

**ATTACHMENTS: AGENDA NO. 11/22
COUNCIL MEETING**

Meeting Date: Tuesday 23 August 2022
Location: Council Chambers, Level 1A, 1 Pope Street, Ryde and Online
Time: 6.00pm

ATTACHMENTS FOR COUNCIL MEETING

Item

**3 JUNE QUARTERLY REVIEW REPORT (UNAUDITED) INCLUDING
2021/22 CARRYOVERS - FOUR YEAR DELIVERY PLAN 2021-2025
AND 2021/2022 OPERATIONAL PLAN**

Attachment 1 Quarterly Review Report 4th Quarter April - June
2022



CITY OF RYDE

Quarterly Council Review

June 2022

Review Report April – June 2022

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Review Report April – June 2022

General Manager's Overview

This June 2022 Quarterly Review provides an overview of the delivery of City of Ryde's 2021/22 Operational Plan. As the last quarter of the Four-Year Delivery Plan 2021 – 2025 it completes the commitment of that plan.

Firstly, I would like to acknowledge and thank George Dedes who resigned from Council in May after almost 23 years outstanding service to the City of Ryde including five years as General Manager. George achieved a tremendous amount during this period, including helping to guide Council through the instability of the amalgamation process, turning the new heart of Ryde into a reality and working with the leadership team and Councillors to steer Council through one of its great challenges in maintaining service delivery whilst responding to the COVID-19 pandemic.

This quarter period has been delivered against an increasing resurgence of the impact of Covid-19, ongoing wet weather and supply chain issues which have resulted in many of our projects and programs experiencing delays. Through the efforts of staff, some times were made up with accelerated work programs, reduced scopes for others and a number of projects were carried over into the 2022-23 Operational Plan.

There are currently 114 projects and ongoing capital programs listed in Council's 2021-22 Operational Plan. By 30 June, 41 of these projects had been delivered and a further 58 remained on track to complete their planned scope of work over the life of the project, or within adjusted timeframes. As detailed within the report some projects have been deferred or cancelled as a result of the above impacts.

Notwithstanding these impacts, Council continued to maintain its high level of service delivery for the community. This was recognised with Council receiving multiple industry awards, ranging from our strategic work delivered with the Integrated Transport Strategy receiving a national industry award for transport planning, the Annual Report being awarded the best in Public Sector Communications Award, and our staff culture recognised for the inaugural all-staff conference with a Local Government Professionals Excellence Award. Also, for the second time, Council was recognised by the Australian Business Awards as an Employer of Choice.

During this period the 2022-26 Delivery Program and 2022-23 Operational Plan were developed, placed on public exhibition, and adopted by Council at its June 2022 meeting. These documents demonstrate the ongoing commitment to key work by our staff and the focus with our Council on continuing our recovery and building the smart and resilient City our community desires.

I would encourage you to read the Annual Report when it is prepared in November. This report will detail the excellent performance of Council delivering for the community over the 2021-22 financial year.

Wayne Rylands

Acting General Manager

Review Report April – June 2022

Financial Management Summary Report for the Period Ended – June 2022

Key Outcome Areas (\$'000)	Approved Changes 2021/22					Approved Budget 2021-22	Proposed changes	Projected Year-end result 2021-22	Unaudited YTD Actual 2021-22
	Original Budget 2021-22	Carryover budget 2021-22	September Review	December Review	March Review				
Income from Continuing Operations									
Rates and annual charges	102,242	-	50	-	222	102,513	-	102,513	103,463
User charges and fees	18,977	-	(5,155)	(1,050)	(54)	12,719	-	12,719	13,623
Interest and investment revenue	2,486	-	(200)	-	650	2,936	-	2,936	3,424
Other revenues	12,792	-	(3,463)	(50)	108	9,386	-	9,386	21,633
Grants & contributions provided for operating purposes	6,040	238	(1,769)	471	105	5,085	-	5,085	7,974
Grants & contributions provided for capital purposes	10,936	3,949	8,328	2,161	(880)	24,495	-	24,495	18,397
Net gain from the disposal of assets	100	-	-	-	-	100	-	100	-
TOTAL INCOME FROM CONTINUING OPERATIONS	153,573	4,187	(2,209)	1,532	150	157,234	-	157,234	168,513
Expenses from Continuing Operations									
Employee benefits and on-costs	57,398	-	(1,508)	(113)	(785)	54,991	-	54,991	53,440
Borrowing costs	168	-	-	-	-	168	-	168	163
Materials and contracts	50,675	1,762	84	(528)	104	52,097	-	52,097	43,715
Depreciation and amortisation	21,762	-	-	-	3,400	25,162	-	25,162	25,822
Other expenses	6,297	-	1,068	83	37	7,485	-	7,485	7,307
Net loss from the disposal of assets	-	-				-	-	-	3,488
TOTAL EXPENSES FROM CONTINUING OPERATIONS	136,300	1,762	(356)	(559)	2,756	139,903	-	139,903	133,935
NET OPERATING RESULT	17,274	2,425	(1,853)	2,091	(2,606)	17,331	-	17,331	34,578
Capital Expenditure and Repayments to Liability									
Capital Expenditure	97,109	59,363	2,989	65,947	(3,386)	90,922	310	91,232	63,404
Loan Repayment	332	-	-	-	-	332	-	332	332
Lease Payment	2,885	-	-	-	-	2,885	-	2,885	2,807
TOTAL CAPITAL EXPENDITURE AND REPAYMENTS TO LIABILITY	100,326	59,363	(2,989)	(65,947)	3,386	94,138	310	94,448	66,542
TOTAL FUNDING REQUIRED									
Reserves Drawdown	28,560	56,937	(1,136)	(36,538)	2,592	50,415	310	50,725	23,332
Depreciation Contra	22,992	-	-	-	3,400	26,392	-	26,392	30,900
Proceeds from Loan	31,500	-	-	(31,500)	-	-	-	-	-
Gain/Loss On Reval - Investment Property	-	-	-	-	-	-	-	-	(13,241)
TOTAL FUNDING	83,052	56,937	(1,136)	(68,038)	5,992	76,807	310	77,117	40,991
NET BUDGET POSITION									
	-	-	-	-	-	-	-	-	(9,027)

Review Report April – June 2022

Summary by Outcome – Net Financial Result (Income and Expenses)

Key Outcome Areas (\$'000)	Original Budget 2021-22	Approved Changes 2021-22				Approved Budget 2021-22	Proposed changes	Projected Year-end result 2021-22	Unaudited YTD Actual 2021-22
		Carryover budget	September Review	December Review	March Review				
Income from Continuing Operations									
Our Connected and Accessible City	20,952	2,675	(3,241)	1,843	276	22,507	-	22,507	20,685
Our Vibrant and Liveable City	5,311	45	(145)	(660)	(178)	4,373	-	4,373	4,327
Our Natural and Sustainable City	26,129	670	43	350	381	27,573	-	27,573	26,849
Our Diverse and Inclusive City	743	-	(90)	1	-	653	-	653	566
Our Smart and Innovative City	67	0	(13)	-	-	54	-	54	28
Our Active and Health City	12,441	797	3,088	(473)	(980)	14,873	-	14,873	12,496
Our Open and Progressive City	87,930	-	(1,850)	470	650	87,200	-	87,200	103,563
TOTAL INCOME FROM CONTINUING OPERATIONS	153,573	4,187	(2,209)	1,532	150	157,234	-	157,234	168,513
Expenses from Continuing Operations									
Our Connected and Accessible City	22,859	-	(299)	(325)	430	22,666	-	22,666	24,935
Our Vibrant and Liveable City	12,098	-	230	(51)	966	13,242	-	13,242	12,325
Our Natural and Sustainable City	31,129	746	(154)	(53)	1,216	32,883	-	32,883	31,451
Our Diverse and Inclusive City	7,017	230	(175)	(222)	131	6,981	-	6,981	6,396
Our Smart and Innovative City	1,803	0	(9)	(14)	-	1,781	-	1,781	1,947
Our Active and Health City	23,773	543	(1,505)	(393)	93	22,510	-	22,510	21,063
Our Open and Progressive City	37,620	242	1,555	500	(79)	39,839	-	39,839	35,818
TOTAL EXPENSES FROM CONTINUING OPERATIONS	136,300	1,762	(356)	(559)	2,756	139,903	-	139,903	133,934
NET OPERATING RESULT	17,274	2,425	(1,853)	2,091	(2,606)	17,331	-	17,331	34,578

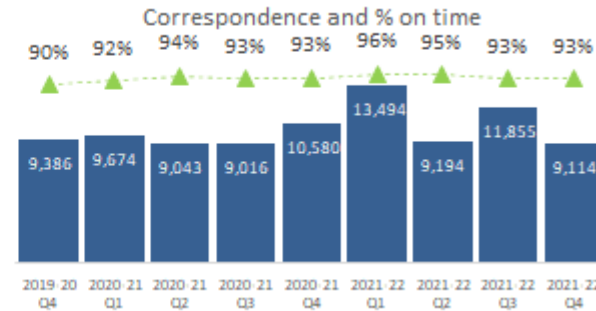
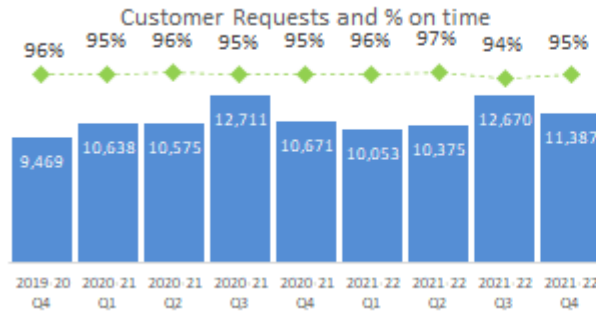
Review Report April – June 2022

