

**Meeting Date:** Tuesday 22 May 2018  
**Location:** Council Chambers, Level 1A, 1 Pope Street, Ryde  
**Time:** 7.00pm

**ATTACHMENTS FOR COUNCIL MEETING**

<b>Item</b>		<b>Page</b>
<b>7</b>	<b>MARCH QUARTERLY REVIEW REPORT - FOUR YEAR DELIVERY PLAN 2017-2021 AND 2017/2018 OPERATIONAL PLAN</b>	
Attachment 1	Four Year Delivery Plan 2017-2021 including One Year Operational Plan 2017/2018, Quarter Three, January – March 2018 .....	1



CITY OF RYDE  
**QUARTERLY  
REVIEW  
REPORT**

**THIRD QUARTER 2017/18**  
JANUARY - MARCH 2018

## **PART A - GENERAL MANAGER'S OVERVIEW**

- Highlights
- Financial Management
- Corporate Performance Measures

## **PART B – OUTCOME SUMMARIES**

- City of Liveable Neighbourhoods
  - Summary Highlights
  - Financial Management
  - Program Performance Measures
  - Projects
- City of Wellbeing
- City of Prosperity
- City of Environmental Sensitivity
- City of Connections
- City of Harmony and Culture
- City of Progressive Leadership

## **PART C – APPENDICES**

- Appendix A – Reserve Listing Report
- Appendix B – 2017/18 Quarterly Changes Report
- Appendix C– Consolidated Income and Expenditure Estimates 2017/18

## General Manager

This March Quarterly Review reports on the progress towards the achievement of the City of Ryde's Delivery Plan 2017-2021 including the 2017/18 One Year Operational Plan. Council monitors the progress of the Operational Plan on a quarterly basis, with the report highlighting Council's performance against key indicators and the planned projects.

Council remains in a sound financial position. Council's Working Capital improved by \$1.83 million during the March Quarter. It is recommended that the \$1.83 million Working Capital improvement be allocated to the Ryde Central Reserve (\$1.33 million) and the Workers Compensation Reserve (\$0.5 million). This will result in Council having an estimated Working Capital balance of \$4.6 million as at 30 June 2018. This is above Council's desired minimum Working Capital balance of \$4.5 million.

This report demonstrates Council's commitment to complete the majority of planned projects in our 2017/18 Operational Plan. In total there are 115 Capital and Non Capital projects in 2017/18. Of these 21 were reported as completed, 2 were noted as requiring attention and one deferred. 34 projects are flagged to be carried over into 2018/19. The remaining 56 were reported as on track to be delivered as planned.

All Departments are progressing well towards delivering their Corporate Performance Indicator targets. The majority of corporate indicators are on track to achieve or exceed their annual targets by June 2018. During the quarter Council responded to 9,453 customer requests and 1,053 items of correspondence within required timeframes, giving a result of 90% and 89% respectively. Income and expenditure results are also within target projections.

As at March 2017, 27% of management positions were held by women, against a target of 35%, a slight reduction from the previous quarter. A total of 5 of the 9 Audit Recommendations scheduled to be completed during the quarter were actually completed, with plans in place to complete the remainder during the March quarter in 2018.

The following financial summary is provided on the key components of Council's Operational Plan 2017-18 and is supported by detailed information in the appendices.

## Quarterly Review Report 1 January – 31 March 2018

### Highlights

#### March Quarterly Review

- In the March Quarterly Review, the proposed budget adjustments will result to increase Council's Working Capital by \$1.83 million to \$6.44 million as at 30 June.
- Council's financial position has improved with a net increase of \$3.76 million in Council's Operating Surplus. A majority of this increase relates to Section 94 contributions (\$2.00 million), additional Environment Enforcement Levy (\$0.61 million), additional investment income (\$0.60 million), \$0.67 million savings from the salaries and wages and \$0.28 million saving from the Street Lighting expenses.
- Overall, Council's financial position continues to be sound.

2017/18	Original Budget 2017/18 (\$'000)	Carryover Budget 2017/18 (\$'000)	Previously Approved Changes (\$'000)	Revised Budget (\$'000)	Proposed Changes (\$'000)	Projected Budget (\$'000)	Actual YTD (\$'000)	Budget YTD (\$'000)	% Variance
<b>Base</b>									
Income	-119,609		-754	-120,364	-1,547	-121,911	-113,845	-111,886	1.8%
Expenditure	95,232		878	96,110	-428	95,682	61,390	69,037	-11.1%
<b>Total Base</b>	<b>-24,377</b>		<b>123</b>	<b>-24,254</b>	<b>-1,975</b>	<b>-26,229</b>	<b>-52,454</b>	<b>-42,849</b>	<b>22.4%</b>
<b>Non-Capital</b>									
Income	-20	-172	134	-58	-81	-139	-50	-192	-73.9%
Expenditure	3,372	585	27	3,984	318	4,303	2,004	3,130	-36.0%
<b>Total Non-capital</b>	<b>3,352</b>	<b>413</b>	<b>162</b>	<b>3,927</b>	<b>237</b>	<b>4,164</b>	<b>1,954</b>	<b>2,938</b>	<b>-33.5%</b>
<b>Capital</b>									
Income	-20,414	-433	-3,549	-24,396	-2,020	-26,416	-24,462	-18,658	31.1%
Expenditure	39,433	12,089	6,841	58,362	673	59,035	29,749	46,566	-36.1%
<b>Total Capital</b>	<b>19,019</b>	<b>11,655</b>	<b>3,292</b>	<b>33,966</b>	<b>-1,347</b>	<b>32,619</b>	<b>5,287</b>	<b>27,908</b>	<b>-81.1%</b>
Transfers from reserves	-67,511	-12,033	-9,264	-88,808	-947	-89,755	-169	-13,348	-98.7%
Transfers to Reserves	68,945	-35	7,092	76,002	2,459	78,461		-35	-100.0%
<b>Total Reserve Movements</b>	<b>1,434</b>	<b>-12,068</b>	<b>-2,172</b>	<b>-12,806</b>	<b>1,512</b>	<b>-11,294</b>	<b>-169</b>	<b>-13,383</b>	<b>-98.7%</b>
<b>Net Result Excluding Reserves</b>	<b>-2,006</b>	<b>12,068</b>	<b>3,577</b>	<b>13,639</b>	<b>-3,085</b>	<b>10,553</b>	<b>-45,213</b>	<b>-12,003</b>	<b>276.7%</b>
Book Value of Assets	-1,000			-1,000	-259	-1,259	-1,194	-750	
Advances									
Loan Proceeds	-350		100	-250		-250		-188	-100.0%
Loan Repayments	914			914		914	701	685	2.2%
<b>Total Other Items</b>	<b>-436</b>		<b>100</b>	<b>-336</b>	<b>-259</b>	<b>-595</b>	<b>-493</b>	<b>-252</b>	<b>95.7%</b>
<b>Net Result</b>	<b>-1,008</b>	<b>0</b>	<b>1,505</b>	<b>497</b>	<b>-1,833</b>	<b>-1,336</b>	<b>-45,875</b>	<b>-25,638</b>	<b>78.9%</b>

## Quarterly Review Report 1 January – 31 March 2018

### Financial Position – March Quarterly Review

The Capital Works Program, YTD, is at approximately 50.39% net financially, excluding contributed assets.

Operating expenses, YTD, are within 12.16% (favourable) of the budgeted amounts, which is a good result.

Operating Income (Base Budget and Non-Capital & Capital Income) is projected to increase by \$3.65 million (2.52%) and Operating Expenses are projected to decrease by \$0.10 million (-0.11%), a net increase in Operating Surplus of \$3.76 million to \$48.48 million. This is a good result given the tight revenue base from which we are operating.

Council had budgeted to undertake \$58.36million of capital works. This is projected to increase by \$0.67 million, resulting in a revised total capital works budget of \$59.04 million.

### Base Budget

Base Budget Income is projected to increase by \$1.55 million to \$121.91 million, while Base Budget Expenses are projected to decrease by \$0.43 million to \$95.68 million, giving a net projected increase in the Base Budget Surplus of \$1.98 million (8.14%).

### Non-Capital Budget

Non-Capital Expenses are projected to increase by \$0.32 million to \$4.30 million, giving a net projected increase in net Non-Capital Expenditure of \$0.24 million (6.04%).

### Capital Budget

Capital Income is projected to increase by \$2.02 million to \$26.42 million, while Capital Expenses are projected to increase by \$0.67 million to \$59.04 million.

### Reserve Movements

The net movement of Reserves was budgeted to be a net transfer from reserves of \$12.81 million for works carried over plus funding other works. This is projected to have a net decrease of \$1.51 million from reserves to a total of \$11.29 million transfer from reserves.

## Quarterly Review Report 1 January – 31 March 2018

### Summary by Program – Net Financial Result

Period ended March 2018	Original Budget 2017/18 (\$'000)	Revised Budget (\$'000)	Proposed Changes (\$'000)	Projected Budget (\$'000)	Actual YTD (\$'000)	Budget YTD (\$'000)	% Variance
Catchment program	2,164	2,169		2,169	3,324	4,506	-26.2%
Centres and Neighbourhood program	3,576	3,576	-420	3,156	3,988	4,872	-18.1%
Community and Cultural program	2,976	2,947	38	2,985	1,633	2,272	-28.1%
Customer and Community Relations program	3,616	3,435	-112	3,324	2,086	2,477	-15.8%
Economic Development program	339	325		325	256	297	-13.7%
Environmental program	625	625	33	659	885	486	82.2%
Foreshore program	87	87		87	466	1,048	-55.5%
Governance and Civic program	3,939	3,964	7	3,971	3,267	3,573	-8.6%
Internal Corporate Services program	-37,870	-35,878	-1,090	-36,968	-62,662	-59,455	5.4%
Land Use Planning program	1,269	1,179	18	1,197	-21,099	-13,978	50.9%
Library program	4,615	4,566	33	4,599	3,215	3,686	-12.8%
Open Space, Sport & Recreation program	8,817	8,871	-113	8,758	13,641	13,601	0.3%
Organisational Development program	252	267		267	178	193	-7.9%
Paths and Cycleways program	1,582	1,507		1,507	2,645	3,651	-27.6%
Property Portfolio program	1,141	1,233	-247	985	2,211	3,516	-37.1%
Regulatory program	-1,325	-1,871	-609	-2,480	-2,811	-1,380	103.8%
Risk Management program	3,130	3,251	225	3,476	2,592	2,806	-7.7%
Roads program	569	686	(134)	552	8,071	8,534	-5.4%
Strategic City program	128	122	6	128	248	277	-10.5%
Traffic & Transport program	490	565	584	1,148	2,480	2,210	12.3%
Waste and Recycling program	-1,128	-1,128	-53	-1,181	-10,490	-8,830	18.8%
<b>GRAND TOTAL NET RESULT</b>	<b>-1,008</b>	<b>497</b>	<b>-1,833</b>	<b>-1,336</b>	<b>-45,875</b>	<b>-25,638</b>	<b>78.9%</b>

## Insights

### Customer

Responses to almost 10,000 customer requests were tracking well during the quarter. 89% of 1,177 correspondence actions were actioned within required timeframes.

### Financials and Projects

**Income and Expenditure** – results are consistent with previous years and previous quarters and the budget is generally on track.

**Projects** – 34 Projects are proposed for carryover into 2018/19.

### Organisation

**Women in Leadership** – As at March 2018, 27% of management positions were held by women, down from 29% in the previous quarter.

**Audit Recommendations** – 6 of 9 recommendations were completed on time in the quarter. Plans are in place for completion of the outstanding recommendations.

#### Customer Satisfaction

# Annual Indicator

#### Customer requests

# 90%

Acknowledged within 10 working days  
Mar-18



#### Inward Correspondence

# 89%

Acknowledged within 10 working days  
Mar-18



#### Complaints

# 100%

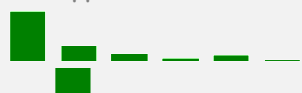
4 of 4 complaints resolved within agreed timeframes  
Mar-18



#### Income

# 1.6%

Mar-18  
Above YTD base budget approved income



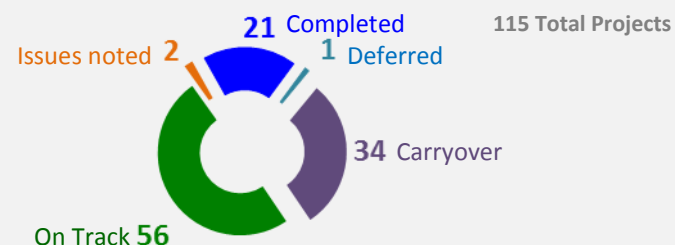
#### Expenditure

# -7.7%

Mar-18  
Below YTD base budget approved expenditure



#### Project Status at Mar-18



#### Lost Time Injuries

# 2

Lost time Injury during the Quarter  
Mar-18

#### Women in Leadership

# 27%

Women in management positions  
Mar-18

#### Audit Recommendations

# 67%

6 of 9 completed for the quarter to Mar-18





City of Liveable Neighbourhoods

City of Wellbeing

City of Prosperity

City of Environmental Sensitivity

City of Connections

City of Harmony and Culture

City of Progressive Leadership

# City of Liveable Neighbourhoods

A range of well-planned clean and safe neighbourhoods, and public spaces, designed with a strong sense of identity and place.

## GOAL ONE

All residents enjoy living in clean, safe, friendly and vibrant neighbourhoods

## STRATEGIES

To create welcoming neighbourhoods that are inviting, safe and enjoyable.  
To support a variety of uses and activities in our neighbourhoods, which contribute to a desirable lifestyle.  
To collaborate with our partners to increase social and recreational opportunities in our neighbourhoods.

## GOAL TWO

Our community has a strong sense of identity in their neighbourhoods and are actively engaged in shaping them.

## STRATEGIES

To plan and design our neighbourhoods in response to our community's needs, wants and sense of belonging.  
To encourage and support local identity and character in our suburbs and neighbourhoods and protect our local heritage.

## GOAL THREE

Our neighbourhoods thrive and grow through sustainable design, planning and regulation that support community needs.

## STRATEGIES

To design our city to reflect the unique character, identity and housing needs of our community.  
To pursue sustainable design and adopt best practice in the planning of our suburbs and neighbourhoods.  
To create active public places and spaces through good planning and design.

## Summary

Delivery of this outcome is progressing well.

Two projects are now completed (**Gladesville Clock Tower Monument** and the relocation of the Tramway Monument in the Ryde Town Centre to the Corner of Church Street and Balxland Road)

Three projects are proposed to be carried over into next financial year (**Denistone East Bowling Club - Future Use, Neighbourhood Centre Renewal** and the **Local Environmental Plan Review**).

Remaining projects are scheduled to be completed as planned this financial year.

