

Quarterly Review Report



Four Year Delivery Plan 2014 – 2018 including One Year Operational Plan 2014/2015

Quarter One
July – September 2014

 **City of Ryde**
Lifestyle and opportunity @ your doorstep

Contents

General Manager's Overview	04
Outcome Summaries	12
A City of Liveable Neighbourhoods	13
A City of Wellbeing	16
A City of Prosperity	21
A City of Environmental Sensitivity	25
A City of Connections	29
A City of Harmony and Culture	34
A City of Progressive Leadership	38
Projects by Program	42
Open Space, Sport and Recreation Program	42
Roads Program	46
Property Portfolio Program	48
Catchment Program	50
Centres and Neighbourhood Program	52
Library Program	54
Governance and Civic Program	56

Customer and Community Relations Program	57
Community and Cultural Program	59
Risk Management Program	62
Paths and Cycleways Program	64
Environmental Program	66
Strategic City Program	67
Land Use Planning Program	68
Traffic and Transport Program	70
Economic Development Program	72
Organisational Development Program	73
Foreshore Program	74
Regulatory Program	75
Waste and Recycling Program	77
Internal Corporate Services Program	79

Appendices

Appendix A	82
Appendix B	87
Appendix C	105

General Manager's Overview

Quarterly Overview

Welcome to the first City of Ryde Quarterly Review for 2014/15.

This Quarterly Review reports on the progress towards the achievement of the City of Ryde's Delivery Plan 2014-2018 including One Year Operational Plan 2014/15 as at 30 September 2014. Council monitors the progress of the Operational Plan on a quarterly basis, with the report highlighting Council's performance against key indicators and the planned projects.

It is pleasing to note that Council is tracking well with our schedule of projects to be delivered for the 2014/15 year. Four projects are reported as complete by the end of quarter one. To date we currently have no projects that are reported as being off track and the balance of Council's projects are reported as on track or have not been scheduled to commence until future quarters.

As a result of the September Quarterly Review, council's Operating Income is projected to increase higher than Operating Expenses leaving a net increase in the Operating Surplus of \$19.8 million which is \$8.2 million above the projected total of \$12 million. The proposed budget adjustments will result to increase Council's Working Capital by \$2.4 million to \$5.8 million as at 30 June 2015. This is an excellent result given the tough economic climate in which we are operating.

This improvement of \$2.4 million in Working Capital is predominantly due to Council bringing to account the early delivery of \$1.9 million in savings of the estimated \$2.5 million dollar efficiency savings that were proposed to complement a proposed Special Rating Variation (SRV) application. The report recommends Council transfer the \$2 million of savings, to a new Reserve to ensure these funds are earmarked for Asset Renewal and Maintenance. This results in the projected Working Capital as at the 30 June 2015, increasing to \$3.8 million.

Council and staff will continue to work together to determine the appropriate funding mix in addressing Council's long term financial position, whilst confirming the service and asset maintenance levels and standards to be delivered to our community.

The following summary below is provided on the key components of Council's Operational Plan 2014-2015 and is supported by detailed information in the appendices.

Financial Position

Following the first quarter budget review, Council's financial position, year to date (YTD), is 77.2% of the budget (excluding reserve movements).

The Capital Works Program, YTD, is 18.3% net financially, excluding contributed assets.

Operating expenses, YTD, are 33.5% (favourable) of the budgeted amounts, which is a good result.

Operating Income (Base Budget and Non-Capital & Capital Income) is projected to increase by \$5.8 million (5.8%) and Operating Expenses are projected to decrease by \$2.4 million (-2.7%), a net increase in Operating Surplus of \$8.2 million to \$19.8 million.

Available Working Capital is projected to be approximately \$5.8 million, less the recommended \$2 million transfer to a new Reserve, to earmark these funds being a part of the \$2.5 million efficiency savings to compliment the proposed SRV application.

Council had budgeted to undertake \$31.3 million of capital works. This is projected to increase by another \$4.1 million, the bulk of which will be funded by either new grants or transfers from reserves. This will give a new total capital works budget of \$35.5 million.

Base Budget

Base Budget Income is projected to increase by \$1.04 million to \$98.8 million, while Base Budget Expenses are projected to decrease by \$2.2 million to \$83.1 million, giving a net projected increase in the Base Budget Surplus of \$3.3 million (26.3%).

Non-Capital Budget

Non-Capital Income is projected to decrease by \$0.04 million, while Non-Capital Expenses are projected to decrease by \$0.12 million to \$2.6 million, giving a net projected decrease in net Non-Capital Expenditure of \$0.08 million (-2.9%).

Capital Budget

Capital Income is projected to increase by \$4.81 million to \$6.66 million, while Capital Expenses are projected to increase by \$4.1 million to \$35.5 million, giving a projected reduction in net Capital Expenditure of \$0.67 million (-2.3%).

Reserve Movements

The movement of Reserves was budgeted to be a net transfer from reserves of \$17.4 million for works carried over plus funding other works. This is projected to result in a net decrease of \$2.5 million to a total of \$14.9 million from reserves. It should be noted the recommended \$2 million transfer to a new Reserve is not included in these figures.

Financial Position Overview

(\$'000)	Original Budget 2014/15	Carryover Budget 2014/15	Previously Approved Changes	Revised Budget 2014/15	Proposed Changes 2014/15	Projected Budget 2014/15	Actual YTD 2014/15	Budget YTD 2014/15	% Variance
Base									
Income	(97,794)			(97,794)	(1,035)	(98,830)	(74,801)	(71,490)	4.63%
Expenditure ¹	85,259	108		85,367	(2,238)	83,129	15,237	22,913	-33.50%
Net	(12,535)	108		(12,427)	(3,273)	(15,700)	(59,565)	(48,577)	22.62%
Non-Capital									
Income	(103)	(14)		(117)	40	(77)	(26)	(72)	-63.86%
Expenditure	1,519	1,238		2,757	(117)	2,640	293	1,593	-81.63%
Net	1,416	1,224		2,640	(77)	2,563	267	1,521	-82.47%
Capital									
Income	(424)	(1,427)		(1,850)	(4,806)	(6,657)	(9,875)	(1,373)	618.97%
Expenditure	24,171	7,141		31,312	4,141	35,453	6,475	13,050	-50.38%
Net	23,747	5,714		29,461	(665)	28,797	(3,400)	11,677	-129.11%
Reserve Movement	(10,345)	(7,046)		(17,391)	2,510	(14,880)	5,455	(7,260)	-175.14%
Other Items									
Book Value of Assets	(925)			(925)	(924)	(1,849)	(232)		
Advances									
Loan Proceeds	(1,500)			(1,500)		(1,500)		(375)	-100.00%
Loan Repayments	885			885		885	262	180	45.35%
Total Other Items	(1,540)			(1,540)	(924)	(2,463)	30	(195)	-115.61%
Net Change In Working Capital	743			743	(2,428)	(1,684)	(57,213)	(42,833)	33.57%

¹ Excluding depreciation

Progress against Indicators

Our performance indicators help to provide a snap shot of the organisation's health. Corporate indicators focus on major areas across the whole organisation and program indicators track how we are delivering on specific elements within each of the 21 programs outlined in our Delivery Program 2014-2018 including One Year Operational Plan 2014/15.

Corporate Indicators

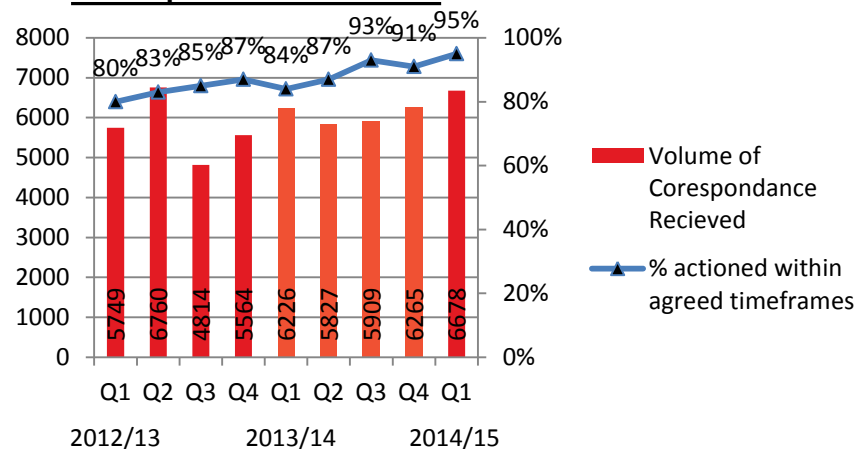
As identified in the table below, all the corporate indicators are on track.

Measure	Performance Indicator	2014/15 Target	Quarterly Result	Status	Comments
Responsiveness to customer requests	% customer requests actioned within agreed timeframes (currently 10 working days)	>= 90%	93%	🟢	This result reflects staffs' focus in improving customer service delivery.
Responsiveness to customer requests	% of inward correspondence actioned within agreed timeframes (currently 10 working days)	>= 90%	95%	🟢	This result reflects staffs' focus in improving customer service delivery.
Effective complaints handling	% of Tier One and Two Complaints resolved within agreed standards	= 100%	94%	✖	This is still a good result despite not meeting the target.
Base Budget management	% variance of YTD approved base budget Income as at last quarter (That you are not more than 2% under your approved Base Budget Income)	>= -2%	4.63%	🟢	
Base Budget management	% variance of YTD approved Base Budget Expenditure as at last quarter (That you are not more than 2% over your approved Base Budget Expenditure)	<= 2%	-33.50 %	🟢	This included \$2 million of efficiency savings.
Projects are well managed	% project milestones completed on time	>= 90%	66%	✖	21/32 milestones were completed on time.

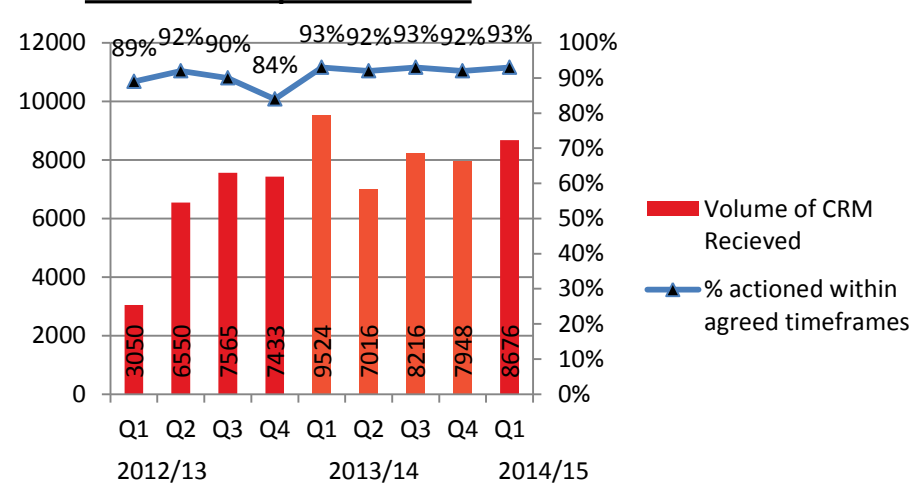
Measure	Performance Indicator	2014/15 Target	Quarterly Result	Status	Comments
Occupational Health and Safety	Number of LTI days per quarter (reduction from previous quarter)	Q4 2013/14 = 75	101	✗	This item is closely monitored to ensure staff return to work as soon as practicable.
Management of Annual Leave balances in excess of 40 days	Number of staff with annual leave balances of >40 days (reduction from previous quarter)	Q4 2013/14 = 33	38	✗	It should be noted the majority of staff that exceed 40 day are within five days of the threshold. Action has been taken to organise leave to be taken.
Risk Management	% of internal audit recommendations implemented within agreed timeframes	= 100%	100%	✔	

Of particular note the following areas demonstrate improvements in Council's performance against previous trends or targets:

Correspondence Received

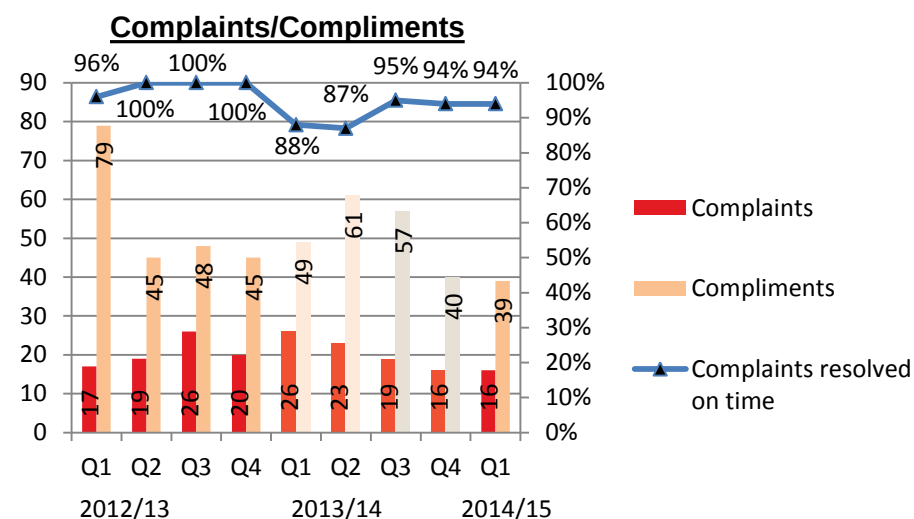
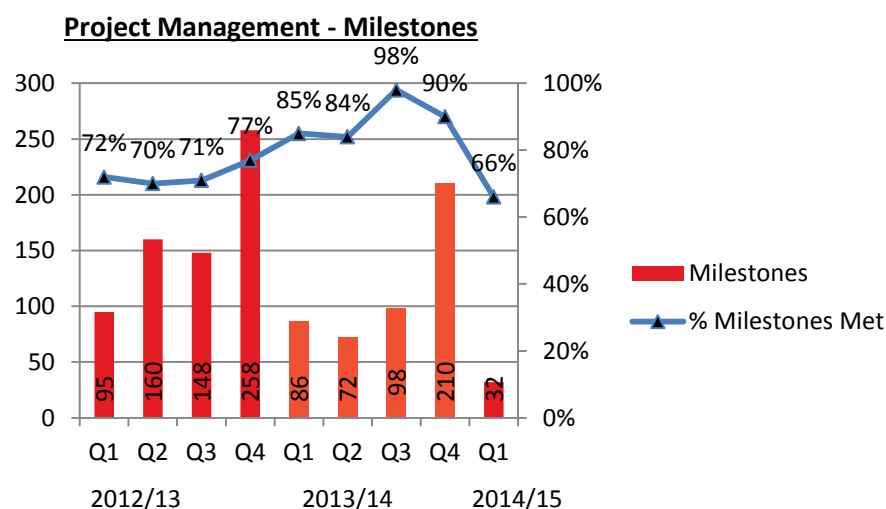


Customer Requests - CRMs



- Our responsiveness to inward correspondence has increased further from last quarter, increasing our score to 95% which is which is over our target of 90%. This is a good turnaround on the previous quarter's results.
- We have continued our high response to customer requests, increasing our score to 93% for requests actioned within agreed timeframes. This highlights our continued commitment to excellent customer service.

