

**ATTACHMENTS FOR: AGENDA NO. 3/20  
COUNCIL MEETING**

**Meeting Date:** Tuesday 25 February 2020  
**Location:** Council Chambers, Level 1A, 1 Pope Street, Ryde  
**Time:** 7.00pm

**ATTACHMENTS FOR COUNCIL MEETING**

**Item**

**8 DECEMBER QUARTERLY REVIEW REPORT - FOUR YEAR  
DELIVERY PROGRAM 2019-2023 AND 2019/2020 OPERATIONAL  
PLAN**

Attachment 1 December Quarterly Review Report - Four Year  
Delivery Program 2019-2023 and 2019/2020  
Operational Plan



CITY OF RYDE  
**QUARTERLY  
REVIEW  
REPORT**

Second QUARTER 2019/20  
October - December 2019

## Quarterly Review Report 1 October – 31 December 2019

### General Manager's Message

This December Quarterly Review report outlines Council's achievements against the City of Ryde's 2019/20 Operational Plan and our progress towards the four-year Delivery Plan 2019-2023. The annual Operational Plan describes our key projects, activities, and expenditure commitments; it was structured to deliver desired results across the 7 outcomes as identified in our Community Strategic Plan.

As a result of the December Quarterly Review, Council's available Working Capital is projected to be at \$4.50 million as at 30 June 2020.

There are now 150 Capital and Non Capital projects in our 2019/20 Operational Plan. At quarter end, 130 of these were progressing as planned and 13 were complete. One project has now been deferred. Council is managing issues relating to the delivery of the remaining six projects.

Following extensive community consultation and collaboration to deliver a popular community space with something for everyone The City of Ryde's Meadowbank Skate Park has received a highly commended award at the 2019 IPWEA Excellence awards in the category of Multi-Disciplinary Project Management. The Minister for Local Government, The Hon. Shelley Hancock MP has written to congratulate the City of Ryde on being highly commended in this award.

Ryde Library Services has won the prestigious NSW Public Libraries, Innovation In Outreach Services Award for its Join Up Join In campaign. The positive outcomes of the campaign resulted in increases event attendees and return visits to other library events, and a boost to loans (physical and digital), visits (physical and online) and library memberships.

A significant milestone was achieved in December 2019 when the draft City of Ryde's Local Strategic Planning Statement (LSPS) was endorsed by Council for referral to the Greater Sydney Commission (GSC) LSPS Assurance Review Panel. The LSPS was developed following extensive engagement with the community and key stakeholders and several rounds of feedback from the Greater Sydney Commission. It provides a blueprint for how Council will plan for the future of the City of Ryde, detailing the 20 year vision for a liveable, prosperous and connected City supported by appropriate infrastructure.

Achieving the December milestone means that there is time to receive the necessary support from the GSC and to complete the LSPS by the 31 March 2020 grant funding deadline.

Finally, planning for Ryde Central is progressing very well with a development application now submitted, a comprehensive capital expenditure review undertaken and submitted to the office of local government, and a competitive tender process that has generated significant interest from the development sector, culminating in high quality tender submissions.

George Dedes  
General Manager

## Quarterly Review Report 1 October – 31 December 2019

### Highlights

#### December Quarterly Review

- As a result of the December Quarterly Review, Council's available Working Capital is projected to be at \$4.50 million as at 30 June 2020.
- Overall, Council's financial position continues to be sound.

2019/20	Original Budget 2019/20 (\$'000)	Carryover Budget 2019/20 (\$'000)	Previously Approved Changes (\$'000)	Revised Budget (\$'000)	Proposed Changes (\$'000)	Projected Budget (\$'000)
<b>Base</b>						
Income	-134,738		1,075	-133,663	-2,085	-135,748
Expenditure	104,235		918	105,153	691	105,844
<b>Total Base</b>	<b>-30,503</b>		<b>1,994</b>	<b>-28,510</b>	<b>-1,394</b>	<b>-29,904</b>
<b>Non-Capital</b>						
Income	-2,671	-27	-211	-2,909	-127	-3,036
Expenditure	5,388	761	1,068	7,217	325	7,542
<b>Total Non-capital</b>	<b>2,717</b>	<b>734</b>	<b>857</b>	<b>4,309</b>	<b>198</b>	<b>4,506</b>
<b>Capital</b>						
Income	(20,464)	(450)	(1,325)	(22,239)	4,255	(17,984)
Expenditure	53,515	12,137	6,732	72,384	40	72,424
<b>Total Capital</b>	<b>33,051</b>	<b>11,687</b>	<b>5,406</b>	<b>50,145</b>	<b>4,295</b>	<b>54,440</b>
Transfers from reserves	-82,522	-12,421	-8,755	-103,698	-172	-103,870
Transfers to Reserves	78,710		498	79,208	-2,926	76,281
<b>Total Reserve Movements</b>	<b>-3,812</b>	<b>-12,421</b>	<b>-8,257</b>	<b>-24,491</b>	<b>-3,098</b>	<b>-27,589</b>
<b>Net Result Excluding Reserves</b>	<b>5,265</b>	<b>12,421</b>	<b>8,257</b>	<b>25,944</b>	<b>3,098</b>	<b>29,042</b>
Book Value of Assets	-1,250			-1,250		-1,250
Advances						
Loan Proceeds						
Loan Repayments	302			302		302
<b>Total Other Items</b>	<b>-948</b>			<b>-948</b>		<b>-948</b>
<b>Net Result</b>	<b>505</b>			<b>505</b>		<b>505</b>

