

**ATTACHMENTS FOR: AGENDA NO. 15/19
COUNCIL MEETING**

Meeting Date: Tuesday 26 November 2019
Location: Civic Hall, 1 Devlin Street, Ryde
Time: 7.00pm

ATTACHMENTS FOR COUNCIL MEETING

Item

**8 SEPTEMBER QUARTERLY REVIEW REPORT - FOUR YEAR
DELIVERY PROGRAM 2019-2023 AND 2019/2020 OPERATIONAL
PLAN**

Attachment 1 September Quarterly Review Report - Four Year
Delivery Program 2019-2023 and 2019/2020
Operational Plan



CITY OF RYDE
**QUARTERLY
REVIEW
REPORT**

First QUARTER 2019/20
July - September 2019

Quarterly Review Report 1 July – 30 September 2019

General Manager's Message

This September Quarterly Review report outlines Council's achievements against the City of Ryde's 2019/20 Operational Plan and our progress towards the four-year Delivery Plan 2019-2023. The annual Operational Plan describes our key projects, activities, and expenditure commitments; it was structured to deliver desired results across the 7 outcomes as identified in our Community Strategic Plan.

As a result of the September Quarterly Review, Council's available Working Capital is projected to be at \$4.50 million as at 30 June 2020.

There were 139 Capital and Non Capital projects in our 2019/20 Operational Plan. At quarter end, 127 of these were progressing as planned, and six were complete. Council is managing issues relating to the delivery of the remaining six projects.

The City of Ryde's Local Strategic Planning Statement (LSPS) was placed on public exhibition in June for community feedback. The LSPS is a blueprint for how Council will plan for the future of the City of Ryde, detailing the 20 year vision for a liveable, prosperous and connected City supported by appropriate infrastructure. The LSPS has been informed by Council's Community Strategic Plan, with its vision built into the priorities and actions of the LSPS. It has also been structured to show consistency with the Greater Sydney Commission's North District Plan which sets out planning priorities and actions to be implemented by councils in the district. The City of Ryde is focused on ensuring the area continues to be liveable as it grows and making sure suburbs look and function the way the community needs them to.

On the ground, Council completed an extensive upgrade to Wilga Park, transforming the venue into a dynamic outdoor space with first-class facilities and amenities. Wilga Park is located in the heart of Macquarie

Park and is a popular outdoor space for local residents and employees based in the business hub. Further, the Gannan Park and McCauley Park Masterplan was adopted by Council. The masterplan will result in the creation of sportsgrounds that meet the current and future needs of multiple sports. The draft Children's Play Plan 2019 was also placed on public exhibition. Under the draft plan, playgrounds in the City of Ryde will have more inclusive elements and shaded areas, as well as new safety features for playgrounds located in close proximity to roads.

Corporately, council has continued its focus on engaging with the community and being responsive to the community's needs. New initiatives introduced in July are making it easier for the community to make payments to Council, with a new option allowing for ratepayers to have their rates direct debited from a nominated cheque or savings account and BPAY payments for sundry debtors.

Finally, Council's proposal for the New Heart of Ryde – Ryde Central was placed on public exhibition in late June 2019. Our community consultation had a reach of almost 2 million people through media coverage, flyers, newsletters and social media applications, engaged over 13,000 and resulted in 2,149 individual responses. With 85% of respondents supporting the proposed redevelopment, Council will now go out to market with the proposal, with a view to report back to Council on The New Heart of Ryde in March 2020.

George Dedes
General Manager

Quarterly Review Report 1 July – 30 September 2019

Highlights

September Quarterly Review

- As a result of the September Quarterly Review, Council's available Working Capital is projected to be at \$4.50 million as at 30 June 2020.
- Overall, Council's financial position continues to be sound.

2019/20	Original Budget 2019/20 (\$'000)	Carryover Budget 2019/20 (\$'000)	Previously Approved Changes (\$'000)	Revised Budget (\$'000)	Proposed Changes (\$'000)	Projected Budget (\$'000)
Base						
Income	-134,738			-134,738	1,075	-133,663
Expenditure	104,235			104,235	918	105,153
Total Base	-30,503			-30,503	1,994	-28,510
Non-Capital						
Income	-2,671	-27		-2,698	-211	-2,909
Expenditure	5,388	761		6,149	1,068	7,217
Total Non-capital	2,717	734		3,451	857	4,309
Capital						
Income	(20,464)	(450)		(20,914)	(1,325)	(22,239)
Expenditure	53,515	12,137		65,652	6,732	72,384
Total Capital	33,051	11,687		44,738	5,406	50,145
Transfers from reserves	-82,522	-12,421		-94,943	-8,755	-103,698
Transfers to Reserves	78,710			78,710	498	79,208
Total Reserve Movements	-3,812	-12,421		-16,233	-8,257	-24,491
Net Result Excluding Reserves	5,265	12,421		17,686	8,257	25,944
Book Value of Assets	-1,250			-1,250		-1,250
Advances						
Loan Proceeds						
Loan Repayments	302			302		302
Total Other Items	-948			-948		-948
Net Result	505			505		505

Quarterly Review Report 1 July – 30 September 2019

Financial Position – September Quarterly Review

Following this quarter's budget review, Council's Operating Surplus was reduced by \$1.53 million. The primary reason for this reduction is the timing of the \$1.81 million Financial Assistance grant which was received in 2018/19 but relates to the 2019/20 budget.

Other contributing factors include:

- \$1.06 million additional Rates income received;
- \$0.6 million net reduction of overestimated Development Application and Compliance fees (income).
- \$1.1 million increase in Employee costs which is primarily offset by a \$0.79m reduction in the Materials and Contracts budget (recognising this is where they were originally budgeted for);
- \$0.7 million net increase in Materials and Contracts, primarily relating to the following:
 - Asset Data collection endorsed by Council at its October 2019 meeting funded by reserve (\$0.6 million funded by Reserve).
 - Increase in DWM related disposal fees funded by reserve (\$0.5 million)
 - Other small scale projects (ICT, Plans and Studies etc.) funded by reserve (\$388K)
 - Net reduction of Materials and Contracts budget to offset Salaries and Wages increase (\$790K)

Council's available Working Capital is now \$4.50 million and the September Quarterly saw no net impact on working capital

Base Budget

Base Budget Income is projected to reduce by \$1.08 million to \$133.66 million, while Base Budget Expenses are projected to increase by \$0.92 million to \$105.15 million, giving a net projected reduction in the Base Budget Surplus of \$1.99 million.

Non-Capital Budget (Projects)

Non-Capital Expenses are projected to increase by \$1.07 million to \$7.22 million, giving a net projected increase in net Non-Capital Expenditure of \$0.86 million. These increases are one-off and not recurring expenditure items.

Capital Budget

Capital Income is projected to increase by \$1.33 million to \$22.24 million, while Capital Expenses are projected to increase by \$6.73 million to \$72.38 million.

Reserve Movements

The net movement of Reserves is projected to increase by \$8.26 million funding a number of capital works projects. These are primarily funding project based works.

Quarterly Review Report 1 July – 30 September 2019

Summary by Program – Net Financial Result

Period ended Sept 2019	Original Budget 2019/20 (\$'000)	Revised Budget (\$'000)	Proposed Changes (\$'000)	Projected Budget (\$'000)
Strategic City program	234	234	56	290
Organisational Development program	685	685	-46	639
Risk Management program	3,669	3,669	-52	3,617
Community and Cultural program	4,004	4,004	-28	3,977
Customer and Community Relations program	3,920	3,920	-16	3,904
Open Space, Sport & Recreation program	10,210	10,210	-123	10,087
Centres and Neighbourhood program	2,899	2,899		2,899
Library program	4,906	4,906	-101	4,805
Internal Corporate Services program	-39,764	-39,764	-496	-40,260
Governance and Civic program	4,389	4,389	-25	4,364
Land Use Planning program	1,294	1,294	-8	1,287
Regulatory program	-1,777	-1,777	799	-978
Economic Development program	225	225		225
Catchment program	2,606	2,606		2,606
Environmental program	800	800	21	821
Traffic & Transport program	1,469	1,469	35	1,504
Waste and Recycling program	-1,198	-1,198	16	-1,182
Property Portfolio program	1,030	1,030	-183	847
Roads program	267	267	152	419
Foreshore program	84	84		84
Paths and Cycleways program	552	552		552
GRAND TOTAL NET RESULT	505	505		505

Corporate Indicator Results - Quarter 1 2019-20

Insights

Customer Satisfaction

Annual Indicator

Customer requests

94%

Acknowledged within 10 working days
Sep-19



Inward Correspondence

94%

Acknowledged within 10 working days
Sep-19



Complaints

100%

5 of 5 Tier 1 complaints completed on time
Sep-19



Customer

10,661 customer requests and 7,791 items of correspondence received.

Compliments and Complaints – 42 Compliments received during the quarter.

Base Budget Income

+0.1%

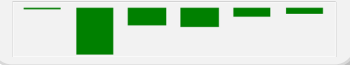
Above YTD base budget approved income
Sep-19



Base Budget Expenditure

-2.9%

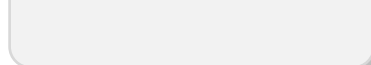
Under YTD base budget approved expenditure
Sep-19



Project Expenditure

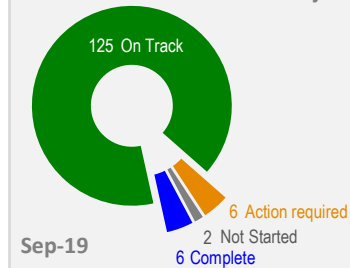
-59%

Under YTD phased budget estimate
Sep-19



Project Status

139 Total Projects



Financials and Projects

Income and Expenditure –

Projects – Significant variance result due to budget phasing allocated in the corporate finance system. 125 of 139 projects are progressing as planned and 6 are complete.