2017/18 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-5,033	-583	-5,616	-4,991	-3,932	26.9%
Expenditure	9,601	1	9,602	6,422	7,157	-10.3%
<b>Total Base</b>	<b>4,568</b>	<b>-581</b>	<b>3,987</b>	<b>1,431</b>	<b>3,225</b>	<b>-55.6%</b>
<b>Non-Capital</b>						
Income						
Expenditure	556		556	138	426	-67.7%
<b>Total Non-Capital</b>	<b>556</b>		<b>556</b>	<b>138</b>	<b>426</b>	<b>-67.7%</b>
<b>Capital</b>						
Income						
Expenditure	487	30	517	262	368	-28.7%
<b>Total Capital</b>	<b>487</b>	<b>30</b>	<b>517</b>	<b>262</b>	<b>368</b>	<b>-28.7%</b>
Transfers from reserves	-1,153	10	-1,143	-21	-67	-68.3%
Transfers to Reserves	99	-120	-21		-21	-100.0%
<b>Total Reserve Movements</b>	<b>-1,054</b>	<b>-110</b>	<b>-1,164</b>	<b>-21</b>	<b>-88</b>	<b>-75.9%</b>
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
<b>Total Loan Proceeds</b>						
<b>Net Result for Outcome</b>	<b>4,556</b>	<b>-661</b>	<b>3,895</b>	<b>1,809</b>	<b>3,931</b>	<b>-54.0%</b>

# Outcome: A City of Liveable Neighbourhoods

## Performance Indicators 2017/18

Measure	Program	Target	Result	Status	Comments
% community satisfaction with graffiti removal	Centres and Neighbourhood Program	≥ 44%	No Data	Annual Measure	
# of food premises inspections, annually	Regulatory Program	≥ 850	95	On Track	394 inspections year to date. Additional resources in Qrt 4 are being assigned to increase numbers to achieve target. However, resignation of 1 EHO late into Qrt 3 and increased incidence of sickness in the section is threatening attempts to meet the target.
Mean gross assessment time (in days)	Regulatory Program	< 95	95	On Track	Annual KPI on track when averaged over the 4 quarters
Mean gross determination time - commercial, retail, office	Regulatory Program	< 91	86	On Track	
Mean gross determination time – residential alts & adds	Regulatory Program	< 77	62	On Track	
Mean gross determination time – single new dwellings	Regulatory Program	< 105	86	On Track	
Mean no. of DAs per EFT	Regulatory Program	> 59	19.7	Annual Measure	This value is only for this quarter the target is a yearly.
Total approved development value (in millions)	Regulatory Program	> 0	1.4	On Track	Cumulative value for financial year to date is 1.4 Billion . Q3 is 239 million
Total no. of DAs determined	Regulatory Program	> 0	197	On Track	

## Operational plan projects for 2017/18

Centres and Neighbourhoods Program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
Denistone East Bowling Club - Future Use	on track	action required	on track	2018-19	Carryover	\$21,100		- Preparatory work (site survey) for next year's design/construct project is scheduled for Q4. It is anticipated that this year's works will be under-budget so funds are to be carried over to be allocated to the design/construction year.
CF Gladesville Clocktower Monument Conservation	on track	on track	on track	Nov 2017	Completed	\$100,866	\$102,374	
Neighbourhood Centre Renewal	on track	on track	on track	2018-19	Carryover	\$109,800	\$34,273	Consultation and design progressed in Q3. Year 1 expenditure lower than anticipated, carryover to allocate funds to construction scheduled in year 2.
Night Time Economy Implementation (Stage 1)	on track	on track	on track	June 2018	On Track	\$400,000	\$125,720	Gladesville complete. Anzac Pk and Meadowbank design complete. Delivery scheduled for Q4.
CF Ryde Town Centre Monuments	on track	on track	on track	Jul 2017	Completed	\$23,100	\$21,926	
<b>Land Use Planning program</b>								
CF Affordable Housing Calculator	on track	on track	on track	June 2018	On Track	\$15,000	\$11,680	
Local Environmental Plan Review	action required	action required	action required	2018-19	Carryover	\$120,000		\$0 The Greater Sydney Commission's District Plans were finalized in Q3 (later than anticipated). Subsequently, the LEP Review will commence in Q4 with scope to respond to the District Plan. A Carryover is required to ensure the review continues into next financial year.

Open Space, Sport & Recreation program								
CF	Street Tree Planting Program	on track	action required	on track	Jun 2018	On Track	\$88,447	\$54,630 Tallwood Ave completed, Shaftbury Rd underway and to be completed Q4, Douglas Street to be completed Q4.
	Update Open Space Planning Master Plan	on track	action required	on track	June 2018	On Track	\$160,000	\$48,347 Gannon and ELS stage 2 consultation. Blenheim consultation brief finalized for EOI in Q4.

# City of Wellbeing

A healthy and safe community, with all supported throughout their life by services, facilities and people.

## GOAL ONE

Our residents are encouraged and supported to live healthy and active lives.

## STRATEGIES

To offer a range of cultural, sport, recreational and leisure facilities to meet the needs of all.

To provide a variety of activities that encourage social interaction and stimulate every day wellbeing.

To collaborate with our partners to encourage more people to lead healthy and active lives locally.

## GOAL TWO

All residents feel supported and cared for in their community through the provision of ample services and facilities.

## STRATEGIES

To provide services and facilities that meets the needs and challenges of all our community, throughout the cycles of their life.

To collaborate with our partners to offer the whole community a range of quality services and facilities.

To influence decision makers to provide health and welfare services that meet the needs of all our community..

## GOAL THREE

Residents feel secure and included in an environment where they can connect socially and are supported by their neighbours.

## STRATEGIES

To encourage a healthy, happy, inclusive and active community where neighbours look out for each other.

To provide safe community spaces and places for people to meet and get to know each other.

## Summary

Delivery of this outcome is progressing well.

Four projects are now completed. Nine projects are proposed to be carried over into next financial year. Four of these projects are multi-year projects so are progressing as planned.

The remaining nine projects are scheduled to be completed as planned this financial year. Financial adjustments are required for two of these projects.

2017/18 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-8,238		-8,238	-6,719	-6,736	-0.3%
Expenditure	17,131	-143	16,988	11,821	12,803	-7.7%
<b>Total Base</b>	<b>8,894</b>	<b>-143</b>	<b>8,751</b>	<b>5,102</b>	<b>6,067</b>	<b>-15.9%</b>
<b>Non-Capital</b>						
Income					-134	-100.0%
Expenditure	397	40	437	93	368	-74.7%
<b>Total Non-Capital</b>	<b>397</b>	<b>40</b>	<b>437</b>	<b>93</b>	<b>234</b>	<b>-60.2%</b>
<b>Capital</b>						
Income	-360		-360	-54	-360	-85.1%
Expenditure	19,102	323	19,425	8,691	16,491	-47.3%
<b>Total Capital</b>	<b>18,742</b>	<b>323</b>	<b>19,064</b>	<b>8,637</b>	<b>16,131</b>	<b>-46.5%</b>
Transfers from reserves	-23,241	-317	-23,558		-8,579	-100.0%
Transfers to Reserves	4,617		4,617		50	-100.0%
<b>Total Reserve Movements</b>	<b>-18,623</b>	<b>-317</b>	<b>-18,940</b>		<b>-8,529</b>	<b>-100.0%</b>
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments	275		275	241	207	16.7%
<b>Total Loan Proceeds</b>	<b>275</b>		<b>275</b>	<b>241</b>	<b>207</b>	<b>16.7%</b>
<b>Net Result for Outcome</b>	<b>9,685</b>	<b>-98</b>	<b>9,587</b>	<b>14,073</b>	<b>14,109</b>	<b>-0.3%</b>

# Outcome: A City of Wellbeing

## Performance Indicators 2017/18

Measure	Program	Target	Q2 Result	Status	Comments
No. of clients using the home modification service	Community and Cultural Program	≥ 250	39	Off Track	Council is still experiencing the effects of the shortages of industry Occupational Therapists to assess clients on the waiting list . In light of the issues being experienced with the shortage of Occupational Therapists , Community Services is exploring options and in discussion with Baptist Care with a view of providing HMMS services to Baptist Care clients within Ryde and Hunters Hill. Baptist care has a client base and in house occupational therapist - Should this negotiation prove successful in is more than likely that services would commence in the new financial year
% of program and policy initiatives demonstrating collaboration	Community and Cultural Program	= Baseline Year%	68%	On Track	
% capacity of leased halls booked (capacity based on 8 hour booking per day)	Community and Cultural Program	≥ 60%	74%	On Track	
% capacity of leased meeting rooms booked (capacity based on 8 hour booking per day)	Community and Cultural Program	≥ 45%	42%	Off Track	YTD figure is 59% and historically January is a slow month for facility hire
% capacity of parks/fields booked (capacity based on 8 hour booking per day)	Open space, sport and recreation program	≥ 38%	31%	On Track	YTD 31%. On Track to meet annual target.
Number of participants in organised sport on Council's active open space areas	Open space, sport and recreation program	> 500,000	124,000	On Track	YTD 381,000. On Track to meet annual target
% compliance - % compliance with pool water bacteriological criteria at the RALC	Open space, sport and recreation program	= 100%	100%	On Track	
Number of visitors to RALC	Open space, sport and recreation program	≥ 790,000	191,050	On Track	On track to meet year end target

## Operational plan projects for 2017/18

Property Portfolio program		Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
CF	Community Buildings Renewal	on track	on track	on track	Jun 2018	Carryover	\$442,043	\$129,659	Carryover of \$15,000 requested
<b>Library program</b>									
	Community Buildings Renewals - Libraries	action required	on track	on track	Jun 2018	Carryover	\$100,000	\$29,599	CCTV at NR Library installed and testing is underway. Plan developed for upgrade to EW Library carpark, waiting on quote prior to undertaking work.
	Digital enhancement for Libraries	on track	on track	on track	Jun 2018	On Track	\$34,000	\$743	
CF	RFID equipment replacement	complete	complete	complete	Mar 2018	Completed	\$212,000	\$205,737	
<b>Traffic &amp; Transport program</b>									
	Road Safety Plan	on track	on track	on track	July 2017	Completed	-	-	This project was completed in 2016/17 and incorporated within the Morrison Road LATM study investigation and implementation.

Open Space, Sport & Recreation program		Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
CF	Construction of Skate Facilities within City of Ryde	on track	action required	on track	2018-19	Carryover	\$547,001	\$114,698	Tender completed and reported to Council. Contract with successful tenderer finalized. Site preparation to commence in Q4. Year 1 of 2 Year project is on track however a carryover is required to consolidate funding in-line with works schedule - works scheduled for 18/19.
	Denistone East Bowling Club - Future Use	on track	action required	on track	2018-19	Carryover	\$21,100	-	Preparatory work (site survey) for next year's design/construct project is scheduled for Q4. It is anticipated that this year's works will be under-budget so funds are to be carried over to be allocated to the design/construction year.
CF	Development of the Olympic Park Strategic Plan and Master Plan	on track	on track	on track	July 2017	On Track	\$396,915	\$92,954	DRAFT Strategic Plan Complete - to be presented to ET and Council in Q4
	Implementation of Children Play Plan	on track	on track	complete	Jan 2018	Completed	\$6,175	\$4,975	
CF	Implementation of Children Play Plan -P2	on track	on track	on track	Jan 2018	Completed	\$279,624	\$286,659	Elouera Reserve completed January 2018.
CF	Macquarie Park, Waterloo Rd	action required	action required	action required	2018-19	Carryover	\$6,000,000		Negotiations with Property NSW ongoing. \$4.5 million for this project will be carried over into 2018/19.
	Passive Parks Expansion and Improvement	on track	on track	on track	Jun 2018	Carryover	\$721,753	\$363,752	Quarry Rd Expansion Project to be completed Q4, Tuckwell Park Works quotes received and works to be completed Q4, Denistone Park dog off leash works to be carried over due to increased community consultation.
CF	Playground Renewal & Upgrade	action required	on track	on track	2018-19	Carryover	\$1,469,471	\$821,814	ELS Hall Playgrounds works commenced in April and will be substantially completed by end of financial year. Works to be completed Q1 2018/19. Carryover of \$230K expected.
	RALC Asset Renewal	on track	on track	on track	June 2018	On Track	\$145,000	\$54,586	5 child projects completed
CF	Shrimptons Creek Corridor Embellishment (Precinct Activation)	on track	action required	action required	2018-19	Carryover	\$2,974,614	\$2,024,272	Elouera Reserve works completed. Creek Rehabilitation works 90% completed. Concept Design finalized and due to costings received project will be staged. Works in Wilga Park scheduled to commence in September 2018 and is a multiyear project.
	Sportsfield Floodlighting Expansion	action required	on track	on track	Jul 2017	Carryover	\$130,000	\$22,948	Development Consent received, contract awarded, works scheduled to occur in Q1 2018/19. Carryover amount of approximately \$80K expected.
CF	Sportsfield Floodlighting Renewal	on track	on track	on track	Apr 2018	On Track	\$302,693	\$239,068	Meadowbank Park Field 9 works to be completed Q4.
CF	Sportsfield Renewal & Upgrade	on track	on track	on track	Jun 2018	On Track	\$1,016,792	\$811,219	Tuckwell Park works scheduled for Q4, Santa Rosa Park Car Park works underway and scheduled to be completed Q4.
	Sportsground Amenities Renewal & Upgrade	on track	on track	on track	May 2018	On Track	\$530,000	\$368,383	Pidding Park design scheduled to be completed Q4, Putney Park community consultation ongoing.
	Synthetic Playing Surfaces Expansion	on track	on track	on track	May 2018	On Track	\$3,671,331	\$2,576,089	Christie Park Synthetic Surface complete early Q4, Spectator covering to be installed Q4.

# City of Prosperity

Creating urban centres which champion business, innovation and technology to stimulate economic growth and local jobs.

## GOAL ONE

**Our Community and businesses across the city flourish and prosper in an environment of innovation progression and economic growth.**

## STRATEGIES

To create a strong economic direction, with incentives that encourages new and diverse business investment and opportunities.

To work with relevant partners to share our brand, provide facilities and services to attract and retain local business in our city.

To share growth, prosperity and opportunities across the whole community.

## GOAL TWO

**Our city is well-designed and planned to encourage new investment, local jobs and business opportunities.**

## STRATEGIES

To respond in our planning, now and in the future, to global and metropolitan trends.

To provide innovative and integrated solutions to locate jobs, transport and housing together, to reduce time and travel costs and improve amenity.

To design retailing places that encourage and attract a diversity of business opportunities and jobs.

## GOAL THREE

**Macquarie Park is recognised globally and locally as an innovative education and technology hub.**

## STRATEGIES

To brand, design and activate Macquarie Park as a distinctive, attractive and sustainable high technology centre of regional excellence.

To take a leadership role to improve movement to, from, through and within Macquarie Park.

To optimise and promote Macquarie Park's distinctive qualities, to attract and create new and ongoing investment, assisting business to contribute to the Ryde community.

## Summary

Delivery of this outcome is progressing well.

One project, **Multi Function Poles in Macquarie Park** needs to be deferred until 2018-19 pending completion of the Bus Priority works by RMS.

Three projects will be carried over into next year as planned, and a further project is recommended for carryover (**West Ryde Plaza** was unable to be fast tracked as originally proposed). The remaining seven projects are scheduled to be completed as planned this financial year.