## Quarterly Review Report 1 October – 31 December 2019

### Financial Position – December Quarterly Review

Following this quarter's budget review as stated, Council's Operating Surplus was reduced by \$3.06 million. The main reasons for this reduction are as follows:

- \$5.00 million reduction for Section 7.11 Developer Contribution;
- \$1.28 million increase in Interest and Investment Revenue as Council received a settlement from legal action taken against Fitch Ratings Agency;
- \$0.80 million increase for VPA Developer Contribution received in relation to the development of Data Centre at 17-23 Talavera Road, Macquarie Park,
- \$0.63 million reduction funding for DWM Disposal Operating Expenses;
- \$0.30 million additional funding for Ryde Central Project; and
- \$0.20 million reduction in Environment Enforcement (Levy) income.

Council's available Working Capital has been maintained at \$4.50 million.

Operating expenses, YTD, are within 11.31% (favourable) of the budgeted amounts, which is a good result.

Operating Income (Base Budget and Non-Capital & Capital Income) is projected to decrease by \$2.04 million (-1.29%) and Operating Expenses are projected to increase by \$1.02 million (0.90%), a net reduction in Operating Surplus of \$3.06 million to \$43.38 million.

Council had budgeted to undertake \$72.38 million of capital works. This is projected to increase by \$0.04 million, resulting in a revised total capital works budget of \$72.42 million.

### Summary by Program – Net Financial Result

### Base Budget

Base Budget Income is projected to increase by \$2.09 million to \$135.75 million, while Base Budget Expenses are projected to increase by \$0.69 million to \$105.84 million, giving a net projected increase in the Base Budget Surplus of \$1.39 million (4.89%).

### Non-Capital Budget (Projects)

Non-Capital Income is projected to increase by \$0.13 million to \$3.04 million, while Non-Capital Expenses are projected to increase by \$0.33 million to \$7.54 million, giving a net projected increase in net Non-Capital Expenditure of \$0.20 million (4.59%).

### Capital Budget

Capital Income is projected to decrease by \$4.26 million to \$17.98 million, while Capital Expenses are projected to increase by \$0.04 million to \$72.42 million, giving a net projected increase in net Capital Expenditure of \$4.30 million (8.57%).

### Reserve Movements

The net movement of Reserves was budgeted to be a net transfer from reserves of \$24.49 million for works carried over plus funding other works. This is projected to have a net increase of \$3.10 million from reserves to a total of \$27.59 million transfer from reserves.

## Quarterly Review Report 1 October – 31 December 2019

Period ended December 2019	Original Budget 2019/20 (\$'000)	Revised Budget (\$'000)	Proposed Changes (\$'000)	Projected Budget (\$'000)
Strategic City program	234	290		290
Organisational Development program	685	639		639
Risk Management program	3,669	3,617	-49	3,568
Community and Cultural program	4,004	3,977	50	4,027
Customer and Community Relations program	3,920	3,904		3,904
Open Space, Sport & Recreation program	10,210	10,087	5	10,092
Centres and Neighbourhood program	2,899	2,899	-23	2,875
Library program	4,906	4,805	-83	4,722
Internal Corporate Services program	-39,764	-40,260	396	-39,864
Governance and Civic program	4,389	4,364	101	4,466
Land Use Planning program	1,294	1,287	-8	1,279
Regulatory program	-1,777	-978	-113	-1,091
Economic Development program	225	225		225
Catchment program	2,606	2,606	-184	2,422
Environmental program	800	821	56	877
Traffic & Transport program	1,469	1,504	214	1,719
Waste and Recycling program	-1,198	-1,182	2	-1,180
Property Portfolio program	1,030	847		847
Roads program	267	419	-122	298
Foreshore program	84	84	-38	46
Paths and Cycleways program	552	552	-205	347
<b>GRAND TOTAL NET RESULT</b>	<b>505</b>	<b>505</b>		<b>505</b>

# Corporate Indicator Results – Quarter 2 2019-20

## Insights

Customer Satisfaction

### Annual Indicator

Customer requests

# 94%

Acknowledged within 10 working days

Inward Correspondence

# 92%

Acknowledged within 10 working days

Complaints

# 89%

8 of 9 Tier 1 complaints completed on time

**Customer**  
10,190 customer requests and 10,235 items of correspondence received.  
**Compliments and Complaints** – 34 Compliments received during the quarter.

