid prior to the release of the construction certificate for any works authorising construction above the floor level of the ground floor.
- For works authorised under a CDC, the contributions are to be paid prior to any work authorised by the certificate commences, as required by clause 136L of the EP&A Regulation.

At the time of payment, it will be necessary for monetary contribution amounts to be updated in accordance with the relevant indexes (see **Section 7.3**).

**6.2 Deferred or periodic payments**

Council will not accept the deferred or periodic payment of a monetary contribution or levy imposed under this plan.

**6.3 Can the contribution be settled by dedicating land or undertake works?**

A person may make an offer to the Council to carry out works or provide another kind of material public benefit or dedicate land, in part or full satisfaction of a monetary contribution required by a condition of consent imposed under this plan.

If a developer wishes to deliver infrastructure that is included in this plan on the Council's behalf, then the developer can approach this either one of two ways:

- The developer may offer to enter into a planning agreement to undertake works, make monetary contributions, dedicate land, or provide some other material public benefit. Planning agreements are the most appropriate mechanism for offers made prior to the issue of a development consent for the development.
- If the developer has already received a development consent containing a condition requiring a monetary contribution, the developer may offer to undertake works-in-kind through a works-in-kind agreement or offer to dedicate land through a land dedication arrangement.

The decision to accept settlement of a contribution by way of works-in-kind or the dedication of land is at the sole discretion of Council.

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**ATTACHMENT 2**

**6.3.1 Offers and agreements generally**

Any offer for works-in-kind or other material public benefit shall be made in writing to the Council and shall be made prior to the commencement of any works proposed as part of that offer. Retrospective works-in-kind agreements will not be accepted.

Works-in-kind or the dedication of land may be accepted by the Council under the following circumstances:

- Council will generally only accept offers of works or land that are items included in the schedule of local infrastructure in this plan (i.e. items included in **Appendix A**), and
- Council determines that the works-in-kind are, or the land to be dedicated is, appropriate and meets a broad community need.

In assessing the request, Council will consider the following:

- The design of the facilities, and whether the design will result in facilities that are fit for purpose.
- The proposed works or land dedication will not constrain the future provision of facilities identified in the works schedule, or conflict with what Council has prioritised in this plan.

Plans and cost estimates of the proposed works or land dedication are to be prepared by suitably qualified professionals and submitted by the applicant.

Should an offer of works-in-kind or land dedication be accepted, Council will negotiate with the applicant, as relevant, the following:

- an acceptable standard for workmanship and materials
- frequency of progress works inspections
- the program for completion of the works or the dedication of the land
- an appropriate defects liability period.

**6.3.2 Offset of monetary contributions**

The value of any agreed works-in-kind can be applied as an offset against monetary contributions or levies required to be paid under any section 7.11 or 7.12 contributions condition of consent issued in respect of development on land within the City of Ryde LGA.

Offsets will only be granted where the works that are proposed to be provided are works items (or components of works items) included in the schedule of Local Infrastructure in this plan (refer **Appendix A**).

The value of the monetary contributions offset shall equal the value attributed to the works item(s) in this plan taking into account the impact of indexation.

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**7. Other administration matters**

**7.1 Relationship of this plan to other contributions plans**

This development contributions plan repeals the *City of Ryde Section 94 Development Contributions Plan 2007 Interim Update (2014)* from the date it takes effect (1 July 2020).

Funds held under the contributions plan to be repealed will be distributed to projects via the adopted Delivery Programs as resolved by Council on an annual basis.

This plan does not affect development consents applying to land in the City of Ryde LGA containing conditions requiring contributions or levies under the above repealed plan. Contributions imposed on developments, but not yet paid under the repealed plan, when paid and held by Council will be distributed to projects via the adopted Delivery Programs as resolved by Council on an annual basis.

**7.2 Savings and transitional arrangements**

This plan applies to a DA that was submitted but not yet determined on the date on which this plan took effect.

This plan also applies to a CDC issued on or after the date on which this plan took effect.

**7.3 Adjustment of contribution rates to address the effects of inflation**

To ensure that the value of contributions is not eroded over time by inflationary pressures, land value increases, the capital costs of administration of the plan or through changes in the costs of studies used to support the plan, Council will adjust the contributions rates.

This plan adopts the following index as published by the Australian Bureau of Statistics (ABS):

- Consumer Price Index, Tables 1 and 2 CPI All Groups, Index Numbers and Percentage Changes – Sydney (Sydney CPI)

In accordance with clause 32(3)(b) of the EPA Regulation, Council will, without re-exhibiting the plan, review and update the rates set out in this plan on a quarterly basis in accordance with the following formula:

$$\$C_A + \frac{\$C_A (I_C - I_B)}{I_B}$$

Where:

$\$C_A$  is the contribution rate for each particular line item in the works program at the time of adoption of the plan (*base date to insert*) expressed in dollars;

$I_C$  is the relevant Sydney CPI at the time of the review of the contribution rate based on the latest quarterly CPI available.

$I_B$  is the relevant Sydney CPI at the time of the adoption of this plan.

Note: In the event of a negative CPI movement from one quarter to the next, the contribution rates will remain the same as the previous quarter.

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**7.4 How are contribution amounts adjusted at the time of payment?**

The contributions stated in a consent are calculated on the basis of the Section 7.11 contribution rates determined in accordance with this plan. If the contributions are not paid within the quarter in which consent is granted, the contribution must be indexed between the date of consent and the date of payment in accordance with the following formula:

$$\$C_c + \frac{\$C_c(I_B - I_C)}{I_C}$$

Where:

$\$C_c$  is the contribution amount in the consent expressed in dollars;

$I_B$  is the relevant Sydney CPI at the time of contribution payment.

$I_C$  is the relevant Sydney CPI at the time of the issue of the consent.

Note: In the event of a negative CPI movement from one quarter to the next, the contribution rates will remain the same as the previous quarter.

The current contribution rates are published by Council and are available from Council's offices.

For Council's latest contributions rates please refer to <https://www.ryde.nsw.gov.au/Business-and-Development/Development-Contribution-Plans> on Council's website or contact Council's Developer Contributions Coordinator on (02) 9952 8222.

**7.5 Pooling of contributions funds**

This plan expressly authorises monetary s7.11 contributions paid for different purposes to be pooled and applied (progressively or otherwise) for those purposes. The priorities for the expenditure of levies are shown in the works schedule at **Appendix A**. Council reserves the right to reprioritise the order of projects and allocate the pooling of funds from year to year in setting its forward operational and capital works programs, as the location and timing of actual development may differ from that predicted, over the life of the plan.

**7.6 Accountability and access to information**

In accordance with the EP&A Act and EP&A Regulation a contributions register will be maintained by Council and may be inspected upon request.

The register will be maintained at regular intervals and will include the following:

- Particulars sufficient to identify each development consent for which contributions have been sought
- Nature and extent of the contribution required by the relevant condition of consent
- Name of the contributions plan under which the condition of consent was imposed
- Date the contribution was received, for what purpose and the amount.

Separate accounting records will be maintained for each contribution type in this plan and published every year in Council's financial accounts. They will contain details concerning contributions received and expended,

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including interest for each service or amenity to be provided. The records are held at Council's administration office and may be inspected upon request.

**7.7 Definitions used in this plan**

Words and phrases used in this plan generally have the same meaning as the terms defined in the Ryde Local Environmental Plan 2014, the EP&A Act and EP&A Regulation, and as provided for below.