Lost Time Injuries

18

Lost time Injury days during the Quarter
Sep-19



Staff with Excess Leave

46

Staff with greater than 8 weeks annual leave balance
Sep-19



Audit Recommendations

100%

7 of 7 completed for the Quarter to Sep-19



Organisation

Lost Time Injuries – Resolution of two longstanding cases has led to a significant reduction in lost time days this quarter, to a level that is more comparable with long term trends.



Great places, vibrant neighbourhoods

Centres are the focus of vibrant communities
Places are designed for people

Collaborative development

People are at the heart of planning and influence how
the city grows and changes

Sustainable design

Neighbourhoods support sustainable growth.
Developments add to the character of their
neighbourhoods

2019/20 (\$'000)	Revised Budget	Proposed Changes	Projected Budget
Base			
Income	-5,351	540	-4,811
Expenditure	10,552	225	10,807
Total Base	5,202		5,996
Non-Capital			
Income	-2,270		-2,270
Expenditure	2,912		2,912
Total Non-Capital	642		642
Capital			
Income		-100	-100
Expenditure	355	100	455
Total Capital	355		355
Transfers from reserves	-945	-20	-965
Transfers to Reserves			
Total Reserve Movements	-945	-20	-965
Book Value of Assets			
Advances			
Loan Proceeds			
Loan Repayments			
Total Loan Proceeds			
Net Result for Outcome	5,254	774	6,028

Outcome: Our Vibrant and Liveable City

Delivery Program Performance Indicators 2019/20

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Regulatory program	Mean gross determination time (in days) (against 2013-14 Group 3 Average)	≥ 87	87		On Track
	Mean gross determination time – commercial, retail, office (days)	≤ 91	80		On Track
	Mean gross determination time – single new dwellings (days)	≤ 105	101		On Track
	Mean gross determination times – residential alterations and additions (days)	≤ 77	49		On Track
	Total approved development in value (in millions)	≥ 0	336.60		On Track

Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Centres and Neighbourhood program	TMA/Connect Macquarie Park		On Track
	Night Time Economy Implementation		On Track
	Place Making Macquarie Park		On Track
	Ryde Heritage Information Centre		On Track
	Gateway Signage		On Track
	Neighbourhood Centre Renewal	Preliminary site analysis completed. Preparation for community consultation underway.	On Track
	Town Centre Upgrade Renewal		On Track
Strategic City program	Ryde Resilience Plan	Three community engagement workshops completed: Korean, Seniors and Disability community. Engagement plan 70% completed.	On Track
	Street Art		On Track
	Wayfinding in Macquarie Park		On Track
	Planting Embellishment Program - Macquarie Park		On Track
	Giffnock Ave Footpath Upgrade	Increase in the scope of works has been requested to allow for improvements to the upgrade and streetscape.	On Track

Land Use Planning program	Macquaire Library and Creativity Hub Planning and Design	Review of design requirements being undertaken in Q2.	On Track
	Ryde Heritage Study Update	Study Complete and Exhibition closed 10 November 2019. Report to Council anticipated December 2019.	On Track
	Local Environmental Plan Review	Local Strategic Planning Statement on public exhibition completed during Q1.	On Track
	Heritage Grants Scheme	Council has resolved to investigate increasing the funds available under this scheme. This will be reported to Council in December.	On Track
	Macquarie-Ryde Futures - PhD - Housing and Community Develop		On Track
Regulatory program	Mobile Field Worker App - Health and Building Compliance	Health Manager release going well. Awaiting finalization of Building Manager release for user acceptance testing. Go live date for building manager now likely in Quarter 3.	On Track
	School Zone Parking Officers	Positive feedback received on enhanced enforcement and visibility around local schools. Participated in transition to school seminar for Korean families.	On Track
	Trapeze		On Track



Our active and healthy city



Enhanced Recreational Spaces

Providing opportunities and choice for recreation and active learning and living

Well Targeted Services

Strengthening community life, connectedness and wellbeing

2019/20 (\$'000)	Revised Budget	Proposed Changes	Projected Budget
Base			
Income	-8,855		-8,855
Expenditure	18,663	-70	18,592
Total Base	9,808	-70	9,738
Non-Capital			
Income		-183	-183
Expenditure	355	263	619
Total Non-Capital	355	80	435
Capital			
Income	-450	-20	-470
Expenditure	16,059	720	16,779
Total Capital	15,609	700	16,779
Transfers from reserves	-20,281	-775	-21,056
Transfers to Reserves	4,985		4,985
Total Reserve Movements	-15,295	-775	-16,070
Book Value of Assets			
Advances			
Loan Proceeds			
Loan Repayments	302		302
Total Loan Proceeds	302		302
Net Result for Outcome	10,779	-65	10,714

Outcome: Our healthy and active city

Performance Indicators 2019/20

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Open Space, Sport & Recreation program	Number of participants in organised sport utilising Council's active Open space areas	> 500,000	141,570	On Track to achieve Full Year target	On Track
	Number of visitors to RALC	≥ 750,000	152,200	On track to meet annual target, Q1 last year (14 weeks) 161,244 - Q1 this year 13 weeks.	Annual Measure
Library program	% customer satisfaction of library users satisfied with quality of service	≥ 90%	94%		On Track
	Number of visits to the libraries	≥ 970,000	266,216	On track to meet the annual target	On Track

Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Open Space, Sport & Recreation program	Ryde Biodiversity Plan - Implementation	3 Wildlife Protection Areas declared. 15 sessions of fox control were undertaken at Brush Farm Park, Denistone Park, Darvall Park, Field of Mars Reserve, Forrester Park and Tyagarah Park. Powerful Owl Workshop for Bushcare volunteers at Field of Mars Reserve with Birdlife Australia. Corridor Plantings at Field of Mars Reserve, ELS Hall Park & Morrison Bay Sea Wall. Thermal weed treatment at Hibbertia spanantha location and ongoing monitoring.	On Track
	Macquarie Park, Waterloo Rd	Park Master Plan completed	On Track
	Shrimptons Creek Corridor Embellishment (Precinct Activation	Additional scope added to project	On Track
	Terry Creek Walking Trail	Procurement is expected to be finalised by the end of 2019 ready for installation by June 2020.	On Track
	Open Space Master Plans		On Track
	Parks Plans of Management		On Track
	Street Tree Planting Program		On Track
	Park & Open Space Tree Planting Program		On Track
	Putney Beach Activation	Water Quality Monitoring and sediment testing in progress.	On Track
	Sportsfield Floodlighting Renewal		On Track
	Sportsfield Renewal & Upgrade		On Track
	RALC Asset Renewal		On Track

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
	Sportsground Amenities Renewal & Upgrade		On Track
	Playground Renewal & Upgrade	Adoption of Meadowbank Master Plan delaying design of Regional Playground	On Track
	Toilet Blocks Renewal - excl sportsfields		On Track
	Sportsfield Floodlighting Expansion		On Track
	Passive Parks Expansion and Improvement		On Track
	Synthetic Playing Surfaces Expansion	Adoption of Westminster Park Master Plan required	On Track
Library program	1000 Books Before School		On Track
	Library Strategic Plan		On Track
	Library Electronic Books		On Track
	Library Books		On Track
	Digital enhancement for Libraries		On Track
	Community Buildings Renewals - Libraries		On Track



Our natural and sustainable city

Sustainable Planning

Reducing our environmental footprint and protecting our natural and built environments

Collaborative development

People are at the heart of planning and influence how the city grows and changes

Resilient Infrastructure

Managing infrastructure to reduce risk and impacts

2019/20 (\$'000)	Revised Budget	Proposed Changes	Projected Budget
Base			
Income	-22,894	1	-22,892
Expenditure	26,033	420	26,453
Total Base	3,140	421	3,561
Non-Capital			
Income	-45	-28	-73
Expenditure	1,021	151	1,171
Total Non-Capital	976	123	1,099
Capital			
Income	-50	-50	-100
Expenditure	6,297	400	6,697
Total Capital	6,247	350	6,597
Transfers from reserves	-26,927	-930	-27,857
Transfers to Reserves	20,595	-1	20,594
Total Reserve Movements	-6,332	-931	-7,263
Book Value of Assets			
Advances			
Loan Proceeds			
Loan Repayments			
Total Load Proceeds			
Net Result for Outcome	4,031	-37	3,994

Outcome: Our natural and sustainable city

Performance Indicators 2019/20

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Environmental program	% increase in energy usage across organisation in 2019/20 compared to 2003/04 base year	≤ 5.00%	6.27%	Comparison with Baseline year Quarter 1 indicates 6.27% increase, noting this is a quarterly result at this stage.	Action Required
	% increase in potable water usage across organisation in 2019/20 compared to 2003/04 base year	≤ 0.00	-24.80%	Quarterly comparison trending at -24.8%. Water restrictions are contributing to this result.	On Track
Waste and Recycling program	% tonnes of recycling from all domestic waste services	≥ 48.00%	36.64%	The Mixed Waste Organic Output (MWOO) component of household waste collections is no longer being processed.	Action Required

Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Catchment program	Shepherds Bay Outlet	Outlet will be constructed as part of the 146 Bowden Street, Meadowbank project	On Track
	146 Bowden St Trunk Drainage		On Track
	Eastwood TC Flood Study	Feedback from stakeholders being incorporated into final draft	On Track
	Small Rd and Lavarack St Drainage Expansion	Project pending legal advice. Potential for project to be cancelled.	Action Required
	Harmonising Flood Studies	Project brief and project management plan currently being developed.	On Track
	Purchase WaterRIDE Flood Management Software		Completed
	Renew expired TUFLOW flood modelling licence		Completed
	Stormwater Asset Replacement Renewal	2 out of 9 projects completed. 3 projects scheduled completion in Q2.	On Track
	Stormwater Improvement Works Renewal	All 5 projects on track for completion this financial year.	On Track
Environmental program	SWAP_ Waste - to - Art	The 2018/19 SWAP program was completed this quarter with Selection of finalists and Judging of art prize, conduct of the exhibition, and completion of the 2018/2019 prize event in September 2019. A consultant has been appointed to develop environment education resource content for schools teachers to prepare for SWAP 2020.	On Track
	Biosecurity Weeds Officer	Local priority weed list, Draft Biosecurity weeds policy and local management plan developed. 100% of high risk pathways and high risk sites have been mapped and inspections undertaken along 25km of high risk pathway at Pittwater Rd, Victoria Rd, Northern railway line	On Track