Base Budget Income

# -0.7%

Above YTD base budget approved income

Base Budget Expenditure

# -6.1%

Under YTD base budget approved expenditure

Project Status

150 Total Projects

# 128 On Track

6 Action required  
1 Deferred  
1 Forward Planning  
1 Not Started  
13 Complete

**Financials and Projects**  
**Projects** –130 of 150 projects are progressing as planned and 13 are complete.

Lost Time Injuries

# 36

Lost time Injury days during the Quarter

Staff with Excess Leave

# 51

Staff with greater than 8 weeks annual leave balance

Audit Recommendations

# 100%

7 of 7 completed for the Quarter to Dec-19

**Organisation**  
**Lost Time Injuries** –Levels of lost time days are now consistent with long term trends following resolution of two longstanding cases in mid-2019.



### Great places, vibrant neighbourhoods

Centres are the focus of vibrant communities  
Places are designed for people

### Collaborative development

People are at the heart of planning and influence how the city grows and changes

### Sustainable design

Neighbourhoods support sustainable growth.  
Developments add to the character of their neighbourhoods

*Our vibrant and liveable city*

2019/20 (\$'000)	Revised Budget	Proposed Changes	Projected Budget
<b>Base</b>			
Income	-4,811	75	-4,736
Expenditure	10,807	-136	10,671
<b>Total Base</b>	5,996	-61	5,935
<b>Non-Capital</b>			
Income	-2,270	-200	-2,470
Expenditure	2,912	200	3,112
<b>Total Non-Capital</b>	642		642
<b>Capital</b>			
Income	-100	-795	-895
Expenditure	455	-30	425
<b>Total Capital</b>	355	-825	-470
Transfers from reserves	-965		-965
Transfers to Reserves		795	795
<b>Total Reserve Movements</b>	-965	795	-170
Book Value of Assets			
Advances			
Loan Proceeds			
Loan Repayments			
<b>Total Loan Proceeds</b>			
<b>Net Result for Outcome</b>	<b>6,028</b>	<b>-91</b>	<b>5,936</b>



## Outcome: Our Vibrant and Liveable City

### Delivery Program Performance Indicators 2019/20

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Regulatory program	Mean gross determination time (in days) (against 2013-14 Group 3 Average)	≤ 87	88		On Track
	Mean gross determination time – commercial, retail, office (days)	≤ 91	83		On Track
	Mean gross determination time – single new dwellings (days)	≤ 105	69		On Track
	Mean gross determination times – residential alterations and additions (days)	≤ 77	75		On Track
	Total approved development in value (in millions)	≥ 0	\$555.90		On Track

### Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Centres and Neighbourhood program	Night Time Economy Implementation		On Track
	Ryde Heritage Information Centre	A number of heritage consultation events have been held in Q2 and a further event is planned for Q4 to assist prospective Heritage grant applicants.	On Track
	Gateway Signage		Completed
	Neighbourhood Centre Renewal	Tender complete and contract awarded. Design to commence Q3.	On Track
Strategic City program	Ryde Resilience Plan	Majority of planned community engagement workshops, surveys, engagement displays at events complete. Draft scheduled to go to Works Committee in March 2020 for public exhibition approval.	On Track
	Street Art		On Track
Land Use Planning program	Macquaire Library and Creativity Hub Planning and Design		Forward Planning
	Ryde Heritage Study Update	Study Completed. In December 2019 Council resolved to request the Planning Proposal be finalised.	Completed
	Local Environmental Plan Review	Heritage Planning Proposal exhibited and submitted to NSW Government.	On Track
	Heritage Grants Scheme	Council resolved to increase the funds and scope of the grants. To be	On Track

		actioned in Q3 and Q4 and carried over into 2020/21.	
	Macquarie-Ryde Futures - PhD - Housing and Community Develop		On Track
Regulatory program	Mobile Field Worker App - Health and Building Compliance		On Track
	School Zone Parking Officers	Participated in transition to school seminar for Chinese families. School Principals are continuing to provide positive feedback regarding enforcement enhancement around school zones.	On Track
	Trapeze		On Track



