

**ATTACHMENTS FOR: AGENDA NO. 9/19
COUNCIL MEETING**

Meeting Date: Tuesday 27 August 2019
Location: Council Chambers, Level 1A, 1 Pope Street, Ryde
Time: 7.00pm

ATTACHMENTS FOR COUNCIL MEETING

Item

**6 JUNE QUARTERLY REVIEW REPORT - FOUR YEAR DELIVERY
PLAN 2018-2022 AND 2018/2019 OPERATIONAL PLAN**

Attachment 1 Quarterly Review Report - Quarter 4 (April to June
2019)



CITY OF RYDE

QUARTERLY REVIEW REPORT

Fourth QUARTER 2018/19

April - June 2019

Quarterly Review Report 1 April– 30 June 2019

General Manager’s Message

This June Quarterly Review report outlines Council’s achievements against the City of Ryde’s 2018/19 Operational Plan and our progress towards the four-year Delivery Plan 2018-2022. The annual Operational Plan describes our key projects, activities, and expenditure commitments; it was structured to deliver desired results across the 7 outcomes as identified in our Community Strategic Plan.

Council remains in a sound financial position. As a result of the June review, Council’s available Working Capital is projected to maintain at \$5.01 million. This level of working capital is currently adequate.

There were 136 Capital and Non Capital projects in our 2018/19 Operational Plan. At the fourth quarter end, a total of 123 (91%) projects were completed or substantially completed to their intended scope.

Council always aims to maintain a high standard of design and construction in our stewardship of the community’s assets. Our efforts are recognised on occasions, for example, when we recently received a Highly Commended award at the National Awards for Local Government for our Road safety infrastructure upgrades around schools.

In this quarter, the new Meadowbank Park Outdoor Youth and Family Recreation Space was opened to keen skaters, BMX riders and scooter riders. The new skate and scooter park features a range of high-quality components that cater for people of all ages and skill levels. This upgrade was nominated as a finalist for the Parks and Leisure Association excellence award.

Demand for our parks, sportsgrounds, recreation and community facilities remains stronger than ever, with more than 2,237,000 visits recorded throughout the year by people participating in active sports, and utilising our libraries, parks and recreation facilities. This ongoing demand underpins our continuing emphasis on upgrades and maintenance of our community assets.

As part of round one of the 2019 Community Grants program, over \$158,000 has been allocated to more than 30 local community organisations. The grants are allocated to allow local community organisations undertake a range of activities including events, community projects, capacity building and social support.

The City of Ryde was recognised for its efforts in drought fundraising. Rural Aid presented the City of Ryde with a certificate of appreciation for Council’s fundraising appeal to assist farmers living in drought affected areas of NSW. The appeal raised more than \$26,000 for Rural Aid’s “Buy A Bale” campaign which delivers hay and other essential items to farmers who have no feed left for their livestock.

The City of Ryde’s work to tackle climate change has been recognised with Council’s Solar PV project at the Ryde Aquatic Leisure Centre (RALC) selected as a finalist in the 2019 Cities Power Partnership Awards. The Solar PV project was selected from a competitive field of entries from councils across Australia. Completed this year, the solar harvesting power station at the RALC is the largest of its kind in North West Sydney and includes 846 solar panels, generating more than 300 kilowatts or approximately 12% of total RALC site’s electricity usage. It is estimated to save more than 315 tonnes greenhouse gas emissions and save more than 366MWH of energy each year. Overall council has achieved significant reductions in energy usage (approx. 18% reduction) as a result of energy savings and generation initiatives coming on-line in recent months.

In April, Council adopted its first-ever Reduce Single Use Plastic Policy in phasing out single-use plastics in the City of Ryde, including Council events and all Council operations over the next year. Council will also undertake a waste education program to assist local businesses and community organisations to reduce their use of single-use plastics.

The City of Ryde’s Local Strategic Planning Statement (LSPS) was placed on public exhibition in June for community feedback. The LSPS is a blueprint

Quarterly Review Report 1 April– 30 June 2019

for how Council will plan for the future of the City of Ryde, detailing the 20 year vision for a liveable, prosperous and connected City supported by appropriate infrastructure.

Corporately, council has maintained it's focus on engaging with the community and being responsive to the community's needs. In addition to the many issues that engaged the community on, and the dozens of community events that we ran during the year, council responded to over 73,000 customer requests and items of correspondence within our set standards. We have also received a Gold Award for our 2017/18 Annual Report from the Australasian Reporting Association for the 9th year in a row.

Finally, Council endorsed new plans to commence consultation on an exciting redevelopment of the Ryde Civic Centre site. Described as 'The New Heart of Ryde', a redeveloped Ryde Civic Centre site will see a significant increase in community space and public facilities. In research undertaken by the City of Ryde for its Community Strategic Plan, the community identified a need to plan for and enhance cultural and community facilities to meet increased demand and ensure equitable access for all sections of our community. This has since been reinforced by the feedback Council recently received from its Social Plan and Creativity Strategy community consultation process and forms part of the vision for this exciting new project.

Quarterly Review Report 1 April– 30 June 2019

Highlights

June Quarterly Review

- Council's available Working Capital is projected to maintain at \$5.01 million.
- This level of Working Capital is considered adequate given it exceeds Council's minimum uncommitted Working Capital balance of \$4.50 million.
- It is important to note that Council's actual results against budget will not be determined until after the external audit has been completed. Council's Draft Financial Statements for 2018/19 will be the subject of a separate report to Council at its meeting of 22 October 2019.

2018/19	Original Budget 2018/19 (\$'000)	Carryover Budget 2018/19 (\$'000)	Previously Approved Changes (\$'000)	Revised Budget (\$'000)	Proposed Changes (\$'000)	Projected Budget (\$'000)	Actual YTD (\$'000)	Budget YTD (\$'000)	Variance
Base									
Income	-130,074		-2,262	-132,336		-132,336	-134,008	-132,336	1.3%
Expenditure	98,933		1,529	100,462		100,462	109,039	100,462	8.5%
Total Base	-31,142		-732	-31,874		-31,874	-24,969	-31,874	-21.7%
Non-Capital									
Income	-259	-35	-135	-429		-429	-930	-429	116.9%
Expenditure	3,676	981	-213	4,444	-287	4,158	4,045	4,444	-9.0%
Total Non-capital	3,417	947	-348	4,016	-287	3,729	3,116	4,016	-22.4%
Capital									
Income	(20,780)	(55)	(15,417)	(36,252)	(200)	(36,452)	(42,897)	(36,252)	18.3%
Expenditure	44,639	15,178	(2,632)	57,185	237	57,423	52,800	57,185	-7.7%
Total Capital	23,859	15,123	-18,049	20,933	37	20,971	9,903	20,933	-52.7%
Transfers from reserves	-72,469	-16,042	2,159	-86,352	258	-86,094	-88,479	-86,352	2.5%
Transfers to Reserves	77,284	-28	16,970	94,226	-8	94,218	113,134	94,226	20.1%
Total Reserve Movements	4,815	-16,070	19,129	7,874	249	8,123	24,655	7,874	213.1%
Net Result Excluding Reserves	-3,866	16,070	-19,129	-6,925	-249	-7,175	-11,950	-6,925	72.6%
Book Value of Assets	-1,200			-1,200		-1,200	-1,517	-1,200	
Advances									
Loan Proceeds	-700			-700		-700		-700	-100.0%
Loan Repayments	951			951		951	911	951	-4.3%
Total Other Items	-949			-949		-949	-606	-949	-36.1%
Net Result	0	0	0	0	0	0	12,098	0	

Quarterly Review Report 1 April– 30 June 2019

Financial Position – June Quarterly Review

Following this quarter's budget review as stated, Council's financial position has improved with a net increase of \$0.49 million in Council's Operating Surplus. A majority of this is related to carryover adjustments.

The Capital Works Program, YTD, is at approximately 91.95% net financially, excluding contributed assets.

Operating expenses, YTD, are within 7.80% (favourable) of the budgeted amounts, which is a good result.

Operating Income (Base Budget and Non-Capital & Capital Income) is projected to increase by \$0.20 million (0.12%) and Operating Expenses are projected to decrease by \$0.29 million (-0.27%), a net increase in Operating Surplus of \$0.49 million to \$64.60 million. This is an excellent result given the tight revenue base from which we are operating.

Council had budgeted to undertake \$57.19 million of capital works. This is projected to increase by another \$0.24 million. This will give a total capital works budget of \$57.42 million.

Note: It is important to note that Council's actual results against budget will not be determined until after the external audit has been completed. Council's Draft Financial Statements for 2018/19 will be the subject of a separate report to Council at its meeting of 22 October 2019.

Base Budget

Base Budget Income is maintained at \$132.34 million and Base Budget Expenses are maintained at \$100.46 million.

Non-Capital Budget

Non-Capital Expenses are projected to decrease by \$0.29 million to \$4.16 million, giving a net projected decrease in net Non-Capital Expenditure of \$0.29 million (-7.14%).

Capital Budget

Capital Income is projected to increase by \$0.20 million to \$36.45 million, while Capital Expenses are projected to increase by \$0.24 million to \$57.42 million, giving a net projected reduction in net Capital Expenditure of \$0.04 million.

Reserve Movements

The net movement of Reserves was budgeted to be a net transfer to reserves of \$7.87 million for works carried over plus funding other works. This is projected to have a net increase of \$0.25 million to reserves to a total of \$8.12 million transfer to reserves.

Contracts, Legal and Consultancy

The Contracts listing and Legal and Consultancy financial information provided for in Appendix 4 are statutory requirements to fulfil Council's Quarterly Budget Review obligations. These figures are subject to end of financial year audit processes.