Summary by Outcome – Net Financial Result (continued)

Key Outcome Areas	(\$'000)	Original Budget 2021-22	Approved Changes 2021-22			Approved Budget 2021-22	Proposed changes	Projected Year-end result 2021-22	Unaudited YTD Actual 2021-22							
			Carryover budget	September Review	December Review					March Review						
Capital Expenditure and Repayments to Liability																
Our Connected and Accessible City		21,748	11,012	(6,986)	1,783	(1,115)	26,442	-	26,442	19,808						
Our Vibrant and Liveable City		2,450	795	250	-	118	3,613	-	3,613	3,282						
Our Natural and Sustainable City		5,229	4,801	(1,877)	638	55	8,846	-	8,846	5,643						
Our Diverse and Inclusive City		-	-	-	-	-	-	-	-	-						
Our Smart and Innovative City		2,140	1,262	-	-	-	3,402	-	3,402	3,062						
Our Active and Health City		9,551	12,544	733	49	4,333	27,211	310	27,521	20,546						
Our Open and Progressive City		59,207	28,949	4,891	(68,418)	(4)	24,625	-	24,625	14,201						
TOTAL CAPITAL EXPENDITURE AND REPAYMENTS TO LIABILITY		100,326	59,363	(2,989)	(65,947)	3,386	94,138	310	94,448	66,542						
TOTAL FUNDING REQUIRED								83,052	56,937	(1,136)	(68,038)	5,992	76,807	310	77,117	31,964
Reserves Drawdown		28,560	56,937	(1,136)	(36,538)	2,592	50,415	310	50,725	23,332						
Depreciation Contra		22,992	-	-	-	3,400	26,392	-	26,392	30,900						
Proceeds from Loan		31,500	-	-	(31,500)	-	-	-	-	-						
Gain/Loss on Reval - Investment Property		-	-	-	-	-	-	-	-	(13,241)						
TOTAL FUNDING								83,052	56,937	(1,136)	(68,038)	5,992	76,807	310	77,117	40,991
NET BUDGET POSITION								-	-	-	-	-	-	-	-	(9,027)

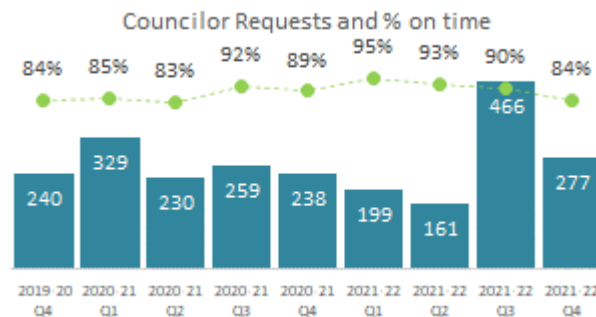
Review Report April – June 2022

Corporate Indicator Trends at 30 June 2022



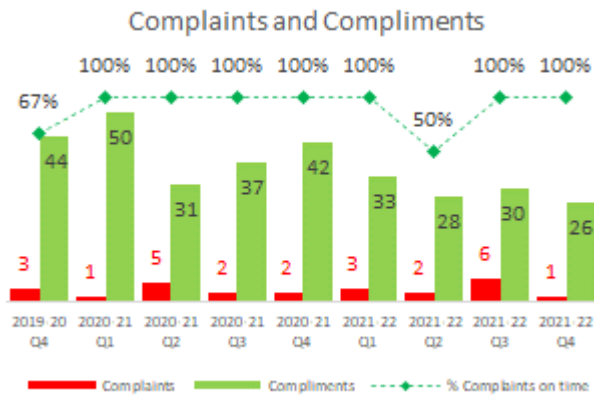
Council typically responds to around 10,000 items of correspondence and 10,000 customer requests in any given quarter. Responses to our customers for these requests continued to fall within the set service standards, remaining at a very high level.

For the April-June Quarter Customer Requests increased almost 7% and Correspondence decreased by over 14% compared to the same period the previous year. Over the full year, Council received similar numbers of customer requests as the previous year (less than -0.5% difference) and inwards correspondence increased by almost 13% compared to 2020-21, most likely as a result of the Sydney wide Covid lockdown restricting any face to face contact between June and October 2021.



Council officers continue to provide a high level of response to issues highlighted by Councillors requiring specific response outside of normal service delivery. Following the election of the new Council in December, numbers of requests from Councillors more than doubled over the January – March period compared to a typical quarter, and remained at the higher end of normal for the remainder of the year (15% increase during April – June in 2022 compared to the same period in 2021).

Review Report April – June 2022



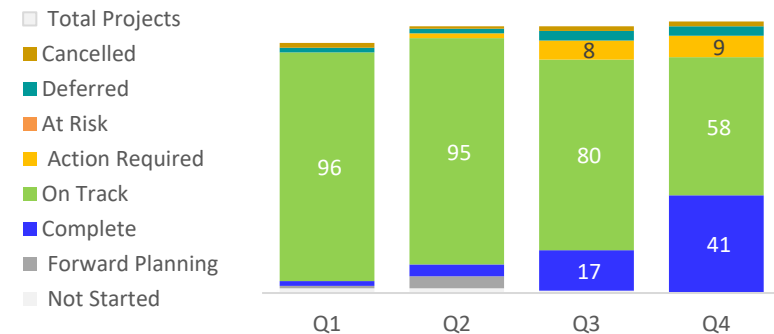
Council typically receives between 30 and 50 Compliments from customers in a quarter. This trend has remained consistent over the past two years. 26 compliments were received during the last quarter.

Low numbers of complaints are usually received on a quarterly basis. There has been no change to this trend over the past several years, including during the periods where COVID restrictions and lockdowns have impacted Council operations during 2020 and 2021.

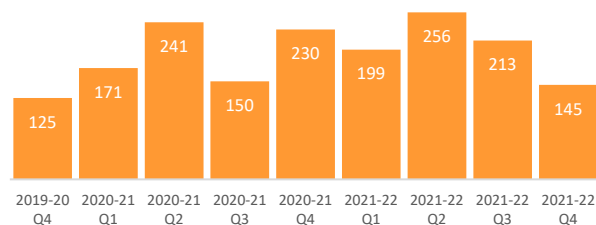
There are currently 114 projects and ongoing capital programs listed in Council's 2021-22 Operational Plan. By 30 June, 41 of these projects had been delivered and a further 58 remained on track to complete their planned scope of work over the life of the project, or within adjusted timeframes. Nine projects were identified as requiring further action in order to complete the project.

The almost four month Covid lockdown across Sydney during 2021 followed by the ongoing wet weather and multiple flood events impacting the Sydney area, ongoing supply chain issues and the ongoing financial impact on Council's budget position caused by the COVID Lockdowns and financial relief measures put in place by Council to help support our local community impacted delivery of many projects during 2021-22. Many outdoor projects experienced delays which were sometimes made up with accelerated work programs, a reduced scope was implemented for others and a number of projects need to carry over work into FY2022-23. A number of other projects were impacted by supply issues and will also need to carry over work into FY 2022-23. Some projects required changes to the scope of the project, or deferment due to changed stakeholder requirements.

2021-22 Operational Plan - Delivery Progress



Health and Safety - Lost Time Days



The number of lost time days due to worker injury during a quarter has remained relatively constant since the start of 2020. In 2021-22 there were 17 claims of which 14 lost time. In total there were 816 lost time days which was a combination of lost time incurred by new claims and those with longer term injuries from prior years. This total was similar to lost time days in 2020 -21.

During April – June 2022 there were 5 new claims, 4 of which lost time and have since returned to either pre-injury duties or normal hours and suitable duties. At 30 June, there remains one longer term claim where the employee remains fit for suitable and reduced hours.

Corporate Indicator Results 2021-22 (at 30 June)

Insights

Customer requests

95%

Of 44,485 requests completed within 10 working days

FY2022

Inward Correspondence

94%

Of 43,657 inward actions completed within 10 working days

FY2022

Customer Compliments

117

Compliments were received from residents expressing satisfaction with the performance of Council FY2022

Complaint Response

92%

11 of 12 complaints resolved within agreed timeframes

FY2022

Income

+3.5%

Above base budget forecast income

Jun-22

Expenditure

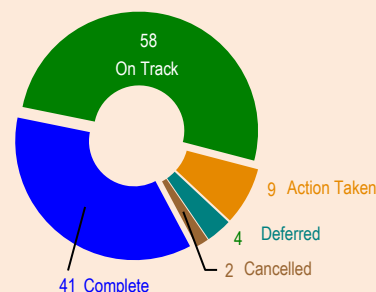
-8.5%

Below base budget approved expenditure

Jun-22

Project Status at Jun-2022

114 Total Projects



Lost Time Injuries

813

Working days lost during the year

FY2022

Staff with Excess Leave

60

Staff with greater than 8 weeks annual leave balance

Jun-22

Audit Recommendations

71%

17 of 24 recommendations completed as planned

FY2022

Customer

Customer Requests received by Council continued at levels similar to those experienced during 2020/21. There was a significant increase (13%) in correspondence received by Council over the year most likely because of the 2021 lockdown. Numbers of complaints and compliments received by Council were similar to previous years.