*Our active and healthy city*

### Enhanced Recreational Spaces

Providing opportunities and choice for recreation and active learning and living

### Well Targeted Services

Strengthening community life, connectedness and wellbeing

2019/20 (\$'000)	Revised Budget	Proposed Changes	Projected Budget
<b>Base</b>			
Income	-8,855	10	-8,845
Expenditure	18,592	44	18,636
<b>Total Base</b>	9,738	54	9,792
<b>Non-Capital</b>			
Income	-183		-183
Expenditure	619	150	769
<b>Total Non-Capital</b>	435	150	585
<b>Capital</b>			
Income	-470		-470
Expenditure	16,779	-150	16,629
<b>Total Capital</b>	16,309	-150	16,159
Transfers from reserves	-21,056	-118	-21,174
Transfers to Reserves	4,985		4,985
<b>Total Reserve Movements</b>	-16,070	-118	-16,188
Book Value of Assets			
Advances			
Loan Proceeds			
Loan Repayments	302		302
<b>Total Loan Proceeds</b>	302		302
<b>Net Result for Outcome</b>	<b>10,714</b>	<b>-64</b>	<b>10,650</b>

## Outcome: Our healthy and active city

### Performance Indicators 2019/20

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Open Space, Sport & Recreation program	Number of participants in organised sport utilising Council's active Open space areas	> 500,000	114,575	On track to meet annual target	On Track
	Number of visitors to RALC	≥ 750,000	215,767	On track to meet annual target.	On Track
Library program	% customer satisfaction of library users satisfied with quality of service	≥ 90%	94%	94% for Customer Survey undertaken in Q4 2018/19	On Track
	Number of visits to the libraries	≥ 970,000	217,462	On track to meet the annual target	On Track

### Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Open Space, Sport & Recreation program	Ryde Biodiversity Plan - Implementation	Project on track to deliver commitments. 4/8 Milestones delivered to date including; Wildlife protection areas adopted, signage installed across all locations, education campaign to support initiated, Feral animal control program continuing. Community education delivered at Granny Smith festival for weeds and bushcare education. Herbicide training workshop delivered. Walking trail upgrades surveying and mapping commenced but not complete. Corridor plantings complete.	On Track
	Macquarie Park, Waterloo Rd	Concept Design complete. Landscape Architect engaged to complete detailed design. Negotiating construction works with Property NSW.	On Track
	Shrimptons Creek Corridor Embellishment (Precinct Activation	Additional works in Road Reserve complete, park establishment period commenced.	On Track
	Terry Creek Walking Trail	Final year of project underway. Construction contract to be issued by end of January. Environmental assessment completed and notifications being prepared.	On Track
	Development of the Olympic Park Strategic Plan and Master PI	Draft Masterplan now complete (for internal feedback)	On Track
	Open Space Master Plans	Meadowbank Park plan adopted by Council November 19 meeting. Westminster Park plan to be reported to the February Council meeting, Blenheim Park consultation scheduled for February 2020. Metro Greenspace funded project commenced.	On Track
	Integrated Open Space Plan		Completed
	Parks Plans of Management	Consultation completed for Natural Areas Generic PoM, ELS Hall Park PoM to be reported to March Council meeting. Recatatorgorisation project Commenced. Dog Off Leash Strategy consultation completed,	On Track

	Indoor Sports Centre Strategy consultant engaged, Future Provisions Plan consultant engaged. Future Provisions Plan for Open Space commenced.	
Renewal of Surf Ryder	Renewal & upgrade works scheduled for completion in Q4	On Track
Street Tree Planting Program	Planting may not proceed due to poor environmental conditions.	On Track
Park & Open Space Tree Planting Program	ELS Hall Park Plantings complete, Gannan Park scheduled to occur in April, subject to improving environmental conditions.	On Track
Putney Beach Activation	Project part of larger integrated seawall remediation project within council. Project issues with the seawall component have now postponed the major part of the integrated project. Putney beach steps will progress as standalone project still scheduled for 2020 delivery.	On Track
Sportsfield Floodlighting Renewal		On Track
Sportsfield Renewal & Upgrade	Dunbar Park field renewal and Morrison Bay Park Drainage are underway and scheduled for completion in Q3. Santa Rosa Park Irrigation completed in Q2. Tuckwell Park renewal works are underway and due to be completed Q4.	On Track
RALC Asset Renewal	Following review of projects in Q2 - 2 have been cancelled, 1 completed and the remaining 8 are on track. Scope of the program to be re-defined pending the outcome recommendations of the Optimisation project currently underway which may result in the possibility that the Solar Battery project may be carried forward to next financial year.	Action required
Sportsground Amenities Renewal & Upgrade	Monash Grandstand works scheduled to be completed Q4. Preliminary work on the Meadowbank Amenities Building has commenced.	On Track
Playground Renewal & Upgrade	Blamey Park, Kathleen Reserve and Glades Bay Park works have been completed. Meadowbank Playground Regional Playground has commenced and Stewart Park is scheduled for completion in Q3. Anzac Park works scheduled to commence in Q3.	On Track
Toilet Blocks Renewal - excl sportsfields		On Track
Sportsfield Floodlighting Expansion	Tuckwell Park project completed, awaiting commissioning.	On Track
Passive Parks Expansion and Improvement	ELS Hall Park, Morrison Bay Park and Ryde Park Shelter projects completed. Kings Park and Memorial Park Lighting works scheduled to commence Q3.	On Track
Synthetic Playing Surfaces Expansion	Westminster Park Master Plan scheduled to be presented to Council in Q3.	On Track
Library Strategic Plan	Project complete. Council endorsed. Expense in Feb 2020 for	Complete