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
		and Terrys Creek, and 21 development sites have been inspected.	
	Solar My Schools	5 schools applied for the SMS program and 4 are progressing for future solar installation in 2020.	On Track
	RALC Energy Feasibility Study and Optimisation Project		On Track
Foreshore program	Kissing Point Park Recreational Boating Improvements	Currently applying for RMS grant. Design will be completed early 2020 with construction scheduled for the 2020/21 financial year.	On Track
	Seawalls/Retaining Walls Refurbishment Renewal	Tender for Banjo Paterson Park closed with construction to commence in Q3. Putney Park currently in design and construction will commence in Q4.	On Track
Waste and Recycling program	Porters Creek Feasibility Study for CRC	Project is on hold pending clarification of site and land use priorities.	Action Required
	Eastwood Litter Prevention Campaign	Awaiting approval for installation of surveillance cameras.	On Track
	Recycle Right and Reduce Waste	Social media promotion to occur from Q2.	On Track
	Single Use Plastic Reduction	"Be fantastic. Cut single use plastic sustainable solutions expo" scheduled for 7 November 2019 to launch Business and Community Toolkit.	On Track
	Community Problem Waste Recycling Centre		On Track
	Managing Waste Reduction in Multi Unit Dwellings		On Track
	Porters Creek Precinct		On Track
	Porters Park CRC Development	Project is on hold pending clarification of site and land use priorities.	Action Required
	Waste app	Investigating feasibility of App based on demand and uptake	On Track
	Old Landfill Sites Subsidence Program		On Track



Our smart and innovative city

Business opportunity and investment

Businesses benefit from a prosperous local economy

Strengthening Business Networks

Partnerships shape business growth, investment and development

Macquarie Park

Macquarie Park expands its role as a leading commercial centre and innovation district

2019/20 (\$'000)	Revised Budget	Proposed Changes	Projected Budget
Base			
Income	-17		-17
Expenditure	1,605	80	1,685
Total Base	1,588	80	1,668
Non-Capital			
Income			
Expenditure	375	60	435
Total Non-Capital	375	60	435
Capital			
Income			
Expenditure	1,467	495	1,962
Total Capital	1,467	495	1,962
Transfers from reserves	-2,143	-635	-2,778
Transfers to Reserves			
Total Reserve Movements	-2,143	-635	-2,778
Book Value of Assets			
Advances			
Loan Proceeds			
Loan Repayments			
Total Loan Proceeds			
Net Result for Outcome	1,286		1,286

Outcome: Our smart and innovative city

Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Economic Development program	Economic Development Plan Implementation		On Track
	Implementation - Macquarie Park Marketing Plan		On Track



Our connected and accessible city

2019/20 (\$'000)	Revised Budget	Proposed Changes	Projected Budget
Base			
Income	-12,270	505	-11,764
Expenditure	12,220	194	12,414
Total Base	-50	699	549
Non-Capital			
Income	-216		-216
Expenditure	226		226
Total Non-Capital	10		10
Capital			
Income	-20,414	-1,155	-21,569
Expenditure	31,838	4,366	36,203
Total Capital	11,424	3,210	14,635
Transfers from reserves	-31,539	-3,702	-35,240
Transfers to Reserves	20,150		20,150
Total Reserve Movements	-11,389	-3,702	-15,090
Book Value of Assets			
Advances			
Loan Proceeds			
Loan Repayments			
Total Loan Proceeds			
Net Result for Outcome	-4	207	203

Outcome: Our connected and accessible city

Performance Indicators 2019/20

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Traffic & Transport program	# passenger transport movements by Shop Ryder, annually	> 38,000	14,682		On Track

Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Roads program	Pittwater Road Upgrade between High Street and Field of Mars	Tender submissions currently being reviewed. Construction anticipated to start late February 2020.	On Track
	Heavy Patching	Meriton Street and Pittwater Road scheduled for construction in November and December. Further investigation is being undertaken for other sites.	On Track
	Flood Mitigation/Constitution Road Upgrade	Multi year project. Various designs still in progress. Final scope of works are dependent on adjoining developments including the Angas St Bridge.	On Track
	ITS Implementation	Commencement of annual program of work delayed. Completion anticipated April 2020.	Action Required
	Implementation of Road Opening Permit Software		On Track
	Road Resurfacing Renewal	5 Roads completed out of 56. 8 projects have been programmed for Q2. 36 sites have been programmed for Q3 and the 9 will be completed in Q4.	On Track
	Road Kerb Renewal	2 projects completed out 9. 2 projects are scheduled for construction in Q2 and 3 projects in Q3/Q4. The remaining 2 projects, Princes St and Morshead St are currently scheduled for Q4.	On Track
	Bridge Upgrade / Renewal	Auld Avenue footbridge was completed under maintenance previously. Budget to be spent undertaking level 3 assessment, detailed action plan and cost estimates for high risk bridges identified under the audit completed last financial year.	On Track
	Kerb and Gutter Renewal	31 sites are scheduled to be completed this financial year. 6 locations have been completed and 3 are under construction. The remaining sites are currently scheduled for construction over the remainder of Q2 and are expected to be completed by Q3.	On Track
Paths and Cycleways program	Field of Mars Shared Use Path	Open to the public. The expected completion for the project is end	On Track

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
		March 2020 due to Power pole relocation	
	Glades Bay Park Access, Clare Street Staircase Renewal	Engaged Consultant. Detailed design expected by Early November.	On Track
	Footpath Construction Renewal	Victoria Road footpath renewals have been completed. 80% of the total works package for condition 4 and condition 5 assets has been programmed for Q3. The remainder will be completed in Q4.	On Track
	Cycleways Construction Expansion	Currently working to resolve issues with land owners relating to the use of the Eastwood County Road corridor. This impacts the completion of the last stages of the Eastwood to Macquarie Park shared use path.	Action Required
	Footpath Construction Expansion	All but one street has been constructed. Heath Street has been added to the program, scheduled for construction in December 2019.	On Track
Traffic & Transport program	Multi-deck Car Park Construction - Rowe St East, Eastwood		On Track
	eParking Configuration Enhancement	Review of integrated digital transport solutions to be undertaken for Macquarie park, Resident Parking Zones and possibly Eastwood.	Not Started
	Bus Stop DDA compliance	6 of 7 sites have been completed. Audit to be completed by late April 2020.	On Track
	Bus Stop Seats - new	Seats expected to be delivered in December 2019.	On Track
	Traffic Calming Devices		On Track
	PAMP Implementation Works - Central, East and West Wards	11 treatments scheduled for completion this year. 2 completed this quarter. 6 scheduled for November 2019. Completed: <ul style="list-style-type: none"> Adelaide St near Deakin St (Meadowbank) / new pedestrian refuge and kerb ramp / construction completed 70 Station St (West Ryde) / footpath resurfaced / completed 	On Track
	Road Safety Upgrades and Improvement		On Track
	Ryde Electric Vehicle Innovation	Currently conducting market research on electric vehicle models and available charging solutions including attendance at events related to EVs including, test driving EVs, and hosting network and information sessions with market experts and external consultants to suppliers	On Track
	Pedestrian Crossing Lighting Upgrade	Currently finalising sites to be completed this financial year.	On Track
	Traffic Facilities Renewal		On Track
	Car Park Renewal	Currently seeking quotes for Church St. Carpark and completing scope of works for Meadowbank Wharf carpark.	On Track



Our diverse and inclusive city



An engaged, connected community People feeling connected within their community

Celebrating culture and heritage A distinct local identity built on our city's character and rich cultural heritage

Accessible community facilities Easy access to diverse cultural spaces, places and opportunities

2019/20 (\$'000)	Revised Budget	Proposed Changes	Projected Budget
Base			
Income	-1,383	-60	-1,442
Expenditure	6,295	-48	6,247
Total Base	4,912	-107	-4,805
Non-Capital			
Income	-27		-27
Expenditure	647	-21	627
Total Non-Capital	621	-21	600
Capital			
Income			
Expenditure	971		971
Total Capital	971		971
Transfers from reserves	-1,161	1	-1,161
Transfers to Reserves	266		266
Total Reserve Movements	-896	1	-895
Book Value of Assets			
Advances			
Loan Proceeds			
Loan Repayments			
Total Loan Proceeds			
Net Result for Outcome	5,608	-127	5,480

Outcome: Our diverse and inclusive city

Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Community and Cultural program	City of Ryde Halls and Facilities Strategy	Draft Strategy and Framework reported to Council 24/10/19.	On Track
	Cultural Plan	Creativity Strategy adopted by Council.	Completed
	Community and Social Wellbeing Plan	Social Plan adopted by Council.	Completed
	Ryde Youth Theatre Group	Ryde Youth Theatre 2019/20 program in progress.	On Track
	Art Project	Eastwood Pedestrian Tunnel Mural completed and launched Friday 18 October	On Track
	Macquarie-Ryde Futures - PhD - Social Inclusion and building	Project completed.	Completed
	Ryde Hunters Hill Symphony Orchestra		On Track
	Munch and Music	Munch and Music project - Karaoke Plaza will be held in Q4.	On Track
	South Asian Film & Literature festival (SAFAL)	Completed in August 2019.	Completed
	White Ribbon Accreditation		On Track
	Community Social Wellbeing Plan Implementation Fund	Action plan currently being developed for implementation in Q3.	On Track
	Cultural Plan Implementation Fund	Action plan currently being developed with implementation in Q2.	On Track
	Community Ambassador Program	Community Migrant Resource Centre engaged to develop and deliver training module with recruitment of ambassador volunteers to commence in Q2.	On Track
	Volunteer Webpage	Web pages in design stage for implementation in Q3.	On Track
	Updating of Heritage Conservation Management Plans	Procurement for heritage architect to commence in Q2.	On Track
	Youth Entrepreneur Program	Young people engaged for stage 1 of project with full implementation to commence Q3.	On Track
	North Ryde School of the Arts - Facility Upgrade	Works to be undertaken in Q3&4.	On Track
	Community Buildings Renewal		On Track
	Heritage Buildings Renewal		On Track



Our open and progressive city

Advocacy on key issues

Achieving the best outcomes for the City of Ryde and its people

An engaged and informed community

Residents trust Council and feel well informed, heard, valued and involved.