Financials and Projects

Projects – 41 projects have been completed and a further 58 are rated as On Track. A challenging year has caused delays with project implementation, deferrals of some projects and budget reductions and scope changes applied to a number of others. Most projects are expected to complete their planned scope within their planned or adjusted timeframes, with a number carrying over work into FY2022-23.

Organisation

Delays completing the Internal Audit quality assessment program recommendations have been addressed by the Audit, Risk and Improvement committee.

Lost Time Injuries – At 30 June, all employees who required time off because of injuries received at work had returned to duty. There remained only one longer term claim where the employee remains fit for suitable and reduced hours.



Great places, vibrant neighbourhoods

Centres are the focus of vibrant communities
Places are designed for people

Collaborative development

People are at the heart of planning and influence how
the city grows and changes

Sustainable design

Neighbourhoods support sustainable growth.
Developments add to the character of their
neighbourhoods

*Our vibrant and
liveable city*

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	4,058		4,058
Expenditure	12,942		12,942
Total Base	(8,884)	-	(8,884)
Non-Capital			
Income	-	-	-
Expenditure	300	-	300
Total Non-Capital	(300)	-	(300)
Capital			
Income	315		315
Expenditure	3,613	-	3,613
Total Capital	(3,298)	-	(3,298)
Funding			
Reserves	3,825	-	3,825
Depreciation Contra	1,666	-	1,666
Proceeds from Loan	-	-	-
Total Funding	5,491	-	5,491
Net Result for Outcome	(6,990)	-	(6,990)

Outcome: Our Vibrant and Liveable City

Delivery Program Performance Indicators 2021/22

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Regulatory program	Mean gross determination time (in days)	≤ 95	95		On Track
	Mean gross determination times – residential alterations and additions (days)	≤ 77	83	Overall result for the Financial Year – 67 days, which achieved target. This quarter was impacted due to staff being absent due to Covid.	Covid Impacted
	Mean gross determination time – single new dwellings (days)	≤ 105	80		On Track
	Mean gross determination time – commercial, retail, office (days)	≤ 91	94	Overall result for the Financial Year – 87 days, which achieved target. This quarter was impacted due to staff being absent due to Covid.	Covid Impacted
	Total approved development in value (in millions)	> 0	43	Total value of approved development for the Financial Year - \$917 million	On Track

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Centres and Neighbourhood program	Neighbourhood Centre Renewal	The public domain along Cox's Road Shopping Precinct has been upgraded with improvements to lighting, paving, street furniture, pedestrian crossings and planting.	Completed
Land Use Planning program	Macquarie Library and Creativity Hub Planning and Design	Project deferred pending advice on the timing of the Macquarie Shopping precinct development	Deferred
Open Space, Sport & Recreation program	Street Tree Planting Program	Annual planting program was completed over April and May 2022.	On Track
Strategic City program	Contributions Management	Software Go-Live occurred in May 2022	Completed



*Our active and
healthy city*



Enhanced Recreational Spaces

Providing opportunities and choice for recreation and active learning and living

Well Targeted Services

Strengthening community life, connectedness and wellbeing

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	5,337		5,337
Expenditure	21,922		21,922
Total Base	(16,585)	-	(16,585)
Non-Capital			
Income	33	-	33
Expenditure	588		588
Total Non-Capital	(555)	-	(555)
Capital			
Income	9,503		9,503
Expenditure	27,211	310	27,521
Total Capital	(17,708)	(310)	(18,018)
Funding			
Reserves	17,356	310	17,666
Depreciation Contra	4,651	-	4,651
	-	-	-
Total Funding	22,007	310	22,317
Net Result for Outcome	(12,841)	-	(12,841)

Outcome: Our active and healthy city

Performance Indicators 2021/22

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Open Space, Sport & Recreation program	Number of participants in organised sport utilising Council's active Open space areas	> 500,000	225,000	COVID Lockdown prevented community sport between July and October 2021. Numbers are recovering post lockdown and were also heavily impacted by the ongoing wet weather. Total year to date participants – 225,000	Covid Impacted
Open Space, Sport & Recreation program	Number of visitors to RALC	≥ 440,000	127,984	The RALC was closed during the 2021 Lockdown, re-opening in mid October. Visitor numbers are continuing to recover post lockdown. Total annual visitors – 378,447	Covid Impacted
Library program	Number of visits to the libraries	≥ 970,000	109,855	Libraries were closed during the 2021 COVID lockdown, re-opening in mid October. Visitor numbers are continuing to recover post lockdown. Total annual visitors – 263,264	Covid Impacted

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Community and Cultural program	Community Buildings Renewal	Savings identified to assist the Nth Ryde Preschool project construction in 2022-23.	On Track
	Heritage Buildings Renewal	Savings identified in scope and some works to be completed in 2022-23 as a result of delays due to COVID and heritage approvals.	On Track
Library program	Digital enhancement for Libraries	Continued review of existing IT infrastructure across libraries to replace ageing equipment and introduce new hardware and software to meet community needs with improved facilities and online applications.	Completed
	Community Buildings Renewals - Libraries Improvements	Completed works include: new accessible street entry and refurbished children's area at North Ryde Library; new entry area and Book Locker at Gladesville Library; new display screens across all five library locations to improve communication of services and programs in our Library spaces. Some installations were delayed by weather and global supply issues impacting computer items.	On Track
Open Space, Sport & Recreation program	Open Space Master Plans	The Olympic Park Master Plan, the RCSC Concept Plan and the ANZAC Park Master Plan have been completed and adopted by Council. The Green links Master Plan, the Surface Action Plan and the Tree	Action Taken

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Open Space, Sport & Recreation program		Management Plan are completed and will be reported to Council in July and August. The Putney Park PoM update and Park Signage guide have been delayed due to need to reprioritise resources to implement Council Resolutions.	
	Parks Plans of Management	Program consolidated into Parks Plans and Strategies.	Cancelled
	Parks - Plans and Strategies	The Ryde Community and Sports Centre Concept Plans, Anzac Park Master Plan, and the Olympic Park Master Plan have all been finalised. The Synthetic Surface Action Plan and Tree Management Plan are completed and will be reported in July and August. The Putney Park PoM and Park Signage design guide has been delayed due to the need to reprioritise resources to implement Council resolutions.	Action Taken
	Macquarie Park, Waterloo Rd	The Deed of Easement Agreement has been finalised and Council is in the final stages of negotiating agreements with Property NSW and JHG to allow Park Works to commence.	On Track
	Greening our City - Street Tree Planting Program	This is a State Government Program (Greening Sydney) funding additional trees being planted within Council's Road Reserves. Tree planting is scheduled for September 2022.	On Track
	Sportsfield Floodlighting Renewal	Upgrade of existing lighting on ELS Hall Park Field 3. 27 of 30 Council Sportsfields now have lighting capacity is at or higher than the Australian Standard	Completed
	Sportsfield Renewal & Upgrade	ELS Hall Park Field 3 Integration Works were delayed due to weather and Overland Flow Works in the park are now completed. The works design for Gannan Park has been completed.	On Track
	RALC Asset Renewal	Updated asset renewal program completed. Works included: pool pump replacements, fire alarm system renewal, change room renovations and energy efficient lighting upgrades.	On Track
	Sportsground Amenities Renewal & Upgrade	North Ryde Amenities Refurbishment works completed, Brush Farm Park Amenities refurbishment works completed. ELS Hall Upper Amenities construction works were impacted by the 2021 Lockdown, supply chain issues and multiple periods of unprecedented wet weather across the project life. Works are now scheduled to be completed by September 2022.	Action Taken
	Playground Renewal & Upgrade	Gannan Park Master Plan Works and the ELS Hall Park Overland Flow Works have been completed. Upgrades in ELS Hall Park experienced delays caused by supply chain issues affecting access to materials and also wet weather – now scheduled to commence in July 2022 with completion by end of September 2022.	Action Taken
	Toilet Blocks Renewal - excl sportfields	Kissing Park upgrades have commenced with construction to be completed by March 2023. Upgrades for Anderson Park were deferred.	Completed
	Sportsfield Floodlighting Expansion		Deferred

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
	Passive Parks Expansion and Improvement	Ryde Riverwalk landscaping, Gannan Park Master Plan investigation works, Shrimpton's Creek Corridor Lighting, Meadowbank Park accessible parking, Santa Rosa Park BBQ installation all completed. Identification of contaminated material has delayed Blenheim Park properties demolition. Catherine Hamlin Park artwork is currently being designed, for fabrication and installation next financial year.	On Track
	Synthetic Playing Surfaces	The Christie Park upgrade has been significantly delayed by the 2021 Covid lockdown, supply shortages and the unprecedented wet weather during 2021/2022 now scheduled for completion by November 2022. Westminster Park field drainage works have been delayed by the wet weather and are now scheduled for completion by October 2022.	Action Taken



Sustainable Planning

Reducing our environmental footprint and protecting our natural and built environments

Collaborative development

People are at the heart of planning and influence how the city grows and changes

Resilient Infrastructure

Managing infrastructure to reduce risk and impacts

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	26,041		26,041
Expenditure	31,116		31,116
Total Base	(5,076)	-	(5,076)
Non-Capital			
Income	520		520
Expenditure	1,767		1,767
Total Non-Capital	(1,248)	-	(1,248)
Capital			
Income	1,013		1,013
Expenditure	8,846	-	8,846
Total Capital	(7,833)	-	(7,833)
Funding			
Reserves	7,601	-	7,601
Depreciation Contra	3,061	-	3,061
Proceeds from Loan	-	-	-
Total Funding	10,662	-	10,662
Net Result for Outcome	(3,495)	-	(3,495)