Library program

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
		promotion.	
	1000 Books Before School	Project near completion. Launches 14 Feb 2020.	On Track
	Library Electronic Books		On Track
	Library Books		On Track
	Digital enhancement for Libraries	Reviewing digital enhancement projects.	On Track
	Community Buildings Renewals - Libraries		On Track



# Our natural and sustainable city

## Sustainable Planning

Reducing our environmental footprint and protecting our natural and built environments

## Collaborative development

People are at the heart of planning and influence how the city grows and changes

## Resilient Infrastructure

Managing infrastructure to reduce risk and impacts

2019/20 (\$'000)	Revised Budget	Proposed Changes	Projected Budget
<b>Base</b>			
Income	-22,892		-22,892
Expenditure	26,453	-491	25,963
<b>Total Base</b>	3,561	-491	3,070
<b>Non-Capital</b>			
Income	-73	73	
Expenditure	1,171		1,171
<b>Total Non-Capital</b>	1,099	73	1,171
<b>Capital</b>			
Income	-100	50	-50
Expenditure	6,697	10	6,707
<b>Total Capital</b>	6,597	60	6,657
Transfers from reserves	-27,857	313	-27,544
Transfers to Reserves	20,594		20,594
<b>Total Reserve Movements</b>	-7,263	313	-6,950
Book Value of Assets			
Advances			
Loan Proceeds			
Loan Repayments			
<b>Total Load Proceeds</b>			
<b>Net Result for Outcome</b>	<b>3,994</b>	<b>-45</b>	<b>3,949</b>

## Outcome: Our natural and sustainable city

### Performance Indicators 2019/20

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Environmental program	% increase in energy usage across organisation in 2019/20 compared to 2003/04 base year	≤ 5.00%	4.80%	On track	Annual Measure
	% increase in potable water usage across organisation in 2019/20 compared to 2003/04 base year	≤ 0.00	-19.00	Decrease of 19.5% for Jul-Dec 2019 compared to 2003/04 base year	On Track
Waste and Recycling program	% tonnes of recycling from all domestic waste services	≥ 48.00%	37.75%	Figures no longer include Mixed Waste Organic Output (MWOO) processing	Action Required

### Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Catchment program	Shepherds Bay Outlet	Outlet will be constructed as part of the 146 Bowden Street, Meadowbank project. Design for 146 Bowden and Outlet project expected early March. Anticipated completion in October 2020.	On Track
	146 Bowden St Trunk Drainage	Construction scheduled to commence in May 2020. Anticipated completion in October 2020.	On Track
	Eastwood TC Flood Study	Design investigations underway.	On Track
	Small Rd and Lavarack St Drainage Expansion	Potential for project to be cancelled, pending legal advice.	Action Required
	Harmonising Flood Studies		On Track
	Purchase WaterRIDE Flood Management Software		Completed
	Renew expired TUFLOW flood modelling licence		Completed
	Stormwater Asset Replacement Renewal	3 out of 10 projects completed. 4 projects are scheduled for completion in Q3 and 3 for Q4.	On Track
	Stormwater Improvement Works Renewal	1 project nearing construction completion. 4 projects are currently underway or scheduled in Q3.	On Track
	Environmental program	SWAP_ Waste - to - Art	Major component closed in Sept 2019. Scoping and education material development is currently underway.
Biosecurity Weeds Officer		Terrys Creek mapping completed (High risk pathway). Commenced waterways pathways inspections. Community education at major events have generated almost 500 interactions. Weed Management	On Track