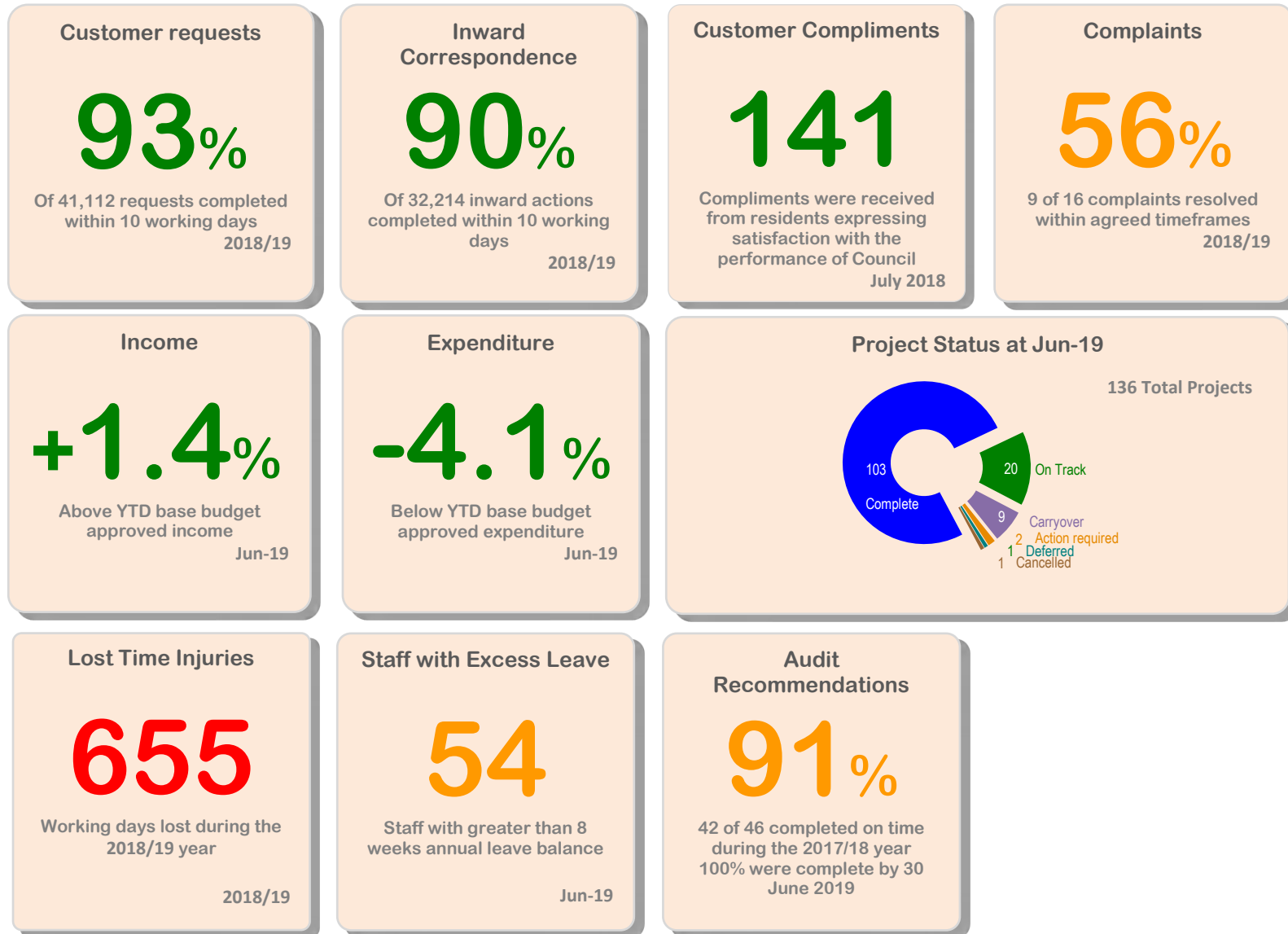
Quarterly Review Report 1 April– 30 June 2019

Summary by Program – Net Financial Result

Period ended March 2019	Original Budget 2018/19 (\$'000)	Revised Budget (\$'000)	Proposed Changes (\$'000)	Projected Budget (\$'000)	Actual YTD (\$'000)	Budget YTD (\$'000)	Variance
Strategic City program	173	189	0	189	181	189	-4%
Organisational Development program	323	327	0	327	278	327	-15%
Risk Management program	3,192	3,882	0	3,882	3,637	3,882	-6%
Community and Cultural program	3,195	3,243	0	3,243	3,150	3,243	-3%
Customer and Community Relations program	3,783	3,619	0	3,619	3,407	3,619	-6%
Open Space, Sport & Recreation program	9,377	9,568	0	9,568	9,169	9,568	-4%
Centres and Neighbourhood program	2,788	2,853	0	2,853	3,580	2,853	26%
Library program	4,759	4,623	0	4,623	4,534	4,623	-2%
Internal Corporate Services program	-35,721	-35,438	0	-35,438	-25,671	-35,438	-28%
Governance and Civic program	4,272	4,295	0	4,295	4,210	4,295	-2%
Land Use Planning program	1,371	1,399	0	1,399	498	1,399	-64%
Regulatory program	-1,544	-2,047	0	-2,047	-1,329	-2,047	35%
Economic Development program	189	191	0	191	172	191	-10%
Catchment program	2,295	2,607	0	2,607	2,713	2,607	4%
Environmental program	635	622	0	622	765	622	23%
Traffic & Transport program	1,312	1,325	0	1,325	1,481	1,325	12%
Waste and Recycling program	-965	-1,049	0	-1,049	-1,133	-1,049	8%
Property Portfolio program	1,381	841	0	841	453	841	-46%
Roads program	476	436	0	436	253	436	-42%
Foreshore program	82	53	0	53	31	53	-42%
Paths and Cycleways program	-1,372	-1,537	0	-1,537	1,719	-1,537	-212%
GRAND TOTAL NET RESULT					12,098		

Note: It is important to note that Council's actual results against budget will not be determined until after the external audit has been completed. Council's Draft Financial Statements for 2018/19 will be the subject of a separate report to Council at its meeting of 22 October 2019.

Annual Corporate Indicator Results 2018-19 (at end of Quarter 4)



Insights

Customer

Compliments and Complaints – Staff leave and complexity of complaints impacted resolution times during the year.

Financials and Projects

Projects – 123 projects (90%) have been delivered as planned. Work for 11 projects (8%) was not completed during the year. 1 project was deferred and 1 project was merged with another project.

Organisation

Lost Time Injuries – A significant increase in days lost has been recorded for the year, primarily as a result of 2 longstanding claims (55% of the total). 9 new claims for 2018/19 resulted in 186 lost time days (22% of the total).



Our vibrant and liveable city

Great places, vibrant neighbourhoods

Centres are the focus of vibrant communities
Places are designed for people

Highlights

The City of Ryde's Local Strategic Planning Statement (LSPS) has been placed on public exhibition for the community's feedback.

Our program of Neighbourhood centre renewals was also completed for the year.

ELS Hall Park Master Plan was adopted by Council and the Gannan Park and Meadowbank Master Plan and the Children's Play Plan were finalised and are scheduled to be reported to Council in Q1 2019/20. Completion of the Integrated Open Space Plan is carried over to 2019/20.

Collaborative development

People are at the heart of planning and influence how the city grows and changes

Sustainable design

Neighbourhoods support sustainable growth.
Developments add to the character of their neighbourhoods

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
Base						
Income	-5,447		-5,447	-4,058	-5,447	-25.5%
Expenditure	10,318		10,318	10,143	10,318	-1.7%
Total Base	4,871		4,871	6,085	4,871	24.9%
Non-Capital						
Income	-250		-250	-750	-250	200.0%
Expenditure	1,044	-102	942	1,022	1,044	-2.1%
Total Non-Capital	794	-102	692	272	794	-65.8%
Capital						
Income	-282		-282	-332	-282	17.6%
Expenditure	1,115		1,115	1,081	1,115	-3.0%
Total Capital	833		833	749	833	-10.0%
Transfers from reserves	-2,068	102	-1,966	-1,885	-2,068	-8.9%
Transfers to Reserves	382		382	1,582	382	313.9%
Total Reserve Movements	-1,686	102	-1,584	-303	-1,686	-82.0%
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Loan Proceeds						
Net Result for Outcome	4,812		4,812	6,803	4,812	41.4%

Outcome: Our Vibrant and Liveable City

Performance Indicators 2018/19

Measure	Program	Target	Result	Status	Comments
Mean gross assessment time (in days)	Regulatory Program	<= 95	94	On Track	
Mean gross determination time – commercial, retail, office	Regulatory Program	<= 91	105	Off Track	
Mean gross determination time – residential alts and adds	Regulatory Program	<= 77	61	On Track	
Mean gross determination time – single new dwellings	Regulatory Program	<= 105	75	On Track	
Total approved development value (in millions)	Regulatory Program	>= 0	\$702	On Track	

Operational plan projects for 2018/19

Centres and Neighbourhood program	Time	Cost	Scope	Status	Approved Budget	YTD Actual	Comments
Neighbourhood Centre Renewal	Complete	Complete	Complete	Complete	\$1,034,909	\$1,000,124	
Night Time Economy Implementation (Stage 1)	Complete	Complete	Complete	Complete	\$285,346	\$266,344	
Community and Cultural program							
City of Ryde Halls and Facilities Strategy	On Track	On Track	On Track	On Track	\$50,000	\$61,716	Draft Strategy planned to be presented to Council for consideration in September.
Land Use Planning program							
LEP Review Project	Complete	Complete	Complete	Complete	\$270,000	\$295,054	Year 1 of 2 is complete. The Draft Local Strategic Planning Statement is currently on public exhibition.
Ryde Heritage Study Update	Complete	Complete	Complete	Complete	\$80,000	\$150,840	Citywide Study completed. Consultation on proposed LEP changes arising from the study is scheduled for 19/20.
Purchase Aerial Photography for LGA	Complete	Complete	Complete	Complete	\$25,000	\$25,000	
Open Space, Sport & Recreation program							
Open Space Master Plans	On Track	On Track	On Track	On Track	\$270,000	\$206,368	ELS Hall Park Master Plan adopted by Council. Gannan Park and Meadowbank Master Plan finalised and scheduled to be presented to Council in Q1 2019/20. Blenheim Park Master Plan scheduled to be reported to Council in Q2 2019/20. Children's Play Plan finalised and to be reported to Council in Q1 2019/20.
Integrated Open Space Plan	Action Required	On Track	On Track	Carryover	\$50,000		Internal Review completed, consultant engaged to undertake peer review of findings scheduled for Q1 2019/20.
Denistone East Bowling Club - Future Use	Complete	Complete	Complete	Complete	\$13,900	\$16,698	Concept design for Kings Park site finalised.
Street Tree Planting Program	Complete	Complete	Complete	Complete	\$80,000	\$80,809	



Our active and healthy city

Enhanced Recreational Spaces

Providing opportunities and choice for recreation and active learning and living

Highlights

Playground Renewal & Upgrade, Passive Parks Expansion and Improvement, and Sportsfield Upgrade & Renewal have completed the majority of their scheduled projects. Minor works will carry forward into 2019/20.