Outcome: Our natural and sustainable city

Performance Indicators 2021/22

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Environmental program	% increase in energy usage across organisation in 2019/20 compared to 2003/04 base year	≤ 5%	-13%	Quarterly result based on latest information from Council's supplier	On Track
Environmental program	% increase in potable water usage across organisation in 2021/22 compared to 2003/04 base year	≤ 0	-29%	Significantly reduced irrigation needs have occurred due to ongoing wet weather and La Nina conditions. Future council water usage is expected to increase due to installation of the new Meadowbank water park.	On Track
Waste and Recycling program	% tonnes of recycling from all domestic waste services	≥ 48.00%	41.36%	Reduced processing as a consequence of tip closures have impacted resource recovery during 2022-23	Annual Measure

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Catchment program	Harmonising Flood Studies	The calibration of flood models has been completed and updated flood maps are being reviewed by council. Completed flood maps have been provided for Council's review.	On Track
	Shepherds Bay Outlet	Outlet works in relation to the 146 Bowden St Project are completed.	Completed
	146 Bowden St Trunk Drainage	First stage of oil pipeline relocation and the sewer encasement works are complete. Works on the stormwater pipelines, outlet structure and upstream pit modifications are continuing and scheduled for completion in December 2022.	On Track
	Eastwood Town Centre Flood Study & Stormwater Upgrades	Council is currently finalising flood modelling, undertaking due-diligence investigations and reviewing the detailed design for the 100-104 Rowe St stormwater drainage upgrade. Concepts options and financial feasibility for both the redevelopment of 100-104 Rowe Street and the Natural Disaster Relief and Recovery Works are also being examined.	On Track
	Stormwater Asset Replacement Renewal	Eight of 11 projects have been completed: Pit/Pipe Small Reconstructions, Cressy Rd, Brush Rd, Morrison Rd, Marlow Ave, Pit replacement, Pipe Lining Treatments and Design and Planning for future maintenance and upgrades. Three projects (Melba Drive, Bronhill Avenue and Buffalo Road) were deferred to provide funding for the 146 Bowden Street project variation.	Completed
	Stormwater Improvement Works - Renewal	Two of four projects were completed (Water Quality & Riparian Improvements and Future Design & Planning). COVID impacts to available workforce have delayed the CCTV investigations and Pit	On Track

City of Ryde Delivery Program		Operational Plan 2021/22 Project	Comments	Status
Environmental program	Ryde Biodiversity Plan - Implementation		Investigations, which are now expected to be completed by September 2022.	
			Implementation now 85% completed. Work undertaken during the year included an audit of natural areas was undertaken to assess condition of areas against Biodiversity Plan targets for natural area protection. The Walking Trail at Kittys' Creek was upgraded, including construction of sandstone steps and native plantings, 300 trees were collected by local residents at Tree Give-aways at Tyrell Park and the Sustainability Festival, saltmarsh plantings/expansion of saltmarsh areas, Macquarie University partnership project to monitor the effectiveness of current wildlife protection areas, Council's Biodiversity Education Strategy developed, delineation works undertaken at three sites, and a community corridor planting day.	On Track
	Biosecurity and Natural Area Monitoring Officer		2021-22 Grant year successfully completed. The inspection program covering Aquatic High Risk Pathways, all high risk road/rail corridors, regulatory high risk sites, non-regulatory high risk sites, and Private Properties has been completed. Education activities have included capacity building workshops for Volunteers and Staff, weed displays at Ryde and West Ryde Library, a Tree Give-away Event, the Priority Weed stall held at the Ryde Sustainability Festival, articles in Council's Smarter Cleaner Greener newsletter and videos uploaded to council's website. 95% of Eradication and Control activities were completed including for St John's Wort, and Seizure of a non-saleable species (Opuntia) from a local florist. Weed eradication action activities at Kissing Point Park were not possible because of the weather.	Completed
Foreshore program	Kissing Point Park Recreational Boating Improvements		Construction of a new boat ramp and upgrade of adjacent facilities has been completed.	Completed
	Lucknow Park Retaining Wall Replacement		The Lucknow Park Retaining Wall Replacement was completed in June 2022.	Completed
	Putney Beach Activation		Funds for water testing - now completed. Grant for swimming enclosure to be delivered	Completed
	Seawalls/Retaining Walls Refurbishment		Design for Bowden St has been completed. Kissing Point Foreshore Protection Work is progressing now the Aboriginal Heritage Impact Permit has been received. Construction to commence in November 2022.	On Track
Open Space, Sport & Recreation program	Park & Open Space Tree Planting Program		Project scope finalised and suitable data collection system confirmed. Collection of Tree Asset Data has now commenced and will be completed by December 2022.	On Track
Waste and Recycling program	Community Problem Waste Recycling Centre		Funding has been received to proceed with the NSROC CRC.	Completed
	Managing Waste Reduction in Multi Unit Dwellings		Better Waste and Recycling funded project has been substantially completed with project data reported back to the EPA.	On Track
	Waste Education Train the Trainer Workshops		Workshops to upskill local educators have been delivered. Resources have also been distributed to participating childcare centres.	Completed

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Waste and Recycling program	Waste Wise Ryde - Towards Zero Waste	The surveys and distribution of materials has now been completed and a further round will be conducted during 2022-23. The data from both rounds will provide a comprehensive analysis of domestic waste practices and opportunities for behavioural change.	Completed
	Don't let your recycling go to waste	Stickering of bins has been delayed due to ongoing wet weather, now scheduled to be completed by September 2022. This will assist in minimising contamination found in bins.	On Track
	Our Common Ground	Composting and Worm farming resources have been set up in community gardens in 4 complexes in the City of Ryde.	Completed
	Reduce, Reuse, Recycle in Ryde Schools	Education workshops have been delivered, and resources have been distributed to local schools, childcare centres and City of Ryde libraries.	Completed
	Waste Reduction Awareness Campaign	Grant funded project. Transport for NSW revised the scope for this project which will now deliver a Mural, litter competition and beautification of littering hot spots.	On Track
	Cigarette Butt Litter Project	All butt bins have been installed and final report issued to the EPA. Additional bin servicing required during 2022-23.	On Track
	NSROC AWT Transition - Food Organics Medium Density Unit	Organics trials have been completed and effectiveness being assessed. The commencement of the trial was initially delayed due to COVID lockdowns and the delayed delivery of kitchen bin caddies. Reporting on this grant funded project is expected to be completed by December 2022.	On Track
	Community Driven Resource Recovery	A survey to gauge community understanding and preferences for waste services has been completed. Information from the survey is being utilised to inform decisions on future resource recovery projects.	Completed
	Porters Creek Precinct	Remediation program to monitor and manage the former landfill site is ongoing.	On Track
	Porters Park CRC Development	Project has been awaiting LEP adjustment approval from NSW Department of Planning, Industry and Environment. Alternate locations for the CRC are being investigated.	Action Taken
	CRC small drop off stations	All drop off stations have been delivered.	Completed
	Old Landfill Sites Subsidence Program Renewal	Annual planned works completed. Scope was reduced to account for additional expenses required for disposal of contaminated material.	Completed



Our smart and innovative city

Business opportunity and investment

Businesses benefit from a prosperous local economy

Strengthening Business Networks

Partnerships shape business growth, investment and development

Macquarie Park

Macquarie Park expands its role as a leading commercial centre and innovation district

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	54	-	54
Expenditure	1,681	-	1,681
Total Base	(1,627)	-	(1,627)
Non-Capital			
Income	0	-	0
Expenditure	100	-	100
Total Non-Capital	(100)	-	(100)
Capital			
Income	-	-	-
Expenditure	3,402	-	3,402
Total Capital	(3,402)	-	(3,402)
Funding			
Reserves	4,144	-	4,144
Depreciation Contra	-	-	-
Proceeds from Loan	-	-	-
Total Funding	4,144	-	4,144
Net Result for Outcome	(985)	-	(985)

Outcome: Our smart and innovative city

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Centres and Neighbourhood program	TMA/Connect Macquarie Park		Completed
Centres and Neighbourhood program	Town Centre Upgrade implementation - Renewal	The public domain along the Ryedale Road Shopping Precinct has been upgraded with improvements to lighting, paving, street furniture, pedestrian crossings and planting.	Completed
	Eastwood Central Expansion	The Eastwood Central Business Case is in preparation - Currently examining carpark concept options, and flood mitigation alternate options to best fit the development and council requirements. The first of two sets of traffic lights have been completed and commissioned (West Parade) and the second (The Avenue / Rowe Street) is in design approvals from TfNSW.	On Track
	Multi Function Poles Lane Cove Road	Design year. Construction to commence during 2022-23.	On Track
Economic Development program	Giffnock Ave Footpath Upgrade	Upgrade of Giffnock Ave (southern side) is now completed from Coolinga St to Optus on Lyon Park Road. The upgrade has enhanced safety and amenity by expanding the footpath and improved street lighting.	Completed
Strategic City program	Planting Embellishment Program - Macquarie Park	In collaboration with landowners Stockland and Goodman, Council has upgraded planting at key sites around Macquarie Park, including Waterloo and Talavera Roads.	Completed

A report detailing progress this quarter in delivering Council's Economic Development Strategy is included as Attachment 5.