**ABS** means the Australian Bureau of Statistics.

**Bedroom** means any enclosed habitable room within a dwelling that is capable of being used for sleeping purposes, including any study or similar utility room.

**Note:** Council may use discretion to determine whether a particular room is to be regarded as a bedroom for the purposes of this definition by having regard to the nature of the design and/or layout of the room and its situation in the building.

**Catchment** means a geographic or other defined area to which a contributions plan applies.

**Council** means Ryde City Council.

**EP&A Act** means the Environmental Planning and Assessment Act 1979 (NSW).

**EP&A Regulation** means the Environmental Planning and Assessment Regulation 2000 (NSW).

**Home based business** means home-based childcare, home occupation, home occupation (sex services), home business or home industry, each as defined in the RLEP.

**IPART** means the NSW Independent Pricing and Regulatory Tribunal.

**LGA** means Local Government Area.

**Local infrastructure** means public infrastructure, facilities, amenities and services serving a local or district level need.

**Material public benefit** does not include the payment of a monetary contributions or the dedication of land free of cost.

**Nexus** means the relationship between expected types of development in the area and the demand for additional public facilities to meet that demand.

**Planning agreement** means a voluntary planning agreement referred to in s7.4 of the EP&A Act.

**RLEP** means Ryde Local Environmental Plan 2014

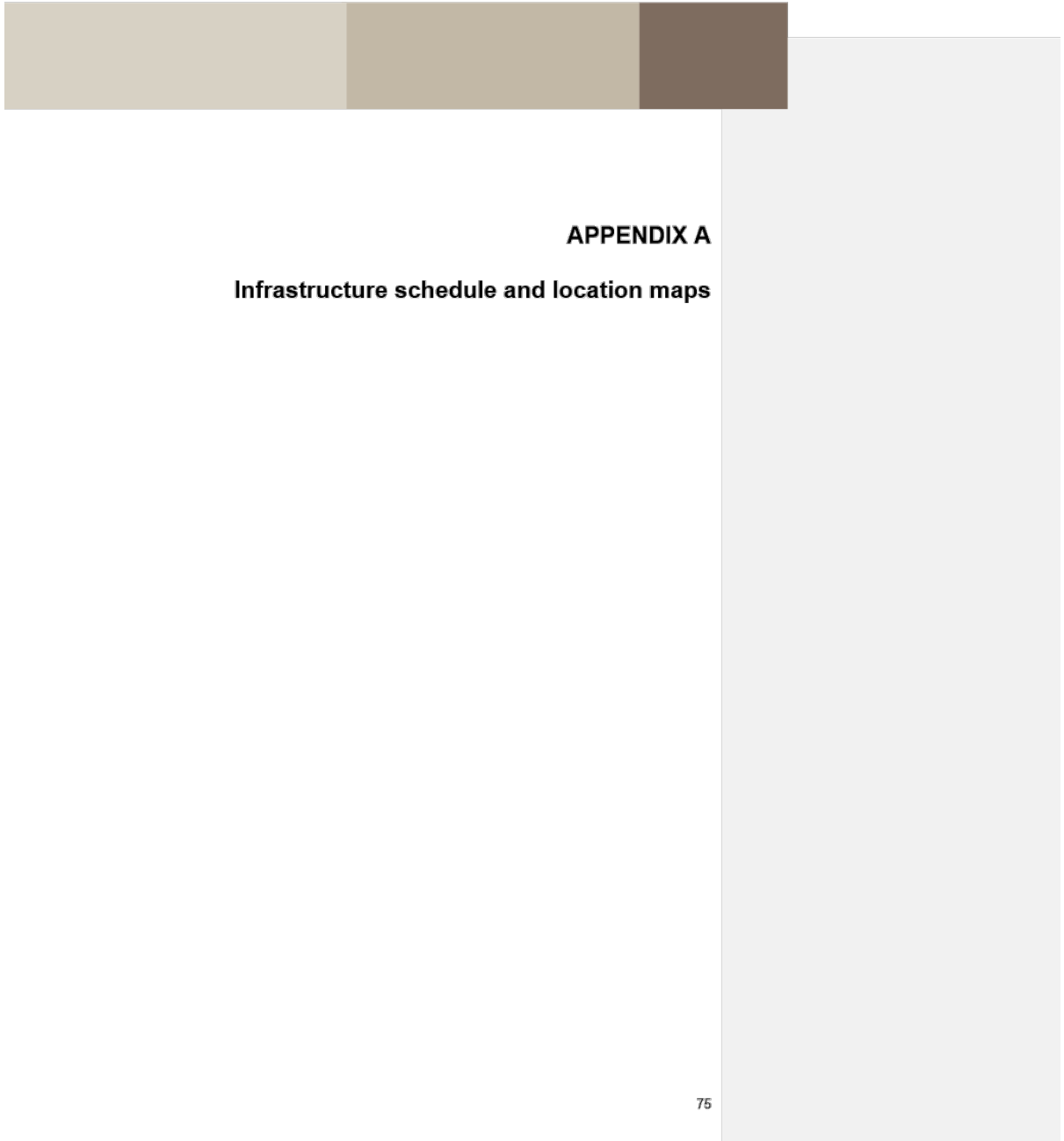
**Seniors housing** has the same meaning as stated in State Environmental Planning Policy (Housing for Seniors or People with a Disability) 2004.

**Social housing provider** has the same meaning as stated in State Environmental Planning Policy (Housing for Seniors or People with a Disability) 2004.

**Works-in-kind** means the construction or provision of the whole or part of a local infrastructure item that is identified in a works schedule in a contributions plan.

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| Delivery timing (approx. year)  | Projects  | Suburb                     | Contribution catchment | Item cost   | Interest for life of loans | App't factor residential | Residential \$7.11 amount | Macquarie Park commercial \$7.11 amount | Total \$7.11 amount | Cost to council or other funding sources |
|---------------------------------|---|----------------------------|------------------------|-------------|----------------------------|--------------------------|---------------------------|---|---------------------|--|
| <b>Open space embellishment</b> |   |                            |                        |             |                            |                          |                           |   |                     |  |
| 2019                            | Masterplan of Denistone East Bowling Club and Kings Park  | Denistone                  | City Wide              | \$50,000    | -                          | 27%                      | \$13,555                  | -                                       | \$13,555            | \$36,445                                 |
| 2020, 2021 & 2024               | Park and Open Space Tree Planting Program   | City Wide                  | City Wide              | \$171,000   | -                          | 27%                      | \$46,357                  | -                                       | \$46,357            | \$124,643                                |
| 2020                            | ANZAC Park - District upgrade - Relocate playground away from road and upgrade to District level.                         | West Ryde                  | Outside MP             | \$380,000   | -                          | 100%                     | \$380,000                 | -                                       | \$380,000           | -  |
| 2020                            | Central Park - Embellishment - Macquarie Park of approx. 1.5ha  | Macquarie Park             | Macquarie Park         | \$8,000,000 | -                          | 87%                      | \$1,732,916               | \$267,084                               | \$2,000,000         | \$6,000,000                              |
| 2020                            | Dunbar Park - Surface upgrade   | Marsfield                  | Outside MP             | \$245,000   | -                          | 100%                     | \$245,000                 | -                                       | \$245,000           | -  |
| 2020                            | Glades Bay Park - Local Upgrade - Install seating next to equipment, access path to playground and provide landscape play | Gladesville-Tennyson Point | Outside MP             | \$95,000    | -                          | 19%                      | \$18,003                  | -                                       | \$18,003            | \$76,997                                 |
| 2020                            | Integrated Open Space Plan  | City Wide                  | City Wide              | \$100,000   | -                          | 100%                     | \$100,000                 | -                                       | \$100,000           | -  |
| 2020                            | Kathleen Reserve - Local upgrade - Install new equipment, landscaping and seating   | North Ryde                 | Outside MP             | \$95,000    | -                          | 19%                      | \$18,003                  | -                                       | \$18,003            | \$76,997                                 |
| 2020                            | Kings Park Masterplan - Completion - Amenities Building etc.  | Denistone                  | Outside MP             | \$1,800,000 | -                          | 19%                      | \$341,104                 | -                                       | \$341,104           | \$1,458,896                              |
| 2020                            | Kotara Park - Neighbourhood upgrade - Move playground to more appropriate location  | Marsfield                  | Outside MP             | \$200,000   | -                          | 19%                      | \$37,900                  | -                                       | \$37,900            | \$162,100                                |