These programs included extensive lighting upgrades for Marsfield Park and Gladesville's Monash Park as part of Council's ongoing work to create state-of-the-art sporting venues across the community.

City of Ryde was nominated as a finalist for at this year's Parks and Leisure Australia NSW/ACT for the upgrade to the Meadowbank Outdoor Youth Space (Skatepark).

City of Ryde recreation and Library facilities were visited on more than 2,237,000 occasions throughout the year by people participating in active sports, and utilising our library and recreation facilities.

Well Targeted Services

Strengthening community life, connectedness and wellbeing

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
Base						
Income	-8,722		-8,722	-8,714	-8,722	-0.1%
Expenditure	17,396		17,396	17,009	17,396	-2.2%
Total Base	8,674		8,674	8,295	8,674	-4.4%
Non-Capital						
Income	-30		-30	-30	-30	
Expenditure	297	-70	227	292	297	-1.5%
Total Non-Capital	267	-70	197	262	267	-1.7%
Capital						
Income	-2,518		-2,518	-2,514	-2,518	-0.2%
Expenditure	18,585	-542	18,043	17,914	18,585	-3.6%
Total Capital	16,067	-542	15,525	15,400	16,067	-4.2%
Transfers from reserves	-22,100	612	-21,487	-21,030	-22,100	-4.8%
Transfers to Reserves	6,455		6,455	6,076	6,455	-5.9%
Total Reserve Movements	-15,644	612	-15,032	-14,954	-15,644	-4.4%
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments	289		289	289	289	0.0%
Total Loan Proceeds	289		289	289	289	0.0%
Net Result for Outcome	9,653		9,653	9,293	9,653	-3.7%

Outcome: Our healthy and active city

Performance Indicators 2018/19

Measure	Program	Target	Result	Status	Comments
% customer satisfaction for CoR's immunisation service	Community and Cultural Program	>= 90%	99.0%	Annual Measure	
% customer satisfaction index for CoR's home modification and maintenance service	Community and Cultural Program	>= 90%	95.0%	Annual Measure	
% of Community Buildings that are condition level 4 or better	Community and Cultural Program	>= 90%			Data not available at time of publication
% community satisfaction with library services	Library Program	>= 90%	99%	On Track	
% customer satisfaction of library users satisfied with quality of service	Library Program	>= 90%	94.0%	On Track	
Number of visits to the libraries	Library Program	>= 970,000	985,860	On Track	
Number of participants in organised sport on Council's active Open space areas	Open space, sport and recreation program	> 500,000	519,885	On Track	
Number of visitors to RALC	Open space, sport and recreation program	>= 750,000	731,342	Annual Measure	

Operational plan projects for 2018/19

Community and Cultural program	Time	Cost	Scope	Status	Approved Budget	YTD Actual	Comments
Community and Social Wellbeing Plan	On Track	On Track	On Track	On Track	\$55,000	\$53,490	Draft Plan scheduled to be presented to Council for consideration in August.
Community Buildings Renewal	Complete	Complete	Complete	Complete	\$407,620	\$295,757	
Library program							
Digital enhancement for Libraries	Complete	Complete	Complete	Complete	\$25,000	\$17,755	
Community Buildings Renewals - Libraries	Complete	Complete	Complete	Complete	\$277,649	\$280,017	
Open Space, Sport & Recreation program							
RALC Asset Renewal	Complete	Complete	Complete	Complete	\$285,000	\$264,714	
Shrimptons Creek Corridor Embellishment	Complete	Complete	Complete	Complete	\$3,270,197	\$3,033,961	Project scope increased to deliver additional works within Cottonwood Reserve. Wilga Park works complete.
Development of the Olympic Park Strategic Plan and Master Plan				Carryover	\$50,000	\$115,725	Finalising Master Plan underway

	Time	Cost	Scope	Status	Approved Budget	YTD Actual	Comments
Sportsground Amenities Upgrades Renewal	Complete	Complete	Complete	Complete	\$1,352,910	\$1,350,100	
Synthetic Playing Surfaces Expansion	Complete	Complete	Complete	Complete	\$106,692	\$100,731	
Construction of Skate Facilities within City of Ryde	Complete	Complete	Complete	Complete	\$3,042,727	\$3,068,283	
Playground Renewal & Upgrade	Action Required	On Track	On Track	Carryover	\$1,070,804	\$975,292	8 of 9 playground projects within the program completed. Additional consultation for Anzac Park is complete as per Council Resolution.
Development of Parks Plans of Management	On Track	On Track	On Track	Complete	\$191,873	\$123,260	Parramatta River Plan of Management (PoM) adopted by Council. Awaiting Ministerial consent to publically exhibit Sportsgrounds and Parks / General Community Use Generic PoM.
Sportsfield Upgrade & Renewal	Action Required	On Track	On Track	Carryover	\$960,000	\$874,853	7 of the 8 projects within the program completed. ELS Hall Park Baseball Works scheduled to be completed in Q1 2019/20.
Macquarie Park, Waterloo Rd	On Track	On Track	On Track	On Track	\$200,000	\$87,052	Negotiations ongoing in relation to delivery of the Park. Concept Design completed and reported anticipated to Council in Q1 2019/20.
Plans of Management for Parks				Cancelled	\$0		Budget consolidated in to Development of Parks Plans of Management through previous quarterly budget adjustment.
Passive Parks Expansion and Improvement	Action Required	On Track	On Track	Carryover	\$2,012,431	\$1,995,608	4 of 6 projects in the program completed. ELS Hall Park Upgrade and Morrison Bay Park Projects scheduled to be completed in Q1 2019/20.
Sportsfield Floodlighting Renewal	Complete	Complete	Complete	Complete	\$145,000	\$127,900	
Sportsfield Floodlighting Expansion	Complete	Complete	Complete	Complete	\$404,583	\$417,834	



Our natural and sustainable city

Sustainable Planning

Reducing our environmental footprint and protecting our natural and built environments

Highlights

Council has achieved significant reductions in energy usage (approx. 18% reduction) as a result of energy savings and generation initiatives coming on-line during the quarter. Council's Solar PV project at the Ryde Aquatic Leisure Centre (RALC) was selected as a finalist in the 2019 Cities Power Partnership Awards. The West Ryde Community Centre Solar installation is awaiting action from the electricity supplier before it is finalised.

3 drainage projects are delayed and are dependant on negotiations with third parties reaching conclusion before the project can proceed.

The program of works for the Ryde Biodiversity Plan is complete for the year. Works included delineation at Marsfield Park, Melrose Park and Koonandan Reserve, corridor planting at Field of Mars Reserve, Laurel Park, Greenwood Park, Meadowbank Park, ELS Hall Park, completion of flora and fauna studies of several parks and reserves, community education workshops, activities and events, commencing process to declare 3 Wildlife Protection Areas, Feral Animal Control Activities (rabbits and foxes), conducted Hibbertia Spanantha monitoring and thermal control, and developed planting guide and Vegetation Communities website

Collaborative development

People are at the heart of planning and influence how the city grows and changes

Resilient Infrastructure

Managing infrastructure to reduce risk and impacts

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
	-24,104		-24,104	-23,926	-24,104	-0.7%
ire	25,542		25,542	23,589	25,542	-7.7%
e	1,439		1,439	-336	1,439	-123.4%
tal						
	-35		-35	-33	-35	-4.7%
ire	808	-104	704	670	808	-17.1%
i-Capital	773	-104	669	636	773	-17.7%
	-159		-159	-162	-159	1.7%
ire	6,498	362	6,860	6,199	6,498	-4.6%
ital	6,339	362	6,701	6,037	6,339	-4.8%
from reserves	-25,987	-259	-26,245	-23,426	-25,987	-9.9%
to Reserves	21,376		21,376	21,189	21,376	-0.9%
erve Movements	-4,611	-259	-4,870	-2,237	-4,611	-51.5%
ie of Assets						
needs						
payments						
d Proceeds						
lt for Outcome	3,939	0	3,939	4,101	3,939	4.1%

Outcome: Our natural and sustainable city

Performance Indicators 2018/19

Measure	Program	Target	Result	Status	Comments
% of stormwater assets that are condition level 4 or better	Catchment Program	>= 95%	98.2%	Annual Measure	
% increase in organisation energy usage each year since 2003/04 (shared with CWI)	Environmental Program	<= 5	-18	Annual Measure	Significant savings 2nd half of this year from energy saving initiatives coming on line. Examples include street lighting LED lighting initiatives and the RALC solar panels and cogeneration systems being synced.
% increase in organisation potable water usage on 2003/04 usage (shared with CWI)	Environmental Program	<= 0	2%	Annual Measure	Drought conditions are placing substantial pressure on achieving this target
% of customers satisfied with the Council activities in each event, annually	Environmental Program	> 80	85	Annual Measure	Based on feedback from 11 Community Environmental Education Events conducted this year
% of Seawalls that are condition level 4 or better	Foreshore Program	>= 95%	98.0%	On Track	
% customer satisfaction with CoR's waste management and recycling service for business	Waste and Recycling Program	>= 90%		Annual Measure	93 % customers satisfied with domestic waste and recycling service requests 100 % customers satisfied with waste education events
% tonnes of recycling from all domestic waste services	Waste and Recycling Program	>= 48%	43.4%	Annual Measure	Result due to a combination of reduced garden organics due to impacts of dry weather conditions and the introduction of Container Deposit Scheme diverting recyclables from CoR recycling bins to Return and Earn facilities.

