

**Meeting Date:** Tuesday 4 April 2023  
**Location:** Council Chambers, Level 1A, 1 Pope Street, Ryde and Online  
**Time:** 6.00pm

*Council Meetings will be recorded on audio tape for minute-taking purposes as authorised by the Local Government Act 1993. Council Meetings will also be webcast.*

**Statement of Ethical Obligations**

*Councillors are reminded of their Oath or Affirmation of Office made under Section 233A of the Local Government Act 1993 and their obligation under Council's Code of Conduct to disclose and appropriately manage Conflicts of Interest.*

**NOTICE OF BUSINESS**

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## **COUNCIL REPORTS**

### **1 ITEMS PUT WITHOUT DEBATE**

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**Report prepared by:** Civic Services Manager  
**File No.:** CLM/23/1/1/2 - BP23/96

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#### **REPORT SUMMARY**

In accordance with Council's Code of Meeting Practice, Council can determine those matters on the Agenda that can be adopted without the need for any discussion.

#### **RECOMMENDATION:**

That Council determine the Items on Council's Agenda that will be adopted without debate.

OR

That Council determine all Items on the Agenda.

**2 CONFIRMATION OF MINUTES - Council Meeting held on 28 February 2023**

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**Report prepared by:** Civic Services Manager  
**File No.:** CLM/23/1/1/2 - BP23/97

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**REPORT SUMMARY**

In accordance with Council's Code of Meeting Practice, a motion or discussion with respect to such minutes shall not be in order except with regard to their accuracy as a true record of the proceedings.

**RECOMMENDATION:**

That the Minutes of the Council Meeting 1/23, held on 28 February 2023 be confirmed.

**ATTACHMENTS**

- 1 MINUTES - Ordinary Council Meeting - 28 February 2023

ITEM 2 (continued)

ATTACHMENT 1

**Meeting Date:** Tuesday 28 February 2023  
**Location:** Council Chambers, Level 1A, 1 Pope Street, Ryde and Online  
**Time:** 6.00pm

**Councillors Present in Chambers:** The Mayor, Councillor Yedelian OAM and Councillors Brown, Deshpande, Han, Lane, Lara-Watson, Li, Maggio and Purcell.

**Councillors Present via online Audio Visual:** Councillor Pedersen.

**Apologies:** Councillors O'Reilly and Song.

**Note:** Councillor Pedersen left the meeting at 9.22pm and did not return. She was not present for voting on Notice of Motion 7 and Notice of Motion 8.

**Staff Present:** Chief Executive Officer, General Manager – City Shaping, General Counsel, Chief Financial Officer, Executive Manager – City Development, Executive Manager – City Infrastructure, Acting Executive Manager – City Life, Executive Manager – People and Business, Senior Solicitor, Manager – Corporate Governance, Manager – Parks and Open Spaces, Manager – Traffic Services, Acting Manager – Communications and Engagement, Executive Officer – City Spaces, Executive Officer – City Economy, Chief Information Officer, Financial Controller, Civic Services Manager, System Support Officers and Civic Support Officer.

#### **PRAYER**

Senior Minister John Chappell of St John's Anglican Church, North Ryde was present and offered prayer prior to the commencement of the meeting.

#### **NATIONAL ANTHEM**

The National Anthem was sung prior to the commencement of the meeting.

#### **DISCLOSURES OF INTEREST**

Councillor Lane disclosed a Less than Significant Non-Pecuniary Interest in Notice of Motion 7 – Sydney Water Privatisation for the reason that he may be a recipient on the letter referred to in the resolution, if passed.

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Minutes of the Council Meeting No. 1/23, dated 28 February 2023.

**ITEM 2 (continued)**

**ATTACHMENT 1**

**TABLING OF PETITIONS**

The Mayor, Councillor Yedelian OAM tabled a letter of thanks and support from the Armenian Relief Society of Australia dated 28 February 2023 in relation to Mayoral Minute 1/23 – Donation to assist those affected by the Earthquake in central Turkey and Syria and a copy of the letter is **ON FILE**.

**PUBLIC PARTICIPATION ON ITEMS LISTED ON THE AGENDA**

The following persons provided a written submission to Council:-

<b>Name</b>	<b>Topic</b>
Luis Almenara (representing Ryde Eastwood Baseball Club and Pacific Coast Baseball League)	<b>Item 14</b> – Sportsground Allocation Policy Review
Jeremy Toivonen (representing North West Sydney Football Ltd)	<b>Item 14</b> – Sportsground Allocation Policy Review
Cathy Merchant	<b>Notice of Motion 8</b> – City of Ryde Plaque in recognition of John Boyle, Ryde Bush Care volunteer and member of the RHHFFPS
Martin Brown	<b>Notice of Motion 9</b> – Installation of a safety handrail on the steep accessway between Melba Drive and Elliott Avenue, East Ryde

**PUBLIC PARTICIPATION ON ITEMS NOT LISTED ON THE AGENDA**

No written submissions were received.

**PROCEDURAL MOTION – ORDER OF BUSINESS**

**RESOLUTION:** (Moved by the Mayor, Councillor Yedelian OAM and Councillor Lara-Watson)

That Council now consider the following Item, the time being 6.07pm:-

- Item 14 – Sportsground Allocation Policy Review

**Record of Voting:**

For the Motion: Unanimous

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Minutes of the Council Meeting No. 1/23, dated 28 February 2023.

**ITEM 2 (continued)**

**ATTACHMENT 1**

**COUNCIL REPORT**

**14 SPORTSGROUND ALLOCATION POLICY REVIEW**

Note: Luis Almenara (representing Ryde Eastwood Baseball Club and Pacific Coast Baseball League) and Jeremy Toivonen (representing North West Sydney Football Ltd) made a written submission in relation to this Item and copies are **ON FILE**.

**MOTION:** (Moved by Councillors Maggio and Purcell)

- (a) That Council adopts the Sportsground Allocation Policy provided as an attachment to this report.
- (b) That Council actively engage with the representative sporting groups to identify alternate natural turf training locations for any teams unable to be accommodated at Christie Park.
- (c) That Council write to all those that provided a submission advising them of the outcome and thanking them for their contribution.

**AMENDMENT:** (Moved by Councillors Maggio and Purcell)

- (a) That Council delegate the Chief Executive Officer to facilitate a meeting within 5 days with the Christie Park users.
- (b) That the meeting held by the Chief Executive Officer and Christie Park users outline the new direction the Council is taking with the (City Of Excellence) Football at Christie Park.
  - Equal Share use allocation
  - Equal Share use of amenities, operations and canteen
  - Gender equality in the allocation of men's and women's teams
  - Define the new allocation policy:
    - Football training
    - Football Academy
    - Football Development programs
- (c) That the Chief Executive Officer be delegated to proceed without any further report coming back to Council ensuring that outcomes are delivered by Christie Park users.

On being put to the meeting, the voting on the Amendment was Unanimous. The Amendment was **CARRIED** and then became the Motion.

**Record of Voting:**

For the Amendment: Unanimous

Minutes of the Council Meeting No. 1/23, dated 28 February 2023.

**ITEM 2 (continued)**

**ATTACHMENT 1**

**RESOLUTION:** (Moved by Councillor Maggio and Purcell)

- (a) That Council delegate the Chief Executive Officer to facilitate a meeting within 5 days with the Christie Park users.
- (b) That the meeting held by the Chief Executive Officer and Christie Park users outline the new direction the Council is taking with the (City Of Excellence) Football at Christie Park.
- Equal Share use allocation
  - Equal Share use of amenities, operations and canteen
  - Gender equality in the allocation of men's and women's teams
  - Define the new allocation policy:
    - Football training
    - Football Academy
    - Football Development programs
- (c) That the Chief Executive Officer be delegated to proceed without any further report coming back to Council ensuring that outcomes are delivered by Christie Park users.

**Record of Voting:**

For the Motion: Unanimous

**ADJOURNMENT**

Due to the number of people in the gallery for the previous Item Number 14 – Sportsground Allocation Policy Review, the Mayor, Councillor Yedelian OAM adjourned the Council meeting for five (5) minutes to allow the gallery to exit the Council Chambers safely, the time being 6.40pm. The Council Meeting was adjourned to:-

Tuesday, 28 February 2023 to reconvene at 6.45pm.

**Councillors Present in Chambers:** The Mayor, Councillor Yedelian OAM and Councillors Brown, Deshpande, Han, Lane, Lara-Watson, Li, Maggio and Purcell.

**Councillors Present via online Audio Visual:** Councillor Pedersen.

**Apologies:** Councillors O'Reilly and Song.

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Minutes of the Council Meeting No. 1/23, dated 28 February 2023.



**ITEM 2 (continued)**

**ATTACHMENT 1**

**Staff Present:** Chief Executive Officer, General Manager – City Shaping, General Counsel, Chief Financial Officer, Executive Manager – City Development, Executive Manager – City Infrastructure, Acting Executive Manager – City Life, Executive Manager – People and Business, Senior Solicitor, Manager – Corporate Governance, Manager – Parks and Open Spaces, Manager – Traffic Services, Acting Manager – Communications and Engagement, Executive Officer – City Spaces, Executive Officer – City Economy, Chief Information Officer, Financial Controller, Civic Services Manager, System Support Officers and Civic Support Officer.

**MEETING RECONVENED**

The Mayor, Councillor Yedelian OAM reconvened the Council meeting at 6.45pm on Tuesday, 28 February 2023.

**Councillors Present in Chambers:** The Mayor, Councillor Yedelian OAM and Councillors Brown, Deshpande, Han, Lane, Lara-Watson, Li, Maggio and Purcell.

**Councillors Present via online Audio Visual:** Councillor Pedersen.

**Apologies:** Councillors O'Reilly and Song.

**Staff Present:** Chief Executive Officer, General Manager – City Shaping, General Counsel, Chief Financial Officer, Executive Manager – City Development, Executive Manager – City Infrastructure, Acting Executive Manager – City Life, Executive Manager – People and Business, Senior Solicitor, Manager – Corporate Governance, Manager – Parks and Open Spaces, Manager – Traffic Services, Acting Manager – Communications and Engagement, Executive Officer – City Spaces, Executive Officer – City Economy, Chief Information Officer, Financial Controller, Civic Services Manager, System Support Officers and Civic Support Officer.

**COUNCIL REPORTS**

**1 ITEMS PUT WITHOUT DEBATE**

**RESOLUTION:** (Moved by Councillors Lara-Watson and Han)

That Council adopt Item 2, Item 3, Item 9, Item 10, Item 16, Item 17, Item 18, Precis of Correspondence 1, Precis of Correspondence 2, Notice of Motion 1, Notice of Motion 3, Notice of Motion 4, Notice of Motion 5, Notice of Motion 9 and Questions with Notice 1 listed on the Council Agenda as per the recommendations in the report.

**Record of Voting:**

For the Motion: Unanimous

Minutes of the Council Meeting No. 1/23, dated 28 February 2023.

**ITEM 2 (continued)**

**ATTACHMENT 1**

**COUNCIL REPORTS**

**2 CONFIRMATION OF MINUTES - Council Meeting held on 13 December 2022**

**RESOLUTION:**

That the Minutes of the Council Meeting 16/22, held on 13 December 2022 be confirmed.

**3 CONFIRMATION OF MINUTES – Extraordinary Council Meeting held on 13 December 2022**

**RESOLUTION:**

That the Minutes of the Extraordinary Council Meeting 17/22, held on 13 December 2022 be confirmed.

**9 TERMS OF REFERENCE FOR COUNCIL WORKING GROUPS**

**RESOLUTION:**

That Council note the **ATTACHED** Terms of Reference for each Working Group.

**10 PROPOSED MOTIONS FOR 2023 NATIONAL GENERAL ASSEMBLY OF LOCAL GOVERNMENT – 13 TO 15 JUNE 2023**

**RESOLUTION:**

That Council consider any recommended Motions received from Councillors to be submitted to the National General Assembly 2023 for inclusion in the Business papers for the Conference.

**16 GLEN STREET CARPARK PERMIT SYSTEM**

**RESOLUTION:**

(a) That Council endorse the reversion of the Glen Street Carpark Permit Fees to the pre-2022 rate listed below, in accordance with the community submissions.

- \$267.00 incl. GST per quarter – for a Quarterly Permit; and
- \$801.00 incl. GST per annum – for an Annual Permit.

Minutes of the Council Meeting No. 1/23, dated 28 February 2023.

**ITEM 2 (continued)**

**ATTACHMENT 1**

- (b) That Council provide refunds to all Glen Street Car Park Permit Holders for the difference between the revised fee and the fees paid under the former fee for 2022/23 year.

**INFORMATION REPORTS**

**17 REPORT FOR THE INFORMATION OF COUNCIL – INVESTMENT REPORT AS AT 31 DECEMBER 2022**

Note: An Information Report was presented to Council.

**18 REPORT FOR THE INFORMATION OF COUNCIL – INVESTMENT REPORT AS AT 31 JANUARY 2023**

Note: An Information Report was presented to Council.

**PRECIS OF CORRESPONDENCE**

**1 LETTER BY MINISTER FOR CLIMATE CHANGE AND ENERGY – CLIMATE CHANGE DIVIDEND**

**RESOLUTION:**

That the correspondence be received and noted.

**2 RESPONSE BY MINISTER FOR AGRICULTURE – UNSAFE NETTING IN BACKYARDS**

**RESOLUTION:**

That the correspondence be received and noted.

**NOTICES OF MOTION**

**1 TRAFFIC SAFETY ON REGENT STREET AND SIMPSON STREET, PUTNEY – Councillor Roy Maggio**

**RESOLUTION:**

- (a) That Council investigate traffic and road safety issues at the intersections of Church Street/Simpson Street and Regent Street/Simpson Street/Beacon Avenue.

**ITEM 2 (continued)**

**ATTACHMENT 1**

- (b) That consideration be given to the following improvements based on the conclusions reached in the traffic and road safety assessment:-
- i. Replacing the existing 'GIVE WAY' signs with 'STOP' signs on Simpson Street/Beacon Avenue at its intersection with Regent Street. This includes installing regulatory supplementary linemarking to improve visibility and reinforce the 'STOP' sign traffic control at this intersection.
  - ii. Formal closure of Simpson Street at Church Street.
  - iii. Any other measure recommended in the traffic and road safety assessment
- Council commissions for an independent Road Safety Audit to be undertaken at the roundabout intersection of Charles Street and Parry Street, Putney to assess safety risks to vulnerable road users at this location (e.g. children crossing Charles Street).
- (c) That Council undertakes community consultation on proposed options identified in part (b).
- (d) That the option(s) supported by the outcomes of the public consultation be raised at the Ryde Local Traffic Committee for endorsement and reported back to Council.

**3 MOVING TOWARDS REVOLUTIONISING ROAD MAINTENANCE –  
Councillor Roy Maggio**

**RESOLUTION:**

- (a) That Council investigate the feasibility of utilising the new artificial intelligence technology for the identification of potholes and other road defects by installing the cameras onto Council's operational fleet.
- (b) That the Chief Executive Officer organise a briefing of the investigation with Councillors in the first quarter of the 2023/24 financial year.
  - i. The briefing should outline any relevant issues regarding the implementation of this technology.
  - ii. The briefing should also include the feasibility of partnering with NSW Government's Asset AI project which is funded by the NSW Digital Restart Fund.

**ITEM 2 (continued)**

**ATTACHMENT 1**

**4 ENGAGING RESIDENTS IN HIGH DENSITY HOMES – Councillor Justin Li**

**RESOLUTION:**

Recognising that an increasing number of residents now live in high rises in Macquarie Park, North Ryde, Meadowbank and other suburbs, the City of Ryde:-

- (a) Develops an engagement strategy focusing on these residents.
- (b) Works with strata committees to organise regular meet and greet events at or near their buildings to create greater awareness of Council services and representatives.
- (c) Consider any best practices from neighbouring councils where higher density living has been the norm for many years.

**5 1A VIMIERA ROAD, EASTWOOD – TUFFY AUTO CENTRE – Councillor Bernard Purcell**

**RESOLUTION:**

That the City of Ryde staff provide a report back to Council for the April 2023 Council meeting considering the available options for the City of Ryde to formalise its use of the parcel of land adjacent to 1A Vimiera Road that is currently zoned RE1.

**9 INSTALLATION OF A SAFETY HANDRAIL ON THE STEEP ACCESSWAY BETWEEN MELBA DRIVE AND ELLIOTT AVENUE, EAST RYDE – Councillor Penny Pedersen**

Note: Martin Brown made a written submission in relation to this Item and a copy is **ON FILE**.

**RESOLUTION:**

- (a) That Council notes:-
  - i. The gradual increase in slope of the accessway that runs between Melba Drive and Elliott Avenue East Ryde, near Sager Place shops. The slope ranges from 1 in 20 at the south end to 1 in 5 at the north end. This slope covers a distance of 75m and is an overall fall of approximately 7m. The accessway is 3.5m wide.
  - ii. Nearby, a mostly stepped accessway between Moncrieff Drive and McCallum Avenue was recently upgraded to include a centre handrail.

Minutes of the Council Meeting No. 1/23, dated 28 February 2023.

ITEM 2 (continued)

ATTACHMENT 1

- iii. East Ryde is home to a broad range of ages, from young families to elderly residents. Elderly residents benefit from easy access to the Sager Place shops including a General Practice, chemist, small grocery shop and the bus stop. To access Sager Place, residents on Melba Drive must either walk up and down the dangerously steep accessway or walk the additional 200m to the even steeper Rudd Street to the east.
  - iv. Addition of the proposed handrail would extend the time which elderly residents can manage in their own homes by easing access to the local facilities.
  - v. With the recent trend towards replacing single residence blocks with dual-occupancy dwellings, the population of the suburb has been increasing with consequent increases in numbers of pedestrians making use of this and other access ways.
- (b) That City of Ryde staff bring back a report to Council on a proposal to install a galvanised handrail along the centre of the whole 75m length of the accessway from the Elliott Avenue footpath to the Melba Drive footpath with costing and potential delivery date.

**QUESTIONS BY COUNCILLORS AS PER POLICY**

**1 QUESTIONS WITH NOTICE – Councillor Bernard Purcell**

Question 1(a):

**In 2022 the Chief Executive Officer commenced the restructuring of senior management in the City of Ryde:-**

- (a) What was the total cumulative salary of the executive prior to the commencement of the restructure, compared to the current structure's anticipated costs post the completion of the restructure?**

Answer 1(a):

Total remuneration for senior staff is reported publicly every year in our Annual Report. For the 2021/22 period, it was reported that *the total remuneration comprised in the remuneration packages of the General Manager and senior staff are as follows: General Manager \$473,688 and Senior Staff \$1,839,214 (Total \$2,312,902). The City of Ryde's senior staff consist of the General Manager, four Directors, one Legal Counsel and the Chief Financial Officer.*

**ITEM 2 (continued)**

**ATTACHMENT 1**

With the restructure and extrapolating to the end of the financial year it is expected that the Annual report will provide the following commentary for the 2022/23 period: *The total remuneration comprised in the remuneration packages of the General Manager and senior staff are as follows: General Manager \$430,347 and Senior Staff \$1,203,687.31 (Total \$1,634,034.89). The City of Ryde's senior staff consist of the Chief Executive Officer, two General Managers, one Legal Counsel and the Chief Financial Officer.*

Question 1(b):

**(b) How much has city of Ryde paid in recruitment and management fees relating to the restructure to date?**

Answer 1(b):

The total costs associated with the recruitment of the senior staff positions within the restructure is \$539.18.

Question 2:

**What are the total external costs, not limited to but including accommodation, room hire, catering costs, City of Ryde staff and Councillor expenses, associated with the City of Ryde planning weekend November 2022 at the Hyatt Sydney?**

Answer 2:

This question has already been responded to via an email from the Chief Executive Officer on 13 December 2022 in relation to Mayoral Minute 32/22.

Question 3:

**Please outline itemised costs associated with the City of Ryde's involvement into traffic, parking and pedestrian safety issues at the Meadowbank Education Precinct since its first day of operation in 2022.**

Answer 3:

Please see the list below of works undertaken to improve traffic, parking, transport and pedestrian safety within the Meadowbank Education and Employment Precinct (MEEP) undertaken by Council, following the opening of the Meadowbank schools in April 2022. Please also note that Council paid for these works.

Minutes of the Council Meeting No. 1/23, dated 28 February 2023.

**ITEM 2 (continued)**

**ATTACHMENT 1**

No.	Works Undertaken within MEEP	Benefits of Works Completed	Cost (GST inclusive)
1	Signage and linemarking on Hermitage Road, Rhodes Street, Bowden Street and Macpherson Street.	Improvements to the safety and efficiency of students being picked up/dropped off within designated kiss and ride zones; Improvements to school bus operations; Improvements to traffic safety within MEEP.	\$6,810.39
2	Pedestrian crossings at the northern and western approaches of the intersection of Constitution Road and Bowden Street.	Improvements to pedestrian connectivity within MEEP.	\$151,088.00
3	Pedestrian crossing on Falconer Street to the south of Constitution Road.	Improvements to pedestrian connectivity & accessibility to, from and within MEEP.	\$77,765.00
4	Temporary traffic management devices associated with the temporary closure of the footpath on the northern side of Constitution Road between See Street and Bowden Street.	Minimise risk to public safety due to slope stability issues within the embankment along the northern side of Constitution Road.	\$14,751.38
5	Staff review/assessment of the active transport infrastructure (e.g. pedestrian crossings, shared paths) delivered by Department of Education as part of the development consent for the Meadowbank Schools & Tafe.	Ensure that the active transport upgrades delivered by the Department of Education comply with relevant standards, guidelines and engineering practices.	-
<b>Total*</b>			<b>\$250,414.77</b>
*Please note total cost does not include review and feedback provided by Council staff outlined in point 5.			

**Question 4:**

**Could management reveal the monetary cost of consultants employed by the City of Ryde over the last 3 financial years and give a percentage of how those costs compare to permanent employees of the City of Ryde?**

**Answer 4:**

	FY 21/22	FY 20/21	FY 19/20
Data is as per Audited Financial Statements	\$'000	\$'000	\$'000
Consultants	\$ 1,015	\$ 2,429	\$ 3,762
Permanent Staff including Superannuation, Leave Entitlements, other on-costs less Casuals	\$ 57,675	\$ 60,379	\$ 57,751
<b>% Consultancy to Permanent Staff</b>	<b>1.76%</b>	<b>4.02%</b>	<b>6.51%</b>

Please note the following:-

1. This includes Capitalised Costs.



**ITEM 2 (continued)**

**ATTACHMENT 1**

2. The consultancy costs for Taylor Construction Group Pty Ltd (Ryde Central) ceased in June 2020. This is the main contributor to the reduction between FY 19/20 and FY 20/21.
3. The consultancy costs reduced further between FY 20/21 and FY 21/22 and this is primarily due to decrease in usage for town planning.
4. The audited financial statements do not differentiate between permanent and casual staff. However, we have taken the casual salary/wages payments out, but there may be other costs related to casuals such as training etc that is difficult to obtain.

**MAYORAL MINUTES**

**MM1/23 DONATION TO ASSIST THOSE AFFECTED BY THE EARTHQUAKE IN CENTRAL TURKEY AND SYRIA - Mayor, Councillor Sarkis Yedelian OAM**

Note: The Mayor, Councillor Yedelian OAM tabled a letter from the Armenian Relief Society of Australia dated 28 February 2023 in relation to this Item and a copy is **ON FILE**.

**RESOLUTION:** (Moved by the Mayor, Councillor Yedelian OAM)

- (a) That Council acknowledge the tragic loss of life and those injured in the earthquake which occurred on 6 February 2023 in Turkey and Syria.
- (b) That the City of Ryde donate \$10,000 to the Armenian Relief Society to assist in the humanitarian efforts for those affected.
- (c) That Council observe a minute's silence as a mark of respect to the victims of the earthquake.

**Record of Voting:**

For the Motion: Unanimous

Note: A one minute silence was then observed by the meeting.

**ITEM 2 (continued)**

**ATTACHMENT 1**

**MM2/23 INTERNATIONAL RELATIONS AND THE CITY OF RYDE  
INTERNATIONAL DELEGATION VISIT TO TAIWAN - Mayor,  
Councillor Sarkis Yedelian OAM**

Note: Item 13 – CITY OF RYDE INTERNATIONAL DELEGATION VISIT TO TAIWAN and Item 20 – INTERNATIONAL RELATIONS POLICY were considered in conjunction with this Mayoral Minute.

Note: Councillor Lane left the meeting at 7.16pm and was not present for consideration or voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Yedelian OAM)

- (a) That Council notes participation in the Smart City Summit & Expo could help deliver economic and social benefits to the City of Ryde.
- (b) That Council notes the new International Relations Policy has a strong focus on good governance, transparency, evaluation, and reporting.
- (c) That Council notes to minimise the financial burden of its operations on the City of Ryde's ratepayers, Council resolves:-
  - 1. That Council Report No. 13 - CITY OF RYDE INTERNATIONAL DELEGATION VISIT TO TAIWAN and Council Report No. 20 - INTERNATIONAL RELATIONS POLICY (listed on this Meeting Agenda), be dealt with in conjunction with this Mayoral Minute.
  - 2. That instead of the recommendations in Council Report No. 13 - CITY OF RYDE INTERNATIONAL DELEGATION VISIT TO TAIWAN (listed on this Meeting Agenda), that Council:-
    - i. Accepts the invitation from the Taipei Economic and Cultural Office to participate in the Smart City Summit & Expo (the Summit) in Taiwan from 27 March to 31 March 2023, which also incorporates the associated 2050 Net Zero City Leaders Summit, meetings with delegations from over 30 countries, major multinational companies, the Smart City Mayors' Summit, and over 10 City and Regional governments.
    - ii. Endorses the Mayor, Councillor Sarkis Yedelian OAM to attend the Summit, as Council's VIP representative.
    - iii. Nominates Councillor Brown, Chief Executive Officer, General Manager – City Shaping and Executive Officer – City Economy to attend this summit.

**ITEM 2 (continued)**

**ATTACHMENT 1**

- iv. Noting the financial contributions being made by the Taipei Economic and Cultural Office, including the Mayor's airfares, ensure no City of Ryde money shall be spent on the Mayor or Councillor delegates whatsoever, meaning food and incidentals not covered by tour providers (including airfares for Councillor delegates) will be at the personal expense of each delegate.
  - v. Notes the obligations of delegates set out in Council Report No. 13 - CITY OF RYDE INTERNATIONAL DELEGATION VISIT TO TAIWAN (listed on this Meeting Agenda), including those relating to evaluation, disclosure, and reporting back to Council.
3. That Council adopts the recommendations in Council Report No. 20 - INTERNATIONAL RELATIONS POLICY (listed on this Meeting Agenda), noting the importance the new policy is placing on good governance, transparency, risk management, evaluation and reporting.
- (d) That Council endorse the Council meeting scheduled to be held on Tuesday, 28 March 2023 be moved to Tuesday, 4 April 2023 (due to the Mayor, Councillor and/or staff attendance at the Summit from 27 to 31 March 2023).

On being put to the meeting, Councillors Li and Maggio abstained from voting and accordingly their votes were recorded Against the Motion.

**Record of Voting:**

**For the Motion:** The Mayor, Councillor Yedelian OAM and Councillors Brown, Deshpande, Han and Lara-Watson

**Against the Motion:** Councillors Li, Maggio, Pedersen and Purcell

**MM3/23 EASTWOOD POST OFFICE - Mayor, Councillor Sarkis Yedelian OAM**

**Note:** Councillor Lane was not present for consideration or voting on this Item.

**RESOLUTION:** (Moved by the Mayor, Councillor Yedelian OAM)

- (a) That Council write to Australia Post objecting to the closure of the full service post office in Eastwood.
- (b) That Council write to the Federal Member for Bennelong, and the Federal Communications Minister, seeking their intervention to stop the removal of the Eastwood Post Office.

Minutes of the Council Meeting No. 1/23, dated 28 February 2023.

**ITEM 2 (continued)**

**ATTACHMENT 1**

- (c) That Council communicate this information to the community via Council's social media and webpage.

**Record of Voting:**

For the Motion: Unanimous

**MATTER OF URGENCY**

Note: Councillor Lane returned to the meeting at 7.32pm.

Councillor Deshpande advised the meeting that she wished to raise a Matter of Urgency regarding Holi Celebrations in City of Ryde, the time being 7.34pm.

The Mayor, Councillor Yedelian OAM accepted this matter as an Urgent Item.

**RESOLUTION:** (Moved by Councillors Deshpande and Lane)

That Council consider a Matter of Urgency, raised by Councillor Deshpande regarding Holi Celebrations in City of Ryde.

**Record of Voting:**

For the Motion: Unanimous

**MATTER OF URGENCY – HOLI CELEBRATIONS IN CITY OF RYDE**

**RESOLUTION:** (Moved by Councillors Deshpande and Lane)

That the City of Ryde:-

- (a) Acknowledges the significance of Holi for the growing Indian diaspora in the City of Ryde and promotes cultural harmony through active participation with its local communities with Indian heritage.
- (b) Advertises in prominent community newspapers - Desi Australia to wish the City of Ryde local community who celebrate Holi with a full page advert at the cost of \$650 + GST with the Mayor and interested Councillors, to be funded from the Communications advertising budget.
- (c) Hosts a morning tea with the Mayor and interested Councillors after the community event on the 5<sup>th</sup> of March, to thank the organisers for their hardwork in bringing this celebration to the City of Ryde for the first time, to be funded from the Mayor's budget.

**Record of Voting:**

For the Motion: Unanimous

Minutes of the Council Meeting No. 1/23, dated 28 February 2023.

**ITEM 2 (continued)**

**ATTACHMENT 1**

**COUNCIL REPORTS**

**2 CONFIRMATION OF MINUTES - Council Meeting held on 13 December 2022**

Note: This Item was dealt with earlier in the meeting as detailed in these Minutes.

**3 CONFIRMATION OF MINUTES - Extraordinary Council Meeting held on 13 December 2022**

Note: This Item was dealt with earlier in the meeting as detailed in these Minutes.

**4 DETERMINATION OF OFFICE AND FEE OF DEPUTY MAYOR**

**RESOLUTION:** (Moved by Councillors Lara-Watson and Brown)

- (a) That Council elect a Deputy Mayor for the ensuing period until September 2023.
- (b) That where the Deputy Mayor is to act in the Office of the Mayor, that this is to be done by way of a Council resolution.
- (c) That where there is a Council resolution in accordance with (b) above, the Deputy Mayor will be paid a fee to undertake the responsibilities of the Office of the Mayor on a pro rata basis, deducted from the Mayoral Fee.

**Record of Voting:**

For the Motion: Unanimous

**5 ELECTION OF DEPUTY MAYOR**

**RESOLUTION:** (Moved by Councillors Lara-Watson and Brown)

- (a) That the method of voting for the election of Deputy Mayor be open voting by show of hands.
- (b) That the Chief Executive Officer, as Returning Officer, undertake the election of Deputy Mayor by announcing the nominations and then conducting the election.

**Record of Voting:**

For the Motion: Unanimous

Minutes of the Council Meeting No. 1/23, dated 28 February 2023.

**ITEM 2 (continued)**

**ATTACHMENT 1**



As a result, THE METHOD OF VOTING FOR ELECTION OF DEPUTY MAYOR WAS OPEN VOTING BY SHOW OF HANDS.

The Chief Executive Officer, as Returning Officer, advised that there were two (2) nominations for Office of Deputy Mayor, namely Councillor Pedersen and Councillor Deshpande.

The Chief Executive Officer invited further nominations. There were no further nominations.

THE ELECTION FOR DEPUTY MAYOR was conducted by the Chief Executive Officer, as Returning Officer which resulted in the following voting:

**Councillor Pedersen                         2 votes**

Voting in favour: Councillors Pedersen and Purcell

**Councillor Deshpande                         8 votes**

Voting in favour: The Mayor, Councillor Yedelian OAM and Councillors Brown, Deshpande, Han, Lane, Lara-Watson, Li and Maggio

As a result of the voting, COUNCILLOR DESHPANDE WAS DULY ELECTED DEPUTY MAYOR FOR THE ENSUING PERIOD UNTIL SEPTEMBER 2023.

The Mayor, Councillor Yedelian OAM then invited the Deputy Mayor, Councillor Deshpande to address the meeting.

The Deputy Mayor, Councillor Deshpande gave a brief acknowledgement following her election.

**6 EXTERNAL COMMITTEES - Appointment of Delegates**

**MOTION:** (Moved by Councillors Lara-Watson and Brown)

(a) That Council appoint the following delegates to NSROC:-

- The Mayor, Councillor Sarkis Yedelian OAM
- Councillor Sophie Lara-Watson as a formal delegate
- Councillor Shweta Deshpande and Councillor Daniel Han as alternate delegates

(b) That Council appoint the Mayor, Councillor Sarkis Yedelian OAM and Councillor Sophie Lara-Watson as Council's delegates and Councillor Shweta Deshpande and Councillor Daniel Han as alternate delegates to the Sydney North Planning Panel.

**ITEM 2 (continued)**

**ATTACHMENT 1**

- (c) That Council appoint Councillor Shweta Deshpande as a formal delegate and Councillor Trenton Brown as an alternate delegate to the Parramatta River Catchment Group.

**AMENDMENT:** (Moved by Councillor Purcell and Pedersen)

- (a) That Council appoint the following delegates to NSROC:-
- The Mayor, Councillor Sarkis Yedelian OAM
  - Councillor Penny Pedersen as a formal delegate
  - Councillor Shweta Deshpande and Councillor Daniel Han as alternate delegates
- (b) That Council appoint the Mayor, Councillor Sarkis Yedelian OAM and Councillor Sophie Lara-Watson as Council's delegates and Councillor Shweta Deshpande and Councillor Daniel Han as alternate delegates to the Sydney North Planning Panel.
- (c) That Council appoint Councillor Penny Pedersen as a formal delegate and Councillor Trenton Brown as an alternate delegate to the Parramatta River Catchment Group.