City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
		policy endorsed for Works committee and public exhibition. Staff training workshop and website updates commenced.	
	Solar My Schools	To date 5 schools have successfully completed solar feasibility assessments and two schools have applied for grants for PV solar installations.	On Track
	RALC Energy Feasibility Study and Optimisation Project	Currently seeking a contractor to provide audit, energy assessment and review for optimization at the RALC.	On Track
Foreshore program	Kissing Point Park Recreational Boating Improvements	Council applied for an RMS grant in December 2019 - successful candidates announced in June 2020. This is a multi-year project with design to be undertaken in 19/20. Concept design anticipated to be completed mid-March. Construction to be undertaken in 20/21.	On Track
	Seawalls/Retaining Walls Refurbishment Renewal	Banjo Paterson Park construction is anticipated to commence in January 2020. The remediation works for Putney Park Seawall will be designed and constructed in 2020/21.	On Track
Waste and Recycling program	Porters Creek Feasibility Study for CRC	Project feasibility investigations ongoing	Action required
	Eastwood Litter Prevention Campaign	Awaiting Ausgrid approval for installation of surveillance cameras.	On Track
	Recycle Right and Reduce Waste		On Track
	Single Use Plastic Reduction	"Be fantastic. Cut single use plastic sustainable solutions expo" launched to Business and Community.	On Track
	Community Problem Waste Recycling Centre		On Track
	Managing Waste Reduction in Multi Unit Dwellings	On Track with bin room inspections. First bin tub trial completed and was successful in reducing contamination.	On Track
	Waste Education Train the Trainer Workshops		On Track
	Porters Creek Precinct		On Track
	Porters Park CRC Development	Project feasibility investigations ongoing	Action required
	Waste app	Waste Calendar distributed to residents in Q2 contained a trackable QR code understand online demand. Business Requirements commenced for development of the App.	On Track



*Our smart and innovative city*

### Business opportunity and investment

Businesses benefit from a prosperous local economy

### Strengthening Business Networks

Partnerships shape business growth, investment and development

### Macquarie Park

Macquarie Park expands its role as a leading commercial centre and innovation district

2019/20 (\$'000)	Revised Budget	Proposed Changes	Projected Budget
<b>Base</b>			
Income	-17		-17
Expenditure	1,685	3	1,688
<b>Total Base</b>	1,668	3	1,671
<b>Non-Capital</b>			
Income			
Expenditure	435		435
<b>Total Non-Capital</b>	435		435
<b>Capital</b>			
Income			
Expenditure	1,962		1,962
<b>Total Capital</b>	1,962		1,962
Transfers from reserves	-2,778	-27	-2,805
Transfers to Reserves			
<b>Total Reserve Movements</b>	-2,778	-27	-2,805
Book Value of Assets			
Advances			
Loan Proceeds			
Loan Repayments			
<b>Total Loan Proceeds</b>			
<b>Net Result for Outcome</b>	1,286	-23	1,263

## Outcome: Our smart and innovative city

### Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Centres and Neighbourhood program	TMA/Connect Macquarie Park		On Track
	Place Making Macquarie Park		On Track
	Town Centre Upgrade Renewal	Consultation completed and preliminary design developed. Consultation with TfNSW to occur in Q3.	On Track
Strategic City program	Wayfinding in Macquarie Park	Reduction in scope likely as a result of wayfinding delivered by Sydney Metro.	On Track
	Planting Embellishment Program - Macquarie Park	Locations on Giffnock/Talavera/Khartoum have been confirmed. Planning scheduled to be finalised in Q3 or Q4 pending favourable weather.	On Track
	Giffnock Ave Footpath Upgrade		On Track
Economic Development program	Economic Development Plan Implementation		On Track
	Implementation - Macquarie Park Marketing Plan		On Track



*Our connected and accessible city*

2019/20 (\$'000)			
<b>Base</b>			
Income	-11,764	-431	-12,196
Expenditure	12,414	420	12,833
<b>Total Base</b>	649	-12	638
<b>Non-Capital</b>			
Income	-216		-216
Expenditure	226		226
<b>Total Non-Capital</b>	10		10
<b>Capital</b>			
Income	-21,569	5,000	-16,569
Expenditure	36,203		36,203
<b>Total Capital</b>	14,635	5,000	19,635
Transfers from reserves	-35,240	-130	-35,370
Transfers to Reserves	20,150	-5,000	15,150
<b>Total Reserve Movements</b>	-15,090	-5,130	-20,220
Book Value of Assets			
Advances			
Loan Proceeds			
Loan Repayments			
<b>Total Loan Proceeds</b>			
<b>Net Result for Outcome</b>	<b>203</b>	<b>-142</b>	<b>62</b>