The corporate indicators which have not met target this quarter and where we will look for an improvement on next quarter are:-

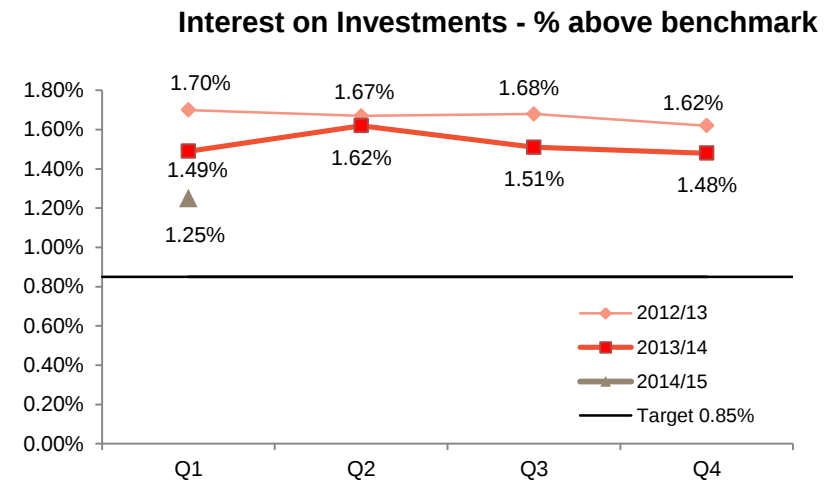
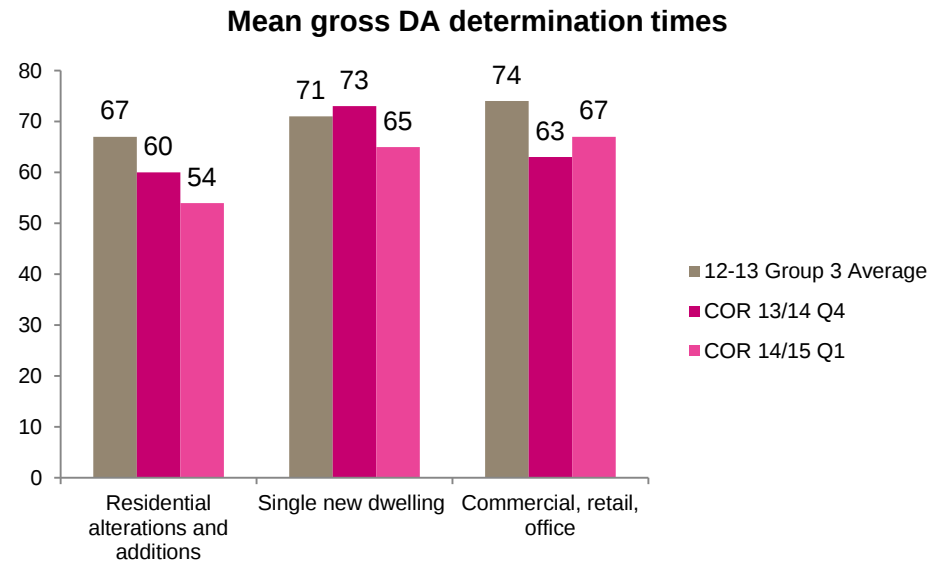


- We had a decline in our number of milestones met on time indicator in Q1, with a result of 66% against our target of 90%. Looking at the numbers that make up the percentage, 21 of 32 milestones were completed on time. That seemingly large drop in percentage can in part be attributed to low volume of milestones in the first quarter. Adding to this Council also needs time to adjust to using our new project management software and additional initial administration that this involved for business and project managers. Despite this, as stated above all, our projects are still reported as on track or not yet commenced. We remain focused on continually improving our skills in project management across council and we will look to improve this indicator in future quarters.

- Our handling of complaints indicator remained static on 94% which is just outside the five percent tolerance against our target of 100%. In each instance the customers were kept informed and all matters have since been closed. It is positive to note that the number of compliments continue to far outweigh the complaints received.

Program Indicators

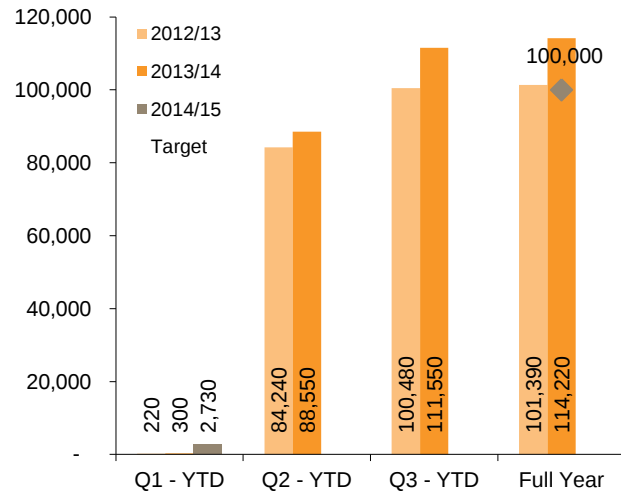
Whilst you will read through the detailed report, how each of our programs are tracking, I would like to draw particular attention to the following areas of Council where performance has improved against previous trends or targets:



- We continue to see improvements in our mean gross DA determination times against the group three average. We have improved the determination times by six days for residential alterations and additions and eight days for single new dwellings from last quarter; this is the result of both seasonal trends and the success of our Express DA service. Commercial, retail and office was slightly higher than last quarter but still under the average.

- Council's investments still continue to exceed the investment benchmark. Despite being lower than the first quarter in the previous year, we still continue to track above the benchmark. With the cash rate on hold we have been doing well to hold our return at this level.

People attending CoR key events and programs



- Also improved on previous years is the number of people attending City of Ryde key events and programs with over 2000 more people than the average of the last two years.

We welcome any feedback on this Quarterly Review Report and would appreciate any comments or suggested improvements.

Regards

Dominic Johnson
Acting General Manager

Outcome Summaries

City of Liveable Neighbourhoods|
City of Wellbeing| City of Prosperity|
City of Environmental Sensitivity|
City of Connections| City of Harmony
and Culture| City of Progressive
Leadership|

A City of Liveable Neighbourhoods

A range of well-planned clean and safe neighbourhoods, and public spaces, designed with a strong sense of identity and place.

Goal One	Goal Two	Goal Three
All residents enjoy living in clean, safe, friendly and vibrant neighbourhoods	Our community has a strong sense of identity in their neighbourhoods and are actively engaged in shaping them.	Our neighbourhoods thrive and grow through sustainable design, planning and regulation that support community needs

Financial Position

- Rezoning Application income has been adjusted as fewer than anticipated applications have been received. Income in a number of regulatory areas is slightly below budget but remains steady, while Building and Land Use Enforcement income is strong. As a result, the overall income for the Outcome Area is positive. This has been achieved while maintaining overall expenditure levels slightly below budget.
- Capital and non-capital project expenditure is also below budget; however, projects in this outcome are currently on-track and are expected to return to budget as the projects progress.

(\$'000)	Revised Budget 2014/15	Proposed Changes 2014/15	Projected Budget 2014/15	Actual YTD 2014/15	Budget YTD 2014/15	% Variance
Base						
Income	(3,014)	59	(2,956)	(1,123)	(805)	39.52%
Expenditure	8,521	(169)	8,352	2,260	2,309	-2.13%
Net	5,507	(111)	5,396	1,138	1,505	-24.40%
Non-Capital						
Income						
Expenditure	53		53	22	53	-57.87%
Net	53		53	22	53	-57.87%
Capital						
Income						
Expenditure	828		828	286	378	-24.26%
Net	828		828	286	378	-24.26%
Reserve Movement	(401)	(67)	(468)		(381)	-100.00%
Other Items						
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Other Items						
Net Change In Working Capital	5,987	(178)	5,809	1,442	1,446	-6.98%

Progress against Projects

- Design work for the Street Tree Planting Program has been completed, with notification and planting works scheduled for Quarter 3.
- Neighbourhood Centre Renewal designs and works are scheduled for Sagar Place and Quarry Road this year. Designs work is underway and is currently on-track.

Operational Plan Projects for 2014/2015

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

Program/projects	Status	Comment
Open Space, Sport & Recreation program		
Street Tree Planting Program		Design completed with planting programmed for Q3.
Centres and Neighbourhood program		
Neighbourhood Centre Renewal		Project has commenced. Sagar Place design is 60% complete. Quarry Road design is 90% complete. The projects are on track

A City of Wellbeing

A healthy and safe community, with all supported throughout their life by services, facilities and people.

Goal One	Goal Two	Goal Three
Our residents are encouraged and supported to live healthy and active lives.	All residents feel supported and cared for in their community through the provision of ample services and facilities.	Residents feel secure and included in an environment where they can connect socially and are supported by their neighbours.

Financial Position

- The net YTD result for the outcome is showing an over expenditure of 9.17% (including reserve movements) which is mainly due to incorrect phasing of the budget.
- Base budget is tracking well with YTD expenditure below budget by 10.93%.
- All commenced projects are on track although Capital and Non-Capital budgets are currently showing as underspent reflecting the scheduled commencement of some projects for later in the year, invoices yet to be received for Q1 work and the incorrect phasing of the budget.

(\$'000)	Revised Budget 2014/15	Proposed Changes 2014/15	Projected Budget 2014/15	Actual YTD 2014/15	Budget YTD 2014/15	% Variance
Base						
Income	(8,318)	(4)	(8,322)	(2,227)	(2,232)	-0.23%
Expenditure	15,691	(406)	15,285	3,574	4,012	-10.93%
Net	7,373	(410)	6,963	1,346	1,780	-24.34%
Non-Capital						
Income				(22)		
Expenditure	293	3	296	34	108	-68.20%
Net	293	3	296	12	108	-88.95%
Capital						
Income	(1,427)	(110)	(1,537)	(17)	(1,427)	-98.83%
Expenditure	7,942	1,683	9,625	1,065	4,986	-78.64%
Net	6,515	1,573	8,088	1,048	3,560	-70.55%
Reserve Movement	(2,966)	(1,492)	(4,458)		(2,791)	-100.00%
Other Items						
Book Value of Assets						
Advances						
Loan Proceeds	(1,500)		(1,500)		(375)	-100.00%
Loan Repayments	329		329	133	46	191.27%
Total Other Items	(1,171)		(1,171)	133	(329)	-140.44%
Net Change In Working Capital	10,044	(326)	9,718	2,540	2,326	9.17%

Progress against Projects

All commenced projects are on track. Highlights for this quarter include:

- Active in Ryde Programs attracted over 300 participants
- Completed stage two of Brush Farm Park Steps
- National Tree Day event attracted over 80 attendees and 300 trees were planted at Waterloo Park
- Bushcare Forum was attended by 30 volunteers that were consulted on the future direction of Bushcare Volunteer Program
- Waterloo Park Fitness Project completed
- The Surf Ryder at RALC was opened on 8 August 2014
- New Joint Library Services Agreement signed with Hunters Hill Council for Gladesville Library
- West Ryde Community Centre Stakeholder (WRCC) Consultation was held on 23 September 2014. 30 stakeholders gathered to develop a collaborative stakeholder business plan for the WRCC
- RATE Expo – Ryde Apprenticeship and Traineeship Expo was held on 29 July 2014. Over 30 exhibitors and over 100 young people attended.

Operational Plan Projects for 2014/2015

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

Program/projects	Status	Comment
Open Space, Sport & Recreation program		
Active in Ryde Program Implementation		Continuation of existing programs: Learn to Skate, Go For Fun, Heartmoves and Lift For Life.
ELS Hall Park #1 - Synthetic Surface		Geotech information currently being obtained, Tender documentation to be prepared Q2.
Implementation of Children Play Plan -P2		Monash Park works underway, Granny Smith Park works to occur in Q2. Remediation works in Gannan Park to occur in Q2 and Playground construction to commence in Q3.
Plan for sustainable management of sport		Project scoping underway.
Playground Construction - Renewal		Community consultation underway and design work commenced. Construction to occur in Q3 and Q4.
RALC Asset Renewal		Not yet commenced. The program consists of six child projects, with quotations received for three which will be completed by Q2.
Sportsfield Renewal & Upgrade		Works at Westminster and North Ryde Park underway. Morrison Bay Park and Meadowbank Park field upgrades to occur in Q2. ELS Hall Park upgrades to occur in Q3 and Q4.
Sportsground Amenities Renewal & Upgrade		ELS Hall Park upper amenities works to commence in Q2. Plans for Meadowbank Park and Morrison Bay Amenities completed and works to commence in Q2. Eastwood Croquet and Ryde Community and Sports Centre Works to commence in Q3.
Library program		
Community Buildings Renewals - Libraries		Not yet commenced, project management fee committed. Planning underway for projects to include upgrade to CCTV and air-conditioning.

Program/projects	Status	Comment
Digital enhancement for Libraries	⊖	Not yet commenced. Possible projects have been selected, and final determination will take place in Q2.
Community and Cultural program		
Community Buildings Renewal	↻	Key projects include North Ryde Community Centre Kitchen Refurbishment, Hazmat Reporting and Remedial Works, Willandra House Repairs and conservation work, Height safety rectification WRCC Foyer Exhibition space and Brush Farm House Termite Baiting stations. The projects are all scheduled to take place in the January – Jun 2015 period.
Community Garden & Nursery	⊖	Project not commenced. Scoping underway.
Temporary Employment of P/T Officer	↻	Employee recruited and projects underway.

A City of Prosperity

Creating urban centres which champion business, innovation and technology to stimulate economic growth and local jobs.