2017/18 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-16		-16	-5	-12	-57.0%
Expenditure	1,460	-80	1,380	969	1,095	-11.5%
<b>Total Base</b>	<b>1,444</b>	<b>-80</b>	<b>1,364</b>	<b>964</b>	<b>1,083</b>	<b>-11.0%</b>
<b>Non-Capital</b>						
Income		-18	-18	-21		
Expenditure	455	70	524	299	343	-13.0%
<b>Total Non-Capital</b>	<b>455</b>	<b>52</b>	<b>507</b>	<b>277</b>	<b>343</b>	<b>-19.3%</b>
<b>Capital</b>						
Income						
Expenditure	3,500		3,500	940	2,243	-58.1%
<b>Total Capital</b>	<b>3,500</b>		<b>3,500</b>	<b>940</b>	<b>2,243</b>	<b>-58.1%</b>
Transfers from reserves	-4,113	-52	-4,165	-15	-1,078	-98.6%
Transfers to Reserves						
<b>Total Reserve Movements</b>	<b>-4,113</b>	<b>-52</b>	<b>-4,165</b>	<b>-15</b>	<b>-1,078</b>	<b>-98.6%</b>
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
<b>Total Load Proceeds</b>						
<b>Net Result for Outcome</b>	<b>1,285</b>	<b>-80</b>	<b>1,205</b>	<b>2,166</b>	<b>2,592</b>	<b>-16.4%</b>



# Outcome: A City of Prosperity

## Performance Indicators 2017/18

Measure	Program	Target	Result	Status	Comments
% community satisfaction with Council's supporting of local jobs and businesses	Economic Development Program	0	No Data	Annual Measure	
% Customers Satisfied with CoR's Business Workshops	Economic Development Program	0	No Data	Annual Measure	

## Operational plan projects for 2017/18

Centres and Neighbourhood program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
CF Multi Function Poles in Macquarie Park	action required	action required	action required	2018-19	Deferred	\$146,462	\$128,143	
CF Town Centre Upgrade Renewal	on track	action required	on track	2018-19	Carryover	\$1,351,655	\$428,374	Year 2 of 3. Construction commenced and Year 3 design completed and tendered. Carryover required as feedback from consultation reallocated works from year 2 to year 3.
Transport Management Association	on track	on track	on track	June 2018	On Track	\$100,000	\$100,000	
CF West Ryde Plaza	on track	action required	on track	June 2018	Carryover	\$2,001,415	\$383,356	Design completed and tender commenced. Carryover required - additional funds were allocated to year 1 in case construction could be fast-tracked, however, consultation feedback prevented reduction in design times and subsequently the bulk of work will remain in year 2.
<b>Community and Cultural program</b>								
CF Macquarie-Ryde Futures - PhD - Housing and Community Development (Macquarie Park)	on track	on track	on track	June 2018	On Track	\$15,000	\$15,000	
<b>Economic Development program</b>								
Centres Activation Program (Town and Neighbourhood Centres)	on track	on track	on track	June 2018	On Track	\$141,800	\$101,914	Food Truck Trial Results reported to Council in Feb 2018, resolving to adopt Food Truck Policy. Food Truck web-page in development. Street Libraries installed in Trim Pl, Putney, and Quarry Rd. Three further street library boxes are in the design phase.
Economic Development Plan Implementation	on track	on track	on track	Jun 2018	On Track	\$40,000	\$18,810	25 businesses continued their involvement with the SME business advisory service. 17 registrations were received in response to the launch of the Shop Shapers program.
Implementation-Macq Park Marketing Plan	on track	on track	on track	Jun 2018	On Track	\$75,000	\$13,250	IT Industry Forum event held in Q3 - over 250 registrations.

Land Use Planning program		Time	Cost	Scope	Delivery date	Q2 Status	Approved budget	YTD Actual	Comments
CF	Macquarie-Ryde Futures - PhD - Social Inclusion and building resilience	on track	on track	on track	Jun 2018	On Track	\$15,000	\$15,000	
<b>Strategic City program</b>									
CF	Lachlan's Line - Community Facility	on track	action required	on track	Jun 2018	On Track	\$17,764	\$29,016	The developer has provided a design concept responding to Council's specifications. Agreement is yet to be reached on the detailed design. Additional funds will be required to complete the design and ensure the developer delivers a facility that meets Council's standards.
	Wireless Services and Smart Technologies Implementation in Macquarie Park	on track	action required	on track	2018-19	Carryover	\$50,000	\$4,540	Work undertaken in Q3 to integrate scope with Shrimpton's Creek project. As the design was finalized under budget, remaining funds are to be carried over to assist in the construction.

# City of Environmental Sensitivity

Working together as a community to protect and enhance our natural and built environments for the future.

## GOAL ONE

Our residents, businesses and visitors collaborate in the protection and enhancement of our natural environment.

## STRATEGIES

To raise awareness in our community on the future challenges to our natural environment and the actions required to mitigate them.

To actively collaborate with our community and businesses to care for and enhance our environment.

To provide incentives which encourage all to enhance, preserve and protect our natural ecosystems.

## GOAL TWO

To encourage and enable all our residents to live a more environmentally sensitive life.

## STRATEGIES

To collaborate with relevant partners to facilitate simple and flexible planning controls, to encourage our community to embrace sustainable development.

To promote and offer education on the benefits and savings that can be achieved by supporting sustainable lifestyles.

## GOAL THREE

As we grow, we protect and enhance the natural and built environments for future enjoyment and manage any impacts of climate change.

## STRATEGIES

To lead by example and demonstrate environmental sensitivity in all that we do.

To work collaboratively with neighbouring councils to develop measures to protect our natural environment and bio-diversity.

To take a leadership role and enhance our capacity to manage any impact of climate change and protect our community.

## Summary

Overall delivery of this outcome is progressing well.

Three multi-year projects will be carried over into next year as planned (**Terry Creek Walking Trail**, **Shepherds Bay Outlet** and **Managing Waste Reduction in Multi Unit Dwellings**) and a further four projects are proposed to be carried over. **Bennelong Park Groyne and Foreshore Improvement Project** will now extend over two years due to delays in the early stages of the project.

Two projects are now completed (**Community Problem Waste Recycling Centre** and **Old Landfill Sites Subsidence Program Renewal**) and a further seven are planned to be completed by June 2018.

2017/18 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-22,365	-226	-22,591	-21,789	-20,692	5.3%
Expenditure	23,459	240	23,699	13,409	14,283	-6.1%
<b>Total Base</b>	<b>1,094</b>	<b>14</b>	<b>1,108</b>	<b>-8,380</b>	<b>-6,408</b>	<b>30.8%</b>
<b>Non-Capital</b>						
Income		-67	-67	0		
Expenditure	582	222	804	332	449	-26.0%
<b>Total Non-Capital</b>	<b>582</b>	<b>155</b>	<b>737</b>	<b>332</b>	<b>449</b>	<b>-26.0%</b>
<b>Capital</b>						
Income	-1,125		-1,125	-1,060	-985	7.6%
Expenditure	7,581	-140	7,441	3,918	5,634	-30.5%
<b>Total Capital</b>	<b>6,455</b>	<b>-140</b>	<b>6,315</b>	<b>2,858</b>	<b>4,648</b>	<b>-38.5%</b>
Transfers from reserves	-24,967	29	-24,938		-1,305	-100.0%
Transfers to Reserves	20,099	-121	19,978			
<b>Total Reserve Movements</b>	<b>-4,868</b>	<b>-93</b>	<b>-4,961</b>		<b>-1,305</b>	<b>-100.0%</b>
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
<b>Total Loan Proceeds</b>						
<b>Net Result for Outcome</b>	<b>3,263</b>	<b>-63</b>	<b>3,200</b>	<b>-5,190</b>	<b>-2,616</b>	<b>98.4%</b>

# Outcome: A City of Environmental Sensitivity

## Performance Indicators 2017/18

Measure	Program	Target	Result	Status	Comments
% of stormwater assets that are condition level 4 or better	Catchment Program	99%	No Data	Annual Measure	
% reduction in water used - all facilities below 2003/04 base year (shared with Operations)	Environmental Program	≥ 10	No Data	Annual Measure	Very dry conditions experiencing much higher than consumption of water. Final Data for Qrt 3 is not yet available. To chase and report during Qrt 4

## Operational plan projects for 2017/18

Catchment program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
Ann Thorn Park Catchment Works	action required	on track	on track	Jun 2018	Carryover	\$600,000	\$90,000	Detailed design underway. Design works could not start until late Q2 as the developer related trunk drainage was yet to be approved. Court case in relation to the downstream development also impacted the upstream infrastructure. Multi-year project. Construction works will commence early June and continue into new financial year.
Shepherds Bay Outlet	action required	on track	on track	2018-19	Carryover	\$100,000	\$15,000	Project has been affected by the Court proceedings for 146 Bowden Street. REF is currently being prepared. Detailed design to be commissioned to external consultant in April 2018.
CF Stormwater Asset Replacement Renewal	on track	on track	on track	June 2018	Carryover	\$2,740,000	\$1,742,326	Five projects currently underway. Possible carry over of three projects.
CF Stormwater Improvement Works Renewal	action required	on track	on track	Jun 2018	Carryover	\$1,275,138	\$986,740	Possible carry over of the Shepherds Bay outlets. This project was aligned to the court proceedings related to 146 Bowden Street. Two projects underway and expected to be completed.
Foreshore program								
Bennelong Park Groyne and Foreshore Improvement Project	on track	on track	on track	Jun 2018	Issues noted	\$70,000	\$10,500	Stage 1 analysis underway to inform design and REF. Project documentation delayed by contracts and legal. Project has now been split over 2 years. Design works and REF to commence this year and likely to extend into next year when Implementation is being planned. This project is fully grant funded. RMS are considering taking over Implementation of groynes. To advise after design is completed. 60% of scheduled year 1 scope completed.

Environmental program		Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
CF	RALC Multi-Purpose Centre - Solar	on track	on track	on track	May 2018	On Track	\$670,779	\$483,988	On track. Panels installed and electrical connection underway.
	SWAP_ Waste - to - Art	on track	on track	on track	2018-19	On Track	\$32,000	\$17,878	This projects bridges financial years. Awards night and evaluation for last year's program completed. New RFQ for this year's program sent to Market and Contract awarded. Selection of Judges underway. Venue booked and marketing material prepared.
<b>Open Space, Sport &amp; Recreation program</b>									
CF	Park & Open Space Tree Planting Program	on track	on track	on track	Jun 2018	On Track	\$73,341	\$42,514	Tree planting to occur as part of the delivery of ELS Hall Park Playground.
	Ryde Biodiversity Plan - Implementation	on track	on track	on track	Jun 2018	Carryover	\$140,000	\$22,027	Next round of flora and fauna surveys underway. Bush regeneration enhancements in progress and waste signage in natural areas being installed. Corridor plantings being undertaken in Tuckwell Park. Completed Companion Animals campaign.
CF	Terry Creek Walking Trail	on track	on track	on track	2018-19	Carryover	\$351,377	\$46,033	This is a multi-year project. Tender delayed in Procurement and needed to be redone. Community feedback also delayed start of on-ground works. 2nd tender returned. Evaluation from 2nd tender out to market. On-ground works for commencement early May 2018. Works scheduled for completion this year likely to carry out into next year. Unspent budget including commitments to carry over. Expected carry over 150k
<b>Waste and Recycling program</b>									
	Community Problem Waste Recycling Centre	complete	complete	complete	2018-19	Completed	\$185,000	\$196,891	
	Home Waste & Sustainability	on track	on track	on track	Jun 2018	On Track	\$75,000	\$48,808	On-track.14 new registrations and 33 assessments this quarter. 123 year to date audits. Evaluation underway.
CF	Illegal Dumping Surveillance & Reduciton	on track	on track	on track	June 2018	On Track	\$35,395	\$30,195	Lease of surveillance cameras extended to June. Positive feedback from residents relating to illegal dumping surveillance camera deterring illegal dumping.
	Managing Waste Reduction in Multi Unit Dwellings	on track	on track	on track	2018-19	Carryover	\$100,000	\$10,363	Stage 1 of project works has been completed in 17/18. Stage 2 of the project has commenced with new funding from EPA. Project funds to be carried over to be delivered by December 2018, in line with grant conditions.
CF	Mobile Problem Waste Recycling Stations	on track	on track	on track	Jun 2018	On Track	\$14,599	\$4,471	
	Old Landfill Sites Subsidence Program Renewal	on track	on track	on track	Feb 2018	Completed	\$300,000	\$282,040	Works completed, minor savings made.
	Porters Creek Precinct	on track	on track	on track	June 2018	On Track	\$400,000	\$210,776	2017/18 project scope will be completed. Budget adjustment to match expected expenditure for remainder of works

# City of Connections

Access and connection to, from and within the City of Ryde. Providing safe, reliable and affordable public and private travel, transport and communication infrastructure.

## GOAL ONE

**Our residents, visitors and workers are able to easily and safely travel on public transport to, from and within the City of Ryde**

## STRATEGIES

To improve transport connections between our centres, neighbourhoods and workplaces, that are accessible and safe.

To collaborate with relevant parties to maintain and develop better transport options that are convenient, safe, affordable and sustainable.

To encourage the use of environmentally friendly transport options..

## GOAL TWO

**Our community has the option to safely and conveniently drive, park, cycle or walk around their city.**

## STRATEGIES

To improve connectivity between and accessibility to our suburbs, centres, open spaces and places.

To improve car parking options in our busiest centres.

To influence decision makers so they respond to our major road, cycle and pathway needs.

## GOAL THREE

**Our residents, visitors, workers and businesses are able to communicate locally and globally..**

## STRATEGIES

To create publicly available spaces that offer access to communication technologies.

To create a WiFi City that offers our community accessible and flexible communication.

To collaborate with others to provide emerging communication technology in our city.

## Summary

Delivery of this outcome is progressing well.

Four projects are now complete: **Pedestrian Access & Mobility Plan - Macquarie Park, Bridge Upgrade / Renewal, Heavy Patching, and Bus Stop Seats – new.**

Eight projects are proposed to be carried over into next financial year. Three of these projects are multi-year projects. Of these, **Seawalls/Retaining Walls Refurbishment** is experiencing increases in scope and costs and delay in time and **Road Kerb Renewal** is experiencing time and scope issues.

One project (**Pedestrian Infrastructure Safety Around Schools Program**) is experiencing cost issues.

The remaining 14 projects are scheduled to be completed as planned.

2017/18 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-9,393		-9,392.86	-6,456	-7,018	-8%
Expenditure	11,0767	163	11,239	7,903	8,315	-5%
<b>Total Base</b>	<b>1,684</b>	<b>163</b>	<b>1,846</b>	<b>1,447</b>	<b>1,297</b>	<b>12%</b>
<b>Non-Capital</b>						
Income	-25.00		-25.00		-25	-100%
Expenditure	244.83		244.83	38.69	205	-81%
<b>Total Non-Capital</b>	<b>220</b>		<b>220</b>	<b>39</b>	<b>180</b>	<b>-79%</b>
<b>Capital</b>						
Income	-22,910	-2,009	-24,919	-22,751.64	-17,311.97	31%
Expenditure	21,331	147	21,477	11,853	16,890	-30%
<b>Total Capital</b>	<b>-1,580</b>	<b>-1,862</b>	<b>-3,442</b>	<b>-10,899</b>	<b>-422</b>	<b>2,481%</b>
Transfers from reserves	-19,106	-137	-19,243	-60	-1,494	-96%
Transfers to Reserves	19,945	1,999	21,944		-55	-100%
<b>Total Reserve Movements</b>	<b>839</b>	<b>1,862</b>	<b>2,701</b>	<b>-60</b>	<b>-1,548</b>	<b>-96%</b>
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
<b>Total Loan Proceeds</b>						
<b>Net Result for Outcome</b>	<b>1,163</b>	<b>163</b>	<b>1,325</b>	<b>-9,473</b>	<b>-494</b>	<b>1,817%</b>

# Outcome: A City of Connections

## Performance Indicators 2017/18

Measure	Program	Target	Q2 Result	Status	Comments
% of Seawalls that are condition level 4 or better	Foreshore Program	≥ 95%	No Data	Annual Measure	
# Shop Ryder passengers transported, annually	Traffic & Transport Program	> 38,000	12206	Annual Measure	Trending to achieve annual target by end of Qrt 4. Current year to date at end of Qrt 3 - 34,302 passengers transported.