On being put to the Meeting, the voting on the Amendment was two (2) For and eight (8) Against. The Amendment was **LOST**. The Motion was then put and **CARRIED**.

**Record of Voting:**

For the Amendment: Councillors Pedersen and Purcell

Against the Amendment: The Mayor, Councillor Yedelian OAM and Councillors Brown, Deshpande, Han, Lane, Lara-Watson, Li and Maggio

**RESOLUTION:** (Moved by Councillors Lara-Watson and Brown)

- (a) That Council appoint the following delegates to NSROC:-
- The Mayor, Councillor Sarkis Yedelian OAM
  - Councillor Sophie Lara-Watson as a formal delegate
  - Councillor Shweta Deshpande and Councillor Daniel Han as alternate delegates
- (b) That Council appoint the Mayor, Councillor Sarkis Yedelian OAM and Councillor Sophie Lara-Watson as Council's delegates and Councillor Shweta Deshpande and Councillor Daniel Han as alternate delegates to the Sydney North Planning Panel.

**ITEM 2 (continued)**

**ATTACHMENT 1**

- (c) That Council appoint Councillor Shweta Deshpande as a formal delegate and Councillor Trenton Brown as an alternate delegate to the Parramatta River Catchment Group.

**Record of Voting:**

For the Motion: The Mayor, Councillor Yedelian OAM and Councillors Brown, Deshpande, Han, Lane, Lara-Watson, Li and Maggio

Against the Motion: Councillors Pedersen and Purcell

**7 DECEMBER QUARTERLY BUDGET REVIEW AND OPERATIONAL PLAN PROGRESS REPORT**

**RESOLUTION:** (Moved by Councillors Brown and Lara-Watson)

That the proposed budget variations as detailed in **ATTACHMENT 1** to this report be endorsed by Council.

**Record of Voting:**

For the Motion: Unanimous

**8 CONDUCT OF 2024 LOCAL GOVERNMENT ELECTION**

**RESOLUTION:** (Moved by Councillors Lara-Watson and Brown)

(a) The City of Ryde ("the Council") resolves:-

- i. pursuant to s. 296(2) and (3) of the *Local Government Act 1993* (NSW) ("the Act") that an election arrangement be entered into by contract for the Electoral Commissioner to administer all elections of the Council.
- ii. pursuant to s. 296(2) and (3) of the Act, as applied and modified by s. 18, that a council poll arrangement be entered into by contract for the Electoral Commissioner to administer all council polls of the Council.
- iii. pursuant to s. 296(2) and (3) of the Act, as applied and modified by s. 18, that a constitutional referendum arrangement be entered into by contract for the Electoral Commissioner to administer all constitutional referenda of the Council.



**ITEM 2 (continued)**

**ATTACHMENT 1**

- (b) That Council allocate a budget of \$841,000 (inclusive of GST), funded from the Election Reserve, for the Local Government Election on Saturday, 14 September 2024, with any variance being adjusted and reported to Council as part of a future budget review.

**Record of Voting:**

For the Motion: Unanimous

**9 TERMS OF REFERENCE FOR COUNCIL WORKING GROUPS**

Note: This Item was dealt with earlier in the meeting as detailed in these Minutes.

**10 PROPOSED MOTIONS FOR 2023 NATIONAL GENERAL ASSEMBLY OF LOCAL GOVERNMENT - 13 TO 15 JUNE 2023**

Note: This Item was dealt with earlier in the meeting as detailed in these Minutes.

**11 COUNCILLOR EXPENSES AND FACILITIES POLICY**

**MOTION:** (Moved by Councillors Purcell and Maggio)

- (a) That Council endorse the public exhibition of the draft Councillor Expenses and Facilities Policy, as **attached** for a period of at least 28 days.
- (b) That following the exhibition period, a further report be provided to Council detailing any submissions received and seeking the adoption of the draft Councillor Expenses and Facilities Policy.
- (c) That all accommodation incurred at conferences and events, outside of the Sydney metropolitan area be covered by the City of Ryde.

Note: Councillor Pedersen left the meeting at 8.05pm.

**ADJOURNMENT**

Due to technical difficulties, the Mayor, Councillor Yedelian OAM adjourned the Council meeting for two (2) minutes, the time being 8.07pm. The Council Meeting was adjourned to:-

Tuesday, 28 February 2023 to reconvene at 8.09pm.

**ITEM 2 (continued)**

**ATTACHMENT 1**

**Councillors Present in Chambers:** The Mayor, Councillor Yedelian OAM and Councillors Brown, Deshpande, Han, Lane, Lara-Watson, Li, Maggio and Purcell.

**Councillors Present via online Audio Visual:** Nil.

**Apologies:** Councillors O'Reilly and Song.

**Staff Present:** Chief Executive Officer, General Manager – City Shaping, General Counsel, Chief Financial Officer, Executive Manager – City Development, Executive Manager – City Infrastructure, Acting Executive Manager – City Life, Executive Manager – People and Business, Senior Solicitor, Manager – Corporate Governance, Manager – Parks and Open Spaces, Manager – Traffic Services, Acting Manager – Communications and Engagement, Executive Officer – City Spaces, Executive Officer – City Economy, Chief Information Officer, Financial Controller, Civic Services Manager, System Support Officers and Civic Support Officer.

**MEETING RECONVENED**

The Mayor, Councillor Yedelian OAM reconvened the Council meeting at 8.14pm on Tuesday, 28 February 2023.

**Councillors Present in Chambers:** The Mayor, Councillor Yedelian OAM and Councillors Brown, Deshpande, Han, Lane, Lara-Watson, Li, Maggio and Purcell.

**Councillors Present via online Audio Visual:** Nil.

**Apologies:** Councillors O'Reilly and Song.

**Staff Present:** Chief Executive Officer, General Manager – City Shaping, General Counsel, Chief Financial Officer, Executive Manager – City Development, Executive Manager – City Infrastructure, Acting Executive Manager – City Life, Executive Manager – People and Business, Senior Solicitor, Manager – Corporate Governance, Manager – Parks and Open Spaces, Manager – Traffic Services, Acting Manager – Communications and Engagement, Executive Officer – City Spaces, Executive Officer – City Economy, Chief Information Officer, Financial Controller, Civic Services Manager, System Support Officers and Civic Support Officer.

**Note:** Councillor Pedersen was not present for consideration or voting on this Item.

**AMENDMENT:** (Moved by Councillors Brown and Lane)

That consideration of this Item be deferred until the end of the meeting.

**ITEM 2 (continued)**

**ATTACHMENT 1**

On being put to the Meeting, the voting on the Amendment was Unanimous. The Amendment then became the Motion.

**Record of Voting:**

For the Amendment: Unanimous

**RESOLUTION:**

That consideration of this Item be deferred until the end of the meeting.

**Record of Voting:**

For the Motion: Unanimous

**12 DRAFT CHARITABLE DONATIONS POLICY**

Note: Councillor Pedersen was not present for consideration or voting on this Item.

**RESOLUTION:** (Moved by Councillors Lara-Watson and Deshpande)

- (a) That Council endorse the draft Charitable Donations Policy as outlined in Option 1 and **attached** to be placed on public exhibition for 28 days and allow submissions to be received.
- (b) That, at the conclusion of the public exhibition period, should no submissions be received the Charitable Donations Policy be adopted by Council.
- (c) That should any submissions be received during the public exhibition period, a further report be presented to Council outlining these submissions.

**Record of Voting:**

For the Motion: Unanimous

**13 CITY OF RYDE INTERNATIONAL DELEGATION VISIT TO TAIWAN**

Note: This matter was dealt with earlier in the meeting in conjunction with Mayoral Minute 2/23 – INTERNATIONAL RELATIONS AND THE CITY OF RYDE INTERNATIONAL DELEGATION VISIT TO TAIWAN as detailed in these Minutes.

**ITEM 2 (continued)**

**ATTACHMENT 1**

**14 SPORTSGROUND ALLOCATION POLICY REVIEW**

Note: This Item was dealt with earlier in the Meeting as detailed in these Minutes.

**15 RESPONSE TO RESOLUTION - INSTALLATION OF FLAG POLES AT MEADOWBANK PARK MEMORIAL**

Note: Councillor Pedersen returned to the meeting at 8.31pm.

**RESOLUTION:** (Moved by Councillors Maggio and Purcell)

- (a) That Council allocates up to \$100,000 to the 2023-2024 Operational Plan for the delivery of this project.
- (b) That Council seek expressions of interest from local Return Service League Clubs whether they would like to fund part or the full cost of installation.
- (c) That Council investigate the feasibility of installing three flag poles, five metres north-west from the existing obelisk at Memorial Park, Meadowbank and that staff report back to Council should there be issues with the Viva pipeline.
- (d) That the flag pole foundations to incorporate led lighting to improve security during evenings.

**Record of Voting:**

For the Motion: Unanimous

**PROCEDURAL MOTION – ORDER OF BUSINESS**

**RESOLUTION:** (Moved by Councillors Brown and Lara-Watson)

That Council now consider the following Item, the time being 8.32pm:-

- Item 11 – Councillor Expenses and Facilities Policy

**Record of Voting:**

For the Motion: Unanimous

**ITEM 2 (continued)**

**ATTACHMENT 1**

**11 COUNCILLOR EXPENSES AND FACILITIES POLICY**

Note: Councillor Pedersen left the meeting at 8.34pm and was not present for voting on this Item.

**MOTION:** (Moved by Councillors Purcell and Pedersen)

- (a) That Council endorse the public exhibition of the draft Councillor Expenses and Facilities Policy, as **attached** for a period of at least 28 days.
- (b) That following the exhibition period, a further report be provided to Council detailing any submissions received and seeking the adoption of the draft Councillor Expenses and Facilities Policy.
- (c) That all accommodation incurred at conferences and events, outside of the Sydney metropolitan area, and within Australia for Councillor, State and Federal conferences that benefit our ratepayers be covered by the City of Ryde.

**Record of Voting:**

For the Motion: Councillor Purcell

Against the Motion: The Mayor, Councillor Yedelian OAM and Councillors Brown, Deshpande, Han, Lane, Lara-Watson, Li and Maggio

Note: As a result of the voting, the Motion was **LOST**. The matter is now **AT LARGE**.

**RESOLUTION:** (Moved by Councillors Lara- Watson and Deshpande)

- (a) That Council endorse the public exhibition of the draft Councillor Expenses and Facilities Policy, as **attached** for a period of at least 28 days.
- (b) That following the exhibition period, a further report be provided to Council detailing any submissions received and seeking the adoption of the draft Councillor Expenses and Facilities Policy.

**Record of Voting:**

For the Motion: Unanimous

**ITEM 2 (continued)**

**ATTACHMENT 1**

**16 GLEN STREET CARPARK PERMIT SYSTEM**

Note: This Item was dealt with earlier in the meeting as detailed in these Minutes.

**INFORMATION REPORTS**

**17 REPORT FOR THE INFORMATION OF COUNCIL - INVESTMENT REPORT AS AT 31 DECEMBER 2022**

Note: An Information Report was presented to Council.

**18 REPORT FOR THE INFORMATION OF COUNCIL - INVESTMENT REPORT AS AT 31 JANUARY 2023**

Note: An Information Report was presented to Council.

**LATE COUNCIL REPORTS**

**19 EXCHANGE OR SURRENDER OF INTERESTS IN LAND**

Note: Councillor Pedersen returned to the meeting at 8.36pm.

**MOTION:** (Moved by Councillors Pedersen and Purcell)

Section 377(h) of the Local Government Act 1993 does not allow Council to delegate authority to the Chief Executive Officer for, amongst other things, the exchange or surrender of lands.

1. That Council does not delegate authority to the Chief Executive Officer to execute all necessary documentation on behalf of Council to effect the exchange or surrender of interests in land.
2. All offers and considerations regarding exchange and surrender of land must be brought to Council.

**Record of Voting:**

For the Motion: Councillors Pedersen and Purcell

Against the Motion: The Mayor, Councillor Yedelian OAM and Councillors Brown, Deshpande, Han, Lane, Lara-Watson, Li and Maggio

Note: As a result of the voting, the Motion was **LOST**. The matter was is now **AT LARGE**.

**ITEM 2 (continued)**

**ATTACHMENT 1**

**RESOLUTION:** (Moved by Councillors Lara-Watson and Brown)

- (a) That Council authorises the exchange or surrender of interests in land (as the case may be) to which Council is the beneficiary, but only if the exchange or surrender of the interest:
- (i) relates to an easement, right of carriageway, covenant, restriction as to user and the like; and
  - (ii) Is at no cost to Council (excluding any costs for physical works undertaken by Council or other direct administrative costs to be borne by Council); and
  - (iii) Is not contrary to the interests of Council.
- (b) That Council delegate authority to the Chief Executive Officer to execute all necessary documentation on behalf of Council to effect resolution (a) above, as required.
- (c) That a report be brought to Council meeting on an annual basis advising on any interests that have been surrendered or exchanged in accordance with resolution (a) above.

**Record of Voting:**

For the Motion: The Mayor, Councillor Yedelian OAM and Councillors Brown, Deshpande, Han, Lane, Lara-Watson, Li and Maggio

Against the Motion: Councillors Pedersen and Purcell

**20 INTERNATIONAL RELATIONS POLICY**

Note: This matter was dealt with earlier in the meeting in conjunction with Mayoral Minute 2/23 – INTERNATIONAL RELATIONS AND THE CITY OF RYDE INTERNATIONAL DELEGATION VISIT TO TAIWAN as detailed in these Minutes.

**PRECIS OF CORRESPONDENCE FOR CONSIDERATION**

**1 LETTER BY MINISTER FOR CLIMATE CHANGE AND ENERGY - CLIMATE CHANGE DIVIDEND**

Note: This Item was dealt with earlier in the meeting as detailed in these Minutes.

**ITEM 2 (continued)**

**ATTACHMENT 1**

**2 RESPONSE BY MINISTER FOR AGRICULTURE - UNSAFE NETTING IN BACKYARDS**

Note: This Item was dealt with earlier in the meeting as detailed in these Minutes.

**NOTICES OF MOTION**

**1 TRAFFIC SAFETY ON REGENT STREET AND SIMPSON STREET, PUTNEY - Councillor Roy Maggio**

Note: This Item was dealt with earlier in the meeting as detailed in these Minutes.

**2 RYDE ATHLETICS - DUNBAR PARK - SUMMER SEASON PERMIT 2020-2021 - Councillor Roy Maggio**

**RESOLUTION:** (Moved by Councillors Maggio and Purcell)

That the write-off of \$6,450 in overdue fees be accommodated within the existing Parks and Open Space base budget.

**Record of Voting:**

For the Motion: Unanimous

**3 MOVING TOWARDS REVOLUTIONISING ROAD MAINTENANCE - Councillor Roy Maggio**

Note: This Item was dealt with earlier in the meeting as detailed in these Minutes.

**4 ENGAGING RESIDENTS IN HIGH DENSITY HOMES - Councillor Justin Li**

Note: This Item was dealt with earlier in the meeting as detailed in these Minutes.

**5 1A VIMIERA ROAD, EASTWOOD - TUFFY AUTO CENTRE - Councillor Bernard Purcell**

Note: This Item was dealt with earlier in the meeting as detailed in these Minutes.



**ITEM 2 (continued)**

**ATTACHMENT 1**

**6 ANNA LAO (AM) AUSTRALIAN BADMINTON ACADEMY - NAMING OF CENTRE - Councillor Bernard Purcell**

Note: Councillor Pedersen left the meeting at 9.18pm and was not present for voting on this item.

**RESOLUTION:** (Moved by Councillors Purcell and Lane)

- (a) That the City of Ryde recognises Anna Lao's (AM) contribution to Badminton locally and nationally.
- (b) That, in consultation with Ms Lao, the City of Ryde explores ways to recognise Anna Lao and her significant service to our community within the RALC at Ryde.

**Record of Voting:**

For the Motion: Unanimous

**7 SYDNEY WATER PRIVATISATION - Councillor Bernard Purcell**

Note: Councillor Lane disclosed a Less than Significant Non-Pecuniary Interest in this Item for the reason that he may be a recipient on the letter referred to in the resolution, if passed.

Note: Councillor Pedersen returned to the meeting at 9.20pm.

Note: Councillor Pedersen left the meeting at 9.22pm and did not return. She was not present for voting on this Item.

Note: Councillor Maggio left the meeting at 9.24pm and was not present for voting on this Item.

**MOTION:** (Moved by Councillors Purcell and Maggio)

- (a) That the City of Ryde notes that the Premier of NSW refuses to rule out privatising Sydney Water.
- (b) That Council notes that the sale of Sydney Water land could lead to further residential development around Sydney Water sites in West Ryde and Denistone.
- (c) That the Mayor write to the Premier of NSW and all Ryde State Election candidates stating the City of Ryde's opposition to privatisation of Sydney Water and seek a commitment from them to keep essential services in public hands.

**ITEM 2 (continued)**

**ATTACHMENT 1**

**AMENDMENT:** (Moved by Councillors Brown and Lara-Watson)

- (a) That the City of Ryde notes the Premier has unequivocally ruled out the privatisation of Sydney Water.
- (b) That Council notes the NSW State Opposition's policy of developing public land around train stations to accommodate new housing, which would implicate local public land sites like the Sydney Water site at West Ryde.
- (c) That the Mayor write to the Opposition Leader, all Lane Cove, Parramatta and Ryde State Election candidates stating the City of Ryde's opposition to developing Sydney Water land with more housing development, and seek a commitment from them to activate this site for public use into the future.

On being put to the meeting, the voting on the Amendment was seven (7) For and one (1) Against, the Amendment was **CARRIED** and then became the Motion.

**Record of Voting:**

For the Amendment: The Mayor, Councillor Yedelian OAM and Councillors Brown, Deshpande, Han, Lane, Lara-Watson and Li

Against the Amendment: Councillors Purcell

Note: Councillor Maggio returned to the meeting at 9.28pm.

**RESOLUTION:**

- (a) That the City of Ryde notes the Premier has unequivocally ruled out the privatisation of Sydney Water.
- (b) That Council notes the NSW State Opposition's policy of developing public land around train stations to accommodate new housing, which would implicate local public land sites like the Sydney Water site at West Ryde.
- (c) That the Mayor write to the Opposition Leader, all Lane Cove, Parramatta and Ryde State Election candidates stating the City of Ryde's opposition to developing Sydney Water land with more housing development, and seek a commitment from them to activate this site for public use into the future.

On being put to the Meeting, Councillor Purcell abstained from voting and accordingly his vote was recorded Against the Motion.

**ITEM 2 (continued)**

**ATTACHMENT 1**

**Record of Voting:**

For the Motion: The Mayor, Councillor Yedelian OAM and Councillors Brown, Deshpande, Han, Lane, Lara-Watson and Li and Maggio

Against the Motion: Councillor Purcell

**8 CITY OF RYDE PLAQUE IN RECOGNITION OF JOHN BOYLE, RYDE BUSH CARE VOLUNTEER AND MEMBER OF THE RHHFFPS - Councillor Penny Pedersen**

Note: Councillor Pedersen was not present for consideration or voting on this Item.

Note: Cathy Marchant made a written submission in relation to this Item and a copy is **ON FILE**.

**RESOLUTION:** (Moved by Councillors Lane and Brown)

That the City of Ryde:-

- (a) Acknowledge the huge contribution that John Boyle made to the protection and maintenance of Ryde's natural areas as a Bushcare volunteer.
- (b) Offer its condolences to the Boyle family, his closest friend Anthony Papollo and his friends at the Ryde Hunters Hill Flora and Fauna Preservation Society (RHHFFPS).
- (c) Install a plaque in memory of John Boyle at the Field of Mars, where he volunteered for so many years.
- (d) Consult with the RHHFFPS and his family about the specific location and inscription of the plaque and identify an appropriate unveiling opportunity consistent with Council policy.
- (e) Allocate funding from within existing base budgets.
- (f) That Council take one minute to honour John Boyle's life and acknowledge his passing.

**Record of Voting:**

For the Motion: Unanimous

**ITEM 2 (continued)**

**ATTACHMENT 1**

**9 INSTALLATION OF A SAFETY HANDRAIL ON THE STEEP ACCESSWAY  
BETWEEN MELBA DRIVE AND ELLIOTT AVENUE, EAST RYDE - Councillor  
Penny Pedersen**

Note: This Item was dealt with earlier in the meeting as detailed in these Minutes.

**QUESTIONS BY COUNCILLORS AS PER POLICY**

**1 QUESTIONS WITH NOTICE - Councillor Bernard Purcell**

Note: This Item was dealt with earlier in the meeting as detailed in these Minutes.

The meeting closed at 9.32pm.

CONFIRMED THIS 4TH DAY OF APRIL 2023

Chairperson

**3 CONFIRMATION OF MINUTES - Extraordinary Council Meeting held on 22 March 2023**

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**Report prepared by:** Civic Services Manager**File No.:** CLM/23/1/1/2 - BP23/134

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**REPORT SUMMARY**

In accordance with Council's Code of Meeting Practice, a motion or discussion with respect to such minutes shall not be in order except with regard to their accuracy as a true record of the proceedings.

**RECOMMENDATION:**

That the Minutes of the Extraordinary Council Meeting 2/23, held on 22 March 2023 be confirmed.

**ATTACHMENTS**

- 1 MINUTES - Extraordinary Council Meeting - 22 March 2023

**ITEM 3 (continued)**

**ATTACHMENT 1**

**Meeting Date:** Wednesday 22 March 2023  
**Location:** Council Chambers, Level 1A, 1 Pope Street, Ryde and Online  
**Time:** 5.00pm

**Councillors Present in Chambers:** The Mayor, Councillor Yedelian OAM and Councillors Brown, Maggio and Purcell.

**Councillors Present via online Audio Visual:** Councillors Deshpande, Han, Lara-Watson, Li, O'Reilly, Pedersen and Song.

**Apologies:** Councillor Lane.

**Staff Present:** Chief Executive Officer, General Manager – Business and Operations, General Manager – City Shaping, General Counsel, Manager – Corporate Governance, Acting Manager – Communications and Engagement, Executive Officer – City Economy, Media and Communications Officer, System Support Officer, Civic Services Manager and Civic Support Officer.

**PRAYER**

Councillor Maggio offered prayer prior to the commencement of the meeting.

**NATIONAL ANTHEM**

The National Anthem was sung prior to the commencement of the meeting.

**DISCLOSURES OF INTEREST**

There were no disclosures of interest.

**TABLING OF PETITIONS**

No Petitions were tabled.

**PUBLIC PARTICIPATION ON ITEMS LISTED ON THE AGENDA**

No written submissions were received.

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Minutes of the Extraordinary Council Meeting No. 2/23, dated 22 March 2023.

**ITEM 3 (continued)**

**ATTACHMENT 1**

**PUBLIC PARTICIPATION ON ITEMS NOT LISTED ON THE AGENDA**

No written submissions were received.

**MAYORAL MINUTE**

**MM4/23 CITY OF RYDE INTERNATIONAL DELEGATION VISIT TO TAIWAN AND INTERNATIONAL RELATIONS POLICY - Mayor, Councillor Sarkis Yedelian OAM**

Note: Councillor Pedersen joined the meeting at 5.09pm during discussion on this Item.

**MOTION:** (Moved by the Mayor, Councillor Yedelian OAM)

- (a) That Council notes that in the interests of transparency, the City of Ryde international delegation visit to Taiwan has been referred to the ICAC by the Mayor and Council will await their further response with respect to this matter.
- (b) That Council notes the advice received from the Office of Local Government (OLG) regarding Council's International Relations Policy being that:-
- International Relations / Sister Cities policies are considered by the OLG to be an internal matter for Councils to consider and there is no requirement for consultation with the OLG.
  - It is not a function of the OLG to provide advice on Council policies unless there is a significant issue regarding implementing an OLG mandatory guideline or code.
  - A written request to OLG would not be considered, as they would seek to avoid setting a precedent for all 128 NSW Councils to contact them on every policy matter.

**AMENDMENT:** (Moved by Councillors Purcell and Pedersen)

- (a) That Council notes that in the interests of transparency, the City of Ryde international delegation visit to Taiwan has been referred to the ICAC by the Mayor and Council will await their further response with respect to this matter.
- (b) That all documents submitted to ICAC by the Mayor, Councillor Yedelian OAM in regards to the trip to the Taiwan Conference be made available to all Councillors immediately.

Minutes of the Extraordinary Council Meeting No. 2/23, dated 22 March 2023.

**ITEM 3 (continued)**

**ATTACHMENT 1**

- (c) That Council notes the advice received from the Office of Local Government (OLG) regarding Council's International Relations Policy being that:-
- International Relations / Sister Cities policies are considered by the OLG to be an internal matter for Councils to consider and there is no requirement for consultation with the OLG.
  - It is not a function of the OLG to provide advice on Council policies unless there is a significant issue regarding implementing an OLG mandatory guideline or code.
  - A written request to OLG would not be considered, as they would seek to avoid setting a precedent for all 128 NSW Councils to contact them on every policy matter.
- (d) That the City of Ryde call upon the Mayor, Councillor Sarkis Yedelian OAM and Councillor Trenton Brown to stand down from their positions in the interim, pending these investigations.
- (e) That the City of Ryde call upon the Mayor, Councillor Sarkis Yedelian OAM and Councillor Trenton Brown not to go to the Taiwan Conference, pending these investigations.

On being put to the meeting, the voting on the Amendment was four (4) For and seven (7) Against. The Amendment was **LOST**. The Motion was then put and **CARRIED**.

**Record of Voting:**

For the Amendment: Councillors O'Reilly, Pedersen, Purcell and Song

Against the Amendment: The Mayor, Councillor Yedelian OAM and Councillors Brown, Deshpande, Han, Lara-Watson, Li and Maggio

**RESOLUTION:** (Moved by the Mayor, Councillor Yedelian OAM)

- (a) That Council notes that in the interests of transparency, the City of Ryde international delegation visit to Taiwan has been referred to the ICAC by the Mayor and Council will await their further response with respect to this matter.
- (b) That Council notes the advice received from the Office of Local Government (OLG) regarding Council's International Relations Policy being that:-
- International Relations / Sister Cities policies are considered by the OLG to be an internal matter for Councils to consider and there is no requirement for consultation with the OLG.

Minutes of the Extraordinary Council Meeting No. 2/23, dated 22 March 2023.



**ITEM 3 (continued)**

**ATTACHMENT 1**

- It is not a function of the OLG to provide advice on Council policies unless there is a significant issue regarding implementing an OLG mandatory guideline or code.
- A written request to OLG would not be considered, as they would seek to avoid setting a precedent for all 128 NSW Councils to contact them on every policy matter.

**Record of Voting:**

For the Motion: The Mayor, Councillor Yedelian OAM and Councillors Brown, Deshpande, Han, Lara-Watson, Li and Maggio

Against the Motion: Councillors O'Reilly, Pedersen, Purcell and Song

Note: Councillor Maggio left the meeting at 5.41pm and did not return.

**NOTICE OF MOTION**

**1 INTERNATIONAL TRIP TO THE SMART CITY SUMMIT AND EXPO AND CITY OF RYDE INTERNATIONAL RELATIONS POLICY - Councillor Bernard Purcell and Councillor Penny Pedersen**

Note: The Mayor, Councillor Yedelian OAM ruled that this Motion not be considered by Council as a substantially similar Motion had already been dealt with by Council at this meeting.

**MOTION OF DISSENT**

Councillor Purcell attempted to move a Motion of Dissent against the Mayor, Councillor Yedelian OAM's ruling that Motion 1 - International Trip to the Smart City Summit and Expo and City of Ryde International Relations Policy was a substantially similar Motion to Mayoral Minute 4/23, the time being 5.45pm.

Note: The Mayor, Councillor Yedelian OAM ruled Notice of Motion 1 Out of Order.

The meeting closed at 5.45pm.

CONFIRMED THIS 4TH DAY OF APRIL 2023

Chairperson

Minutes of the Extraordinary Council Meeting No. 2/23, dated 22 March 2023.

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**4 NORTHERN SYDNEY REGIONAL WASTE STRATEGY 2022-2027**

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**Report prepared by:** Senior Coordinator - Resource Recovery**File No.:** BIS/20/191 - BP23/86

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**REPORT SUMMARY**

The Northern Sydney Regional Waste Strategy is a regional response to the NSW Waste and Sustainable Materials Strategy 2041, to be adopted by the Northern Sydney Region of Councils. NSROC has worked collaboratively with member Councils to develop a Regional Waste Strategy based on the needs and opportunities available to member councils. The Strategy establishes regional objectives and outcomes which will guide the allocation of NSROC resources and provides a 20-year vision, while focusing on the initiatives required in the 5-year period from 2022-2027.

**RECOMMENDATION:**

- (a) That Council adopt the Northern Sydney Regional Waste Strategy as a regionally consistent approach to waste management; and
- (b) That Council commits to support the delivery of regional waste management initiatives consistent with local priorities.

**ATTACHMENTS**

- 1 Northern Sydney Regional Waste Strategy

Report Prepared By:

**Denise Torres**  
**Senior Coordinator - Resource Recovery**

Report Approved By:

**Ian Garland**  
**Manager - Circular Economy****Marnie Mitchell**  
**Executive Manager - City Life**

**ITEM 4 (continued)****Background**

City of Ryde is part of the Northern Sydney Region of Councils (NSROC) and as such, has benefited from collaboration and networking with respect to service provision and achieving competitive pricing.

In 2013 NSROC successfully applied for funding from the NSW EPA to appoint a Regional Waste Management Coordinator and develop a Regional Waste Strategy. The 2013 strategy resulted in a suite of documents including a Regional Waste Profile and a Regional Project Options Assessment, as well as the Directions Report. The state government targets set out in the five yearly Waste and Resource Recovery (WARR) Strategy were utilized to assist in developing regional targets, with the Regional Waste Strategy being adopted by NSROC and its seven member councils, in 2014. The Strategy was reviewed and revised in 2017, with further changes being made when Mosman Council joined NSROC in 2017.

Within this time, five of the seven NSROC Councils, known as the Northern Sydney Waste Alliance Group (Alliance) worked together to develop and award a regional waste processing contract which captured organics from the red-lidded bin and processed them to produce a Mixed Waste Organics Output (MWOO). The purpose of the Alliance was to meet the EPA's targets of diverting waste from landfill and foster economic efficiencies. However, since that time, major changes have occurred in the waste industry including China Sword, the Container Deposit Scheme, Federal export bans and the revocation of the Resource Recovery Order and Exemption for the application of MWOO to land.

In 2021 the Government announced the 20-year Waste and Sustainable Materials Strategy 2041 (WASM) whereby the EPA required all regional groups to prepare new strategies as a response to WASM.

As a result of the above, in 2022 NSROC engaged Mike Ritchie and Associates (MRA) to develop a Regional Waste Strategy with funding from the EPA. The Strategy needed to reflect regional priorities while maintaining consistency with the EPA guidelines, allowing access to EPA funding for some of the different initiatives MRA facilitated several workshops with NSROC General Managers, Directors and Waste Managers. A Strategy has been prepared and was adopted by NSROC General Managers Group (GMAC) and the Board in November 2022. Accordingly, it is being presented by each NSROC Council for formal adoption.

A copy of the Regional Waste Strategy can be found in **ATTACHMENT 1**.

**ITEM 4 (continued)****Framework of the Regional Waste Strategy**

The framework of the new Strategy incorporates a purpose and vision and is divided into five themes consistent with WASM. They are:

1. **Avoid and Reduce:** This theme is around reducing waste generation and carbon emissions per capita through actions such as (i) education and (ii) prioritisation when assessing future Council tenders.
2. **Recover Resources:** This theme seeks to improve the recovery of waste resources by optimising organic and bulky waste processing, and better recovery of plastic waste.
3. **Protect the Environment:** This theme seeks to reduce local dumping and litter and identify options for managing problem wastes, eg Community Recycling Centres (CRC).
4. **Strategic Collaboration:** This theme seeks to identify regional options for transfer stations and organic processing. It also looks to align procurement across member Councils.
5. **Education and Engagement:** This theme seeks to engage and educate as a region and utilise the scale of the organisation to advocate to the State and Federal Governments.

For each theme there are regional objectives which also reflect one or more of the three WASM priority areas of:

1. Reducing carbon emissions;
2. Future infrastructure and service needs, and;
3. Protect environment and human health.

The framework also identifies the WASM funding areas relevant to each theme.

The Strategy is consistent with, and a continuation of, the two previous regional waste strategies, but has some significant differences:

- it is a high-level document with a focus on initiatives which NSROC could undertake for regional benefits;
- the strategy reflects member councils' priorities for regional action;
- it does not adopt the state or federal government targets, but states that local government will have a significant role in delivering them;
- it acknowledges the limited grant funding available for waste management, and;

**ITEM 4 (continued)**

- the strategy notes that the move to further emissions reduction and a circular economy will cause increases in the cost of waste management which will impact on the delivery period and require a flexible approach across priorities to obtain the maximum benefit from potential funding streams.

At the regional level, the Strategy identifies objectives and the anticipated long-term outcomes to be achieved by specific initiatives, measured by success indicators. The initiatives were developed after engagement with councils to reflect the delivery required at the regional scale to assist member councils to achieve local priorities.

**Next steps**

The City of Ryde Draft Waste Strategy 2019 will be updated to incorporate WASM targets and priorities identified in the Regional Waste Strategy.