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| Delivery timing (approx. year) | Projects  | Suburb         | Contribution catchment | Item cost   | Interest for life of loans | App't factor residential | Residential \$7.11 amount | Macquarie Park commercial \$7.11 amount | Total \$7.11 amount | Cost to council or other funding sources |
|--------------------------------|---|----------------|------------------------|-------------|----------------------------|--------------------------|---------------------------|---|---------------------|--|
|                                | within the park and incorporate facilities for young people   |                |                        |             |                            |                          |                           |   |                     |  |
| 2020                           | Meadowbank Park - Floodlighting - Field 4 Upgrade to training standard - Year 1   | Meadowbank     | City Wide              | \$25,000    | -                          | 100%                     | \$25,000                  | -                                       | \$25,000            | -  |
| 2020                           | Meadowbank Park Constitution Road - Regional Upgrade - New Playground (regional Level) with landscape and nature play to be provided in accordance with Masterplan  | Meadowbank     | City Wide              | \$160,000   | -                          | 100%                     | \$160,000                 | -                                       | \$160,000           | -  |
| 2020                           | Putney Park Masterplan - Construction of southern amenities building in the south of Putney Park.   | Putney         | Outside MP             | \$410,000   | -                          | 19%                      | \$77,696                  | -                                       | \$77,696            | \$332,304                                |
| 2020                           | Smalls Road School Synthetic Playfield  | Ryde           | City Wide              | \$2,500,000 | -                          | 100%                     | \$2,500,000               | -                                       | \$2,500,000         | -  |
| 2020                           | Stewart Park - Local Upgrade - Landscape surrounding area within vicinity of playground to incorporate landscape play. Install educational signage regarding local plant communities in partnership with local bushcare groups. | Marsfield      | Outside MP             | \$120,000   | -                          | 19%                      | \$22,740                  | -                                       | \$22,740            | \$97,260                                 |
| 2020                           | Tuckwell Park - Floodlighting Installation  | Macquarie Park | Macquarie Park         | \$150,000   | -                          | 87%                      | \$129,969                 | \$20,031                                | \$150,000           | -  |
| 2020                           | Tuckwell Park - Sportsfield surface upgrades  | Macquarie Park | Macquarie Park         | \$420,000   | -                          | 87%                      | \$363,912                 | \$56,088                                | \$420,000           | -  |



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| Delivery timing (approx. year) | Projects  | Suburb                     | Contribution catchment | Item cost   | Interest for life of loans | App't factor residential | Residential s7.11 amount | Macquarie Park commercial s7.11 amount | Total s7.11 amount | Cost to council or other funding sources |
|--------------------------------|---|----------------------------|------------------------|-------------|----------------------------|--------------------------|--------------------------|--|--------------------|--|
| 2020                           | Update open space site masterplans and plans of management; Westminster Park PoM, ELS Hall Park PoM, Land Categorisation mapping review, Natural Areas GPoM | City Wide                  | City Wide              | \$200,000   | -                          | 27%                      | \$54,219                 | -                                      | \$54,219           | \$145,781                                |
| 2020                           | Westminster Park – Masterplan Detailed Design   | Gladesville-Tennyson Point | Outside MP             | \$150,000   | -                          | 100%                     | \$150,000                | -                                      | \$150,000          | -  |
| 2020                           | Ryde Riverwalk between Glades Bay and Bill Mitchell Park  | Gladesville-Tennyson Point | Outside MP             | \$2,000,000 | -                          | 100%                     | \$2,000,000              | -                                      | \$2,000,000        | -  |
| 2021 & 2022                    | Blenheim Park Masterplan - Design and construction of <del>Blenheim</del> Blenheim Park Master Plan   | North Ryde                 | Outside MP             | \$4,282,000 | -                          | 100%                     | \$4,282,000              | -                                      | \$4,282,000        | -  |
| 2021 & 2022                    | Gannan Park - New Amenities building  | Ryde (Field of Mars)       | Outside MP             | \$2,040,000 | -                          | 100%                     | \$2,040,000              | -                                      | \$2,040,000        | -  |
| 2021-2024                      | Street Tree Planting Program (annual)   | City Wide                  | City Wide              | \$510,000   | -                          | 27%                      | \$138,257                | -                                      | \$138,257          | \$371,743                                |
| 2021                           | ELS Hall Park - Field 3 - Surface upgrade   | Marsfield                  | City Wide              | \$320,000   | -                          | 100%                     | \$320,000                | -                                      | \$320,000          | -  |
| 2021                           | Fontenoy Park - Construction of irrigation and drainage systems   | Macquarie Park             | Macquarie Park         | \$190,000   | -                          | 87%                      | \$164,627                | \$25,373                               | \$190,000          | -  |
| 2021                           | Gannan Park - Floodlighting Forward Planning  | Ryde (Field of Mars)       | Outside MP             | \$50,000    | -                          | 100%                     | \$50,000                 | -                                      | \$50,000           | -  |
| 2021                           | Gannan Park Masterplan - Phase 1 - Stage 1  | Ryde (Field of Mars)       | Outside MP             | \$100,000   | -                          | 19%                      | \$18,950                 | -                                      | \$18,950           | \$81,050                                 |

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| Delivery timing (approx. year) | Projects  | Suburb            | Contribution catchment | Item cost   | Interest for life of loans | App't factor residential | Residential \$7.11 amount | Macquarie Park commercial \$7.11 amount | Total \$7.11 amount | Cost to council or other funding sources |
|--------------------------------|---|-------------------|------------------------|-------------|----------------------------|--------------------------|---------------------------|---|---------------------|--|
| 2021                           | Marjorie Park - Local Upgrade - New Playground to be sited within park. New siting to be determined by detailed site assessment.  | Eastwood          | Outside MP             | \$100,000   | -                          | 19%                      | \$18,950                  | -                                       | \$18,950            | \$81,050                                 |
| 2021                           | Meadowbank Park - Floodlighting - Field 4 Upgrade to training standard - Year 2   | Meadowbank        | City Wide              | \$250,000   | -                          | 100%                     | \$250,000                 | -                                       | \$250,000           | -  |
| 2021                           | Meadowbank Park <del>Constitution</del> Constitution Road- Regional Upgrade - New Playground (regional Level) with landscape and nature play to be provided in accordance with Masterplan                     | Meadowbank        | City Wide              | \$1,700,000 | -                          | 100%                     | \$1,700,000               | -                                       | \$1,700,000         | -  |
| 2021                           | North Ryde Park - Upgrade to the playing surface, fencing and irrigation  | North Ryde        | Outside MP             | \$270,000   | -                          | 19%                      | \$51,166                  | -                                       | \$51,166            | \$218,834                                |
| 2021                           | Park Signage Expansion  | City Wide         | Outside MP             | \$300,000   | -                          | 19%                      | \$56,851                  | -                                       | \$56,851            | \$243,149                                |
| 2021                           | Santa Rosa Park - Major District upgrade - Relocate playground away from road further within park. Include play equipment, picnic shelters, seating, shading and amenity to reflect the district role. Year 1 | Ryde (Santa Rosa) | City Wide              | \$60,000    | -                          | 100%                     | \$60,000                  | -                                       | \$60,000            | -  |
| 2021                           | Update open space site masterplans and Plans of Management; Field of Mars PoM, Putney Park PoM, Magdala Park masterplan   | City Wide         | City Wide              | \$200,000   | -                          | 27%                      | \$54,219                  | -                                       | \$54,219            | \$145,781                                |