Operational plan projects for 2018/19

Catchment program	Time	Cost	Scope	Status	Approved Budget	YTD Actual	Comments
146 Bowden St Trunk Drainage	Action Required	On Track	On Track	Carryover	\$213,400	\$138,272	Negotiations on the Deed of Agreement are ongoing.
Ann Thorn Park Catchment Works	Complete	Complete	Complete	Complete	\$960,571	\$908,394	
Small Rd and Lavarack St Drainage Expansion	Action Required	On Track	Action Required	Action Required	\$22,500	\$22,500	Negotiations ongoing.
Stormwater Asset Replacement Renewal	Complete	Complete	Complete	Complete	\$3,067,516	\$2,892,090	
Eastwood TC Flood Study	On Track	On Track	On Track	On Track	\$110,000	\$50,166	Multi-year project.
Shepherds Bay Outlet	Action Required	On Track	On Track	Action Required	\$120,000	\$139,038	Design to be finalised. Construction works are delayed as they are dependent on and will be done in concurrence with the 146 Bowden Street trunk drainage works.
Stormwater Improvement Works - Renewal	Complete	Complete	Complete	Complete	\$497,205	\$628,582	

Environmental program	Time	Cost	Scope	Status	Approved Budget	YTD Actual	Comments
West Ryde Community Centre Solar Project	Complete	Complete	Complete	Complete	\$50,000	\$49,333	
Waste - to - Art	Complete	Complete	Complete	Complete	\$34,000	\$30,710	7th year of this prize was completed and the 8th year scheduled for delivery early 2019/20. Community interest in this award remains high with 205 entries received in 2018, the highest number so far.
RALC Multi-Purpose Centre - Solar	Complete	Complete	Complete	Complete	\$174,838	\$121,069	300kW Solar PV, 846 panels installed. Now 12% of total RALC site electricity generated by solar
Foreshore program							
Bennelong Park Groyne and Foreshore Improvement	Complete	Complete	Complete	Complete	\$19,864	\$22,623	CoR component of this project is complete. RMS will complete physical construction of groynes in 2019/20.
Open Space, Sport & Recreation program							
Ryde Biodiversity Plan - Implementation	Complete	Complete	Complete	Complete	\$161,510	\$128,704	
Terrys Creek Walking Trail	On Track	On Track	On Track	On Track	\$299,791	\$413,259	Year 3 of 4 completed. 2nd year of boardwalk installation completed, Trail from Wood St to Epping Rd now complete. Focusing on Epping Rd connection into Lane Cove National Park and considering connection from Forrester Park to Wood St next year.
Park & Open Space Tree Planting Program	Complete	Complete	Complete	Complete	\$62,000	\$58,894	
Field of Mars Visitor Centre Road and Stormwater Disposal Works	Complete	Complete	Complete	Complete	\$80,000	\$61,017	55m of road upgrade completed to mitigate erosion into creek. Absorption trench for visitors centre stormwater drainage completed. Improved accesses to visitors centre complete.
Waste and Recycling program							
Community Problem Waste Recycling Centre	Complete	Complete	Complete	Complete	\$205,125	\$205,125	
Single Use Plastic Reduction	On Track	On Track	On Track	On Track	\$15,000	\$9,410	
Porters Creek Feasibility Study for CRC	On Track	On Track	On Track	On Track	\$35,000	\$14,660	
Porters Creek Precinct	Complete	Complete	Complete	Complete	\$400,000	\$250,740	
Recycle Right and Reduce Waste	On Track	On Track	On Track	On Track	\$15,000	\$6,417	
Old Landfill Sites Subsidence Program Renewal	Complete	Complete	Complete	Complete	\$530,000	\$493,438	
Laurel Park Litter Prevention	Complete	Complete	Complete	Complete	\$62,639	\$63,260	
Eastwood Litter Prevention Campaign	On Track	On Track	On Track	On Track	\$84,654	\$75,223	Awaiting approval for installation of surveillance cameras.
Managing Waste Reduction in Multi Unit Dwellings	Complete	Complete	Complete	Complete	\$85,000	\$85,708	



Our smart and innovative city

Business opportunity and investment

Businesses benefit from a prosperous local economy

Highlights

All projects have been completed as planned.

Strengthening Business Networks

Partnerships shape business growth, investment and development

Macquarie Park

Macquarie Park expands its role as a leading commercial centre and innovation district

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
Base						
Income	-17		-17	-64	-17	284.1%
Expenditure	1,516		1,516	1,493	1,516	-1.5%
Total Base	1,500		1,500	1,430	1,500	-4.7%
Non-Capital						
Income				1		
Expenditure	514		514	432	514	-16.0%
Total Non-Capital	514		514	432	514	-15.9%
Capital						
Income				-825		
Expenditure	4,769	-117	4,652	4,148	4,769	-13.0%
Total Capital	4,769	-117	4,652	3,323	4,769	-30.3%
Transfers from reserves	-5,632	117	-5,515	-5,028	-5,632	-10.7%
Transfers to Reserves	-5		-5		-5	-100.0%
Total Reserve Movements	-5,637	117	-5,520	-5,028	-5,637	-10.8%
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Loan Proceeds						
Net Result for Outcome	1,145		1,145	157	1,145	-86.3%

Outcome: Our smart and innovative city

Performance Indicators 2018/19

Measure	Program	Target	Result	Status	Comments
% customer satisfaction with Council services	Economic Development Program	>= 90%	90.0%	On Track	Data collected from exit surveys from Urban Strategy events.

Operational plan projects for 2018/19

Centres and Neighbourhood program	Time	Cost	Scope	Status	Approved Budget	YTD Actual	Comments
West Ryde Plaza	Complete	Complete	Complete	Complete	\$1,918,133	\$1,732,293	
Place Making Macquarie Park	Complete	Complete	Complete	Complete	\$93,000	\$96,177	
TMA for Macquarie Park	Complete	Complete	Complete	Complete	\$100,000	\$100,000	
Footpath Upgrade - Khartoum Road	Complete	Complete	Complete	Complete	\$850,000	\$532,151	
Town Centre Upgrade implementation - Renewal	Complete	Complete	Complete	Complete	\$1,963,407	\$1,846,549	
Community and Cultural program							
Macquarie-Ryde Futures-PhD Social Inclusion and building resi	Complete	Complete	Complete	Complete	\$15,000	\$15,000	
Economic Development program							
Implementation of Marketing Plan	Complete	Complete	Complete	Complete	\$75,000	\$75,738	
Economic Development Plan Implementation	Complete	Complete	Complete	Complete	\$40,000	\$29,199	
Land Use Planning program							
Macquarie-Ryde Futures-PhD-Urban Planning	Complete	Complete	Complete	Complete	\$15,000	\$15,000	
Regulatory program							
NSW Small Business	Complete	Complete	Complete	Complete	\$5,000	\$5,000	
Strategic City program							
Lachlan's Line - Community Facility	Complete	Complete	Complete	Complete	\$36,018	\$26,895	
Public Art Embellishment in Macquarie Park	Complete	Complete	Complete	Complete	\$0	\$0	Wilga Pk Public Art component installed.
Transport and Pedestrian Initiatives - Macquarie Park	Complete	Complete	Complete	Complete	\$135,000	\$68,500	Feasibility analysis for on-demand bus service determined the service will not be feasible with current funding and anticipated demand.
Wireless Services and Smart Technologies Implementation in Macquarie Park	Complete	Complete	Complete	Complete	\$0	\$0	WiFi incorporated into Wilga Pk Project.
Planting Embellishment Program - Macquarie Park	Complete	Complete	Complete	Complete	\$37,000	\$37,006	



Our connected and accessible city

Highlights

The majority of projects have been completed as planned during the year.

A range of major proposals are currently being considered to improve traffic and parking in Eastwood town centre. Council also released the first concepts of how a new shopper car park and public plaza on the western side of Eastwood might be built.

Seawalls/Retaining Walls Refurbishment Renewal is the only program of works experiencing delays, with a need for additional geotechnical studies requiring work to rescheduling scheduled for early 2019/20.

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
Base						
Income	-12,608		-12,608	-10,821	-12,608	-14.2%
Expenditure	11,360		11,360	11,596	11,360	2.1%
Total Base	-1,249		-1,249	775	-1,249	-162.1%
Non-Capital						
Income	-109		-109	-108	-109	-1.5%
Expenditure	416		416	373	416	-10.3%
Total Non-Capital	306		306	265	306	-13.4%
Capital						
Income	-33,289	-200	-33,489	-38,523	-33,289	15.7%
Expenditure	19,351	750	20,102	17,929	19,351	-7.3%
Total Capital	-13,938	550	-13,387	-20,593	-13,938	47.8%
Transfers from reserves	-18,900	-530	-19,430	-16,944	-18,900	-10.4%
Transfers to Reserves	32,045	-20	32,025	37,592	32,045	17.3%
Total Reserve Movements	13,145	-550	12,595	20,648	13,145	57.1%
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Loan Proceeds						
Net Result for Outcome	-1,735		-1,735	1,095	-1,735	-163.1%

Outcome: Our connected and accessible city

Performance Indicators 2018/19

Measure	Program	Target	Result	Status	Comments
% of paths and cycleways that are condition 4 or better	Paths and Cycleways Program	>= 95%	99.7%	On Track	
% of road pavement network that are condition level 4 or better	Roads Program	>= 94%	97.8%	On Track	
# passengers transported by Shop Ryder, annually	Traffic & Transport Program	>= 38,000	53,480	Annual Measure	13,394 passengers transported in Q4

Operational plan projects for 2018/19

Foreshore program	Time	Cost	Scope	Status	Approved Budget	YTD Actual	Comments
Seawalls/Retaining Walls Refurbishment Renewal	Action Required	On Track	On Track	Carryover	\$958,044	\$849,366	Putney Park - Concept Design completed. Detailed design to be integrated with Putney Park foreshore walkway and Putney Beach Activation Project. Banjo Patterson design to be completed by the first week of August 2019 due to additional geotechnical analysis. Tender scheduled for August 2019.
Kissing Point Boat Ramp Repairs	Complete	Complete	Complete	Complete	\$38,440	\$38,548	
Library program							
Library Public Multimedia Lab	Complete	Complete	Complete	Complete	\$50,000	\$37,464	
Libraries Public PC Renewal	Complete	Complete	Complete	Complete	\$70,000	\$67,260	
Organisational Development program							
Best Value Review -Traffic Transport and Development	Complete	Complete	Complete	Complete	\$50,000	\$48,000	
Paths and Cycleways program							
Cycleways Construction Expansion	Complete	Complete	Complete	Complete	\$1,984,079	\$1,960,702	
Field of Mars Shared Use Path	On Track	On Track	On Track	On Track	\$330,000	\$329,835	Design completed. Contractor has commenced works and completed stage 1 of the project. Stage 2 to be completed in 2019/20.
Footpath Construction Renewal	Complete	Complete	Complete	Complete	\$850,000	\$817,145	
Footpath Construction Expansion	Complete	Complete	Complete	Complete	\$930,547	\$771,979	
Roads program							
Heavy Patching	Complete	Complete	Complete	Complete	\$380,800	\$386,829	
Flood Mitigation/Constitution Road Upgrade	On Track	On Track	On Track	On Track	\$500,000	\$244,823	Design in progress. Final scope of works is dependent on adjoining developments.
Integrated Transport Strategy Implementation	Complete	Complete	Complete	Complete	\$30,000	\$30,000	