Connections to our City

Improving access to our suburbs, workplaces and major destinations

Connections within our City

Improving access to our centres and recreation and reducing our travel footprint

Digital Connectivity

Accessible digital connections for the community and business

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	14,327		14,327
Expenditure	22,666		22,666
Total Base	(8,339)	-	(8,339)
Non-Capital			
Income	-	-	-
Expenditure	-	-	-
Total Non-Capital	-	-	-
Capital			
Income	8,179		8,179
Expenditure	26,442	-	26,442
Total Capital	(18,263)	-	(18,263)
Funding			
Reserves	13,186	-	13,186
Depreciation Contra	9,291	-	9,291
Proceeds from Loan	-	-	-
Total Funding	22,477	-	22,477
Net Result for Outcome	(4,125)	-	(4,125)

Outcome: Our connected and accessible city

Performance Indicators 2021/22

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Traffic & Transport program	# passenger transport movements by Shop Ryder, annually	> 38,000	5,850	Passenger numbers are continuing to increase following lifting of Covid restrictions late last year. Yearly total passenger movements – 17,529	Covid Impacted

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Library program	Library Public Multimedia Lab	Project cancelled as part of COVID cost saving	Cancelled
Paths and Cycleways program	Footpath Construction Renewal	Six locations have been completed: Dunshea St, Hawkes Pathway, Jupp Place, Rutledge St and 2 sections of Victoria Rd.	Completed
	Cycleways Construction Expansion	The detailed design for Regional Route 4 connecting Chatswood and Burwood as well as minor cycleway improvement/repair works have been completed.	On Track
	Footpath Expansion Program	12 footpath sections and 1 bus shelter (Waterloo Road) have been completed: Colston Street, Delmar Parade, Burns Street, Deeble Street, Abuklea Road, Beverley Crescent, Darvall Road, Edith Street, Gilda Street, Star Street, Santa Rosa Avenue and Lane Cove Road.	Completed
Roads program	Asset Data Collection	Funds Current project focus is asset data collection for storm water CCTV.	On Track
	Heavy Patching	Heavy patching was completed at 9 locations: Cobham Ave, Fourth Ave, Greene Ave, Macpherson Lane, Morrison Rd, Pittwater Rd, Shaftsbury Rd, Westminster Rd and Wolger Rd.	Completed
	Flood Mitigation/Constitution Road Upgrade	The joint traffic study between Council and TfNSW has been finalised, identifying options for the Angas Street Bridge and surrounding precinct.	On Track
	ITS Implementation	The Integrated Transport Strategy (ITS) 2041 was approved by Council in April. Key highlights for 2021-22: development of the 2022-2030 Ryde Bicycle Strategy and Action Plan, finalisation of the Meadowbank Traffic & Transport Study, partnering with TfNSW to develop options for the Macquarie University Bus Interchange (MUBI); surveys, traffic control and linemarking in Macquarie Park for the Integrated Parking Solution; and signage and linemarking to improve access to parks for emergency vehicles.	On Track
Roads program	Pedestrian Crossing Lighting Upgrade	This project has experienced delays and design and works are now being accelerated with a revised delivery strategy. To date, 65 Ausgrid sites and 6 Council sites have been completed. Design for 61 of a	On Track

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
		further 71 sites has been completed, with all installation works planned to be completed by June 2023.	
	Road Resurfacing Renewal	12 locations were completed: 3 sections of Culloden Rd, 2 sections of Balaclava Rd, 2 sections of Quarry Rd, Pellisier Rd, Marlow Ave, Microsurfacing, Cam Lane and Kent Rd.	Completed
	Road Kerb Renewal	8 of 10 projects were completed: Gordon Crescent, Hillview Rd, Ryedale Rd, Malvina St, Forrest Rd, Reserve St, Morrison Rd Speed Hump and Pavement Investigation & Design. Road resurfacing of West Parade (Reserve Street - Miriam Road) was impacted by unprecedented wet weather causing delays to availability of contractors and is now scheduled for completion early August. McGowan Street (Pelliser Road - Putney Parade) is progressing well for completion by September 2022.	On Track
	Bridge Upgrade / Renewal	Works on the Waterloo Road Culvert have commenced, scheduled completion in December 2022.	On Track
	Kerb and Gutter Renewal	Kerb and Gutter Renewal work was completed at 12 locations: Dyson St, Riverside Ave, West Pde, Moira Ave, Ruth St, Star St, Agincourt Rd, Corunna Rd, Allan Ave, Bell Ave, Kent Rd & Wolger Rd.	Completed
Traffic & Transport program	Local Roads and Community Infrastructure Program - Transport Projects	All works approved under Phase 1 of the Local Roads & Community Infrastructure program (including variations) have been completed, including the pedestrian crossing on Julius Avenue, North Ryde.	Completed
	Bus Stop DDA compliance	This project is currently experiencing delays, with a revised delivery strategy accelerating design and works to ensure successful completion in future years.	On Track
	Bus Stop Seats - new	26 seats were purchased and delivered to Porters Creek for storage.	Completed
	Traffic Calming Devices	The implementation of small scale traffic and parking improvements (e.g. signage and linemarking) within the local road network, traffic volume and speed surveys have been completed.	On Track
	Road Safety Upgrades and Improvement	Project funds have been utilised as a contingency for the raised pedestrian and cyclist crossing on Kent Road, Marsfield connecting the existing shared user paths along Shrimpton's creek.	On Track
	Eastwood Central - Road upgrades	Project funding has been transferred to the main Eastwood Central project.	On Track
	Integrated parking Solution	Stage 1 completed - accessible parking spaces partnership with State Govt due to be delivered by September 2022.	On Track
	Expansion of shared user paths and enhancement of pedestrian facilities around the proposed Meadowbank Education Precinct	The intent for this project is to deliver enhancements to remaining identified pedestrian facilities within the Meadowbank precinct. Further work pending works to be delivered by School Infrastructure NSW as part of the State Government Meadowbank Education & Employment Precinct project.	On Track
	Pittwater Road Shared User Path - Stages 2 and 3	All works associated with the shared user path on the western side of Pittwater Road (including signage and linemarking) have been completed – now providing a continuous cycle link between North Ryde and Gladesville.	Completed

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
	Integrated Transport Strategy Review Model	This project bucket has provided data analysis, software fees and purchase of 'Near Miss' data.	On Track
	Eastwood Central – relocation of Glenn St Car Park		On Track
	Multi-deck Car Park Construction - Rowe St East, Eastwood	The 146 space Rowe St carpark was completed and opened in March 2022, helping to relieve parking demand in Eastwood.	Completed
	Federal stimulus school zone projects		Completed
	Traffic Facilities Renewal	Traffic, pedestrian and cyclist facilities associated with the Coxs Road Neighbourhood Centre have been upgraded; Raised pedestrian crossings on Ross Street, Gladesville and Wattle Street, West Ryde were installed in addition to a raised pedestrian and cyclist crossing on Bridge Road, North Ryde connecting with the existing shared user path along Shrimpton's Creek. Ad-hoc traffic facilities renewal works (e.g. Repair of plastic rumble bars) have also been completed. A number of signage and linemarking works could not be completed due to COVID restrictions and wet weather conditions.	On Track
	Traffic Facilities Expansion	All projects approved under the Federal Stimulus School Zones Infrastructure Program including variations (11 projects in total) have been completed and the future project schedule has been approved and funded by the Federal Government.	On Track
	Constitution Rd/Bowden St Meadowbank-Traffic Control Signals	Stakeholder consultation and examination of the risks and constraints associated with the project currently being undertaken to ensure the signal works at this intersection align with other projects along Constitution Road (e.g. Angas Street bridge, etc.).	On Track



Our diverse and inclusive city



An engaged, connected community

People feeling connected within their community

Celebrating culture and heritage

A distinct local identity built on our city's character and rich cultural heritage

Accessible community facilities

Easy access to diverse cultural spaces, places and opportunities

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	653	-	653
Expenditure	6,619		6,619
Total Base	(5,966)	-	(5,966)
Non-Capital			
Income	-	-	-
Expenditure	362		362
Total Non-Capital	(362)	-	(362)
Capital			
Income	-	-	-
Expenditure	-	-	-
Total Capital	-	-	-
Funding			
Reserves	432	-	432
Depreciation Contra	454	-	454
Proceeds from Loan	-	-	-
Total Funding	886	-	886
Net Result for Outcome	(5,442)	-	(5,442)

Outcome: Our diverse and inclusive city

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Centres and Neighbourhood program	Ryde Heritage Information Centre	Project was deferred due to Covid restrictions on events and the construction sector resulting in limited demand.	Deferred
Community and Cultural program	Ryde Youth Theatre Group	Council Grant provided to facilitate delivery of a range of a range of youth Theatre Programs within Ryde.	Completed
	Ryde Hunters Hill Symphony Orchestra	Project deferred due to the impact of COVID restrictions	Deferred
	Social Plan Implementation Fund	Projects were delivered online due to COVID related restrictions and uncertainty with indoors events.	Completed
	Creativity Strategy Implementation Fund	Projects were delivered online due to COVID related restrictions and uncertainty with indoors events.	Completed
	Enhance Community Facility Book Software	First stage of Smart Booking project has been completed with remaining work to be finalised during 2022-23.	On Track
	City of Ryde Reconciliation Action Plan	COVID delayed the commencement of the Reconciliation Action Working Group.	On Track
	Community Buildings - Expansion	Detailed design plans and approvals have been delayed, with construction on track to commence during 2022-23. Savings have been identified to assist the Nth Ryde Preschool project construction phase.	On Track



*Our open and
progressive city*

Advocacy on key issues

Achieving the best outcomes for the City of Ryde and its people

An engaged and informed community

Residents trust Council and feel well informed, heard, valued and involved.