**Financial Implications**

At this stage there are no financial implications. However, Council will be required to implement food organic recycling by 2030. Dependent on the method chosen (either source separation or source separation through processing) significant increase in costs are expected. At this stage, it is anticipated that costs to deliver a food organic recycling service will be greater than \$2M per annum above current costs. This will be subject to further assessment and further reports to Council.

**ITEM 4 (continued)**

**ATTACHMENT 1**

# Northern Sydney Regional Waste Strategy

A Regional Response to the NSW Waste and  
Sustainable Materials Strategy 2041

October 2022



## ITEM 4 (continued)

## ATTACHMENT 1



### Northern Sydney Regional Waste Strategy

Prepared for Northern Sydney Regional Organisation of Councils (NSROC)

#### Prepared by

MRA Consulting Group (MRA)  
 Registered as Mike Ritchie & Associates Pty Ltd  
 ABN 13 143 273 812

Suite 408 Henry Lawson Building  
 19 Roseby Street  
 Drummoyne NSW 2047

+61 2 8541 6169  
[info@mraconsulting.com.au](mailto:info@mraconsulting.com.au)  
[mraconsulting.com.au](http://mraconsulting.com.au)

#### Version History

Ver	Date	Status	Author	Approver	Signature
0.1	24/08/2022	Draft	Bec Larkin, Patrick Arnold	Louise Cannon	
0.2	29/08/2022	Post review by John Carse	Bec Larkin, Patrick Arnold	Louise Cannon	
1	20/09/2022	Final for GM approval	Bec Larkin, Louise Cannon	Louise Cannon	
2	17/10/2022	Final v2 post NSROC comments for GM approval	Louise Cannon	Louise Cannon	Required on final PDF only

#### Disclaimer

This report has been prepared by MRA Consulting Group for Northern Sydney Regional Organisation of Councils. MRA (ABN 13 143 273 812) does not accept responsibility for any use of, or reliance on, the contents of this document by any third party.

#### Acknowledgements

This program is funded and supported by the NSW EPA through the Waste and Sustainable Materials Strategy 2041.

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#### Acknowledgement of Country

NSROC and its member councils acknowledge the traditional custodians as the first protectors of the land, water, sea and sky on which we live and work, and pay our respects to Elders past, present and future.

We recognise the ongoing connection to their land, their waters and surrounding communities and acknowledge their ancient history here on this land.

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NSROC / Northern Sydney Regional Waste Strategy

**ITEM 4 (continued)**

**ATTACHMENT 1**



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NSROC / Northern Sydney Regional Waste Strategy



**ITEM 4 (continued)**

**ATTACHMENT 1**



**Executive Summary**

This Northern Sydney Regional Waste Strategy (herein referred to as the Strategy) is the regional response to the New South Wales (NSW) Waste and Sustainable Materials Strategy 2041 (herein referred to as the WASM strategy). Regional waste groups, such as NSROC, are a key delivery partner for the WASM strategy.

**Northern Sydney Regional Waste Strategy Purpose:**

- Outline NSROC’s regional priorities based on the needs and opportunities for member councils to work together;
- Set regional objectives and outcomes to be achieved;
- Guide the allocation of resources based on prioritisation of objectives;
- Communicate councils’ and NSROC’s priorities to send market signals and gain council buy-in for regional initiatives; and
- Provide a framework for NSROC to coordinate a regional approach to implement WASM.

**NSROC Role in Strategy delivery:**

- Advocacy;
- Collaboration;
- Research / investigation;
- Coordination; and
- Helping deliver better outcomes.

This Strategy provides a 20-year vision while focusing on the initiatives required in the 5-year period from 2022-2027 and how progress will be monitored. The document starts by setting out a summary of global and local waste industry changes which have an impact on the region, then moves onto present the new strategic priorities and objectives the region wants to achieve over the next 5 years and beyond.

A comprehensive consultation was undertaken with NSROC member councils, in the form of individual council interviews and several group workshops, to outline the Strategy’s vision and to identify and prioritise key objectives and initiatives for the region. It is intended that each member council will endorse the Strategy document signifying their commitment to being part of its successful delivery, at a contribution level considerate of council size and local priorities.

**Context**

The national, state and local context for the development of this strategy is presented in Sections 2 and 3.1, and is underpinned by the drivers outlined in the WASM strategy. Of particular relevance to this Strategy is the NSW Government mandate for the councils to provide food and garden waste collections by 2030, the NSW target of reducing carbon emissions by 35% by 2030, and the limited space to dispose of residual waste within the Greater Sydney area in the next 15 years.

The total population for the NSROC region is expected to grow from 656,000 people in 2020 to 680,000 in 2027 and 752,000 in 2041. Waste generation is expected to grow alongside this from 268,000 tonnes in 2020, 278,000 tonnes in 2027 and 306,000 tonnes in 2041. Increases in the population and associated number of dwellings in the NSROC region will have a direct impact on domestic waste generation and the demand for waste collection and disposal services.

The majority of the NSROC councils do not have ownership or control over waste sites in their LGA and those that do, do not own, manage, or control waste transfer, processing, or disposal sites for municipal solid waste (MSW). There is a complete dependence on privately-owned waste service contractors.

In the future, all NSROC councils may benefit from a joint procurement of a waste processing service. Depending on the infrastructure, a regional approach would typically be required to achieve the necessary volumes and contract term to justify the capital cost of a new waste facility (such as a regional transfer station) and hence provide value to councils. Benefits can include increased recycling and/or diversion of waste from landfill, as well as innovation and potential influence over commercial activity.

Councils’ willingness to invest in waste infrastructure in this region is demonstrated by the establishment of two CRCs for household problem waste. One is operated by Hornsby Council and the other by North Sydney Council on behalf of six NSROC member partners on a shared cost model. There are plans for a third CRC which is also likely to be operated on a shared cost model.

**The Strategic Framework**

NSROC / Northern Sydney Regional Waste Strategy

ITEM 4 (continued)

ATTACHMENT 1

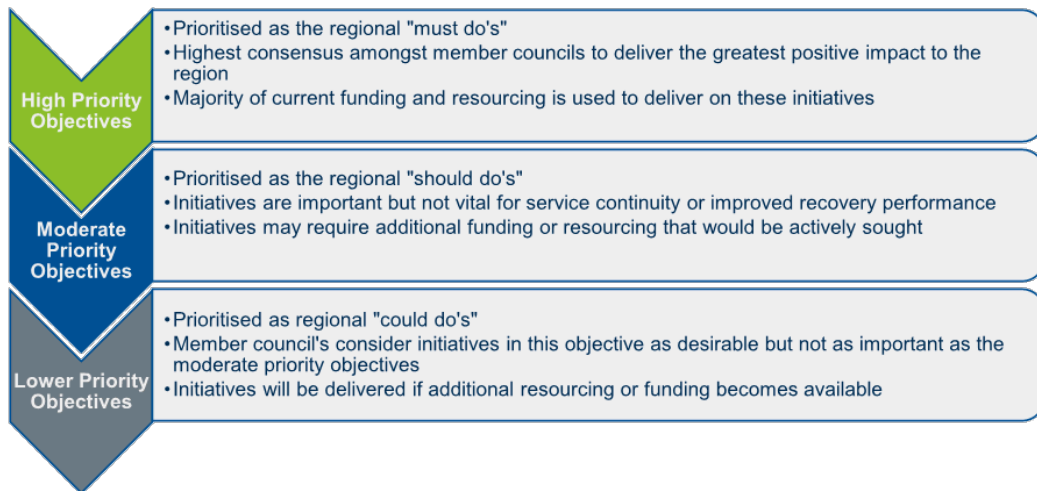


NSROC councils have developed a **vision** for this Strategy to guide the long-term direction and capture the overarching motivation for NSROC.

*"A collaborative alliance of councils investigating and delivering balanced outcomes to recover resources, protect the environment and enhance community well-being."*

The table overleaf outlines the strategy themes, objectives and prioritisation category, as well as a summary of the initiatives which will deliver the desired outcomes. The more detailed tables in Section 5 also identify how each theme aligns with the WASM priority and potential funding areas, and also presents a timeline for NSROC to carry out the initiatives.

In order to prioritise the objectives, the member councils participated in an objective importance ranking exercise which generated the objective prioritisation results. The top three objectives also had the highest consensus amongst the councils. The prioritised objectives inform the level of importance the region places on the initiatives and actions for each objective, and can be summarised in the graphic below.



**Implementation**

The indicators of success for each objective, will be measured individually by each council, since NSROC does not have direct control over them. The success measures include quantitative elements such as tonnage/capita levels and recovery rates of certain waste streams, as well as softer measures such as member council participation in NSROC meetings and results of community surveys measuring improved knowledge.

Implementation of the strategy will be delivered via a yearly Action Plan where the scope and deliverables of each action are agreed by member councils. NSROC will engage member councils periodically to review and if necessary, re-prioritise the initiatives. This will allow NSROC and its member councils to respond to changes or announcements from government or the market, such as funding opportunities or processing technology becoming available.

Lastly, NSROC will stay abreast of the WASM Program Delivery grant programs and apply for funding specific to regional waste groups to deliver regional initiatives outlined in this Strategy. Where grant funding only applies to individual councils (i.e. regional groups cannot apply), NSROC will communicate these opportunities to member councils. Contribution of this grant funding to NSROC for implementation and delivery of regional initiatives is up to the discretion of each member council.

**ITEM 4 (continued)**

**ATTACHMENT 1**



Theme	Objectives	Priority	Outcomes	Initiatives
1. Avoid & reduce waste	1.1 Embed circular economy principles	Moderate	Reduced total waste generated per capita	1.1a Guidelines to incorporate recycled content. 1.1b Coordinate circular economy initiatives
	1.2 Lead initiatives to reduce emissions	Moderate	Reduced carbon emissions	1.2a Cost Benefit analysis to reduce carbon emissions 1.2b Ensure tenders include consideration of carbon emissions
2. Recover Resources	2.1 Research a pathway to 80% recovery	High	Improved resource recovery outcomes	2.1a Cost Benefit analysis on pathway for region to reach 80% diversion
	2.2 Research organics recovery solutions	High	Majority of organic waste from landfill diverted	2.2a Organics collection & processing options analysis 2.2b Organics processing joint procurement assessment
	2.3 Lead initiatives to increase plastic recovery	Moderate	Improved plastics recovery across member councils	2.3a Plastics industry scan for opportunities to divert plastic
		Lower		2.3b Plastics social research to increase recycling 2.3c Research soft plastics kerbside collection options 2.3d Incorporate plastic waste management into the strategy
3. Protect the Environment	3.1 Improve usage, accessibility and recovery at CRCs	Moderate	Improved recovery of problem waste streams	3.1a Identify long term site for CRC
		Lower		3.1b Expansion of CRC accepted material 3.1c Establish third CRC in region
	3.2 Collaborate with other ROCs to reduce illegal dumping and litter	Lower	Reduced illegal dumping and litter	3.2a Research into management of bulky waste dumping in MUDs 3.2b Support NSW Litter Prevention and Illegal Dumping Strategies
4. Strategic Collaboration	4.1 Identify infrastructure needs and create roadmap	High	Regional infrastructure needs are met	4.1a Identification of potential infrastructure sites
	4.2 Identify opportunities for service collaboration	Moderate	Opportunities for regional collaboration are identified	4.2a Assessment of joint procurement options for waste processing/disposal

NSROC / Northern Sydney Regional Waste Strategy

**ITEM 4 (continued)**

**ATTACHMENT 1**

NSROC / Northern Sydney Regional Waste Strategy



Theme	Objectives	Priority	Outcomes	Initiatives
	4.3 Build regional waste management resilience	Lower	Resilient waste management services	4.3a Build regional resilience improvement opportunities
5. Education & Engagement	5.1 Collaborate to implement a behaviour change program to divert waste from landfill	Moderate	An informed community	5.1a Regional data collation and visualisation
				5.1b Support councils undertake standardised community knowledge survey
				5.1c Develop a regional organics education strategy and community engagement plan
				5.1d Develop education resources on waste treatment technologies
				5.1e Develop education resources for bulky waste and recycling in MUDs
	5.2 Continual regional advocacy and knowledge sharing	Moderate	Strong advocacy of better waste management outcomes	5.2a Advocacy to State & Federal Government
				5.2b Advocacy and engagement with industry
				5.2c Advocacy and resources for engagement with councillors
				5.2d Engage with other regional waste management groups

## ITEM 4 (continued)

## ATTACHMENT 1



### 1 Introduction

The Northern Sydney Regional Organisation of Councils (NSROC) is a voluntary organisation made up of the following member councils:

- City of Ryde Council (Ryde);
- Hornsby Shire Council (Hornsby);
- Hunter's Hill Council (Hunter's Hill);
- Ku-ring-gai Council (Ku-ring-gai);
- Lane Cove Council (Lane Cove);
- Mosman Council (Mosman);
- North Sydney Council (North Sydney); and
- Willoughby City Council (Willoughby).

The NSROC member councils regularly engage and collaborate on waste and resource recovery projects in the region that can provide more sustainable and valuable outcomes than if the councils were to work alone.

#### 1.1 Purpose of the Strategy

This Northern Sydney Regional Waste Strategy (herein referred to as the Strategy) is the regional response to the New South Wales (NSW) Waste and Sustainable Materials Strategy 2041 (herein referred to as the WASM strategy). Regional waste groups, such as NSROC, are a key delivery partner for the WASM strategy. The purpose of this Strategy is to:

- Outline NSROC's regional priorities based on the needs and opportunities for member councils to work together;
- Set regional objectives and outcomes to be achieved;
- Guide the allocation of resources based on prioritisation of objectives;
- Communicate councils' and NSROC's priorities to send market signals and gain council buy-in for regional initiatives; and
- Provide a framework for NSROC to coordinate a regional approach to implement WASM.

The role of NSROC in delivering the initiatives within the Strategy will fall into five key activities:

1. Advocacy;
2. Collaboration;
3. Research / investigation;
4. Coordination; and
5. Helping deliver better outcomes.

This Strategy provides a 20-year vision while focusing on the initiatives required in the 5-year period from 2022-2027 and how progress will be monitored.

#### 1.2 Development of the Strategy

This Strategy was prepared for NSROC by MRA Consulting Group (MRA) utilising the NSW Environment Protection Authority's (EPA) 'Taking a regional response to the Waste and Sustainable Materials Strategy Guidance Document 2022'. Comprehensive consultation was undertaken with NSROC member councils, in the form of individual council interviews and several group workshops, to outline the Strategy's vision and to identify and prioritise key objectives and initiatives for the region.

This Strategy document starts by setting out a summary of global and local waste industry changes which have an impact on the region, then moves on to present the new strategic priorities and objectives the region wants to achieve over the next 5 years and beyond.

It is intended that each member council will endorse the Strategy document signifying their commitment to being part of its successful delivery, at a contribution level considerate of council size and local priorities.

## ITEM 4 (continued)

## ATTACHMENT 1



## 2 Context

This section provides the current policy and market context at the national and state level. Specific regional context for NSROC is provided in Section 3.1.

### 2.1 Key policy and market drivers

The key legislative and policy drivers for waste management in the region are largely outlined in the NSW WASM Strategy 2041, which also reflects the NSW Circular Economy Policy Statement<sup>1</sup>, Net Zero Plan Stage 1: 2020-2030<sup>2</sup> and the National Waste Policy Action Plan<sup>3</sup>. A description of these documents and other relevant legislation and policies are provided in Appendix A.

As outlined in the WASM strategy and other relevant reports, the key national and state contextual matters, drivers and challenges include:

- A global push towards a circular economy;
- The global market for recyclable material has changed with some countries banning the import of some recyclable material and Australia banning the export of some recyclable material to expand our reprocessing infrastructure. This has led to reduced demand for recycled material;
- The NSW Government has committed to a target of reducing carbon emissions by 35% by 2030;
- The NSW Government has mandated the requirement for councils to provide food and garden waste collections to all NSW households by 2030;
- There is limited space to dispose of residual waste with landfills servicing Greater Sydney likely to reach capacity within 15 years; and
- Waste has a negative impact on the environment in the form of litter and illegal dumping or when not properly managed.

It is important for councils and the community to be aware that the impact of current market drivers and the waste management infrastructure crisis across the Sydney metro will cause rising costs, whilst transitioning away from landfill disposal and increasing resource recovery.

### 2.2 Alignment with national and state targets and strategies

The NSROC Strategy is written in the context of the NSW WASM Strategy 2041<sup>4</sup>, released in July 2021, replacing the previous NSW Waste Avoidance and Resource Recovery Strategy 2014-21<sup>5</sup> and Waste Less, Recycle More initiative<sup>6</sup>. The WASM strategy represents a 20-year vision for waste management and resource recovery in NSW, including a focus on the circular economy, reducing carbon emissions and meeting infrastructure needs.

The WASM strategy outlines a number of targets<sup>7</sup>:

1. Reduce total waste generated by 10% per person by 2030;
2. Have an 80% average recovery rate from all waste streams by 2030;
3. Significantly increase the use of recycled content by governments and industry;
4. Phase out problematic and unnecessary plastics by 2025;
5. Halve the amount of organic waste sent to landfill by 2030;
6. Net zero emissions from organics to landfill by 2030; and
7. Reduce overall litter by 60% by 2030.

<sup>1</sup> NSW Circular Economy Policy Statement (2019)

<sup>2</sup> NSW Government, The Net Zero Plan Stage 1: 2020-2030 (2020).

<sup>3</sup> National Waste Policy Action Plan (2019)

<sup>4</sup> [Waste and Sustainable Materials Strategy 2041 Stage 1 2021-2027](#) (2021) NSW Government.

<sup>5</sup> [NSW Waste and Resource Recovery Strategy 2014-21](#) (2014) NSW Government.

<sup>6</sup> [Waste Less, Recycle More](#) initiative

<sup>7</sup> Note: #1, #2, #3, #4 and #5 are also targets as set out in the National Waste Policy Action Plan (2019)

NSROC / Northern Sydney Regional Waste Strategy

## ITEM 4 (continued)

## ATTACHMENT 1



The WASM strategy also identified the same targets as set out in the NSW Plastics Action Plan:

- Triple the plastics recycling rate by 2030; and
- Reduce plastic litter by 30% by 2025.

The state government is responsible for pursuing the WASM targets and relies on the support of local councils through their management of waste and recycling services for households. NSROC's organisational goal is to support its member councils to implement strategic regional waste initiatives which are likely to contribute to the WASM targets.

The WASM strategy has three priority (or focus) areas:

1. Meeting our future infrastructure and service needs;
2. Reducing carbon emissions through better waste and materials management; and
3. Building on previous work to protect the environment and human health from waste pollution.

NSROC and its member councils support these priority areas and recognise that the alignment of the Strategy's strategic framework with these WASM priority areas will help ensure a level of consistency across regional groups in NSW (see Section 5.1 for further information). Furthermore, Section 5.1 also highlights the potential WASM strategy funding areas, which are expected to be aligned to relevant themes/objectives in this Strategy. However, at the time of writing, only limited information about grant and program funding has so far been provided by the NSW Government but is expected during 2022/23.

ITEM 4 (continued)

ATTACHMENT 1



### 3 Where are we today?

This section provides specific regional context for the NSROC region including current waste and recovery performance, services and infrastructure, and an update on achievements through the previous strategy.

#### 3.1 Regional context

The total population for the NSROC region is expected to grow from 656,000 people in 2020 to 680,000 in 2027 and 752,000 in 2041, see Figure 1<sup>8</sup>. Waste generation is expected to grow alongside this from 268,000 tonnes in 2020, 278,000 tonnes in 2027 and 306,000 tonnes in 2041.

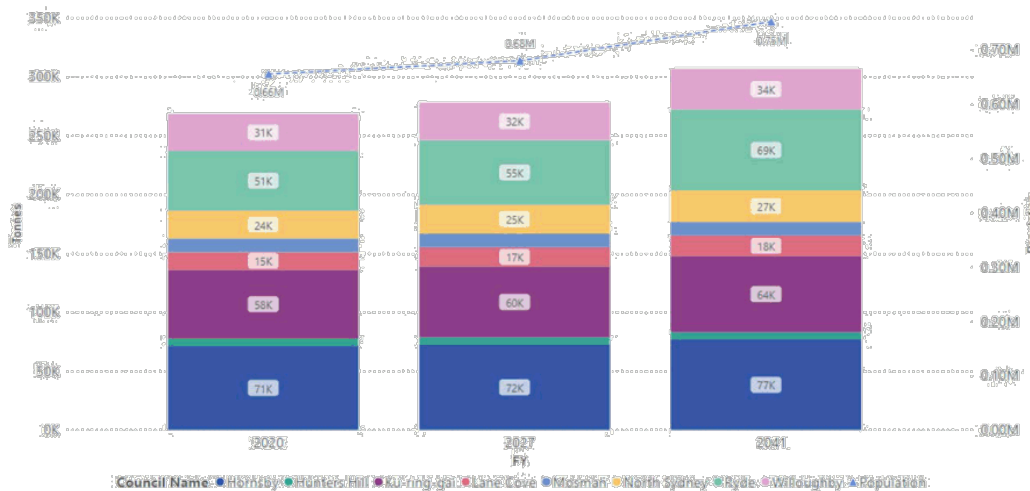


Figure 1 Population and waste generation forecasting to 2041

Increases in the population and associated number of dwellings in the NSROC region will have a direct impact on domestic waste generation and the demand for waste collection and disposal services. These new residents will be predominantly housed in multi-unit dwellings (MUDs). Resource recovery in MUDs is often significantly less than single-unit dwellings (SUDs) due to challenges such as reduced space for recycling and storage of waste, increased contamination, a lower volume of garden refuse and a more transient population.

The following local considerations also significantly impact member councils' management of waste and any resource recovery:

- Infrastructure (see Section 3.4): The majority of the NSROC councils do not have ownership or control over waste sites in their LGA and those that do, do not own, manage, or control waste transfer, processing, or disposal sites for municipal solid waste (MSW). There is a complete dependence on privately-owned waste service contractors. If councils do not secure long term processing contracts, they face uncertainty about service continuity and the costs for waste management. The result of this will be inability to meet state landfill diversion target and/or organics recovery mandate.
- State Planning: Although the planning priorities identified in the North District Plan (see Appendix A) incorporate both improved sustainability and waste infrastructure and management as priorities, the state government has not identified an implementation plan that would help deliver those priorities more cohesively than attempts by individual councils.

<sup>8</sup> Department of Planning and Environment LGA (ASGS 2020) 2022 CPA Population and Dwelling projections: <https://www.planning.nsw.gov.au/Research-and-Demography/Population-Projections/Explore-the-data>  
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- **IPART:** The current NSW Independent Pricing and Regulatory Tribunal (IPART) Review of the domestic waste management charge service charges 2021/22<sup>9</sup> proposed two alternatives of either a waste peg or benchmarking of similar councils as the basis for future increases in the domestic waste management charge (DWMC) after 2022/23. Either alternative could have considerable bearing on the ability of councils to fund waste management initiatives and the delivery of strategic priorities. IPART received many submissions and expects to issue a final report in October 2022. However, it has agreed that it is not in the best interests of ratepayers and councils to implement a waste peg and supports the regulatory approach recommended by the NSW Office of Local Government (OLG). IPART has also recognised that it is OLG's role to address many of the issues identified throughout the review.
- **Funding:** The WASM strategy grant funding directly available to member councils has reduced by approximately 80% compared to the previous 2014-2021 Waste Less, Recycle More grant program and most will be offered on a contestable basis. This will further impact domestic waste management and councils' contributions towards WASM targets.

### 3.2 Previous Regional Achievements

Table 1 is a summary of some key regional achievement across the key themes and project areas of the previous regional Strategy.

**Table 1 Summary Regional Achievements**

Topic	2014-2017 Achievements	2018-2021 Achievements
<b>Diversion from landfill</b>	Increased from 51% to 53% but remained well below the 70% target.	Decreased from 53% to 49% in 2020/21. This is due to the China Sword, waste export regulations and the alternative waste treatment (AWT) ban.
<b>Per capita waste generation</b>	Increased by 2%	Decreased in 2020/21 to 409 kg/person/year which was 2.5% lower per capita than the baseline 2013/14.
<b>Community Recycling Centres</b>	Two community recycling centres (CRCs) had been established and Ku-ring-gai Council was investigating the feasibility of establishing another CRC facility.	The two CRCs at Artarmon and Thornleigh are both popular and busy. A third regional facility has been proposed at North Ryde once zoning issues are addressed.
<b>Illegal dumping</b>	Several councils had obtained good results with targeted illegal dumping programs. NSROC had been unsuccessful in persuading councils to adopt the EPA's Regional Illegal Dumping database and instead was seeking a mechanism for automated data transfers between councils' Customer Request Management systems and the EPA database.	A project was initially proposed to employ a regional ranger dedicated to litter and illegal dumping as a pilot, but this did not proceed because councils felt that the shared resource would be spread too thinly to be effective. The template Waste By law, if made a condition of development consent, could offer councils better control of illegal dumping near MUDs by placing responsibility on the owners corporation to control it.
<b>Litter</b>	A Regional Litter Plan and Implementation Plan was developed, and two public place regional litter projects undertaken.	Funding was obtained for a pilot study undertaken at the City of Ryde to identify the cost of litter management which other councils can use as a basis for identifying their own costs.

<sup>9</sup> IPART <https://www.ipart.nsw.gov.au/Home/Industries/Local-Government/Reviews/Domestic-Waste-Management-Service-Charges/Review-of-domestic-waste-management-service-charges>

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Topic	2014-2017 Achievements	2018-2021 Achievements
<b>Community Participation</b>	Active community participation in litter control had been achieved by both the regional litter projects as well as projects at individual councils. The state government introduced container deposit legislation into parliament as a litter reduction measure.	NSROC was unable to obtain EPA funding for the baseline survey on community behaviour.
<b>Circular economy</b>		A report was commissioned to identify companies and organisations undertaking circular activities in the region. Two pilot circular economy projects undertaken: <ul style="list-style-type: none"> <li>• textile drop-off in partnership with Ku-ring-gai and</li> <li>• regional support for plastic-free July</li> </ul>
<b>Textiles</b>		The Local Government Textile Action Plan which was developed in conjunction with other metropolitan regional organisation of councils.  NSROC is represented on the Clothing Market Steering Group convened by Southern Sydney Regional Organisation of Councils (SSROC). Its goal is to increase source separated clothing collection and diversification of recovery markets..

Other projects/initiatives planned or currently underway for NSROC include:

- A joint research pilot involving five of the NSROC member councils into food organics collections across a range of dwelling types. North Sydney is also undertaking a trial of food organics collections in MUDs. The results of these projects will provide useful guidance on the future management of organic waste for all NSROC councils;
- Opportunities for improved plastic waste management will be considered for incorporation into this Strategy building on two planned projects involving social research and an industry scan which will highlight new potential opportunities for the region;
- An investigation is nearing completion identifying potential locations suitable for organics processing or aggregation and transfer in the region, and
- Scoping has commenced for an investigation of the full implications (both positive and negative) of the proposed food organics (FO)/food organics & garden organics (FOGO) mandate including emissions impacts and costs of offering a different service.

**3.3 Current waste services and performance**

All NSROC councils provide kerbside collection services for the following waste streams:

- Residual waste (red bin);
- Dry recyclables (yellow bin);
- Garden organics (green bin) (as an additional charge in some local government areas (LGAs)); and
- Bulky waste (as a clean-up service).

Some councils provide a separate bin for paper/cardboard recycling (blue bin).

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The exact configuration of the waste and recycling services offered differs for each NSROC member council based on several factors, such as:

- The proportion of MUDs and SUDs in each council (for example MUDs make up 33% of residences in Ku-ring-gai, 40% in Hunter’s Hill compared to 26% in Hornsby and 89% in North Sydney<sup>10</sup>); and
- The wide range in population densities across the councils (for example, Hornsby has 334 residents per square kilometre while North Sydney has 7,162 residents per square kilometre).

These differences mean that some residents in the region with larger properties have a higher demand for garden waste collections, while residents living in MUDs have a much lower requirement for green waste collection but a higher demand for bulky waste collection due to restrictions on waste storage space and the propensity for increased turnover in occupancy.

Figure 2 provides the tonnes generated in each waste stream for each NSROC council<sup>11</sup>.



Figure 2 Comparison of tonnes generated for each waste stream by NSROC councils

The secondary recovery stream includes material recovered through AWT, and from drop-off or clean-up operations.

<sup>10</sup> Australian Bureau of Statistics, Census of Population and Housing 2016 and 2021, compiled by .id (informed decisions)

<sup>11</sup> 2020-21 Local Government Waste and Resource Recovery (WARR) Data: <https://www.epa.nsw.gov.au/your-environment/recycling-and-reuse/warr-strategy/policy-makers/surveys>

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Across these streams, NSROC councils achieved recycling rates ranging between 44% and 61% in 2020, see Figure 3 for recycling rates by council from 2017-2020. The steep decline of a 73% recycling rate in 2017 to 39% in 2018 for North Sydney can be attributed to the ban of application of mixed waste organic outputs (MWO) to land.

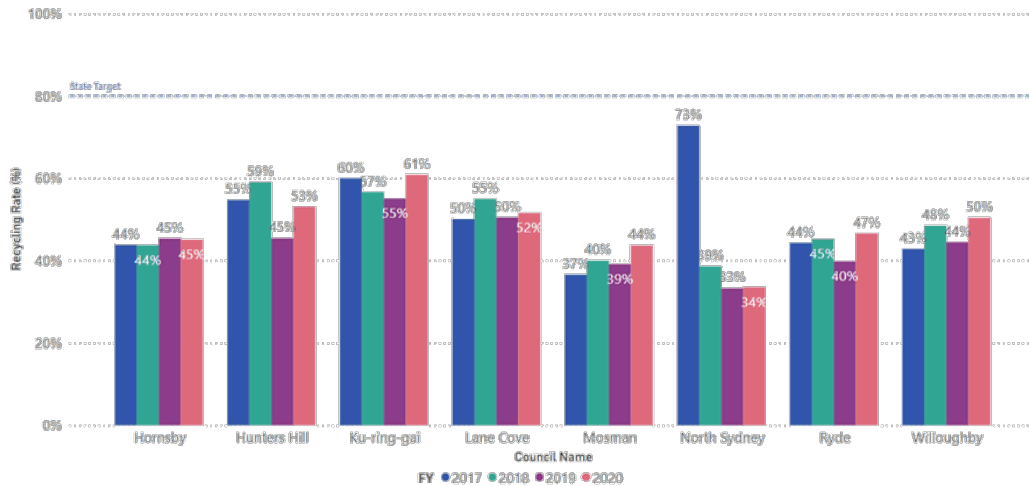


Figure 3 Recycling rates by council and year

Figure 4 compares NSROC recycling rates from 2017-2020 with the wider regions of New South Wales (NSW), Sydney Metropolitan Area (SMA) and Extended Regulated Area (ERA). In 2020, NSROC was leading with a recycling rate of 48% compared to 46% in all other wider regions.

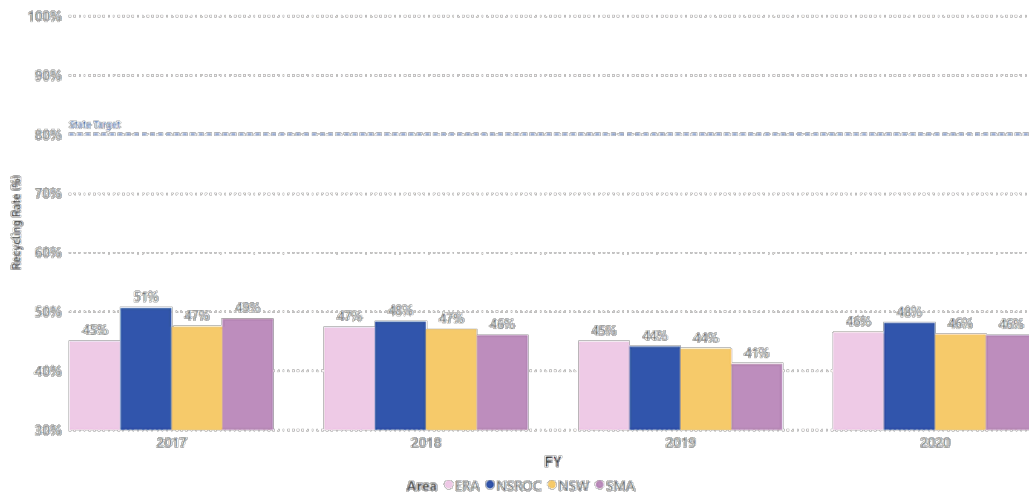


Figure 4 Recycling rate by year and region

These graphs show how challenging it will be to reach the state target of 80% diversion from landfill given the relative consistency over the four years.

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### 3.4 Current waste infrastructure

The WASM Strategy indicates that for Greater Sydney, inert landfill capacity will be exceeded by 2028 and putrescible landfill capacity will be exceeded by 2036. Whether additional capacity becomes available or not, resource recovery should take precedence over landfilling material based on the philosophy of the waste hierarchy and targets currently set for the state. The WASM strategy identifies the need for increased recycling and recovery of waste to meet growing demands.

The majority of the NSROC councils do not have ownership or control over waste sites in their LGA and those that do, do not own, manage, or control waste transfer, processing, or disposal sites for municipal solid waste (MSW). There is a complete dependence on privately-owned waste service contractors. The annotated map of the region in Figure 5 highlights the location and type of infrastructure currently utilised by member councils.

Currently, five NSROC councils collectively known as the Northern Sydney Waste Alliance have a contract with Veolia to process 33,000 tonnes of residual waste each year with the contract ending December 2025 (with the option to extend for 5 years). Waste collected is taken to a transfer station facility in the region and sent to the Veolia Woodlawn facility. Hornsby, North Sydney, and Mosman councils are not included in the joint residual waste contract with Veolia.