## Operational plan projects for 2017/18

Centres and Neighbourhood program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
CF Ped Acces & Mobility Plan - Macquarie Park	complete	complete	complete	October 2017	Completed	\$80,361	\$79,634	
<b>Foreshore program</b>								
CF Seawalls/Retaining Walls Refurbishment	action required	action required	action required	2018-19	Carryover	\$1,810,384	\$290,430	Latent conditions have warranted additional geotechnical supports to be installed. A redesign of the footings has been required. Increased in scope and delay in time.
<b>Internal Corporate Services program</b>								
CF Integrated Field Connectivity	on track	on track	on track	Jun 2018	On Track	\$23,688	\$25,567	Testing has been underway. Bugs and errors are being rectified.
<b>Paths and Cycleways program</b>								
Cycleways Construction - Expansion	action required	action required	on track	May 2018	Carryover	\$2,098,522	\$470,412	Epping Road Cycleway: - Stage 1: Works anticipated in be completed in Q4; Stage 2 Works will continue into the 2018/19 financial year due to extensive consultation required. Blaxland Road Shared Path works between First Ave and Edgar Street have commenced onsite, to be completed in Q4.
Footpath Construction Expansion	on track	on track	on track	Jun 2018	Carryover	\$1,064,000	\$638,964	Fifteen projects in total. Eleven completed. Four in progress.
Footpath Construction Renewal	on track	on track	on track	Jun 2018	Carryover	\$850,000	\$322,223	Possible carry-over in relation to the Morrison Bay Shared User Path, which is a component of the Morrison Bay Park Sea Wall project.
<b>Roads Program</b>								
Bridge Upgrade / Renewal	complete	complete	complete	Jun 2018	Completed	\$140,239	\$144,230	Lucinda Road bridge design has been completed. Construction for Burnett Walk foot bridge in Darvall Park was also completed this year.
Flood Mitigation/Constitution Road Upgrade	on track	on track	on track	2018-19	On Track	\$1,000,000	\$339,104	Progressed on detailed design of Angas Street bridge. Other designs which are currently being investigated include the traffic signalisation at the Constitution Road and Bowden Street intersection. Rock cutting and retaining wall options are being investigated adjacent to 1 Angas Street.
Heavy Patching	complete	complete	complete	Apr 2018	Completed	\$273,180	\$216,988	Thompson Street heavy patching completed.

ITS Implementation	on track	on track	on track	May 2018	On Track	\$150,000	\$125,036	Local Area Traffic Calming Policy - 90% complete. Parking Strategy (audit kerbside allocation in key centres and define kerbside allocation policy improvement plan - Stage 1) - 75% complete.
Road Kerb Renewal	action required	on track	action required	2018-19 or later	Carryover	\$3,998,850	\$1,925,398	Ryedale Road has been staged over two years. Design to be completed this financial year, with works commencing in 2018/19. Pittwater Road water main relocation works to be completed this financial year. This was endorsed by Council at the Works & Community Committee meeting on 10 April 2018.
Road Resurfacing Renewal	on track	on track	on track	Jun 2018	Carryover	\$6,085,739	\$5,171,950	Three projects have been deferred. Four projects listed in the 2018/19 delivery program have been accelerated into this financial year. The two SRV projects deferred have been replaced with two SRV projects. This was endorsed by Council at the W&C meeting on 10 April 2018. Possible carry-over due to wet weather at this time of year.
Traffic & Transport program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
CF Bus Shelters - new	on track	on track	on track	Jun 2018	On Track	\$60,000	\$49,613	One site scheduled to be completed on Waterloo Road Macquarie Park. Works to be completed by end of financial year.
Bus Stop DDA compliance	on track	on track	on track	May 2018	On Track	\$195,500	\$62,296	Construction works have been packaged and awarded to contractor. Works to be completed by Q4.
CF Bus Stop Seats - new	complete	complete	complete	Jan 2018	Completed	\$35,800	\$34,370	
Car Park Renewal	on track	on track	on track	Jun 2018	On Track	\$425,000	\$248,660	Project on track to be completed in Q4.
CF Centre Pedestrian Accessibility & Mobility Plans for Ryde	on track	on track	on track	Apr 2018	On Track	\$48,829	\$22,173	Both PAMPS completed. Adopted by Council in February 2018. Awaiting to extinguish RMS grant. Expected to be unspent.
CF Constitution/Railway Rd, Meadowbank TCS	on track	on track	on track	Apr 2018	On Track	\$750,000	\$453,023	Project on track to achieve Practical Completion in April 2018 (Q4)
Devlin Street Traffic Update - RMS Pinch Point Program	on track	on track	on track	February 2018	On Track	\$36,000	\$16,514	Roads and Maritime Services (RMS) is proposing to undertake upgrade works for the section of Devlin Street between Victoria Road and the northern pedestrian bridge across Devlin Street. The RMS is proposing to adjust lane width and provide an additional northbound lane. Council's staff prepared and lodged a submission to RMS in response to this proposal.
CF Eastwood Traffic & Parking Study	action required	on track	on track	2018-19	Carryover	\$160,000	-	Consultant Engaged, background data collected and base model development in progress. Study will continue into 2018/19.
Eastwood Transport Management and Access Plan 2008	on track	action required	on track	February 2018	On Track	\$150,000	\$17,298	Parramatta Council Staff have confirmed their concurrence to Council's roundabout proposal at Wingate Avenue. Expected City of Parramatta Council approval in early April 2018, works to commence late April/Early May 2018 to be completed prior to EOFY.
PAMP Implementation Works - Central, East and West Wards	on track	on track	on track	Jun 2018	On Track	\$287,091	\$115,172	9 of 18 treatments have been completed to date (6 in Top Ryde, 2 in North Ryde and 1 in Meadowbank)



	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
Pedestrian Infrastructure Safety Around Schools Program	on track	action required	on track	Jun 2018	Issues noted	\$540,000	\$186,538	Designs for ALL remaining "raised" crossings completed, contracts issued, works to commence in April 2018 (school holiday period to minimise disruption), financial adjustment for Q3 required to enable ALL physical works to be completed in Q4.
Road Safety Upgrades and Improvement	on track	on track	on track	May 2018	On Track	\$50,000	\$10,500	Contractor selected, works to be completed in Q4
Roundabout Monash/Buffalo Roads	on track	on track	on track	Jun 2018	On Track	\$333,225	\$480	Approved at February 2018 Traffic Committee meeting with an amendment. Design update completed, contractor secured, works to be completed in Q4
Traffic Calming Devices	on track	on track	action required	Apr 2018	Carryover	\$555,000	\$364,362	Moncrieff Drive Black Spot improvement works currently in negotiations with affected residents. Expected to be resolved in May 2018, with works to be programmed and completed prior to June 30, 2018, weather permitting..
Traffic Facilities Renewal	on track	on track	on track	Jun 2018	On Track	\$374,000	\$308,615	Orchard Street roundabout completed. Remaining signage and line marking works to be completed in Q4.

# City of Harmony and Culture

A welcoming and diverse community, celebrating our similarities and differences, in a vibrant city of culture and learning.

## GOAL ONE

Our residents are proud of their diverse community, celebrating their similarities and differences.

## STRATEGIES

To provide activities and opportunities for people to share and celebrate their unique cultures.

To bring people together in their local neighbourhoods to encourage connection and belonging.

To create a distinct local identity built on our city's character and cultural heritage.

## GOAL TWO

People living in and visiting our city have access to an inclusive and diverse range of vibrant community and cultural places and spaces.

## STRATEGIES

To create and activate diverse cultural spaces and places for people to come together.

To support opportunities for creative industries to flourish in our city.

To collaborate and work with relevant parties to enhance the community's capacity to deliver and enjoy cultural activities.

## GOAL THREE

Our community is able to learn and grow through a wealth of art, culture and lifelong learning opportunities.

## STRATEGIES

To collaborate with relevant partners to develop and deliver education and lifelong learning opportunities in our city.

To provide a diversity of art, heritage, cultural and learning activities and opportunities in our city.

## Summary

Delivery of this outcome is progressing well.

The **Art Project** is now proposed to be carried over as projects coming through the Arts Committee will not be implemented until the next financial year.

The **2017 NSW Youth Council Conference** was completed in September 2017. The remaining seven projects are scheduled to be completed as planned.

2017/18 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-1,326		-1,326	-1,350	-1,116	20.9%
Expenditure	5,695	43	5,738	4,098	4,243	-3.4%
<b>Total Base</b>	<b>4,369</b>	<b>43</b>	<b>4,412</b>	<b>2,748</b>	<b>3,127</b>	<b>-12.1%</b>
<b>Non-Capital</b>						
Income	-33	3	-30	-29	-33	-12.4%
Expenditure	298	-14	284	210	255	-17.6%
<b>Total Non-Capital</b>	<b>265</b>	<b>-11</b>	<b>254</b>	<b>181</b>	<b>222</b>	<b>-18.4%</b>
<b>Capital</b>						
Income		-11	-11			
Expenditure	577	23	600	321	410	-21.7%
<b>Total Capital</b>	<b>577</b>	<b>12</b>	<b>589</b>	<b>321</b>	<b>410</b>	<b>-21.7%</b>
Transfers from reserves	-679		-679	-31	-21	45.5%
Transfers to Reserves	245		245		-9	-100.0%
<b>Total Reserve Movements</b>	<b>-433</b>		<b>-433</b>	<b>-31</b>	<b>-30</b>	<b>2.1%</b>
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
<b>Total Loan Proceeds</b>						
<b>Net Result for Outcome</b>	<b>4,779</b>	<b>44</b>	<b>4,823</b>	<b>3,219</b>	<b>3,729</b>	<b>-13.7%</b>

# Outcome: A City of Harmony and Culture

## Performance Indicators 2017/18

Measure	Program	Target	Q2 Result	Status	Comments
% of Community Buildings that are condition level 4 or better	Community and Cultural Program	-	99.3%	On Track	This includes all Council owned properties.
Number of visits to the libraries annually	Library Program	≥ 960,000	255,898	Annual Measure	On track for annual target
Number of library loans per capita	Library Program	≥ 7.2	1.72	Annual Measure	On track for annual target

## Operational plan projects for 2017/18

Community and Cultural program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
CF 2017 NSW Youth Council Conference	complete	complete	complete	September 2017	Completed	\$99,091	\$85,667	Completed
CF Art Project	action required	action required	action required	2018-19	Carryover	\$36,100	-	The projects coming through the Arts Committee will not be implemented until the next financial year.
CF Ryde Remembers - ANZAC	on track	on track	on track	2018-19	On Track	\$18,078	\$26,720	The Anzac Ceremony in Q4 (25 April 2018) will close off this project for this Financial Year.
Ryde Youth Theatre Group	on track	on track	on track	Jun 2018	On Track	\$75,000	\$57,653	
<b>Land Use Planning program</b>								
Heritage Grants Scheme	on track	on track	on track	Jun 2018	On Track	\$20,000	\$3,323	
Macquarie Library and Creativity Hub Design	on track	on track	on track	Jun 2018	On Track	\$50,000	\$36,291	
<b>Library program</b>								
Library Books	on track	on track	on track	Jun 2018	On Track	\$487,190	\$305,144	
Online Interactive Newspaper Reading Desks	on track	on track	on track	Jun 2018	On Track	\$90,000	\$13,500	

# City of Progressive Leadership

A well led and managed city, supported by ethical organisations which deliver projects and services to the community by listening, advocating and responding to their needs.

## GOAL ONE

**Our city is well led and managed.**

### STRATEGIES

To lead, govern and regulate in an ethical, equitable, transparent and accountable way.  
To be responsive to the changing needs of our community.  
To unite decision makers to deliver.

## GOAL TWO

**The City of Ryde will deliver value for money services for our community and our customers.**

### STRATEGIES

To optimise value for money and deliver responsible spending across all of our services.  
To provide our customers with a continuously improving best practice service.  
To use knowledge and foresight to strategically plan and deliver services to meet the changing needs of our city.

## GOAL THREE

**Our residents trust their council, feel well informed, heard, valued and involved in the future of their city**

### STRATEGIES

To make our community aware of things happening in their city that impact on the daily lives.  
To engage and consult with the whole community to ensure they have a voice, and that feedback is captured and considered.  
To deliver a brand identity for our city that engages the community and promotes its positive attributes and direction.

## Summary

All projects for the Progressive Leadership Outcome are generally on track to be delivered as planned.

Eight projects are now completed.

Two multi-year projects will be carried over as planned (**Mobile Field Worker App - Health and Building Compliance and Additional Safehold Modules**), and a further two projects are proposed for carry over into 2018/19 (**Facility Software Upgrade and Information Technology Renewals**).

The remaining 12 projects are progressing as planned.

Key points to note from the Quarterly Review:

- This review is recommending the \$1.83 million Working Capital improvement during the March quarter be allocated to the Ryde Central Reserve (\$1.33 million) and the Workers Compensation Reserve (\$0.5 million). This will result in Council having an estimated Working Capital balance of \$4.6 million as at 30 June 2018. This is above Council's desired minimum Working Capital balance of \$4.5 million.
- Council's preparation of its Community Strategic Plan 2028 is on track with the updated plan now on public exhibition. Council's 4 Year delivery Plan (2018/22) and One Year Operational Plan (2018/19) are also on public exhibition.