Well Led, Financially Sustainable

Transparent, responsible leadership and governance

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	87,200		87,200
Expenditure	38,637		38,637
Total Base	48,564	-	48,564
Non-Capital			
Income	-	-	-
Expenditure	1,202		1,202
Total Non-Capital	(1,202)	-	(1,202)
Capital			
Income	-	-	-
Expenditure	24,625	-	24,625
Total Capital	(24,625)	-	(24,625)
Funding			
Reserves	3,871	-	3,871
Depreciation Contra	7,269	-	7,269
Proceeds from Loan	-	-	-
Total Funding	11,140	-	11,140
Net Result for Outcome	33,877	-	33,877

Outcome: Our Open and Progressive City

Performance Indicators 2021/22

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Customer and Community Relations program	% of calls to the Customer Call Centre resolved at the first point of contact	≥ 85%	82%	Working from home arrangements and the changeover to Council's new phone system have resulted in some calls not being answered in the first instance.	Action Taken
Internal Corporate Services program	% returns over benchmark (Bloomberg rate)	≥ 0.85%	1.5%		On Track
Property Portfolio program	Occupancy of commercial properties (income generating) over 12 months	> 75%	100%	Council's vacant Rowe Street property is currently being let short term to Australia Post. Council's Lachlan's Line properties are currently on the market seeking commercial tenancy.	On Track

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Customer and Community Relations program	Communication and Engagement Strategy		On Track
	Council Website		On Track
Governance and Civic program	Election		Completed
	Councillor Induction		Completed
	Research and Policy officer	Completed in Qtr 3.	Completed
	Governance Office (PT) - Investigations & Special Projects	Completed in Qtr 3	Completed
	Provision of Councillor Equipment		Completed
Internal Corporate Services program	Plant & Fleet Purchases	Plant & Fleet vehicle delivery continue to experience delays due to supply chain issues. Plant and vehicle supply will be rolled over into FY 2022-23.	Action Taken
	Asset Management Software	Completed in August 2022, providing council with a centralised asset register and an increased capacity for strategic Asset Planning.	Completed
	Information Technology Infrastructure Renewal	Identified projects and works completed as scheduled	On Track
	Information Technology Software Renewal	Identified projects and works completed as scheduled	On Track
	IT Applications - Expansion	Identified projects and works completed as scheduled	On Track
Organisational Development program	Electronic Time and Attendance (Capital)	Implementation scheduled for early FY 2022-23.	On Track
Property Portfolio program	Ryde Central	Project is progressing in accordance with schedule	On Track
	Corporate Buildings Renewals	Funding was redirected to commercial buildings renewal - to fund essential waterproofing associated with west Ryde Community Centre. Phase 1 of this work has been completed with further work scheduled for 2022-23.	On Track
	Commercial Buildings Renewal	Waterproofing works on the West Ryde Community Centre are expected to be completed by December 2022.	On Track

City of Ryde Delivery Program		Operational Plan 2021/22 Project	Comments	Status
	Commercial Buildings Expansion		741-747 Victoria Road DA approved for redevelopment. Revised feasibility and updated project costings completed. Waiting on confirmation to progress to tender and construction. Development of the Argyle Centre 33-35 Blaxland Rd Ryde is on hold pending indigenous land claim over the bowling club and surrounding land. Preliminary works progressed for remaining projects.	Action Required
	Affordable Housing Expansion		Purchase of Argyle St property completed.	Completed
	Operational Building Expansion		Currently on hold pending re-assessment of the project's objectives.	Action Required
	Strategic City program	Review of the Community Strategic Plan	Work on the update to the City of Ryde Community Strategic Plan has been delayed, with the update now scheduled to be completed by September 2022.	On Track

Attachment 1 - Reserves

<i>Description</i>	<i>1 July 2021 Balance</i>	<i>Net Reserve Movement - Approved Budget</i>	<i>Net Quarterly Adjustment - June 2022</i>	<i>Forecast Balance - 30 June 2022</i>
Externally Restricted Reserve				
S7.12 Plan Fixed Development Consent	2,589	(352)	-	2,237
S7.11 Plan Plan Administration Reserve	410	12	-	422
S7.11 Plan Roads & Traffic Management	401	(5)	-	396
S7.11 Plan Open Space & Recreation Facilities	2,372	(465)	-	1,907
S7.11 Plan Community & Cultural Facilities	2,272	715	-	2,987
Voluntary Planning Agreement Reserve	11,123	(429)	-	10,694
Domestic Waste Management Reserve	19,511	(1,852)		17,659
Macquarie Park Corridor Special Rate Reserve	1,955	(767)	-	1,188
Stormwater Management Service Charge Reserve	1,624	(798)	-	826
Sale of Roads Reserve	27	(27)	-	(0)
Infrastructure Special Rate Reserve	6,874	(3,519)	(310)	3,045
146 Bowden St Trunk Drainage Court Settlement	553	(553)	-	0
Unexpended Grants Reserves	8,898	(0)	-	8,898
Total External Restrictions	58,609	(8,038)	(310)	50,261
Internally Restricted Reserve				
Employee Leave Entitlements Reserve	5,538			5,538
Refundable Deposits Reserves	17,069			17,069
Interest on Refundable Deposits Reserve	377			377
Asset Replacement Reserve	2,431	448	-	2,879
Plant Replacement Reserve	4,642	(726)	-	3,916
Council Election Reserve	777	(600)	-	177
Investment Property Reserve	21,674	(1,844)	-	19,830

Ryde Central Reserve	54,283	(8,625)	-	45,658
Carryover Works Reserve	410	(410)	-	-
Voluntary Planning Agreement Reserve		-	-	-
Accommodation Reserve	20,063	636	-	20,699
Public Art Reserve	18			18
Community Grants Reserve	65	(50)	-	15
Synthetic Sports Surface Reserve	591	194	-	785
Transport & Pedestrian Initiatives MP Reserve	434	(434)	-	1
Insurance Fluctuation Reserve	338	(48)	-	291
WHS & Injury Management Reserve	345	120	-	465
Planning Proposal Reserve	111	(10)	-	102
Macquarie University VPA Reserve		-	-	-
Affordable Housing Reserve	605	289	-	894
Workers Compensation Reserve	3,000	-	-	3,000
Heritage Reserve	457			457
Asset Expansion Reserve	32,373	(29,339)	-	3,034
FAG Reserve	1,995	(1,995)	-	-
Ryde Aquatic Leisure Centre	-	-	-	-
Revolving Energy Fund	-	14	-	14
Total Internally Restricted Reserves	167,596	(42,377)	-	125,219
Total Restrictions	226,205	(50,415)	(310)	175,480

Attachment 2 - Contract Listing, Consultancy and Legal Expenses

Contracts Awarded June Quarter 2021-2022

Contract Name	Purpose of Contract	Contract Form	Contract Value	Commencement Date	Contract Options	Duration of the Contract	End Date	Included in Budget?	Is this a lease under AASB 16
Davis Earthmoving & Quarrying Pty Ltd	Retender Crushing and Screening Services	CoR Major Services	\$0.00	01-May-22	12 months	3 years	30-Apr-24	Yes	N
ECS International Security and Investigation	Security - Electronic Services	CoR Major Services	\$79,640.00	01-Apr-22	None	2 years	31-Mar-24	Yes	N
Cleary Bros (Bombo) Pty Ltd	Retender Crushing and Screening Services	CoR Major Services	\$3,500,000.00	01-May-22	2 years	2 years	30-Apr-24	Yes	N
Hames Sharley	Ryde Central Architect	Other	\$692,200.00	09-May-22	None	4 months	09-Sep-22	Yes	N
OCON Services	Retender Crushing and Screening Services	CoR Major Services	\$0.00	01-May-22	2 years	2 years	30-Apr-24	Yes	N
Jane Cavanough Artlandish Art & Design	Catherine Hamlin Park Art	Other	\$150,000.00	19-Apr-22	none	5 years	19-Apr-27	Yes	N
Tiara & H Holdings Pty Ltd	RALC Cleaning	CoR Minor Works	\$1,048,040.00	01-May-22	Two x one (1) year	3 years	30-Apr-25	Yes	N
Sydney Truck and Machinery	Supply and Delivery of an Excavator	Other	\$86,584.64	29-Jun-22	None	2 months	29-Aug-22	Yes	N
Sydney Demo & Excavation Pty Ltd	Demolition of Houses (86 Blenheim Rd, 12A and 14 Epping Rd) at North Ryde	CoR Minor Works	\$218,486.00	10-May-22	None	2 Months	30-Jun-22	Yes	N

Consultancy & Legal Expenses

Expenses	Expenditure YTD	Budgeted (Y/N)
Legal Fees	1,702,718	N
Consultancy Fees	1,691,913	Y

Attachment 3 - Quarterly Changes

Description	2021/22 Quarter 4 Review Budget Revision	2021/22 Quarter 4 Review Comments for Council Meeting
Grand Total	0	
Capital Expenditure (+ve is an increase in Expenditure)	310,000	
Community Buildings Expansion	310,000	Additional costs for the North Ryde Preschool for the detailed design work, broader engagement of Engineers and project scope funded by Infrastructure Special Rate Reserve.
Net Capital Expenditure Movement (+ve is an increase in Expenditure)	310,000	
Reserves Drawdown (-ve is an increase in Reserve Drawdown)	-310,000	
Community Buildings Expansion	-310,000	Additional costs for North Ryde Preschool funded by the Infrastructure Special Rate Reserve.
Net Reserve Drawdown Movement (-ve is an increase in Reserve Drawdown)	-310,000	