Well Led, Financially Sustainable

Transparent, responsible leadership and governance

2019/20 (\$'000)	Revised Budget	Proposed Changes	Projected Budget
Base			
Income	-83,970	89	-83,881
Expenditure	29,170	88	29,258
Total Base	-54,800	177	-54,624
Non-Capital			
Income	-140		-140
Expenditure	613	615	1,228
Total Non-Capital	473	615	1,088
Capital			
Income			
Expenditure	8,665	651	9,316
Total Capital	8,665	651	9,316
Transfers from reserves	-11,947	-2,694	-14,641
Transfers to Reserves	32,713	500	33,213
Total Reserve Movements	20,766	-2,195	18,572
Book Value of Assets	-1,250		-1,250
Advances			
Loan Proceeds			
Loan Repayments			
Total Loan Proceeds	-1,250		-1,250
Net Result for Outcome	-26,146	-752	-26,898

Outcome: Our Open and Progressive City

Performance Indicators 2019/20

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Customer and Community Relations program	% of calls to the Customer Call Centre resolved at the first point of contact	≥ 85%	75%	Increased messages & transferred calls due to: <ul style="list-style-type: none"> Swimming Pool Compliance (mail out: 900 letters) Heritage Review (mail out: 1500 letters). 	Action Required

Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Property Portfolio program	Ryde Central		On Track
	Corporate Buildings Renewals	Program scoping underway	On Track
	Commercial Buildings Renewal	Program scoping underway	On Track
	Operational Buildings Renewal	Program scoping underway	On Track
	Commercial Buildings Expansion	Program scoping underway	On Track
Governance and Civic program	Procurement Improvement		On Track
	Research and Policy officer		On Track
Customer and Community Relations program	City Wide Engagement	To occur in the 2020 calendar year.	Not started
	Rowe Street East - Smart Pole Banners	LOVE Eastwood campaign of 24 Street Pole Banners	On Track
Risk Management program	Claims Officer		On Track
	Additional Safehold Modules	The mobility functionality is currently being rolled out in relevant parts of Council. Currently investigating migrating council risk registers into the app.	On Track
	Quality Assurance and Improvement Program - Internal Audit	Deferred until quarter 1 2020/21 due to absence of key staff.	Action Required
	Two-way Radio Communication System	RFQ in February 2020.	On Track
Organisational Development program	Intranet Upgrade	Interim Intranet Solution Delivered. Scoping underway for upgrade.	On Track
	Electronic Time and Attendance	EOI to be actioned in Q2.	On Track
Internal Corporate Services program	Plant & Fleet Purchases	Orders have been placed for 16 plant. Delivery expected in Q2 and Q3	On Track

Asset Data Collection	Tender approved by Council - 22 October 2019. Data collection commencing in Q2. Expected completion date - end May 2020.	On Track
Asset Management Software	Business requirement specifications being finalised. Tender for system planned to go to market in Q3.	On Track
iChris		On Track
Information Technology Infrastructure Renewal		On Track
Information Technology Software Renewal		On Track
Information Technology Infrastructure Expansion		On Track
Information Technology Software Expansion		On Track



Attachment 1

Natur	Description	19/20 Opening Balance	Budget To Reserve	Budget From Reserve	19/20 Budget Result	Review To Reserve	Review From Reserve	19/20 Review Result
93001 - Internally Restricted Revenues								
8302	Voluntary Planning Agreement Reserve	8,093,546.90		-2,131,326.00	5,962,220.90			5,962,220.90
8303	Accommodation Reserve	8,912,238.16		-2,295,950.00	6,616,288.16			6,616,288.16
8304	Asset Replacement Reserve	17,905,632.63	6,762,100.00	-9,961,009.00	14,706,723.63	147,600.00	-110,980.00	14,743,343.63
8305	Plant Replacement Reserve	3,719,961.30	3,251,580.00	-3,768,970.00	3,202,571.30			3,202,571.30
8306	Ryde Aquatic Leisure Centre Reserve	3,322,743.19	4,434,440.00	-5,577,830.00	2,179,353.19		5,000.00	2,184,353.19
8308	Public Art Reserve	15,279.00			15,279.00			15,279.00
8309	Council Election Reserve	337,005.10	220,000.00		557,005.10			557,005.10
8311	Investment Property Reserve	21,507,312.74	122,640.00	-900,000.00	20,729,952.74			20,729,952.74
8312	Ryde Central Reserve	15,952,588.78	4,133,550.00	-1,950,000.00	18,136,138.78			18,136,138.78
8313	Community Grants Reserve	326,573.24			326,573.24			326,573.24
8314	Carryover Works Reserve	71,592.72		-71,593.00	-0.28		600.00	599.72
8315	Synthetic Sports Surface Reserve	337,005.02	265,720.00	-82,630.00	520,095.02			520,095.02
8316	Transport & Pedestrian Initiatives MP Reserve	226,036.62	150,000.00		376,036.62		-180,000.00	196,036.62
8317	Merger and Transition Reserve	166,200.53		-160,000.00	6,200.53			6,200.53
8319	Insurance Fluctuation Reserve	565,747.29		-22,651.00	543,096.29		-35,000.00	508,096.29
8320	WHS & Injury Management Reserve	124,693.97		-115,200.00	9,493.97		-30,000.00	-20,506.03
8322	Planning Proposal Reserve	141,378.15		-11,950.00	129,428.15		-20,300.00	109,128.15
8323	Macquarie University VPA Reserve	248,053.67			248,053.67			248,053.67
8341	Workers Compensation Reserve	1,449,760.00	1,000,000.00		2,449,760.00			2,449,760.00
8342	Compulsory Acquisition – Blenheim Road Trust Ac	5,081,890.23			5,081,890.23			5,081,890.23
8343	Heritage Reserve	500,000.00			500,000.00			500,000.00
8344	Refundable Fee Reserve	1,593,652.38			1,593,652.38			1,593,652.38
Total Internally Restricted Revenues		90,598,891.62	20,340,030.00	-27,049,109.00	83,889,812.62	147,600.00	-370,680.00	83,666,732.62
93002 - Internally Restricted Liabilities								
8327	Employee Leave Entitlements Reserve	4,486,912.00			4,486,912.00			4,486,912.00
8328	Refundable Deposits Reserves	15,597,941.13			15,597,941.13			15,597,941.13
8329	Interest on Refundable Deposits Reserve	377,366.19			377,366.19			377,366.19
8340	Affordable Housing Reserve	33,470.79	51,100.00	-25,560.00	59,010.79			59,010.79
Total Internally Restricted Liabilities		20,495,690.11	51,100.00	-25,560.00	20,521,230.11			20,521,230.11
93003 - Section 7.11 Contribution Reserves								



Attachment 1

Natur	Description	19/20 Opening Balance	Budget To Reserve	Budget From Reserve	19/20 Budget Result	Review To Reserve	Review From Reserve	19/20 Review Result
8351	Community & Cultural Facilities Reserve	22,948,812.88	5,954,690.00	-1,327,220.00	27,576,282.88		-79,940.00	27,496,342.88
8352	Open Space & Recreation Facilities Reserve	64,701,570.48	13,450,630.00	-3,490,022.00	74,662,178.48		-95,000.00	74,567,178.48
8353	Roads & Traffic Management Facilities Reserve	-260,730.35	1,874,430.00	-15,643,942.00	-14,030,242.35		-3,030,364.00	-17,060,606.35
8354	Stormwater Management Facilities Reserve	2,597,718.68	617,750.00	-3,301,974.00	-86,505.32		-350,000.00	-436,505.32
8355	Section 7.11 Plan Administration Reserve	-23,075.31	90,050.00	-231,830.00	-164,855.31		-80,000.00	-244,855.31
Total Section 7.11 Contribution Reserves		89,964,296.38	21,987,550.00	-23,994,988.00	87,956,858.38		-3,635,304.00	84,321,554.38
93004 - Other External Restrictions								
8376	Domestic Waste Management Reserve	14,920,406.63	20,448,120.00	-21,104,861.00	14,263,665.63		-456,510.00	13,807,155.63
8378	Macquarie Park Corridor Special Rate Reserve	2,252,023.64	1,545,610.00	-2,014,936.00	1,782,697.64	47,900.00	-1,100,000.00	730,597.64
8379	Stormwater Management Service Charge Reserve	1,179,361.45	1,046,980.00	-850,000.00	1,376,341.45	52,200.00	-100,000.00	1,328,541.45
8380	Sale of Roads Reserve	259,000.00			259,000.00			259,000.00
8381	Affordable Housing Contribution	138,910.00			138,910.00			138,910.00
8382	Infrastructure Special Rate Reserve	3,190,154.40	12,643,340.00	-12,450,271.00	3,383,223.40	251,800.00	-1,200,000.00	2,435,023.40
8383	146 Bowden St Trunk Drainage Court Settlement	825,127.77		-825,128.00	-0.23			-0.23
Total Other External Restrictions		22,764,983.89	35,684,050.00	-37,245,196.00	21,203,837.89	351,900.00	-2,856,510.00	18,699,227.89
93005 - Unexpended Grants Reserves								
8401	U/Exp Grant - Home Modification & Maintenance	119,594.02	168,100.00		287,694.02			287,694.02
8403	U/Exp Grant - Volunteer Referral Agency	76,208.01			76,208.01			76,208.01
8405	U/Exp Grant - Library Subsidy		265,720.00	-269,400.00	-3,680.00			-3,680.00
8416	U/Exp Grant - Financial Assistance Grants	1,378,388.00			1,378,388.00		-1,378,388.00	
8417	U/Exp Grant - Road Services Unit Management	491,456.00			491,456.00		-491,456.00	
8435	U/Exp Grant - WASIP	220.86			220.86			220.86
8439	U/Exp Grant - Vacation Care Program Grant	5,253.73			5,253.73			5,253.73
8447	U/Exp Grant - M2 Advertising Public Benefit (RMS)	76,317.00			76,317.00			76,317.00
8455	U/Exp Grant - Planning for Ageing Population	4,560.00			4,560.00			4,560.00
8458	U/Exp Grant - Macquarie Park - Property	5,912,948.43		-5,912,948.00	0.43			0.43
8459	U/Exp Grant - Restoring Blue Gum High in Denistons	156.83			156.83			156.83
8461	U/Exp Grant - Better Waste & Recycling Fund	77,437.81	146,950.00	-195,883.00	28,504.81	-1,433.00	-23,000.00	4,071.81
8463	U/Exp Grant - Ivan Hoe Estate Collective Impact	20,000.00			20,000.00			20,000.00
8470	U/Exp Grant - Shrimptons Creek Corridor Embellishment							
8472	U/Exp Grant - Laurel Park Litter Prevention							
8473	U/Exp Grant - NSW Small Business							
8474	U/Exp Grant - OLG	1,450,000.00		-250,000.00	1,200,000.00			1,200,000.00