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| Delivery timing (approx. year) | Projects   | Suburb                     | Contribution catchment | Item cost   | Interest for life of loans | App't factor residential | Residential \$7.11 amount | Macquarie Park commercial \$7.11 amount | Total \$7.11 amount | Cost to council or other funding sources |
|--------------------------------|--|----------------------------|------------------------|-------------|----------------------------|--------------------------|---------------------------|---|---------------------|--|
| 2021                           | Westminster Park – Masterplan Delivery   | Gladesville-Tennyson Point | Outside MP             | \$2,350,000 | -                          | 100%                     | \$2,350,000               | -                                       | \$2,350,000         | -  |
| 2022 & 2023                    | Park and Open Space Tree Planting Program  | City Wide                  | City Wide              | \$117,000   | -                          | 100%                     | \$117,000                 | -                                       | \$117,000           | -  |
| 2022                           | Christie Park - Synthetic Sports Surfaces - Stage 2 six futsal/5-aside pitches with a car park extension   | Macquarie Park             | Macquarie Park         | \$5,000,000 | -                          | 87%                      | \$4,332,290               | \$667,710                               | \$5,000,000         | -  |
| 2022                           | Gannan Park - Surface upgrade  | Ryde (Field of Mars)       | Outside MP             | \$330,000   | -                          | 100%                     | \$330,000                 | -                                       | \$330,000           | -  |
| 2022                           | Gannan Park - Floodlighting Installation   | Ryde (Field of Mars)       | Outside MP             | \$310,000   | -                          | 100%                     | \$310,000                 | -                                       | \$310,000           | -  |
| 2022                           | Gannan Park Masterplan - Phase 1 - Stage 2   | Ryde (Field of Mars)       | Outside MP             | \$2,090,000 | -                          | 100%                     | \$2,090,000               | -                                       | \$2,090,000         | -  |
| 2022                           | Magdala Park - District upgrade - Provide New District Level Playground subject to detailed site assessment  | North Ryde                 | Outside MP             | \$70,000    | -                          | 100%                     | \$70,000                  | -                                       | \$70,000            | -  |
| 2022                           | Meadowbank LH Waud Forward Planning Floodlighting  | Meadowbank                 | City Wide              | \$60,000    | -                          | 100%                     | \$60,000                  | -                                       | \$60,000            | -  |
| 2022                           | Meadowbank Park - Synthetic Sports Surfaces Expansion  | Meadowbank                 | City Wide              | \$150,000   | -                          | 100%                     | \$150,000                 | -                                       | \$150,000           | -  |
| 2022                           | Olympic Park - Neighbourhood Upgrade - Redevelop playground (due to high usage of play facilities and location on site of Ryde Aquatic Centre). Opportunity to upgrade facilities in park, such as picnic shelters and BBQs. | Gladesville-Tennyson Point | City Wide              | \$210,000   | -                          | 100%                     | \$210,000                 | -                                       | \$210,000           | -  |

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| Delivery timing (approx. year) | Projects  | Suburb            | Contribution catchment | Item cost   | Interest for life of loans | App't factor residential | Residential \$7.11 amount | Macquarie Park commercial \$7.11 amount | Total \$7.11 amount | Cost to council or other funding sources |
|--------------------------------|---|-------------------|------------------------|-------------|----------------------------|--------------------------|---------------------------|---|---------------------|--|
| 2022                           | Santa Rosa Park - Major District Upgrade - Relocate playground away from road further within park. Include play equipment, picnic shelters, seating, shading and amenity to reflect the district role. Year 2 | Ryde (Santa Rosa) | Outside MP             | \$600,000   | -                          | 100%                     | \$600,000                 | -                                       | \$600,000           | -  |
| 2022                           | Update open space site masterplans - ANZAC Park masterplan  | City Wide         | City Wide              | \$80,000    | -                          | 27%                      | \$21,687                  | -                                       | \$21,687            | \$58,313                                 |
| 2023                           | ELS Hall Park - Masterplan stage 1  | Marsfield         | City Wide              | \$4,000,000 | -                          | 100%                     | \$4,000,000               | -                                       | \$4,000,000         | -  |
| 2023                           | ELS Hall Park - Masterplan stage 3  | Marsfield         | City Wide              | \$3,113,000 | -                          | 100%                     | \$3,113,000               | -                                       | \$3,113,000         | -  |
| 2023                           | Magdala Park - District upgrade - Provide New District Level Playground subject to detailed site assessment   | North Ryde        | Outside MP             | \$600,000   | -                          | 100%                     | \$600,000                 | -                                       | \$600,000           | -  |
| 2023                           | Magdala Park - Field 1 - Surface upgrade  | North Ryde        | Outside MP             | \$170,000   | -                          | 100%                     | \$170,000                 | -                                       | \$170,000           | -  |
| 2023                           | Meadowbank Park - Floodlighting Field LH Waud construction  | Meadowbank        | City Wide              | \$170,000   | -                          | 100%                     | \$170,000                 | -                                       | \$170,000           | -  |
| 2023                           | Meadowbank Park - Synthetic Sports Surfaces Expansion and ancillary works   | Meadowbank        | City Wide              | \$3,565,000 | -                          | 100%                     | \$3,565,000               | -                                       | \$3,565,000         | -  |
| 2023                           | Meadowbank Park Masterplan - Stage 1  | Meadowbank        | City Wide              | \$7,820,000 | -                          | 100%                     | \$7,820,000               | -                                       | \$7,820,000         | -  |
| 2023                           | Miriam Park - Local Upgrade - New Swings and playground including landscape play and provide formal access pathway  | West Ryde         | Outside MP             | \$99,999    | -                          | 19%                      | \$18,950                  | -                                       | \$18,950            | \$81,049                                 |