Goal One	Goal Two	Goal Three
Our Community and businesses across the city flourish and prosper in an environment of innovation progression and economic growth.	Our city is well-designed and planned to encourage new investment, local jobs and business opportunities.	Macquarie Park is recognised globally and locally as an innovative education and technology hub.

Financial Position

- Base Budget expenditure is on-track and Non-capital expenditure will return to budget when the TMA funding is processed later this year; it is expected capital expenditure will be below budget due to revisions to the program (see Progress against Projects below)

(\$'000)	Revised Budget 2014/15	Proposed Changes 2014/15	Projected Budget 2014/15	Actual YTD 2014/15	Budget YTD 2014/15	% Variance
Base						
Income	(15)		(15)	(3)	(4)	-26.79%
Expenditure	467		467	124	121	1.98%
Net	452		452	121	117	3.02%
Non-Capital						
Income				(22)		
Expenditure	516	(27)	489	30	223	-86.75%
Net	516	(27)	489	30	223	-86.75%
Capital						
Income				(5,455)		
Expenditure	2,246		2,246	387	689	-43.88%
Net	2,246		2,246	(5,068)	689	-835.16%
Reserve Movement	(2,889)	15	(2,874)	5,455	(296)	-1941.86%
Other Items						
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Other Items						
Net Change In Working Capital	324	(12)	312	537	733	-26.77%

Progress against Projects

- Potential development on Lane Cove Road has delayed commencement of Public Domain upgrades scheduled in that location. A report relating to the scheduling of this project will be considered by the Works Committee in Quarter 2 and it is likely that this project will be deferred. Public Domain Upgrades on Waterloo Road were originally scheduled for 13/14, but the timing and scope of works were revised due to issues relating to telecommunication pits as reported to the Works and Community Committee and Council in August 2013. Stage 1 was completed this quarter under-budget.

Operational Plan Projects for 2014/2015

Key: ⬆ On track ✗ Action required ✓ Complete ⊖ Not started ⊘ Cancelled ▶▶ Deferred

Program/projects	Status	Comment
Centres and Neighbourhood program		
Multi-Function Poles in Macquarie Park	⊖	Report to Works and Community in Q2 proposing deferral and reallocation of funds.
Public Domain Upgrade Lane Cove (east)	⊖	Report to Works Committee in Q2 proposing deferral and reallocation of funds.
Public Domain Upgrade Waterloo Rd	✓	Scope and timing revised due to issues relating to telecommunication pits on Waterloo Rd as reported to Council in August 2013. Completed under-budget due to revision in scope.
Town Centre Upgrade Renewal	⬆	This is a two year project. Project is on track for programmed footpath construction works to commence in May 2015.
Land Use Planning program		
Macquarie Park Parking Study	⬆	RFQ process underway. Consultant appointment to occur early Q2.
Transport Management Association	⬆	
Economic Development program		

Program/projects	Status	Comment
Economic Development Plan Implementation	🔄	Small Business September undertaken this quarter.
Implementation-Macq Park Marketing Plan	🔄	Macquarie Park Investment Prospectus completed.

A City of Environmental Sensitivity

Working together as a community to protect and enhance our natural and built environments for the future.

Goal One	Goal Two	Goal Three
Our residents, businesses and visitors collaborate in the protection and enhancement of our natural environment.	To encourage and enable all our residents to live a more environmentally sensitive life.	As we grow, we protect and enhance the natural and built environments for future enjoyment and manage any impacts of climate change.

Financial Position

- The City of Environmental Sensitivity outcome has a favourable YTD base budget income of 9.49%.
- Capital expenditure has an actual spend of \$812,000 including commitments against a YTD budget of \$1,080,000
- Non Capital Projects for the Outcome had a year to date spend of \$64,000 against a budget (Full Year) of \$516,000 with expenditure to be incurred going forward on projects commitments.

(\$'000)	Revised Budget 2014/15	Proposed Changes 2014/15	Projected Budget 2014/15	Actual YTD 2014/15	Budget YTD 2014/15	% Variance
Base						
Income	(17,937)	(259)	(18,196)	(16,755)	(15,303)	9.49%
Expenditure	22,799	(390)	22,409	3,058	4,940	-38.09%
Net	4,862	(650)	4,213	(13,697)	(10,364)	32.16%
Non-Capital						
Income	(13)		(13)	(4)		
Expenditure	516		516	64	304	-79.01%
Net	503		503	60	304	-80.19%
Capital						
Income						
Expenditure	3,191	489	3,680	812	1,080	-24.77%
Net	3,191	489	3,680	812	1,080	-24.77%
Reserve Movement	(4,926)	(154)	(5,080)		(730)	-100.00%
Other Items						
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Other Items						
Net Change In Working Capital	3,630	(315)	3,315	(12,824)	(9,709)	32.08%

Progress against Projects

- The Stormwater Asset Replacement Renewal Cluster (Budget \$764,910) is currently on track and two (out of the 8 projects) have been successfully completed, including works at Twin Road and Parklands Road. There are four projects that are on track, and due to be completed in the following quarters

Operational Plan Projects for 2014/2015

Key: ⌚ On track ✗ Action required ✓ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

Program/projects	Status	Comment
Open Space, Sport & Recreation program		
Delineation of Natural Area	⌚	Work to be undertaken in Q3 and Q4.
Park & Open Space Tree Planting Program	⌚	Granny Smith Memorial Reserve completed, Gannan Park stock purchased, planting to occur in Q3.
Protecting Biodiversity in Ryde	⌚	Tender documentation completed, Tenders to be sought in Q2.
Shrimptons Creek - termite infestation	⌚	Works to be undertaken in Q3.
Sportsground Subsidence Program	⌚	Meadowbank Park and Morrison Bay Park works to be completed in Q2 and Q3.
Catchment program		
Stormwater Asset Replacement Renewal	⌚	Six projects were commenced in Q2 of which three will finish in the quarter, with the remainder of the program projects to commence in Q3 with progressive completion.
Stormwater Improvement Works Renewal	⌚	Eight projects have commenced of which four will finish in the quarter, with the remainder of the program projects to commence in Q3 with progressive completion. The exception is Waterloo Park detention basin which will be deferred due to sportsfield user

Program/projects	Status	Comment
		issues which will be reported to Works Committee.
Environmental program		
Lighting Upgrade - Council Facilities	(O)	Staging plan being prepared. Awaiting decision on Civic Centre refurbishment and the Refurbishing Plan for West Ryde Library to coordinate lighting upgrade. Operations Centre lighting upgrade is being planned for Q3 and Q4.
Waste and Recycling program		
Home Waste & Sustainability	(O)	
No Littering - Eastwood	(O)	Grant funded project. Project completion expected in Q2.
Porters Ck Protection Earthwrks&Reconfig	(O)	Negotiation with the Office of Strategic Lands continuing.
Waste - to - Art	(O)	2013/14 competition carried over and was successfully completed in August 2014. The 2014/15 project to commence next quarter.

A City of Connections

Access and connection to, from and within the City of Ryde. Providing safe, reliable and affordable public and private travel, transport and communication infrastructure.

Goal One	Goal Two	Goal Three
Our residents, visitors and workers are able to easily and safely travel on public transport to, from and within the City of Ryde.	Our community has the option to safely and conveniently drive, park, cycle or walk around their city.	Our residents, visitors, workers and businesses are able to communicate locally and globally.

Financial Position

- The City of Connections outcome has favourable YTD base budget expenditure of \$2,168,000.
- Capital expenditure has an actual spend of \$2,531,000 including commitments against a YTD budget of \$2,798,000
- Non Capital Projects for the Outcome had a year to date spend of \$37,000 against a budget (Full Year) of \$203,000 with expenditure to be incurred going forward.

(\$'000)	Revised Budget 2014/15	Proposed Changes 2014/15	Projected Budget 2014/15	Actual YTD 2014/15	Budget YTD 2014/15	% Variance
Base						
Income	(7,911)	(18)	(7,930)	(1,996)	(1,374)	45.23%
Expenditure	9,443	(120)	9,323	2,168	2,488	-12.86%
Net	1,532	(138)	1,394	172	1,114	-84.54%
Non-Capital						
Income	(54)	40	(14)		(27)	-100.00%
Expenditure	307	(90)	217	37	127	-71.05%
Net	253	(50)	203	37	100	-63.29%
Capital						
Income	(424)	(4,696)	(5,120)	(4,390)		
Expenditure	9,458	621	10,078	2,531	2,798	-9.54%
Net	9,034	(4,076)	4,958	(1,859)	2,798	-166.45%
Reserve Movement	(6,408)	5,000	(1,408)		(664)	-100.00%
Other Items						
Book Value of Assets		(924)	(924)			
Advances						
Loan Proceeds						
Loan Repayments						
Total Other Items		(924)	(924)			
Net Change In Working Capital	4,411	(188)	4,222	(1,650)	3,347	-149.30%

Progress against Projects

- The Road Resurfacing Program (\$3,095,825) is currently on track and eight out of the 23 projects have been successfully completed. Completed works include Constitution Road, Giffnock Avenue and Corunna Road. The remaining fifteen projects that are on track, and due to be completed in the following quarters.
- The Footpath Construction Renewal Program with a budget of \$500,000 is currently on track, with approximately 300 locations of small sections of footpaths that are in poor condition replaced programmed to be replaced.

Operational Plan Projects for 2014/2015

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

Program/projects	Status	Comment
Roads Program		
Bridge Upgrade / Renewal		Carryover Glen Reserve completed. Cressy Rd programmed to start Q2 and finish Q3.
Heavy Patching		
Road Kerb Renewal		Project design, documentation and contractors arranged in Q1 for three street locations. Remaining locations to have designs completed Q2 and constructed Q3 and Q4.
Road Resurfacing Renewal		Six roads and Five carryover roads completed in the Quarter from the program. Remainder of the program to be completed by Q3.
Centres and Neighbourhood program		
Ped Access & Mobility Plan - Macq Park		Project commenced - awaiting Traffic Committee approval in November. First milestone Q2 (15 December-detailed design).
Paths and Cycleways program		

Program/projects	Status	Comment
Bus Stop DDA compliance	⊖	Pre-determined locations to be constructed progressively in Q3 and Q4.
Cycleways Construction - Expansion	⌚	RMS funding on 50/50 basis for extra \$160,000 received, budget to be adjusted Q1 review. Works are continuous along Blaxland Rd for stages per the Bike Plan, commenced Q1 and programmed for completion Q2.
Footpath Construction Expansion	⌚	One location of the program was completed Q1, two are underway for completion Q2 and the remainder to be completed in Q3 and Q4.
Footpath construction Julius Ave	⊖	Design programmed to commence Q2.
Footpath construction Plassey Rd	⊖	
Footpath Construction Renewal	⌚	
Traffic & Transport program		
Bus Shelters - new	⊖	Quotes and fabrication programmed for Q2 with installation planned Q3.
Bus Stop Seats - new	⌚	Seats were purchased and are programmed for installation in conjunction with footpath works in the renewal and expansion programs.
Top Ryder Community Bus Service	⌚	Service down scaled from six days to four days per week and start times altered from mid-August 2014 with Council approval. Q1 passenger numbers 13,392 on track to hit annual target despite reduction in service.
Traffic Calming Devices	⌚	
Traffic Facilities Khartoum and Waterloo	⊖	
Traffic Facilities Renewal	⌚	

Program/projects	Status	Comment
Foreshore program		
Seawalls/Retaining Walls Refurbishment	🔄	The process of obtaining NSW Fisheries approval requires an REF and detailed geotechnical design. Delays have also been experienced in liaising with representatives of the Shell pipeline. Commencement has been delayed till Q3 or Q4 subject to obtaining approval, with the project to carry over into 2015/16 as required.

A City of Harmony & Culture

A welcoming and diverse community, celebrating our similarities and differences, in a vibrant city of culture and learning.

Goal One	Goal Two	Goal Three
Our residents are proud of their diverse community, celebrating their similarities and differences.	People living in and visiting our city have access to an inclusive and diverse range of vibrant community and cultural places and spaces.	Our community is able to learn and grow through a wealth of art, culture and lifelong learning opportunities.

Financial Position

- The net YTD result for the outcome is showing an over expenditure of 11% which is mainly due to incorrect phasing of the budget.
- Base budget is tracking well with YTD expenditure below budget by 8.18%.
- All commenced projects are on track although Non-Capital budget is currently showing as underspent reflecting the scheduled commencement of some projects for later in the year, invoices yet to be received for Q1 work and the incorrect phasing of the budget.

(\$'000)	Revised Budget 2014/15	Proposed Changes 2014/15	Projected Budget 2014/15	Actual YTD 2014/15	Budget YTD 2014/15	% Variance
Base						
Income	(1,058)	(30)	(1,088)	(240)	(396)	-39.24%
Expenditure	5,099	(120)	4,979	1,311	1,428	-8.18%
Net	4,041	(150)	3,891	1,070	1,032	3.72%
Non-Capital						
Income	(50)		(50)		(45)	-100.00%
Expenditure	216	(3)	213	16	110	-85.45%
Net	166	(3)	163	16	65	-75.38%
Capital						
Income						
Expenditure	425		425	141	106	32.67%
Net	425		425	141	106	32.67%
Reserve Movement	(98)	28	(70)		(98)	-100.00%
Other Items						
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Other Items						
Net Change In Working Capital	4,534	(125)	4,409	1,227	1,106	11.00%

Progress against Projects

All commenced projects are on track. Highlights for quarter include:

- Ongoing and strong growth in loans of e-books and Wi-Fi logins
- Home Modification & Maintenance Service - increase in referrals received from the CALD Community as a result of a series of information sessions provided by Occupational Therapists to the five major CALD groups within the community
- Sustainability Waste To Art Prize (SWAP) at See Street Gallery held during the 2 weeks commencing 14th August. Working in partnership with Waste and Sustainability section, with over 300 entries submitted, of which 115 were exhibited. Over 300 people attended on the opening night.
- Lone Tree Planting – Ryde Park, Centenary of Anzac
- Commencement of monthly Arts Activation Ryde (AAR) workshops on 4th Wednesday of each month designed to bring culturally diverse women together to share their traditional and contemporary arts practice. Each month a different artist will demonstrate their art.
- Installation of Community Mural at Eastwood library as part of the Moon Festival.

Operational Plan Projects for 2014/2015

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

Program/projects	Status	Comment
Library program		
Library Books		Q1 tasks include breakdown of overall funds to individual collections, and placing of orders. Regular weekly deliveries received to ensure availability of new books.