## Outcome: Our connected and accessible city

### Performance Indicators 2019/20

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Traffic & Transport program	# passenger transport movements by Shop Ryder, annually	> 38,000	28,519	Year to date result for Q1 and Q2.	On Track

### Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Roads program	Pittwater Road Upgrade between High Street and Field of Mars	Construction has commenced. Completion anticipated in Q4	On Track
	Heavy Patching	3/4 projects (Meriton Street, Pittwater Road and Waring Street) completed. Additional site/s to be programmed for Q4.	On Track
	Flood Mitigation/Constitution Road Upgrade		On Track
	ITS Implementation	Scoping has commenced for the Integrated Transport Strategy 2020.	On Track
	Implementation of Road Opening Permit Software		On Track
	Road Resurfacing Renewal	11 Roads completed. 39 sites have been programmed for resurfacing in Q3, with the remaining 6 to be completed in Q4.	On Track
	Road Kerb Renewal	2 projects are completed. Abaroo St and Kells Rd are programmed to be completed with resurfacing by the end of Q3. 2 projects, Princes St and Morshead Street will be constructed in Q4. Monash Road is currently on hold pending community consultation.	On Track
	Bridge Upgrade / Renewal		On Track
	Kerb and Gutter Renewal	The revised scope of works has 29 sites to be completed this financial year. 13 projects have been completed. The remaining 16 sites are programmed for completion in Q3.	On Track
Paths and Cycleways program	Field of Mars Shared Use Path	Expected completion for the project is the end of March 2020 due to Power pole relocation	On Track
	Glades Bay Park Access, Clare Street Staircase Renewal	Project requires integration with an existing development in liaison with Ausgrid. Project programmed to be completed in Q4	On Track
	Pittwater Road Shared Path - Epping Rd to Victoria Rd	Construction to commence in mid April 2020.	On Track
	Footpath Construction Renewal	Victoria Road footpath renewals have been completed. Approximately 60% of the condition 4 and 5 renewals have been completed with the remaining works programmed to be completed in Q3 and early Q4.	On Track

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
	Cycleways Construction Expansion	Currently working to resolve issues relating to the use of the Eastwood County Road corridor, which are impacting completion of the last stages of the Eastwood to Macquarie Park shared use path. Other projects are on track.	Action Required
Traffic & Transport program	Footpath Construction Expansion		Completed
	Multi-deck Car Park Construction - Rowe St East, Eastwood	DA approved, tendering process underway	On Track
	eParking Configuration Enhancement	Project team being finalized.	Forward Planning
	Bus Stop DDA compliance	All 7 sites have been completed for DDA compliance. Bus Stop DDA Audit expected to be completed late May 2020.	On Track
	Bus Stop Seats - new	Project for seat purchase only. Bus Seats have been ordered with an estimated delivery date of early February 2020.	On Track
	Traffic Calming Devices	Some contractor expenses are currently being transferred back to Council, which will reduce expenditure on this project.	On Track
	PAMP Implementation Works - Central, East and West Wards	3 pedestrian access improvements delivered in Meadowbank and 5 in West Ryde. Design for one further improvement is being finalised.	On Track
	Road Safety Upgrades and Improvement	Pedestrian and school safety infrastructure projects scheduled for 2019/20 will be commencing shortly.	On Track
	Ryde Electric Vehicle Innovation	Finalisation of technical review prior to procurement of 2 x electric vehicles (due Jan 2020). Discussions capturing learnings from car charging providers and other councils (earlier adopters) are being undertaken prior to council procurement.	On Track
	Pedestrian Crossing Lighting Upgrade	Ausgrid's live work ban was lifted in January 2020. Council is meeting with Ausgrid to determine number of sites (out of 65 confirmed) which can be completed within the remainder of the financial year. Lighting upgrade is to be undertaken in Q3 and Q4.	On Track
	Eastwood Central - Road Upgrades	TCS designs and road safety audits completed.	On Track
	College St Gladesville - Perm Road Closure	Concept complete. Negotiations with Bunnings to deliver the road closure are proceeding. Project is dependent on the outcome of these negotiations.	On Track
	Transport and Pedestrian Initiatives - Macquarie Park		On Track
	Traffic Facilities Renewal		On Track
	Car Park Renewal	Design and construction Church Street car park to be commissioned as separate items following inadequate responses for D&C RFQ issued in November 2019.  Meadowbank Wharf car park scope of works to be assessed following	Action Required

Church Street car park anticipated costs.