Attachment 1

Natur	Description	19/20 Opening Balance	Budget To Reserve	Budget From Reserve	19/20 Budget Result	Review To Reserve	Review From Reserve	19/20 Review Result
8475	U/Exp Grant - Bennelong Park Groyne and Forest							
8476	U/Exp Grant - Pedestrian Accessibility & Mobility P							
8477	U/Exp Grant - LEP Accelerated	454,946.37			454,946.37			454,946.37
8478	U/Exp Grant - NSW Weeds Action Program	72,600.00			72,600.00			72,600.00
Total Unexpended Grants Reserves		10,140,087.06	580,770.00	-6,628,231.00	4,092,626.06	-1,433.00	-1,892,844.00	2,198,349.06
Internal Loans								
8901	Internal Loan - RALC Reserve	-2,080,121.17	66,090.00		-2,014,031.17			-2,014,031.17
Total Internal Loans		-2,080,121.17	66,090.00		-2,014,031.17			-2,014,031.17
TOTAL RESERVES		231,883,827.89	78,709,590.00	-94,943,084.00	215,650,333.89	498,067.00	-8,755,338.00	207,393,062.89

City of Ryde - 2019/2020 Quarterly Changes Report

Attachment 2

*Approved
Budget
2019/2020* *Actual
2019/2020* *Proposed
Changes
2019/2020* *Comments*

Strategic City program

1111505	Corporate Reporting Unit	Op Exp	2,450		(2,450)	Consolidate Printing & Photocopier budget
2411592	Promapp Software Maintenance	Op Exp		58,500	58,500	\$36K has been transferred from Organisational Development Program and additional \$12,300 requested due to increased cost
4142859	Giffnock Ave Footpath Upgrade	Cap Exp	950,000		400,000	Scope extended to ensure works can continue to Lyon Park Road rather than end halfway along the block. Works are fully funded from the Macquarie Park Levy
4142859	Giffnock Ave Footpath Upgrade	From Res	(950,000)		(400,000)	Funds allocated to allow Giffnock Ave Upgrade to cover the full block to Lyon Park Road
Total Strategic City program					56,050	

Organisational Development program

2211001	Organisational Development Administration	Op Exp	46,200		(46,200)	Funding to be transferred to pay Promapp Licence Fees
Total Organisational Development program					(46,200)	

Risk Management program

1611211	Risk Management	Op Inc		(81,217)	(80,000)	Partial Insurance claim received ELS Hall
1011001	General Counsel - Administration	Op Exp	445,850	146,983	70,886	Reallocate the budget in General Counsel Section
1011511	Legal	Op Exp	507,140	153,153	(40,000)	Adjustment to salaries budget offset by reduction of Legal Budget
1611139	Internal Audit	Op Exp		17,598	60,000	Transfer from Consultants Fees to cover costs for casual internal Audit resource
1611139	Internal Audit	Op Exp	90,000	9,132	(30,000)	Transfer to casual staff to cover costs for casual internal Audit resource
1611211	Risk Management	Op Exp	56,190	98,804	50,000	Funding for Fire damage repairs to ELS Hall
1611211	Risk Management	Op Exp	134,690	152,667	18,000	Increase in insurance premium and offset by Insurance rebate
1611211	Risk Management	Op Exp	377,950	395,181	17,000	Increase in insurance premium and offset by Insurance rebate
2711012	Audit & Compliance	Op Exp	273,440	98,594	(82,440)	Adjust the budget to align the new organisation structure
4410003	Stores Management OPEX	Op Exp	600		(600)	Consolidate Printing & Photocopier budget
1611139	Internal Audit	From Res			(35,000)	Funding to cover costs for casual internal Audit resource and insurance premium increase
Total Risk Management program					(52,154)	

City of Ryde - 2019/2020 Quarterly Changes Report

Attachment 2

Approved
Budget
2019/2020

Actual
2019/2020

Proposed
Changes
2019/2020

Comments

Community and Cultural program

6410000	Events- Community	Op Exp	8,180	700	(5,000)	Transfer the budget to fund additional Music licence
6410000	Events- Community	Op Exp	34,070	2,712	30,000	Increase Salaries Budget offset by reduction in Consultants Fees
6410637	Eastwood Plaza	Op Exp	24,120		(10,000)	Increase Salaries Budget offset by reduction in Consultants Fees
6411001	Events Administration	Op Exp	20,800		(20,800)	Consolidate Printing & Photocopier budget
6911226	Social Policy & Planning	Op Exp	10,000		(2,000)	Transfer the budget to fund additional Music licence
6930648	Art Project	NCP Exp	76,034		(20,600)	Reduce the budget to reflect the actuals
6930648	Art Project	From Res	(56,034)	(56,034)	600	Reduce the budget to reflect the actuals
Total Community and Cultural program					(27,800)	

Customer and Community Relations program

2011001	Customer Service Administration	Op Exp	6,000		(6,000)	Consolidate Printing & Photocopier budget
2011431	Community Engagement Program	Op Exp			14,000	Increase Salaries Budget offset by reduction in Consultants Fees
2011457	Have Your Say	Op Exp	86,400		(26,000)	Increase Salaries Budget offset by reduction in Consultants Fees
2011486	Promotional & Engagement Activities	Op Exp	13,920	2,549	(8,000)	Increase Salaries Budget offset by reduction in Consultants Fees
6511001	Communications & Media Administration	Op Exp			10,000	Increase the budget to fund additional Music licence
6511001	Communications & Media Administration	Op Exp			5,000	Increase Salaries Budget offset by reduction in Consultants Fees
6511056	Communications & Marketing	Op Exp	43,030		(5,000)	Increase Salaries Budget offset by reduction in Consultants Fees
Total Customer and Community Relations program					(16,000)	

City of Ryde - 2019/2020 Quarterly Changes Report

Attachment 2

			<i>Approved Budget 2019/2020</i>	<i>Actual 2019/2020</i>	<i>Proposed Changes 2019/2020</i>	<i>Comments</i>
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Open Space, Sport & Recreation program

7711113	Garden Competition	Op Inc	(14,710)		10,000	Anticipated Garden completion sponsorship not obtained
2411051	CLASS	Op Exp	69,140	27,510	(69,140)	Budget to be transferred to Link Software due to software Class has been replaced to software Link
53017	Oper - Toilet Blocks - excl sportsfields	Op Exp	622,660	206,666	(16,000)	Reallocate salaries and wages for staff working for Construction Recycling
7411001	Natural Areas Administration	Op Exp	234,790	86,469	12,000	Salary cost for 2 permanent part-time bush care group supervisors
7411001	Natural Areas Administration	Op Exp		9,688	8,958	Salary cost to employ 3 casual weekend bush care group supervisors
7411562	Natural Area,Bushcare,Firebreaks,Feral Animal	Op Exp	38,440	4,749	(12,000)	Increase salaries budget to reflect the actuals
54110	Maint - Passive Parks & Streetscapes	Op Exp	2,099,630	493,251	(28,536)	Realign staff cost to Restorations
54114	Maint - Sportsgrounds, Parks & Gardens	Op Exp	2,110,790	486,234	(28,536)	Realign staff cost to Restorations
7811001	RALC Aquatic Entry Administration	Op Exp	3,720		(1,000)	Funding to be transferred to Events
7811001	RALC Aquatic Entry Administration	Op Exp	4,000		(4,000)	Consolidate Printing & Photocopier budget
5530797	Renewal of Surf Ryder	NCP Inc		(182,462)	(183,461)	Settlement funds (including retention \$) from supplier following mediation resolution
5530797	Renewal of Surf Ryder	NCP Exp			183,461	Settlement funds (including retention \$) from supplier following mediation resolution
7630695	Development of the Olympic Park Strategic Plan and Master Pl	NCP Exp			79,940	Increase the budget as per Council Resolution dated 23 May 2017
7540026	Street Tree Planting Program	Cap Inc			(100,000)	Additional grant received from Department of Planning to fund 5 Million Tree Project
7540026	Street Tree Planting Program	Cap Exp	95,000		100,000	Increase the budget to reflect the additional grant received
7540027	Park & Open Space Tree Planting Program	Cap Inc			(50,000)	Additional grant received from Department of Planning to fund 5 Million Tree Project
7540027	Park & Open Space Tree Planting Program	Cap Exp	53,000		50,000	Grant funded 5 Million Tree Program..
50011	Sportsfield Floodlighting Renewal	Cap Inc		(20,000)	(20,000)	Additional gran received from Football NSW Facilities Fund for Tuckwell Park. Let's Light Up Football Project.
50011	Sportsfield Floodlighting Renewal	Cap Exp	160,000	24,000	20,000	Additional gran received from Football NSW Facilities Fund for Tuckwell Park. Let's Light Up Football Project.
4141776	Shrimptons Creek Corridor Embellishment	Cap Exp	286,236		700,000	Increase funding for embellishment to deliver Road reserve works on park frontage
4141776	Shrimptons Creek Corridor Embellishment	From Res	(286,236)		(700,000)	Increase funding for embellishment to deliver Road reserve works on park frontage
7630695	Development of the Olympic Park Strategic Plan and Master Pl	From Res			(79,940)	Increase the budget as per Council Resolution dated 16 May 2017.
7811001	RALC Aquatic Entry Administration	From Res	(1,047,190)		5,000	Consolidate Printing & Photocopier budget.
Total Open Space, Sport & Recreation program					(123,254)	