Program/projects	Status	Comment
Community and Cultural program		
Hungry for Art	⊖	Scheduled to take place in May-July 2015.
Ryde Remembers - ANZAC	⊖	Project plan developed, for implementation from Q2.
Ryde Youth Theatre Group	⌂	Ryde Youth Theatre business planning process will be completed in December 2014 including financial projections.

A City of Progressive Leadership

A well led and managed city, supported by ethical organisations which deliver projects and services to the community by listening, advocating and responding to their needs.

Goal One	Goal Two	Goal Three
Our city is well led and managed.	The City of Ryde will deliver value for money services for our community and our customers.	Our residents trust their council, feel well informed, heard, valued and involved in the future of their city.

Financial Position

- Base Income was higher than budgeted with a variance of 2.11%. Base Expenditure was under expended by \$4.79 million with a variance of -61.46% against the budget YTD of \$7.79 million. Income variance relates to interest on investment income, with the major saving on expenses relating to reduced salaries due to reductions in positions.
- Non-Capital expenditure was also under expended by \$578,000 and had a variance of -86.55% against budget of \$668,000.
- Capital expenditure was also under expended by \$1,827 million and had a variance of -58.41% against budget of \$3,066 million.

(\$'000)	Revised Budget 2014/15	Proposed Changes 2014/15	Projected Budget 2014/15	Actual YTD 2014/15	Budget YTD 2014/15	% Variance
Base						
Income	(59,540)	(782)	(60,322)	(52,457)	(51,375)	2.11%
Expenditure	24,233	(1033)	23,200	3,004	7,796	-61.46%
Net	(35,308)	(1,815)	(37,122)	(49,453)	(43,580)	13.48%
Non-Capital						
Income						
Expenditure	855		855	90	668	-86.55%
Net	855		855	90	668	-86.55%
Capital						
Income				(14)	53	-125.53%
Expenditure	7,223	1,349	8,572	1,253	3,013	-58.41%
Net	7,223	1,349	8,572	1,239	3,066	-59.58%
Reserve Movement	297	(819)	(522)		(2,299)	-100.00%
Other Items						
Book Value of Assets	(925)		(925)	(232)		
Advances						
Loan Proceeds						
Loan Repayments	556		556	129	135	-4.16%
Total Other Items	(369)		(369)	(103)	135	-176.30%
Net Change In Working Capital	(27,301)	(1,285)	(28,586)	(48,226)	(42,010)	14.80%

Progress against Projects

Highlights for quarter one includes:

- Commercial Buildings Renewal - DA is approved for Reserve St, West Ryde and construction tender will be advertised in Q2.
- Information Technology Renewals - eBusiness process mapping completed and Library staff PC upgrade scheduled.
- All projects from the Operational Plan that have commenced are on track.
- Preparation and detailed report to Council in respect of the Special Rate Variation (SRV) proposal.
- Analysis and detailed report to Council relating to the proposed maintenance and refurbishment works relating to the Civic Centre and Civic Hall.

Operational Plan Projects for 2014/2015

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

Program/projects	Status	Comment
Property Portfolio program		
Civic Centre Refurbishment		Report to Council due in Q2.
Commercial Buildings Renewal		DA approved for Reserve St, West Ryde. Construction tender to be advertised in Oct 2014.
Corporate Buildings Renewals		
Operational Buildings Renewal		Minor works identified, scheduled for completion in Q3 and Q4.
Outdoor Advertising Development		Resignation of key staff in July. New Project Manager expected in October 2014 with a planning proposal due to be reported to Council in February 2015.

Program/projects	Status	Comment
Customer and Community Relations program		
eBusiness - Smart Forms	⊖	
Let's Talk Community Engagement	⌚	Costs incorrectly allocated to this project that need to be reallocated to 'Community Council meetings'. Adjustment will be requested to reallocate to correct this next quarter.
Risk Management program		
Corruption Prevention System	⊖	Programmed for future quarter this financial year.
Electronic Incident Reporting - WH&S	⊖	Planning meeting scheduled in October with representatives from IT and HR.
Internal Corporate Services program		
Information Technology Renewals	⌚	e-Business process mapping progressing well. PC replacement for library staff scheduled. Mobile phone replacement progress as projected for this quarter. Data centre colocation scheduled to have Request for Tender prepared by Q3 and preferred supplier selected by Q4. In order to minimise cost/maximise value to Council, the actual colocation implementation is now postponed to 2015/16 as supported by the Group Manager, Corporate Services. This would imply the carry-over fund of \$137k to the next financial year.
Plant & Fleet Purchases	⌚	Procurement of plant & fleet on track as per replacement schedule.
TechOne Enhancements	⌚	The two milestones have changed and are now due in December 2014 (Contracts) and April 2015 (Debt Recovery). Budget adjustments entered into the September QBR for licensing (TechOne, PDF Explode, TRIM and Ezescan).

1. Open Space, Sport & Recreation program

Developing, delivering, maintaining and managing all our sports, recreation, outdoor, open spaces and natural areas infrastructure, services and facilities.

Key: 🟢 On track ✖ Action required ✓ Complete ⊖ Not started ⓧ Cancelled ▶▶ Deferred

1.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	🟢	1 of 1 milestones completed YTD.
No. of visitors to RALC	>= 690,000	148,362	🟢	On track to meet yearly target.
% compliance with pool water bacteriological criteria	= 100%	100	🟢	

1.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-2,031,000	-1,950,000	
Expense	3,578,000	2,957,000	
Total Base Budget	1,547,000	1,137,000	

1.3. PROJECTS

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Sportsfield Renewal & Upgrade	774,405	133,072	🟢	Works at Westminster and North Ryde Park underway. Morrison Bay Park and Meadowbank Park field upgrades to

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
				occur in Q2. ELS Hall Park upgrades to occur in Q3 and Q4.
RALC Asset Renewal	188,000	0	⊖	Not yet commenced. Six child projects, with quotations received for 3 which will be completed by Q2.
Sportsground Amenities Renewal & Upgrade	958,825	87,823	⌚	ELS Hall Park upper amenities works to commence in Q2. Plans for Meadowbank Park and Morrison Bay Amenities completed and works to commence in Q2. Eastwood Croquet and Ryde Community and Sports Centre Works to commence in Q3.
Playground Construction - Renewal	298,864	45,090	⌚	Community consultation underway and design work commenced. Construction to occur in Q3 and Q4.
Sportsground Subsidence Program	200,000	30,900	⌚	Meadowbank Park and Morrison Bay Park works to be completed in Q2 and Q3.
Active in Ryde Program Implementation	17,681	5,591	⌚	Project scoping underway.
Protecting Biodiversity in Ryde	115,000	0	⌚	Tender documentation completed, Tenders to be sought in Q2.
Plan for sustainable management of sport	125,000	0	⊖	Project scoping underway.
Street Tree Planting Program	119,617	31,129	⌚	Design work underway, works to be completed in Q3 and Q4.
Park & Open Space Tree Planting Program	37,489	6,452	⌚	Granny Smith Memorial Reserve completed, Gannan Park stock purchased, planting to occur in Q3.
Delineation of Natural Area	12,500	2,370	⌚	Work to be undertaken in Q3 and Q4.
ELS Hall Park #1 - Synthetic Surface	230,000	34,500	⌚	Geotech information currently being obtained, Tender documentation to be prepared in Q2.
Shrimptons Creek - termite infestation	70,000	10,500	⌚	Works to be undertaken in Q3.

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Implementation of Children Play Plan -P2	1,372,500	225,000	🔄	Monash Park works underway, Granny Smith Park works to occur in Q2. Remediation works in Gannan Park to occur in Q2 and Playground construction in Q3.
New Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Refurbishment Banjo Paterson Park Wharf	200,000	30,000	🔄	
Carryover Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Sportsfield Floodlighting	77,824	0	🔄	Ryde Park Development Application to be lodged Q2.
Sportsfield Floodlighting Expansion	236,667	4,324	🔄	Morrison Bay Park Development Application currently under assessment. Waterloo Park Sportsfield lighting construction underway.
Sportsground Amenities Upgrades Expansion	242,054	5,814	🔄	Santa Rosa Park Development Application currently being assessed.
Feasibility study on synthetic fields	6,461	3,404	✓	
Implementation of Children Play Plan	1,242,060	80,451	🔄	Monash Park works underway, Granny Smith Park works to occur in Q2. Remediation works in Gannan Park to occur in Q2 and Playground construction in Q3
Ryde Parramatta River Walk (POT p.43/57)	1,201,643	-9,941	🔄	Award of Tender occurred, construction to commence in Q2.

Carryover Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Surf Attraction	490,762	343,898	✓	Processing of some invoices for work completed last year. Lighting upgrade due Q2.

2. Roads Program

Managing and maintaining our roads, bridges and retaining walls.

Key: 🔄 On track ✗ Action required ✓ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

2.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	0%	✗	0 of 1 milestones completed YTD.

2.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-223,000	-539,000	
Expense	717,000	787,000	
Total Base Budget	494,000	248,000	

2.3. PROJECTS

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Road Resurfacing Renewal	3,095,827	969,343	🔄	Six roads from the 14/15 program and five carryover roads completed in the Q1. Bulk of the works programmed to be completed by Q3.
Road Kerb Renewal	1,468,680	262,368	🔄	Project design, documentation and contractors arranged in Q1 for three street locations. Remainder of locations to have designs completed Q2 and constructed Q3 and Q4.

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Bridge Upgrade / Renewal	148,622	73,820	🔄	Carryover Glen Reserve completed. Cressy Rd programmed to start Q2 and finish Q3.
Heavy Patching	250,000	83,398	🔄	

3. Property Portfolio program

Developing, managing and maintaining our portfolio of corporate, commercial and civic properties.

Key: ➡ On track ✗ Action required ✓ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

3.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA	-	

3.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-188,000	-831,000	
Expense	828,000	640,000	
Total Base Budget	640,000	-191,000	

3.3. PROJECTS

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Corporate Buildings Renewals	40,000	6,000	⊖	
Commercial Buildings Renewal	1,439,552	212,968	➡	DA approved for Reserve St, West Ryde. Construction tender to be advertised in Oct 2014.
Operational Buildings Renewal	50,000	7,500	➡	Minor works identified, scheduled for completion in Q3 and Q4.

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Outdoor Advertising Development	150,000	0	⊖	Resignation of key staff in July. New Project Manager expected in October 2014 with a planning proposal due to be reported to Council in February 2015.
Civic Centre Refurbishment	2,018,997	144,255	⊖	Report to Council due in Q2.

Carryover Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
West Ryde Community Facility - Project Management	223,038	2,754	↻	Project complete, funds allocated for post implementation works.

4. Catchment program

Managing, monitoring and maintaining water quality and reuse, our stormwater and natural waterways.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

4.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA	-	

4.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-5,000	-8,000	
Expense	593,000	393,000	
Total Base Budget	587,000	385,000	

4.3. PROJECTS

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Stormwater Asset Replacement Renewal	764,910	269,258		Six projects were commenced in Q2, of which three will finish in the quarter, with the remainder of the program projects to commence in Q3 with progressive completion.
Stormwater Improvement Works Renewal	1,390,576	249,647		Eight projects have commenced of which four will finish in the quarter, with the remainder of the program projects to commence in Q3 with progressive completion.

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
				The exception is Waterloo Park detention basin which will be deferred due to sportsfield user issues which will be reported to Works Committee

Carryover Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Shrimptons Creek Stormwater Work Stage 2	91,103	125,738	↻	Contributing to a project included Stormwater Improvement program, which is still under construction (Santa Rosa Park overland flow). The excess costs are a miss-balance of the costing of the components, and will be absorbed into the program budget.

5. Centres and Neighbourhood program

Developing, delivering, maintaining and managing all our public domain infrastructure, facilities and place management.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

5.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	50%		1 of 2 milestones completed YTD.

5.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-2,000	-1,000	
Expense	707,000	488,000	
Total Base Budget	704,000	488,000	

5.3. PROJECTS

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Neighbourhood Centre Renewal	457,500	75,000		Project has commenced. Sager Place design is 60% complete. Quarry Road design is 90% complete.
Town Centre Upgrade Renewal	936,000	155,421		This is a two year project. Project is on track for programmed footpath construction works to commence in May 2015.
Multi-Function Poles in Macquarie Park	225,000	33,750		Report to Works and Community in Q2 proposing deferral and reallocation of funds.

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Public Domain Upgrade Lane Cove (east)	600,000	90,000	⊖	Report to Works Committee in Q2 proposing deferral and reallocation of funds.
Public Domain Upgrade Waterloo Rd	399,587	107,662	✓	Scope and timing revised due to issues relating to telecommunication pits on Waterloo Rd as reported to Council in August 2013. Completed under-budget due to revision in scope.
Ped Access & Mobility Plan - Macq Park	100,000	15,000	↻	Project commenced – to be reported to Traffic Committee in Q2.

Carryover Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Elouera Reserve Upgrade	208,166	179,720	↻	
Eastwood Master Plan Review	26,537	0	✓	Council resolution 22 July 2014 that no further action be taken on the master plan.

6. Library program

Delivering all our library services.

Key: 🔄 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

6.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%	🔄	7 of 7 milestones completed YTD.
No. of library loans per capita (combined Ryde/Hunters Hill population is utilised)	>= 8.1	2.2	🔄	On track to meet yearly target
No. of visits to the library annually	>= 950,000	265,040	🔄	On track to meet yearly target
% external customers satisfied with quality of service	>= 0%	NA	🔄	Q1 data will be available in November.

6.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-309,000	-172,000	
Expense	1,465,000	1,263,000	
Total Base Budget	1,155,000	1,091,000	

6.3. PROJECTS

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Community Buildings Renewals - Libraries	106,000	15,900	⊖	Not yet commenced, project management fee committed. Planning underway for projects to include upgrade to CCTV and air-conditioning.
Library Books	425,000	140,966	↻	On track, Q1 tasks include breakdown of overall funds to individual collections, and placing of orders. Regular weekly deliveries received to ensure availability of new books.
Digital enhancement for Libraries	51,775	0	⊖	Not yet commenced. Possible projects have been selected, and final determination will take place in Q2.

Carryover Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Renewal of Public PCs at Libraries	70,000	2,754	↻	Project underway and on track. PC's have been selected and preparatory work undertaken. Schedule of work has been developed and PC rollout scheduled for Q2.