In the future, all NSROC councils may benefit from a joint procurement of a waste processing service. Depending on the infrastructure, a regional approach would typically be required to achieve the necessary volumes and contract term to justify the capital cost of a new waste facility (such as a regional transfer station) and hence provide value to councils. Benefits can include increased recycling and/or diversion of waste from landfill, as well as innovation and potential influence over commercial activity.

Councils' willingness to invest in waste infrastructure in this region is demonstrated by the establishment of two CRCs for household problem waste. One is operated by Hornsby Council and the other by North Sydney Council on behalf of six NSROC member partners on a shared cost model. There are plans for a third CRC which is also likely to be operated on a shared cost model.

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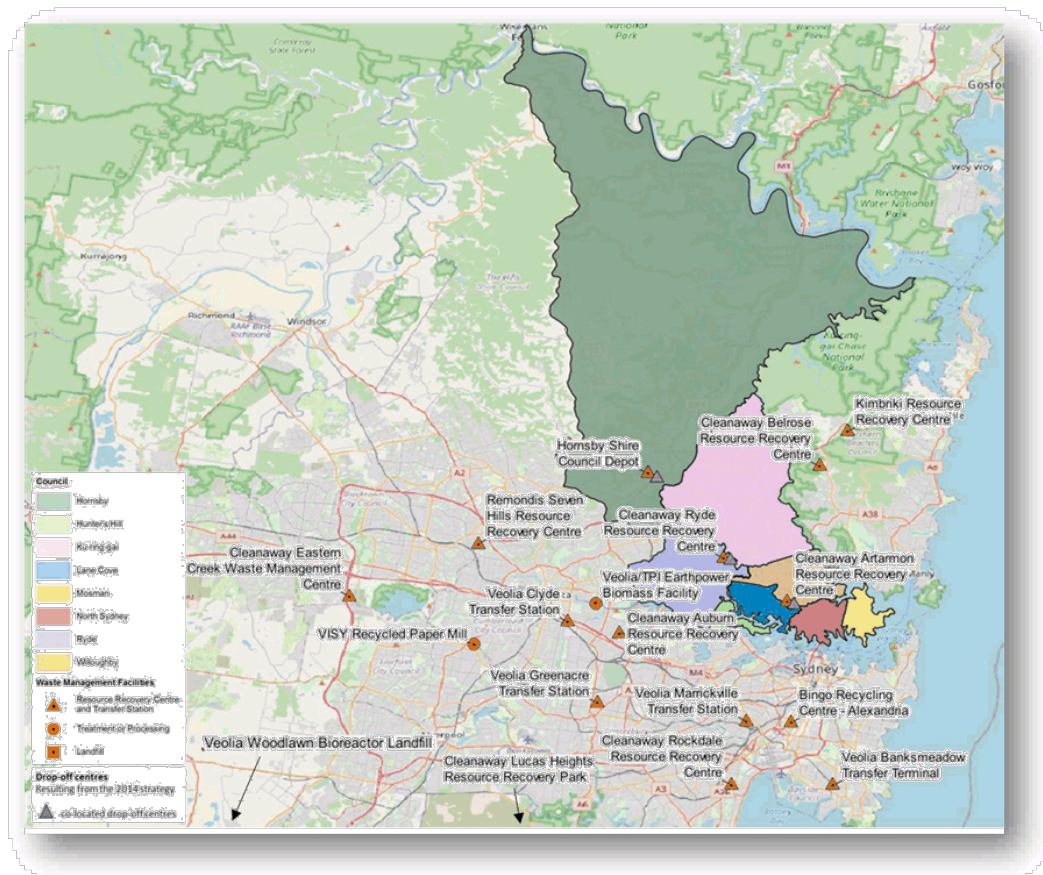


Figure 5 Existing infrastructure

3.4.1 Organics collection & processing

With the mandate requiring councils to provide kerbside collection of food and garden organics to households by 2030, changes will be required for the region in terms of organics collection services and processing infrastructure. Most council's existing waste contracts have several years remaining which provides an opportunity to better investigate available options. All councils have identified managing the organics mandate as a high priority and those councils participating in pilot research studies intend to share learnings to assist each other in organics management. NSROC is also liaising with other metropolitan regional waste groups to share its knowledge and experience on the pilot studies.

Table 2 is an extract from the "WASM: Guide to future infrastructure needs" and highlights the volume and type of organics infrastructure required in Greater Sydney. NSROC is currently identifying sites that may be appropriate for infrastructure for the transfer or processing of the region's organic waste (as well as the transfer of other waste streams).

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Table 2 WASM Organics Infrastructure Need<sup>12</sup>

Capacity Gap 2030 <i>(assumes all existing pipeline facilities are brought online)</i>	1.1 million tpa in FOGO/FO processing capacity required (capacity deficit) to service the MLA. May include new facilities as well as conversion of existing AWT and GO processing capacity.  This estimate incorporates the assumption that it is mandatory for all councils to provide kerbside FOGO services to all households by 2030 and mandatory food waste collection for select businesses by 2025.
Capacity gap 2040 <i>(assumes all infrastructure needs to meet capacity gap 2030 are brought online)</i>	-233,000 tpa (capacity deficit*)  *This is only to process source-separated organics.
Infrastructure Needs 2030 <i>(assumes all existing pipeline facilities are brought online)</i>	To service Greater Sydney (which includes NSROC): <ul style="list-style-type: none"> <li>- 2 x medium in vessel composting (IVC) systems (FOGO, minor FO) (20,000 tpa to 70,000 tpa per site)</li> <li>- 6 x large IVC (FOGO, minor FO) (70,000 tpa to 100,000 tpa per site) or 12 x large outdoor aerated composting (&gt;50,000 tpa per site)</li> <li>- 2 x medium anaerobic digestion (AD) systems (FO) (30,000 tpa)</li> <li>- 4 x large AD (FO) (50,000 tpa per site)</li> <li>- Potentially up to 250,000 tpa of transfer stations to transfer Sydney organics to regional processing</li> </ul>
Infrastructure Needs 2040 <i>(assumes all infrastructure needs to meet capacity gap 2030 are brought online)</i>	To service Greater Sydney (which includes NSROC): <ul style="list-style-type: none"> <li>- 2 x medium outdoor composting for C&amp;I non-food organics (10,000 tpa to 50,000 tpa per site)</li> <li>- 1 x medium IVC (20,000 tpa to 70,000 tpa) or 1 outdoor aerated compost (FOGO, minor FO) (10,000 tpa to 50,000 tpa)</li> <li>- 1 x large IVC (70,000 tpa to 100,000 tpa) or 2 x large outdoor aerated compost (FOGO, minor FO) (&gt;50,000 tpa)</li> <li>- 1 x large AD (FO) (50,000 tpa)</li> </ul>

<sup>12</sup> DPIE (2021) NSW Waste and Sustainable Materials Strategy: A guide to future infrastructure needs  
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### 4 Where do we want to get to?

This section outlines the long-term vision as well as the strategic framework. The strategic framework is made up of 5 themes which are consistent with the WASM and state goals. The objectives and long term-outcomes under each theme demonstrate where we want to get to.

#### 4.1 Strategy vision

NSROC councils have developed a vision for this Strategy to guide the long-term direction and capture the overarching motivation for NSROC.

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#### VISION

**A collaborative alliance of councils investigating and delivering balanced outcomes to recover resources, protect the environment and enhance community well-being.**

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This vision will be achieved by pursuing regional objectives and long-term outcomes.

#### 4.2 Strategic framework

In addition to the four WASM themes:

- Theme 1: avoid or reduce
- Theme 2: recover resources
- Theme 3: protect the environment
- Theme 4: strategic collaboration

The NSROC Strategy includes a 5<sup>th</sup> theme (Education & Engagement) to reflect the importance of advocacy and engagement.

Figure 6 illustrates where the region's objectives and desired long-term outcomes sit under the five themes and how they align with the WASM priority and funding areas. The objectives, describing what we want to achieve, and the long-term outcomes, describing what success will look like are provided in detail in Section 5.



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NSROC Regional Strategic Plan - Purpose and Vision Statements				
WASM Theme 1 Avoid & Reduce Waste	WASM Theme 2 Recover Resources	WASM Theme 3 Protect the Environment	WASM Theme 4 Strategic Collaboration	NSROC Theme 5 Education & Engagement
<p><b>NSROC Objective 1.1</b></p> <ul style="list-style-type: none"> <li>- Long Term Outcome 1.1</li> <li>- Initiatives 1.1a, 1.1b...</li> <li>- Success Indicator 1.1</li> </ul> <p>Repeat for Objective 1.2 etc..</p>	<p><b>NSROC Objective 2.1</b></p> <ul style="list-style-type: none"> <li>- Long Term Outcome 2.1</li> <li>- Initiatives 2.1a, 2.1b...</li> <li>- Success Indicator 2.1</li> </ul> <p>Repeat for Objective 2.2 etc..</p>	<p><b>NSROC Objective 3.1</b></p> <ul style="list-style-type: none"> <li>- Long Term Outcome 3.1</li> <li>- Initiatives 3.1a, 3.1b...</li> <li>- Success Indicator 3.1</li> </ul> <p>Repeat for Objective 3.2 etc..</p>	<p><b>NSROC Objective 4.1</b></p> <ul style="list-style-type: none"> <li>- Long Term Outcome 4.1</li> <li>- Initiatives 4.1a, 4.1b...</li> <li>- Success Indicator 4.1</li> </ul> <p>Repeat for Objective 4.2 etc..</p>	<p><b>NSROC Objective 5.1</b></p> <ul style="list-style-type: none"> <li>- Long Term Outcome 5.1</li> <li>- Initiatives 5.1a, 5.1b...</li> <li>- Success Indicator 5.1</li> </ul> <p>Repeat for Objective 5.2 etc..</p>
<p><b>WASM Priority Areas- e.g.</b></p> <ul style="list-style-type: none"> <li>• reducing carbon emissions</li> </ul>	<p><b>WASM Priority Area- e.g.:</b></p> <ul style="list-style-type: none"> <li>• future infrastructure &amp; Service needs</li> <li>• reducing carbon emissions</li> </ul>	<p><b>WASM Priority Areas- e.g.</b></p> <ul style="list-style-type: none"> <li>• Protect environment &amp; human health</li> </ul>	<p><b>WASM Priority Areas-e.g.</b></p> <ul style="list-style-type: none"> <li>• future infrastructure &amp; Service needs</li> </ul>	<p><b>WASM Priority Areas- e.g.</b></p> <ul style="list-style-type: none"> <li>• future infrastructure &amp; Service needs</li> </ul>
<p><b>WASM Funding Areas- e.g.</b></p> <ul style="list-style-type: none"> <li>• Circular Materials Fund \$13m</li> </ul>	<p><b>WASM Funding Areas- e.g.</b></p> <ul style="list-style-type: none"> <li>• Diverting organics from landfill \$69m</li> </ul>	<p><b>WASM Funding Areas- e.g.</b></p> <ul style="list-style-type: none"> <li>• Preventing illegal dumping \$16m</li> <li>• Household problem wastes \$66m</li> </ul>	<p><b>WASM Funding Areas- e.g.</b></p> <ul style="list-style-type: none"> <li>• Strategic infrastructure investment fund \$24m</li> <li>• Facilitating joint council procurement of waste services \$16m</li> </ul>	<p><b>WASM Funding Areas- e.g.</b></p> <ul style="list-style-type: none"> <li>• Diverting organics from landfill \$69 million</li> </ul>

Figure 6 NSROC Strategic Framework and link to WASM regional strategy requirements

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## 5 How are we going to get there?

This section outlines the objectives for each theme and the initiatives required to achieve them as well as the desired long-term outcomes. The objectives are numbered to reflect the theme numbering and prioritised for the region by NSROC member councils. For each objective, there are success indicators that can be used to measure how NSROC, and the member councils, are tracking.

### 5.1 Themes, Objectives, Outcomes, and Initiatives

The following tables outline the objectives, outcomes, and initiatives for each theme as well as how they align with the WASM priority and funding areas. A timeline for NSROC to carry out the initiatives is provided in Table 8.

The WASM priority areas include:

1. Meeting our future infrastructure and service needs
2. Reducing carbon emissions through better waste and materials management.
3. Building on our work to protect the environment and human health from waste pollution.

Each theme has been aligned to one or more WASM priority areas. This is demonstrated in the summary tables below.

## THEME 1: Avoid & Reduce

Adopting a circular economy approach will reduce the region's carbon emissions through design considerations and efficient production to minimise waste. Table 3 outlines the objectives, outcomes, initiatives and WASM funding areas for this theme.

Table 3 Theme 1: Avoid or Reduce objectives, outcomes & initiatives

Objective	Long-term outcome	Initiatives	WASM Priority Area alignment			Funding area
			1	2	3	
1.1: Embed circular economy principles (incl recycled content procurement) to encourage upstream solutions that will reduce waste.	Reduced total waste generated per capita	1.1a Provide pragmatic guidelines and education for councils to incorporate more recycled content and innovative products.				Circular Innovation Fund \$13 million
		1.1b Coordinate regional Circular Economy initiatives, workshops, webinars, and resources for repairing and avoiding waste generation				
1.2: Lead initiatives and share learnings to reduce emissions related to waste in the region.	Reduced carbon emissions	1.2a Cost Benefit Analysis (link 2.1a) for reducing carbon emissions (incl. carbon credits, social impacts)		✓		Circular Innovation Fund \$13 million
		1.2b Ensure all collections or processing tenders from NSROC or member councils include weighting or consideration of carbon emission associated with transport, processing etc to ensure Climate Change is embedded in decision making.				

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THEME 2: Recover Resources

The Federal and State recovery target has been set at 80% across all waste streams by 2030 with sub-targets focused on tripling plastics recycling and halving the amount of organics sent to landfill. Table 4 outlines the objectives, outcomes, initiatives and WASM funding areas for this theme.

Table 4 Theme 2: Recover Resources objectives, outcomes & initiatives

Objective	Long-term outcome	Initiatives	WASM Priority Area alignment			Funding area
			1	2	3	
2.1: Undertake research to allow councils to make informed decisions on a pathway to 80% recovery.	Improved resource recovery outcomes	2.1a High level Cost Benefit Analysis on pathway for region to reach 80% diversion (incl industry engagement (link 5.2b), social impacts, options for bulky waste recovery)				None identified
2.2: Undertake research to allow councils to make informed decisions on implementing organics recovery solutions.	Majority of organic waste from landfill diverted	2.2a: Organics Collection & Processing Options Analysis incl literature review, technology options, collection performance, carbon emissions & cost modelling, risk assessment (incl regulations/legislation changes)				Diverting organics from landfill \$69 million
		2.2b: Organics Processing Joint Procurement and Governance assessment, including industry engagement (link 5.2b), & Organics Implementation Roadmap	✓	✓	✓	
2.3: Lead initiatives and share learnings to increase plastic recovery.	Improved plastics recovery across member councils	2.3a Plastics Industry Scan to examine current and future opportunities for councils to divert plastics from landfill (kerbside and CRC)				Circular Materials Fund \$10 million  Education program for single-use plastic phase outs \$1 million
		2.3b Plastics Social Research to look at how plastic recycling can be increased, and contamination decreased by residents utilising the knowledge gained through the Plastic Industry Scan.				
		2.3c Research into soft plastics kerbside collection options incl industry engagement (link 5.2b)				
		2.3d Incorporate plastic waste management into the Strategy to reduce and manage plastic waste, aligned to NSW Plastics Plan				

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**THEME 3: Protect the Environment**

Poor waste management will damage our natural environment and/or impact human health and community well-being. A regionally coordinated approach plays an important role in protecting the environment. Table 5 outlines the objectives, outcomes, initiatives and WASM funding areas for this theme.

**Table 5 Theme 3: Protect the Environment objectives, outcomes & initiatives**

Objective	Long-term outcome	Initiatives	WASM Priority Area alignment			Funding area
			1	2	3	
3.1: Identify and implement opportunities of increased usage and accessibility to CRCs, and improved material recovery.	Improved recovery of problem waste streams	3.1a Identify long term site for the CRC in lower part of region	✓		✓	Household problem waste \$66 million
		3.1b Expansion of CRC accepted material collected and processed				
		3.1c Support establishment of the third CRC in region				
3.2: Collaborate with other ROCs to reduce illegally dumped material (incl asbestos) and litter.	Reduced illegal dumping and litter	3.2a Desktop research summary into best practice management of bulky waste dumping from MUDs (link to 5.2d)	✓		✓	Preventing illegal dumping \$16 million  Litter prevention \$38 million
		3.2b Support councils to deliver the NSW Litter Prevention Strategy and Illegal Dumping Strategy				

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**THEME 4: Strategic Collaboration**

One of the key roles of NSROC is to identify opportunities for strategic collaboration, such as joint procurement, to deliver efficiencies that member councils would not be able to achieve alone. This provides value to councils that can be put towards achieving higher resource recovery outcomes. Table 6 outlines the objectives, outcomes, initiatives, WASM funding areas for this theme.

**Table 6 Theme 4: Strategic Collaboration objectives, outcomes & initiatives**

Objective	Long-term outcome	Initiatives	WASM Priority Area alignment			Funding area
			1	2	3	
4.1: Identify infrastructure needs and opportunities and create a roadmap for implementation.	Regional infrastructure needs are met	4.1a Identification of potential sites for a waste transfer station and organics processing				Regional Coordination and Strategy Program \$15.6 million Strategic infrastructure investment fund \$24 million
		4.1b Options analysis for regional infrastructure needs (waste transfer, processing, and disposal) incl joint procurement options				
4.2: Identify and coordinate opportunities for regional collaboration to meet service needs.	Opportunities for regional collaboration are identified	4.2a Research Report to assess joint procurement options for waste processing / disposal	✓	✓	✓	Facilitating joint council procurement of waste services \$16 million
4.3: Build regional waste management resilience and collaborate to implement solutions.	Resilient waste management services	4.3a Assess and build regional resilience improvement opportunities to extreme weather events incl. regional continuity planning and regional disaster management plans (incl supporting SSROC grant application 2022 for resilience project				Strategic infrastructure investment fund \$24 million

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THEME 5: Education & Engagement

Education and continual engagement are necessary for the effective adoption of waste and resource recovery services across the region. An ongoing program will foster behaviour change to increase service participation, improve recovery, reduce waste generated, and foster collaboration and knowledge sharing. Table 7 outlines the objectives, outcomes, initiatives and WASM funding areas for this Theme.

Table 7 Theme 5: Education & Engagement objectives, outcomes & initiatives

Objective	Long-term outcome	Initiatives	WASM Priority Area			Funding area
			1	2	3	
5.1: Collaborate with councils on implementing a long-term behaviour change program to improve diversion of waste from landfill.	An informed community	5.1a Regional data collation and visualisation to support councils to engage with community				Diverting organics from landfill \$69 million
		5.1b Support councils to undertake community knowledge survey with standardised questions for regional aggregation				
		5.1c Develop a regional organics education strategy and community engagement plan				
		5.1d Develop regional community education resources for waste treatment technologies to support a social licence (e.g. energy from waste, advanced recycling & composting)				
		5.1e Develop regional community education resources for bulky waste and recycling contamination in MUDs				
5.2: Continual regional advocacy and knowledge sharing.	Strong advocacy of better waste management outcomes	5.2a Advocacy to State /Federal Gov (e.g. for specific funding streams incl. caddy liners, local recovered material end market development, strategic planning support for local waste infrastructure, levy hypothecation, DWMC capping, Department of Planning and Environment (DPIE) planning legislation)	✓	✓	✓	None identified
		5.2b Advocacy and engagement with industry to support councils with informed decision making (incl around waste infrastructure, plastic packaging alternatives)				
		5.2c Advocacy and development of resources for engaging with all member councils' councillors (incl. energy from waste (EfW) political acceptance and organics collections)				
		5.2d Engage with other regional waste management groups to share relevant information and resources				

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### 5.2 Outcome of prioritisation

The member councils participated in an objective importance ranking exercise which generated the objective prioritisation results. The top three objectives also had the highest consensus amongst the councils.

The prioritised objectives inform the level of importance the region places on the initiatives and actions for each objective. A summary of how each priority objective is classified and the associated objectives is summarised in Figure 7 below.

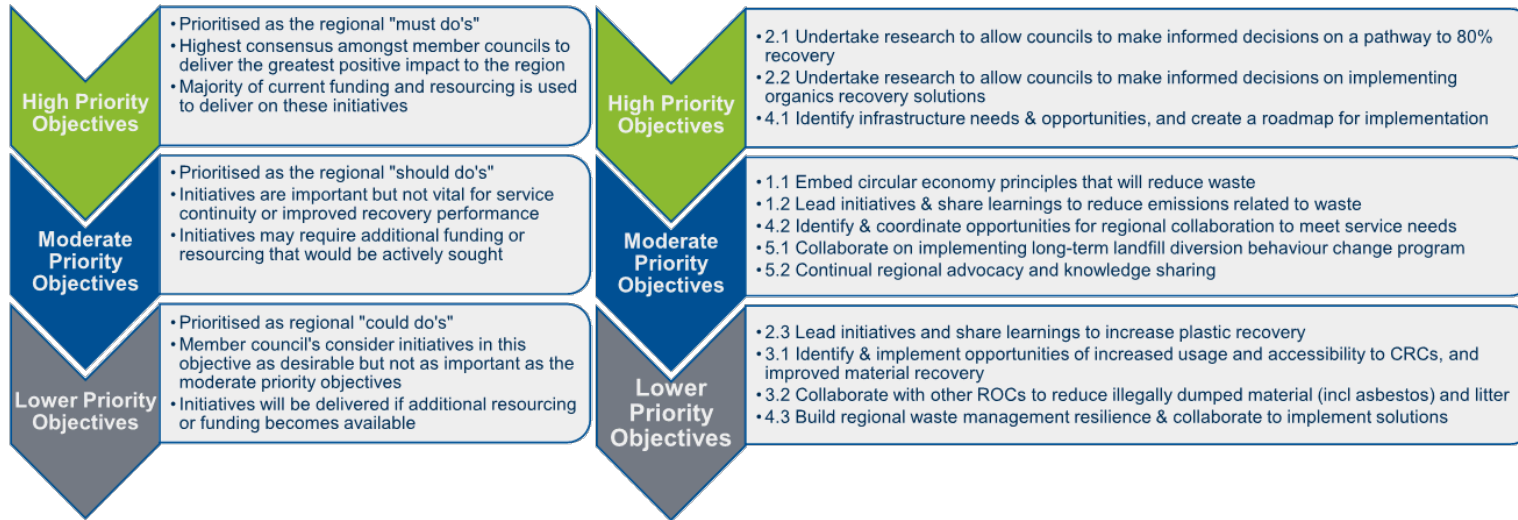


Figure 7 NSROC Prioritised Objectives and high, moderate and lower priority categorisation explanation

### 5.3 Timeline for initiatives

A high-level timeline for undertaking the initiatives in Section 5.1 is shown in Table 8. This timeline will be further refined into annual Action Plans so that the Strategy remains flexible and adaptive as funding opportunities arise and priorities change over time.

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Table 8 Timeline for initiatives

Theme	Objective	Priority	Initiatives <sup>13</sup>				
			2022-23	2023-24	2024-25	2025-26	2026-27
Theme 1: Avoid & Reduce	1.1: Embed circular economy principles (incl recycled content procurement) to encourage upstream solutions that will reduce waste.	Moderate			1.1a	1.1b	
	1.2: Lead initiatives and share learnings to reduce emissions related to waste in the region.	Moderate		1.2a 1.2b (ongoing)			
Theme 2: Recover Resources	2.1: Undertake research to allow councils to make informed decisions on a pathway to 80% recovery.	High	2.1a				
	2.2: Undertake research to allow councils to make informed decisions on implementing organics recovery solutions.	High	2.2a	2.2b			
	2.3: Lead initiatives and share learnings to increase plastic recovery.	Moderate	2.3a	2.3b			
Theme 3: Protect the Environment	3.1: Identify and implement opportunities of increased usage and accessibility to CRCs, and improved material recovery.	Lower	3.1a				
		Moderate				2.3c	2.3d
	3.2: Collaborate with other ROCs to reduce illegally dumped material (incl asbestos) and litter.	Lower			3.2a	3.2b	
Theme 4: Strategic Collaboration	4.1: Identify infrastructure needs and opportunities and create a roadmap for implementation.	High	4.1a	4.1b			
	4.2: Identify and coordinate opportunities for regional collaboration to meet service needs.	Moderate	4.2a				
	4.3: Build regional waste management resilience and collaborate to implement solutions.	Lower				4.3a	
Theme 5: Education & Engagement	5.1: Collaborate with councils on implementing a long-term behaviour change program to improve diversion of waste from landfill.	Moderate		5.1a	5.1b	5.1c 5.1d	5.1e
	5.2: Continual regional advocacy and knowledge sharing.	Moderate	5.2a (ongoing) 5.2d (ongoing)	5.2b		5.2c	

<sup>13</sup> Refer to Section 5.1 for Initiative references  
NSROC / Northern Sydney Regional Waste Strategy



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**5.4 How we will measure success**

To monitor and evaluate progress against the Strategy themes, objectives and long-term outcomes, council success indicators have been identified as shown in Table 9 below. These indicators should be measured individually by each council as NSROC does not have direct control over them.

**Table 9 Success indicators**

Theme	Objective	Long-term outcome	Member council success indicators
Theme 1: Avoid & Reduce	1.1: Embed circular economy principles (incl recycled content procurement) to encourage upstream solutions that will reduce waste.	Reduced total waste generated per capita	Waste tonnage/capita - LGA WARR Report
	1.2: Lead initiatives and share learnings to reduce emissions related to waste in the region.	Reduced carbon emissions	Carbon dioxide equivalent (CO <sub>2</sub> e) tonnes - <i>baseline yet to be determined</i>
Theme 2: Recover Resources	2.1: Undertake research to allow councils to make informed decisions on a pathway to 80% recovery.	Improved resource recovery outcomes	Overall Recovery % Rate - LGA WARR Report
	2.2: Undertake research to allow councils to make informed decisions on implementing organics recovery solutions.	Majority of organic waste from landfill diverted	Organics Recovery Rate (%) - LGA WARR Report
	2.3: Lead initiatives and share learnings to increase plastic recovery.	Improved plastics recovery across member councils	Plastics recovery rate (%) - <i>Baseline yet to be determined</i>
Theme 3: Protect the Environment	3.1: Identify and implement opportunities of increased usage and accessibility to CRCs, and improved material recovery.	Improved recovery of problem waste streams	CRC tonnes & recovery rates
	3.2: Collaborate with other ROCs to reduce illegally dumped material (incl asbestos) and litter.	Reduced illegal dumping and litter	Illegal Dumping Incidents Litter Volumes
Theme 4: Strategic Collaboration	4.1: Identify infrastructure needs and opportunities and create a roadmap for implementation.	Regional infrastructure needs are met	Member council participation in NSROC meetings across all initiatives, and number of sub regional working groups
	4.2: Identify and coordinate opportunities for regional collaboration to meet service needs.	Opportunities for regional collaboration are identified	
	4.3: Build regional waste management resilience and collaborate to implement solutions.	Resilient waste management services	
Theme 5: Education & Engagement	5.1: Collaborate with councils on implementing a long-term behaviour change program to improve diversion of waste from landfill.	An informed community	Community Surveys - number of participants, improved knowledge metric
	5.2: Continual regional advocacy and knowledge sharing.	Strong advocacy of better waste management outcomes	Number of NSROC meetings/workshops with industry, government, councillors, other regional groups

NSROC / Northern Sydney Regional Waste Strategy

## ITEM 4 (continued)

## ATTACHMENT 1



### 5.5 How will the strategy be delivered?

1. NSROC to develop an annual Action Plan with timeframes to deliver on the Strategy objectives and initiatives. The Action Plan will outline the expected actions, the responsible organisations involved in their delivery, and success indicators, or KPIs. The Action Plan will be updated annually to allow for adjustment to projects or timelines for delivery;
2. NSROC to develop scope of NSROC initiatives/projects and seek input and agreement by member councils;
3. NSROC to stay abreast of WASM Program Delivery grant programs and apply for funding specific to regional waste groups to deliver regional initiatives outlined in this Strategy. Where grant funding only applies to individual councils (i.e. regional groups cannot apply), NSROC is to communicate these opportunities to member councils. Contribution of this grant funding to NSROC for implementation and delivery of regional initiatives is up to the discretion of the member councils; and
4. NSROC to engage member councils periodically for the review and prioritisation of initiatives – during consultation for this Strategy, it was noted by member councils that they would value an opportunity for periodic reviews of initiatives and re-prioritisation as appropriate. This would allow NSROC and its member councils to respond to changes or announcements from government or the market, such as funding opportunities or processing technology becoming available.