City of Ryde - 2019/2020 Quarterly Changes Report

Attachment 2

<i>Approved Budget 2019/2020</i>	<i>Actual 2019/2020</i>	<i>Proposed Changes 2019/2020</i>	<i>Comments</i>
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Centres and Neighbourhood program

50023	Town Centre Upgrade Implementation Renewal	Cap Exp	166,858	226,339	95,000	Adjustment to close out the upgrade of Coulter St. Adjustment is consistent with overall budget from the project. Some works were not completed and billed in the previous financial year as was initially anticipated. The funds were not carried over and now need to be reallocated.
50023	Town Centre Upgrade Implementation Renewal	From Res	(166,858)		(95,000)	Adjustment to close out the upgrade of Coulter St. Adjustment is consistent with overall budget from the project. Some works were not completed and billed in the previous financial year as was initially anticipated. The funds were not carried over and now need to be reallocated.
Total Centres and Neighbourhood program						

Library program

7011148	Library Local Priority Grant	Op Inc	(43,180)		(13,032)	Increase the budget to reflect the additional Library Subsidy from NSW State Government
7011149	Library Operating Income	Op Inc	(265,720)		(46,523)	Increase the budget to reflect the additional Library Subsidy from NSW State Government
7010504	1 Pope Street - Ryde Library	Op Exp	15,000		(15,000)	Consolidate Printing & Photocopier budget
7010528	2 Graf Avenue - West Ryde Library	Op Exp	9,500		(9,500)	Consolidate Printing & Photocopier budget
7010529	45 West Parade (Cnr Hillview Road) - Eastwood Library	Op Exp	5,400		(5,400)	Consolidate Printing & Photocopier budget
7010531	201 Cox's Road - North Ryde Library	Op Exp	9,000		(9,000)	Consolidate Printing & Photocopier budget
7010537	6 Pittwater Road - Gladesville Library	Op Exp	5,000		(5,000)	Consolidate Printing & Photocopier budget
7011001	Library Lending Administration	Op Exp	9,000		(9,000)	Consolidate Printing & Photocopier budget
7011148	Library Local Priority Grant	Op Exp	43,180		13,032	Increase the budget to reflect the additional Library Subsidy from NSW State Government
7011150	Library Support Services	Op Exp	20,300	6,029	(2,000)	Transfer the budget to fund additional Music licence
Total Library program					(101,423)	

City of Ryde - 2019/2020 Quarterly Changes Report

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			Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments
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Internal Corporate Services program

1211001	Finance Administration	Op Inc	(7,700)		7,700	To realign the Motor Vehicle Budget
1211464	Finance - Management Accounting - Administration	Op Inc	(4,400)	(3,682)	(7,700)	To realign the Motor Vehicle Budget
1311025	Business Rates	Op Inc	(16,755,700)	(16,606,798)	152,300	Reduce the budget to reflect the actuals
1311099	Environmental Levy	Op Inc	(7,475,340)	(7,593,030)	(186,000)	Increase the budget to reflect the actuals
1311110	Financial Assistance Grant	Op Inc	(2,593,030)	(322,777)	1,302,097	Grant funding received in 2018/19
1311154	Macquarie Park Corridor Levy	Op Inc	(1,544,560)	(1,579,827)	(47,900)	Increase the budget to reflect the actuals
1311210	Residential Rates	Op Inc	(31,215,520)	(32,139,040)	(679,848)	Increase the budget to reflect the actuals
1311233	Stormwater Management Charge	Op Inc	(1,047,540)	(1,099,030)	(52,200)	Increase the budget to reflect the actuals
1311552	Infrastructure Special Rate Levy	Op Inc	(12,643,340)	(12,895,384)	(251,800)	Increase the budget to reflect the actuals
1011114	General Manager's Office	Op Exp	2,450		(2,450)	Consolidate Printing & Photocopier budget
1011234	Strategy and Innovation	Op Exp	377,020	142,846	117,650	Funding for new Business Transformation team
1111001	Corporate Services Administration	Op Exp	521,790	164,556	(117,650)	Funding for new Business Transformation team
1211001	Finance Administration	Op Exp	12,800		(12,800)	Consolidate Printing & Photocopier budget
1211001	Finance Administration	Op Exp	30,310	7,615	(12,030)	To realign the Motor Vehicle Budget
1211001	Finance Administration	Op Exp	522,020	105,045	(240,990)	Consolidate the Salaries and Wages Budget to align with the Department Structure
1211109	Finance Controlled Items	Op Exp	26,000		(26,000)	Consolidate Printing & Photocopier budget
1211463	Finance - Financial Accounting - Administration	Op Exp	300,400	143,531	10,000	Realign staff salaries and wages budget
1211464	Finance - Management Accounting - Administration	Op Exp	12,030	6,012	12,030	To realign the Motor Vehicle Budget
1211464	Finance - Management Accounting - Administration	Op Exp	426,440	189,782	230,990	Realign staff salaries and Wages budget
2111001	Human Resources Administration	Op Exp	6,400		(6,400)	Consolidate Printing & Photocopier budget
2111001	Human Resources Administration	Op Exp	2,050	26,080	12,950	Increase the budget offset by reduce IT Licence
2111207	Recruitment	Op Exp	25,850	5,375	(12,950)	Funding to be transferred to HR Administration Recruitment Advertising program
2311001	WHS Development and Management	Op Exp	20,000	15,850	30,000	increased WHS Consulting, WHS education programs and additional budget was funded by WHS reserve
2411001	Information Technology Services Administration	Op Exp	1,000	45,947	99,000	Consolidate Printing & Photocopier budget
2411001	Information Technology Services Administration	Op Exp	89,650	1,563	(50,000)	Funding not required
2411015	Autodesk (AEC Systems)	Op Exp	16,050	64,742	48,692	Increase the budget to fund additional licences
2411015	Autodesk (AEC Systems)	Op Exp		19,100	20,000	Increase the budget to fund additional licences
2411082	Directory Listing	Op Exp	21,050		(21,050)	Funding is not required
2411146	Citrix Clouds Maintenance and License	Op Exp		58,773	68,725	Increase the budge to fund Citrix licences fees
2411238	TechnologyOne	Op Exp	20,700	463	(20,700)	Consultancy costs is funded by IT Renewal Capital Program
2411367	Manage Engine	Op Exp		17,594	13,940	Manage engine has been used for last few years to run City Of Ryde Technology Service Desk

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2411558	EzeScan - Annual Software Maintenance	Op Exp	20,700	1,290	(5,700)	Increase the budget to reflect the actuals
2411579	Adobe License Fees	Op Exp	25,830	1,143	25,000	Increase the budget for fund the additional licences
2411593	Links Software Maintenance	Op Exp			30,000	Funding to be transferred from software Class
2511001	Records Management Administration	Op Exp	800		(800)	Consolidate Printing & Photocopier budget
2611001	Land Information Systems Administration	Op Exp	800		(800)	Consolidate Printing & Photocopier budget
4310001	City Works Unit Management	Op Exp	7,890		(7,890)	Savings transferred to Traffic Department to fund the recruit costs
4310001	City Works Unit Management	Op Exp	340		(340)	Savings transferred to Traffic Department to fund the recruit costs
4610001	Operations Unit Management	Op Exp	4,300		(4,300)	Consolidate the Printing & Photocopier budget
1230796	Corporate Purchase Card Acquittal System	NCP Exp			60,000	Funding for purchasing Corporate Purchase Card Acquittal System
8530773	Asset Data Collection	NCP Exp	200,000		600,000	To ensure accurate data is amiable to Council Officers for all Council assets, including infrastructure, stormwater, and buildings. This is to have transparent and accurate asset planning and reporting as per
2143070	iChris	Cap Exp	79,900		(79,900)	Transfer the funding to Information Technology Software Renewal Program
2443084	Toshiba MFD & Desktop printers	Cap Exp			50,980	Funding for Toshiba MFD, Desktop Printers as part of replacement reserve validation
2443095	Finance System Upgrade	Cap Exp			600,000	Funding for Finance System Upgrade
50034	Information Technology Software Renewal	Cap Exp	553,496	88,062	79,900	Transfer funding from iChris Project to Information Technology Software Renewal Program
50034	Information Technology Software Renewal	From Res	(553,496)		(79,900)	Transfer funding from iChris Project to Information Technology Software Renewal Program
1230796	Corporate Purchase Card Acquittal System	From Res			(60,000)	Funding for purchasing Corporate Purchase Card Acquittal System.
1311110	Financial Assistance Grant	From Res			(1,378,388)	Grant funding received in 2018/19.
2143070	iChris	From Res	(79,900)		79,900	Transfer the funding to Information Technology Software Renewal Program.
2311001	WHS Development and Management	From Res	(20,000)		(30,000)	Increased WHS Consulting, WHS education programs. Funded from WHS reserve.
2443084	Toshiba MFD & Desktop printers	From Res			(50,980)	Request for Toshiba MFD, Desktop Printers as part of replacement reserve validation
2443095	Finance System Upgrade	From Res			(600,000)	Funding for Finance System Upgrade..
8530773	Asset Data Collection	From Res	(200,000)		(600,000)	To ensure accurate data is amiable to Council Officers for all Council assets, including infrastructure, stormwater, and buildings. This is to have transparent and accurate asset planning and reporting as per
1211109	Finance Controlled Items	To Res	6,762,100		147,600	Transfer to Assets Replacement Reserve for the saving of Photocopier Costs
1311154	Macquarie Park Corridor Levy	To Res	1,545,610		47,900	Increase the budget to reflect the actuals
1311233	Stormwater Management Charge	To Res	1,046,980		52,200	Increase the budget to reflect the actuals
1311552	Infrastructure Special Rate Levy	To Res	12,643,340		251,800	Increase the budget to reflect the actuals
Total Internal Corporate Services program					(496,112)	