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| Delivery timing (approx. year) | Projects   | Suburb                     | Contribution catchment | Item cost   | Interest for life of loans | App't factor residential | Residential \$7.11 amount | Macquarie Park commercial \$7.11 amount | Total \$7.11 amount | Cost to council or other funding sources |
|--------------------------------|--|----------------------------|------------------------|-------------|----------------------------|--------------------------|---------------------------|---|---------------------|--|
| 2023                           | North Ryde Park - Amenities upgrade  | North Ryde                 | Outside MP             | \$150,000   | -                          | 19%                      | \$28,425                  | -                                       | \$28,425            | \$121,575                                |
| 2023                           | Open Space Recreation Facilities Design Guidelines   | City Wide                  | City Wide              | \$75,000    | -                          | 100%                     | \$75,000                  | -                                       | \$75,000            | -  |
| 2023                           | Parry Park - Local upgrade - Install access path to playground and landscaping to provide landscape play | Ryde (South)               | Outside MP             | \$100,000   | -                          | 19%                      | \$18,950                  | -                                       | \$18,950            | \$81,050                                 |
| 2023                           | Quandong Reserve, Cottonwood Reserve and Wiiga Park shared user path upgrade                             | Macquarie Park             | Macquarie Park         | \$6,310,000 | -                          | 87%                      | \$5,467,349               | \$842,651                               | \$6,310,000         | -  |
| 2023                           | Tennyson Park - Neighbourhood upgrade - Install seating, shade and integration of landscape play         | Meadowbank                 | Outside MP             | \$250,000   | -                          | 19%                      | \$47,376                  | -                                       | \$47,376            | \$202,624                                |
| 2023                           | Undertake an Indoor Recreation Facility Feasibility Study  | City Wide                  | City Wide              | \$100,000   | -                          | 100%                     | \$100,000                 | -                                       | \$100,000           | -  |
| 2023                           | Undertake City Wide Recreation Demand Study  | City Wide                  | City Wide              | \$100,000   | -                          | 100%                     | \$100,000                 | -                                       | \$100,000           | -  |
| 2023                           | Update open space site masterplans - Eastwood Park masterplan + PoM                                      | City Wide                  | City Wide              | \$90,000    | -                          | 27%                      | \$24,398                  | -                                       | \$24,398            | \$65,602                                 |
| 2023                           | Westminster Park - Amenities upgrade   | Gladesville-Tennyson Point | Outside MP             | \$340,000   | -                          | 100%                     | \$340,000                 | -                                       | \$340,000           | -  |
| 2024                           | ANZAC Park Masterplan - Phase 1  | West Ryde                  | Outside MP             | \$2,000,000 | -                          | 100%                     | \$2,000,000               | -                                       | \$2,000,000         | -  |
| 2024                           | Bremner Park - Amenities upgrade   | Gladesville-Tennyson Point | Outside MP             | \$450,000   | -                          | 19%                      | \$85,276                  | -                                       | \$85,276            | \$364,724                                |
| 2024                           | Brush Farm Park - Neighbourhood upgrade - relocate and redesign new playground to                        | Eastwood                   | Outside MP             | \$200,000   | -                          | 19%                      | \$37,900                  | -                                       | \$37,900            | \$162,100                                |

**ITEM 5 (continued)**

**ATTACHMENT 2**

| Delivery timing (approx. year) | Projects  | Suburb                     | Contribution catchment | Item cost    | Interest for life of loans | App't factor residential | Residential \$7.11 amount | Macquarie Park commercial \$7.11 amount | Total \$7.11 amount | Cost to council or other funding sources |
|--------------------------------|---|----------------------------|------------------------|--------------|----------------------------|--------------------------|---------------------------|---|---------------------|--|
|                                | support community facilities onsite.  |                            |                        |              |                            |                          |                           |   |                     |  |
| 2024                           | Byron Park - Neighbourhood upgrade - provision of new play equipment, landscaping and edging; and shade facilities  | Ryde (Field of Mars)       | Outside MP             | \$200,000    | -                          | 19%                      | \$37,900                  | -                                       | \$37,900            | \$162,100                                |
| 2024                           | Denistone Park - Neighbourhood upgrade - Install access path to playground, provision of landscape play and shade trees, installation of picnic facilities  | Denistone                  | Outside MP             | \$200,000    | -                          | 19%                      | \$37,900                  | -                                       | \$37,900            | \$162,100                                |
| 2024                           | Eastwood Park - Lower Field - Surface upgrade   | Eastwood                   | Outside MP             | \$125,000    | -                          | 100%                     | \$125,000                 | -                                       | \$125,000           | -  |
| 2024                           | Monash Park - Grandstand Renewal and Expansion of Amenities   | Gladesville-Tennyson Point | Outside MP             | \$1,200,000  | -                          | 19%                      | \$227,402                 | -                                       | \$227,402           | \$972,598                                |
| 2024                           | Pindari Park - Neighbourhood upgrade - Provide new neighbourhood playground with integrated landscape for nature play.  | North Ryde                 | Outside MP             | \$200,000    | -                          | 19%                      | \$37,900                  | -                                       | \$37,900            | \$162,100                                |
| 2024                           | Ryde Aquatic Leisure Centre - Construction of a multi-deck car park on the current site of the tennis courts at Olympic Park, with relocation of the tennis courts to the roof top of the new facility. | Gladesville-Tennyson Point | City Wide              | \$11,000,000 | -                          | 100%                     | \$11,000,000              | -                                       | \$11,000,000        | -  |
| 2024                           | Ryde Park - Field 1 - Surface upgrade   | Ryde                       | Outside MP             | \$250,000    | -                          | 100%                     | \$250,000                 | -                                       | \$250,000           | -  |

**ITEM 5 (continued)**

**ATTACHMENT 2**

| Delivery timing (approx. year) | Projects  | Suburb                     | Contribution catchment | Item cost   | Interest for life of loans | App't factor residential | Residential \$7.11 amount | Macquarie Park commercial \$7.11 amount | Total \$7.11 amount | Cost to council or other funding sources |
|--------------------------------|---|----------------------------|------------------------|-------------|----------------------------|--------------------------|---------------------------|---|---------------------|--|
| 2024                           | Ryde Park - Upper Amenities upgrade   | Ryde                       | Outside MP             | \$375,000   | -                          | 19%                      | \$71,063                  | -                                       | \$71,063            | \$303,937                                |
| 2024                           | Update open space plans site masterplan - Morrison Bay Park   | City Wide                  | Outside MP             | \$90,000    | -                          | 19%                      | \$17,055                  | -                                       | \$17,055            | \$72,945                                 |
| 2025                           | Brush Farm Park - Construction of new irrigation and drainage infrastructure  | Eastwood                   | Outside MP             | \$275,000   | -                          | 19%                      | \$52,113                  | -                                       | \$52,113            | \$222,887                                |
| 2025                           | Brush Farm Park - Netball Surface upgrade (4 courts)  | Eastwood                   | Outside MP             | \$475,000   | -                          | 19%                      | \$90,013                  | -                                       | \$90,013            | \$384,987                                |
| 2025                           | CALD and Seniors Recreation Study   | City Wide                  | City Wide              | \$200,000   | -                          | 27%                      | \$54,219                  | -                                       | \$54,219            | \$145,781                                |
| 2025                           | Dunbar Park - Amenities upgrade   | Marsfield                  | Outside MP             | \$390,000   | -                          | 19%                      | \$73,906                  | -                                       | \$73,906            | \$316,094                                |
| 2025                           | Eastwood Park - Floodlighting - Lower Field upgrade to training standard  | Eastwood                   | Outside MP             | \$125,000   | -                          | 100%                     | \$125,000                 | -                                       | \$125,000           | -  |
| 2025                           | Fontenoy Park Masterplan - Completion   | Macquarie Park             | Macquarie Park         | \$500,000   | -                          | 87%                      | \$433,229                 | \$66,771                                | \$500,000           | -  |
| 2025                           | Marsfield Park, Darvall Park and Waterloo Masterplan Delivery   | Marsfield                  | Outside MP             | \$1,500,000 | -                          | 19%                      | \$284,253                 | -                                       | \$284,253           | \$1,215,747                              |
| 2025                           | Peel Park - Amenities Expansion   | Gladesville-Tennyson Point | Outside MP             | \$550,000   | -                          | 19%                      | \$104,226                 | -                                       | \$104,226           | \$445,774                                |
| 2025                           | Pioneer Park - Masterplan delivery  | Marsfield                  | City Wide              | \$1,500,000 | -                          | 100%                     | \$1,500,000               | -                                       | \$1,500,000         | -  |
| 2025                           | Provision of seniors' leisure needs - Embellishment of City Wide parks with additional seating, pathways and exercise equipment | City Wide                  | City Wide              | \$200,000   | -                          | 100%                     | \$200,000                 | -                                       | \$200,000           | -  |