**ITEM 4 (continued)**

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**Glossary**

Terminology	Definition
AWT	Alternative waste treatment
CO <sub>2</sub> e	Carbon dioxide equivalent
CRC	Community Recycling Centre
DPIE	Department of Planning and Environment
DWMC	Domestic waste management charge
EfW	Energy from Waste
EPA	Environment Protection Authority
ERA	Extended Regulated Area
FO	Food organics
FOGO	Food organics & garden organics
IPART	Independent Pricing and Regulatory Tribunal
LGA	Local government areas
MRA	MRA Consulting Group
MSW	Municipal solid waste
MUD	Multi-unit dwelling
MWOO	Mixed waste organic outputs
NSROC	Northern Sydney Regional Organisation of Councils
NSW	New South Wales
ROC	Regional Organisation of Councils
SMA	Sydney Metropolitan Area
SSROC	Southern Sydney Regional Organisation of Councils
SUD	Single-unit dwelling
WARR	Waste and Resource Recovery
WASM strategy	NSW Waste and Sustainable Materials Strategy 2041

ITEM 4 (continued)

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## Appendix A Relevant policies and reports

Table 10: Current legislation and government policies and reports

Legislation / Policy / Report	Short Description / Relevance
<b>Australian Government (Commonwealth)</b>	
National Waste Policy Action Plan 2019	<p>The Action Plan supplements the 2018 National Waste Policy, setting targets and actions to guide investment and national efforts. The targets relevant to NSROC include:</p> <ul style="list-style-type: none"> <li>• Ban the export of waste plastic, paper, glass, and tyres, commencing in the second half of 2020,</li> <li>• Reduce total waste generated in Australia by 10% per person by 2030,</li> <li>• 80% average recovery rate from all waste streams by 2030,</li> <li>• Significantly increase the use of recycled content by governments and industry,</li> <li>• Phase out problematic and unnecessary plastics by 2025,</li> <li>• Halve the amount of organic waste sent to landfill by 2030, and</li> </ul> <p>Make comprehensive, economy-wide, and timely data publicly available to support better consumer, investment, and policy decisions.</p>
<i>Recycling and Waste Reduction Act 2020</i>	<p>The Commonwealth Government has outlined a timeline to regulate the export of waste plastic, paper, glass, and tyres, that have not been processed into value added materials:</p> <ul style="list-style-type: none"> <li>• All waste glass from January 2021;</li> <li>• Mixed waste plastics from July 2021 and unprocessed single plastic polymers from July 2022;</li> <li>• All whole tyres including baled tyres from December 2021; and</li> <li>• Mixed paper and cardboard from July 2024.</li> </ul> <p>The Commonwealth Government is partnering with state and territory governments and investing \$190 million through the Recycling Modernisation Fund to build Australia's domestic capacity to process these wastes into value added materials.</p>
<b>New South Wales (State)</b>	
<i>Protection of the Environment Operations (POEO) Act 1997</i>	<p>The POEO Act is the state's principal environmental protection legislation. The Act defines 'waste' for regulatory purposes, lays out management and licensing requirements for waste operations and establishes offences. The associated Regulation includes Resource Recovery Exemptions and Orders to support the reuse of permitted waste for alternative purposes.</p>
<i>NSW Waste Avoidance and Resource Recovery Act 2001 (WARR Act)</i>	<p>The WARR Act is the primary Act governing resource recovery in NSW. The objectives of the WARR Act are to promote:</p> <ul style="list-style-type: none"> <li>• The most efficient use of resources, including resource recovery and waste avoidance;</li> <li>• A reduction in environmental harm, including pollution through waste;</li> <li>• A consideration of the resource management hierarchy through avoidance of unnecessary resource consumption and disposal; and</li> <li>• Resource recovery, which includes reuse, reprocessing, recycling, and energy recovery.</li> </ul> <p>The WARR Act defines the Waste Hierarchy, which ranks waste management options in order of general environmental desirability. The waste hierarchy is intended for use alongside other assessment tools, such as cost benefit analysis, to guide decision-making.</p>
NSW Waste and Sustainable Materials Strategy 2041	<p>The new NSW Waste and Sustainable Materials Strategy provides a framework for waste management in NSW. The strategy outlines four key directions for the future of waste management:</p>

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Legislation / Policy / Report	Short Description / Relevance
(Stage 1: 2021-2027)	<ol style="list-style-type: none"> <li>1. Generate less waste by avoiding and 'designing out' waste, to keep materials circulating in the economy;</li> <li>2. Improve collection and sorting to maximise circular economy outcomes and lower costs;</li> <li>3. Plan for future infrastructure by ensuring the right infrastructure is located in the right place and at the right time; and</li> <li>4. Create end markets by fostering demand for recycled products in NSW (particularly glass, paper, organics, plastics, and metals) so that recovered materials re-enter our economy and drive business and employment opportunities.</li> </ol> <p>The initial Stage 1 targets have been set to be achieved by 2030:</p> <ul style="list-style-type: none"> <li>• Reduce total waste generated by 10% per person;</li> <li>• Have an 80% average recovery rate from all waste streams;</li> <li>• Phase out problematic and unnecessary plastics while tripling plastics recycling rates;</li> <li>• Halve the amount of organic waste sent to landfill and achieve net zero emissions from organics sent to landfill, and</li> <li>• Overall litter reduction target of 60%</li> </ul> <p>The NSW Strategy guides the development of council's resource recovery targets, especially for organic waste through mandating Food Organics Garden Organics (FOGO) services for all of NSW by 2030.</p>
NSW Waste and Sustainable Materials Strategy: A guide to future infrastructure needs	<p>The guide to future infrastructure needs supplements the NSW WASM Strategy 2041 and outlines the infrastructure needs for the state's waste and circular economy network based on expected material flows, current and planned capacity and policy changes proposed in the WASM Strategy.</p> <p>The guide focuses on infrastructure needs for the MSW and C&amp;I waste streams for the following materials: plastics, organics, glass, paper and cardboard, tyres, residual waste, MRFs and hazardous waste.</p>
NSW Waste from Energy Policy Statement 2015	<p>The Energy from Waste (EfW) Policy Statement outlines the policy framework that applies to facilities that thermally treat waste for energy recovery in NSW. Facilities seeking to recover energy by thermally treating waste or waste-derived materials must ensure the process:</p> <ul style="list-style-type: none"> <li>• Poses minimal risk to human health and the environment;</li> <li>• Is not prioritised over waste management options higher up on the waste hierarchy, i.e. avoid, reuse or recycling options; and</li> </ul> <p>Meets international best practice techniques.</p>
Energy from Waste Infrastructure Plan: supporting the NSW WASM Strategy 2041	<p>The Energy from Waste Infrastructure Plan states that "the NSW Government supports thermal energy recovery as a residual waste management option where it can deliver positive outcomes for the community while protecting human health and the environment".</p> <p>The document outlines the role of EfW in NSW and guides strategic planning for future infrastructure so that it meets the needs of the state, and it maximises efficiencies for waste management and energy recovery (i.e. co-locating EfW, resource recovery and waste facilities).</p>
Local Government Act 1993	<p>Defines how councils may exercise their powers and the manner in which councils are managed and financed. With respect to waste management, councils must make and levy an annual charge for the provision of domestic waste management services (s. 496). Council charges for domestic waste management must be calculated so as to not exceed the reasonable cost to the council of providing those services.</p>

NSROC / Northern Sydney Regional Waste Strategy

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Legislation / Policy / Report	Short Description / Relevance
Waste Less Recycle More Initiative (WLRM) 2014-2021	The WLRM grant program provided funding for organisations, including councils, to improve their management of waste and recovery of resources. Phase 1 of WLRM provided \$465.7 million over the period July 2012 to June 2017, focusing on funding new, large-scale waste and recycling infrastructure, recycling facility upgrades, drop off centres, food and garden organics processing and recycling innovations. Phase 2 of WLRM commenced on 1 July 2017, with the capacity to award \$337 million over four years. Additional grants are planned to be released following the 2021 publication of the 20-Year NSW Waste and Sustainable Materials Strategy 2041.
NSW Circular Economy Policy Statement: Too Good To Waste 2019	The NSW Circular Economy Policy Statement was developed by the NSW Government to provide clear directions and principles to direct the NSW economy's transition to a circular economy. The NSW Circular Economy Policy Statement lists seven key principles to lead the transition towards a circular economy in NSW: <ul style="list-style-type: none"> <li>• Sustainable management of all resources;</li> <li>• Valuing resource productivity;</li> <li>• Designing out waste and pollution;</li> <li>• Maintaining the value of products and materials;</li> <li>• Developing new solutions for resource efficiency;</li> <li>• Creating new circular economy jobs; and</li> <li>• Fostering behaviour change through education and engagement.</li> </ul> The Circular Economy Policy Statement provides a framework for NSROC to review and transition operations to meet circular economy goals.
NSW Illegal Dumping Strategy 2017-21	The NSW Illegal Dumping Strategy 2017-21 provides a framework for the NSW EPA and partner organisations (including local councils) to reduce illegal dumping in NSW by 30% by 2020. The NSW EPA updated the Illegal Dumping Strategy action table to provide a revised set of actions to achieve the set targets in the last two years of the Strategy (2020-21).
Changes to the use of Mixed Waste Organic Outputs (MWOO)	Alternative Waste Treatment (AWT) facilities process mixed waste or garbage to produce a compost-like material known as 'mixed waste organic outputs' (MWOO), which was applied to land as a soil amendment under strict controls (as well as in mine rehabilitation and other uses).  In October 2018, the EPA changed its regulations to prohibit the application of MWOO to land due to risks associated with physical and chemical contaminants. Previously, six of NSROC's councils used AWT to achieve previous state diversion targets. The revocation of the MWOO Resource Recovery Order and Exemption has impacted council recycling rates.
North District Plan	NSROC councils are part of the North District region: one of the five districts that make up Greater Sydney. The North District Plan sets out the planning priorities for the North District region with a focus on infrastructure, liveability, productivity, and sustainability. It is a guide for implementing the Greater Sydney Region Plan <sup>14</sup> and provides a 20-year plan to achieve the 40-year vision. Reducing carbon emissions and managing energy, water and waste efficiently is one of the planning priorities to improve sustainability and the plan lists actions for councils to identify new locations for waste recycling and management; and support innovative solutions to reduce the volume of waste and reduce waste transport requirements.

<sup>14</sup> Greater Sydney Region Plan: A Metropolis of Three Cities (2018) Greater Sydney Commission.

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## 5 NET ZERO EMISSIONS PATHWAY - COMMUNITY CONSULTATION REPORT

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**Report prepared by:** Senior Sustainability and Environment Coordinator  
**File No.:** ENV/08/3/9 - BP23/98

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### REPORT SUMMARY

This report outlines the results of the final round of community consultation for the City's Net Zero Emissions (NZE) Pathway 2022. At its meeting on the 23 August 2022, Council resolved to support and adopt the Net Zero Emissions Pathway (Plan) including the Council Operational emissions target 'of 2035 or sooner' and following on from the previously adopted, Community emissions target of '2040 or sooner' (23 November 2021) Council meeting. The resolution of the 23 August 2022 meeting included Council undertaking a final round of community consultation for the Plan as per the below resolution as a final action to complete the Plan:

*(c) That Council approves the public exhibition of the attached Net Zero Emissions Plan for a period of 28 days. Following public exhibition, and subject to the results and response to the adopted target, that the finalised Net Zero Emissions Report be reported back to Council to seek final adoption.*

Council has now completed the final Plan report resolution, engaging community, seeking feedback on key actions within the Plan that community believe Council should prioritise towards achieving Net Zero emissions (NZE).

A community engagement plan was developed utilising varying promotional avenues to reach community to 'have their say' into the priorities and was held from the 12 October – 9 November 2022. Council received feedback from a total of 413 individual community members including 382 interactions at the Granny Smith Festival and a further 31 online survey responses.

To achieve NZE, respondents voted that they would like to see Council prioritise improving food waste and food recovery including reuse in the city and in reviewing current development control plans for new developments for improving outcomes for energy, water, parking and electric vehicles. Council has commenced investigations into these areas.

### RECOMMENDATION:

- (a) That Council acknowledges the final round of community consultation undertaken for the Plan and adopts the final consultation outcomes.
- (b) That Council staff work towards the implementation of the Plan as per the adopted actions and those highlighted in the engagement process to reduce emissions.

**ITEM 5 (continued)****ATTACHMENTS – CIRCULATED UNDER SEPARATE COVER**

- 1 Resolution Council Meeting - 11/22 - 23 August 2022 - Item 7 - City of Ryde  
- Net Zero Emissions Pathway - remodeling to 2030 Target
- 2 Final Net Zero Emissions Plan - Adopted August 2022
- 3 Net Zero Emissions Remodelling Report Council Meeting 23 August 2022
- 4 Resolution Council Meeting - 13/21 - 23 November 2021 - Item 10 - City of Ryde - Net Zero Emissions Pathway

Report Prepared By:

**Arefeh Hesaraki**  
**Senior Sustainability and Environment Coordinator**

Report Approved By:

**Kylie McMahon**  
**Executive Officer - City Resilience****Michael Galderisi**  
**General Manager - City Shaping**



## **ITEM 5 (continued)**

### **History**

The City's Net Zero Emissions Pathway (2022) was prepared in response to NSW Government's goal for Net Zero Emissions by 2050, the City of Ryde's Local Strategic Planning Statement and Council's Climate Emergency Declaration (2019).

The Draft Net Zero Emissions Plan and 118 associated actions for achieving net zero, were initially presented to Council in November 2021 providing recommendations for both a community and operations target and supported funding to reach the targets.

Actions and outcomes within the Pathway were developed in consultation with community under an initial engagement process in 2021 to inform the actions and assessed emissions reduction opportunities within Council's sphere of influence and control.

Each action was calculated against a total emissions generation value and costed against future implementation for reaching net zero emissions, modelled against timelines for Council to adopt. Council at its meeting in November 2021, resolved to support and adopt the '2040 or sooner' target for Community, however requested Council to remodel the Plan actions towards a '2030' Operational target. This was completed, and Council at its August 2022 meeting resolved to adopt an Operational target 'by no later than 2035' for Council Operational emissions.

The City of Ryde has already commenced activities towards reducing Operational emissions including the transition to 100% renewable energy for the Council buildings from 1 July 2022, the introduction of electric vehicles to Council's fleet, replacement of more than 90% of residential streetlighting globes with efficient LED globes via an Ausgrid Streetlighting Retrofit program, various energy efficiency initiatives, and installing Solar PV on rooftops of seven Council's buildings to date.

In the community space, Council has continued installing additional public electric vehicle charging stations, working with developers to encourage improved built design function of major developments, improving active transport connections reducing car use, increased car sharing opportunities, implementing residential emissions reduction programs and advocacy to the State Government for improved electric vehicle policy as well as public and active transport infrastructure and services.

### **Community Consultation**

To inform the initial Draft development, Council engaged community seeking to understand priorities for emissions reductions and support for a Net Zero emissions target originally in 2020. The initial consultation was held from 11<sup>th</sup> November until 9<sup>th</sup> December 2020 with feedback invited via Council's 'Have Your Say' website and media including social media platforms, print, Council's Smarter, Cleaner, Green e-newsletter and targeted emails sent to Council community databases, Macquarie University and local schools. Results from the initial 85 respondents strongly indicating support for Council to develop and set, net zero emissions targets.

### ITEM 5 (continued)

Following the adoption of the Plan and targets, a second round of community consultation as per the Council resolution (addressed in this report) was undertaken from 12<sup>th</sup> October-9<sup>th</sup> November 2022. It was undertaken through a 'Have Your Say' online campaign on Council's website and promotion at the 90,000 community strong, Granny Smith Festival in 2022 to capture a diverse community input.

Council staff promoted the Plan at its Net Zero Council stand at the Festival where dedicated staff were on hand to discuss the document, objectives, actions and encourage feedback via an interactive 'dotmocracy' voting activity at the stall. In total 413 individual engagements were received during the consultation period, including 31 surveys completed and 382 interactions at the Granny Smith Festival, see Table 2.

Consultation was further advertised in Council's 'Smarter Cleaner Greener' (19<sup>th</sup> October) e-newsletter to 3,300 subscribers, and in the 'Your City News' (2<sup>nd</sup> November) e-newsletter and in The Weekly Times newspaper. Net Zero business cards were designed using a QR code and a competition promoted, to encourage feedback. These were then promoted at Council libraries during the consultation period. An interview on 2RRR community radio station also promoted the Net Zero Plan and invited input.

*Table 1 Tools used for final round of NZE community consultation*

<b>Tool</b>	<b>Timeline</b>	<b>Description</b>	<b>Engagement</b>
Online submission	12 <sup>th</sup> October-9 <sup>th</sup> November 2022	Online survey was published in a dedicated webpage in City of Ryde's 'Have Your Say' website. 'Smarter, Cleaner, Green' and 'Your City News' e-newsletter promotion	31 surveys completed
Granny Smith Festival	16 <sup>th</sup> October 2022	Face to face event allowed community to have one-on-one time with the project team to provide their thoughts and feedback.  2RRR radio interview on the NZE plan	382

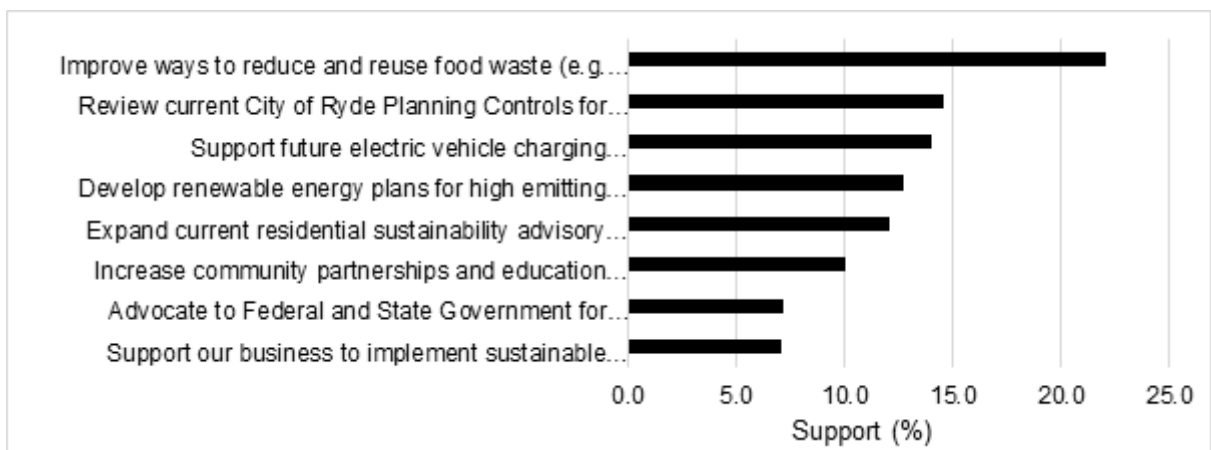
Eight priority action items from the NZE Plan were included in the direct community engagement which were based upon high emitting outcome areas in the city. Participants were asked to choose two actions that they would like Council to prioritize to reach NZE by the target date.

**ITEM 5 (continued)**

*Table 2 Priorities for Community voting from the NZE Plan*

Ref	Action	Support (%)
1	Improve ways to reduce and reuse food waste (e.g. food organics composting and worm farming)	22.1
2	Review current City of Ryde Planning Controls for parking/ energy/ water/ EV charging in new developments	14.6
3	Support future electric vehicle charging infrastructure and shifting the transport mode to more active transport	14.0
4	Develop renewable energy plans for high emitting areas of our city	12.7
5	Expand current residential sustainability advisory services (e.g. services to make your home more sustainable)	12.1
6	Increase community partnerships and education programs	10.1
7	Advocate to Federal and State Government for policy changes	7.2
8	Support our business to implement sustainable practices	7.1

Results of NZE community consultation indicated that 22.1% of respondents nominated that Council should improve ways to reduce and reuse food waste. Moreover, 14.6% of survey respondents stated that they wanted Council to review current City of Ryde Planning Controls for parking/ energy/ water/ EV charging in new developments, as outlined in the Figure 1:



*Figure 1 Results of final round of NZE Community Consultation*

**Two prioritised Actions from Community’s perspective:**

The results of the community consultation ensure Council actions towards NZE align with the values of the community for addressing carbon reduction to meet NZE for both Council’s own operations and community emissions. The two highest scoring actions from the consultation process were;

**ITEM 5 (continued)**

- **Improve ways to reduce and reuse food waste (e.g. food organics composting and worm farming)**

In the NZE pathway, there are at least 17 actions to improve waste management in both community and operations. (Actions: R1\_O, R2\_O, R3\_O, R4\_O, R5\_O, P1\_O, A2\_O, E2\_C, E4\_C, R1\_C, R2\_C, R3\_C, R4\_C, R5\_C, R6\_C, R7\_C, and A3\_C)

To date Council has undertaken several steps to better manage the waste and improve resource recovery including developing a Draft Waste Management Strategy (to be adopted), delivering education and awareness workshops to residents, and providing subsidised compost and worm farm bins, participating in Food Organic Garden Organics (FOGO) trial program, and in investigating waste to energy solutions.

- **Review current City of Ryde Planning Controls for parking/ energy/ water/ EV charging in new developments**

There are at least 13 Actions in the NZE pathway to address improving Development Planning Control in City of Ryde. (Actions: T6\_O, PL1\_O, T2\_C, T3\_C, P1\_C, P2\_C, P3\_C, P4\_C, P5\_C, P6\_C, P7\_C, P8\_C, and A1\_C).

Council has commenced several initiatives towards improving the sustainability and efficiency of new developments, including developing and implementing Sustainable Transport Strategy and Integrated Transport Strategy, mandating and assessing Green Travel Plans (GTPs) for all new developments that exceed 10,000 square metres of new floor space, or any development that Council believes has the potential to generate significant traffic and transport impacts. Additionally, work within regional groups in metropolitan Sydney to address access to EV charging infrastructure and policy and uplifting of building standards has also been of focus.

**Financial Implications**

Adoption of the consultation outcomes report will have no financial impact as the report objective is to provide a summary of the final community engagement and consultation on the Plan actions. It delivers on the final action of the NZE report resolution from the August 2022 meeting.

The NZE Plan, associated actions and funding commitment to deliver the Plan by the adopted targets, were previously adopted by Council at the 23 August 2022 meeting.

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**6 DRAFT CONFLICTS OF INTEREST POLICY - COUNCIL RELATED DEVELOPMENT APPLICATIONS**

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**Report prepared by:** Executive Manager - City Development  
**File No.:** COR2022/18 - BP23/119

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**REPORT SUMMARY**

Recent changes have been made to the Environmental Planning and Assessment Regulations 2021 which require all councils to prepare and adopt a policy in respect to managing any potential conflicts of interest that may arise when a council assesses development applications, where they have a commercial interest in the outcome.

This report presents the draft Conflicts of Interest Policy – Council Related Development Applications to Council to be endorsed and placed on public exhibition for 28 days.

**RECOMMENDATION:**

- (a) That Council endorse the draft Conflicts of Interest Policy – Council Related Development Applications as attached to be placed on public exhibition for 28 days and allow submissions to be received.
- (b) That, at the conclusion of the public exhibition period, should no submissions be received the Conflicts of Interest Policy – Council Related Development Applications be adopted by Council.
- (c) That should any submissions be received during the public exhibition period, a further report be presented to council outing these submissions.

**ATTACHMENTS**

- 1 Conflicts of Interest Policy - Council-Related Development Applications

Report Prepared By:

**Sandra Bailey**  
**Executive Manager - City Development**

Report Approved By:

**Peter Brown**  
**General Manager - Business and Operations**

## ITEM 6 (continued)

### Discussion

The Department of Planning and Environment has made modifications to the Environmental Planning and Assessment Regulation 2021 to address the potential conflicts of interest in council related development applications. These conflicts can potentially arise where Council has a dual role, being the development regulator but also the developer, landowner or holds a commercial interest in the land.

Identifying these conflicts of interest early and finding ways to address them is critical for good governance and providing transparency in the development application process.

As part of the modifications, council is required to adopt a policy that specifies how conflicts of interest in connection with a development application will be handled. This policy must:

- Establish management controls and/or a management strategy to address potential conflicts of interest at the different phases of the development process for the types of council related development that the council may be involved in
- Outline the process through which potential conflicts of interests will be identified, the risks assessed and appropriate management controls determined
- Outline the process that will be followed to publicly communicate the management approaches for each development subject to the policy

For the purposes of the policy, a council related development application is defined as follows:

*Council related development application means a development application for which the council is the consent authority, that is –*

*(a) Made by or on behalf of the council, or*

*(b) For development on land –*

- i. Of which the council is an owner, a lessee or a licensee, or*
- ii. Otherwise vested in or under the control of the council.*

The Department of Planning and Environmental has confirmed that this definition does not include a development application which includes development on public roads managed by a council, such as a driveway for a dwelling house across a footpath or other minor work.

The changes to the legislation commence on 3 April 2023. This policy will not apply to any council related development application that are lodged prior to 3 April 2023. However, the policy must be in place before any council related development application received after 3 April 2023 can be determined.

**ITEM 6 (continued)**

There are different risks associated with different types of applications. For example, the risks of conflicts of interests associated with a development for internal alterations and additions to buildings that are not a heritage item and council receives a small fee for the use of the building would be considered very low. However, the risks of conflicts of interests associated with a larger development such as a high-rise mixed-use development containing retail and residential apartments on a council owned property would be considered high. The attached policy has identified council related development applications that are considered to have a low, moderate and high risk of a conflict of interest. For each of these types of applications, the policy specifies the management controls that should apply to that specific type of development at the assessment stage, determination of the application and regulation and enforcement.

Each council related development application will be required to be accompanied by a management strategy statement which will explain how council will manage potential conflicts of interest or that council has no management strategy for the application due to the risks being sufficiently low that no specific controls are warranted. This document will be required to be exhibited with the development application and recorded in the existing DA register.

**Financial Implications**

Adoption of the recommendation will have no financial impact.

**ITEM 6 (continued)**

**ATTACHMENT 1**



Lifestyle and opportunity @ your doorstep



**Conflicts of Interest Policy**  
**Council-Related Development Applications**



ITEM 6 (continued)

ATTACHMENT 1

**Conflicts of Interest Policy**  
Council-Related Development Applications

*Document Version Control*

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*Change History*

Version	Review Date	Author	Reason for Change
1.0	MM 2023	Development Assessment and Corporate Governance	New policy principles aligning to Section 66A of the <i>Environmental Planning and Assessment Regulation 2021</i>

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**Conflicts of Interest Policy**  
Council-Related Development Applications



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**ATTACHMENT 1**

**Conflicts of Interest Policy**  
Council-Related Development Applications

**1. Scope**

This Policy applies to all City of Ryde-related development.

**2. Purpose**

This Policy provides a framework to manage potential conflicts of interest (the scenarios referred to in this Policy are also often referred to as conflict of duties/roles) and increase transparency at all stages of the development process for council-related development.

**3. Definitions**

A word or expression used in this policy has the same meaning as it has in the Act, and any instruments made under the Act, unless it is otherwise defined in this policy.

In this policy:

*Application* means an application for consent under Part 4 of the Act to carry out development and includes an application to modify a development consent but it does not include an application for a complying development certificate

*Council* means the City of Ryde

*Council-related development* means development for which the council is the applicant or developer (whether lodged by or on behalf of council), landowner, or has a commercial interest in the land the subject of the development application

*The Act* means the Environmental Planning and Assessment Act 1979

*Low risk council related development* means a non-controversial small scale development and includes development applications for the following kinds of development:

- a) Internal alterations and additions to any building that is not a heritage item
- b) Advertising signage that complies with Council's Development Control Plan requirements
- c) Maintenance and restoration of a heritage item
- d) Minor building structures projecting from the building façade over public land (such as awnings, verandas, bay windows, flagpoles, pipes, and services and sunshade structures

*Moderate risk council related development* means any development that is not defined as low risk council related development or high risk council related development

*High risk council related development* means development that has a capital investment value of more than \$5 million

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**Conflicts of Interest Policy**  
Council-Related Development Applications

**4. Council-Related Development**

**4.1 Background**

City of Ryde Council ('Council') is a development regulator and, in some instances, can also be a developer, landowner or hold a commercial interest in the land Council regulates.

Where these dual roles interact, a conflict can arise between Council's interests in the development and Council's duty as a development regulator.

**4.2 Legislative Framework**

In 2022, the *Environmental Planning and Assessment Regulation 2021* ('Regulation') was amended to assist Councils in identifying and managing conflicts of interest. The Regulation requires Council to:

- **Adopt** a policy that governs how conflicts of interest in connection with Council-related development applications will be managed (Section 66A of the Regulation),
- **Publish** a "management strategy statement" (Section 36A of the Regulation) with Council-related development applications to explain:
  - How Council will manage potential conflicts of interest or
  - That Council has no management strategy for the application.

*Note: A template Management Strategy Statement is provided in Attachment 1.*
- **Record** conflicts of interest in connection with each Council-related development application, and the measures taken to manage the conflicts, in the DA register (Section 242A of the Regulation) and
- **Exhibit** Council-related development applications for a minimum of 28 days to ensure transparency during the assessment process (*Environmental Planning and Assessment Act 1979* Schedule 1 Clause 9B).

ITEM 6 (continued)

ATTACHMENT 1

**Conflicts of Interest Policy**  
Council-Related Development Applications

**5. Identifying and Managing Potential Conflicts of Interest**

**5.1 Management Controls and Strategies**

The preparation of any development application for council related development is to be managed by the relevant asset manager within Council. Staff within the Development Assessment Department are not to be involved in the preparation of the development application.

The following table provides details of the management controls applicable to the assessment and determination of council related applications as well as the regulations and enforcement of approved council related development. The table has been divided for the different levels of risk associated with council related developments.

Type	Controls		
	Low Risk	Moderate Risk	High Risk
Assessment of an application for Council related development	The assessment of a low risk application may be undertaken by Council staff	The application is to be referred to an external planning consultant to complete the assessment and prepare a planning report. The planning consultant is to be appointed by the Manager Development Assessment. The planning consultant is to be able to demonstrate that they have similar experience in the assessment of other development applications and the preparation of reports to the Local Planning Panel.	The application is to be referred to an external planning consultant to complete the assessment and prepare the planning report. The planning consultant is to be appointed by the Manager Development Assessment. The planning consultant is to be able to demonstrate that they have similar experience in the assessment of other controversial development applications that are considered by the appropriate planning panel. Where considered appropriate by the planning consultant and the Manager Development Assessment, other experts maybe required to be engaged to assess components of the proposed development.

**ITEM 6 (continued)**

**ATTACHMENT 1**

**Conflicts of Interest Policy**  
 Council-Related Development Applications

Type	Controls		
	Low Risk	Moderate Risk	High Risk
<b>Determination of an application for council related development</b>	The determination of a low risk application may be undertaken by the Manager Development Assessment under delegation. If 10 or more submissions are received, the development application must be referred to the Local Planning Panel for determination.	Moderate risk council related applications are to be determined by the Ryde Local Planning Panel in accordance with the relevant operational procedures.	The determination of high risk council related applications are to be undertaken by the relevant Sydney district planning panel as identified in the Act.
<b>Regulation and enforcement of approved council related development</b>	A construction certificate or subdivision works certificate may be issued by Council staff under delegation. Council staff may also be appointed as the principal certifier to carry out any inspections of the building works or subdivision works and the issuing of occupation certificates and compliance certificates. Any enforcement matters may be carried out by council staff.	An external private certifier is to be appointed to issue any construction certificate for building works or a subdivision work certificates. An external principal certifier is to be appointed to carry out any inspections of the building works or subdivision works and issue any occupation certificates or compliance certificates. Any enforcement matters or complaints during the construction process are to be initially investigated by the principal certifier	An external private certifier is to be appointed to issue any construction certificate for building works or a subdivision work certificates. An external principal certifier is to be appointed to carry out any inspections of the building works or subdivision works and issue any occupation certificates or compliance certificates. Any enforcement matters or complaints during the construction process are to be initially investigated by the principal certifier. If any complaints are considered well founded, the principal certifier is to notify the Council's project team immediately to

**ITEM 6 (continued)**

**ATTACHMENT 1**

**Conflicts of Interest Policy**  
Council-Related Development Applications

Type	Controls		
	Low Risk	Moderate Risk	High Risk
		who may also issue a written order.	rectify the issue. If Council fails to rectify the matter in a timely manner, the principal certifier may issue a written order.

**5.2 Identifying Whether a Potential Conflict of Interest Exists, Assessment of Risk and Determination of Management Controls**

Prior to the lodgement of a Council related development application, the application must be referred by the relevant asset manager to the Manager Corporate Governance for a conflict-of-interest risk assessment.

The Manager Corporate Governance, must:

- a) Assess whether the application is one in which a potential conflict of interest exists,
- b) Identify the phase(s) of the development process at which the identified conflict of interest arises,
- c) Assess the level of risk involved at each phase of the development process,
- d) Determine what management controls should be implemented (if any) to address the identified conflict of interest (in each phase of the development process if necessary) having regard to any controls outlined in Section 5.1 of this Policy and the outcome of the Manager Corporate Governance assessment of the level of risk involved as set out in Section 5.2(c) of this Policy, and
- e) Document the proposed management approach for the proposal in a statement that is published on the NSW Planning Portal.

The Manager Corporate Governance may determine that no management controls are necessary after considering the circumstances of each Council-related development application. In this case, a management strategy statement must still accompany the Council-related development application explaining that Council has no management control for the application in accordance with Section 36A of the Regulation.

**ITEM 6 (continued)**

**ATTACHMENT 1**

**Conflicts of Interest Policy**  
Council-Related Development Applications

**6. Responsibilities**

The **Manager Corporate Governance** is responsible for:

- Undertaking a conflict-of-interest risk assessment as outlined in Section 5.2 of this Policy,
- Determining the management controls that should be implemented
- Preparation of the management strategy statement.

The **Manager, Development Assessment** is responsible for:

- Reviewing this Policy every four years to ensure it remains fit for purpose and consistent with legislation,
- Referring Council-related development applications to the Manager Corporate Governance for a conflict-of-interest risk assessment (if not already provided),
- Ensuring all Council-related development applications are accompanied with a management strategy statement, which is published on the NSW Planning Portal and City of Ryde's online DA Tracker, and
- Exhibiting Council-related development applications for a minimum of 28 days.
- Ensuring that the management strategy statement and any conflicts of interest in connection with all Council-related development applications are recorded on the DA register.

**7. References and Legislation**

*Environmental Planning and Assessment Act 1979*  
*Environmental Planning and Assessment Regulation 2021*  
Department of Planning and Environment – [Council-related Development Application Conflict of Interest Guidelines](#)  
City of Ryde Code of Conduct – Standards of Conduct

**8. Review and Endorsement**

This Policy must be reviewed every four years and re-adopted by Council.



**ITEM 6 (continued)**

**ATTACHMENT 1**

**Conflicts of Interest Policy**  
Council-Related Development Applications

**Attachment 1 – Template Management Strategy Statement**

Council of the City of Ryde Conflict of Interest – Management Strategy Statement	
<b>Address</b>	
<b>Description of Development Assessment Application</b>	
<b>Potential Conflict of Interest</b>	
<b>Management Strategy</b>	<p>City of Ryde is managing potential conflicts of interest in this matter as follows:</p> <ul style="list-style-type: none"> <li>•</li> <li>•</li> <li>•</li> <li>•</li> <li>•</li> </ul>
<b>Contact</b>	<p>If you have concerns about Council fulfilling its obligations, please report your concerns to:</p> <p><b>CONTACT NAME</b> <b>POSITION TITLE</b> <b>EMAIL / PHONE</b> <b>POSTAL ADDRESS</b></p>

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**7 VARIATIONS TO DEVELOPMENT STANDARDS UNDER CLAUSE 4.6 OF  
RYDE LOCAL ENVIRONMENT PLAN 2014**

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**Report prepared by:** Senior Coordinator - Administration and Reporting  
**File No.:** GRP/23/11 - BP23/108

---

**REPORT SUMMARY**

To ensure transparency and integrity within the planning framework, the Department of Planning and Environment requires a report to Council once a quarter in respect to all variations to development standards approved under Council Officers' delegation using Clause 4.6 of Ryde Local Environmental Plan 2014.

This report details Development Applications approved in the period of 1 October to 31 December 2022 with a Clause 4.6 variation.

**RECOMMENDATION:**

That the report on the Clause 4.6 variations 1 October to 31 December 2022 be received and noted.

**ATTACHMENTS**

- 1 Circular - Clause 4.6 - May 2020

Report Prepared By:

**Myra Malek**  
**Senior Coordinator - Technical Support**

Report Approved By:

**Sandra Bailey**  
**Executive Manager - City Development**

## ITEM 7 (continued)

### Discussion

The below table contains details of the Development Application approved under Council Officers' delegated authority in the fourth quarter of calendar year 2022 (October to December).

DA number	Address	Description of Proposal	Extent of variation & standard varied	Justification of variation	Delegation & Determination Date
LDA2022/0184	155 North Road Eastwood	Demolition, new dual occupancy (attached) and front fence.	4.69% (27.2m <sup>2</sup> ) variation to Clause 4.1B Minimum lot sizes for dual occupancies. Requires 580m <sup>2</sup> Proposed 552.8m <sup>2</sup>	The site is not a rectangular shaped allotment as it narrows towards the rear of the site. The frontage of the site is 17.55m which extends for the majority of the site where the dual occupancy is positioned. The width of the site ensures the development has appropriate setbacks to all boundaries. The floor space, height, deep soil zones and landscaping requirements are consistent with the Council's controls. Despite the reduced site area, the development is still consistent with the character of the area and will not adversely impact on the residential density of the area.	Council Officers Delegated Authority  21/12/2022

### Financial Implications

Adoption of the recommendation will have no financial impact.

ITEM 7 (continued)

ATTACHMENT 1



## Planning circular

### PLANNING SYSTEM

#### Varying Development Standards

Circular	PS 20-002
Issued	5 May 2020
Related	Revokes PS 17-006 (December 2017), PS 19-005

## Variations to development standards

This circular is to advise consent authorities of arrangements for when the Secretary's concurrence to vary development standards may be assumed (including when council or its Independent Hearing and Assessment Panel are to determine applications when development standards are varied) and clarify requirements around reporting and record keeping where that concurrence has been assumed.

### Overview of assumed concurrence

This circular replaces Planning Circular PS 18-003 and issues assumed concurrence, governance and reporting requirements for consent authorities. It also advises that council reports are to come through the Planning Portal, and of the repeal of SEPP 1.