	Time	Cost	Scope	Status	Approved Budget	YTD Actual	Comments
Bridge Upgrade / Renewal	Complete	Complete	Complete	Complete	\$360,000	\$221,192	Program of works complete for the year. Lucinda Bridge refurbishment completed.
Kerb and Gutter Renewal	Complete	Complete	Complete	Complete	\$200,000	\$202,982	
Road Kerb Renewal	On Track	On Track	On Track	On Track	\$3,874,432	\$3,511,388	5/8 projects completed. Ryedale Road has been postponed to coincide with the West Ryde Town Centre upgrades. Denistone Road (Fourth - Florence) to be finalised in the first quarter of the 2019/20.
Road Resurfacing Renewal	Complete	Complete	Complete	Complete	\$6,249,100	\$6,233,493	
Pittwater Road Upgrade (High St - Field of Mars)	On Track	On Track	On Track	On Track	\$120,000	\$115,019	Design complete. Construction works will commence second quarter of 2019/20.
Traffic & Transport program							
Traffic Facilities Renewal	Complete	Complete	Complete	Complete	\$250,000	\$182,437	
PAMP Implementation Works - Central, East and West Wards	Complete	Complete	Complete	Complete	\$175,000	\$166,099	Delivered 3 treatments at West Ryde and 5 at Meadowbank mainly new pedestrian refuges and new kerb ramps.
Car Park Renewal				Carryover	\$180,000	\$105,566	East Parade Carpark has been deferred until the 19/20 FY. Design issues are now resolved.
Traffic Calming Devices	Complete	Complete	Complete	Complete	\$654,334	\$586,774	
See Street Traffic Facilities Expansion				Deferred			Project deferred until completion of Meadowbank Education Precinct study
Road Safety Upgrades and Improvement	Complete	Complete	Complete	Complete	\$50,000	\$48,552	
Eastwood Traffic & Parking Study	Complete	Complete	Complete	Complete	\$167,718	\$148,563	
Bus Stop DDA compliance	Complete	Complete	Complete	Complete	\$198,200	\$176,019	
Pedestrian Accessibility & Mobility Plan	Complete	Complete	Complete	Complete	\$50,000	\$50,761	
Multi-deck Car Park Construction - Rowe St Eastwood	Complete	Complete	Complete	Complete	\$350,000	\$271,916	DA lodged and awaiting determination. Construction anticipated to commence early 2020.
Top Ryde - Construction of 40km/hr HPAA	Complete	Complete	Complete	Complete	\$513,100	\$512,043	
Bus Stop Seats - new	Complete	Complete	Complete	Complete	\$36,800	\$36,684	
Cambridge St Gladesville - Traffic Mgmt Devices	Complete	Complete	Complete	Complete	\$57,000	\$58,727	
Devlin Street Traffic Study	Complete	Complete	Complete	Complete	\$19,486		Any necessary traffic studies required will be incorporated into the Ryde Central Redevelopment Project



Our diverse and inclusive city



An engaged, connected community People feeling connected within their community

Celebrating culture and heritage

A distinct local identity built on our city's character and rich cultural heritage

Accessible community facilities

Easy access to diverse cultural spaces, places and opportunities

Highlights

All projects for this outcome have been completed or are progressing as planned for the year.

The update of the Ryde Libraries Strategic Plan was completed during the quarter.

Drafts for two other key strategies – the City of Ryde Social Plan and the City of Ryde Creativity Strategy – have been completed following extensive engagement with community groups and program of consultation with the community. The plans will be presented to Council early in the 2019/20 year.

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
Base						
Income	-1,345		-1,345	-1,473	-1,345	9.6%
Expenditure	5,977		5,977	5,871	5,977	-1.8%
Total Base	4,632		4,632	4,397	4,632	-5.1%
Non-Capital						
Income	-5		-5	-9	-5	105.8%
Expenditure	293	-13	280	235	293	-20.0%
Total Non-Capital	289	-13	276	226	289	-21.9%
Capital						
Income	-5		-5	-5	-5	
Expenditure	554		554	551	554	-0.6%
Total Capital	549		549	546	549	-0.6%
Transfers from reserves	-555	2	-553	-636	-555	14.6%
Transfers to Reserves	267	12	279	320	267	20.1%
Total Reserve Movements	-288	13	-274	-315	-288	9.5%
Book Value of Assets						
Advances						
Loan Proceeds						
Loan Repayments						
Total Loan Proceeds						
Net Result for Outcome	5,182		5,182	4,647	5,182	-6.3%

Outcome: Our diverse and inclusive city

Operational plan projects for 2018/19

Centres and Neighbourhood program	Time	Cost	Scope	Status	Approved Budget	YTD Actual	Comments
Ryde Heritage Information Centre	Complete	Complete	Complete	Complete	\$30,000	\$3,901	
Community and Cultural program							
South Asian Film, Arts & Literature Festival (SAFAL)	Complete	Complete	Complete	Complete	\$10,000	\$10,000	
Munch and Music	Complete	Complete	Complete	Complete	\$20,000	\$15,265	
ANZAC and Remembrance Memorial	Complete	Complete	Complete	Complete	\$5,618	\$5,755	
Ryde Hunters Hill Symphony Orchestra	Complete	Complete	Complete	Complete	\$50,000	\$50,000	
Art Project	On Track	On Track	On Track	On Track	\$6,034		EOI Complete, Artist appointed, Consultation in progress for Eastwood Pedestrian Tunnel
Ryde Remembers - ANZAC	Complete	Complete	Complete	Complete	\$10,000	\$2,505	Sir John Monash Plaque scheduled for 2020
Ryde Youth Theatre Group	Complete	Complete	Complete	Complete	\$75,000	\$74,159	
WW1 House Names Ryde & Eastwood	Complete	Complete	Complete	Complete	\$6,060	\$6,060	
Land Use Planning program							
Macquarie Library and Creativity Hub Design	Complete	Complete	Complete	Complete	\$1,350	\$1,350	
Heritage Grants Scheme	Complete	Complete	Complete	Complete	\$20,000	\$13,920	
Library program							
Library Books	Complete	Complete	Complete	Complete	\$542,300	\$544,037	
Library Strategic Plan	Complete	Complete	Complete	Complete	\$10,000	\$4,441	
Regulatory program							
School Zone Parking Officers	Complete	Complete	Complete	Complete	\$90,000	\$87,077	



Our open and progressive city

Advocacy on key issues

Achieving the best outcomes for the City of Ryde and its people

An engaged and informed community

Residents trust Council and feel well informed, heard, valued and involved.

Well Led, Financially Sustainable

Transparent, responsible leadership and governance

Highlights

A major milestone was achieved this quarter with council approval of the concept for the Ryde Central redevelopment 'The New Heart of Ryde' for public exhibition.

2018/19 (\$'000)	Revised Budget	Proposed Changes	Projected Budget	Actual YTD	Budget YTD	% Variance
Base						
Income	-80,093		-80,093	-84,953	-80,093	6.1%
Expenditure	29,304		29,304	40,250	29,304	37.4%
Total Base	-50,789		-50,789	-44,703	-50,789	-12.0%
Non-Capital						
Income				0		
Expenditure	1,072	2	1,075	1,022	1,072	-4.7%
Total Non-Capital	1,072	2	1,075	1,022	1,072	-4.7%
Capital						
Income				-538		
Expenditure	6,314	-216	6,098	4,978	6,314	-21.2%
Total Capital	6,314	-216	6,098	4,440	6,314	-29.7%
Transfers from reserves	-11,111	214	-10,897	-19,531	-11,111	75.8%
Transfers to Reserves	33,706		33,706	46,375	33,706	37.6%
Total Reserve Movements	22,595	214	22,809	26,844	22,595	18.8%
Book Value of Assets	-1,200		-1,200	-1,517	-1,200	26.4%
Advances						
Loan Proceeds	-700		-700		-700	-100.0%
Loan Repayments	662		662	622	662	-6.1%
Total Loan Proceeds	-1,238		-1,238	-895	-1,238	-27.7%
Net Result for Outcome	-22,045	0	-22,045	-13,293	-22,045	-39.7%

Outcome: Our Open and Progressive City

Performance Indicators 2018/19

Measure	Program	Target	Result	Status	Comments
% customer satisfaction with the service provided at the Customer Service Centre	Customer and Community Relations Program	>= 80%	88.0%	On Track	
% of calls to the Customer Call Centre resolved at the first point of contact	Customer and Community Relations Program	>= 85%	78.0%	Off Track	
% of Councillor requests responded to within agreed service standard	Governance and Civic Program	>= 90%	57.0%	Off Track	High numbers of complex requests were received during Q4, which impacted the processing of the backlog of requests from the previous quarter.
Number of known breaches of statutory/council policy requirements	Governance and Civic Program	0	0	On Track	
% returns over benchmark (Bloomberg rate)	Internal Corporate Services Program	>= 0.85%	1.2%	On Track	
Forecasted Project Completion - Baseline vs Actual	Internal Corporate Services Program	>= 85%	97.0%	On Track	
Occupancy of commercial properties (income generating) over 12 months	Property Portfolio Program	> 75%	100.0%	On Track	