**ITEM 5 (continued)**

**ATTACHMENT 2**

| Delivery timing (approx. year) | Projects  | Suburb                     | Contribution catchment | Item cost   | Interest for life of loans | App't factor residential | Residential \$7.11 amount | Macquarie Park commercial \$7.11 amount | Total \$7.11 amount | Cost to council or other funding sources |
|--------------------------------|---|----------------------------|------------------------|-------------|----------------------------|--------------------------|---------------------------|---|---------------------|--|
| 2025                           | Ryde Park - Field 3 - construction of new infrastructure                              | Ryde                       | Outside MP             | \$175,000   | -                          | 19%                      | \$33,163                  | -                                       | \$33,163            | \$141,837                                |
| 2025                           | Santa Rosa Park - Floodlighting Forward Planning                                      | Ryde (Santa Rosa)          | Outside MP             | \$50,000    | -                          | 100%                     | \$50,000                  | -                                       | \$50,000            | -  |
| 2025                           | Shrimptons Creek Corridor Masterplan  | Ryde (Santa Rosa)          | Outside MP             | \$4,500,000 | -                          | 100%                     | \$4,500,000               | -                                       | \$4,500,000         | -  |
| 2025                           | Tyagarah Park - Construction of Irrigation infrastructure                             | Putney                     | Outside MP             | \$60,000    | -                          | 19%                      | \$11,370                  | -                                       | \$11,370            | \$48,630                                 |
| 2025                           | Update open space site masterplan - Field of Mars                                     | City Wide                  | Outside MP             | \$150,000   | -                          | 19%                      | \$28,425                  | -                                       | \$28,425            | \$121,575                                |
| 2025                           | Update open space site masterplans - Dunbar and Pioneer Park                          | City Wide                  | City Wide              | \$100,000   | -                          | 27%                      | \$27,109                  | -                                       | \$27,109            | \$72,891                                 |
| 2025                           | Waterloo Park - Amenities upgrade   | Marsfield                  | Outside MP             | \$325,000   | -                          | 100%                     | \$325,000                 | -                                       | \$325,000           | -  |
| 2026                           | Blamey Park - Local upgrade - Install landscape play and an access path to playground | North Ryde                 | Outside MP             | \$90,000    | -                          | 19%                      | \$17,055                  | -                                       | \$17,055            | \$72,945                                 |
| 2026                           | Eastwood Park Masterplan - Phase 1  | Eastwood                   | Outside MP             | \$4,000,000 | -                          | 100%                     | \$4,000,000               | -                                       | \$4,000,000         | -  |
| 2026                           | Eastwood Park Southern Playground - Local upgrade - New larger playground             | Eastwood                   | Outside MP             | \$90,000    | -                          | 100%                     | \$90,000                  | -                                       | \$90,000            | -  |
| 2026                           | ELS Hall Park - Masterplan stage 2  | Marsfield                  | City Wide              | \$6,583,000 | -                          | 100%                     | \$6,583,000               | -                                       | \$6,583,000         | -  |
| 2026                           | Marsfield Park - Field 1 & 2 - Surface renewal  | Marsfield                  | City Wide              | \$450,000   | -                          | 100%                     | \$450,000                 | -                                       | \$450,000           | -  |
| 2026                           | Peel Park Masterplan  | Gladesville-Tennyson Point | Outside MP             | \$500,000   | -                          | 19%                      | \$94,751                  | -                                       | \$94,751            | \$405,249                                |
| 2026                           | Putney Park (North) - Regional upgrade  | Putney                     | Outside MP             | \$1,500,000 | -                          | 19%                      | \$284,253                 | -                                       | \$284,253           | \$1,215,747                              |



**ITEM 5 (continued)**

**ATTACHMENT 2**

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|--------------------------------|--|-------------------|------------------------|-------------|----------------------------|--------------------------|---------------------------|---|---------------------|--|
| 2026                           | Putney Park Masterplan   | Putney            | Outside MP             | \$3,000,000 | -                          | 19%                      | \$568,506                 | -                                       | \$568,506           | \$2,431,494                              |
| 2026                           | Ryde Park Masterplan   | Ryde              | Outside MP             | \$3,000,000 | -                          | 100%                     | \$3,000,000               | -                                       | \$3,000,000         | -  |
| 2026                           | Santa Rosa Park - Floodlighting Installation   | Ryde (Santa Rosa) | Outside MP             | \$150,000   | -                          | 100%                     | \$150,000                 | -                                       | \$150,000           | -  |
| 2026                           | Update open space site masterplan - Yamble reserve; Monash Park and Westminster Park   | City Wide         | Outside MP             | \$150,000   | -                          | 19%                      | \$28,425                  | -                                       | \$28,425            | \$121,575                                |
| 2026                           | Waterloo Park - Surface Renewal  | Marsfield         | Outside MP             | \$200,000   | -                          | 100%                     | \$200,000                 | -                                       | \$200,000           | -  |
| 2027                           | Dunbar Park - Masterplan delivery  | Marsfield         | Outside MP             | \$1,000,000 | -                          | 19%                      | \$189,502                 | -                                       | \$189,502           | \$810,498                                |
| 2027                           | Eastwood Park Northern Playground - District upgrade - Provision of new teenage play equipment   | Eastwood          | Outside MP             | \$600,000   | -                          | 100%                     | \$600,000                 | -                                       | \$600,000           | -  |
| 2027                           | ELS Hall Park - Masterplan delivery - Youth Space and Car park   | Marsfield         | City Wide              | \$3,500,000 | -                          | 100%                     | \$3,500,000               | -                                       | \$3,500,000         | -  |
| 2027                           | Fontenoy Park - Floodlighting Forward Planning   | Macquarie Park    | Macquarie Park         | \$50,000    | -                          | 87%                      | \$43,323                  | \$6,677                                 | \$50,000            | -  |
| 2027                           | Meadowbank Park Andrew Street - Neighbourhood upgrade - Major upgrade - New Playground with landscape and nature play to be provided in accordance with Masterplan | Meadowbank        | City Wide              | \$200,000   | -                          | 100%                     | \$200,000                 | -                                       | \$200,000           | -  |
| 2027                           | Morrison Bay Park - Neighbourhood upgrades - Install landscaping to provide landscape play, seating and a path to the  | Putney            | Outside MP             | \$200,000   | -                          | 19%                      | \$37,900                  | -                                       | \$37,900            | \$162,100                                |