Attachment 4 - Carryover List

Project	Carryover Amount	Reason for carryover
Corporate Services		
Review of the Community Strategic Plan	100,000	The delay in the local election moving from Sept 2021 to Dec 2021 has had an impact on the delivery of the CSP and will be completed in Q1 2022/23
Electronic Time and Attendance	166,641	The final scope and contract finalisation was extended to ensure full rigour has occurred regarding specifications and to ensure success in implementation. Due to timeframe adjustments by the vendor which council has agreed to implementation commences Q1 2022-2023
Councillor Induction	34,739	The delay in the local election moving from September 2021 to December 2021 has had an impact on the delivery the program
Infrastructure - Transition Phones to MS Teams Softphon	78,328	Vendors cannot deliver stocks this financial year due to supply chain issues.
Infrastructure - Folder & Inserter Machine	12,400	Vendors cannot deliver stocks this financial year due to supply chain issues.
Commercial Buildings - Expansion	659,971	DA approved, Revised feasibility and updated project cost submitted. waiting on confirmation to progress to tender documentation and construction, phase. councillor workshop pending on the 19th of July 2022 to discuss property strategy and development initiatives of this site.
41-747 Victoria Road Ryde	518,850	DA approved, Revised feasibility and updated project cost submitted. waiting on confirmation to progress to tender documentation and construction, phase. councillor workshop pending on the 19th of July 2022 to discuss property strategy and development initiatives of this site.
33-35 Blaxland Road Ryde	485,900	Argyle Centre 33-35 Blaxland Rd Ryde development.- on hold pending indigenes land claim over the bowling club and surround land.
7 Anthony Road west Ryde	50,000	Development site for consideration, it is subject to the results associated with West Ryde Town Centre Draft Masterplan / revitalisation strategy.
Lachlans Lane	537,823	Leasing agent has gone to the market with this site seeking commercial parties who may be interested in this sites number of interest parties for leasing the spaces. Auditorium quarantined for community use for now.
Total Carryover for Corporate Services	2,644,652	

Project	Carryover Amount	Reason for carryover
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City Planning and Environment Services

Multi Function Poles in Macquarie Park	73,277	Investigation and preliminary design year only. Preliminary Design nearing completion and tender preparation underway. Unspent funds to be carried over to the construction phase of the project.
Total Carryover for City Planning and Environment Services	73,277	

City Works (including Ryde Central)

Ryde Central	4,435,056	This is a multi-year project and unspent funding to be carried forward to 2022/23
Preliminary Eastwood Central Business Case	244,358	Currently the scope is elaborated further with Council Executive direction with extended works on Carpark concept options, flood mitigation alternate options best fit for the development and council requirement. The works undertaken in 2021/22 financial year to be further extended in 2022/23 financial year and the residual budget from previous year to be forwarded to the current financial year
Traffic and Parking Study	603,600	Out of two sets of traffic lights to be executed and commissioned, Traffic Lights at West Parade is completed and commissioned pending contractor's final payment. Second set of signals at The Avenue / Rowe Street is in design approvals from TfNSW. The available fund in FY21/22 to be moved forward into current financial year.
Macquarie Park, Waterloo Rd	5,461,190	Multiyear project (scheduled transfer of funds). Agreements with State Government to facilitate park works in progress. Tender for Parks works to occur following execution of agreements.
Open Space Master Plans	124,495	Some carryover of committed funds will be required as project documents to be finalised end of July.
Parks - Plans and Strategies	95,468	Carryover of committed funds required to allow for finalisation of documents in July
Street Tree Planting Program	75,121	Multiyear project (scheduled transfer of funds). \$20K in grant funding received in May / June 2022 to undertake tree planting in July and August
Park & Open Space Tree Planting Program	50,896	Multiyear project (scheduled transfer of funds). Collection of Tree Asset Data to occur over 2 years.
Greening Our City - Street Tree Planting Program	222,721	Multiyear project (scheduled transfer of funds). Tree planting scheduled to be undertaken in September as per grant funding agreement.
ELS Hall Park - Field 3 Integration	513,744	ELS Hall Park Works delayed due to weather, multi year project Gannan Park Master Plan Works design to be finalised by June. ELS Hall Park Overland Flow Works underway and due to be completed in April.

Project	Carryover Amount	Reason for carryover
ELS Hall Upper Amenities -Design	704,499	Multiyear project (scheduled transfer of funds). ELS Hall Upper Amenities construction works progressing. The project was impacted by NSW Government COVID-19 restrictions, COVID-19 impacts to supply chains associated with materials and workforce, and multiple periods of unprecedented wet weather across the project life. Works are scheduled to be completed by end of September 2022.
Miriam Park	71,903	Multiyear project (scheduled transfer of funds). Project experienced delays due to COVID-19 impacts to supply chains associated with materials. Project scheduled to commence July with completion by end of September 2022
Blenheim Park - Masterplan Delivery	54,306	Project delayed as contract works impacted by latent conditions and wet weather. Scheduled to be completed by mid-August.
Catherine Hamlin Park	457,000	Multiyear project (scheduled transfer of funds). Catherine Hamlin Park artwork contractor engaged, design to be completed by June, fabrication following.
Christie Park Masterplan Stage 2	1,160,721	Multiyear project (scheduled transfer of funds). The construction program has been significantly impacted by numerous factors including earlier NSW Government COVID-19 restrictions, COVID-19 impacts to supply chains associated with materials and workforce, and multiple periods of unprecedented wet weather across the project life.
Meadowbank Park - LH Waud	623,383	Multiyear project (scheduled transfer of funds). Concept design progressing with tender scheduled for release July 2022.
Asset Data Collection	92,483	Funds being used to collect asset data for storm water CCTV that needs acceleration
Street Lighting OPEX	522,400	Unspent funding for Major LED Replacement Program to be carried forward to 2022/23
Harmonising Flood Studies	635,872	This is a multi year project and unspent funds are required to be carried over to complete the project.
Bus Stop DDA compliance	741,268	Project experienced delays, design and works being accelerated inline with revised delivery strategy.
Flood Mitigation/Constitution Road Upgrade	217,498	Multiyear project (scheduled transfer of funds). CoR transport department and TfNSW undertook a joint traffic study for the proposed developments within the Meadowbank precinct, with a feasibility review of the proposed options currently being undertaken.
Pedestrian Crossing Lighting Upgrade	392,433	Project experienced delays, design and works being accelerated inline with revised delivery strategy.
146 Bowden St Trunk Drainage	1,825,796	Multiyear project (scheduled transfer of funds). Significantly impacted by numerous factors including earlier NSW Government COVID-19 restrictions, COVID-19 impacts to supply chains associated with materials and workforce, and multiple periods of unprecedented wet weather across the project life. The project is scheduled to be completed by end of December 2022.

Project	Carryover Amount	Reason for carryover
100 - 104 Rowe St Stormwater Drainage Upgrade	196,377	Multiyear project (scheduled transfer of funds). Currently finalising flood modelling and developing concepts options and commercial feasibility for project.
Natural Disaster Relief and Recovery Works	48,413	Multiyear project (scheduled transfer of funds). Feasibility options and concepts currently being developed.
SRV - West Parade (Reserve Street - Miriam Road)	719,698	Project civil work completed. Road resurfacing works impacted by unprecedented wet weather causing delays to availability of contractors. Works scheduled for completion early August.
McGowan Street (Pelliser Road - Putney Parade)	241,583	Multiyear project (scheduled transfer of funds). Project progressing well, integration with Jemena gas main relocation. Works scheduled to be completed by end of September 2022.
Bridge Rehabilitation Works	129,657	Multiyear project (scheduled transfer of funds) - Waterloo Road Culvert - Contractor progressing well. Project completion is due December 2022.
Putney Park	95,760	Multiyear project (scheduled transfer of funds). Consultant engaged to undertake detailed design to enable grant application to fund upgrade of Putney seawall.
Kissing Point Park - Foreshore protection works	403,374	Project delayed. Impacted by delays in obtaining statutory approvals. Approvals now received and tender due to be released to engage contractor for commencement of works in September 2022.
CCTV investigations	49,412	COVID impacts to available workforce delaying scheduled completion date. Project completion due August 2022
Pit Investigations	45,882	COVID impacts to available workforce delaying scheduled completion date. Project completion due August 2022
Managing Waste Reduction in Multi Unit Dwellings	1,743	Grant funded project. Scope completed. Remaining budget for 2022-23 servicing.
Don't let your recycling go to waste	33,187	Contractor delivering outdoor works has been delayed due to ongoing rain and will need additional time to complete the scope of works.
Waste Reduction Awareness Campaign	13,656	Grant funded project delayed due to Transport NSW change in scope.
Cigarette Butt Litter Project	2,673	Project scope complete. Ongoing servicing required in 2022/23.
NSROC AWT Transition - Food Organics Medium Density Unit	82,873	This grant funded project was delayed due to Covid-19 which delayed the delivery of kitchen caddies and face to face engagement.
Ryde Litter Prevention Strategy 2022-2030	35,000	This grant funded project is scheduled to be completed in February 2023 as per the initial scope.
Meadowbank and Putney Catchment Litter Reduction	43,044	This grant funded project is scheduled to be completed in February 2023 as per the initial scope.