7. Governance and Civic program

Supporting our mayor and councillors; through council process and civic events; and providing guidance on governance to support other areas of council.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

7.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA	-	
Number of known breaches of statutory/council policy requirements	<= 0	0		
% of Councillor requests responded to within agreed service standard	>= 90%	80%		This indicator is for the whole of Council. Council requests continued to grow in this quarter requiring additional resourcing. However, recent measures should ensure a marked decrease and better compliance.

7.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-3,000		
Expense	1,302,000	1,176,000	
Total Base Budget	1,299,000	1,176,000	

8. Customer and Community Relations program

Engaging with our community, all media and community relations, branding and marketing our city and developing and managing all our customer services.

Key: ✔ On track ✗ Action required ✓ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

8.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA	-	
% of Calls to the Customer Call Centre Resolved at the first point of contact	>= 85%	79%	✗	Increase in the complexity of calls for this period due to enquiries relating to the Securing our future community consultation that occurred during July-September. Calls required more technical advice from subject matter experts.

8.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-4,000	-3,000	
Expense	897,000	738,000	
Total Base Budget	893,000	735,000	

8.3. PROJECTS

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
eBusiness - Smart Forms	10,000	0	⊖	

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Let's Talk Community Engagement	50,000	62,720	↻	Costs incorrectly allocated to this project that need to be reallocated to 'Community Council meetings'. Adjustment will be requested to reallocate to correct this next quarter.

Carryover Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Web Content Management System	213,196	0	↻	Provider selected.
Market Segmentation Study (City View Review/Communications Plan)	31,006	0	↻	
Community Council Meetings	32,582	0	⊖	

9. Community and Cultural program

Managing all community services, community development, community buildings and events and driving cultural development.

Key: On track Action required Complete Not started Cancelled Deferred

9.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		2 of 2 milestones completed YTD.
No. of new clients using the home modification service	>= 0	72		On track to meet yearly target
No. of children immunised	>= 1600	341		On track to meet yearly target
No. of people attending key events and programs conducted by CoR	>= 100000	2730		2 X Citizenship Ceremonies - 600 Cinema in the Plaza - 500 Civic Centre 50th Anniversary - 80 Surf Ryder Opening - Assisted - 50 Moon Festival - Community Mural - 1500.
% capacity of leased halls booked (capacity based on 8 hour booking per day)	>= 60%	79%		Increase of occupancy rates with new permanent hirers.
% customer satisfaction index for halls and meeting room hire service	>= 80%	80%		On track to meet yearly target
% capacity of meeting rooms booked (capacity based on 8 hour booking per day)	>= 40%	53%		Working with groups to utilise meeting room space.

9.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-348,000	-475,000	
Expense	841,000	868,000	
Total Base Budget	492,000	393,000	

9.3. PROJECTS

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Community Buildings Renewal	307,422	76,145	➡	Key projects include North Ryde Community Centre Kitchen Refurbishment, Hazmat Reporting and Remedial Works, Willandra House Repairs and conservation work, Height safety rectification, WRCC Foyer Exhibition space and Brush Farm House Termite Baiting stations .The projects are all scheduled to take place in the January – June 2015 period.
Ryde Youth Theatre Group	127,519	15,958	➡	Ryde Youth Theatre business planning process will be completed in December 2014 including financial projections.
Community Garden & Nursery	59,194	0	⊖	Project not commenced. Scoping underway.
Temporary Employment of P/T Officer	84,870	13,977	➡	Employee recruited and projects underway.
Ryde Remembers - ANZAC	68,620	51	⊖	Project plan developed, for implementation from Q2.
Hungry for Art	20,000	0	⊖	Scheduled to take place in May -July 2015.

New Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Community Drug Action Team	0	0	⊖	Not yet commenced. Grant received from Australian Drug Foundation to work in conjunction with local schools for enhancing awareness of drugs and alcohol among young people. Project will commence in Q2.

10. Risk Management program

Managing all legal services, procurement and internal auditing, assessing and managing business continuity, risk and disaster management.

Key: 🟢 On track ❌ Action required ✅ Complete ⊖ Not started ⚪ Cancelled ➡ Deferred

10.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA	-	

10.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-52,000	-8,000	
Expense	1,150,000	959,000	
Total Base Budget	1,098,000	951,000	

10.3. PROJECTS

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Corruption Prevention System	20,000	0	⊖	Programmed for future quarter this financial year.
Electronic Incident Reporting - WH&S	20,000	0	⊖	Planning meeting scheduled in October with representatives from IT and HR.

Carryover Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Internal Audit Quality Assessment	13,000	0	⊖	Programmed for future quarter this financial year.

11. Paths and Cycleways program

Developing, managing and maintaining our footpaths and cycleways.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

11.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		1 of 1 milestones completed YTD.

11.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income		-52,000	
Expense	617,000	602,000	
Total Base Budget	617,000	550,000	

11.3. PROJECTS

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Footpath Construction Renewal	500,000	130,069		Listings for remainder of program using 2014 condition data issued for progressive implementation.
Cycleways Construction - Expansion	200,000	72,216		RMS funding on 50/50 basis for extra \$160,000 received, budget to be adjusted Q1 review. Works is contiguous along Blaxland Rd for stages per the Bike Plan, commenced Q1 and programmed for completion Q2.

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Footpath Construction Expansion	550,000	114,484	➡	One location of the program was completed Q1, two are underway for completion Q2 and the remainder to be completed in Q3 and Q4.
Bus Stop DDA compliance	87,420	13,113	⊖	Locations from list being done progressively.
Footpath construction Plassey Rd	400,000	60,000	⊖	
Footpath construction Julius Ave	225,000	33,750	⊖	Design programmed to commence Q2.

12. Environmental program

Monitoring and managing our environmental performance, developing environmental policy and making our community aware of environmental impact.

Key: 🟢 On track ✖ Action required ✔ Complete ⊖ Not started ⓧ Cancelled ▶▶ Deferred

12.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA	-	

12.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-3,000	-2,000	
Expense	143,000	91,000	
Total Base Budget	140,000	89,000	

12.3. PROJECTS

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Lighting Upgrade - Council Facilities	133,000	0	🟢	Staging plan being prepared. Awaiting decision on Civic Centre refurbishment and the Refurbishing Plan for West Ryde Library to coordinate lighting upgrade. Operations Centre lighting upgrade is being planned for Q3 and Q4.

13. Strategic City program

Providing strategic direction and planning; and managing the reporting of our corporate performance.

Key: 🟢 On track ❌ Action required ✅ Complete ⊖ Not started ⚪ Cancelled ➡ Deferred

13.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA	-	

13.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-7,000		
Expense	76,000	38,000	
Total Base Budget	69,000	38,000	

14. Land Use Planning program

Planning, delivering and managing our land and urban design and enhancing and informing on our heritage.

Key: 🟢 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

14.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	50%	✖	2 of 4 milestones completed YTD.

14.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-6,000	-4,000	
Expense	338,000	307,000	
Total Base Budget	332,000	302,000	

14.3. PROJECTS

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Transport Management Association	250,000	0	🟢	Funding transfer for the TMA to be processed later in 2014/15.
Macquarie Park Parking Study	50,000	0	🟢	Request for quote submissions received. Consultant appointment to occur early Q2.

Carryover Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Section 94 Contribution Plan	53,198	20,456	🟢	S94A Development Contributions Business Plan endorsed by Council 14 October 2014.
Macquarie Park DCP	54,573	0	🟢	Macquarie Park DCP on track to be reported to Council in Q2.
Review Stormwater DCP and align WSUD	32,788	0	🟢	Stormwater DCP on track to be referred to Council in Q2.
Electronic Development Assessment Project	233,300	5,706	🟢	Installation of s94 Contributions Management System scheduled with configuration to occur in Q3 and Q4.

15. Traffic & Transport program

Managing our transport, traffic and car parking; developing sustainable transport options.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

15.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100		1 of 1 milestones completed YTD.
No. of passengers transported by Top Ryder Community Bus Service	>= 50000	13,392		On track to meet yearly target.

15.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-90,000	-285,000	
Expense	214,000	289,000	
Total Base Budget	124,000	4,000	

15.3. PROJECTS

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Traffic Facilities Renewal	193,200	31,673		
Top Ryder Community Bus Service	240,000	36,687		Service down scaled from six days to four days per week and start times altered from mid-August 2014 with Council approval. Q1 passenger numbers 13,392 on track to hit annual target

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
				despite reduction in service.
Bus Shelters - new	55,480	6,557	⊖	Quotes and fabrication programmed for Q2 with installation planned Q3.
Bus Stop Seats - new	56,343	27,197	↻	Seats were purchased and are programmed for installation in conjunction with footpath works in the renewal and expansion programs.
Traffic Calming Devices	228,750	95,227	↻	
Traffic Facilities Khartoum and Waterloo	1,200,000	180,000	⊖	
Carryover Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Meadowbank/Gladesville Traffic Study	66,721	0	↻	Indefinitely deferred as reported in 2013/14.

16. Economic Development program

Business sector and economic development.

Key:  On track  Action required  Complete  Not started  Cancelled  Deferred

16.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	100%		1 of 1 milestones completed YTD.

16.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-2,000	-1,000	
Expense	43,000	48,000	
Total Base Budget	41,000	46,000	

16.3. PROJECTS

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Economic Development Plan Implementation	40,000	3,650		Small Business September completed this quarter.
Implementation-Macq Park Marketing Plan	94,447	25,909		Macquarie Park Investment Prospectus complete - to be printed and issued Q2.

17. Organisational Development program

Addressing workforce planning, driving culture and performance, assessing process efficiency and overseeing all corporate communications.

Key: 🟢 On track ❌ Action required ✅ Complete ⊖ Not started ⚪ Cancelled ➡ Deferred

17.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA	-	

17.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-1,000	-3,000	
Expense	61,000	54,000	
Total Base Budget	59,000	51,000	

17.3. PROJECTS

Carryover Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
PMCOR System Development	8,402	1,783	🟢	Minor post implementation works underway.

18. Foreshore program

Managing all aspects of our foreshore.

Key: 🟢 On track ❌ Action required ✅ Complete ⊖ Not started ⛔ Cancelled ➡ Deferred

18.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA	-	

18.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income			
Expense	40,000	31,000	
Total Base Budget	40,000	31,000	

18.3. PROJECTS

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Seawalls/Retaining Walls Refurbishment	320,000	48,722	🟢	The process of obtaining NSW Fisheries approval requires an REF and detailed geotechnical design. Delays have also been experienced in liaising with representatives of the Shell pipeline. Commencement has been delayed till Q3/Q4 subject to obtaining approval, with the project to carry over into 2015/16 as required.

19. Regulatory program

Delivering all our regulatory assessments and activities, including building regulations, environmental regulations, road, parking and footpath enforcement and animal management.

Key: () On track ✗ Action required ✓ Complete ⊖ Not started ⊗ Cancelled ▶▶ Deferred

19.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	NA	-	
Total development value of approved development applications (in \$million - cumulative)	>= \$0	70	()	
Mean number of DAs processed per person	>= 62	27	()	
DA assessment time (days) - against the Group 3 benchmark (Mean Gross Assessment Time**)	<= 76	73	()	
No. of DAs in each category - residential	>= 0	54	()	
No. of DAs in each category - single new dwelling	>= 0	31	()	
No. of DAs in each category - commercial, retail, office	>= 0	21	()	
Total no. of DAs received	>= 0	191	()	
Total no. of DAs determined	>= 0	203	()	
Mean gross DA determination times: Residential alterations and additions (against 12-13 Group 3 Average) *Note all Service Unit Performance Indicators referring to Development Applications (DAs) include Section 96 Applications.	<= 67	54	()	

Measure	2014/2015 Target	YTD Progress	Status	Comment
Mean gross DA determination times: Single new dwelling (against 12-13 Group 3 Average) *Note all Service Unit Performance Indicators referring to Development Applications (DAs) include Section 96 Applications.	<= 71	65	🟢	
Mean gross DA determination times: Commercial, retail, office (against 12-13 Group 3 Average) *Note all Service Unit Performance Indicators referring to Development Applications (DAs) include Section 96 Applications.	<= 74	67	🟢	
No. of food premises inspections	>= 1000	185	🟢	On track to meet yearly target with the bulk of inspections scheduled for Q2 and Q3

19.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-1,863,000	-2,152,000	
Expense	2,105,000	2,025,000	
Total Base Budget	242,00	-127,000	

20. Waste and Recycling program

Managing our domestic and commercial waste services, educating on and facilitating recycling and disposal services.

Key: 🟢 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

20.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	33%	✖	3 of 9 milestones completed YTD.

20.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-15,270,000	-16,720,000	
Expense	3,811,000	2,202,000	
Total Base Budget	-11,460,000	-14,519,000	

20.3. PROJECTS

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Waste - to - Art	35,886	10,800	🟢	2013/14 competition carried over and was successfully completed in August 2014. The 2014/15 project to commence next quarter.
Home Waste & Sustainability	65,000	14,930	🟢	
Porters Ck Protection Earthwrks&Reconfig	624,000	91,521	🟢	Negotiation with the Office of Strategic Lands continuing.

New Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Living on the Block - Managing Household Clean-up	0	0	🔄	Grant funded project. Funding confirmed in August 2014, recruitment of Project Manager underway.

Carryover Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Living on the Block	47,993	19,713	🔄	Grant funded project. Project Manager resigned in July 2014, recruitment of new Project Manager underway.
No Littering - Eastwood	40,692	18,379	🔄	Grant funded project. Project completion expected in Q2.

21. Internal Corporate Services program

Developing and managing our information, records and corporate knowledge; implementing information technology, communications, business, financial and HR infrastructure and services. Managing our fleet and plant; planning and developing assets; all project management and administrative support.