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Governance and Civic program

1811001	Civic Services Administration	Op Exp	45,000		(45,000)	Consolidate Printing & Photocopier budget
1811425	Mayor's Office	Op Exp	4,900		(4,900)	Consolidate Printing & Photocopier budget
6411049	Civic Ceremonies	Op Exp			1,000	Increase the budget for Anzac and Remembrance Services Program
6411049	Civic Ceremonies	Op Exp			2,000	Increase the budget for Anzac and Remembrance Services Program
6411049	Civic Ceremonies	Op Exp			7,000	Increase the budget for Anzac and Remembrance Services Program
1830799	Friendship City Policy Review	NCP Exp			15,000	Friendship City Policy Review as per Council Resolution dated on 27 August 2019
Total Governance and Civic program					(24,900)	

Land Use Planning program

4111500	Planning Proposal	Op Inc	(80,300)		80,300	Income revised in accordance with moratorium on Planning Proposals.
4111001	Strategic Planning Administration	Op Exp	7,600		(7,600)	Consolidate Printing and Photocopier Expenditures
4111500	Planning Proposal	Op Exp	88,100		(60,000)	Planning Proposal expenditure revised down in accordance with moratorium on Planning Proposals
4111521	Developer Contributions OPEX	Op Exp		56,281	80,000	Funding required for review Section 7.11 Plans
4111500	Planning Proposal	From Res	(11,950)		(20,300)	Income revised in accordance with moratorium on Planning Proposals
4111521	Developer Contributions OPEX	From Res	(231,830)		(80,000)	Funding required for review Section 7.11 Plans
Total Land Use Planning program					(7,600)	

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Regulatory program

2811081	Development Assessments	Op Inc	(1,737,690)	(340,521)	600,000	Correction of overcharged fees
3511001	Building & Land Use Enforcement Administration	Op Inc	(1,286,680)	(262,331)	(45,000)	Additional revenue anticipated from development activity and increase surveillance
3511001	Building & Land Use Enforcement Administration	Op Inc	(106,750)	(32,497)	(70,000)	increase income from surveillance on building sites for hoarding permits
3511123	Health & Building Administration	Op Inc			(3,000)	Car for new manager position to align organisation structure
3711213	Routine Inspections	Op Inc	(95,750)	(32,890)	(35,000)	additional inspection revenue generated by casual and agency staff
3711213	Routine Inspections	Op Inc	(45,350)		45,350	No longer fee for service to conduct cooling tower inspections due to Legislation changes.
3711507	Swimming Pool Inspection Program	Op Inc	(61,990)	(29,031)	(43,120)	Additional inspection income from inspection program
2411310	Pinforce	Op Exp		4,375	4,500	Adjust the budget based on actuals
2411310	Pinforce	Op Exp	34,440	36,492	2,500	Adjust the budget based on actuals
2811001	Development Application Assessments Administration	Op Exp	14,800		(14,800)	Consolidate Printing and Photocopier Expenditures
2811081	Development Assessments	Op Exp	2,345,130	762,915	(73,253)	Adjust the budget to align the new organisation structure
3011134	Information Services	Op Exp	33,270	6,220	(27,572)	Adjust the budget to align the new organisation structure
3511001	Building & Land Use Enforcement Administration	Op Exp	9,000		(9,000)	Consolidate Printing and Photocopier Expenditures
3511123	Health & Building Administration	Op Exp		16,447	40,000	Agency staff to cover critical staff shortage
3511123	Health & Building Administration	Op Exp		33,810	34,000	Recruitment cost for department restructure as results of the Best Value Review
3511123	Health & Building Administration	Op Exp			7,000	Car for new manager position to align organisation structure
3511123	Health & Building Administration	Op Exp			110,825	Realign the Salaries and Wages to Organisation Structure
3711213	Routine Inspections	Op Exp		18,541	18,541	Agency staff engaged to cover for staff vacancy
3711213	Routine Inspections	Op Exp		27,871	35,000	Casual Environmental Health Officer to cover staff shortage to 1 January 2020
3711507	Swimming Pool Inspection Program	Op Exp		3,120	3,120	Spotters fee payable to recruit temporary staff
3711507	Swimming Pool Inspection Program	Op Exp		31,949	40,000	Fund temporary swimming pool inspection officer and offset by increased inspection revenue
3811007	Regulatory Control	Op Exp	60,120	6,012	(24,048)	To align the motor vehicle budget
3911001	Parking Control Administration	Op Exp	3,900		(3,900)	Consolidate Printing & Photocopier budget
3911001	Parking Control Administration	Op Exp	72,180	24,048	24,048	To align the motor vehicle budget
4211001	Building & Development Advisory Service Administration	Op Exp		39,602	182,441	Adjust the budget to align with the new organisation structure
Total Regulatory program					798,632	

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Catchment program

5130760	Eastwood TC Flood Study	NCP Exp	99,834		100,000	Budget adjustment to further investigate and finalise proposed options
5150008	Stormwater Asset Replacement Renewal	Cap Exp	2,610,000		100,000	Additional project to replace damaged stormwater pipe work at Ryde Public School, which is causing flooding issues for neighbouring properties.
5150022	Stormwater Improvement Works - Renewal	Cap Exp	650,000		250,000	Through design development, scope increased to reduce overland flow through private property in addition to accommodating potential future upstream upgrades.
5130760	Eastwood TC Flood Study	From Res	(99,834)		(100,000)	Budget adjustment to further investigate and finalise proposed options
5150008	Stormwater Asset Replacement Renewal	From Res	(850,000)		(100,000)	Additional project to replace damaged stormwater pipe work at Ryde Public School, which is causing flooding issues for neighbouring properties.
5150022	Stormwater Improvement Works - Renewal	From Res	(650,000)		(250,000)	Through design development, scope increased to reduce overland flow through private property in addition to accommodating potential future upstream upgrades.
Total Catchment program						

Environmental program

8311001	Environmental Administration	Op Exp	9,200		(9,200)	Consolidate Printing and Photocopier Expenditures
8311001	Environmental Administration	Op Exp			30,000	salary adjustment to employ temporary staff to align with new organisation structure
3330766	Biosecurity Weeds Officer	NCP Inc	(45,000)		(27,600)	Additional grant received to fund Biosecurity Weeds Officer Project
3330766	Biosecurity Weeds Officer	NCP Exp	45,000		27,600	Increase funding Biosecurity Weeds Officer Project offset by additional grant received
Total Environmental program					20,800	

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Traffic & Transport program

4710226	Development Management OPEX	Op Exp	290,200	222,849	618,820	Transfer funding from Contractors to salaries budget
4710226	Development Management OPEX	Op Exp	261,120		(261,120)	No more contractors used to undertake development works. FTEs and temporary staff have been appointed to undertake work
4710226	Development Management OPEX	Op Exp	357,700		(357,700)	No more contractors used to undertake development works. FTEs and temporary staff have been appointed to undertake work
4910001	Traffic & Transport Section Management	Op Exp		25,880	25,000	Recruitment assignment completion fees
4910001	Traffic & Transport Section Management	Op Exp		9,931	9,931	Savings transferred to Traffic Department to fund the recruit costs
4143106	Transport and Pedestrian Initiatives - Macquarie Park	Cap Exp			180,000	Funded from Parking Meter Income in accordance with Council's Resolution to spend income generated by parking fee increase on transport initiatives in Macquarie Park
4943103	Eastwood Central - Road Upgrades	Cap Exp			114,118	Funding for implement the permanent full closure of College Street, Gladesville as per Council's resolution dated 11/12/2018
4943104	College St Gladesville - Permanent Road Closure	Cap Exp			200,000	Funding for implement the permanent full closure of College Street, Gladesville as per Council's resolution dated 11/12/2018
4143106	Transport and Pedestrian Initiatives - Macquarie Park	From Res			(180,000)	Funded from Parking Meter Income in accordance with Council's Resolution to spend income generated by parking fee increase on transport initiatives in Macquarie Park
4943103	Eastwood Central - Road Upgrades	From Res			(114,118)	Funding for implement the permanent full closure of College Street, Gladesville as per Council's resolution dated 11/12/2018
4943104	College St Gladesville - Permanent Road Closure	From Res			(200,000)	Funded from Parking Meter Income in accordance with Council's Resolution to spend income generated by parking fee increase on transport initiatives in Macquarie Park
Total Traffic & Transport program					34,931	