2017/18 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
<b>Base</b>						
Income	-73,992	-739	-74,731	-72,535	-72,381	0.2%
Expenditure	28,600	-652	27,948	17,470	21,827	-20.0%
<b>Total Base</b>	<b>-45,392</b>	<b>-1,391</b>	<b>-46,783</b>	<b>-55,066</b>	<b>-50,554</b>	<b>8.9%</b>
<b>Non-Capital</b>						
Income				0		
Expenditure	1,452	1	1,452	895	1,084	-17.5%
<b>Total Non-Capital</b>	<b>1,452</b>	<b>1</b>	<b>1,452</b>	<b>895</b>	<b>1,084</b>	<b>-17.5%</b>
<b>Capital</b>						
Income				-596		
Expenditure	5,785	290	6,075	3,764	4,530	-16.9%
<b>Total Capital</b>	<b>5,785</b>	<b>290</b>	<b>6,075</b>	<b>3,168</b>	<b>4,530</b>	<b>-30.1%</b>
Transfers from reserves	-15,549	-480	-16,029	-42	-805	-94.8%
Transfers to Reserves	30,996	702	31,698			
<b>Total Reserve Movements</b>	<b>15,447</b>	<b>222</b>	<b>15,669</b>	<b>-42</b>	<b>-805</b>	<b>-94.8%</b>
Book Value of Assets	-1,000	-259	-1,259	-1,194	-750	59.2%
Advances						
Loan Proceeds	-250		-250		-188	-100.0%
Loan Repayments	639		639	460	479	-4.0%
<b>Total Loan Proceeds</b>	<b>-611</b>	<b>-259</b>	<b>-870</b>	<b>-734</b>	<b>-459</b>	<b>60.1%</b>
<b>Net Result for Outcome</b>	<b>-23,319</b>	<b>-1,137</b>	<b>-24,457</b>	<b>-51,780</b>	<b>-46,204</b>	<b>12.1%</b>

# Outcome: A City of Progressive Leadership

## Performance Indicators 2017/18

Measure	Program	Target	Result	Status	Comments
% of Calls to the Customer Call Centre Resolved at the first point of contact	Customer and Community Relations Program	≥ 85%	84%	Off Track	The majority of the Customer Service Team are new and are still progressing through training and additional assistance with technical information is required.
% of Councillor requests responded to within agreed service standard	Governance and Civic Program	≥ 85%	74%	Off Track	This is an organisation wide measure and the Risk, Audit and Governance department plays the role of a post office in coordinating requests and obtaining responses from the organisation
Number of known breaches of statutory / council policy requirements	Governance and Civic Program	≤ 0	0	On Track	There have been no known breaches of Council policy or statutory requirements this quarter
% of allocated annual capital works program completed (annually)	Internal Corporate Services Program	≤ 85%	No Data	Annual Measure	
% return on investment over the standard investment benchmark (i.e. Bank Bill Swap Reference Rate (Australian financial market) - BBSW)	Internal Corporate Services Program	≥ 0.85%	1.12%	On Track	Interest return on investments is tracking well above benchmark.
% of project milestones met on time	Organisational development program	≥ 90%	91%	On Track	
Occupancy of commercial properties (income generating) over 12 months	Property Portfolio Program	> 75%	100%	On Track	

## Operational plan projects for 2017/18

Customer and Community Relations program		Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
	Community Forums	complete	complete	complete	Dec 2017	Completed	\$30,000	\$36,471	The three community forums were held in conjunction with the engagement of the Community Strategic Plan which was completed in December 2017
CF	Events Strategy	on track	on track	on track	Jun 2018	On Track	\$41,733		Went to the Events Committee 26 February 2018. Proceeded to Councillor workshop in Q4. Due to go to Council Meeting in June 2018.
Governance and Civic program									
	Councillor Induction	on track	on track	on track	Feb 2018	Completed	\$20,000	\$6,769	Project completed
	Election 2017	complete	complete	complete	September 2017	Completed	\$600,000	\$472,532	
	Provision of Councillor Equipment	on track	on track	on track	Jul 2017	Completed	\$48,000	\$10,659	
Internal Corporate Services program									
	Financial Systems Review	on track	on track	on track	March	Cancelled	\$0		This project has been cancelled
	Business Management Financial Reporting	on track	on track	on track		On Track	\$10,000	\$4,500	
	Fit for the Future Action Plan Implementation	on track	on track	on track	Jun 2018	On Track	\$150,000		An Asset Management Plan Review is in progress that will enable Council to update its strategy by 30th June. Council is about to initiate a Best Value Review of its Records Management Service as part of its Business Improvement.
CF	Information Technology Renewals	on track	on track	on track	Jul 2017	Carryover	\$1,113,630	\$637,889	<ul style="list-style-type: none"> <li>• T1 upgraded for Tax package required by Finance;</li> <li>• Chris/21 testing underway for upgraded version;</li> <li>• Bookings System (CLASS replacement) implementation commenced targeted go live July 2018;</li> <li>• Resident parking project - targeted live processing July 2018, now Council's Policy position has been confirmed;</li> <li>• T1 eServices - eLodgements (eCertificates) live processing commenced 31 Jan, planning commenced for DA Tracking migration from Civica to TechOne;</li> <li>• Open Office (mobile solution for Health and Building) - targeted go live for Health in Jul-18 and Building in Sep-18</li> <li>• T1 Enterprise App Store (EAS) – for improved management of software downloads and installs;</li> <li>• Desktop Virtualisation project - Citrix trial ongoing via extended business users, targeted trial completion April 2018;</li> <li>• TRIM Upgrade to Content Manager 9 (CM9) - completing prerequisite upgrades, estimated go live Sept 2018. Infocouncil and Ezescan upgrades complete, Easylink and Merit testing in progress.</li> </ul>
	Office Fitout - North Ryde Office and Top Ryde Office	on track	on track	on track	June 2018	On Track	\$167,992	\$8,594	Funds for the project to carryout minor ongoing works to the facility.
	Plant & Fleet Purchases	on track	on track	on track	Jun 2018	On Track	\$3,200,000	\$2,509,822	
CF	Strategic Asset Management Capability	on track	on track	on track	May 2018	On Track	\$100,000	\$46,060	Asset Management Review is in its final stages of completion

Open Space, Sport and Recreation Program	Time	Cost	Scope	Delivery date	Status	Approved budget	YTD Actual	Comments
Facility Software Upgrade	on track	on track	on track	April 2018	Carryover	\$150,000	\$11,511	Preparation underway - schedule to be completed July 2018
<b>Property Portfolio program</b>								
CF Civic Centre- Essential Renewal	on track	on track	on track	Jun 2018	On Track	\$154,353	\$66,469	
Corporate Buildings Renewals	complete	complete	complete	June 2018	Completed	\$40,000	\$44,369	
Commercial Buildings Renewal	complete	complete	complete	April 2018	Completed	\$100,000	\$98,339	
Development of 33-35 Blaxland Road, Ryde (Argyle Centre)	on track	on track	on track	June 2018	On Track	\$400,000	\$283,395	The initial planning stage is to be delivered by end of Financial Year 2017/18.
Development of 741-747 Victoria Road (Battery World)	on track	action required	on track	June 2018	On Track	\$100,000	\$84,945	The initial planning stage is to be delivered by end of Financial Year 2017/18.
Operational Buildings Renewal	on track	on track	on track	Jun 2018	On Track	\$51,500	\$7,725	Sites for works have been identified, and works are due to be completed in June 2018.
Ryde Central	on track	on track	on track	Jun 2018	On Track	\$250,000	\$0	Confidential Councillor Workshops are currently in progress on this matter. Council considered an additional allocation of \$140,000 at its meeting on 24 April 2018.
Ryde Civic Hub - International Design Competition	complete	complete	complete	Jun 2018	Completed	\$0	\$0	This project is complete and in accordance with Council's resolution, no further funds will be expended
<b>Regulatory program</b>								
Mobile Field Worker App - Health and Building Compliance	on track	on track	on track	2018-19	Carryover	\$250,000		- Kick off meeting held 28/3/18. Project will carry over to 2018/19. Updated Project plan has been prepared. Anticipated completion Q2 2018/19. Likely carry over amount \$140k
<b>Risk Management program</b>								
Additional Safehold Modules	on track	on track	on track	2018-19	Carryover	\$50,000		An alternative incident reporting system is under consideration due to the lack of mobile application in the current system. A trial of the alternative solution has been commenced with a view to assessing whether the solution can meet Councils future needs. It is expected that this trial and subsequent testing will take the rest of the financial year with rollout (if the alternative is selected) not to be undertaken until the first half of the 2018/19 financial year. A carryover of funding (\$30k) has been requested
Vendor Panel	complete	complete	complete	Oct 2017	Completed	\$10,000	\$11,500	-
<b>Strategic City program</b>								
Review of the Community Strategic Plan	on track	on track	on track	Jun 2018	On Track	\$200,000	\$87,833	Development of the Community Strategic Plan and Delivery Plan has progressed to the final stages. Councillors have provided input and feedback on the Draft CSP. The draft plans are being presented to Council on 24 April for endorsement to place on public exhibition during May 2018. During May a survey capturing community feedback about the plan will be conducted. Project is on track for Council providing final endorsement of the plan on 26 June. It is projected there will be an estimated saving of \$100,000 on this project.



# City of Ryde

## Reserves Listing Report

Natural Account	Description	17/18 Opening Balance	Budget To Reserve	Budget From Reserve	17/18 Budget Result	Review To Reserve	Review From Reserve	17/18 Review Result
<b>93001 - Internally Restricted Revenues</b>								
8301	Stockland Creche Contribution	16,692.90		-16,693.00	-0.10			-0.10
8302	Voluntary Planning Agreement Reserve	11,014,648.77		-2,419,630.00	8,595,018.77		-27,236.00	8,567,782.77
8303	Accommodation Reserve	13,476,842.14	141,760.00	-2,442,085.00	11,176,517.14			11,176,517.14
8304	Asset Replacement Reserve	18,941,022.38	7,045,660.00	-9,791,379.00	16,195,303.38		1,776,578.00	17,971,881.38
8305	Plant Replacement Reserve	3,416,387.34	2,987,230.00	-3,578,240.00	2,825,377.34		-300,000.00	2,525,377.34
8306	Ryde Aquatic Leisure Centre Reserve	3,308,763.55	4,267,370.00	-4,339,170.00	3,236,963.55		-14,710.00	3,222,253.55
8308	Public Art Reserve	15,279.00			15,279.00			15,279.00
8309	Council Election Reserve	660,363.27	150,000.00	-800,000.00	10,363.27			10,363.27
8310	Risk Rebate Reserve	111,797.49		-111,797.00	0.49			0.49
8311	Investment Property Reserve	20,033,432.02	2,120,000.00	-470,900.00	21,682,532.02			21,682,532.02
8312	Civic Hub Precinct Reserve	898,954.21	5,462,114.00	-250,000.00	6,111,068.21		-140,000.00	5,971,068.21
8313	Community Grants Reserve	176,737.00			176,737.00			176,737.00
8314	Carryover Works Reserve	168,761.28	-75,929.00	-92,833.00	-0.72			-0.72
8315	Synthetic Sports Surface Reserve	48,248.00	150,000.00	-85,000.00	113,248.00			113,248.00
8316	Transport & Pedestrian Initiatives MP Reserve	144,536.62			144,536.62			144,536.62
8317	Merger and Transition Reserve	4,156,072.53		-3,996,072.00	160,000.53			160,000.53
8318	Porters Creek Reserve	199,348.89		-199,349.00	-0.11			-0.11
8319	Insurance Fluctuation Reserve	809,048.19		-159,048.00	650,000.19			650,000.19
8320	WHS & Injury Management Reserve	186,711.55		-50,000.00	136,711.55		-50,000.00	86,711.55
8321	Public Domain Plan Reserve	138,602.00		-138,602.00				
8322	Planning Proposal Reserve	267,597.15	120,210.00	-120,000.00	267,807.15	-120,000.00		147,807.15
8323	Macquarie University VPA Reserve	273,053.67			273,053.67			273,053.67
<b>Total Internally Restricted Revenues</b>		<b>78,462,899.95</b>	<b>22,368,415.00</b>	<b>-29,060,798.00</b>	<b>71,770,516.95</b>	<b>-120,000.00</b>	<b>1,244,632.00</b>	<b>72,895,148.95</b>
<b>93002 - Internally Restricted Liabilities</b>								
8327	Employee Leave Entitlements Reserve	3,821,540.00			3,821,540.00			3,821,540.00
8328	Refundable Deposits Reserves	12,462,781.13			12,462,781.13			12,462,781.13
8329	Interest on Refundable Deposits Reserve	377,366.19			377,366.19			377,366.19
<b>Total Internally Restricted Liabilities</b>		<b>16,661,687.32</b>			<b>16,661,687.32</b>			<b>16,661,687.32</b>





# City of Ryde

## Reserves Listing Report

Natural Account	Description	17/18 Opening Balance	Budget To Reserve	Budget From Reserve	17/18 Budget Result	Review To Reserve	Review From Reserve	17/18 Review Result
<b>93003 - Section 94 Contribution Reserves</b>								
8351	Community & Cultural Facilities Reserve	11,415,427.87	5,993,540.00	-1,511,349.00	15,897,618.87	400,000.00	-15,386.00	16,282,232.87
8352	Open Space & Recreation Facilities Reserve	46,504,256.22	13,450,630.00	-8,559,669.00	51,395,217.22	1,834,635.00	-1,166,867.00	52,062,985.22
8353	Roads & Traffic Management Facilities Reserve	1,799,250.64	1,874,430.00	-4,280,077.00	-606,396.36	164,074.00	-856,242.00	-1,298,564.36
8354	Stormwater Management Facilities Reserve	5,301,822.73	617,750.00	-3,358,593.00	2,560,979.73		-330,000.00	2,230,979.73
8355	Section 94 Plan Administration Reserve	92,636.71	90,050.00	-144,250.00	38,436.71			38,436.71
<b>Total Section 94 Contribution Reserves</b>		<b>65,113,394.17</b>	<b>22,026,400.00</b>	<b>-17,853,938.00</b>	<b>69,285,856.17</b>	<b>2,398,709.00</b>	<b>-2,368,495.00</b>	<b>69,316,070.17</b>
<b>93004 - Other External Restrictions</b>								
8376	Domestic Waste Management Reserve	9,328,966.85	19,834,062.00	-19,327,525.00	9,835,503.85		142,427.00	9,977,930.85
8378	Macquarie Park Corridor Special Rate Reserve	1,306,554.12	1,373,541.00	-813,233.00	1,866,862.12			1,866,862.12
8379	Stormwater Management Service Charge Reserve	1,171,158.64	1,039,780.00	-1,092,805.00	1,118,133.64			1,118,133.64
8380	Sale of Roads Reserve					259,000.00		259,000.00
8381	Affordable Housing Contribution	138,910.00			138,910.00			138,910.00
8382	Infrastructure Special Rate Reserve	690,433.75	8,649,092.00	-9,390,270.00	-50,744.25	43,000.00	177,642.00	169,897.75
<b>Total Other External Restrictions</b>		<b>12,636,023.36</b>	<b>30,896,475.00</b>	<b>-30,623,833.00</b>	<b>12,908,665.36</b>	<b>302,000.00</b>	<b>320,069.00</b>	<b>13,530,734.36</b>
<b>93005 - Unexpended Grants Reserves</b>								
8401	U/Exp Grant - Home Modification & Maintenance	67,708.46	30,700.00		98,408.46			98,408.46
8403	U/Exp Grant - Volunteer Referral Agency	49,767.96	55,320.00		105,087.96			105,087.96
8405	U/Exp Grant - Library Subsidy		254,400.00	-255,380.00	-980.00			-980.00
8416	U/Exp Grant - Financial Assistance Grants	1,211,988.00		-1,211,988.00				
8417	U/Exp Grant - Road Services Unit Management	446,080.00		-446,080.00				
8418	U/Exp Grant - Macquarie Park Master Plan	30,000.00			30,000.00			30,000.00
8434	U/Exp Grant - Sport Development Program							
8435	U/Exp Grant - WASIP	29,640.86			29,640.86			29,640.86
8438	U/Exp Grant - Parramatta River Catchments Flood							
8439	U/Exp Grant - Vacation Care Program Grant	5,253.73			5,253.73			5,253.73
8443	U/Exp Grant - Curzon St/ Smith St Pedestrian (RT	765.05			765.05			765.05
8446	U/Exp Grant - Vimiera Road Traffic Facilities Rene	1,959.22			1,959.22			1,959.22
8447	U/Exp Grant - M2 Advertising Public Benefit (RMS	35,844.00			35,844.00			35,844.00
8451	U/Exp Grant - Rowe St Eastwood Traffic Calming	9,725.16			9,725.16			9,725.16