All consent authorities may assume the Secretary's concurrence under:

- clause 4.6 of a local environmental plan that adopts the *Standard Instrument (Local Environmental Plans) Order 2006* or any other provision of an environmental planning instrument to the same effector
- *State Environmental Planning Policy No 1 – Development Standards* for land included in an old Interim Development Order (IDO) or Planning Scheme Ordinance (PSO).

However, the assumed concurrence is subject to conditions (see below).

The assumed concurrence notice takes effect immediately and applies to pending development applications.

Any existing variation agreed to by the Secretary of Planning, Industry and Environment to a previous notice will continue to have effect under the attached notice.

### Assumed concurrence conditions

#### Lot size standards for dwellings in rural areas

The Secretary's concurrence may not be assumed for a development standard relating to the minimum lot size required for erection of a dwelling on land in one of the following land use zones, if the lot is less than 90% of the required minimum lot size:

- Zone RU1 Primary Production, Zone RU2 Rural Landscape, Zone RU3 Forestry, Zone

RU4 Primary Production Small Lots, Zone RU6 Transition

- Zone R5 Large Lot Residential
- Zone E2 Environmental Conservation, Zone E3 Environmental Management, Zone E4 Environmental Living
- a land use zone that is equivalent to one of the above land use zones

This condition will only apply to local and regionally significant development.

### Numerical and non-numerical development standards

The Secretary's concurrence may not be assumed by a delegate of council if:

- the development contravenes a numerical standard by greater than 10%; or
- the variation is to a non-numerical standard.

This restriction does not apply to decisions made by independent hearing and assessment panels, formally known as local planning panels, who exercise consent authority functions on behalf of councils, but are not legally delegates of the council (see section 231).

The purpose of the restriction on assumed concurrence for variations of numerical and non-numerical standards applying to delegates is to ensure that variations of this nature are considered by the council or its independent hearing and assessment panel and that they are subject to greater public scrutiny than decisions made by council staff under delegation.

In all other circumstances, delegates of a consent authority may assume the Secretary's concurrence in accordance with the attached written notice.

## ITEM 7 (continued)

## ATTACHMENT 1

Department of Planning, Industry and Environment – Planning Circular PS 20-002

### Independent hearing and assessment panels

From 1 March 2018, councils in Sydney and Wollongong were required to have independent hearing and assessment panels that will determine development applications on behalf of councils (see section 231).

The attached notice allows independent hearing and assessment panels to assume the Secretary's concurrence because they are exercising the council's functions as a consent authority.

Independent hearing and assessment panels established by councils before 1 March 2018 also make decisions on behalf of councils. The attached notice applies to existing panels in the same way as it applies to panels established after 1 March 2018.

### Regionally significant development

Sydney district and regional planning panels may also assume the Secretary's concurrence where development standards will be contravened.

The restriction on delegates determining applications involving numerical or non-numerical standards does not apply to all regionally significant development. This is because all regionally significant development is determined by a panel and is not delegated to council staff.

However, the restriction on assuming concurrence to vary lot size standards for dwellings in rural areas will continue to apply to regionally significant development. The Secretary's concurrence will need to be obtained for these proposals in the same way as it would for local development.

### State significant development and development where a Minister is the consent authority

Consent authorities for State significant development (SSD) may also assume the Secretary's concurrence where development standards will be contravened. This arrangement also applies to other development for which a Minister is the consent authority for the same reasons.

Any matters arising from contravening development standards will be dealt with in Departmental assessment reports.

The restriction on assuming concurrence to vary lot size standards for dwellings in rural areas will not apply to SSD or where a Minister is the consent authority for the same reasons.

### Notification of assumed concurrence

Under clause 64 of the *Environmental Planning and Assessment Regulation 2000*, consent authorities are notified that they may assume the Secretary's concurrence for exceptions to development standards for applications made under clause 4.6 of the SILEP (or any other provision of an environmental planning instrument to the same effect).

The notice takes effect on the day that it is published on the Department of Planning, Industry and Environment's website (i.e. the date of issue of this circular) and applies to pending development applications.

### Procedural and reporting requirements

In order to ensure transparency and integrity in the planning framework the below Departmental monitoring and reporting measures must be followed when development standards are being varied:

- Proposed variations to development standards cannot be considered without a written application objecting to the development standard and dealing with the matters required to be addressed by the relevant instrument.
- A publicly available online register of all variations to development standards approved by the consent authority or its delegates is to be established and maintained. This register must include the development application number and description, the property address, the standard to be varied and the extent of the variation.
- A report of all variations approved (including under delegation) must be submitted through the NSW Planning Portal at <https://www.planningportal.nsw.gov.au/reporting/online-submission-planning-data> within four weeks of the end of each quarter (i.e. March, June, September and December) in the form provided by the Department.
- A report of all variations approved under delegation from a council must be provided to a meeting of the council meeting at least once each quarter.

Councils are to ensure these procedures and reporting requirements are carried out on behalf of Independent Hearing and Assessment Panels and Sydney district or regional planning panels.

### Audit

The Department will continue to carry out random audits to ensure the monitoring and reporting measures are complied with. The Department and the NSW Independent Commission Against Corruption will continue to review and refine the audit strategy.

Should ongoing non-compliance be identified with one or more consent authorities, the Secretary will consider revoking the notice allowing concurrence to be assumed, either generally for a consent authority or for a specific type of development.

### Repeal of State Environmental Planning Policy No 1 – Development Standards (SEPP 1)

The repeal of SEPP 1 came into effect from 1 February 2020 as part of the SEPP Review Program to update and simplify the NSW Planning system.

SEPP 1 is repealed in circumstances where a standard instrument LEP applies in a local council

**ITEM 7 (continued)****ATTACHMENT 1**

Department of Planning, Industry and Environment – Planning Circular PS 20-002

area. The amendments included the insertion of two clauses into the *SEPP (Concurrences and Consents) 2018*. Clause 6 provides for the continued operation of SEPP 1 where an Interim Development Order (IDO) or a Planning Scheme Ordinance (PSO) is in effect. Clause 7 is a savings provision which continues to apply SEPP 1 for applications that were made prior to the repeal but are yet to be determined.

**Further information**

*A Guide on Varying Development Standards 2011* is available to assist applicants and councils on the procedures for managing SEPP 1 and clause 4.6 applications to vary standards.

Links to the Standard Instrument can be found on the NSW Legislation website at: [www.legislation.nsw.gov.au](http://www.legislation.nsw.gov.au)

For further information please contact the Department of Planning, Industry and Environment's information centre on 1300 305 695.

Department of Planning, Industry and Environment circulars are available at: [planning.nsw.gov.au/circulars](http://planning.nsw.gov.au/circulars)

**Authorised by:**

**Marcus Ray**  
**Group Deputy Secretary,**  
**Planning and Assessment**  
**Department of Planning, Industry and Environment**

**Important note:** This circular does not constitute legal advice. Users are advised to seek professional advice and refer to the relevant legislation, as necessary, before taking action in relation to any matters covered by this circular.

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**8 TRAFFIC AND PARKING MATTERS APPROVED BY THE RYDE TRAFFIC COMMITTEE MEETING - FEBRUARY 2023**

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**Report prepared by:** Traffic Engineer  
**File No.:** GRP/09/3 - BP23/93

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**REPORT SUMMARY**

This report provides recommendations on each traffic/ parking matter separately and details on how Council may proceed with the proposed measures. The February 2023 Traffic Committee meeting was held electronically. Members of the committee are listed below:

City of Ryde (Chair) ..... Senior Coordinator Transport Services (for Mgr. Transport)  
Transport for New South Wales..... Network & Safety Officer, Central River City  
NSW Police Force .....Ryde Local Area Command  
Member for Ryde (8 items) .....The Hon. V Dominello MP  
Member for Lane Cove (1 items) .....The Hon. A Roberts MP

The February 2023 Traffic Committee meeting agenda consisted of nine (9) traffic and parking proposals. No objections were received from the voting members regarding items A to I. No pecuniary or non-pecuniary interests were declared.

The proposed traffic and parking matters now require the approval of Council. For ease of review, details of the proposals identified in the recommendations below are provided as **ATTACHMENT 1**.

**RECOMMENDATIONS:**

That Council endorses the following Ryde Traffic Committee recommendations from the meeting held in February 2023:

**(A) ADELAIDE STREET, WEST RYDE - 1P PARKING RESTRICTIONS**

The following changes be made on Adelaide Street, West Ryde:

- a) "1P 8:30am – 6pm Monday to Friday and 8:30am - 12:30pm Saturday" parking restrictions be implemented on Adelaide Street adjacent to the frontage of West Ryde Veterinary Clinic.

**(B) ROTHESAY AVENUE AND PARSONAGE STREET, RYDE - PROPOSED CHANGES TO PARKING RESTRICTIONS**

No parking changes be made on Rothesay Avenue and Parsonage Street, Ryde:

- a) The existing parking restrictions on Rothesay Avenue, Parsonage Street and Anderson Street car park, Ryde remain unaltered.

**ITEM 8 (continued)**

**(C) LANCASTER AVENUE, MELROSE PARK - NO STOPPING RESTRICTIONS**

The following changes be made on Lancaster Avenue, Melrose Park:

- a) “No Stopping” zones be installed on both sides of Lancaster Avenue at the property frontage of 1 Lancaster Avenue and 13 Lancaster Avenue, Melrose Park.

**(D) 72 TENNYSON ROAD, GLADESVILLE - REMOVAL OF 1/2P RESTRICTIONS**

The following changes be made on Tennyson Road, Gladesville:

- a) The parking restriction (1/2P, 8:00am – 6:00pm, Mon-Sun) outside 72 Tennyson Road, Gladesville be removed to allow unrestricted parking for residents and visitors to the area.

**(E) VARIOUS STREETS, CITY OF RYDE - FIXED CAR SHARE SPACES**

- a) The following locations be authorised for single use fixed car share parking, based on the outcomes of the traffic safety investigation, in accordance with the Council resolution on 13 December 2022:
  - Location 5 - 15-17 Angas Street, Meadowbank
  - Location 7 - 3-5 Porter Street, Ryde
  - Location 8 - 24 Lardelli Drive, Ryde
  - Location 9 - Colebee Street (corner Bennelong Way), Ryde
  - Location 10 - Nancarrow Avenue (corner Bowden Street), Ryde
  - Location 11 - Halifax Street, North Ryde
  - Location 13 - Western Crescent (Cnr Ross Street), Gladesville
- b) All approved fixed car share locations be delineated in accordance with Council’s *Fixed Space Car Share Guidelines (Jan 2020)*, with the required payment of the applicable setup and annual fees and charges by the car share operators to Council, upon which Council will also issue a Car Share Vehicle Parking Authority to each of the approved locations.

**(F) CRESSY ROAD AND JOHN MILLER STREET, WEST RYDE - DOUBLE BARRIER LINES**

The following changes be made on Cressy Road and John Miller Street, West Ryde:

- a) 10 metres of dividing barrier (BB) lines be installed on John Miller Street at the intersection of Twin Road.



**ITEM 8 (continued)**

- b) 10 metres of dividing barrier (BB) lines be installed on Cressy Road at the intersection south of Twin Road.
- c) 5 metres of BB line be installed lines be installed on Cressy Road at the intersection north of Twin Road.

**(G) HILLVIEW LANE, EASTWOOD - REMOVAL OF LOADING ZONE AT THE REAR OF 127 TO 133 ROWE STREET**

The following changes be made on Hillview Lane, Eastwood:

- a) The existing Loading Zone on the southern side of Hillview Lane at the rear of properties 127 to 133 Rowe Street, Eastwood be removed and converted to a “No Stopping” zone.

**(H) TERRY ROAD, WEST RYDE - INSTALLATION OF CONCRETE BLISTER ISLAND**

The following changes be made on Terry Road, West Ryde:

- a) Construct a new blister island with chevron sign to promote safe access for pedestrians crossing at this intersection.
- b) Retain the existing no-stopping sign and modify the E1 edge line to accommodate the proposed changes.

**(I) ROAD SAFETY UPDATE – ROAD SAFETY PROGRAMS**

- a) The Road Safety report be received and noted.

**ATTACHMENTS**

- 1 Agenda - Ryde Traffic Committee - February 2023

Report Prepared By:

**Muddasir Ilyas**  
**Senior Coordinator - Transport Services**

Report Approved By:

**Yafeng Zhu**  
**Manager - Traffic Services**

**Charles Mahfoud**  
**Executive Manager - City Infrastructure**

**ITEM 8 (continued)**

**ATTACHMENT 1**



Ryde Traffic Committee

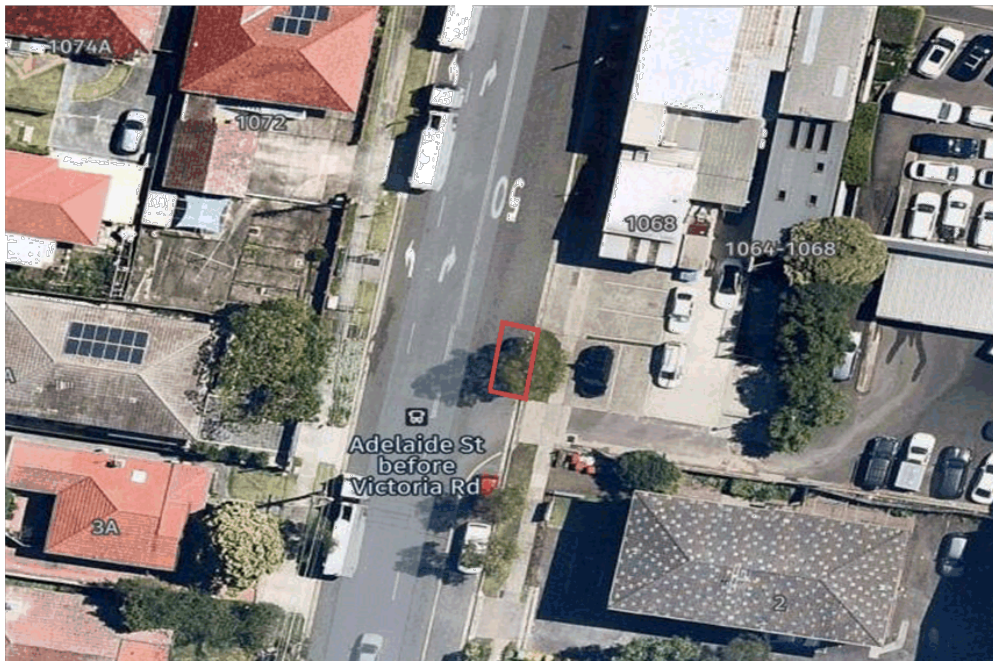
**ITEM (A): ADELAIDE STREET, WEST RYDE**  
**SUBJECT: 1P PARKING RESTRICTIONS**

**ELECTORATE:** RYDE  
**WARD:** CENTRAL  
**ROAD CLASS:** NON-CLASSIFIED

Traffic Committee Members are required to advise whether they have any pecuniary or non-pecuniary interest with regards to the item discussed below.

**PROPOSAL**

It is proposed that a single unrestricted parking space along the eastern side of Adelaide Street adjacent to West Ryde Veterinary Clinic be converted to time-restricted ("1P 8:30am – 6pm Monday to Friday and 8:30am -12:30pm Saturday") parking. **Figure 1** below shows the site location.



**Figure 1: Location Plan**

Agenda of the Ryde Traffic Committee, dated 23 February 2023

**ITEM 8 (continued)**

**ATTACHMENT 1**



Ryde Traffic Committee

**DISCUSSION**

Council has received requests from the local community to install short-term parking on Adelaide Street, West Ryde, to increase parking opportunities in the area. In order to address this parking issue, time-restricted parking (“1P 8:30am – 6:00pm, Monday to Friday and 8:30am-12:30pm Saturday”) is proposed within the kerbspace along the eastern side of Adelaide Street between the two driveways servicing the off-street car park of West Ryde Veterinary Clinic.

Please refer to **Figure 2** below for the proposed signage arrangements.



**Figure 2: Proposed Parking Changes**

**CONSULTATION**

**Figure 3** illustrates the consultation area. A total of 55 properties (tenants and owners) were consulted and no objections were received on the proposal.

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Agenda of the Ryde Traffic Committee, dated 23 February 2023

ITEM 8 (continued)

ATTACHMENT 1

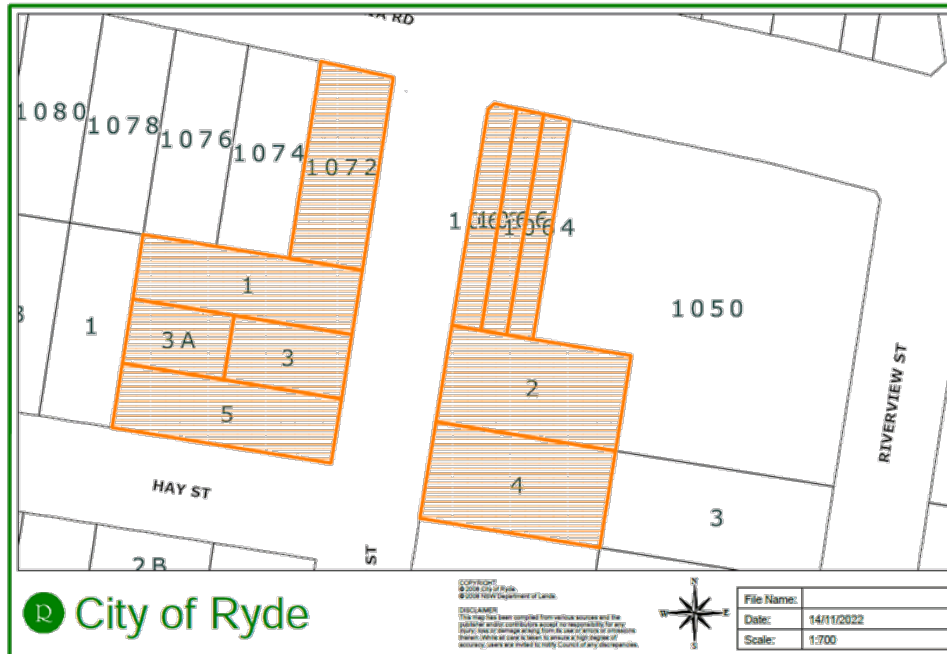


Figure 3: Consultation area

RECOMMENDATION

The Ryde Traffic Committee recommends that:

- a) "1P 8:30am – 6pm Monday to Friday and 8:30am - 12:30pm Saturday" parking restrictions be implemented on Adelaide Street adjacent to the frontage of West Ryde Veterinary Clinic.

**ITEM 8 (continued)**

**ATTACHMENT 1**

**ITEM (B): ROTHESAY AVENUE AND PARSONAGE STREET, RYDE**  
**SUBJECT: PROPOSED CHANGES TO PARKING RESTRICTIONS**

ELECTORATE: RYDE  
WARD: CENTEAL AND EAST  
ROAD CLASS: NON-CLASSIFIED

Traffic Committee Members are required to advise whether they have any pecuniary or non-pecuniary interest with regards to the item discussed below.

**BACKGROUND/PROPOSAL**

Community consultation was undertaken in October 2019 on a number of parking options on Rothesay Avenue, Parsonage Street and Anderson Park car park, Ryde to increase parking opportunities in the area. These measures were proposed to alleviate concerns raised by local businesses and visitors on difficulties in finding parking in the area.

However, due to the lack of community support for any parking change, it was proposed that the parking arrangements on Rothesay Avenue, Parsonage Street and Anderson Park car park to be retained.



**Figure 1: Location Plan**

ITEM 8 (continued)

ATTACHMENT 1



Ryde Traffic Committee

DISCUSSION

In January 2022, Council received requests from local businesses and visitors regarding difficulties in finding parking in the vicinity of Anderson Park/Ryde Wharf Markets. To address these community concerns, Council proposed a number of options on Rothesay Avenue, Parsonage Street and within the Anderson Park car park shown in **Figure 2** below to improve parking turnover in the area.

To gauge the level of community support for the proposal, Council conducted a community consultation regarding the proposed parking options. The results of the community consultation did not support any parking change. As such, it is proposed that the current parking arrangements within the public parking areas near Anderson Park/Ryde Wharf Markets be retained.



**Figure 2: Proposed extent of the 2P 8am-6pm Mon-Fri parking restrictions on Rothesay Avenue and Parsonage Street, Ryde.**

**ITEM 8 (continued)**

**ATTACHMENT 1**



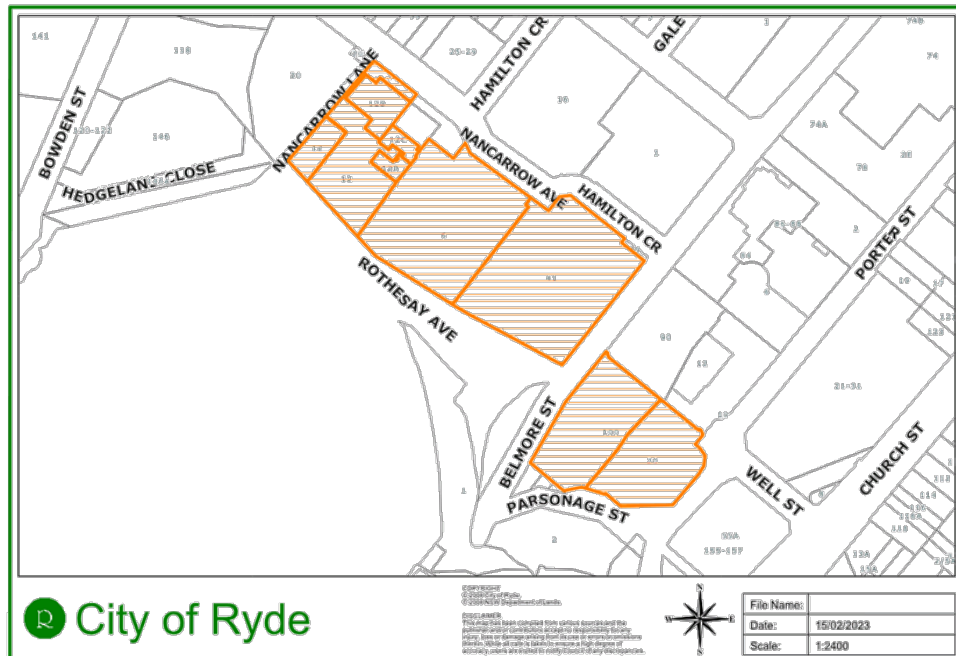
Ryde Traffic Committee

**CONSULTATION**

**Figure 3** illustrates the consultation area. A total of 1039 properties were consulted. A total of 51 submissions was received.

The majority of submissions (32 out of 51 or 63% of all submissions) received were opposed to changes to the current parking arrangements.

The main reason from respondents against any parking change was that it would make it more difficult for residents to park near their properties.



**Figure 3: Consultation area**

**RECOMMENDATION**

The Ryde Traffic Committee recommends that:

- a) The existing parking restrictions on Rothersey Avenue, Parsonage Street and Anderson Street car park, Ryde remain unaltered.

**ITEM 8 (continued)**

**ATTACHMENT 1**



Ryde Traffic Committee

**ITEM (C): LANCASTER AVENUE, MELROSE PARK**  
**SUBJECT: NO STOPPING RESTRICTIONS**

ELECTORATE: RYDE  
WARD: WEST  
ROAD CLASS: NON-Classified

Traffic Committee Members are required to advise whether they have any pecuniary or non-pecuniary interest with regards to the item discussed below.

**PROPOSAL**

Council proposes to install "No Stopping" restriction on both sides of Lancaster Avenue between 1 Lancaster Avenue and 13 Lancaster Avenue, Melrose Park.



**Figure 1: Location Plan**

**DISCUSSION**

Council received representation from residents concerning illegally parked vehicles at the bend on Lancaster Avenue, Melrose Park, restricting motorists' visibility travelling in both directions.

Currently, double barrier lines have been installed at the property frontages between 1 to 13 Lancaster Avenue, Melrose Park. When vehicles park parallel to the double barrier lines, the gap between parked vehicles and double barrier lines does not meet the three (3) meter statutory requirement.

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Agenda of the Ryde Traffic Committee, dated 23 February 2023



**ITEM 8 (continued)**

**ATTACHMENT 1**

Under the Road Rule 208 (6), "If the road has continuous dividing lines or a dividing strip, the driver must position the vehicle at least 3 meters from the continuous dividing line or dividing strip, unless otherwise indicated by information on or with a parking control sign".

To increase the driver's awareness and address this safety concern, Council is proposing to install "No Stopping" Zones on both sides of Lancaster Avenue at the property frontages of 1 to 13 Lancaster Avenue, Melrose Park as shown in **Figure 2**.



**Figure 2: Proposed No Stopping restrictions on Lancaster Road.**

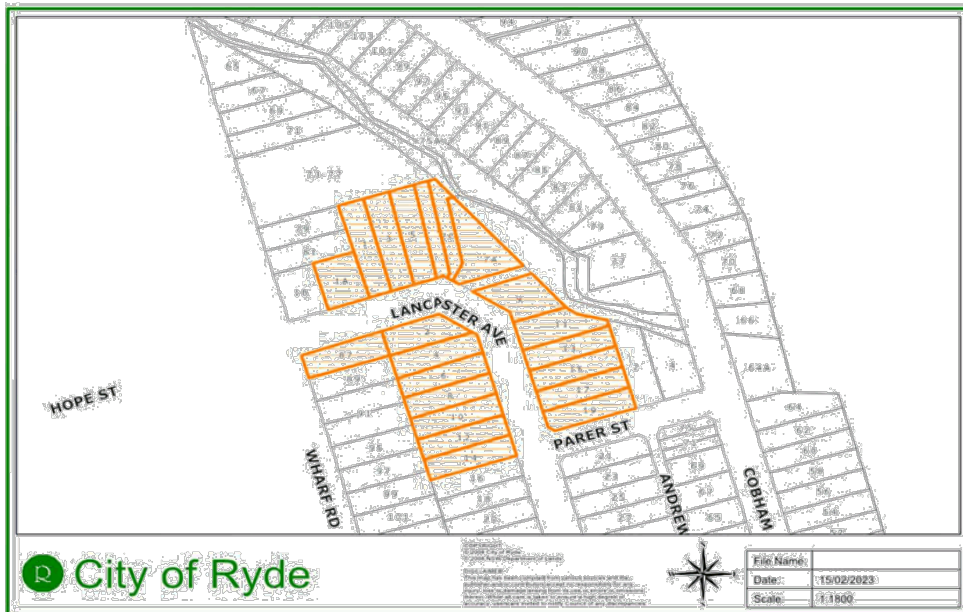
**CONSULTATION**

**Figure 3** illustrates the consultation area.

A total of twenty-one (21) properties were consulted with only one (1) objection received. Council officers contacted the resident who objected to the proposed changes. No reason was provided other than the resident was exercising their right to object. No other objections were received regarding the proposed changes.

ITEM 8 (continued)

ATTACHMENT 1



**Figure 3: Consultation area**

**RECOMMENDATION**

The Ryde Traffic Committee recommends that:

- a) "No Stopping" zones be installed on both sides of Lancaster Avenue at the property frontage of 1 Lancaster Avenue and 13 Lancaster Avenue, Melrose Park.

**ITEM 8 (continued)**

**ATTACHMENT 1**



Ryde Traffic Committee

**ITEM (D): 72 TENNYSON ROAD, GLADESVILLE**  
**SUBJECT: REMOVAL OF 1/2P RESTRICTIONS**

ELECTORATE: RYDE  
WARD: EAST  
ROAD CLASS: NON-CLASSIFIED

Traffic Committee Members are required to advise whether they have any pecuniary or non-pecuniary interest with regards to the item discussed below.

**PROPOSAL**

Council proposes to remove current the parking restriction (1/2P, 8:00am – 6:00pm, Mon-Sun) outside 72 Tennyson Road, Gladesville, to allow unrestricted parking for residents and visitors to the area.



**Figure 1: Location Plan**

**DISCUSSION**

Council has received representations from residents regarding the parking restrictions at the property frontage of 63 and 72 Tennyson Road, Gladesville. The parking restrictions (1/2P, 8:00am – 6:00pm, MON-SUN) at 63 and 72 Tennyson Road were installed to support the business at no. 72 Tennyson Road. As this business is no longer in operation, it is proposed to remove the existing timed parking restrictions along the eastern side of Tennyson Road

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Agenda of the Ryde Traffic Committee, dated 23 February 2023

**ITEM 8 (continued)**

**ATTACHMENT 1**

adjacent to the frontage of no. 72 Tennyson Road to better accommodate the parking needs of location residents. Please refer to **Figure 2** for extent of the proposed works.



**Figure 2: Proposal to remove the 1/2P on Tennyson Road.**

**CONSULTATION**

Letters were distributed to ten (10) properties (tenants and owners) as shown in **Figure 3** to determine the level of support for the proposal.

All submissions received from the public consultation were in support of the removal of the parking restrictions in front of 72 Tennyson Road.

ITEM 8 (continued)

ATTACHMENT 1

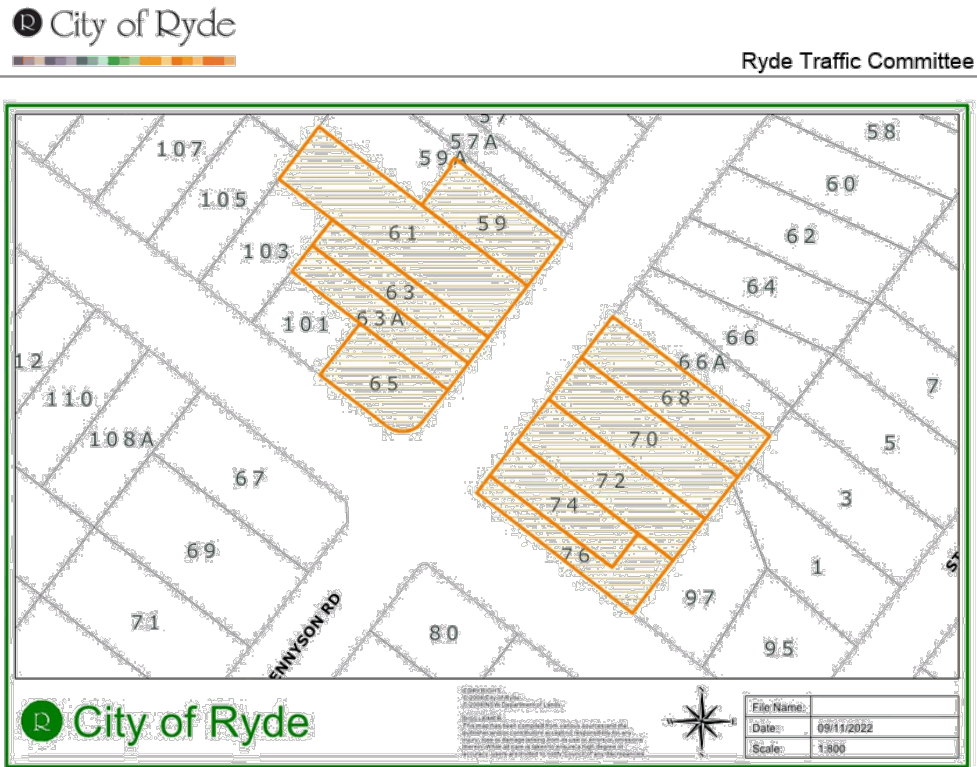


Figure 3: Consultation area

**RECOMMENDATION**

The Ryde Traffic Committee recommends that:

- a) The parking restriction (1/2P, 8:00am – 6:00pm, Mon-Sun) outside 72 Tennyson Road, Gladesville be removed to allow unrestricted parking for residents and visitors to the area.

**ITEM 8 (continued)**

**ATTACHMENT 1**



Ryde Traffic Committee

**ITEM (E):** VARIOUS STREETS, CITY OF RYDE  
**SUBJECT:** FIXED CAR SHARE SPACES

**ELECTORATE:** RYDE  
**WARD:** CENTRAL AND WEST  
**ROADS CLASS:** NON-CLASSIFIED

Traffic Committee Members are required to advise whether they have any pecuniary interest about the item discussed below.