**ITEM 5 (continued)**

**ATTACHMENT 2**

| Delivery timing (approx. year) | Projects   | Suburb                     | Contribution catchment | Item cost    | Interest for life of loans | App't factor residential | Residential \$7.11 amount | Macquarie Park commercial \$7.11 amount | Total \$7.11 amount | Cost to council or other funding sources |
|--------------------------------|--|----------------------------|------------------------|--------------|----------------------------|--------------------------|---------------------------|---|---------------------|--|
|                                | playground from the road. Install equipment for young people.  |                            |                        |              |                            |                          |                           |   |                     |  |
| 2027                           | Update open space site masterplan - Putney Park; Bill Mitchell Park and Banjo Paterson Park  | City Wide                  | Outside MP             | \$150,000    | -                          | 19%                      | \$28,425                  | -                                       | \$28,425            | \$121,575                                |
| 2028                           | Brush Farm Park Masterplan - Phase 1   | Eastwood                   | Outside MP             | \$2,000,000  | -                          | 19%                      | \$379,004                 | -                                       | \$379,004           | \$1,620,996                              |
| 2028                           | Meadowbank Park - Field LH Waud Amenities Upgrade  | Meadowbank                 | City Wide              | \$2,375,000  | -                          | 100%                     | \$2,375,000               | -                                       | \$2,375,000         | -  |
| 2028                           | Morrison Bay Masterplan  | Putney                     | Outside MP             | \$3,000,000  | -                          | 19%                      | \$568,506                 | -                                       | \$568,506           | \$2,431,494                              |
| 2028                           | Tuckwell Park - Amenities Upgrade  | Macquarie Park             | Macquarie Park         | \$325,000    | -                          | 87%                      | \$281,599                 | \$43,401                                | \$325,000           | -  |
| 2029                           | North Ryde Common Masterplan - Phase 1   | North Ryde                 | Outside MP             | \$500,000    | -                          | 19%                      | \$94,751                  | -                                       | \$94,751            | \$405,249                                |
| 2030                           | Banjo Patterson Reserve Masterplan   | Gladesville-Tennyson Point | Outside MP             | \$1,500,000  | -                          | 19%                      | \$284,253                 | -                                       | \$284,253           | \$1,215,747                              |
| 2030                           | Christie Park - Synthetic Sports Surfaces - Stage 3 includes suspended slab with 3rd synthetic football field on top of car parking and a fitness facility/gym | Macquarie Park             | Macquarie Park         | \$12,943,000 | -                          | 87%                      | \$11,214,565              | \$1,728,435                             | \$12,943,000        | -  |
| 2030                           | Field of Mars Masterplan   | Ryde (Field of Mars)       | Outside MP             | \$2,000,000  | -                          | 19%                      | \$379,004                 | -                                       | \$379,004           | \$1,620,996                              |
| 2032                           | Ryde Aquatic Leisure Centre - Stages 2, 3 and 4  | Gladesville-Tennyson Point | City Wide              | \$45,000,000 | -                          | 100%                     | \$45,000,000              | -                                       | \$45,000,000        | -  |
| 2035                           | Multipurpose Indoor Recreation, Community and Youth Hub Centre   | Macquarie Park             | Macquarie Park         | \$40,000,000 | -                          | 87%                      | \$34,658,316              | \$5,341,684                             | \$40,000,000        | -  |

**ITEM 5 (continued)**

**ATTACHMENT 2**

| Delivery timing (approx. year)           | Projects   | Suburb      | Contribution catchment | Item cost            | Interest for life of loans | App't factor residential | Residential \$7.11 amount | Macquarie Park commercial \$7.11 amount | Total \$7.11 amount  | Cost to council or other funding sources |
|--|--|-------------|------------------------|----------------------|----------------------------|--------------------------|---------------------------|---|----------------------|--|
| 2036                                     | ELS Hall Park - Masterplan delivery - Indoor Centre                      | Marsfield   | City Wide              | \$13,500,000         | -                          | 100%                     | \$13,500,000              | -                                       | \$13,500,000         | -  |
| 2036                                     | Meadowbank Park - additional works to be costed                          | Meadowbank  | City Wide              | \$8,500,000          | -                          | 100%                     | \$8,500,000               | -                                       | \$8,500,000          | -  |
| <b>Subtotal open space embellishment</b> |  |             |                        | <b>\$250,483,999</b> |                            |                          | <b>\$213,040,383</b>      | <b>\$9,065,905</b>                      | <b>\$222,106,288</b> | <b>\$28,377,711</b>                      |
| <b>Community facility works</b>          |  |             |                        |                      |                            |                          |                           |   |                      |  |
| 2021-2039                                | Community Facilities various minor upgrades (annual works)               | City Wide   | Outside MP             | \$15,000,000         | -                          | 19%                      | \$2,842,531               | -                                       | \$2,842,531          | \$12,157,469                             |
| 2022                                     | Customer Services Technologies   | City Wide   | Outside MP             | \$195,000            | -                          | 19%                      | \$36,953                  | -                                       | \$36,953             | \$158,047                                |
| 2029                                     | Eastwood District Library - new facility                                 | Eastwood    | Outside MP             | \$10,500,000         | -                          | 19%                      | \$1,989,772               | -                                       | \$1,989,772          | \$8,510,228                              |
| 2029                                     | Eastwood Multi-purpose Community Centre & Hub, Plaza and Detention Basin | Eastwood    | City Wide              | \$31,500,000         | -                          | 19%                      | \$5,969,315               | -                                       | \$5,969,315          | \$25,530,685                             |
| 2035                                     | Gladesville Community Centre   | Gladesville | Outside MP             | \$8,125,000          | -                          | 19%                      | \$1,539,704               | -                                       | \$1,539,704          | \$6,585,296                              |
| 2023                                     | Gladesville Library - new facility                                       | Gladesville | Outside MP             | \$3,000,000          | -                          | 19%                      | \$568,506                 | -                                       | \$568,506            | \$2,431,494                              |
| 2024                                     | Library - Eastwood - total upgrade                                       | Eastwood    | Outside MP             | \$807,000            | -                          | 19%                      | \$152,928                 | -                                       | \$152,928            | \$654,072                                |
| 2021                                     | Library - Eastwood access improvements                                   | Eastwood    | Outside MP             | \$39,000             | -                          | 19%                      | \$7,391                   | -                                       | \$7,391              | \$31,609                                 |
| 2021 & 2033                              | Library - Eastwood upgrades inc. new roof                                | Eastwood    | Outside MP             | \$414,000            | -                          | 19%                      | \$78,454                  | -                                       | \$78,454             | \$335,546                                |
| 2033                                     | Library - Gladesville minor upgrade                                      | Gladesville | Outside MP             | \$125,000            | -                          | 19%                      | \$23,688                  | -                                       | \$23,688             | \$101,312                                |
| 2026                                     | Library - North Ryde upgrades  | North Ryde  | Outside MP             | \$1,040,000          | -                          | 19%                      | \$197,082                 | -                                       | \$197,082            | \$842,918                                |
| 2021, 2024, 2027, 2031 & 2035            | Library - Ryde upgrades  | Ryde        | City Wide              | \$6,274,250          | -                          | 27%                      | \$1,700,902               | -                                       | \$1,700,902          | \$4,573,348                              |