Operational plan projects for 2018/19

Community and Cultural program	Time	Cost	Scope	Status	Approved Budget	YTD Actual	Comments
White Ribbon Accreditation Project	Complete	Complete	Complete	Complete	\$18,000	\$17,000	
Customer and Community Relations program							
City Wide Engagements	Complete	Complete	Complete	Complete	\$30,000	\$20,460	
Governance and Civic program							
Provision of Councillor Equipment	Complete	Complete	Complete	Complete	\$11,895		
Procurement Improvement	On Track	On Track	On Track	On Track	\$75,000	\$77,349	Delayed start to project. Completion due in Q2 (FY19/20)
Internal Corporate Services program							
Fit For The Future Action Plan Implementation	Complete	Complete	Complete	Complete	\$10,000		Best Value Reviews now complete for 2018/19.
Information Technology Renewal	On Track	On Track	On Track	Complete	\$887,255	\$748,399	Program of works complete for 2019/20
Plant & Fleet Purchases	Complete	Complete	Complete	Complete	\$3,100,000	\$3,103,878	
Office Fitout - North Ryde Office and Top Ryde Office	Complete	Complete	Complete	Complete	\$129,036	\$39,209	
Information Technology - Expansion	On Track	On Track	On Track	On Track	\$89,700	\$57,356	
Open Space, Sport & Recreation program							
Facility Software Upgrade	Complete	Complete	Complete	Complete	\$106,611	\$69,366	
Organisational Development program							
HR Advisor - Projects	On Track	On Track	On Track	On Track	\$100,000	\$106,904	Build of the new Learning Management System is complete and ready for rollout.
Intranet Upgrade	On Track	On Track	On Track	On Track			Interim Intranet solution delivered. Scoping underway for upgrade.
Property Portfolio program							
Operational Building Renewal	Complete	Complete	Complete	Complete	\$52,900	\$46,855	
Corporate Buildings Renewals	Complete	Complete	Complete	Complete	\$40,000	\$6,000	
741 Victoria Road	Complete	Complete	Complete	Complete	\$100,000		
33-35 Blaxland Road	Complete	Complete	Complete	Complete	\$1,300,000		
Ryde Central	On Track	On Track	On Track	On Track	\$604,238	\$586,329	The Ryde Central Redevelopment Project is progressing as planned. Major milestone delivered with council approval of the concept for the Ryde Central redevelopment 'The New Heart of Ryde' for public consultation.
Commercial Buildings Renewal	Complete	Complete	Complete	Complete	\$100,000	\$73,923	

Regulatory program	Time	Cost	Scope	Status	Approved Budget	YTD Actual	Comments
Best Value Review - Building Compliance & Certification	Complete	Complete	Complete	Complete	\$40,000	\$39,000	Final report received and presented. Findings have resulted in new workflows and significant restructuring of the Department..
Mobile Field Worker App - Health and Building Compliance	On Track	On Track	On Track	Carryover	\$64,787	\$19,627	Official Go Live - Health Manager in July 2019. Building Manager Go Live now scheduled in October 2019. Trim and MERIT integration complete. Tech One web services integration has delayed completion of project.
Risk Management program							
Claims Officer	Complete	Complete	Complete	Complete	\$75,000	\$70,043	
Additional Safehold Modules	On Track	On Track	On Track	Complete			The original scope of works for this project is complete. For the extended functionality, the supplier has recently provided Council with access to the final Safehold application for testing. Expected completion for this work is end October 2019.



Natural Account	Description	18/19 Opening Balance	Budget To Reserve	Budget From Reserve	18/19 Budget Result	Review To Reserve	Review From Reserve	18/19 Review Result
93001 - Internally Restricted Revenues								
8301	Stockland Creche Contribution							
8302	Voluntary Planning Agreement Reserve	9,840,563.56	282,100.00	-2,186,657.00	7,936,006.56		18,967.00	7,954,973.56
8303	Accommodation Reserve	11,183,625.18		-2,414,026.00	8,769,599.18			8,769,599.18
8304	Asset Replacement Reserve	19,156,808.70	6,639,390.00	-7,409,771.00	18,386,427.70		-428,941.00	17,957,486.70
8305	Plant Replacement Reserve	3,299,694.84	3,369,538.00	-3,440,023.00	3,229,209.84			3,229,209.84
8306	Ryde Aquatic Leisure Centre Reserve	3,373,772.99	4,355,968.00	-4,512,654.00	3,217,086.99			3,217,086.99
8308	Public Art Reserve	15,279.00			15,279.00			15,279.00
8309	Council Election Reserve	117,005.10	220,000.00		337,005.10			337,005.10
8310	Risk Rebate Reserve							
8311	Investment Property Reserve	21,564,672.67	120,000.00	-890,800.00	20,793,872.67			20,793,872.67
8312	Ryde Central Reserve	12,765,339.87	5,284,700.00	-623,724.00	17,426,315.87			17,426,315.87
8313	Community Grants Reserve	258,844.00		-33,541.00	225,303.00			225,303.00
8314	Carryover Works Reserve	49,933.53	43,966.00	-13,900.00	79,999.53	-8,407.00		71,592.53
8315	Synthetic Sports Surface Reserve	169,063.02	350,000.00	-150,000.00	369,063.02			369,063.02
8316	Transport & Pedestrian Initiatives MP Reserve	144,536.62	150,000.00	-135,000.00	159,536.62			159,536.62
8317	Merger and Transition Reserve	299,200.53		-150,000.00	149,200.53			149,200.53
8318	Porters Creek Reserve							
8319	Insurance Fluctuation Reserve	650,000.00	100,000.00	-275,000.00	475,000.00		-2,349.00	472,651.00
8320	WHS & Injury Management Reserve	194,736.55		-95,000.00	99,736.55			99,736.55
8321	Public Domain Plan Reserve							
8322	Planning Proposal Reserve	243,905.15		-109,880.00	134,025.15			134,025.15
8323	Macquarie University VPA Reserve	273,053.67			273,053.67			273,053.67
8340	Affordable Housing Reserve		80,000.00	-55,000.00	25,000.00			25,000.00
8341	Workers Compensation Reserve	500,000.00	949,760.00		1,449,760.00			1,449,760.00
Total Internally Restricted Revenues		84,100,034.98	21,945,422.00	-22,494,976.00	83,550,480.98	-8,407.00	-412,323.00	83,129,750.98
93002 - Internally Restricted Liabilities								
8327	Employee Leave Entitlements Reserve	4,751,907.00			4,751,907.00			4,751,907.00
8328	Refundable Deposits Reserves	15,156,798.13			15,156,798.13			15,156,798.13
8329	Interest on Refundable Deposits Reserve	377,366.19			377,366.19			377,366.19
Total Internally Restricted Liabilities		20,286,071.32			20,286,071.32			20,286,071.32



City of Ryde

Reserves Listing Report

Natural Account	Description	18/19 Opening Balance	Budget To Reserve	Budget From Reserve	18/19 Budget Result	Review To Reserve	Review From Reserve	18/19 Review Result
93003 - Section 7.11 Contribution Reserves								
8351	Community & Cultural Facilities Reserve	15,491,100.93	9,354,638.00	-732,487.00	24,113,251.93		3,220.00	24,116,471.93
8352	Open Space & Recreation Facilities Reserve	57,302,776.14	19,750,630.00	-14,144,543.77	62,908,862.37		117,022.00	63,025,884.37
8353	Roads & Traffic Management Facilities Reserve	-89,466.00	3,674,430.00	-5,397,580.00	-1,812,616.00		268,942.00	-1,543,674.00
8354	Stormwater Management Facilities Reserve	3,798,600.74	1,317,750.00	-2,748,320.00	2,368,030.74		-15,526.00	2,352,504.74
8355	Section 7.11 Plan Administration Reserve	29,104.61	165,050.00	-210,100.00	-15,945.39			-15,945.39
Total Section 7.11 Contribution Reserves		76,532,116.42	34,262,498.00	-23,233,030.77	87,561,583.65		373,658.00	87,935,241.65
93004 - Other External Restrictions								
8376	Domestic Waste Management Reserve	12,082,788.98	21,259,600.00	-20,470,663.00	12,871,725.98		29,771.00	12,901,496.98
8378	Macquarie Park Corridor Special Rate Reserve	1,994,357.46	1,461,760.00	-1,821,010.00	1,635,107.46		173,736.00	1,808,843.46
8379	Stormwater Management Service Charge Reserve	1,221,878.83	1,046,990.00	-806,575.00	1,462,293.83		-140,000.00	1,322,293.83
8380	Sale of Roads Reserve	259,000.00			259,000.00			259,000.00
8381	Affordable Housing Contribution	138,910.00			138,910.00			138,910.00
8382	Infrastructure Special Rate Reserve	974,017.97	12,120,530.00	-12,257,793.00	836,754.97		80,601.00	917,355.97
8383	146 Bowden St Trunk Drainage Court Settlement	963,400.00		-213,400.00	750,000.00		75,128.00	825,128.00
Total Other External Restrictions		17,634,353.24	35,888,880.00	-35,569,441.00	17,953,792.24		219,236.00	18,173,028.24
93005 - Unexpended Grants Reserves								
8401	U/Exp Grant - Home Modification & Maintenance	31,234.44	93,159.00		124,393.44			124,393.44
8403	U/Exp Grant - Volunteer Referral Agency	56,395.11	60,830.00		117,225.11			117,225.11
8405	U/Exp Grant - Library Subsidy		248,842.00	-247,860.00	982.00			982.00
8416	U/Exp Grant - Financial Assistance Grants	1,260,410.00		-1,260,410.00				
8417	U/Exp Grant - Road Services Unit Management	466,179.00		-466,179.00				
8418	U/Exp Grant - Macquarie Park Master Plan							
8435	U/Exp Grant - WASIP	220.86			220.86			220.86
8439	U/Exp Grant - Vacation Care Program Grant	5,253.73			5,253.73			5,253.73
8443	U/Exp Grant - Curzon St/ Smith St Pedestrian (RT)							
8446	U/Exp Grant - Vimiera Road Traffic Facilities Rene							
8447	U/Exp Grant - M2 Advertising Public Benefit (RMS)	36,738.00			36,738.00			36,738.00
8451	U/Exp Grant - Rowe St Eastwood Traffic Calming							
8455	U/Exp Grant - Planning for Ageing Population	4,560.00			4,560.00			4,560.00
8458	U/Exp Grant - Macquarie Park - Property	6,000,000.10		-200,000.00	5,800,000.10		112,948.00	5,912,948.10
8459	U/Exp Grant - Restoring Blue Gum High in Denist	156.83			156.83			156.83