**BACKGROUND**

At the Council Meeting on 13 December 2022, it was resolved that:

**(E) VARIOUS STREETS, CITY OF RYDE - FIXED CAR SHARE SPACES**

- a) *The following locations be authorised for single use fixed car share parking:*
- *Location 1: 3 Harvard Street, Gladesville*
  - *Location 2: 3 Smith Street, Ryde*
  - *Location 4: Opposite 5 Cottonwood Crescent, Macquarie Park (Wilga Park frontage)*
  - *Location 6: 37 Fontenoy Road (near Khartoum Road), Macquarie Park*
  - *Location 12: 8 Western Crescent, Gladesville (recommending 1 out of 2 proposed spaces)*
  - *Location 14: 31-33 Wharf Road, Gladesville*
- b) *All approved fixed car share locations be delineated in accordance with Council's Fixed Space Car Share Guidelines (Jan 2020), with the required payment of the applicable setup and annual fees and charges by the car share operators to Council, upon which Council will also issue a Car Share Vehicle Parking Authority to each of the approved locations.*
- c) *That all remaining car sharing locations be further investigated by staff for safety and reported back to the Traffic Committee in February 2023 and then subsequently reported to Council in March 2023.*

With regards to part (c) of the Council resolution, staff have investigated the feasibility of the remaining eight (8) locations listed below for installment of a car share space with respect to traffic safety:

- Location 3 - 2 Little Church Street, Ryde
- Location 5 - 15-17 Angas Street, Meadowbank
- Location 7 - 3-5 Porter Street, Ryde

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Agenda of the Ryde Traffic Committee, dated 23 February 2023

ITEM 8 (continued)

ATTACHMENT 1

- Location 8 - 24 Lardelli Drive, Ryde
- Location 9 - Colebee Street (corner Bennelong Way), Ryde
- Location 10 - Nancarrow Avenue (corner Bowden Street), Ryde
- Location 11 - Halifax Street, North Ryde
- Location 13 - Western Crescent (Cnr Ross Street), Gladesville

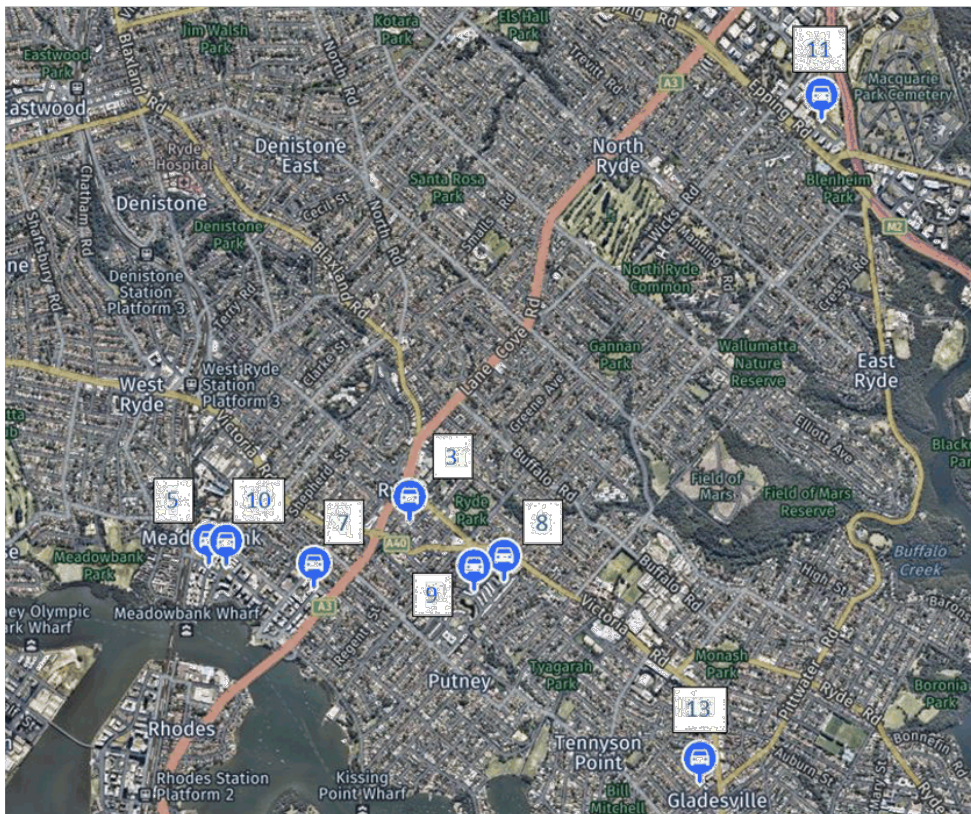


Figure 1: Locations of the 8 Fixed Car Share Spaces.

**DISCUSSION:**

As per the Council minutes from its meeting on 13 December 2022, a safety assessment has been carried out on the remaining eight (8) locations for instalment of a fixed car share space.

Seven (7) of the eight (8) locations are all existing on-street parking spaces and are assessed to be suitable for conversion to a fixed car share space. However, the proposed location at 2 Little Church Street, Ryde (Location 3 in **Figure 1**) is considered to be

**ITEM 8 (continued)**

**ATTACHMENT 1**

unsuitable for conversion into a parking space as it affects the safety of vehicles manoeuvring to and from Little Church Street via Gowrie Street. It is worthwhile noting that there is currently “No Stopping” parking restrictions at this proposed car share location as shown in **Figure 2**, which has been installed to assist with the safety of turning movements at the junction of Gowrie Street and Little Church Street.



**Figure 2: No Stopping restrictions at proposed car share location on Little Church Street**

A summary of the safety assessment is provided in **Table 1** below.

**Table 1- Summary of the Safety Assessment.**

Location	Address	Current parking Restrictions	Suitability	Comments
3	2 Little Church Street, Ryde	NO STOPPING	No	Not suitable as it affects the safety of vehicles turning at the intersection of Gowrie Street and Little Church Street, Ryde.
5	15-17 Angas Street, Meadowbank	1P, 8:30AM -6PM (MON-FRI), 8AM -12PM (SAT)	Yes	
7	3-5 Porter Street, Ryde	2P, 8AM – 6PM (MON-FRI)	Yes	
8	24 Lardelli Drive, Ryde	UNRESTRICTED	Yes	
9	Colebee Street (corner Bennelong Way), Ryde	UNRESTRICTED	Yes	
10	Nancarrow Avenue (corner Bowden Street), Ryde	2P, 8AM – 6PM (MON-FRI)	Yes	
11	Halifax Street, North Ryde	2P, 8AM – 6PM (MON-FRI)	Yes	
13	Western Crescent (Corner Ross Street), Gladesville	UNRESTRICTED	Yes	

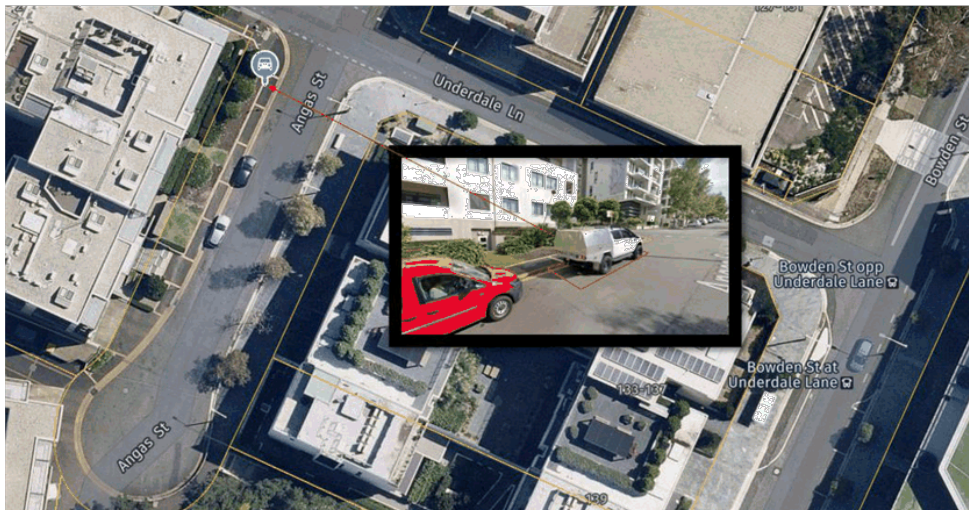
Agenda of the Ryde Traffic Committee, dated 23 February 2023



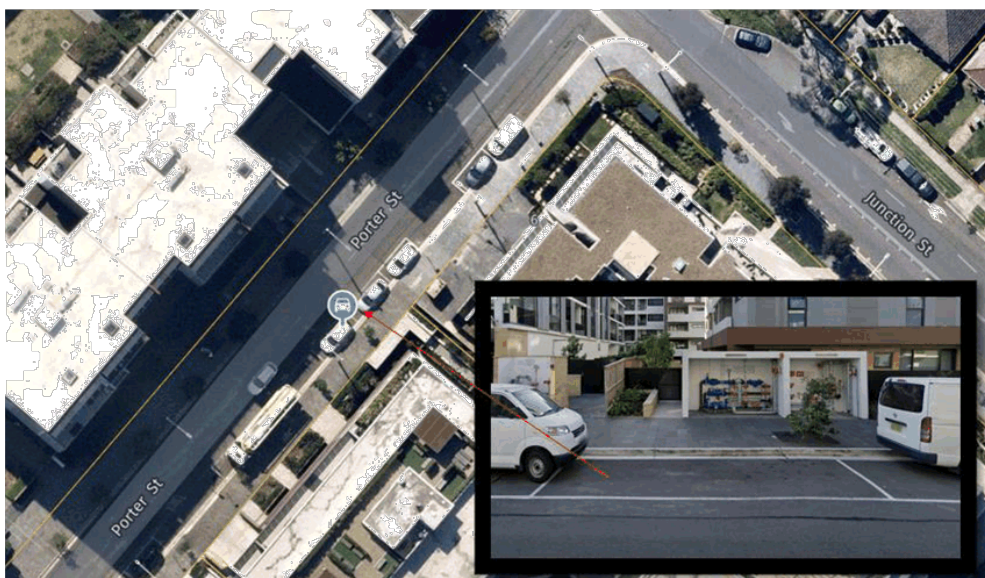
**ITEM 8 (continued)**

**ATTACHMENT 1**

The following images show the aerial view of the seven (7) locations assessed to be suitable from a traffic safety context for conversion into a fixed car share space.



**Location 5 - 15-17 Angas Street, Meadowbank**



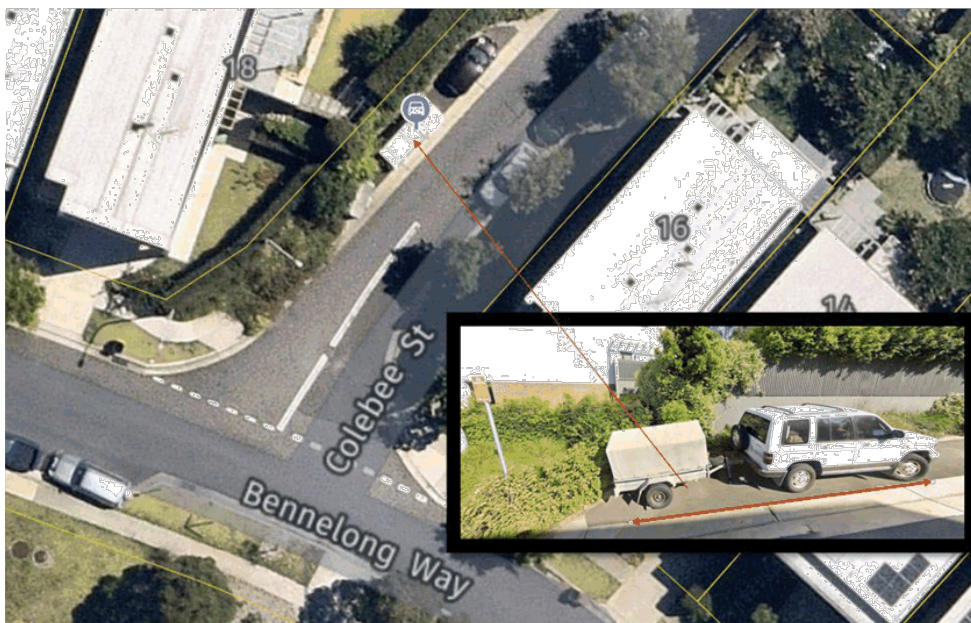
**Location 7 - 3-5 Porter Street, Ryde**

ITEM 8 (continued)

ATTACHMENT 1



Location 8 - 24 Lardelli Drive, Ryde



Location 9 - Colebee Street (near Bennelong Way), Ryde

**ITEM 8 (continued)**

**ATTACHMENT 1**



**Location 10 - Nancarrow Avenue (Corner Bowden Street), Ryde**



**Location 11 - Halifax Street, North Ryde**

ITEM 8 (continued)

ATTACHMENT 1



Location 13 - Western Crescent (corner Ross Street), Gladesville

**CONSULTATION**

Community consultation on the proposed car share locations was undertaken between 27 September 2022 to 17 October 2022, where the community could provide their feedback via a dedicated 'Have Your Say' page on Council's website. **Table 2** provides a summary of the outcomes of the community consultation for the seven (7) car share spaces that have been assessed to be appropriate from a traffic safety context.

**Table 2- Community consultation outcomes**

Location	Address	Current parking Restrictions	Suitability	Community Support (YES)	Community Support (NO)
5	15-17 Angas Street, Meadowbank	1P, 8:30AM -6PM (MON-FRI), 8AM -12PM (SAT)	Yes	47%	53%
7	3-5 Porter Street, Ryde	2P, 8AM – 6PM (MON-FRI)	Yes	38%	61%
8	24 Lardelli Drive, Ryde	UNRESTRICTED	Yes	43%	54%
9	Colebee Street (corner Bennelong Way), Ryde	UNRESTRICTED	Yes	37%	61%
10	Nancarrow Avenue (corner Bowden Street), Ryde	2P, 8AM – 6PM (MON-FRI)	Yes	36%	62%
11	Halifax Street, North Ryde	2P, 8AM – 6PM (MON-FRI)	Yes	70%	28%
13	Western Crescent (Corner Ross Street), Gladesville	UNRESTRICTED	Yes	51%	49%

Agenda of the Ryde Traffic Committee, dated 23 February 2023

**ITEM 8 (continued)**

**ATTACHMENT 1**



Ryde Traffic Committee

For more detailed information on the community consultation, please refer to the page 156 of the Council report in the link below:

<https://www.ryde.nsw.gov.au/files/assets/public/council-meetings/2022/council-meeting-13-december-2022-agenda.pdf>

**RECOMMENDATION**

The Ryde Traffic Committee recommends that:

- a) The following locations be authorised for single use fixed car share parking, based on the outcomes of the traffic safety investigation, in accordance with the Council resolution on 13 December 2022:
  - Location 5 - 15-17 Angas Street, Meadowbank
  - Location 7 - 3-5 Porter Street, Ryde
  - Location 8 - 24 Lardelli Drive, Ryde
  - Location 9 - Colebee Street (corner Bennelong Way), Ryde
  - Location 10 - Nancarrow Avenue (corner Bowden Street), Ryde
  - Location 11 - Halifax Street, North Ryde
  - Location 13 - Western Crescent (Cnr Ross Street), Gladesville
  
- b) All approved fixed car share locations be delineated in accordance with Council's *Fixed Space Car Share Guidelines (Jan 2020)*, with the required payment of the applicable setup and annual fees and charges by the car share operators to Council, upon which Council will also issue a Car Share Vehicle Parking Authority to each of the approved locations.

**ITEM 8 (continued)**

**ATTACHMENT 1**



Ryde Traffic Committee

**ITEM (F): CRESSY ROAD-JOHN MILLER STREET, WEST RYDE**  
**SUBJECT: DOUBLE BARRIER LINES**

**ELECTORATE:** RYDE  
**WARD:** EAST WARD  
**ROAD CLASS:** NON-CLASSIFIED

Traffic Committee Members are required to advise whether they have any pecuniary or non-pecuniary interest with regards to the item discussed below.

**PROPOSAL**

Council proposes to install a short section of dividing barrier (BB) centrelines on Cressy Road and John Miller Street, at its intersections with Twin Road, Ryde.



**Figure 1: Location Plan**

**DISCUSSION**

Council has received representations from residents concerning the safety of vehicles and pedestrians on Cressy Road and John Miller Street, Ryde. Specifically, the main concerns raised relate to vehicles parking on John Miller Street and Cressy Road close to the intersections with Twin Road, restricting the sightlines of motorists at these locations.

There is also a concern regarding vehicles performing U-Turns at these intersections to access the school pick-up and set down area at Ryde East Public School. The barrier lines are intended to act as a deterrent to this behaviour.

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Agenda of the Ryde Traffic Committee, dated 23 February 2023

ITEM 8 (continued)

ATTACHMENT 1

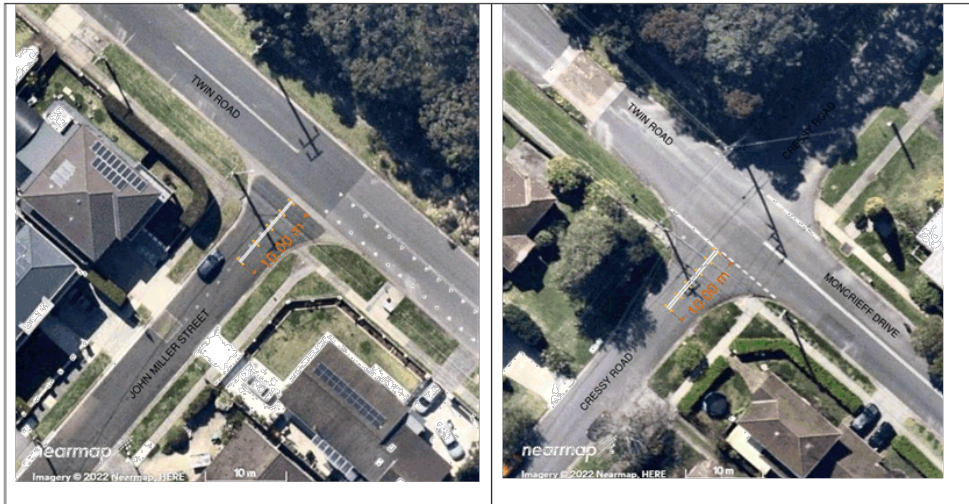


Figure 2: Proposed Line marking

CONSULTATION

Figure 3 illustrates the consultation area. A total of three 38 properties were consulted and no objections were received on the proposal.

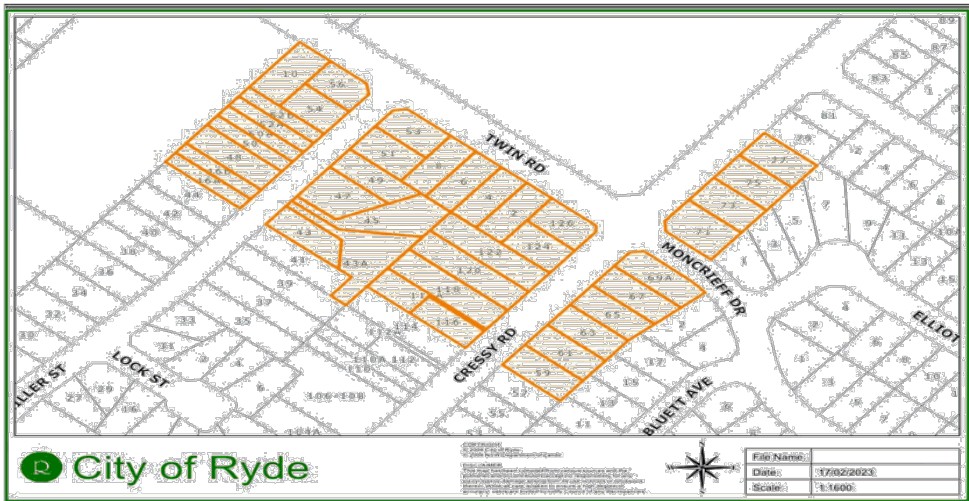


Figure 3: Consultation area

**ITEM 8 (continued)**

**ATTACHMENT 1**



Ryde Traffic Committee

**RECOMMENDATION**

The Ryde Traffic Committee recommends that:

- a) 10 metres of dividing barrier (BB) lines be installed on John Miller Street at the intersection of Twin Road.
- b) 10 metres of dividing barrier (BB) lines be installed on Cressy Road at the intersection south of Twin Road.
- c) 5 metres of BB line be installed lines be installed on Cressy Road at the intersection north of Twin Road.



**ITEM 8 (continued)**

**ATTACHMENT 1**

**ITEM (G): HILLVIEW LANE, EASTWOOD**  
**SUBJECT: REMOVAL OF LOADING ZONE AT THE REAR OF 127 TO 133 ROWE STREET**

**ELECTORATE:** RYDE  
**WARD:** CENTRAL  
**ROAD CLASS:** NON-CLASSIFIED

Traffic Committee Members are required to advise whether they have any pecuniary or non-pecuniary interest with regards to the item discussed below.

**PROPOSAL**

Council is proposing to remove the existing Loading Zone on the southern side of Hillview Lane, between Coolgun Lane and West Parade, at the rear of properties 127 to 133 Rowe Street, Eastwood.



**Figure 1: Location Plan**

**DISCUSSION**

Hillview Lane is one-way laneway located in the town centre of Eastwood surrounded by commercial businesses. The laneway is approximately 4 metre wide between Coolgun Lane and West Parade and 5.2 metre wide between Lakeside Road and Coolgun lane. There are currently three loading zones on Hillview Lane and two on Coolgun Lane servicing the businesses in that area.

ITEM 8 (continued)

ATTACHMENT 1



**Figure 2: Proposed Loading zones on Hillview Lane and Coolgun Lane**

Council has received feedback from the community that the existing Loading Zone at the rear of 127 & 133 Rowe Street, is encroaching onto the intersection of Coolgun Lane and Hillview Lane. When vehicles occupy the Loading Zone, the movement of vehicles on Coolgun Lane and Hillview Lane is obstructed, as other vehicles cannot pass resulting in long delays and traffic congestion. The regular use of the loading zone is also restricting the rear access/driveway to 127-133 Rowe Street. Please refer to **Figure 3** illustrating the extent of the proposed works.

The removal of the Loading Zone will improve traffic flow conditions and laneway access.

**ITEM 8 (continued)**

**ATTACHMENT 1**



**Figure 3: Loading zone on Hillview Lane near the intersection of Coolgun Lane**

**CONSULTATION**

This item was previously endorsed by the Ryde Traffic Committee in May 2022 however it was deferred for further consultation at the 28 June 2022 Council meeting.

A “Have Your Say” consultation was carried out again for two weeks between 23 January 2023 to 5 February 2023. Letters were distributed to local businesses (tenants and owners) in person and via mail as shown in **Figure 4** to determine the level of support for the proposal.

ITEM 8 (continued)

ATTACHMENT 1



Ryde Traffic Committee

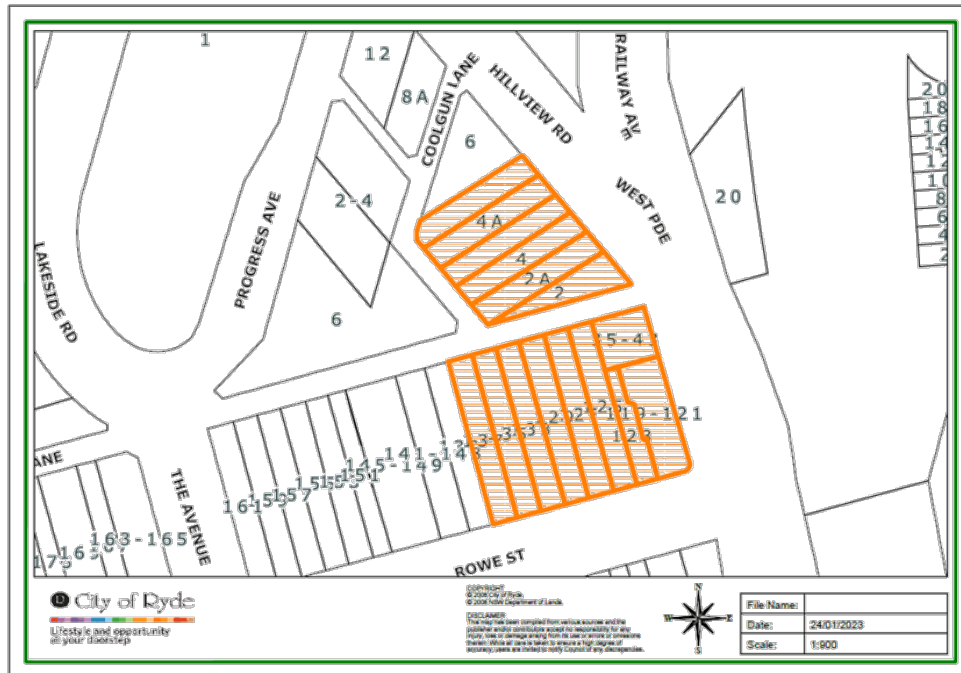


Figure 3: Consultation area

From the submissions received, the majority of respondents (60%) were strongly supportive for the removal of the loading bay to improve traffic safety and efficiency in the laneway.

The main concern raised by respondents against the proposal was the potential impact to the delivery of goods for businesses in that area. Council staff have reached out to the respondents against the proposal to explain the reasons for the proposal and to alleviate their concern regarding the loss of the loading zone. The following information is provided:

- Council is exploring options to install a loading zone on Progress Avenue to assist with deliveries for businesses in the area. This will be subjected to further investigation and community consultation.
- The loading zone between Coolgun Lane and West Parade is too close to the intersection of Coolgun lane and Hillview Lane which poses safety risks. When delivery trucks are parked in the loading bay along narrow laneway it limits the sight visibility of vehicles entering and existing and no vehicles can pass causing further congestions and delay.

**ITEM 8 (continued)**

**ATTACHMENT 1**



Ryde Traffic Committee

**RECOMMENDATION**

The Ryde Traffic Committee recommends that:

- a) The existing Loading Zone on the southern side of Hillview Lane at the rear of properties 127 to 133 Rowe Street, Eastwood be removed and converted to a “No Stopping” zone.

**ITEM 8 (continued)**

**ATTACHMENT 1**



Ryde Traffic Committee

**ITEM (H):** TERRY ROAD, WEST RYDE  
**SUBJECT:** INSTALLATION OF CONCRETE BLISTER ISLAND  
**ELECTORATE:** RYDE  
**WARD:** CENTRAL WARD  
**ROAD CLASS:** NON-CLASSIFIED

Traffic Committee Members are required to advise whether they have any pecuniary or non-pecuniary interest about the item discussed below.

**PROPOSAL**

As part of upcoming footpath expansion works, Council is proposing the construction of a concrete blister to accommodate the addition of a new kerb ramp on Terry Road adjacent to the frontage of 31 Orchard Street, West Ryde. **Figure 1** shows the site location.



*Figure 2: Location Plan*

**DISCUSSION**

The proposed island is designed to improve the horizontal deflection at the roundabout and improve pedestrian amenity by preventing vehicles travelling too close to the kerb ramp. These works are minor in nature and will not alter the priority at the intersection.

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Agenda of the Ryde Traffic Committee, dated 23 February 2023

**ITEM 8 (continued)**

**ATTACHMENT 1**

These works are part of an upgrade to the pedestrian network in the area. A footpath is proposed to be constructed on the northern (opposite) side of the road, from Ryedale Road to Orchard Street. A kerb ramp is proposed adjacent to the island to facilitate this connected footpath.



*Figure 2: North-facing perspective from proposed kerb ramp location*

**NOTIFICATION**

The proposed works will not alter traffic conditions on Terry Road. The residents will be notified of the proposed works at least 2 weeks prior start of construction. Notification flyers promoting community consultation and response will be distributed to all properties along Terry Road.

ITEM 8 (continued)

ATTACHMENT 1

**RECOMMENDATION:**

The Ryde Traffic Committee recommends that the following changes be made on Terry Road, West Ryde in accordance with **Figure 3** being an extract of the civil plan:

- a) Construct a new blister island with chevron sign to promote safe access for pedestrians crossing at this intersection.
- b) Retain the existing no-stopping sign and modify the E1 edge line to accommodate the proposed changes.

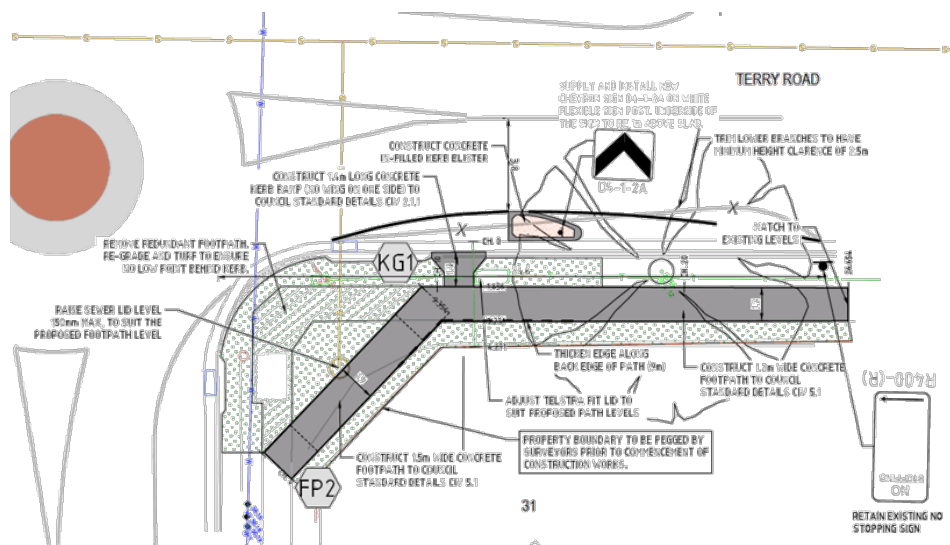


Figure 3: Proposed concrete blister design



**ITEM 8 (continued)**

**ATTACHMENT 1**



Ryde Traffic Committee

**ITEM (I):** ROAD SAFETY UPDATE  
**SUBJECT:** ROAD SAFETY PROGRAMS  
**ELECTORATE:** RYDE / LANE COVE  
**WARD:** ALL

Traffic Committee Members are required to advise whether they have any pecuniary or non-pecuniary interest with regards to the items discussed below.

**TRANSPORT FOR NEW SOUTH WALES (TfNSW) FUNDED PROGRAMS**

A Safer Driving for Seniors workshop was held on 1 December 2022 with 29 participants. Information was provided on how to be a low-risk driver, new car technologies, preparing for the Aged Driving Test and a refresher on road rules.

**COUNCIL FUNDED PROGRAMS**

**1. Police/Council Road Safety Awareness Program**

A road safety information display was held at Eastwood Plaza on 15 November. A Highway Patrol car and bilingual officers from the Ryde Local Area Command were on hand to engage with the local community. Road safety information and resources were provided in Chinese and Korean.

**2. Seniors Festival**

Two events were held as part of Council's Seniors Festival. Council's Traffic Services and City Resilience teams partnered to present a Safety and Resilience Expo on 7 February.

Information stalls and presentations covered road safety, emergency planning, flood and storm preparedness, scams awareness and home modifications, with the police, SES, Red Cross, Fire & Rescue and Council involved. Around 40 people attended.

**RECOMMENDATION**

The Ryde Traffic Committee recommends that:

- a) The Road Safety report be received and noted.

**INFORMATION REPORT****9 REPORT FOR THE INFORMATION OF COUNCIL - INVESTMENT REPORT  
AS AT 28 FEBRUARY 2023**

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**Report prepared by:** Financial Controller  
**File No.:** GRP/23/11 - BP23/99

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**REPORT SUMMARY**

This report details Council's performance of its investment portfolio as at 28 February 2023, and compares it against key benchmarks. The report includes Council's loan liabilities.

Council's rate of return on investments for the reporting period is 3.49%, which is 0.31% above the benchmark figure of 3.18%.

Income from interest on investments is budgeted at \$5,500K and as at 28 February 2023, funds of \$4,180K have been earned.

Report Prepared By:

**Sacha Thirimanne**  
**Financial Controller**

Report Approved By:

**Aneesh Zahra**  
**Chief Financial Officer**

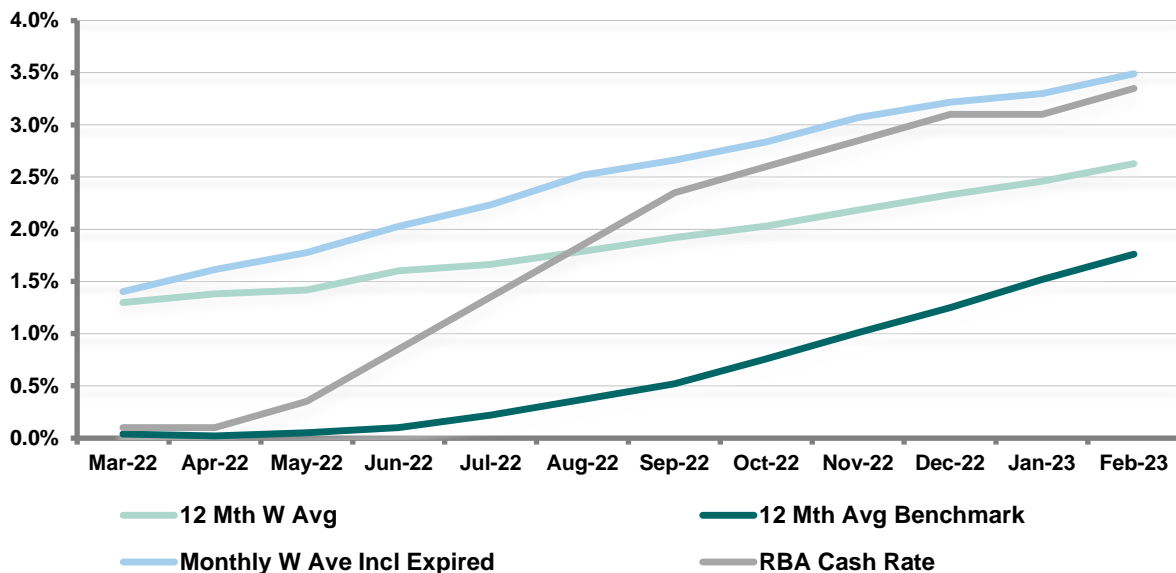
**ITEM 9 (continued)**
**Discussion**

Council's Responsible Accounting Officer is required to report monthly on Council's Investment Portfolio as per the Local Government (General) Regulation 2021 Section 212 and certify that the Investments are held in accordance with Council's Investment Policy and Section 625 of the *Local Government Act 1993*.

**Investment Performance Commentary**

Council's performance against the benchmark for returns of its investment portfolio for February 2023 and the past 12 months are as follows:

	<b>Feb</b>	<b>12 Month</b>	<b>FYTD</b>
<b>Council Return</b>	3.49	2.63	2.98
<b>Benchmark</b>	3.18	1.76	2.54
<b>Variance</b>	0.31	0.87	0.44

**Performance - All Investments**


Council's investment portfolio as at 28 February 2023 was as follows:

Cash/Term Deposits	\$106.56M	44.75%
Floating Rate Notes	\$47.88M	20.11%
Fixed Bonds	\$83.68M	35.14%
<b>Total Investments</b>	<b>\$238.12M</b>	

**ITEM 9 (continued)**

Council continues to utilise the Federal Government's current guarantee (\$250K) investing in Term Deposits with a range of Authorised Deposit Taking Institutions (ADI's) on short to medium term investments (Generally 30 days to 180 days maturity) where more competitive rates are available.