**ITEM 5 (continued)**

**ATTACHMENT 2**

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|---|---|----------------|------------------------|----------------------|----------------------------|--------------------------|---------------------------|---|----------------------|--|
| 2020  | Library - West Ryde access improvements   | West Ryde      | Outside MP             | \$20,000             | -                          | 19%                      | \$3,790                   | -                                       | \$3,790              | \$16,210                                 |
| 2023  | Library - West Ryde activity feature  | West Ryde      | Outside MP             | \$57,000             | -                          | 19%                      | \$10,802                  | -                                       | \$10,802             | \$46,198                                 |
| 2021, 2025, 2030 & 2036                     | Library West Ryde upgrades  | West Ryde      | Outside MP             | \$3,025,000          | -                          | 19%                      | \$1,100,067               | -                                       | \$1,100,067          | \$1,924,933                              |
| 2020  | Library - West Ryde, Ryde @ Eastwood CCTV upgrade                                   | West Ryde      | Outside MP             | \$85,000             | -                          | 19%                      | \$16,108                  | -                                       | \$16,108             | \$68,892                                 |
| 2021  | Library Public Multimedia Lab   | City Wide      | City Wide              | \$50,000             | -                          | 27%                      | \$13,555                  | -                                       | \$13,555             | \$36,445                                 |
| 2023  | Library Public PC Renewal   | City Wide      | City Wide              | \$90,000             | -                          | 100%                     | \$90,000                  | -                                       | \$90,000             | \$0                                      |
| 2022  | Library general upgrades for safety   | City Wide      | Outside MP             | \$40,000             | -                          | 19%                      | \$7,580                   | -                                       | \$7,580              | \$32,420                                 |
| 2030  | Macquarie Centre Library and Creative Hub fitout                                    | Macquarie Park | Macquarie Park         | \$30,000,000         | -                          | 87%                      | \$25,993,737              | \$4,006,263                             | \$30,000,000         | \$0                                      |
| 2032  | North Ryde Community Centre & Hub   | North Ryde     | Outside MP             | \$10,250,000         | -                          | 100%                     | \$10,250,000              | -                                       | \$10,250,000         | \$0                                      |
| 2023  | Nth Ryde Preschool upgrade  | Nth Ryde       | Outside MP             | \$1,160,000          | -                          | 19%                      | \$219,822                 | -                                       | \$219,822            | \$940,178                                |
| 2021  | Ryde Central - Administration Building (Components for Council Occupation)          | Ryde           | City Wide              | \$87,428,835         | \$13,680,219               | 27%                      | \$27,409,908              | -                                       | \$27,409,908         | \$73,699,146                             |
| 2021  | Ryde Central - Regional Community Facilities  | Ryde           | City Wide              | \$31,009,838         | \$4,852,190                | 100%                     | \$35,862,024              | -                                       | \$35,862,024         | \$0                                      |
| 2031  | Top Ryde Community Services Hub   | Top Ryde       | City Wide              | \$3,500,000          | -                          | 27%                      | \$948,824                 | -                                       | \$948,824            | \$2,551,176                              |
| <b>Subtotal community facilities works</b>  |   |                |                        | <b>\$125,296,250</b> | <b>\$18,532,409</b>        |                          | <b>\$117,033,444</b>      | <b>\$4,006,263</b>                      | <b>\$121,039,707</b> | <b>\$141,227,621</b>                     |
| <b>Transport and traffic facility works</b> |   |                |                        |                      |                            |                          |                           |   |                      |  |
| 2022  | Traffic Signals - Intersection Waterloo Road, Eden Park Drive and Thomas Holt Drive | Macquarie Park | Macquarie Park         | \$2,957,000          | -                          | 62%                      | \$1,829,265               | \$1,127,735                             | \$2,957,000          | -  |

**ITEM 5 (continued)**

**ATTACHMENT 2**

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|--------------------------------|---|----------------|------------------------|--------------|----------------------------|--------------------------|---------------------------|---|---------------------|--|
| 2023                           | Herring Road Traffic capacity study (Abuklea Rd to Epping Road)   | Marsfield      | Outside MP             | \$40,000     | -                          | 19%                      | \$7,580                   | -                                       | \$7,580             | \$32,420                                 |
| 2024                           | Gladesville Traffic Facilities Improvements surrounding Town Centre   | Gladesville    | Outside MP             | \$5,000,000  | -                          | 100%                     | \$5,000,000               | -                                       | \$5,000,000         | -  |
| 2024                           | Traffic Signals - Intersection Waterloo Road and Khartoum Road  | Macquarie Park | Macquarie Park         | \$2,705,000  | -                          | 62%                      | \$1,673,372               | \$1,031,628                             | \$2,705,000         | -  |
| 2024                           | Traffic Signals - Intersection Waterloo Road, Wicks Road and New Road into Lachlan's Line                     | Macquarie Park | Macquarie Park         | \$1,977,000  | -                          | 62%                      | \$1,223,015               | \$753,985                               | \$1,977,000         | -  |
| 2024                           | Traffic Signals - Intersection Waterloo Road and Byfield Street   | Macquarie Park | Macquarie Park         | \$2,709,000  | -                          | 62%                      | \$1,675,846               | \$1,033,154                             | \$2,709,000         | -  |
| 2025                           | Intersection improvements (roundabout) Blenheim Road & Cox's Road   | North Ryde     | Outside MP             | \$400,000    | -                          | 19%                      | \$75,801                  | -                                       | \$75,801            | \$324,199                                |
| 2025                           | Constitution Road and Bowden Street Intersection Signalisation  | Meadowbank     | Outside MP             | \$7,000,000  | -                          | 100%                     | \$7,000,000               | -                                       | \$7,000,000         | -  |
| 2025                           | Eastwood Carpark West-design & construction   | Eastwood       | Outside MP             | \$40,000,000 | \$8,305,697                | 19%                      | \$9,178,082               | -                                       | \$9,178,082         | \$32,400,000                             |
| 2026                           | Brush Park, Eastwood Pedestrian Footpath and Road Edge parking improvements (Rutledge Street to Marsden Road) | Eastwood       | Outside MP             | \$300,000    | -                          | 19%                      | \$56,851                  | -                                       | \$56,851            | \$243,149                                |
| 2026                           | Rowe Street (The Avenue (Eastwood) - Shaftsbury Road) <a href="#">Road Improvements</a>                       | Eastwood       | Outside MP             | \$1,000,000  | -                          | 100%                     | \$1,000,000               | -                                       | \$1,000,000         | -  |
| 2030                           | Angas Street Bridge Replacement   | Meadowbank     | Outside MP             | \$10,000,000 | -                          | 100%                     | \$10,000,000              | -                                       | \$10,000,000        | -  |

**ITEM 5 (continued)**

**ATTACHMENT 2**



| Delivery timing (approx. year)                        | Projects   | Suburb         | Contribution catchment | Item cost           | Interest for life of loans | App't factor residential | Residential s7.11 amount | Macquarie Park commercial s7.11 amount | Total s7.11 amount   | Cost to council or other funding sources |
|---|--|----------------|------------------------|---------------------|----------------------------|--------------------------|--------------------------|--|----------------------|--|
| 2025  | Pedestrian Signals - Waterloo Road, Central Park | Macquarie Park | Macquarie Park         | \$1,000,000         | -                          | 62%                      | \$618,622                | \$381,378                              | \$1,000,000          | -  |
| 2029  | Pedestrian Signals - Waterloo Road, Central Park | Macquarie Park | Macquarie Park         | \$1,000,000         | -                          | 62%                      | \$618,622                | \$381,378                              | \$1,000,000          | -  |
| <b>Subtotal transport and traffic facility works</b>  |  |                |                        | <b>\$76,088,000</b> | <b>\$8,305,697</b>         |                          | <b>\$39,957,056</b>      | <b>\$4,709,258</b>                     | <b>\$44,666,314</b>  | <b>\$32,999,768</b>                      |
| <b>Plan administration @ 1.5% of works value</b>      |  |                |                        |                     |                            |                          |                          |  | <b>\$5,817,185</b>   |  |
| <b>Total local infrastructure funded by this plan</b> |  |                |                        |                     |                            |                          |                          |  | <b>\$393,629,494</b> |  |