# City of Ryde

## Reserves Listing Report

Natural Account	Description	17/18 Opening Balance	Budget To Reserve	Budget From Reserve	17/18 Budget Result	Review To Reserve	Review From Reserve	17/18 Review Result
8455	U/Exp Grant - Planning for Ageing Population	4,560.00			4,560.00			4,560.00
8458	U/Exp Grant - Macquarie Park - Property	6,000,000.10		-6,000,000.00	0.10			0.10
8459	U/Exp Grant - Restoring Blue Gum High in Denistons	1,725.01			1,725.01			1,725.01
8461	U/Exp Grant - Better Waste & Recycling Fund	20,121.35	264,960.00	-149,994.00	135,087.35	-121,406.00	-143,554.00	-129,872.65
8462	U/Exp Grant - Agincourt and Balaclava Rd TCS	8,039.11			8,039.11			8,039.11
8463	U/Exp Grant - Ivan Hoe Estate Collective Impact	20,000.00			20,000.00			20,000.00
8464	U/Exp Grant - CDAT	3,100.00			3,100.00			3,100.00
8465	U/Exp Grant - Blaxland Road SUP – Stage 3 (RM)	3,463.39			3,463.39			3,463.39
8466	U/Exp Loan - LIRS Phase 1	6,175.23		-6,175.23				
8467	U/Exp Loan - LIRS Phase 2	264,324.43		-264,324.00	0.43			0.43
8468	U/Exp Grant - Ryde Remembers (ANZAC)	5,273.59		-5,274.00	-0.41			-0.41
8469	U/Exp Grant - NSW Youth Council Conference	49,382.00	-9,091.00	-30,000.00	10,291.00			10,291.00
8470	U/Exp Grant - Shrimptons Creek Corridor Embellish	4,850,114.00	49,886.00	-2,900,000.00	2,000,000.00			2,000,000.00
8471	U/Exp Grant - Morrison Rd LATM	11,720.00			11,720.00			11,720.00
<b>Total Unexpended Grants Reserves</b>		<b>13,136,730.65</b>	<b>646,175.00</b>	<b>-11,269,215.23</b>	<b>2,513,690.42</b>	<b>-121,406.00</b>	<b>-143,554.00</b>	<b>2,248,730.42</b>
<b>Internal Loans</b>								
8901	Internal Loan - RALC Reserve	-2,101,000.09	64,190.00		-2,036,810.09			-2,036,810.09
<b>Total Internal Loans</b>		<b>-2,101,000.09</b>	<b>64,190.00</b>		<b>-2,036,810.09</b>			<b>-2,036,810.09</b>
<b>TOTAL RESERVES</b>		<b>183,909,735.36</b>	<b>76,001,655.00</b>	<b>-88,807,784.23</b>	<b>171,103,606.13</b>	<b>2,459,303.00</b>	<b>-947,348.00</b>	<b>172,615,561.13</b>

# City of Ryde - 2017/2018 Quarterly Changes Report

			<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
--	--	--	--	-----------------------------	---	-----------------

## Strategic City program

1011575	Customer and Community Services - Administration	Op Exp	379,240	302,421	5,900	Budget reallocation for performance review
4130728	Lachlan's Line - Community Facility	NCP Exp	17,764		52,236	Allocation of funds from VPA reserve to fund the detailed design of the Lachlan's Line Community Facility
4130728	Lachlan's Line - Community Facility	From Res	(17,764)		(52,236)	Allocation of funds from VPA reserve to fund the detailed design of the Lachlan's Line Community Facility
<b>Total Strategic City program</b>					<b>5,900</b>	

# City of Ryde - 2017/2018 Quarterly Changes Report

*Approved*  
*Budget*  
*2017/2018*

*Actual*  
*2017/2018*

*Proposed*  
*Changes*  
*2017/2018*

*Comments*

## Risk Management program

1011359	Legal Fees Recovery	Op Inc		(71,265)	(70,000)	Transfer from Legal and increase budget to reflect the actuals
1011511	Legal	Op Inc	(18,100)		18,100	Transfer fund to Legal Fees Recovery
1611211	Risk Management	Op Inc	(77,720)	(16,413)	50,000	Reduction in expected income due to lower than anticipated annual distribution from Councils insurance mutual. Original expectations were set based on prior years actuals but subject to overall industry claims experience and other factors
1711570	Tenders and Contract Management OPEX	Op Inc		(191)	(1,260)	Transfer budget from Project Development Department
1011511	Legal	Op Exp	525,170	708,639	300,000	An increase of \$300K to the legal budget is required as there has been an increase in development appeals. Further, Council has been the recipient of an adverse costs order in the matter of Principal Healthcare Finance Pty Ltd v. City of Ryde which will be required to be paid on agreement or determination of the relevant costs, which will be significant
1711570	Tenders and Contract Management OPEX	Op Exp			3,387	Transfer budget from Project Development Department
1711570	Tenders and Contract Management OPEX	Op Exp		5,182	52,450	Transfer budget from Project Development Department
1711570	Tenders and Contract Management OPEX	Op Exp			(54,577)	Transfer budget from Project Development Department
2711012	Audit & Compliance	Op Exp	496,470	244,912	(74,560)	Salaries and Wages saving
2711012	Audit & Compliance	Op Exp			1,250	Budget reallocation for performance review
<b>Total Risk Management program</b>					<b>224,790</b>	

# City of Ryde - 2017/2018 Quarterly Changes Report

<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
--	-----------------------------	---	-----------------

## Community and Cultural program

6410000	Events- Community	Op Exp	112,750	95,729	7,500	Council Resolution FIFA
6410000	Events- Community	Op Exp	96,850	48,861	2,250	Increase budget to fund Cinema in the park event
6811001	Community Services Administration	Op Exp	197,270	152,601	23,630	Budget reallocation for performance review
6811001	Community Services Administration	Op Exp			3,500	Budget reallocation for performance review
6430588	Ryde Remembers - ANZAC	NCP Inc	(2,804)	(11,048)	2,804	Transfer to ANZAC Capital Works
6830751	Investing in Women - Womens Empowerment Boot Camps	NCP Inc		(17,650)	(17,650)	Investing in Women Grant - Women's Empowerment Boot Camps
6430588	Ryde Remembers - ANZAC	NCP Exp	18,078	23,300	(14,000)	Funding to be transferred to ANZAC Capital Works
6830751	Investing in Women - Womens Empowerment Boot Camps	NCP Exp			17,650	Investing in Women Grant - Women's Empowerment Boot Camps
6442873	ANZAC and Remembrance Memorial	Cap Inc			(11,049)	Additional grant received
6442873	ANZAC and Remembrance Memorial	Cap Exp			23,300	Funding transfer from Ryde Remembers -ANZAC project
6430588	Ryde Remembers - ANZAC	From Res	(5,274)		1,196	Fund to be transferred to ANZAC Capital Works
6442873	ANZAC and Remembrance Memorial	From Res			(1,196)	Funding transfer from Ryde Remembers -ANZAC project
<b>Total Community and Cultural program</b>					<b>37,935</b>	

# City of Ryde - 2017/2018 Quarterly Changes Report

*Approved*  
*Budget*  
*2017/2018*

*Actual*  
*2017/2018*

*Proposed*  
*Changes*  
*2017/2018*

*Comments*

## Customer and Community Relations program

2011001	Customer Service Administration	Op Exp	1,363,390	902,437	(34,820)	Salaries and Wages saving
2011001	Customer Service Administration	Op Exp			2,000	Budget reallocation for performance review
2011431	Community Engagement Program	Op Exp	452,720	282,563	(30,000)	Salaries and Wages saving
2011457	Have Your Say	Op Exp	82,720	400	(2,250)	Transfer fund to Events Community program to fund Cinema in the park event
6510001	Communications & Media Service Unit - Administration	Op Exp	118,340	(741)	(45,510)	Salaries and Wages saving
6511056	Communications & Marketing	Op Exp	140,000	35,252	(1,055)	Transfer saving to ANZAC and Remembrance Memorial
<b>Total Customer and Community Relations program</b>					<b>(111,635)</b>	

# City of Ryde - 2017/2018 Quarterly Changes Report

*Approved Budget 2017/2018*      *Actual 2017/2018*      *Proposed Changes 2017/2018*      *Comments*

## Open Space, Sport & Recreation program

			<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
55104	Income - Parks Buildings	Op Inc	(203,320)	(230,519)	(57,755)	Adjust the budget to reflect actuals
7411001	Natural Areas Administration	Op Exp		21,437	30,000	Salary to cover temporary part-time natural areas project officer - 3 days per week to implement Ryde Biodiversity Plan
7610001	Open Space - Administration	Op Exp	66,430		(66,430)	Budget allocation adjustment
7610001	Open Space - Administration	Op Exp	1,290		(1,290)	Budget allocation adjustment
7611001	Parks Open Space - Administration	Op Exp	401,790	240,879	(55,000)	Salaries and Wages saving
7711001	Parks Administration	Op Exp	406,910	374,169	67,720	Consolidate staff costing
53029	Oper - Synthetic Playing Surface	Op Exp		8,879	25,000	Transfer from Maintenance-Synthetic Playing Surfaces
53029	Oper - Synthetic Playing Surface	From Res			(25,000)	Transfer from Maintenance-Synthetic Playing Surfaces Program
53114	Oper - Sportsgrounds, Parks & Gardens	Op Exp	2,029,710	1,702,549	(130,000)	Cost saving
54029	Maint - Synthetic Playing Surface	Op Exp	85,000	9,444	(25,000)	Transfer to Operating-Synthetic Playing Surfaces
54029	Maint - Synthetic Playing Surface	From Res	(85,000)		25,000	Transfer to Operating-Synthetic Playing Surfaces Program
7811010	Aquatic Operations	Op Exp	511,350	215,868	11,460	Budget reallocation for performance review
7811010	Aquatic Operations	Op Exp			3,250	Budget reallocation for performance review
7730752	Development of Parks Plans of Management	NCP Exp			40,000	Transfer of budget with change in accountability
5442682	Ryde Bowling Club Maintenance and Public Rec Works	Cap Exp	506,000		175,000	Transfer to fund required works at the Ryde Bowling Club to ensure continued community use of the site for public recreation
7540027	Park & Open Space Tree Planting Program	Cap Exp	73,341		(30,000)	Tree plantings to be part of a delivery of ELS Hall Park Playground Project.
50011	Sportsfield Floodlighting Renewal	Cap Exp	302,693	258,578	32,000	Funding for Pidding Park Amenities design and Old Landfill Program to be used for additional costs related to Meadowbank
50011	Sportsfield Floodlighting Renewal	From Res	(302,693)		(32,000)	Funding for Pidding Park Amenities design and Old Landfill Program to be used for additional costs related to Meadowbank
50015	Sportsground Amenities Upgrades Renewal	Cap Exp	530,000	368,383	(22,000)	Funding from Pidding Park Amenities Design to be used for additional costs related Meadowbank Pk Remediation
50015	Sportsground Amenities Upgrades Renewal	From Res	(530,000)		22,000	Funding from Pidding Park Amenities Design to be used for additional costs related Meadowbank Pk Remediation
50016	Playground Renewal & Construction Renewal	Cap Exp	1,469,471	945,394	255,000	Additional Funds for the construction of a temporary Playground at Meadowbank Park to be recouped through insurance
50016	Playground Renewal & Construction Renewal	From Res	(1,469,471)		(255,000)	Additional Funds for the construction of a temporary Playground at Meadowbank Park to be recouped through insurance
51028	Passive Parks Expansion and Improvement	Cap Exp	735,623	364,269	57,500	Additional funding required due to higher than expected materials cost for Charity Creek Cascades Project
51028	Passive Parks Expansion and Improvement	From Res	(735,623)		(57,500)	Additional funding required due to higher than expected materials cost for Charity Creek Cascades Project
51029	Synthetic Playing Surfaces Expansion	Cap Exp	3,671,331	2,760,341	(175,000)	Funding from Christie Park Synthetic Project to be used for additional costs associated with Delivery of Playground Project

# City of Ryde - 2017/2018 Quarterly Changes Report

		<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>	
51029	Synthetic Playing Surfaces Expansion	From Res	(3,346,331)		175,000	Funding from Christie Park Synthetic Project to be used for additional costs associated with Delivery of Playground Project
5442682	Ryde Bowling Club Maintenance and Public Rec Works	From Res	(506,000)		(115,000)	Transfer to fund required works at the Ryde Bowling Club to ensure continued community use of the site for public recreation
7540027	Park & Open Space Tree Planting Program	From Res	(73,341)		30,000	Tree plantings to be part of a delivery of ELS Hall Park Playground Project.
7730752	Development of Parks Plans of Management	From Res			(40,000)	Transfer from Update Open Space Plans of Management and Site Masterplans project
7741889	Update Open Space Plans of Management and Site Masterplans	From Res	(200,000)		40,000	Correction of QBR2 budget adjustments
7811010	Aquatic Operations	From Res	(926,300)		(14,710)	Budget reallocation for performance review
<b>Total Open Space, Sport &amp; Recreation program</b>					<b>(112,755)</b>	



# City of Ryde - 2017/2018 Quarterly Changes Report

*Approved*  
*Budget*  
*2017/2018*

*Actual*  
*2017/2018*

*Proposed*  
*Changes*  
*2017/2018*

*Comments*

## Centres and Neighbourhood program

4111172	Neighbourhood Centres	Op Exp	68,610		(60,000)	Money re-allocated to Ryde Bowling Club Embellishment project
4710216	Street Lighting OPEX	Op Exp	2,348,830	1,381,421	(280,000)	Transfer to Development account for temporary staff salaries that manage the development and implementation of the street lighting
54023	Maint - Town Centre & Public Domain	Op Exp	244,240	13,926	(80,000)	Cost saving
50007	Neighbourhood Centre Renewal	Cap Exp	114,200	36,043	30,000	Increase budget for Callaghan Street Project as per Council's Resolution dated 12 December 2017
50007	Neighbourhood Centre Renewal	From Res	(114,200)		(30,000)	Increase budget for Callaghan Street Project as per Council's Resolution dated 12 December 2017
<b>Total Centres and Neighbourhood program</b>					<b>(420,000)</b>	

# City of Ryde - 2017/2018 Quarterly Changes Report

		<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
--	--	--	-----------------------------	---	-----------------

## Library program

7011150	Library Support Services	Op Exp	1,687,030	1,336,574	31,460	Budget reallocation for performance review
7011150	Library Support Services	Op Exp			1,750	Budget reallocation for performance review
<b>Total Library program</b>					<b>33,210</b>	