Key: 🟢 On track ✖ Action required ✔ Complete ⊖ Not started ⊘ Cancelled ▶ Deferred

21.1. PERFORMANCE INDICATORS

Measure	2014/2015 Target	YTD Progress	Status	Comment
% of project milestones met on time	90%	60%	✖	3 of 5 milestones completed YTD. TechnologyOne project still on track.
% return on investment over the standard investment benchmark (ie. Bank Bill Swap Reference Rate (Australian financial market) - BBSW)	>= 0.85%	1.25	🟢	

21.2. BASE BUDGET

	YTD Budget \$	YTD Actual \$	Comment
Income	-51,081,000	-51,594,000	
Expense	3,388,000	-590,000	
Total Base Budget	-47,559,000	-52,184,000	

21.3. PROJECTS

Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
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Approved Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
Information Technology Renewals	712,000	79,362	🔄	e-Business process mapping progressing well. PC replacement for library staff scheduled. Mobile phone replacement progress as projected for this quarter. Data centre colocation scheduled to have Request for tender prepared by Q3 and preferred supplier selected by Q4. In order to minimise cost/maximise value to Council, the actual colocation implementation is now postponed to 2015/16 as supported by the Group Manager, Corporate Services. This would imply the carry-over fund of \$137,000 to the next financial year.
Plant & Fleet Purchases	2,550,000	406,669	🔄	Procurement of plant & fleet on track as per replacement schedule.
New Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
SRV application 2014/2015	0	82	🔄	This item refers to the additional work undertaken by Jeff Roorda and Associates in reviewing the condition of Council's Infrastructure Assets and the completion of all Asset Management Plans. Report to Council on outcome due in Q2.
Carryover Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
GPIMS - System Development	69,476	18,993	🔄	Preliminary infrastructure integration works completed.
TechOne Enhancements	189,626	198,292	🔄	The two milestones have changed and are now due in December 2014 (Contracts) and April 2015 (Debt Recovery).

Carryover Projects	2014/2015 Budget \$	YTD Actual \$	Status	Comment
				Budget adjustments entered into the September QBR for licensing (TechOne, PDF Explode, TRIM and Ezescan).

Appendix A – Reserve Listing Report

Natural Account	Description	14/15 Opening Balance	Budget To Reserve	Budget From Reserve	14/15 Budget Result	Review To Reserve	Review From Reserve	14/15 Review Result
93001 - Internally Restricted Revenues								
8301	Stockland Creche Contribution Voluntary Planning Agreement	223,038.36		-223,038.00	0.36			0.36
8302	Reserve	5,392,300.77			5,392,300.77			5,392,300.77
8304	Asset Replacement Reserve	15,362,835.00	2,450,000.00	-2,879,858.00	14,932,977.00	5,490,213.00	-654,000.00	19,769,190.00
8305	Plant Replacement Reserve	2,461,275.11	2,635,770.00	-2,870,690.00	2,226,355.11	43,750.00	-20,140.00	2,249,965.11
8306	Ryde Aquatic Leisure Centre Reserve	2,595,201.10	4,234,880.00	-4,108,870.00	2,721,211.10	-123,810.00		2,597,401.10
8307	Financial Security Reserve	3,437,878.13			3,437,878.13			3,437,878.13
8308	Public Art Reserve	164,528.00			164,528.00			164,528.00
8309	Council Election Reserve	465,938.21	120,000.00		585,938.21			585,938.21
8310	Risk Rebate Reserve	40,110.92	30,000.00	-30,000.00	40,110.92		-20,000.00	20,110.92
8311	Investment Property Reserve	16,404,023.57		-3,554,712.00	12,849,311.57		-1,150,000.00	11,699,311.57
8312	Civic Precinct Redevelopment Reserve	822,570.67		-173,837.00	648,733.67			648,733.67
8314	Carryover Works Reserve	2,720,619.26		-2,718,883.00	1,736.26		-1,736.00	0.26
8318	Porters Creek Reserve	199,348.89			199,348.89			199,348.89
8319	Insurance Fluctuation Reserve	563,428.90		-48,280.00	515,148.90			515,148.90
8320	OHS & Injury Management Reserve	100,386.70	30,000.00		130,386.70			130,386.70
8321	Public Domain Plan Reserve	138,602.00			138,602.00			138,602.00
8322	Planning Proposal Reserve	140,268.59			140,268.59		-67,000.00	73,268.59
8323	Macquarie University VPA Reserve	273,053.67			273,053.67			273,053.67
Total Internally Restricted Revenues		51,505,407.85	9,500,650.00	-16,608,168.00	44,397,889.85	5,410,153.00	-1,912,876.00	47,895,166.85
93002 - Internally Restricted Liabilities								
8327	Employee Leave Entitlements Reserve	2,998,257.62			2,998,257.62			2,998,257.62
8328	Refundable Deposits Reserves	8,597,937.13			8,597,937.13			8,597,937.13
8329	Interest on Refundable Deposits	377,366.19			377,366.19			377,366.19

Appendix A – Reserve Listing Report

Natural Account	Description	14/15 Opening Balance	Budget To Reserve	Budget From Reserve	14/15 Budget Result	Review To Reserve	Review From Reserve	14/15 Review Result
	Reserve							
	Total Internally Restricted Liabilities	11,973,560.94			11,973,560.94			11,973,560.94
93003 - Section 94 Contribution Reserves								
8351	Community & Cultural Facilities Reserve	6,459,849.67	669,600.00		7,129,449.67	1,612,708.00	-5,019,963.00	3,722,194.67
8352	Open Space & Recreation Facilities Reserve	13,463,244.90		-920,379.00	12,542,865.90	2,348,104.00	-1,000,000.00	13,890,969.90
8353	Roads & Traffic Management Facilities Reserve	3,506,720.98		-3,849,525.00	-342,804.02	556,610.00	-470,250.00	-256,444.02
8354	Stormwater Management Facilities Reserve	5,957,088.48		-418,046.00	5,539,042.48	183,036.00	-11,000.00	5,711,078.48
8355	Section 94 Plan Administration Reserve	495,932.20		-1,340,968.00	-845,035.80	25,672.00		-819,363.80
	Total Section 94 Contribution Reserves	29,882,836.23	669,600.00	-6,528,918.00	24,023,518.23	4,726,130.00	-6,501,213.00	22,248,435.23
93004 - Other External Restrictions								
8376	Domestic Waste Management Reserve	4,912,452.94	16,516,720.00	-19,013,406.00	2,415,766.94		75,600.00	2,491,366.94
8377	External Drainage Works Contribution Reserve	227,970.24			227,970.24			227,970.24
8378	Macquarie Park Corridor Special Rate Reserve	1,128,800.55	1,318,740.00	-1,990,773.00	456,767.55			456,767.55
8379	Stormwater Management Service Charge Reserve	1,214,246.52	998,770.00	-1,837,780.00	375,236.52		-239,000.00	136,236.52
8380	Sale of Roads Reserve					923,924.00		923,924.00
	Total Other External Restrictions	7,483,470.25	18,834,230.00	-22,841,959.00	3,475,741.25	923,924.00	-163,400.00	4,236,265.25
93005 - Unexpended Grants Reserves								

Appendix A – Reserve Listing Report

<i>Natural Account</i>	<i>Description</i>	<i>14/15 Opening Balance</i>	<i>Budget To Reserve</i>	<i>Budget From Reserve</i>	<i>14/15 Budget Result</i>	<i>Review To Reserve</i>	<i>Review From Reserve</i>	<i>14/15 Review Result</i>
8401	U/Exp Grant - Home Modification & Maintenance	103,718.66	67,720.00		171,438.66			171,438.66
8403	U/Exp Grant - Volunteer Referral Agency	16,941.38			16,941.38			16,941.38
8404	U/Exp Grant - Library Local Priority	27,745.57			27,745.57		27,746.00	55,491.57
8408	U/Exp Grant - Urban Sustain Program - Looking Glass Bay	49,563.00			49,563.00			49,563.00
8409	U/Exp Grant - Consolidated LEP for Ryde	61,158.57		-15,000.00	46,158.57		15,000.00	61,158.57
8413	U/Exp Grant - Sydney North/SydneyWest Tussock Paspalum 06/11	8,633.95			8,633.95			8,633.95
8415	U/Exp Grant - Buffalo Creek - (SQID)	17,721.00			17,721.00			17,721.00
8416	U/Exp Grant - Financial Assistance Grants							
8417	U/Exp Grant - Road Services Unit Management							
8418	U/Exp Grant - Macquarie Park Master Plan	30,000.00			30,000.00			30,000.00
8419	U/Exp Grant - Sydney Water Business Audit Program							
8426	U/Exp Grant - Noxious Weeds Management	3,218.66			3,218.66			3,218.66
8427	U/Exp Grant - Rivers to Rivers Corridor							
8429	U/Exp Grant - NSW Sport Regrading & Levelling	57,275.41			57,275.41			57,275.41
8432	U/Exp Grant - Eastwood Floodplain Risk	720.88			720.88			720.88
8433	U/Exp Grant - Liberty Swing Dunbar Park	7,763.13			7,763.13			7,763.13
8434	U/Exp Grant - Sport Development Program	542.76			542.76			542.76
8435	U/Exp Grant - WASIP	157,909.13		-139,096.00	18,813.13			18,813.13
8437	U/Exp Grant - Playing Field Lighting Upgrade	14,500.00			14,500.00			14,500.00
8438	U/Exp Grant - Parramatta River Catchments Floodplain	43,128.00			43,128.00			43,128.00

Appendix A – Reserve Listing Report

Natural Account	Description	14/15 Opening Balance	Budget To Reserve	Budget From Reserve	14/15 Budget Result	Review To Reserve	Review From Reserve	14/15 Review Result
8439	U/Exp Grant - Vacation Care Program Grant	5,253.73			5,253.73			5,253.73
8440	U/Exp Grant - Crime Prevention Plan Grant							
8443	U/Exp Grant - Curzon St/ Smith St Pedestrian (RTA)	765.05			765.05			765.05
8446	U/Exp Grant - Vimiera Road Traffic Facilities Renew (RTA)	1,959.22			1,959.22			1,959.22
8447	U/Exp Grant - M2 Advertising Public Benefit (RMS)	36,446.66			36,446.66			36,446.66
8450	U/Exp Grant - Meadowbank/Gladesville Traffic Study	9,105.84		-9,106.00	-0.16			-0.16
8451	U/Exp Grant - Rowe St Eastwood Traffic Calming	9,725.16			9,725.16			9,725.16
8452	U/Exp Grant - Active in Ryde Program Implementation							
8453	U/Exp Grant - MQ Park TfNSW ECRL							
8454	U/Exp Grant - Putney Park Graffiti Hotspot Program							
8455	U/Exp Grant - Planning for Ageing Population	12,156.00			12,156.00			12,156.00
8456	U/Exp Grant - No Littering - Eastwood	15,692.09		-15,692.00	0.09			0.09
8457	U/Exp Grant - Diving Blocks	15,000.00			15,000.00		-15,000.00	
8458	U/Exp Grant - Macquarie Park - Property	0.10			0.10			0.10
8459	U/Exp Grant - Restoring Blue Gum High in Denistone Park	19,000.00		-19,000.00				
8460	U/Exp Grant - Restoring Blue Gum High in Darvall Park	27,000.00		-27,000.00				
8461	U/Exp Grant - Better Waste & Recycling Fund	290,463.38			290,463.38	259,262.00	-259,262.00	290,463.38
8462	U/Exp Grant - Agincourt and Balaclava Rd TCS	8,039.11			8,039.11			8,039.11
8463	U/Exp Grant - Ivan Hoe Estate Collective Impact	20,000.00			20,000.00			20,000.00
8464	U/Exp Grant - CDAT	3,100.00			3,100.00			3,100.00
8465	U/Exp Grant - Blaxland Road	3,463.39			3,463.39			3,463.39

Appendix A – Reserve Listing Report

<i>Natural Account</i>	<i>Description</i>	<i>14/15 Opening Balance</i>	<i>Budget To Reserve</i>	<i>Budget From Reserve</i>	<i>14/15 Budget Result</i>	<i>Review To Reserve</i>	<i>Review From Reserve</i>	<i>14/15 Review Result</i>
	SUP – Stage 3 (RMS)							
	Total Unexpended Grants Reserves	1,077,709.83	67,720.00	-224,894.00	920,535.83	259,262.00	-231,516.00	948,281.83
	Internal Loans							
8901	Internal Loan - RALC Reserve	-2,009,237.89	553,440.00	-812,622.00	-2,268,419.89			-2,268,419.89
	Total Internal Loans	-2,009,237.89	553,440.00	-812,622.00	-2,268,419.89			-2,268,419.89
	TOTAL RESERVES	99,913,747.21	29,625,640.00	-47,016,561.00	82,522,826.21	11,319,469.00	-8,809,005.00	85,033,290.21
	Net Transfer			-17,390,921.00	-17,390,921.00		2,510,464.00	-14,880,457.00

Appendix B – 2014/15 Quarterly Changes Report

			<i>Approved Budget 2014/2015</i>	<i>Actual 2014/2015</i>	<i>Proposed Changes 2014/2015</i>	<i>Comments</i>
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Strategic City program

1111505	Corporate Reporting Unit	Op Exp	216,330	35,471	(120,810)	Saving related to vacant positions, recommended as cuts to organisational structure
Total Strategic City program					(120,810)	

Risk Management program

1611135	Insurance Premiums	Op Inc	(30,000)		30,000	Reallocation of budget within Risk Management Program
1611211	Risk Management	Op Inc			(30,000)	Reallocation of budget within Risk Management Program
5010225	Emergency Management (SES) OPEX	Op Inc	(196,940)		196,940	Reduction of SES Contributions due to SES managing their own vehicles
1611135	Insurance Premiums	Op Exp	47,740		(47,740)	Reallocation of budget within Risk Management Program
1611135	Insurance Premiums	Op Exp	127,750		(127,750)	Reallocation of budget within Risk Management Program
1611135	Insurance Premiums	Op Exp	500,000		(500,000)	Reallocation of budget within Risk Management Program
1611211	Risk Management	Op Exp		64,741	47,740	Reallocation of budget within Risk Management Program
1611211	Risk Management	Op Exp		110,763	127,750	Reallocation of budget within Risk Management Program
1611211	Risk Management	Op Exp		364,024	500,000	Reallocation of budget within Risk Management Program

Appendix B – 2014/15 Quarterly Changes Report

			<i>Approved Budget 2014/2015</i>	<i>Actual 2014/2015</i>	<i>Proposed Changes 2014/2015</i>	<i>Comments</i>
1711001	Procurement Administration	Op Exp		11,250	22,500	Increase budget to fund consultant fees for assisting with guidance and advice in implementing outcomes of procurement review
4410003	Stores Management OPEX	Op Exp	325,580	56,996	(12,522)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
5010225	Emergency Management (SES) OPEX	Op Exp	95,480	69,374	51,520	Increase in SES mandatory contribution
5010225	Emergency Management (SES) OPEX	Op Exp	97,850		(97,850)	SES will be managing own vehicles
Total Risk Management program					160,588	