Council's income from investments continues to exceed original budgeted expectations, primarily due to Council's cash reserves balances being higher than anticipated and higher interest rates being offered reflective of recent economic conditions.

**Loan Liability**

Council's loan liability as at 28 February 2023 was \$499K, which represents the balance of two loans which were established under the Local Infrastructure Renewal Scheme (LIRS). Council receives a 3% interest subsidy payment from the OLG twice a year.

1. A \$1.5M 10 year loan drawn down 31 January 2014 at 180 day Bank Bill Swap rate (BBSW) of +175 basis points for the Children's Play Implementation Plan, which was approved for an LIRS subsidy in Round 2. The interest rate for this loan is reset every six months.
2. A \$1.5M 10 year loan drawn down 1 September 2014 at 4.95% for Phase 2 of the Children's Play Implementation Plan, which was approved for an LIRS subsidy in Round 3.

**ITEM 9 (continued)**
**INVESTMENT SUMMARY AS AT 28 FEBRUARY 2023**

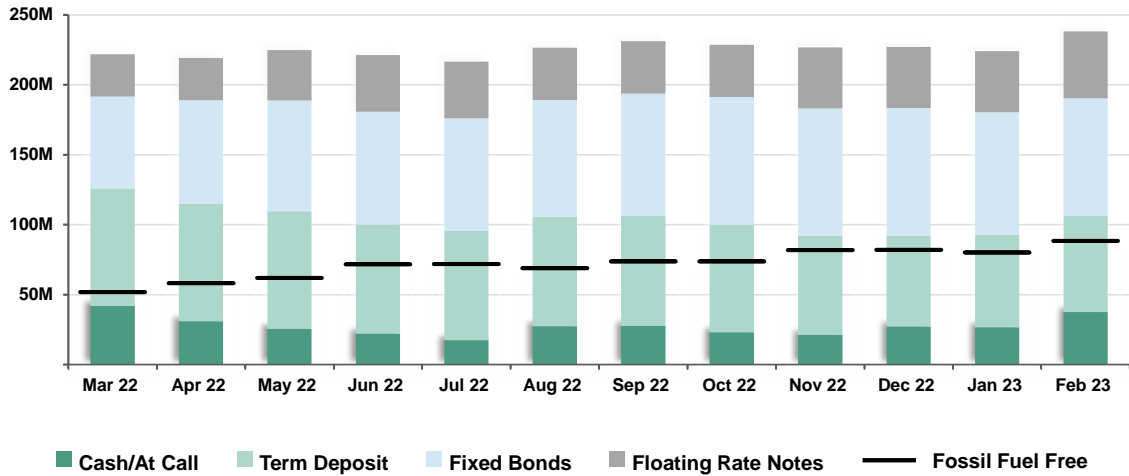
Issuer	Investment Name	Investment Rating	Fossil Fuel Free	Invested at 28-Feb-23 \$000's	Annualised Period Return (%)	12 Month Average Return	Return since 01 July 2022	% of Total Invested	Maturity	Tenor
Bank of Queensland	1. Bank of Queensland Floating Rate Note	AAA	N	1,200	4.41	2.86	3.54	0.50	14/05/2025	1826
Bank of Queensland	2. BoQ FRN	AAA	N	2,000	4.41	3.53	3.55	0.84	14/05/2025	1051
Bendigo and Adelaide Bank	3. Bendigo FRN (Covered)	AAA	Y	4,000	4.32	4.12	4.12	1.68	11/11/2025	1096
National Australia Bank	4. NAB Fixed Bond (Covered)	AAA	N	3,750	3.10	3.10	3.08	1.57	16/03/2023	1826
Suncorp-Metway	5. Suncorp Covered Bond	AAA	Y	3,965	3.39	3.56	3.56	1.67	24/08/2026	1593
Westpac Banking Corporation	6. WBC Covered Bond	AAA	N	3,194	3.94	3.90	3.90	1.34	20/05/2025	1096
Australia and New Zealand Banking Group	7. ANZ Fixed Bond	AA-	N	3,000	2.97	3.13	3.13	1.26	8/02/2024	1826
Australia and New Zealand Banking Group	8. ANZ Fixed Bond	AA-	N	2,000	1.53	1.56	1.56	0.84	29/08/2024	1827
Australia and New Zealand Banking Group	9. ANZ Fixed Bond	AA-	N	1,997	1.64	1.67	1.67	0.84	29/08/2024	1805
Australia and New Zealand Banking Group	10. ANZ Fixed Bond	AA-	N	1,999	1.69	1.70	1.70	0.84	16/01/2025	1827
Australia and New Zealand Banking Group	11. ANZ Fixed Bond	AA-	N	2,990	1.77	1.80	1.80	1.26	29/08/2024	1612
Australia and New Zealand Banking Group	12. ANZ Fixed Bond	AA-	N	2,000	4.10	4.04	4.03	0.84	12/05/2025	1096
Australia and New Zealand Banking Group	13. ANZ Floating Rate Note	AA-	N	2,000	4.32	2.73	3.41	0.84	9/05/2023	1826
Commonwealth Bank of Australia	14. CBA Business Online Saver	AA-	N	37,110	3.44	1.78	2.73	15.58		
Commonwealth Bank of Australia	15. CBA Fixed Bond	AA-	N	3,999	3.42	3.41	3.42	1.68	25/04/2023	1916
Commonwealth Bank of Australia	16. CBA Fixed Bond	AA-	N	3,499	3.10	3.27	3.27	1.47	16/08/2023	1826
Commonwealth Bank of Australia	17. CBA Fixed Bond	AA-	N	3,495	3.22	3.23	3.23	1.47	11/01/2024	1826
Commonwealth Bank of Australia	18. CBA Fixed Bond	AA-	N	2,997	3.75	4.21	4.21	1.26	18/08/2025	1096
Commonwealth Bank of Australia	19. CBA Fixed Bond	AA-	N	3,870	4.89	5.26	5.26	1.63	18/08/2027	1756
Commonwealth Bank of Australia	20. CBA FRN	AA-	N	2,400	4.53	4.53	4.53	1.01	13/01/2028	1826
Commonwealth Bank of Australia	21. CBA Term Deposit	AA-	N	2,000	4.36	4.36	4.36	0.84	1/12/2023	361
National Australia Bank	22. NAB Fixed Bond	AA-	N	2,999	2.69	2.96	2.96	1.26	26/02/2024	1826
National Australia Bank	23. NAB Fixed Bond	AA-	N	3,493	2.61	2.96	2.95	1.47	25/02/2027	1826
National Australia Bank	24. NAB Floating Rate Note	AA-	N	4,000	4.21	2.68	3.35	1.68	16/05/2023	1826
National Australia Bank	25. NAB Floating Rate Note	AA-	N	2,000	4.18	2.80	3.59	0.84	19/06/2024	1827
National Australia Bank	26. NAB Term Deposit	AA-	N	4,000	5.00	1.24	1.41	1.68	26/02/2024	367
National Australia Bank	27. NAB Term Deposit	AA-	N	4,000	4.52	1.30	1.62	1.68	11/01/2024	365
National Australia Bank	28. NAB Term Deposit	AA-	N	4,000	3.35	3.35	3.35	1.68	18/09/2023	1827
Westpac Banking Corporation	29. Westpac Fixed Bond	AA-	N	2,495	3.25	3.26	3.27	1.05	24/04/2024	1917
Westpac Banking Corporation	30. Westpac Fixed Bond	AA-	N	2,598	2.76	2.73	2.72	1.09	17/03/2025	1096
Westpac Banking Corporation	31. Westpac Term Deposit	AA-	N	4,000	3.93	3.68	3.85	1.68	9/08/2023	365
Westpac Banking Corporation	32. Westpac Term Deposit	AA-	N	2,000	3.94	3.71	3.87	0.84	18/08/2023	365
Westpac Banking Corporation	33. Westpac Term Deposit	AA-	N	4,000	1.65	1.65	1.65	1.68	16/02/2024	729
Macquarie Bank	34. Macquarie Bank Fixed Bond	A+	N	3,999	1.56	1.71	1.72	1.68	12/02/2025	1827
Suncorp-Metway	35. Suncorp-Metway Fixed Bond	A+	Y	3,592	2.58	2.58	2.58	1.51	25/01/2027	1826
Suncorp-Metway	36. Suncorp Fixed Bond	A+	Y	3,857	3.60	3.59	3.59	1.62	25/01/2027	1763
Suncorp-Metway	37. Suncorp Fixed Bond	A+	Y	1,363	5.48	5.46	5.47	0.57	25/01/2027	1683
Suncorp-Metway	38. Suncorp-Metway Floating Rate Note	A+	Y	1,200	4.48	2.95	3.70	0.50	24/04/2025	1823
Suncorp-Metway	39. Suncorp FRN	A+	Y	2,565	4.55	3.66	3.73	1.08	25/02/2027	1711
Suncorp-Metway	40. Suncorp FRN	A+	Y	2,200	4.48	4.48	4.48	0.92	14/12/2027	1826
Australian Unity Bank	41. Australian Unity Bank Term Deposit	BBB+	Y	2,000	4.14	4.14	4.14	0.84	19/07/2023	398
Australian Unity Bank	42. Australian Unity Bank Term Deposit	BBB+	Y	2,000	4.50	4.50	4.50	0.84	1/02/2024	365
B&E (T/as Bank of Us)	43. Bank of us Term Deposit	BBB+	Y	2,000	4.30	3.03	3.18	0.84	8/08/2023	180
Bank of Queensland	44. ME Bank At Call Account	BBB+	N	49	1.27	0.52	1.10	0.02		
Bank of Queensland	45. BoQ Fixed Bond	BBB+	N	3,796	2.15	2.14	2.14	1.59	27/10/2026	1826
Bank of Queensland	46. BoQ Fixed Bond	BBB+	N	1,857	4.06	4.04	4.04	0.78	6/05/2026	1496
Bank of Queensland	47. BoQ Fixed Bond	BBB+	N	725	5.26	5.24	5.24	0.30	27/10/2026	1498
Bank of Queensland	48. BoQ Fixed Bond	BBB+	N	463	5.22	5.20	5.20	0.19	27/10/2026	1495
Bank of Queensland	49. BoQ Fixed Bond	BBB+	N	2,433	5.14	5.10	5.10	1.02	6/05/2026	1321

**ITEM 9 (continued)**
**INVESTMENT SUMMARY AS AT 28 FEBRUARY 2023**

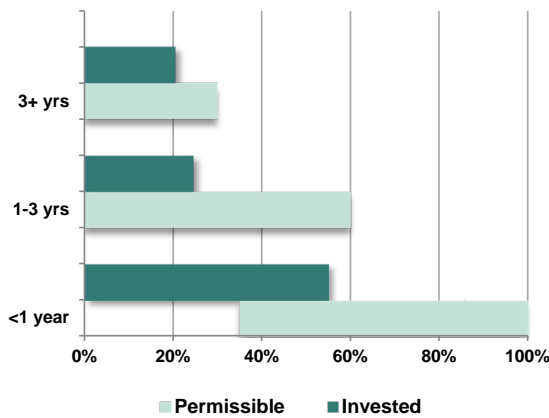
Issuer	Investment Name	Investment Rating	Fossil Fuel Free	Invested at 28-Feb-23 \$'000's	Annualised Period Return (%)	12 Month Average Return	Return since 01 July 2022	% of Total Invested	Maturity	Tenor
Bank of Queensland	50. Bank of Queensland Term Deposit	BBB+	N	3,000	4.54	4.54	4.54	1.26	27/07/2023	150
Bank of Queensland	51. Bank of Queensland Term Deposit	BBB+	N	2,000	2.55	2.55	2.55	0.84	13/06/2024	1827
Bank of Queensland	52. Bank of Queensland Term Deposit	BBB+	N	4,000	4.22	3.74	3.86	1.68	23/08/2023	281
Bendigo and Adelaide Bank	53. Bendigo Fixed Bond	BBB+	Y	3,745	3.10	3.07	3.06	1.57	17/03/2025	1096
Bendigo and Adelaide Bank	54. Bendigo Bank Fixed Bond	BBB+	Y	992	3.44	3.41	3.40	0.42	17/03/2025	1088
Bendigo and Adelaide Bank	55. Bendigo Fixed Bond	BBB+	Y	2,514	3.27	3.25	3.25	1.06	6/09/2024	882
Bendigo and Adelaide Bank	56. Bendigo and Adelaide Bank Term Deposit	BBB+	Y	3,000	4.45	4.45	4.45	1.26	30/01/2024	365
Hume Bank	57. Hume Bank TD	BBB+	Y	2,000	4.60	4.60	4.60	0.84	1/02/2024	365
Members Banking Group	58. RACQ FRN	BBB+	Y	2,000	4.49	3.51	3.70	0.84	23/05/2025	1096
Members Banking Group	59. RACQ FRN	BBB+	Y	3,100	5.11	5.11	5.11	1.30	24/02/2026	1096
MyState Bank	60. MyState FRN	BBB+	Y	1,500	3.89	2.52	3.28	0.63	16/06/2025	1461
MyState Bank	61. MyState Bank Term Deposit	BBB+	Y	2,000	0.65	0.65	0.65	0.84	11/10/2023	730
MyState Bank	62. MyState Bank Term Deposit	BBB+	Y	2,000	1.69	1.69	1.69	0.84	4/03/2024	732
MyState Bank	63. MyState Bank Term Deposit	BBB+	Y	2,000	4.50	1.97	2.60	0.84	23/11/2023	359
MyState Bank	64. MyState Bank Term Deposit	BBB+	Y	2,000	4.50	1.97	2.60	0.84	1/11/2023	362
Police Financial Services	65. BankVic Term Deposit	BBB+	Y	2,000	3.94	3.94	3.94	0.84	21/03/2023	181
AMP	66. AMP At Call Account	BBB	N	401	1.55	0.72	0.82	0.17		
AMP	67. AMP Term Deposit	BBB	N	1,000	3.50	2.35	3.16	0.42	2/08/2023	365
Auswide Bank	68. Auswide Bank Floating Rate Note	BBB	Y	1,500	4.32	2.94	3.71	0.63	17/03/2023	1095
Auswide Bank	69. Auswide Bank Term Deposit	BBB	Y	2,000	1.24	1.24	1.24	0.84	5/02/2024	720
Beyond Bank	70. Beyond Bank Term Deposit	BBB	Y	2,000	4.40	4.40	4.40	0.84	12/05/2023	182
Credit Union Australia	71. Great Southern Bank Floating Rate Note	BBB	Y	1,000	4.48	2.95	3.70	0.42	24/10/2024	1827
Credit Union Australia	72. Great Southern Bank FRN	BBB	Y	1,200	5.21	5.21	5.21	0.50	9/02/2027	1461
Defence Bank	73. Defence Bank Term Deposit	BBB	Y	2,000	0.85	0.85	0.85	0.84	8/02/2024	730
Defence Bank	74. Defence Bank Term Deposit	BBB	Y	2,000	4.05	4.05	4.05	0.84	5/09/2023	365
G&C Mutual Bank	75. G&C Mutual Bank Term Deposit	BBB	Y	2,000	4.02	4.02	4.02	0.84	7/09/2023	365
Newcastle Permanent Building Society	76. NPBS FRN	BBB	Y	2,000	3.75	2.36	3.05	0.84	4/03/2026	1826
Newcastle Permanent Building Society	77. NPBS FRN	BBB	Y	3,238	3.89	2.53	3.19	1.36	4/03/2026	1458
Newcastle Permanent Building Society	78. NPBS FRN	BBB	Y	3,698	4.83	3.72	4.06	1.55	10/02/2027	1720
Newcastle Permanent Building Society	79. NPBS FRN	BBB	Y	982	5.01	4.89	4.89	0.41	10/02/2027	1482
Police & Nurses Limited	80. P&N Bank Term Deposit	BBB	Y	1,000	3.50	3.50	3.50	0.42	2/11/2023	1821
Police & Nurses Limited	81. P&N Bank Term Deposit	BBB	Y	2,000	1.52	1.52	1.52	0.84	31/01/2024	730
Police Bank	82. Police Bank FRN	BBB	Y	2,000	4.76	4.69	4.69	0.84	21/11/2025	1096
Teachers Mutual Bank	83. Teachers Mutual Bank FRN	BBB	Y	1,100	3.93	2.55	3.32	0.46	16/06/2026	1826
QPCU	84. QBank FRN	BBB-	Y	1,000	4.02	2.62	3.41	0.42	22/03/2024	1096
Warwick Credit Union	85. Warwick CU Term Deposit	NR	NA	1,000	0.75	0.75	0.75	0.42	9/03/2023	728
				<b>238,119</b>	<b>3.53</b>	<b>2.91</b>	<b>3.16</b>	<b>100</b>		

**ITEM 9 (continued)**

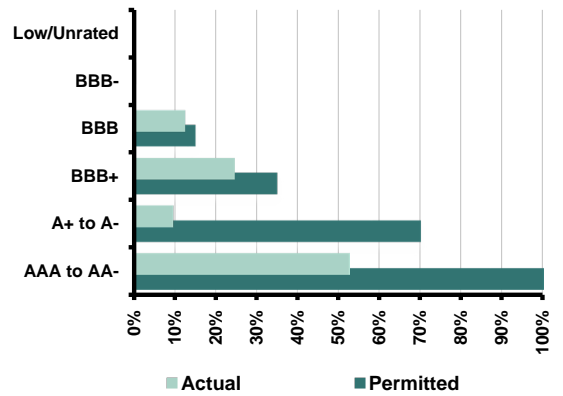
**Total Funds Invested**



**Policy Limits on Maturities**



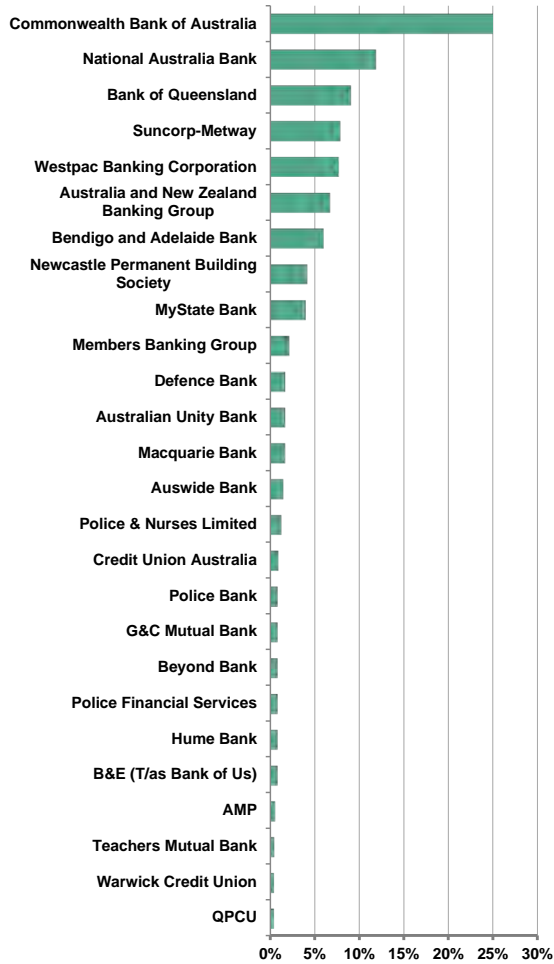
**Investment Summary by Rating**



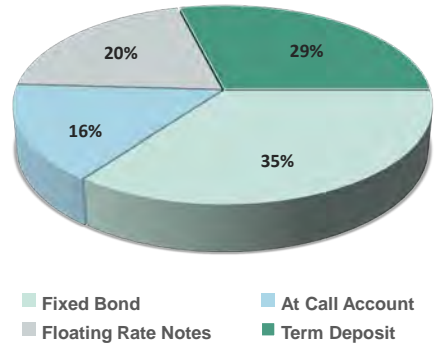
Note: Portion of deposits covered by Federal Guarantee are rated 'AAA'

**ITEM 9 (continued)**

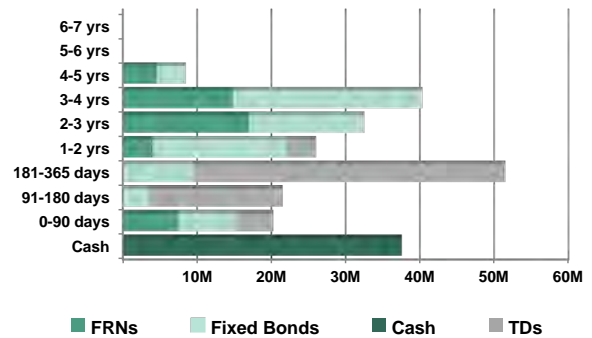
**Active Investment by Institution**



**Summary by Investment Type**



**Summary by Duration**



	<365 days	>365 days
Cash/TDs	\$102.6M	\$4.0M
FRNs	\$7.5M	\$40.4M
Fixed Bonds	\$20.7M	\$62.9M
<b>Total</b>	<b>\$130.8M</b>	<b>\$107.3M</b>



## **ITEM 9 (continued)**

### **Divestment of Fossil Fuel Aligned Financial Institutions**

Council uses the entity Market Forces to validate its classes of investments into either fossil fuel or non-fossil fuel aligned institutions. The figures below are conservative and do not include any financial institutions that have not declared if they are fossil fuel or non-fossil fuel aligned.

As at 28 February 2023, Council had a total amount of \$88.3M invested in non-fossil fuel aligned financial institutions, which is 37.09% of its total investment portfolio.

While all efforts are made to increase Council's proportion of non-fossil fuel aligned financial institutions, a conflict may arise with legislated credit rating requirements. This is because non-fossil fuel investment opportunities are in the main provided by smaller institutions that have lower credit ratings.

### **Financial Implications**

Council's return for the reporting period is 3.49%, which is 0.31% above the benchmark figure of 3.18%. The revised budget for interest income from investments is \$5,500K and as at 28 February 2023 funds of \$4,180K have been earned.

### **Summary**

Council's investment portfolio continues to perform well and is consistent with Section 625 of the *Local Government Act 1993*, which deals with the investment of surplus funds by Councils.

### **Certificate of the Chief Financial Officer (Responsible Accounting Officer)**

I certify that as at the date of this report, the investments listed have been made and are held in compliance with Council's Investment Policy and applicable legislation.

Aneesh Zahra  
Chief Financial Officer

## **PRECIS OF CORRESPONDENCE**

### **1 FUNDING ASSISTANCE FOR FLOOD DAMAGED ROADS**

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**Report prepared by:** Executive Assistant  
**File No.:** MYR/07/10/7 - BP23/100

---

#### **CORRESPONDENCE:**

Submitting correspondence from The Hon. Natalie Ward MP – Minister for Metropolitan Roads, dated 28 February 2023, regarding funding assistance to repair flood damaged roads following a matter of urgency raised by Mayor Yedelian OAM.

#### **RECOMMENDATION:**

That the correspondence be received and noted.

#### **ATTACHMENTS**

- 1 Letter from The Hon. Natalie Ward MLC dated 28 February 2023 - Funding Assistance for Flood Damaged Roads

Report Prepared By:

**Linda Smith**  
**Executive Assistant**

Report Approved By:

**Carmelina Loughland**  
**Executive Officer to the Chief Executive Officer**

**Wayne Rylands**  
**Chief Executive Officer**

**PRECIS OF CORRESPONDENCE 1 (continued)**

**ATTACHMENT 1**



**The Hon. Natalie Ward MLC**

Minister for Metropolitan Roads

Minister for Women's Safety and the Prevention of Domestic and Sexual Violence

**OFFICIAL**

Our Ref: 01657708  
Your Ref: D22/153251

Mr Wayne Rylands  
Chief Executive Officer  
City Of Ryde  
Locked Bag 2069  
NORTH RYDE NSW 1670

Dear Mr Rylands

**FUNDING ASSISTANCE FOR FLOOD DAMAGED ROADS**

Thank you for your correspondence to the Minister for Local Government, about increased funding for Councils to repair flood damaged roads. Your correspondence was referred to me as it falls within my portfolio responsibilities.


I am pleased to advise that the NSW Government announced a \$500 million Regional and Local Roads Repair Program to support councils across NSW, including those in metropolitan areas, to undertake urgent road repairs to their road network. City of Ryde Council has been allocated \$3,495,127 as part of this program.

This funding is additional to the existing funding available through other programs such as the \$500 million Fixing Local Roads program, the \$50 million Fixing Local Roads - Pothole Repair Round, the Towards Zero - Local Government Road Safety Program, and the annual Regional Road Block and REPAIR grants.

Should Council have any further questions, the Regional and Local Roads Repair Program Team can be contacted at [RLRRP@transport.nsw.gov.au](mailto:RLRRP@transport.nsw.gov.au).

Thank you for taking the time to write.

Yours sincerely



**The Hon. Natalie Ward MLC**

Minister for Metropolitan Roads

Minister for Women's Safety and the Prevention of Domestic and Sexual Violence

28/12/2023

**OFFICIAL**

GPO Box 5341 Sydney NSW 2001 • P (02) 8574 5750 • [W www.nsw.gov.au/ministerward](http://www.nsw.gov.au/ministerward)

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**2 LETTER OF THANKS - ARMENIAN RELIEF SOCIETY - EARTHQUAKE ASSISTANCE**

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**Report prepared by:** Executive Assistant

**File No.:** MYR/07/10/7 - BP23/125

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**CORRESPONDENCE:**

Submitting correspondence from the Armenian Relief Society, dated 11 March 2023, thanking Council for its recent donation to the earthquake appeal.

**RECOMMENDATION:**

That the correspondence be received and noted.

**ATTACHMENTS**

- 1 Letter of thanks from the Armenian Relief Society dated 11 March 2023 following donation to Turkey/Syria Earthquake Fund

Report Prepared By:

**Linda Smith**  
**Executive Assistant**

Report Approved By:

**Carmelina Loughland**  
**Executive Officer to the Chief Executive Officer**

**Wayne Rylands**  
**Chief Executive Officer**

**PRECIS OF CORRESPONDENCE 2 (continued)**

**ATTACHMENT 1**



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ARMENIAN RELIEF SOCIETY REGIONAL EXECUTIVE of AUSTRALIA INCORPORATED

ABN 29 221 084 357

Letter No. 8

11<sup>th</sup> March 2023

Mayor  
Ryde Mayor's Office  
Level 1A, 1 Pope Street,  
Ryde NSW 2112

Dear Councillor Sarkis Yedellian OAM,

Thank you for your letter dated 2<sup>nd</sup> March 2023. We appreciate all your efforts in raising the Mayoral Minute and advising that the City of Ryde has approved and sent a donation of \$10,000 to the Armenian Relief Society to assist in the humanitarian effort for those affected by the earthquake in Turkey and Syria.

We received the funds sent on 2<sup>nd</sup> March, 2023 and we are extremely grateful for the generous support of your Council during these trying times. Please find attached a receipt for your records. Your contribution helps us make a meaningful difference in the lives of those who have been affected by this devastating disaster.

Again, thank you very much to you and to all members of the City of Ryde Council for their kindness and generosity.

Sincerely,

**Nina Kapreilian**

Nina Kaprielian  
Chairperson  
ARS Australia Region

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**3 GREEN LINKS MASTERPLAN AND MEADOWBANK EDUCATION AND EMPLOYMENT PRECINCT MASTERPLAN**

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**Report prepared by:** Executive Assistant  
**File No.:** MYR/07/10/7 - BP23/144

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**CORRESPONDENCE:**

Submitting correspondence from Transport for NSW, dated 24 March 2023, regarding Green Links Masterplan and the Meadowbank Education and Employment Precinct Masterplan.

**RECOMMENDATION:**

That the correspondence be received and noted.

**ATTACHMENTS**

- 1 Transport for NSW response dated 24 March 2023 regarding Green Links Masterplan and the Meadowbank Education and Employment Precinct Masterplan

Report Prepared By:

**Linda Smith**  
**Executive Assistant**

Report Approved By:

**Carmelina Loughland**  
**Executive Officer to the Chief Executive Officer**

**Wayne Rylands**  
**Chief Executive Officer**

**PRECIS OF CORRESPONDENCE 3 (continued)**

**ATTACHMENT 1**



**OFFICIAL**

Our Ref: 01676926  
Your Ref: D22/158798

Cr Sarkis Yedelian OAM  
Mayor  
City of Ryde Council  
Locked Bag 2069  
NORTH RYDE NSW 1670

Dear Cr Yedelian OAM

Thank you for your correspondence to the Minister for Cities and Active Transport regarding the Green Links Masterplan and the Meadowbank Education and Employment Precinct Masterplan. I am responding to you as a representative of Transport for NSW. I note you also wrote to the Minister for Transport and the Minister for Metropolitan Roads and trust you will accept this as a response to all approaches.

I note the City of Ryde Council's comments in relation to pedestrian and cyclist infrastructure identified in the masterplans, and use of the County Road Corridor to deliver an active transport link.

Transport for NSW is currently undertaking a strategic assessment for the widening of Victoria Road at West Ryde. This work is in the early stages, however, and details such as scope and timeframes are yet to be determined.

With regards to the County Road Corridor, Transport for NSW is preparing a draft licence agreement with Council in relation to the use of the cycleways on Transport for NSW-owned land. It is anticipated the draft licence agreement will be provided to Council by April 2023.

As Council may be aware, the NSW Government's Strategic Cycleway Corridors for Central River City were released in February this year. The Strategic Cycleway Corridors program provides the foundation for establishing safe and convenient cross-city cycleway connections that better connect centres, precincts and places.

Thirty-two strategic cycleway corridors have been identified for the Central River City. This work was developed in consultation with Council and includes links from Macquarie Park to Epping via Marsfield, Macquarie Park to Top Ryde, and Epping to Meadowbank via Eastwood and West Ryde. In addition, Macquarie Park Connections have been identified in the program as one of the five immediate opportunities for investigation to progress, as these connections will fill important gaps in the network.

The program overview, including a snapshot of the strategic connections, can be found at [www.transport.nsw.gov.au/operations/walking-and-bike-riding/strategic-cycleway-corridors](http://www.transport.nsw.gov.au/operations/walking-and-bike-riding/strategic-cycleway-corridors).

PO Box K659, Haymarket NSW 1240

**OFFICIAL**

**PRECIS OF CORRESPONDENCE 3 (continued)**

**ATTACHMENT 1**

- 2 -

01676926

Transport for NSW also continues to support councils to deliver and expand local bike networks through planning guidance and funding support under the Get NSW Active program. I note Council was awarded over \$200,000 for three projects under the 2022-23 Get NSW Active program, including funding for footpath design along Bowden Street in Meadowbank.

Should you have any questions in relation to active transport, you are welcome to contact Mr Tim Selby, A/Director Strategy, Planning and Integration – Active Transport at Transport for NSW via [tim.selby@transport.nsw.gov.au](mailto:tim.selby@transport.nsw.gov.au).

I trust this information is of assistance.

Yours sincerely



24/03/2023

**Terry McSweeney**  
**Director Customer Response**



## **NOTICES OF MOTION**

### **1 COUNCILS AFTER HOURS SERVICE - Councillor Roy Maggio**

**File Number:** CLM/23/1/1/6 - BP23/121

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#### **MOTION:**

- (a) That Council review its after hour service by making it more efficient to the community and users of our facilities.
- (b) That Council provides contacts to all our preferred contractors to the users to make any necessary calls that are urgent.
- (c) That this be displayed on our website and notice boards or signage at all amenities and sporting grounds.

### **2 PUTNEY VILLAGE BUSINESSES - Councillor Roy Maggio**

**File Number:** CLM/23/1/1/6 - BP23/122

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#### **MOTION:**

- (a) That Council's Economic Development Team facilitate a meeting with all the businesses at Putney Village and discuss ways of assisting and improving exposure to the wider community.
- (b) That a social media presence is made available to promote the Putney Village businesses. (love Putney)

### **3 INSTALLATION OF RAMP OR STAIRCASE IN MORRISON BAY, PUTNEY - Councillor Roy Maggio**

**File Number:** CLM/23/1/1/6 - BP23/123

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#### **MOTION:**

- (a) That Council investigate the feasibility and safety of installing a ramp or a staircase at the eastern end of the seawall in Morrison Bay, Putney.
- (b) That an update is provided to Council to advise on part (a) at the April Council meeting.

**NOTICES OF MOTION (CONTINUED)**

**4 WATER STATION AT MEADOWBANK STATION FORECOURT -  
Councillor Bernard Purcell**

**File Number: CLM/23/1/1/6 - BP23/124**

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**MOTION:**

- (a) That staff liaise with Transport for NSW and/or other relevant authorities as required, to assist with arranging the installation of a water station (bubbler) in the forecourt on the eastern side of Meadowbank Station.
- (b) That should all relevant service authority approvals be obtained, a report come back to Council that identifies the project cost, whether any grants (or TfNSW funds) can be obtained and likely timeframe for installation of the water station.

**5 PEDESTRIAN CROSSING ON GLEN STREET, EASTWOOD - Councillor  
Justin Li**

**File Number: CLM/23/1/1/6 - BP23/138**

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**MOTION:**

That Council considers and reports back on the need for a pedestrian crossing at an appropriate location on Glen Street Eastwood. This is in light of a greater number of pedestrians crossing this street in recent years since its transformation from a street with predominately stand alone residential houses to a street with a mix of units and commercial premises today.