Project	Carryover Amount	Reason for carryover
Porters Park CRC Development	600,000	Project has been awaiting LEP adjustment approval from NSW Department of Planning, Industry and Environment. Alternative locations are currently being investigated in 2022/23.
Porters Creek Precinct	180,202	Multi-year project. Ongoing remediation activities.
Plant & Fleet Purchases	2,065,226	Plant & Fleet delivery delayed-COVID impact. Budget carryover required
Traffic Calming Devices	14,954	A number of signage and linemarking works could not be completed due to COVID restrictions and high frequency of wet weather conditions throughout the 2021/2022 financial year
Expansion of SUP and enhancement of pedestrian facility	476,218	Multiyear project (scheduled transfer of funds). CoR Transport department currently in discussion with SINSW over Meadowbank education precinct deliverables. Pending outcome project will deliver enhancement to remaining identified pedestrian facilities within the Meadowbank precinct.
Constitution Rd/Bowden St Meadowbank-Traffic Control Si	300,000	Multiyear project (scheduled transfer of funds). Project progressing with design outcome review progressing.
ITS Implementation	149,312	The final Integrated Transport Strategy (ITS) 2041 was approved by Council at the Council meeting on 26 April 2022. In this regard, a number of policy/strategy/advocacy projects nominated within ITS 2041 could not commence in the 2021/2022 financial year. These projects, which are proposed to be funded under the "ITS Implementation" bucket are to be progressed for the 2022/2023 financial year and beyond.
Integrated transport strategy review model	78,935	The final Integrated Transport Strategy (ITS) 2041 was approved by Council at the Council meeting on 26 April 2022. In this regard, a number of policy/strategy/advocacy projects nominated within ITS 2041 could not commence in the 2021/2022 financial year. These projects, which are proposed to be funded under the "ITS Implementation" bucket are to be progressed for the 2022/2023 financial year and beyond.
Traffic Facilities Signs and Lines Renewal	56,439	A number of signage and linemarking works could not be completed due to COVID restrictions and high frequency of wet weather conditions throughout the 2021/2022 financial year.
Chatswood to Burwood (RR-04) - Stage 1	163,756	Multiyear project (scheduled transfer of funds). Detailed design progressing to enable grant application for funding the construction of RR04 shared user path
LRCI Phase 3 - Public Footpath Federick St Ryde (Potts	90,000	Grant funding received under LRCI grant. Multiyear project scheduled to commence from July 2022
LRCI Phase 3 - Public Footpath Hermitage Rd Meadowbank	72,448	Grant funding received under LRCI grant. Multiyear project scheduled to commence from July 2022
LRCI Phase 3 - Brabyn St Denistone East Public School T	43,000	Grant funding received under LRCI grant. Multiyear project scheduled to commence from July 2022
LRCI Phase 3 - Shade Structure- Marilyn Street	67,000	Grant funding received under LRCI grant. Multiyear project scheduled to commence from July 2022

Project	Carryover Amount	Reason for carryover
LRCI Phase 3 - Off road bike path - Eastwood to Macquarie Park	320,000	Grant funding received under LRCI grant. Multiyear project scheduled to commence from July 2022
LRCI Phase 3 - Formal Closure - Gannet St Pittwater Rd	156,000	Grant funding received under LRCI grant. Multiyear project scheduled to commence from July 2022
LRCI Phase 3 - Pittwater Road Pedestrian Refuge	125,000	Grant funding received under LRCI grant. Multiyear project scheduled to commence from July 2022
LRCI Phase 3 - Street Lighting Enhance All Street Light	125,000	Grant funding received under LRCI grant. Multiyear project scheduled to commence from July 2022
LRCI Phase 3 - Lavarack St Ryde(Quarry Rd to Cul-De-Sac	125,000	Grant funding received under LRCI grant. Multiyear project scheduled to commence from July 2022
LRCI Phase 3 - PublicFootpath Shumack St Nth Ryde Blame	60,000	Grant funding received under LRCI grant. Multiyear project scheduled to commence from July 2022
Total Carryover for City Works	26,737,033	

Project	Carryover Amount	Reason for carryover
Customer and Community Services		
Communications and Engagement Strategy	35,120	Unspent funding to be carried as we have a video project that straddles over two financial year periods.
Macquarie Library and Creativity Hub Design	112,359	Project deferred pending advice on the timing of the Macquarie Shopping precinct development
Ryde Hunters Hill Symphony Orchestra	100,000	Project delayed due to COVID
Enhanced or New Community Facilities Booking Software	28,350	First stage of Smart Booking project completed with minor aspects to be completed next financial year.
City of Ryde Reconciliation Action Plan	28,727	COVID delayed the commencement of the Reconciliation Action Working Group
Integrated Parking Macq Park and Eastwood Town Centre	92,559	Multiyear project - accessible parking spaces partnership with State Govt delayed due to be delivered by the end of September 2022
Community Facilities Keyless Access System	15,536	First stage completed of keyless access completed minor aspects to be completed in 2022/23.
Conservation Management Plan Program	75,830	COVID and heritage approvals delayed some works which will be completed in 2022/23 financial year
North Ryde Preschool Expansion	325,436	Detailed design plans and approvals delayed and construction on track to commence in 2022/23.
Customer Service Technologies	32,620	Installation delayed by weather and global supply issues of computer items due to COVID
Total Carryover for Customer and Community Services	846,537	
Total Carryovers for Council	30,301,499	

Attachment 5. Economic Development Strategy, progress update April - June 2022

Goal 1. Promote the City of Ryde's capacity to support all types of businesses across a variety of industry sectors with their development, growth and space requirements.		
Strategy	Progress Status	Progress Update
1.1 Nurture economic anchors and attract investment.	On Track	Supported delivery of Macquarie Park Expo. Creation of Why Macquarie Park video series to support/compliment Invest Macquarie Park video productions.
1.2 Support existing small businesses in centres	On Track	Presented Economic Development outcomes and future initiatives to Macquarie Park Ryde Business Chambers. Implementing Food Tours as part of destination marketing for Town Centres and businesses.
1.3 Support Meadowbank Education and Employment Precinct.	On Track	In discussions with the relevant Government agencies and stakeholders to progress. Developed Love Meadowbank collateral, Tote bags etc.
1.4 Work across Council Departments to support the future character of town centres with events, promotions and infrastructure upgrades.	On Track	Cross Unit collaborations with Assets & Infrastructure, Community Services and Communication and Media team to deliver marketing, capacity building and place making initiatives to support EDS.
Goal 2. The City of Ryde becomes a desired location for SMES, high tech start-ups and scale-ups, creating investment and future jobs.		
Strategy	Progress Status	Progress Update
2.1 Attract high-tech start-ups, scale-ups and creatives.	On Track	MQU Uni Incubator in the process of converting 2,000sqm of space into High Tech Advanced Manufacturing Labs to support our MSMEs and startups.
2.2 Support the transformation/positioning of Macquarie Park into an innovation precinct.	On Track	Developing new video series Why Macquarie Park, to continually promote and position MP as an investment hub.
2.3 Investigate opportunities in underutilised retail and commercial spaces across the City of Ryde.	Deferred	COVID and lockdown has deferred progressing opportunities with landowners and commercial real estate agents.
2.4 Investigate opportunities for providing subsidised spaces in Council controlled buildings.	On Track	Developed a Scholarship with MQU Uni Incubator to support 4 startups to be a resident for 6 months in the incubator, through subsidising their residency.
Goal 3. The City of Ryde is positioned as a smart, innovative and green city at the heart of Sydney which attracts people to invest, live, work, visit and play locally.		
Strategy	Progress Status	Progress Update
3.1 Make existing centres greener and more attractive.	On Track	As part of upgrades to Coxs Road and Ryedale Road Shopping precincts, additional trees and planting was undertaken.
3.2 Provide good experiences for businesses and workers throughout the City of Ryde.	On Track	Delivery of Capacity Building Programs and networking events alongside place making initiatives from Mural art in Town Centres to MP Expo.
3.3 Promote inclusive places and facilitate social vibrancy.	On Track	Working with Community Service to help our businesses be inclusive, commissioning Zero Barriers to support our efforts in Q1 22/23.

Goal 4. Implement programs to support youth employment pathways and match local job opportunities for people living in the City of Ryde, promoting it as a city with the people who possess skill and talent to service all business needs.

Strategy	Progress Status	Progress Update
4.1 Implement programs to support youth employment pathways.	On Track	Connecting our local businesses with recruitment strategies to engage the local youth e.g. PACE program MQU Uni.
4.2 Identify local talent and match it to potential jobs.	On Track	Working with Business Chambers, Industry and Education sectors to introduce students, (uni and school age) to the local business Community.
4.3 Keep seniors active in the workforce.	On Track	Data has revealed that the CoR has impressive labour force participation rates for over 65+ compared to Greater Sydney.

Goal 5. Continue to build and nurture strategic partnerships with key stakeholders to implement the Economic Development Strategy.

Strategy	Progress Status	Progress Update
5.1 Manage and build relationship with relevant stakeholders.	On Track	Continue to partner with stakeholders to build capacity and branding. Stakeholders Include: Landowners, Chambers, commercial real estate agents, University, NSW Govt and CMPID.
5.2 Promote City of Ryde's attractiveness and economic opportunities.	On Track	Delivered EDS Review for FY2021-22 to the MPRBC and Council networking event. Continue to develop marketing collateral to tell the story to prescribed target audience and our local community.

Goal 6. That as an employer of choice, the City of Ryde encourages locals to work for our City.

Strategy	Progress Status	Progress Update
6.1 Promote local job opportunities through local channels and partners.	On Track	See 4.1
6.2 Support local students through job placements.	On Track	See 4.2