# City of Ryde - 2017/2018 Quarterly Changes Report

*Approved*  
*Budget*  
*2017/2018*

*Actual*  
*2017/2018*

*Proposed*  
*Changes*  
*2017/2018*

*Comments*

## Internal Corporate Services program

			<i>Approved</i> <i>Budget</i> <i>2017/2018</i>	<i>Actual</i> <i>2017/2018</i>	<i>Proposed</i> <i>Changes</i> <i>2017/2018</i>	<i>Comments</i>
1211142	Investment Income	Op Inc	(2,026,400)		(400,000)	Additional income from Investments
1211142	Investment Income	Op Inc	(402,470)	(1,018,997)	(200,000)	Additional income from Investments
1311025	Business Rates	Op Inc	(14,551,720)	(14,475,195)	(25,000)	Increased Business Rate Income
1311099	Environmental Levy	Op Inc	(7,096,539)	(7,131,823)	(40,000)	Increased Environment Levy Rate Income
1311099	Environmental Levy	Op Inc		5,837	6,000	Adjustment for EL Rates Write Off
1311210	Residential Rates	Op Inc	(30,206,892)	(30,231,472)	(25,000)	Increased Residential Rates Income
1311210	Residential Rates	Op Inc		30,594	30,000	Rates Written off approved
1311210	Residential Rates	Op Inc	718,920	608,866	(80,000)	Pensioner Rebate adjustment
1311210	Residential Rates	Op Inc	(60,400)	(77,223)	(20,000)	Increased Interest on Overdue Rates
1311210	Residential Rates	Op Inc	(407,210)	(320,778)	60,000	Pensioner Subsidy Adjustment
1311552	Infrastructure Special Rate Levy	Op Inc	(8,649,092)	(8,692,240)	(43,000)	Increased SRV Income
8810001	Project Development Management	Op Inc	(55,320)	(54,175)	1,260	Transfer budget to Procurement Department
1011109	GM - Finance Controlled Items	Op Exp	170,750		(170,750)	Salaries and Wages savings
1011114	General Manager's Office	Op Exp	517,330	424,757	1,990	Budget reallocation for performance review
1111001	Corporate Services Administration	Op Exp	536,650	421,804	3,990	Salaries and Wages adjustment
1111001	Corporate Services Administration	Op Exp			1,250	Budget reallocation for performance review
1111109	CS - Finance Controlled Items	Op Exp	6,800		23,200	Salaries and Wages adjustment
1211001	Finance Administration	Op Exp	512,480	412,132	19,490	Budget reallocation for performance review
1211001	Finance Administration	Op Exp			1,750	Budget reallocation for performance review
1211109	Finance Controlled Items	Op Exp	447,370		(447,370)	Budget reallocation for performance review
1211463	Finance - Financial Accounting - Administration	Op Exp	266,210	126,911	(43,000)	Salaries and Wages saving
1311138	Interest Expense - Other	Op Exp	59,380	26,406	(20,000)	Reduction in Interest Expense on Security Deposits
2111001	Human Resources Administration	Op Exp	401,160	300,238	8,310	Budget reallocation for performance review
2111001	Human Resources Administration	Op Exp		796	1,250	Budget reallocation for performance review
2311001	WHS Development and Management	Op Exp		29,561	50,000	Additional expenditure to address WHS issues, to be offset by a transfer from WHS reserve
2411001	Information Technology Services Administration	Op Exp	300,303	159,829	(5,110)	Salaries and Wages saving

## City of Ryde - 2017/2018 Quarterly Changes Report

			<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
2411001	Information Technology Services Administration	Op Exp			7,500	Budget reallocation for performance review
2711109	EP - Finance Controlled Items	Op Exp	14,400		(14,400)	Salaries and Wages savings
4310001	Public Works Unit Management	Op Exp	364,990	321,198	3,650	Budget reallocation for performance review
4310001	Public Works Unit Management	Op Exp			1,250	Budget reallocation for performance review
4610001	Operations Unit Management	Op Exp	573,410	488,845	65,920	Budget reallocation for performance review
4610001	Operations Unit Management	Op Exp		1,061	14,500	Budget reallocation for performance review
6211109	CL - Finance Controlled Items	Op Exp	146,200		(146,200)	Salaries and Wages savings
8610001	Business Improvements	Op Exp	262,300	197,978	18,760	Budget reallocation for performance review
8610001	Business Improvements	Op Exp			5,250	Budget reallocation for performance review
8810001	Project Development Management	Op Exp	223,452	169,376	(3,387)	Transfer budget to Procurement Department
8810001	Project Development Management	Op Exp	3,090,170	2,786,071	(40,760)	Transfer budget to Procurement Department and Budget reallocation for performance review
8810001	Project Development Management	Op Exp			5,500	Budget reallocation for performance review
8810001	Project Development Management	Op Exp	(5,844,902)	(6,568,585)	37,387	Transfer budget to Procurement Department and Budget reallocation for performance review
2440811	LG Solution Software - Templates and Models	Cap Exp	10,000		(10,000)	Project Cancelled
5720413	Plant & Fleet Purchases	Cap Exp	3,200,000		300,000	Budget adjustment to match fleet replacement cycle
5720413	Plant & Fleet Purchases	From Res	(3,200,000)		(300,000)	Budget adjustment to match fleet replacement cycle
1211109	Finance Controlled Items	From Res			(127,000)	Savings from Election project
2311001	WHS Development and Management	From Res			(50,000)	Additional expenditure to address WHS issues, to be offset by a transfer from WHS reserve
2440811	LG Solution Software - Templates and Models	From Res	(10,000)		10,000	Project Cancelled
1211142	Investment Income	To Res	2,026,400		400,000	Transfer to Section 94 Reserve
1311552	Infrastructure Special Rate Levy	To Res	8,649,092		43,000	Increased SRV transfer to Reserve
<b>Total Internal Corporate Services program</b>					<b>(1,089,770)</b>	

# City of Ryde - 2017/2018 Quarterly Changes Report

*Approved*  
*Budget*  
*2017/2018*

*Actual*  
*2017/2018*

*Proposed*  
*Changes*  
*2017/2018*

*Comments*

## Governance and Civic program

1811001	Governance Administration	Op Exp	324,275	253,756	6,170	Budget reallocation for performance review
1811001	Governance Administration	Op Exp		982	1,250	Budget reallocation for performance review
1811162	Councillor Support	Op Exp	29,750	31,240	12,500	Transfer to Councillor support budget for conferences as per Council resolution dated 27 February 2018
1830498	Council Election	NCP Exp	600,000		(127,000)	Actual expenditure less than budget estimates.
1830500	Councillor Induction	NCP Exp	20,000		(12,500)	Transfer to Councillor support budget for conferences as per Council resolution dated 27 February 2018
1830498	Council Election	From Res	(600,000)		127,000	Actual expenditure less than budget estimates
<b>Total Governance and Civic program</b>					<b>7,420</b>	

# City of Ryde - 2017/2018 Quarterly Changes Report

*Approved*  
*Budget*  
*2017/2018*

*Actual*  
*2017/2018*

*Proposed*  
*Changes*  
*2017/2018*

*Comments*

## Land Use Planning program

			<i>Approved</i> <i>Budget</i> <i>2017/2018</i>	<i>Actual</i> <i>2017/2018</i>	<i>Proposed</i> <i>Changes</i> <i>2017/2018</i>	<i>Comments</i>
4111500	Planning Proposal	Op Inc	(227,790)	(71,903)	120,000	Planning Proposal income has been lower than anticipated. With the release of the district plans and a new Local Planning
4111001	Strategic Planning Administration	Op Exp	845,800	535,048	8,440	Budget reallocation for performance review
4111001	Strategic Planning Administration	Op Exp		4,027	9,500	Budget reallocation for performance review
4111221	Section 94 Capital Income-Roads	Cap Inc	(1,874,430)	(1,719,173)	(164,074)	Income received to date
4111221	Section 94 Capital Income-Roads	Cap Inc	(13,450,630)	(15,442,030)	(1,834,635)	Income received to date
4111221	Section 94 Capital Income-Roads	To Res	13,450,630		1,834,635	Section 94 Contribution to be transferred to Reserve
4111221	Section 94 Capital Income-Roads	To Res	1,874,430		164,074	Section 94 Contribution to be transferred to Reserve
4111500	Planning Proposal	To Res	120,210		(120,000)	Planning Proposal income has been lower than anticipated due to the release of the district plans and a new Local Planning
<b>Total Land Use Planning program</b>					<b>17,940</b>	

# City of Ryde - 2017/2018 Quarterly Changes Report

*Approved*  
*Budget*  
*2017/2018*

*Actual*  
*2017/2018*

*Proposed*  
*Changes*  
*2017/2018*

*Comments*

## Regulatory program

			<i>Approved</i> <i>Budget</i> <i>2017/2018</i>	<i>Actual</i> <i>2017/2018</i>	<i>Proposed</i> <i>Changes</i> <i>2017/2018</i>	<i>Comments</i>
3511001	Building & Land Use Enforcement Administration	Op Inc	(1,058,710)	(1,758,322)	(500,000)	Better than predicted environmental monitoring levy from strong development market
3511001	Building & Land Use Enforcement Administration	Op Inc	(116,640)	(171,777)	(40,000)	Fines from increased compliance activity
3511001	Building & Land Use Enforcement Administration	Op Inc	(102,200)	(243,665)	(100,000)	Increased fees from hoarding applications due to strong development market
3511249	Unauthorised Activity Control	Op Inc	(26,590)	(24,310)	(4,550)	Transfer from Swimming Pool Inspection Program
3711507	Swimming Pool Inspection Program	Op Inc	(59,350)	(14,350)	35,000	Lower than predicted income due to staff shortage and inability to recruit full-time Building Surveyor during much of 2017/18. Part-time casual staff has undertaken some inspections
3711507	Swimming Pool Inspection Program	Op Inc	(4,550)		4,550	Transfer to Unauthorised Activity Control program
4111231	Statutory Information	Op Inc	(277,130)	(290,477)	(40,000)	Slight increase to section10.7 (formerly section 149) income to reflect higher than anticipated income for the year
2811081	Development Assessments	Op Exp	1,688,290	1,153,916	(3,220)	Salaries and Wages saving
2811081	Development Assessments	Op Exp		796	9,000	Budget reallocation for performance review
2811131	Independent Hearing Assessment	Op Exp		414	600	Increase budget for supplying food to Independent Hearing and Assessment Panel meeting
2811131	Independent Hearing Assessment	Op Exp			36,000	Increase budget for Independent Hearing and Assessment Panel Member Fees
2811131	Independent Hearing Assessment	Op Exp	930		1,000	Increase budget for bus hire fees for Independent Hearing and Assessment Panel meeting
3411042	Certification	Op Exp	76,070	57,152	13,000	Salaries adjustments
3511249	Unauthorised Activity Control	Op Exp	67,730	60,966	13,550	Transfer from Swimming Pool Inspection Program
3711507	Swimming Pool Inspection Program	Op Exp	13,550		(13,550)	Transfer to Unauthorised Activity Control
3811007	Regulatory Control	Op Exp	265,160	193,884	(13,000)	Salaries and Wages saving
3911001	Parking Control Administration	Op Exp	768,710	581,906	(7,000)	Salaries and Wages saving
<b>Total Regulatory program</b>					<b>(608,620)</b>	

# City of Ryde - 2017/2018 Quarterly Changes Report

		<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
--	--	--	-----------------------------	---	-----------------

## Catchment program

8542412	Shepherds Bay Outlet	From Res	(100,000)		100,000	Funding is related to Section 94 - VPA relating to the project states that the money from the VPA can only be used for works upstream of the site, and the outlets are located downstream of the site
8542412	Shepherds Bay Outlet	From Res			(100,000)	Funding is related to Section 94 - VPA relating to the project states that the money from the VPA can only be used for works upstream of the site, and the outlets are located downstream of the site
<b>Total Catchment program</b>						



# City of Ryde - 2017/2018 Quarterly Changes Report

		<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
--	--	--	-----------------------------	---	-----------------

## Environmental program

8311001	Environmental Administration	Op Exp	390,860	293,593	26,970	Budget reallocation for performance review
8311001	Environmental Administration	Op Exp			6,500	Budget reallocation for performance review
<b>Total Environmental program</b>					<b>33,470</b>	

# City of Ryde - 2017/2018 Quarterly Changes Report

*Approved*  
*Budget*  
*2017/2018*

*Actual*  
*2017/2018*

*Proposed*  
*Changes*  
*2017/2018*

*Comments*

## Traffic & Transport program

4710226	Development Management OPEX	Op Exp		384,192	579,510	Consolidate staff cost from Temporary Staff and other program
4710226	Development Management OPEX	Op Exp	150,000		(150,000)	Consolidate staff cost, transfer budget to Salaries & Wages
4910001	Traffic & Transport Section Management	Op Exp	518,880	503,915	151,000	Adjustment of salaries to account for 2 budgeted FTE staff
4910001	Traffic & Transport Section Management	Op Exp			3,000	Budget reallocation for performance review
4940004	Traffic Calming Devices	Cap Inc	(120,000)		(10,000)	Additional grant received
4141838	Roundabout at Monash/Buffalo Road	Cap Exp	333,225		(163,225)	Reduction as the scope of works has changed (refer to the Council Report GRP/09/3/15 - BP18/79 - Item 'H') to an intersection priority control solution
4740001	Bus Shelters - new	Cap Exp	60,000		30,000	Transfer is necessitated due to the fact that the Bus Shelter project will require additional funding to complete the remaining works
4740002	Bus Stop DDA compliance	Cap Exp	195,500		(30,000)	Transfer is necessitated due to the fact that the Bus Shelter project will require additional funding to complete the remaining works
4940004	Traffic Calming Devices	Cap Exp	555,000		10,000	Increase the budget as additional grant received
4942671	Pedestrian Infrastructure Safety Around Schools Program	Cap Exp	540,000		370,000	Budget increase required is a result of the further embellishment of ALL school sites following the road safety audit reviews and in particular access needs for the vulnerable
4141838	Roundabout at Monash/Buffalo Road	From Res	(333,225)		163,225	Reduction as the scope of works has changed (refer to the Council Report GRP/09/3/15 - BP18/79 - Item 'H') to an intersection priority control solution
4740001	Bus Shelters - new	From Res	(60,000)		(30,000)	Transfer is necessitated due to the fact that the Bus Shelter project will require additional funding to complete the remaining works
4740002	Bus Stop DDA compliance	From Res	(95,500)		30,000	Transfer is necessitated due to the fact that the Bus Shelter project will require additional funding to complete the remaining works
4942671	Pedestrian Infrastructure Safety Around Schools Program	From Res	(190,000)		(370,000)	Budget increase required is a result of the further embellishment of ALL school sites following the road safety audit reviews and in particular access needs for the vulnerable
<b>Total Traffic &amp; Transport program</b>					<b>583,510</b>	

# City of Ryde - 2017/2018 Quarterly Changes Report

*Approved Budget 2017/2018*      *Actual 2017/2018*      *Proposed Changes 2017/2018*      *Comments*