Community and Cultural program

6811538	Community and Cultural - Administration	Op Exp	117,870	30,564	(29,600)	Saving related to vacant positions, recommended as cuts to organisational structure
6911073	Cultural Planning	Op Exp	6,390	760	(47,000)	Reduction in Base Budget Expenditure as part of Council's overall \$2.5 million saving
6411001	Events Administration	Op Exp		130	(60,000)	Reduction in Base Budget Expenditure as part of Council's overall \$2.5 million saving
6911540	Community Sector - Dev	Op Exp	364,730	102,293	(69,070)	Saving related to vacant positions, recommended as cuts to organisational structure
6830650	Community Drug Action Team	NCP Exp			3,100	Project is funded by grant received last financial year

Appendix B – 2014/15 Quarterly Changes Report

			<i>Approved Budget 2014/2015</i>	<i>Actual 2014/2015</i>	<i>Proposed Changes 2014/2015</i>	<i>Comments</i>
6930047	Ryde Youth Theatre Group	NCP Exp	127,519		(3,100)	Funding to be transferred to Project Community Drug Action Team
Total Community and Cultural program					(205,670)	

Customer and Community Relations program

6511001	Communications & Media Administration	Op Exp	294,590	79,931	(88,590)	Saving related to vacant positions, recommended as cuts to organisational structure
6511056	Community Newsletter	Op Exp	260,000		(120,000)	Reduction in Base Budget Expenditure as part of Council's overall \$2.5 million savings
Total Customer and Community Relations program					(208,590)	

Open Space, Sport & Recreation program

53102	Oper - Indoor Sports Facilities	Op Inc	(123,810)	(8,219)	123,810	Budget correction due to income budgeted twice
53102	Oper - Indoor Sports Facilities	To Res	123,810		(123,810)	Budget correction due to income budgeted twice
7711113	Garden Competition	Op Inc	(1,000)	(9,500)	(8,500)	Additional Sponsorship Obtained
7711178	Sports & Recreation Income	Op Inc	(407,750)	(12,849)	(4,000)	Council Resolution Meeting No.11/14 - 22 July
5410301	Parks Asset Management OPEX	Op Exp	1,130		(1,130)	Budget adjustment correction

Appendix B – 2014/15 Quarterly Changes Report

			Approved Budget 2014/2015	Actual 2014/2015	Proposed Changes 2014/2015	Comments
5410301	Parks Asset Management OPEX	Op Exp	330		(330)	Budget adjustment correction
5410301	Parks Asset Management OPEX	Op Exp	500		(519)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
54104	Maint - Parks Buildings	Op Exp	853,350	32,060	(6,078)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
54116	Maint - Street Trees	Op Exp	424,740	187,229	(10,544)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
7711113	Garden Competition	Op Exp	1,130	1,037	3,000	Additional Event Scope
7711113	Garden Competition	Op Exp	2,780		2,000	Additional Resources Required
54012	Maint - Sportsfield & Upgrade	Op Exp			30,425	Council Resolution Meeting No.11/14 - 22 July
54110	Maint - Passive Parks & Streetscapes	Op Exp	1,872,180	159,116	(226,588)	Transfer funding to Oper-Road Nature Strip Program
54114	Maint - Sportsgrounds, Parks & Gardens	Op Exp	2,524,640	266,543	(60,307)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
50013	RALC Asset Renewal	Cap Inc		(18,000)	(20,000)	Additional Federal Grant and contribution from Ryde-Carlile Swim Club
50013	RALC Asset Renewal	Cap Exp	188,000		35,000	Project funded by Federal Grant and Contribution from Ryde-Carlile Swim Club
50013	RALC Asset Renewal	From Res	(188,000)		(15,000)	Transfer unspent contribution received last year to Starting Blocks project
50012	Sportsfield Renewal & Upgrade Renewal	Cap Inc			(80,000)	Council Resolution Meeting No. 7/14 13 May
50012	Sportsfield Renewal & Upgrade Renewal	Cap Exp	982,571	319,289	80,000	Increase budget as per Council Resolution Meeting No. 7/14 13 May 2014

Appendix B – 2014/15 Quarterly Changes Report

			Approved Budget 2014/2015	Actual 2014/2015	Proposed Changes 2014/2015	Comments
50015	Sportsground Amenities Upgrades Renewal	Cap Inc	(163,000)		(10,000)	Additional User Group Contribution
50015	Sportsground Amenities Upgrades Renewal	Cap Exp	958,825	129,080	30,000	Capacity of existing stormwater insufficient to meet the requirements and works necessary to address this
50015	Sportsground Amenities Upgrades Renewal	From Res	(304,095)		(20,000)	Capacity of existing stormwater insufficient to meet the requirements and works necessary to address this
5441035	Minor Capex Works - Parks	Cap Exp			50,000	Costs for emergency works and assessments in Open Space
51012	Sportsfield Expansion & Upgrade Expansion	Cap Exp	399,606	78,625	1,000,000	Increase budget for ELS Hall Park project as per Council Resolution dated 23 September 2014
51012	Sportsfield Expansion & Upgrade Expansion	From Res	(399,606)		(1,000,000)	Council Resolution dated 23 September 2014 allocate from S94 Reserve
7741052	Smalls Road Park Establishment	Cap Exp			31,000	Increase budget as per Council Resolution Meeting No.11/14 - 22 July 2014
50016	Playground Renewal & Construction Renewal	Cap Exp	298,864	45,090	1,736	Correct 13/14 Carryover Adjustment
50016	Playground Renewal & Construction Renewal	From Res	1,736		(1,736)	Correct 13/14 Carryover Adjustment
Total Open Space, Sport & Recreation program					(201,571)	

Centres and Neighbourhood program

4111253	Urban Village	Op Exp	95,520		(95,520)	Saving related to vacant positions, recommended as cuts to organisational structure
4710216	Street Lighting OPEX	Op Exp	19,170	6,004	(737)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes

Appendix B – 2014/15 Quarterly Changes Report

			<i>Approved Budget 2014/2015</i>	<i>Actual 2014/2015</i>	<i>Proposed Changes 2014/2015</i>	<i>Comments</i>
Total Centres and Neighbourhood program					(96,257)	

Library program

7010537	6 Pittwater Road - Gladesville Library	Op Inc	(584,730)	(145,778)	1,620	As endorsed by Council 10 June 2014
7011148	Library Local Priority Grant	Op Inc	(39,350)		(27,746)	Additional Library Local Priority Grant
7011149	Library Operating Income	Op Inc	(236,000)		(4,156)	Subsidy details advised September 2014
7010529	45 West Parade (Cnr Hillview Road) - Eastwood Library	Op Exp	564,130	163,651	(59,570)	Saving related to vacant positions, recommended as cuts to organisational structure
54026	Maint - Community Buildings – Libraries	Op Exp	286,100	55,710	(108)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
7011148	Library Local Priority Grant	From Res			27,746	Additional Library Local Priority Grant received to be transferred to Reserve
Total Library program					(62,214)	

Internal Corporate Services program

1211142	Investment Income	Op Inc	(77,150)		(1,222,850)	Additional Interest on Section 94 Contribution Investments
1211142	Investment Income	Op Inc	(526,950)	(241,955)	46,650	Adjust Interest on General Revenue Investments
1211142	Investment Income	Op Inc	(179,220)	(79,984)	15,820	Adjust Interest on General Revenue Investments

Appendix B – 2014/15 Quarterly Changes Report

			<i>Approved Budget 2014/2015</i>	<i>Actual 2014/2015</i>	<i>Proposed Changes 2014/2015</i>	<i>Comments</i>
1211142	Investment Income	Op Inc	(2,443,980)	(1,081,074)	216,180	Adjust Interest on General Revenue Investments
1211142	Investment Income	Op Inc	(31,310)		2,810	Adjust Interest on General Revenue Investments
1311110	Financial Assistance Grant	Op Inc	(2,214,290)	(581,465)	(111,570)	Increase the budget as per estimates received from LG Grants Commission
1011114	General Manager's Office	Op Exp	634,770	165,048	(192,240)	Saving related to vacant positions, recommended as cuts to organisational structure
1211064	Corporate Accounting	Op Exp	49,130		(49,130)	Consolidated investment account
1211506	Investment - Administration	Op Exp		10,000	49,130	Consolidated Investment Accounts
1311001	Rates & Revenue Administration	Op Exp	150,690	157,039	7,000	Increase due to IPART increase in fees above amount allowed
2411442	Chameleon - Powerbudget Maint	Op Exp	15,000		5,000	Additional minor modifications, including TRIM links to documents from transactions and TRIM hyperlinks from Works & Assets System
2411558	EzeScan - Annual Software Maintenance	Op Exp			6,700	Ongoing Maintenance Costs for the Ezescan software, purchased in 2012/2013
4310001	Public Works Unit Management	Op Exp	327,010	100,182	(12,577)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
4610001	Operations Unit Management	Op Exp	35,290	6,558	1,130	Budget adjustment correction
4610001	Operations Unit Management	Op Exp	21,220	1,212	330	Budget adjustment correction
4610001	Operations Unit Management	Op Exp	20,000		500	Budget adjustment correction
4610001	Operations Unit Management	Op Exp	568,230	134,206	(21,855)	Budget adjustment related to salaries and wages to be costed to 2013/2014

Appendix B – 2014/15 Quarterly Changes Report

			<i>Approved Budget 2014/2015</i>	<i>Actual 2014/2015</i>	<i>Proposed Changes 2014/2015</i>	<i>Comments</i>
						due to system changes
4611546	Operations Technical & Scheduling Support	Op Exp	56,460	10,894	(2,172)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
4711544	Asset Planning OPEX	Op Exp	192,450	50,937	(76,892)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
5710001	Fleet Services Unit Management OPEX	Op Exp		14,428	25,000	Additional funds required to procure minor plant
5710412	Mechanics Workshop OPEX	Op Exp	165,460	63,300	(4,860)	Saving related to vacant positions, recommended as cuts to organisational structure
5790001	Plant Suspense Control	Op Exp	444,010	110,640	(43,750)	Saving related to vacant positions, recommended as cuts to organisational structure
8511547	Integration System	Op Exp	114,480	4,849	(4,403)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
8610001	Business Integration & Service Management	Op Exp	260,780	38,366	(28,930)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
2211371	Corporate Training & Development Survey	Op Exp	50,470		(30,000)	Reduction in Base Budget Expenditure as part of Council's overall \$2.5 million saving
2411001	Information Technology Services Administration	Op Exp	79,620	38,075	(50,000)	Reduction in Base Budget Expenditure as part of Council's overall \$2.5 million saving
2411241	Telecommunications - Data Lines	Op Exp	455,000	78,803	(50,000)	Reduction in Base Budget Expenditure as part of Council's overall \$2.5 million saving

Appendix B – 2014/15 Quarterly Changes Report

			Approved Budget 2014/2015	Actual 2014/2015	Proposed Changes 2014/2015	Comments
8611545	Corporate Project Management System OPEX	Op Exp	93,600	30,450	(3,600)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
8810001	Project Development Management	Op Exp		181,383	524,686	PM Fees for Carryover Projects
8810001	Project Development Management	Op Exp	(2,966,400)	(3,553,636)	(524,686)	PM Fees for Carryover Projects
51020	Information Technology Expansions	Cap Exp	189,626	216,526	199,000	Additional funding for TechOne enhancement project including additional licensing for TRIM, Ezescan, EasyLink and PDF Explode as per Council resolution on 26 August 2014
51020	Information Technology Expansions	From Res	(189,626)		(199,000)	Additional funding for TechOne enhancement project including additional licensing for TRIM, Ezescan, EasyLink and PDF Explode as per Council resolution on 26 August 2014
1211109	Finance Controlled Items	From Res			(5,019,963)	Reimburse costs for Ryde Sports Centre at ELS Hall Park - \$3.097k and Ryde Library - \$1.922k, as per Council resolution
1211109	Finance Controlled Items	From Res			(470,250)	Reimburse costs for Parramatta Foreshore Improvements already paid for from General Revenue as per Council resolution on Tuesday 12 August 2014
5710001	Fleet Services Unit Management OPEX	From Res	(118,800)		(25,000)	Additional funds required to procure minor plant
5710412	Mechanics Workshop OPEX	From Res	(191,800)		4,860	Saving related to vacant positions, recommended as cuts to organisational structure
1211109	Finance Controlled Items	To Res	2,450,000		5,490,213	Reimbursement of General Revenue from Section 94 for projects paid out of General Revenue, as per Council resolution on Tuesday 12 August 2014
1211142	Investment Income	To Res	669,600		630,400	Adjust amount of interest transferred to reserve on Section 94 contributions

Appendix B – 2014/15 Quarterly Changes Report

			<i>Approved Budget 2014/2015</i>	<i>Actual 2014/2015</i>	<i>Proposed Changes 2014/2015</i>	<i>Comments</i>
5790001	Plant Suspense Control	To Res	1,390,080		43,750	Saving related to vacant positions, recommended as cuts to organisational structure
Total Internal Corporate Services program					(874,569)	

Governance and Civic program

1811001	Governance Administration	Op Exp	19,600	10,757	10,000	Increase to cover stationery costs for the organisation
1811001	Governance Administration	Op Exp	403,330	54,870	(160,300)	Saving related to vacant positions, recommended as cuts to organisational structure
1811425	Mayor's Office	Op Exp		900	1,100	\$900 donation as resolved by Council for 2014 Signature Dinner and \$200 to staff social club for White Balloon day morning tea
Total Governance and Civic program					(149,200)	

Land Use Planning program

4111500	Planning Proposal	Op Inc	(100,000)		67,000	Reduced the budget to reflect the first instalment of contribution received in Q4 last financial year
4111125	Heritage - Policy	Op Exp	30,130	5,898	(24,340)	Consultant replacement for parental leave approved by ET 27 Aug 14
4111125	Heritage - Policy	Op Exp			24,340	Consultant replacement for parental leave approved by ET 27 Aug 14
4111190	Practices & Advice	Op Exp	30,130	5,898	(24,340)	Consultant replacement for parental leave approved by ET 27 Aug 14