City of Ryde

Reserves Listing Report

Natural Account	Description	18/19 Opening Balance	Budget To Reserve	Budget From Reserve	18/19 Budget Result	Review To Reserve	Review From Reserve	18/19 Review Result
8461	U/Exp Grant - Better Waste & Recycling Fund	63,530.00	143,790.00	-144,654.00	62,666.00		14,173.00	76,839.00
8462	U/Exp Grant - Agincourt and Balaclava Rd TCS							
8463	U/Exp Grant - Ivan Hoe Estate Collective Impact	20,000.00			20,000.00			20,000.00
8464	U/Exp Grant - CDAT							
8465	U/Exp Grant - Blaxland Road SUP – Stage 3 (RMS)							
8466	U/Exp Loan - LIRS Phase 1							
8467	U/Exp Loan - LIRS Phase 2							
8468	U/Exp Grant - Ryde Remembers (ANZAC)							
8469	U/Exp Grant - NSW Youth Council Conference							
8470	U/Exp Grant - Shrimptons Creek Corridor Embellish	2,774,736.82		-2,724,737.00	49,999.82		-50,000.00	-0.18
8471	U/Exp Grant - Morrison Rd LATM							
8472	U/Exp Grant - Laurel Park Litter Prevention	27,739.00	-27,739.00					
8473	U/Exp Grant - NSW Small Business	5,000.00	-5,000.00					
8474	U/Exp Grant - OLG		1,450,000.00		1,450,000.00			1,450,000.00
8475	U/Exp Grant - Bennelong Park Groyne and Forest	10,864.00		-10,864.00				
8476	U/Exp Grant - Pedestrian Accessibility & Mobility P	751.21			751.21			751.21
8477	U/Exp Grant - LEP Accelerated		100,000.00		100,000.00			100,000.00
Total Unexpended Grants Reserves		10,763,769.10	2,063,882.00	-5,054,704.00	7,772,947.10		77,121.00	7,850,068.10
Internal Loans								
8901	Internal Loan - RALC Reserve	-2,078,337.71	65,450.00		-2,012,887.71			-2,012,887.71
Total Internal Loans		-2,078,337.71	65,450.00		-2,012,887.71			-2,012,887.71
TOTAL RESERVES		207,238,007.35	94,226,132.00	-86,352,151.77	215,111,987.58	-8,407.00	257,692.00	215,361,272.58

			<i>Approved Budget 2018/2019</i>	<i>Actual 2018/2019</i>	<i>Proposed Changes 2018/2019</i>	<i>Comments</i>
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Community and Cultural program

6830764	City of Ryde Halls and Facilities Strategy	NCP Exp	50,000		11,716	Carryover adjustment
6930648	Art Project	NCP Exp	6,034		(6,034)	Carryover adjustment
6930762	Cultural Plan	NCP Exp	55,000		(1,710)	Carryover adjustment
6930763	Community and Social Wellbeing Plan	NCP Exp	55,000		(1,510)	Carryover adjustment
6830764	City of Ryde Halls and Facilities Strategy	From Res	(50,000)		(11,716)	Carryover adjustment
6930762	Cultural Plan	From Res	(55,000)	(53,290)	1,710	Carryover adjustment
6930763	Community and Social Wellbeing Plan	From Res	(55,000)	(53,490)	1,510	Carryover adjustment
6930648	Art Project	To Res	13,966	56,034	6,034	Carryover adjustment
Total Community and Cultural program						

City of Ryde - 2018/2019 Quarterly Changes Report

			<i>Approved Budget 2018/2019</i>	<i>Actual 2018/2019</i>	<i>Proposed Changes 2018/2019</i>	<i>Comments</i>
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Open Space, Sport & Recreation program

7630741	Open Space Master Plans	NCP Exp	270,000		(63,632)	Carryover adjustment
7630742	Integrated Open Space Plan	NCP Exp	50,000		(50,000)	Additional Carryover
7730752	Development of Parks Plans of Management	NCP Exp	191,873		(68,613)	Additional Carryover
4141776	Shrimptons Creek Corridor Embellishment	Cap Exp	3,270,197		(236,236)	Carryover adjustments
5441445	Macquarie Park, Waterloo Rd	Cap Exp	200,000		(112,948)	Carryover adjustments
7441890	Terrys Creek Walking Trail	Cap Exp	299,791		113,468	Carryover adjustments
50012	Sportsfield Renewal & Upgrade Renewal	Cap Exp	960,000	874,853	(80,601)	Carryover adjustments
50012	Sportsfield Renewal & Upgrade Renewal	From Res	(960,000)	(879,399)	80,601	Carryover adjustment
50016	Playground Renewal & Construction Renewal	Cap Exp	1,070,804	975,292	(95,512)	Carryover adjustments
50016	Playground Renewal & Construction Renewal	From Res	(963,304)	(867,792)	95,512	Carryover adjustment
51028	Passive Parks Expansion and Improvement	Cap Exp	2,012,431	1,995,608	(16,823)	Carryover adjustments
51028	Passive Parks Expansion and Improvement	From Res	(1,492,431)	(1,475,608)	16,823	Carryover adjustment
4141776	Shrimptons Creek Corridor Embellishment	From Res	(545,460)	(259,224)	286,236	Carryover adjustments
4141776	Shrimptons Creek Corridor Embellishment	From Res	(2,724,737)	(2,774,737)	(50,000)	Carryover adjustments
5441445	Macquarie Park, Waterloo Rd	From Res	(200,000)	(87,052)	112,948	Carryover adjustments
7441890	Terrys Creek Walking Trail	From Res	(299,791)	(413,259)	(113,468)	Carryover adjustments
7630741	Open Space Master Plans	From Res	(190,000)	(126,368)	63,632	Carryover adjustments
7630742	Integrated Open Space Plan	From Res	(50,000)		50,000	Additional Carryover
7730752	Development of Parks Plans of Management	From Res	(123,943)	(93,260)	30,683	Additional Carryover
7730752	Development of Parks Plans of Management	From Res	(37,930)		37,930	Additional Carryover
Total Open Space, Sport & Recreation program						

City of Ryde - 2018/2019 Quarterly Changes Report

	<i>Approved Budget 2018/2019</i>	<i>Actual 2018/2019</i>	<i>Proposed Changes 2018/2019</i>	<i>Comments</i>
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Centres and Neighbourhood program

50023	Town Centre Upgrade Implementation Renewal	Cap Exp	1,963,407	1,846,549	(116,858)	Additional Carryover
50023	Town Centre Upgrade Implementation Renewal	From Res	(1,963,407)	(1,846,549)	116,858	Additional Carryover
Total Centres and Neighbourhood program						

Library program

7030723	Library Strategic Plan	NCP Exp	10,000		(5,559)	Carryover adjustment
7030723	Library Strategic Plan	To Res	10,000	15,559	5,559	Carryover adjustment
Total Library program						

Internal Corporate Services program

50020	IT Applications - Renewal	Cap Exp	887,255	748,399	(138,856)	Carryover adjustments
51020	IT Applications - Expansions	Cap Exp	89,700	57,356	(32,344)	Carryover adjustments
50020	IT Applications - Renewal	From Res	(887,255)	(748,399)	138,856	Carryover adjustments
51020	IT Applications - Expansions	From Res	(89,700)	(57,356)	32,344	Carryover adjustments
Total Internal Corporate Services program						

Governance and Civic program

1730755	Procurement Improvement	NCP Exp	75,000		2,349	Carryover adjustments
1730755	Procurement Improvement	From Res	(75,000)	(77,349)	(2,349)	Carryover adjustments
Total Governance and Civic program						

City of Ryde - 2018/2019 Quarterly Changes Report

Approved Budget 2018/2019
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Regulatory program

2442380	Mobile Field Worker App - Health and Building Compliance	Cap Exp	64,787		(45,160)	Carryover adjustments
2442380	Mobile Field Worker App - Health and Building Compliance	From Res	(64,787)	(19,627)	45,160	Carryover adjustments
Total Regulatory program						

Catchment program

5130760	Eastwood TC Flood Study	NCP Exp	110,000		(59,834)	Carryover adjustments
5142867	146 Bowden St Trunk Drainage	Cap Exp	213,400		(75,128)	Carryover adjustments
50008	Stormwater Asset Replacement Renewal	Cap Exp	3,067,516	2,892,090	140,000	Carryover adjustments
50008	Stormwater Asset Replacement Renewal	From Res	(3,067,516)	(2,892,090)	(140,000)	Carryover adjustments
50022	Stormwater Improvement Works Renewal	Cap Exp	497,205	628,582	165,000	Carryover adjustments
50022	Stormwater Improvement Works Renewal	From Res	(497,205)	(628,582)	(165,000)	Carryover adjustments
8542412	Shepherds Bay Outlet	Cap Exp	120,000		19,038	Carryover adjustments
5130760	Eastwood TC Flood Study	From Res	(110,000)	(50,166)	59,834	Carryover adjustments
5142867	146 Bowden St Trunk Drainage	From Res	(213,400)		75,128	Carryover adjustments
8542412	Shepherds Bay Outlet	From Res	(120,000)	(139,038)	(19,038)	Carryover adjustments
Total Catchment program						

Traffic & Transport program

50021	Car Park Renewal	Cap Exp	180,000	105,566	(74,434)	Carryover adjustments
50021	Car Park Renewal	From Res	(180,000)	(105,566)	74,434	Carryover adjustments
4942890	Multi-deck Car Park Construction - Rowe St Eastwood	Cap Exp	350,000		(78,084)	Carryover adjustments
4942890	Multi-deck Car Park Construction - Rowe St Eastwood	From Res	(350,000)	(271,916)	78,084	Carryover adjustments
Total Traffic & Transport program						

City of Ryde - 2018/2019 Quarterly Changes Report

Approved Budget 2018/2019
 Actual 2018/2019
 Proposed Changes 2018/2019
 Comments