## Waste and Recycling program

			<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
5811551	Better Waste & Recycling Fund	Op Inc	(264,960)	(143,554)	121,406	Income Reduction of EPA Funded project for Managing Waste Reduction in Multi-Unit Dwellings & Eastwood Litter Prevention
6010409	Construction Recycling OPEX	Op Inc	(352,910)	(545,230)	(347,090)	Budget increased due to increase in sales and income for the Financial Year
5810001	DWM Unit Management	Op Exp	432,520	420,226	(23,391)	Costing adjustments
5810404	DWM Waste Billing OPEX	Op Exp	354,660	259,096	(20,927)	Costing adjustments
5910407	Commercial Waste OPEX	Op Exp			44,318	Costing adjustments
6010409	Construction Recycling OPEX	Op Exp	58,970	432,497	427,320	Transfer from Construction Disposal Waste to Construction Recycling Operating Expenses
6010416	Construction Disposal Venm	Op Exp	177,320		(177,320)	Transfer to Construction Recycling Operating Expenses
6130753	Laurel Park Litter Prevention	NCP Inc		(33,250)	(66,500)	EPA grant to be used for Installation, labour and Material for Laurel Pk Litter Prevention Program
5830698	Community Problem Waste Recycling Centre	NCP Exp	185,000		11,891	Aligned budget with actual expenditure as this is one off payment based on estimated value given on the beginning of the year
5830713	Managing Waste Reduction in Multi Unit Dwellings	NCP Exp	100,000		100,000	Transferred to EPA Funded project for Managing Waste Reduction in Multi-Unit Dwellings & Eastwood Litter Prevention Campaign
6130740	Eastwood Litter Prevention Campaign	NCP Exp			43,554	Transferred to EPA Funded project for Managing Waste Reduction in Multi-Unit Dwellings & Eastwood Litter Prevention Campaign
6130753	Laurel Park Litter Prevention	NCP Exp			66,500	EPA grant to be used for Installation, labour and Material for Laurel Pk Litter Prevention Program
5840033	Porters Creek Precinct	Cap Exp	400,000		(100,000)	17/18 Project component has been completed. Budget reduction to match the anticipated spend for the remainder of the year
50027	Old Landfill SitesSubsidence Renewal	Cap Exp	300,000	287,624	(10,000)	Savings made on Landfill Program to be used for additional costs to remediate Meadowbank Park (Sportsfield Floodlighting)
50027	Old Landfill SitesSubsidence Renewal	From Res	(300,000)		10,000	Savings made on Landfill Program to be used for additional costs to remediate Meadowbank Park (Sportsfield Floodlighting)
5810001	DWM Unit Management	From Res	(553,500)		23,391	Costing adjustments
5810404	DWM Waste Billing OPEX	From Res	(429,840)		20,927	Costing adjustments
5830698	Community Problem Waste Recycling Centre	From Res	(185,000)		(11,891)	Aligned budget with actual expenditure as this is one off payment based on estimated value given on the beginning of the year
5830713	Managing Waste Reduction in Multi Unit Dwellings	From Res	(100,000)		(100,000)	Transferred to EPA Funded project for Managing Waste Reduction in Multi-Unit Dwellings & Eastwood Litter Prevention Campaign
5840033	Porters Creek Precinct	From Res	(400,000)		100,000	17/18 Project component has been completed. Budget reduction to match the anticipated spend for the remainder of the year
6130740	Eastwood Litter Prevention Campaign	From Res			(43,554)	Transferred to EPA Funded project for Managing Waste Reduction in Multi-Unit Dwellings & Eastwood Litter Prevention Campaign
5811551	Better Waste & Recycling Fund	To Res	264,960		(121,406)	Income Reduction of EPA Funded project for Managing Waste Reduction in Multi-Unit Dwellings & Eastwood Litter Prevention
<b>Total Waste and Recycling program</b>					<b>(52,772)</b>	

# City of Ryde - 2017/2018 Quarterly Changes Report

*Approved*  
*Budget*  
*2017/2018*

*Actual*  
*2017/2018*

*Proposed*  
*Changes*  
*2017/2018*

*Comments*

## Property Portfolio program

5610637	Eastwood Plaza	Op Inc		(6,642)	(54,010)	Reinstated Income budget against the actuals
5610637	Eastwood Plaza	Op Inc	(54,010)		54,010	Reinstated Income budget against the actuals
5510001	Building Services Unit Management	Op Exp	1,129,740	453,784	(250,000)	Reduce budget to reflect cost saving
5610502	Property Portfolio Management OPEX	Op Exp	456,370	271,332	2,590	Budget reallocation for performance review
5610503	Investment Portfolio Management OPEX	Op Exp	20,000		(20,000)	Budget adjustment to align with agency staff recruit to undertake works
5610503	Investment Portfolio Management OPEX	Op Exp	57,190		(57,190)	Budget adjustment to align with agency staff recruit to undertake works
5610503	Investment Portfolio Management OPEX	Op Exp		30,091	77,190	Budget adjustment to align with agency staff recruit to undertake works
1830731	Ryde Central	NCP Exp	250,000		140,000	Additional fund for Consultant fees
5611218	Sale of Assets	Cap Inc		(3,000)	(3,000)	The compulsory acquisition of part of Lucknow Reserve by Sydney Water for a dosing plant. The matter was finalised in January 2018
5611218	Sale of Assets	Cap Inc		(256,000)	(256,000)	The compulsory acquisition of part of Lucknow Reserve by Sydney Water for a dosing plant. The matter was finalised in January 2018
5611218	Sale of Assets	To Res			259,000	Proceeds from sale to be transferred to Sale of Road Reserve
1830731	Ryde Central	From Res	(250,000)		(140,000)	Additional fund for Consultant fees
<b>Total Property Portfolio program</b>					<b>(247,410)</b>	

# City of Ryde - 2017/2018 Quarterly Changes Report

			<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
--	--	--	--	-----------------------------	---	-----------------

## Roads program

4710001	Road Services Unit Management	Op Exp	556,080	420,682	15,760	Budget reallocation for performance review
4711567	Public Domain Development	Op Exp	149,510		(149,510)	Consolidate staff cost to Development Program
4741777	Flood Mitigation/Constitution Road Upgrade	Cap Exp	1,000,000		(300,000)	Project scope for 17/18 been completed. Budget adjustment made to reflect anticipated expenditure for remainder of the year. Budget in draft 18/19 plan available to complete remainder of work
4741777	Flood Mitigation/Constitution Road Upgrade	From Res	(1,000,000)		300,000	Project scope for 17/18 been completed. Budget adjustment made to reflect anticipated expenditure for remainder of the year. Budget in draft 18/19 plan available to complete remainder of work
<b>Total Roads program</b>					<b>(133,750)</b>	

# City of Ryde - 2017/2018 Quarterly Changes Report

		<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
--	--	--	-----------------------------	---	-----------------

## Foreshore program

50009	Seawalls/Retaining Walls Refurbishment Renewal	Cap Exp	1,810,384	822,014	230,000	Additional Materials (Basalt) and Labour required due to variation levels in the river bed levels (Latent Condition-Design Change)
50009	Seawalls/Retaining Walls Refurbishment Renewal	From Res	(1,810,384)		(230,000)	Additional Materials (Basalt) and Labour required due to variation levels in the river bed levels (Latent Condition-Design Change)
<b>Total Foreshore program</b>						

# City of Ryde - 2017/2018 Quarterly Changes Report

	<i>Approved Budget 2017/2018</i>	<i>Actual 2017/2018</i>	<i>Proposed Changes 2017/2018</i>	<i>Comments</i>
--	--	-----------------------------	---	-----------------

GRAND TOTAL			(1,832,537)	
-------------	--	--	-------------	--

### Consolidated Income & Expenditure Estimates 2017/2018

**Includes all Special Rates & Levies**

<b>PROJECTED OPERATING RESULT</b>	<b>Original Budget 2017/2018 \$'000</b>	<b>C/Over Budget 2017/2018 \$'000</b>	<b>TOTAL Original Budget 2017/2018 \$'000</b>	<b>Sep Changes 2017/2018 \$'000</b>	<b>Dec Changes 2017/2018 \$'000</b>	<b>Mar Changes 2017/2018 \$'000</b>	<b>Jun Carryovers 2017/2018 \$'000</b>	<b>Jun Changes 2017/2018 \$'000</b>	<b>PROPOSED Budget 2017/2018 \$'000</b>	<b>ACTUAL YTD 2017/2018 \$'000</b>	<b>APPROVED Budget 2017/2018 \$'000</b>	<b>VARIANCE TO ACTUAL 2017/2018 \$'000</b>	<b>Revised YTD Actual Estimate (up to 28/02/2018)</b>	<b>%</b>	<b>To date</b>	<b>Should be</b>
<b>OPERATING REVENUE</b>																
Rates & Annual Charges	82,315		82,315	658	200	177			83,350	83,654	83,173	(304)	83,654	100%		
User Charges & Fees	16,571		16,571	400	200	463			17,634	14,986	17,171	2,648	14,986	85%		
Interest	4,165		4,165	300	600	620			5,685	4,507	5,065	1,179	4,507	79%		
Other Operating Revenue	9,262		9,262	6	3	469			9,740	7,794	9,271	1,945	7,794	80%		
Operating Grants & Contributions	7,269	172	7,441	(1,609)	(138)	(100)			5,594	4,419	5,694	1,175	4,419	79%		
<b>TOTAL OPERATING REVENUE</b>	<b>119,582</b>	<b>172</b>	<b>119,754</b>	<b>(245)</b>	<b>865</b>	<b>1,629</b>			<b>122,003</b>	<b>115,360</b>	<b>120,374</b>	<b>6,643</b>	<b>115,360</b>	<b>95%</b>		
<b>OPERATING EXPENSES</b>																
Employee Costs	47,641		47,641	(24)	(157)	(644)			46,816	32,220	47,460	14,595	32,220	69%		
Materials & Contracts	30,621	585	31,206	913	82	876			33,077	23,503	32,201	9,574	26,861	81%	7	8
Borrowing Costs	146		146						146	76	146	70	76	52%		
Other Operating Expenses	20,149		20,149	56	35	(341)			19,898	13,650	20,239	6,247	15,601	78%	7	8
<b>TOTAL OPERATING EXPENSES</b>	<b>98,557</b>	<b>585</b>	<b>99,142</b>	<b>945</b>	<b>(39)</b>	<b>(110)</b>			<b>99,937</b>	<b>69,450</b>	<b>100,047</b>	<b>30,487</b>	<b>74,758</b>	<b>75%</b>		
<b>Operating Result Before Capital Amounts</b>	<b>21,025</b>	<b>(413)</b>	<b>20,612</b>	<b>(1,189)</b>	<b>904</b>	<b>1,738</b>			<b>22,066</b>	<b>45,910</b>	<b>20,327</b>	<b>(23,844)</b>	<b>40,602</b>	<b>184%</b>		
Capital Grants & Contributions	20,414	433	20,847	2,544	1,005	2,020			26,416	24,092	24,396	2,324	24,092	91%		
In-kind Contributions																
Net Gain / (Loss) on Disposal of Assets										690		(690)	690			
<b>Total Capital Income</b>	<b>20,414</b>	<b>433</b>	<b>20,847</b>	<b>2,544</b>	<b>1,005</b>	<b>2,020</b>			<b>26,416</b>	<b>24,783</b>	<b>24,396</b>	<b>1,633</b>	<b>24,783</b>	<b>94%</b>		
<b>Operating Result Before Depreciation</b>	<b>41,439</b>	<b>20</b>	<b>41,459</b>	<b>1,355</b>	<b>1,909</b>	<b>3,758</b>			<b>48,482</b>	<b>70,693</b>	<b>44,723</b>	<b>(22,211)</b>	<b>65,385</b>	<b>135%</b>		
Depreciation & Impairment	16,295		16,295						16,295	1,263	16,295	15,031	1,263			
<b>Operating Result</b>	<b>25,144</b>	<b>20</b>	<b>25,165</b>	<b>1,355</b>	<b>1,909</b>	<b>3,758</b>			<b>32,187</b>	<b>69,429</b>	<b>28,429</b>	<b>(37,242)</b>	<b>64,121</b>	<b>199%</b>		

Estimate adjustment

Should be



### Consolidated Income & Expenditure Estimates 2017/2018

**Includes all Special Rates & Levies**

PROJECTED FUNDING	Original Budget	C/Over Budget	TOTAL Original Budget	Sep Changes	Dec Changes	Mar Changes	Jun Carryovers	Jun Changes	PROPOSED Budget	ACTUAL YTD	APPROVED Budget	VARIANCE TO ACTUAL	Revised YTD Actual Estimate (up to)	%
<b>OPERATING RESULT</b>	25,144	20	25,165	1,355	1,909	3,758			32,187	69,429	28,429	(37,242)	64,121	199%
Funding														
ADD (Non-Cash) - Depreciation	16,295		16,295						16,295	1,263	16,295	15,031	1,263	8%
ADD (Non-Cash) - ELE Accruals														
ADD (Non-Cash) - Interest on Security Deposits - Accruals														
ADD Book Value of Assets Disposed	1,000		1,000			259			1,259	598	1,000	661	598	47%
<b>Cash Available to Fund Capital Expenditure</b>	<b>42,439</b>	<b>20</b>	<b>42,459</b>	<b>1,355</b>	<b>1,909</b>	<b>4,017</b>			<b>49,741</b>	<b>71,291</b>	<b>45,723</b>	<b>(21,550)</b>	<b>65,983</b>	
<b>CAPITAL EXPENDITURE</b>														
City Planning and Development	5,238	7,707	12,945	760	(711)	42			13,035	2,863	12,994	10,173	3,272	25%
City Works and Infrastructure	31,975	3,770	35,745	4,035	2,758	618			43,154	27,102	42,537	16,052	30,974	72%
Customer and Community Services	1,439	221	1,660			23			1,684	842	1,660	842	962	57%
Corporate and Organisational Support Services	781	391	1,172			(10)			1,162	681	1,172	481	778	67%
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>39,433</b>	<b>12,089</b>	<b>51,522</b>	<b>4,795</b>	<b>2,046</b>	<b>673</b>			<b>59,035</b>	<b>31,488</b>	<b>58,362</b>	<b>27,547</b>	<b>35,986</b>	<b>61%</b>
<b>Cash Flow to Fund</b>	<b>3,006</b>	<b>(12,068)</b>	<b>(9,062)</b>	<b>(3,440)</b>	<b>(137)</b>	<b>3,344</b>			<b>(9,294)</b>	<b>39,803</b>	<b>(12,639)</b>	<b>(49,097)</b>	<b>29,997</b>	
<b>Financed by:</b>														
Opening Working Capital	4,854	249	5,103						5,103	5,103	5,103		5,103	
<b>Borrowings</b>														
New Borrowings	350		350		(100)				250		250	250		
Less: Loan Repayments	(914)		(914)						(914)	(855)	(914)	(59)	(855)	
Net Loan Funds (Payments/Receipts)	(564)		(564)		(100)				(664)	(855)	(664)	191	(855)	
<b>Reserves</b>	<b>(1,434)</b>	<b>12,068</b>	<b>10,634</b>	<b>2,970</b>	<b>(798)</b>	<b>(1,512)</b>			<b>11,294</b>	<b>169</b>	<b>12,806</b>	<b>11,125</b>	<b>11,294</b>	
<b>Closing Working Capital</b>	<b>5,862</b>	<b>249</b>	<b>6,111</b>	<b>(470)</b>	<b>(1,035)</b>	<b>1,833</b>			<b>6,439</b>	<b>44,220</b>	<b>4,606</b>	<b>(37,781)</b>	<b>45,539</b>	

Estimate adjustment

7	8
7	8
7	8
7	8