Appendix B – 2014/15 Quarterly Changes Report

			Approved Budget 2014/2015	Actual 2014/2015	Proposed Changes 2014/2015	Comments
4111190	Practices & Advice	Op Exp			24,340	Consultant replacement for parental leave approved by ET 27 Aug 14
4111087	Eastwood Master Plan	NCP Exp	26,537		(26,537)	Project is completed under budgeted for
4111221	Section 94 Capital Income-Roads	Cap Inc		(904,409)	(556,610)	Income received to date
4111221	Section 94 Capital Income-Roads	Cap Inc		(1,570,255)	(982,308)	Income received to date
4111221	Section 94 Capital Income-Roads	Cap Inc		(231,243)	(183,036)	Income received to date
4111221	Section 94 Capital Income-Roads	Cap Inc		(4,926,882)	(2,348,104)	Income received to date
4111221	Section 94 Capital Income-Roads	Cap Inc		(36,983)	(25,672)	Income received to date
4111087	Eastwood Master Plan	From Res	(15,000)		15,000	Income received to date
4111500	Planning Proposal	From Res			(67,000)	Reduced the budget to reflect the first instalment of contribution received in Q4 last financial year
4111221	Section 94 Capital Income-Roads	To Res			982,308	Transfer Sec 94 Income to Reserve
4111221	Section 94 Capital Income-Roads	To Res			2,348,104	Transfer Sec 94 Income to Reserve
4111221	Section 94 Capital Income-Roads	To Res			556,610	Transfer Sec 94 Income to Reserve
4111221	Section 94 Capital Income-Roads	To Res			183,036	Transfer Sec 94 Income to Reserve
4111221	Section 94 Capital Income-Roads	To Res			25,672	Transfer Sec 94 Income to Reserve
Total Land Use Planning program					(11,537)	

Appendix B – 2014/15 Quarterly Changes Report

			<i>Approved Budget 2014/2015</i>	<i>Actual 2014/2015</i>	<i>Proposed Changes 2014/2015</i>	<i>Comments</i>
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Regulatory program

2811081	Development Assessments	Op Exp	1,251,620	443,537	(73,640)	Saving related to vacant positions, recommended as cuts to organisational structure
3711001	Environmental Health & Safety Enforcement Administration	Op Exp	356,243	87,141	(160,300)	Saving related to vacant positions, recommended as cuts to organisational structure
Total Regulatory program					(233,940)	

Catchment program

54119	Maint - Road Drainage	Op Exp	1,084,850		(20,024)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
8510001	Infrastructure Integration Unit Management	Op Exp	783,320	151,647	(208,108)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
5141043	Archers Creek Litter Reduction	Cap Exp			259,262	Project to be funded by EPA For Better Waste and Recycling Grant
50008	Stormwater Asset Replacement Renewal	Cap Exp	764,910	380,972	100,000	Report to Council dated 2/09/14 for increase in funding to undertake extra works
50008	Stormwater Asset Replacement Renewal	From Res	(764,910)		(100,000)	Report to Council dated 2/09/14 for increase in funding to undertake extra works
5141043	Archers Creek Litter Reduction	From Res			(259,262)	Transfer from EPA For Better Waste and Recycling Grant to fund Archers Creek Litter Reduction project
50022	Stormwater Improvement Works Renewal	Cap Exp	1,390,576	298,806	130,000	Report to Council dated 2/09/14 for increase in funding to undertake work

Appendix B – 2014/15 Quarterly Changes Report

		<i>Approved Budget 2014/2015</i>	<i>Actual 2014/2015</i>	<i>Proposed Changes 2014/2015</i>	<i>Comments</i>
					extra works
50022	Stormwater Improvement Works Renewal	From Res	(1,390,576)	(130,000)	Report to Council dated 2/09/14 for increase in funding to undertake extra works
Total Catchment program				(228,132)	

Environmental program

8311001	Environmental Administration	Op Exp	247,990	59,477	(68,400)	Saving related to vacant positions, recommended as cuts to organisational structure
Total Environmental program					(68,400)	

Traffic & Transport program

4710226	Development Management OPEX	Op Exp	190,100	62,097	(17,242)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
4710226	Development Management OPEX	Op Exp	400		(15)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
4711542	On Street Parking OPEX	Op Exp	17,170	7,864	(660)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
4711543	Car Park Integration OPEX	Op Exp	48,740	16,790	(1,875)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
54021	Maint - Car Park	Op Exp	408,810	112,663	(542)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes

Appendix B – 2014/15 Quarterly Changes Report

			Approved Budget 2014/2015	Actual 2014/2015	Proposed Changes 2014/2015	Comments
54005	Maint - Traffic Facilities	Op Exp	402,960	134,217	(10,507)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
3130238	Top Ryder Community Bus Service	NCP Inc	(40,000)		40,000	Reduce the contribution from sponsor
3130238	Top Ryder Community Bus Service	NCP Exp	240,000		(90,000)	Decreased budget due to service reduce from 6 days to 4 days per week
50005	Traffic Facilities Renewal	Cap Inc			(442,500)	Council resolution 23 September 2014 for black spot funding
50005	Traffic Facilities Renewal	Cap Exp	461,150	139,341	442,500	Council resolution 23 September 2014 for black spot funding
Total Traffic & Transport program					(80,841)	

Waste and Recycling program

5811551	Better Waste & Recycling Fund	Op Inc		(259,262)	(259,262)	EPA grant for Better waste and recycling fund received
5810404	DWM Waste Billing OPEX	Op Exp	322,920	90,270	(75,600)	Saving related to vacant positions, recommended as cuts to organisational structure
5910407	Commercial Waste OPEX	Op Exp	1,500		(58)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
6010409	Construction Recycling OPEX	Op Exp	136,790	24,650	(5,261)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
6010409	Construction Recycling OPEX	Op Exp	3,000		(115)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
6011473	Construction Materials Disposal from Sites to Porters Creek	Op Exp	19,680	31,232	(757)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes

Appendix B – 2014/15 Quarterly Changes Report

			Approved Budget 2014/2015	Actual 2014/2015	Proposed Changes 2014/2015	Comments
5810404	DWM Waste Billing OPEX	From Res	(404,330)		75,600	Saving related to vacant positions, recommended as cuts to organisational structure
5811551	Better Waste & Recycling Fund	To Res			259,262	EPA grant for better waste and recycling fund received
Total Waste and Recycling program					(6,191)	

Property Portfolio program

55019	Income - Commercial Buildings	Op Inc	(1,552,941)	(647,992)	(50,000)	Rental income from 39 Church Street
5510001	Building Services Unit Management	Op Exp	699,970	121,418	(26,922)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
5510001	Building Services Unit Management	Op Exp	500	2,013	(19)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
54018	Maint - Corporate Buildings	Op Exp	201,380	53,650	(12)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
5610502	Property Portfolio Management OPEX	Op Exp	388,410		(14,939)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
54019	Maint - Commercial Buildings	Op Exp	518,020	63,433	(142)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
5641051	Purchase of 39 Church St	Cap Exp		1,070,328	1,150,000	Purchase of 39 Church Street
5641051	Purchase of 39 Church St	From Res			(1,150,000)	Purchase of 39 Church Street funded by Investment Property Reserve
Total Property Portfolio program					(92,034)	

Appendix B – 2014/15 Quarterly Changes Report

			Approved Budget 2014/2015	Actual 2014/2015	Proposed Changes 2014/2015	Comments
Roads program						
4710001	Road Services Unit Management	Op Inc	(862,420)	(219,281)	(14,702)	Increase the budget as per estimates received from LG Grants Commission
4710001	Road Services Unit Management	Op Exp	327,010	104,114	(12,577)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
4710001	Road Services Unit Management	Op Exp	2,600	2,771	(100)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
4710203	Regional Roads OPEX	Op Exp	12,100	4,421	(465)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
4710227	Restoration Management OPEX	Op Exp	219,910	154,320	(8,458)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
4710227	Restoration Management OPEX	Op Exp	2,000		(77)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
4710227	Restoration Management OPEX	Op Exp	250,000		(9,615)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
54109	Maint - Kerb & Gutter	Op Exp	717,860	54,265	(1,946)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
54115	Maint - Street Furniture	Op Exp	450,760	111,288	(20,895)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
54118	Maint - Pavements	Op Exp	4,852,870		(6,877)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
4711549	Sale 1-3 Wharf Road	Cap Inc			(923,924)	Sale of 3 Wharf Road

Appendix B – 2014/15 Quarterly Changes Report

			Approved Budget 2014/2015	Actual 2014/2015	Proposed Changes 2014/2015	Comments
4711549	Sale 1-3 Wharf Road	To Res			923,924	Transfer Sale of 3 Wharf Road to Sale of Roads Reserve
Total Roads program					(75,712)	

Foreshore program

54009	Maint - Seawalls/Retaining Walls	Op Exp	103,680	6,646	(12,031)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
54108	Maint - Jetties, Wharves	Op Exp	71,450	33,618	(1,396)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
Total Foreshore program					(13,427)	

Paths and Cycleways program

55003	Income - Footpath Construction	Op Inc			(3,500)	Council resolution 23 September 2014 for NSW bike week funding from RMS
4710228	Driveway Inspection OPEX	Op Exp	13,940	4,742	(536)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
53001	Oper - Cycleways Construction	Op Exp	1,700	6,446	3,500	Council resolution 23 September 2014 for NSW bike week funding
53112	Oper - Road Nature Strips	Op Exp	323,220	153,415	171,700	Budget transferred from Passive Parks & Streetscapes Operating Program
54001	Maint - Cycleways Construction	Op Exp	74,330	51,177	(1,928)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes

Appendix B – 2014/15 Quarterly Changes Report

			<i>Approved Budget 2014/2015</i>	<i>Actual 2014/2015</i>	<i>Proposed Changes 2014/2015</i>	<i>Comments</i>
54003	Maint - Footpath Construction	Op Exp	1,879,160	281,080	(27,940)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
54105	Maint - Bus Shelters	Op Exp	75,100	39,216	(577)	Budget adjustment related to salaries and wages to be costed to 2013/2014 due to system changes
51001	Cycleways Construction Expansion	Cap Inc			(158,000)	Additional funding from RMS as per Council Resolution dated 23/09/14
51001	Cycleways Construction Expansion	Cap Exp	200,000	107,519	158,000	Report to Council for increase in funding following additional RMS grant received as per Council Resolution dated 23/09/14
51003	Footpath Construction Expansion	Cap Exp	550,000	121,578	20,000	Increase budget to allow the tree root barriers works on Ryedale Road to be carried out and funded by Risk Rebate Reserve
51003	Footpath Construction Expansion	From Res	(550,000)		(20,000)	Increase budget to allow the tree root barriers works on Ryedale Road to be carried out and funded by Risk Rebate Reserve
51012	Sportsfield Expansion & Upgrade Expansion	Cap Exp	1,201,643	(5,007)	455,000	Additional funding for Ryde Parramatta River Walk (POT p.43/57) project as per Council resolution on 12 August 2014
51012	Sportsfield Expansion & Upgrade Expansion	From Res			(455,000)	Additional funding for Ryde Parramatta River Walk (POT p.43/57) project as per Council resolution on 12 August 2015
Total Paths and Cycleways program					140,719	
GRAND TOTAL					(2,427,788)	

Appendix C – Consolidated Income and Expenditure Estimates 2014/15

PROJECTED OPERATING RESULT	Original Budget 2014/2015 \$'000	C/Over Budget 2014/2015 \$'000	TOTAL Original Budget 2014/2015 \$'000	Sep Changes 2014/2015 \$'000	Dec Changes 2014/2015 \$'000	Mar Changes 2014/2015 \$'000	Jun Carryovers 2014/2015 \$'000	Jun Changes 2014/2015 \$'000	PROPOSED Budget 2014/2015 \$'000	ACTUAL YTD 2014/2015 \$'000
OPERATING REVENUE										
Rates & Annual Charges	66,100		66,100						66,100	66,491
User Charges & Fees	14,825		14,825	(187)					14,639	5,379
Interest	3,347		3,347	941					4,288	1,492
Other Operating Revenue	7,061		7,061	59					7,119	2,646
Operating Grants & Contributions	6,563	14	6,577	182					6,760	1,533
TOTAL OPERATING REVENUE	97,897	14	97,911	995					98,907	77,541
OPERATING EXPENSES										
Employee Costs	42,666		42,666	(2,524)					40,142	10,688
Materials & Contracts	26,654	1,346	27,999	103					28,103	5,663
Borrowing Costs	234		234						234	83
Other Operating Expenses	17,224		17,224	66					17,291	4,990
TOTAL OPERATING EXPENSES	86,778	1,346	88,124	(2,354)					85,770	21,424
Operating Result Before Capital Amounts	11,119	(1,332)	9,787	3,350					13,137	56,117
Capital Grants & Contributions	424	1,427	1,850	4,806					6,657	13,611
In-kind Contributions										
Net Gain / (Loss) on Disposal of Assets										969
Total Capital Income	424	1,427	1,850	4,806					6,657	14,580
Operating Result Before Depreciation	11,543	95	11,638	8,156					19,437	70,697
Depreciation & Impairment	15,088		15,088						15,088	447
Operating Result	(3,545)	95	(3,450)	8,156					4,349	70,250

Appendix C – Consolidated Income and Expenditure Estimates 2014/15

PROJECTED FUNDING	Original Budget	C/Over Budget	TOTAL Original Budget	Sep Changes	Dec Changes	Mar Changes	Jun Carryovers	Jun Changes	PROPOSED Budget	ACTUAL YTD
OPERATING RESULT	(3,545)	95	(3,450)	8,156					4,349	70,250
Funding										
ADD (Non-Cash) - Depreciation	15,088		15,088						15,088	447
ADD (Non-Cash) - ELE Accruals										
ADD (Non-Cash) - Interest on Security Deposits - Accruals										
ADD Book Value of Assets Disposed	925		925	924					1,849	218
Cash Available to Fund Capital Expenditure	12,468	95	12,563	9,080					21,286	70,915
CAPITAL EXPENDITURE										
Community Life	4,621	4,428	9,049	1,683					10,732	1,756
Environment & Planning	3,075	171	3,246						3,246	537
Public Works	14,761	1,295	16,056	2,260					18,316	5,516
Corporate Services	1,714	1,247	2,961	199					3,160	494
TOTAL CAPITAL EXPENDITURE	24,171	7,141	31,312	4,141					35,453	8,304
Cash Flow to Fund	(11,703)	(7,046)	(18,749)	4,938					(14,168)	62,611
Financed by:										
Opening Working Capital	4,110	(45)	4,065						4,065	4,065
Borrowings										
New Borrowings	1,500		1,500						1,500	
Less: Loan Repayments	(885)		(885)						(885)	(392)
Net Loan Funds (Payments/Receipts)	615		615						615	(392)
Reserves	10,345	7,046	17,391	(2,510)					14,880	(5,455)
Closing Working Capital	3,367	(45)	3,322	2,428					5,392	60,829
Net change in Working Capital	743		743	(2,428)					(1,327)	(56,764)