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Waste and Recycling program

5811551	Better Waste & Recycling Fund	Op Inc	(146,950)	(145,517)	1,433	Income adjustment to reflect actual amount received
5810001	DWM Unit Management	Op Exp	8,900		(8,900)	Consolidate Printing & Photocopier budget
5810001	DWM Unit Management	Op Exp	1,150		(1,150)	Reduced level of expenditure expected
5810403	DWM Disposal OPEX	Op Exp		80,175	450,000	Due to termination of contract with VISY, a temporary arrangement was put in place whereby Council is required to pay VISY.
5810405	DWM Roadside Collection OPEX	Op Exp	1,940		(1,940)	Reduced level of expenditure expected
5810410	DWM Litter and Illegal Dumping Prevention OPEX	Op Exp	20,440	754	(5,000)	Reduced level of expenditure expected
5810410	DWM Litter and Illegal Dumping Prevention OPEX	Op Exp	7,670		(4,000)	Reduced level of expenditure expected
5811588	DWM Business Admin Traineeship	Op Exp		15,839	27,500	Funding for Business Administration Traineeship
6010409	Construction Recycling OPEX	Op Exp		4,526	16,000	Reallocate wages from Toilet Block for staff working for Construction Recycling
6130798	Waste Education Train the Trainer Workshops	NCP Exp			23,000	Funding for workshops to train pre-school teachers for waste awareness
5810001	DWM Unit Management	From Res	(692,570)		10,050	Consolidate Printing & Photocopier budget and reduced level of expenditure
5810403	DWM Disposal OPEX	From Res	(8,130,730)		(450,000)	Due to termination of contract with VISY, a temporary arrangement was put in place whereby Council is required to pay VISY.
5810405	DWM Roadside Collection OPEX	From Res	(219,540)		1,940	Reduced level of expenditure expected
5810410	DWM Litter and Illegal Dumping Prevention OPEX	From Res	(269,580)		9,000	Reduced level of expenditure expected
5811588	DWM Business Admin Traineeship	From Res			(27,500)	Funding for Business Administration Traineeship
6130798	Waste Education Train the Trainer Workshops	From Res			(23,000)	Funding for workshops to train pre-school teachers for waste awareness
5811551	Better Waste & Recycling Fund	To Res	146,950		(1,433)	Income adjustment to reflect actual amount received
Total Waste and Recycling program					16,000	

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Property Portfolio program

5655019	Income - Commercial Buildings	Op Inc	(1,321,430)	(348,614)	(68,000)	Increase the budget to reflect the actuals
5510001	Building Services Unit Management	Op Exp	3,000		(3,000)	Consolidate Printing & Photocopier budget
5510001	Building Services Unit Management	Op Exp	959,600	186,209	(81,486)	Realign staff cost to Restorations
5610502	Property Portfolio Management OPEX	Op Exp	565,720	212,599	(30,886)	Increase budget to fund temporary 12 months EA in General Counsel Section
Total Property Portfolio program					(183,372)	

Roads program

4710001	Road Services Unit Management	Op Inc	(970,980)	(116,376)	505,300	Grant funding received in 2018/19
4710227	Restoration Management OPEX	Op Exp	109,380	96,543	138,558	Realign Staff cost
4710001	Road Services Unit Management	From Res			(491,456)	Grant funding received in 2018/19
Total Roads program					152,402	

Paths and Cycleways program

4743099	Pittwater Rd Shared User Path - Epping Rd to Victoria Rd	Cap Inc			(1,155,209)	Construction of Shared User Path of Pittwater Rd, Epping Rd to Victoria Rd, North Ryde to Gladesville- design of all stages and construction of stage 1
4743099	Pittwater Rd Shared User Path - Epping Rd to Victoria Rd	Cap Exp			2,310,418	Construction of Shared User Path of Pittwater Rd, Epping Rd to Victoria Rd, North Ryde to Gladesville- design of all stages and construction of stage 1
4751001	Cycleways Construction Expansion	Cap Exp	573,377		1,561,037	Additional funds to construct Stage 2 of Epping Road SUP
4743099	Pittwater Rd Shared User Path - Epping Rd to Victoria Rd	From Res			(1,155,209)	Construction of Shared User Path of Pittwater Rd, Epping Rd to Victoria Rd, North Ryde to Gladesville- design of all stages and construction of stage 1
4751001	Cycleways Construction Expansion	From Res	(573,377)		(1,561,037)	Additional funds to construct Stage 2 of Epping Road SUP
Total Paths and Cycleways program						

GRAND TOTAL						
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Consolidated Income & Expenditure Estimates 2019/2020
Includes all Special Rates & Levies

	<i>Original Budget 2019/2020 \$'000</i>	<i>C/Over Budget 2019/2020 \$'000</i>	<i>TOTAL Original Budget 2019/2020 \$'000</i>	<i>Sep Changes 2019/2020 \$'000</i>	<i>PROPOSED Budget 2019/2020 \$'000</i>	<i>ACTUAL YTD 2019/2020 \$'000</i>	<i>APPROVED Budget 2019/2020 \$'000</i>	<i>VARIANCE TO ACTUAL 2019/2020 \$'000</i>
PROJECTED OPERATING RESULT								
OPERATING REVENUE								
Rates & Annual Charges	91,670		91,670	1,065	92,735	94,234	91,670	(1,498)
User Charges & Fees	18,882		18,882	(603)	18,279	5,641	18,882	12,638
Interest	5,574		5,574		5,574	2,142	5,574	3,432
Other Operating Revenue	11,335	27	11,362	404	11,766	3,257	11,362	8,510
Operating Grants & Contributions	9,898		9,898	(1,732)	8,166	2,281	9,898	5,885
TOTAL OPERATING REVENUE	137,359	27	137,386	(864)	136,521	107,555	137,386	28,966
OPERATING EXPENSES								
Employee Costs	52,723		52,723	1,113	53,836	14,873	52,723	38,964
Materials & Contracts	37,945	761	38,706	678	39,383	9,908	38,706	29,475
Borrowing Costs	75		75		75	22	75	53
Other Operating Expenses	18,830		18,830	196	19,026	7,391	18,830	11,635
TOTAL OPERATING EXPENSES	109,573	761	110,334	1,987	112,320	32,195	110,334	80,126
Operating Result Before Capital Amounts	27,786	(734)	27,052	(2,851)	24,201	75,361	27,052	(51,160)
Capital Grants & Contributions	20,464	450	20,914	1,325	22,239	4,824	20,914	17,415
In-kind Contributions								
Net Gain / (Loss) on Disposal of Assets						449		(449)
Total Capital Income	20,464	450	20,914	1,325	22,239	5,272	20,914	16,966
Operating Result Before Depreciation	48,250	(284)	47,966	(1,526)	46,440	80,633	47,966	(34,193)
Depreciation & Impairment	19,902		19,902		19,902		19,902	19,902
Operating Result	28,348	(284)	28,064	(1,526)	26,538	80,633	28,064	(54,095)

Consolidated Income & Expenditure Estimates 2019/2020
Includes all Special Rates & Levies

PROJECTED FUNDING	Original Budget	C/Over Budget	TOTAL Original Budget	Sep Changes	PROPOSED Budget	ACTUAL YTD	APPROVED Budget	VARIANCE TO ACTUAL
OPERATING RESULT	28,348	(284)	28,064	(1,526)	26,538	80,633	28,064	(54,095)
Funding								
ADD (Non-Cash) - Depreciation	19,902		19,902		19,902		19,902	19,902
ADD (Non-Cash) - ELE Accruals								
ADD (Non-Cash) - Interest on Security Deposits - Accruals								
ADD Book Value of Assets Disposed	1,250		1,250		1,250		1,250	1,250
Cash Available to Fund Capital Expenditure	49,500	(284)	49,216	(1,526)	47,690	80,633	49,216	(32,943)
CAPITAL EXPENDITURE								
City Planning and Development	2,390	299	2,688	590	3,279	571	2,688	2,708
City Works and Infrastructure	36,933	10,087	47,020	5,490	52,510	9,796	47,020	42,714
Customer and Community Services	2,707	1,030	3,737		3,737	475	3,737	3,263
Corporate and Organisational Support Services	11,485	721	12,207	651	12,858	1,910	12,207	10,947
TOTAL CAPITAL EXPENDITURE	53,515	12,137	65,652	6,732	72,384	12,752	65,652	59,632
Cash Flow to Fund	(4,015)	(12,421)	(16,436)	(8,257)	(24,694)	67,881	(16,436)	(92,575)
Financed by:								
Opening Working Capital	4,608	397	5,005		5,005	5,005	5,005	
Borrowings								
New Borrowings								
Less: Loan Repayments	(302)		(302)		(302)	(112)	(302)	(190)
Net Loan Funds (Payments/Receipts)	(302)		(302)		(302)	(112)	(302)	(190)
Reserves	3,812	12,421	16,233	8,257	24,491	72	16,233	24,419
Closing Working Capital	4,103	397	4,500		4,500	72,846	4,500	(68,346)

Contract Listing

Attachment 4

Contractor Name	Purpose of Contract	Sponsor	Contrat Value (EXC GST)	Commencement Date	Duration of the Contract	Included in Budget?
Benedict Recycling Pty Ltd	COR-RFT-31/18 Waste Soil Removal - Contract value is a indicative value	Glenn Bentley	\$ 167,262.00	01/07/2019	24 mths	Y
GPP Excavation & Demolition Contractors	COR-RFT-31/18 Waste Soil Removal - Contract value is a indicative value	Glenn Bentley	\$ 167,262.00	01/07/2019	24 mths	Y
Dixon Capital Trust	Dixon Capital	Glenn Bentley	\$ 200,000.00	22/07/2019	12 mths	Y
Plus Architecture Sydney Pty Ltd	Ryde Central - Design Services	Glenn Bentley	\$ 500,000.00	22/07/2019	12 mths	Y
SGS Economics and Planning Pty Ltd	COR-RFT-30/18 Consultancy Panel - Contract value is a indicative value	Glenn Bentley	\$ 100,000.00	30/07/2019	2 x 1 x 1	Y
Kealec Pty Ltd	PM_42840 Tuckwell Park New Floodlighting	Glenn Bentley	\$ 96,722.00	21/08/2019	<3 mths	Y
GTA Consultants (NSW) Pty Ltd	COR-RFT-30/18 Consultancy Panel - Contract value is a indicative value	Glenn Bentley	\$ 100,000.00	06/09/2019	3 x 1 x 1	Y

Consultancy & Legal Expenses

Expenses	Expenditure YTD	Budgeted (Y/N)
Legal Fees	289,838	Y
Consultancy Fees	1,973,190	Y