Waste and Recycling program

5830739	Porters Creek Feasibility Study for CRC	NCP Exp	35,000		(20,340)	Carryover adjustments
6130740	Eastwood Litter Prevention Campaign	NCP Exp	84,654		(9,431)	Carryover adjustments
6130789	Recycle Right and Reduce Waste	NCP Exp	15,000		(8,583)	Carryover adjustments
6130790	Single Use Plastic Reduction	NCP Exp	15,000		(5,590)	Carryover adjustments
5830739	Porters Creek Feasibility Study for CRC	From Res	(35,000)	(14,660)	20,340	Carryover adjustments
6130740	Eastwood Litter Prevention Campaign	From Res	(55,000)	(45,569)	9,431	Carryover adjustments
6130789	Recycle Right and Reduce Waste	From Res	(15,000)	(6,417)	8,583	Carryover adjustments
6130790	Single Use Plastic Reduction	From Res	(15,000)	(9,410)	5,590	Carryover adjustments
Total Waste and Recycling program						

Roads program

4742857	Pittwater Road Upgrade (High St - Field of Mars)	Cap Exp	120,000		(4,981)	Carryover adjustments
4941900	ITS Implementation	Cap Exp	30,000		170,000	Carryover no longer required as new funds available in 19/20
4941900	ITS Implementation	From Res			(37,500)	Carryover no longer required as new funds available in 19/20
4941900	ITS Implementation	From Res			(112,500)	Carryover no longer required as new funds available in 19/20
4941900	ITS Implementation	To Res	20,000		(20,000)	Carryover no longer required as new funds available in 19/20
50004	Road Kerb Renewal	Cap Exp	3,874,432	3,511,388	850,000	Carryover adjustments
50004	Road Kerb Renewal	From Res	(3,874,432)	(3,511,388)	(850,000)	Carryover adjustments
50006	Bridge Upgrade / Renewal	Cap Exp	360,000	221,192	20,000	Carryover adjustments
50006	Bridge Upgrade / Renewal	From Res	(360,000)	(221,192)	(20,000)	Carryover adjustments
4742857	Pittwater Road Upgrade (High St - Field of Mars)	From Res	(120,000)	(115,019)	4,981	Carryover adjustments
Total Roads program						

City of Ryde - 2018/2019 Quarterly Changes Report

		<i>Approved Budget 2018/2019</i>	<i>Actual 2018/2019</i>	<i>Proposed Changes 2018/2019</i>	<i>Comments</i>
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Foreshore program

50009	Seawalls/Retaining Walls Refurbishment Renewal	Cap Exp	958,044	849,366	(108,678)	Carryover adjustments
50009	Seawalls/Retaining Walls Refurbishment Renewal	From Res	(958,044)	(849,366)	108,678	Carryover adjustments
Total Foreshore program						

Paths and Cycleways program

51001	Cycleways Construction Expansion	Cap Inc	(844,007)	(1,044,008)	(200,000)	Carryover adjustments
51001	Cycleways Construction Expansion	Cap Exp	1,984,079	1,960,702	(23,377)	Carryover adjustments
51001	Cycleways Construction Expansion	From Res	(1,140,072)	(916,694)	223,377	Carryover adjustments
Total Paths and Cycleways program						

GRAND TOTAL						
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Consolidated Income & Expenditure Estimates 2018/2019
Includes all Special Rates & Levies

	<i>Original Budget 2018/2019 \$'000</i>	<i>C/Over Budget 2018/2019 \$'000</i>	<i>TOTAL Original Budget 2018/2019 \$'000</i>	<i>Sep Changes 2018/2019 \$'000</i>	<i>Dec Changes 2018/2019 \$'000</i>	<i>Mar Changes 2018/2019 \$'000</i>	<i>Jun Carryovers 2018/2019 \$'000</i>	<i>Jun Changes 2018/2019 \$'000</i>	<i>PROPOSED Budget 2018/2019 \$'000</i>	<i>ACTUAL YTD 2018/2019 \$'000</i>	<i>APPROVED Budget 2018/2019 \$'000</i>	<i>VARIANCE TO ACTUAL 2018/2019 \$'000</i>
PROJECTED OPERATING RESULT												
OPERATING REVENUE												
Rates & Annual Charges	87,949		87,949	(357)	1,265	399			89,257	89,384	89,257	(127)
User Charges & Fees	17,863		17,863	86	70	202			18,221	17,250	18,221	971
Interest	4,574		4,574	688		800			6,062	7,565	6,062	(1,504)
Other Operating Revenue	12,538		12,538	(49)	461	378	(27)		13,301	10,931	13,301	2,370
Operating Grants & Contributions	7,360	35	7,395	(1,646)	263	(136)			5,875	8,901	5,875	(3,025)
TOTAL OPERATING REVENUE	130,284	35	130,319	(1,278)	2,059	1,642	(27)		132,715	134,031	132,715	(1,316)
OPERATING EXPENSES												
Employee Costs	49,974		49,974	194	25	(938)			49,254	48,529	49,254	725
Materials & Contracts	34,329	981	35,310	128	925	1,160	(474)	(287)	36,763	34,270	37,050	2,493
Borrowing Costs	133		133						133	91	133	42
Other Operating Expenses	18,124		18,124	114	13	170			18,421	30,034	18,421	(11,613)
TOTAL OPERATING EXPENSES	102,559	981	103,541	436	963	392	(474)	(287)	104,570	112,922	104,857	(8,352)
Operating Result Before Capital Amounts	27,725	(947)	26,778	(1,714)	1,096	1,250	447	287	28,145	21,109	27,858	7,036
Capital Grants & Contributions	20,780	55	20,835	4,191	8,480	3,397	(650)	200	36,452	42,419	36,252	(5,966)
In-kind Contributions												
Net Gain / (Loss) on Disposal of Assets										296		(296)
Total Capital Income	20,780	55	20,835	4,191	8,480	3,397	(650)	200	36,452	42,715	36,252	(6,262)
Operating Result Before Depreciation	48,505	(891)	47,613	2,477	9,576	4,647	(203)	487	64,597	63,823	64,111	774
Depreciation & Impairment	19,416		19,416						19,416	16,905	19,416	2,511
Operating Result	29,088	(891)	28,197	2,477	9,576	4,647	(203)	487	45,181	46,918	44,694	(1,737)

Consolidated Income & Expenditure Estimates 2018/2019

Includes all Special Rates & Levies

PROJECTED FUNDING	<i>Original Budget</i>	<i>C/Over Budget</i>	TOTAL Original Budget	<i>Sep Changes</i>	<i>Dec Changes</i>	<i>Mar Changes</i>	<i>Jun Carryovers</i>	<i>Jun Changes</i>	PROPOSED Budget	ACTUAL YTD	APPROVED Budget	VARIANCE TO ACTUAL
OPERATING RESULT	29,088	(891)	28,197	2,477	9,576	4,647	(203)	487	45,181	46,918	44,694	(1,737)
Funding												
ADD (Non-Cash) - Depreciation	19,416		19,416						19,416	16,905	19,416	2,511
ADD (Non-Cash) - ELE Accruals										1,226		(1,226)
ADD (Non-Cash) - Interest on Security Deposits - Accruals												
ADD Book Value of Assets Disposed	1,200		1,200						1,200	1,221	1,200	(21)
Cash Available to Fund Capital Expenditure	49,705	(891)	48,813	2,477	9,576	4,647	(203)	487	65,797	66,271	65,311	(474)
CAPITAL EXPENDITURE												
City Planning and Development	6,589	3,094	9,684	4	225	48	(250)	(49)	9,662	9,070	9,710	592
City Works and Infrastructure	32,975	11,346	44,321	3,523	203	4,911	(10,623)	535	42,872	40,100	42,336	2,772
Customer and Community Services	2,576	174	2,750	44	6	6	(1,030)		1,776	1,583	1,776	193
Corporate and Organisational Support Services	2,498	564	3,062	550		223	(472)	(249)	3,114	2,047	3,363	1,067
TOTAL CAPITAL EXPENDITURE	44,639	15,178	59,817	4,121	434	5,188	(12,375)	237	57,423	52,800	57,185	4,623
Cash Flow to Fund	5,066	(16,070)	(11,004)	(1,644)	9,142	(541)	12,172	249	8,375	13,471	8,125	(5,097)
Financed by:												
Opening Working Capital	4,608	397	5,005						5,005	5,005	5,005	
Borrowings												
New Borrowings	700		700						700		700	700
Less: Loan Repayments	(951)		(951)						(951)	(911)	(951)	(40)
Net Loan Funds (Payments/Receipts)	(251)		(251)						(251)	(911)	(251)	660
Reserves	(4,815)	16,070	11,255	1,644	(9,142)	541	(12,172)	(249)	(8,123)	(24,655)	(7,874)	16,532
Closing Working Capital	4,608	397	5,005	0	0	0		(0)	5,005	(7,090)	5,005	12,095

Contract Listing**Attachment 4**

Contractor Name	Purpose of Contract	Sponsor	Contract Value (EXC GST)	Commencement Date	Duration of the Contract	Included in Budget?
Umbaco Landscape Architecture	Landscape Design Consultancy Kings Park Denistone	Glenn Bentley	\$ 100,400	12-Apr-19	3-6M	Y
Shahidi Painting & Decorating Pty Ltd	Brush Farm House External Painting Works	Glenn Bentley	\$ 67,500	23-Apr-19	<3M	Y
Acclaimed Excavations Pty Ltd, Allcott Hire Pty Ltd, Conplant Pty Ltd, Kennards HIRE Pty Ltd - SEVEN HILLS, Matthews Contracting P/L, Roadworx Surfacing Pty Ltd, Roadworx Surfacing Pty Ltd, Tutt Bryant Equipment, Universal Mobile Tower Hire P/L	COR-RFT-29/18 -Provision of Plant Hire	Rozana Sabrin	\$ 1,000,000	15-May-19	24M	Y
McGregor Coxall	COR-RFT-30/18 Consultancy Panel	Glenn Bentley	\$ 80,000	20-May-19	3X1X1	Y
Dixon Capital Trust	Dixon Capital	Glenn Bentley	\$ 200,000	29-May-19	12M	Y
Plus Architecture Sydney Pty Ltd	Ryde Central - Design Services	Glenn Bentley	\$ 500,000	29-May-19	12M	Y

Consultancy & Legal Expenses

Expenses	Expenditure	Budgeted (Y/N)
Legal Fees	\$ 1,287,895	Y
Consultancy Fees	\$ 5,391,212	Y