*Our diverse and inclusive city*

**An engaged, connected community** People feeling connected within their community

**Celebrating culture and heritage**

A distinct local identity built on our city's character and rich cultural heritage

**Accessible community facilities**

Easy access to diverse cultural spaces, places and opportunities

2019/20 (\$'000)	Revised Budget	Proposed Changes	Projected Budget
<b>Base</b>			
Income	-1,442	-5	-1,448
Expenditure	6,247	-78	6,169
<b>Total Base</b>	4,805	-83	4,722
<b>Non-Capital</b>			
Income	-27		-27
Expenditure	627		627
<b>Total Non-Capital</b>	600		600
<b>Capital</b>			
Income			
Expenditure	971		971
<b>Total Capital</b>	971		971
Transfers from reserves	-1,161		-1,161
Transfers to Reserves	266		266
<b>Total Reserve Movements</b>	-895		-895
Book Value of Assets			
Advances			
Loan Proceeds			
Loan Repayments			
<b>Total Loan Proceeds</b>			
<b>Net Result for Outcome</b>	<b>5,480</b>	<b>-83</b>	<b>5,397</b>



## Outcome: Our diverse and inclusive city

### Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Community and Cultural program	City of Ryde Halls and Facilities Strategy	Draft Halls and Facilities Strategy and Social and Cultural Framework currently on public exhibition.	On Track
	Cultural Plan		Completed
	Community and Social Wellbeing Plan		Completed
	Ryde Youth Theatre Group	Ryde Youth Theatre 2019/20 program in progress.	On Track
	Art Project		On Track
	Macquarie-Ryde Futures - PhD - Social Inclusion and building		Completed
	Ryde Hunters Hill Symphony Orchestra		Completed
	Munch and Music	Karaoke Plaza scheduled for May 2020. Planning in progress.	On Track
	South Asian Film & Literature festival (SAFAL)		Completed
	White Ribbon Accreditation		On Track
	Community Social Wellbeing Plan Implementation Fund		On Track
	Cultural Plan Implementation Fund		On Track
	Community Ambassador Program	Recruitment of volunteers in progress with training scheduled for Q3.	On Track
	Volunteer Webpage	Web page is live with promotion to occur in Q4.	On Track
	Updating of Heritage Conservation Management Plans	Heritage Consultants engaged with inception meeting scheduled for 14 January 2020.	On Track
	Youth Entrepreneur Program	Workshops scheduled to commence in February 20.	On Track
	North Ryde School of the Arts - Facility Upgrade	Works to commence in February.	On Track
	Community Buildings Renewal	Works to commence in February.	On Track
	Heritage Buildings Renewal	Works to commence May/June.	On Track



*Our open and progressive city*

### Advocacy on key issues

Achieving the best outcomes for the City of Ryde and its people

### An engaged and informed community

Residents trust Council and feel well informed, heard, valued and involved.

### Well Led, Financially Sustainable

Transparent, responsible leadership and governance

2019/20 (\$'000)	Revised Budget	Proposed Changes	Projected Budget
<b>Base</b>			
Income	-83,881	-1,734	-85,615
Expenditure	29,258	929	30,187
<b>Total Base</b>	-54,624	-805	-55,429
<b>Non-Capital</b>			
Income	-140		-140
Expenditure	1,228	-25	1,203
<b>Total Non-Capital</b>	1,088	-25	1,063
<b>Capital</b>			
Income			
Expenditure	9,316	210	9,526
<b>Total Capital</b>	9,316	210	9,526
Transfers from reserves	-14,641	-210	-14,851
Transfers to Reserves	33,213	1,279	34,491
<b>Total Reserve Movements</b>	18,572	1,069	19,640
Book Value of Assets	-1,250		-1,250
Advances			
Loan Proceeds			
Loan Repayments			
<b>Total Loan Proceeds</b>	-1,250		-1,250
<b>Net Result for Outcome</b>	-26,898	449	-26,449

# Outcome: Our Open and Progressive City

## Performance Indicators 2019/20

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Customer and Community Relations program	% of calls to the Customer Call Centre resolved at the first point of contact	≥ 85%	77%	Increased messages & transferred calls due to: 1. Heritage Review – Draft Heritage Proposal that needed to be directed to Urban Planning 2. Rates Letters & Legal Action through Debt Collectors – Calls initially could not be resolved at first point of contact	Action Required

## Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Property Portfolio program	Ryde Central		On Track
	Corporate Buildings Renewals		On Track
	Commercial Buildings Renewal	Projects scoped for Q3 and Q4.	On Track
	Operational Buildings Renewal	Projects scoped for Q3 and Q4.	On Track
	Commercial Buildings Expansion		On Track
Governance and Civic program	Procurement Improvement		On Track
	Research and Policy officer		On Track
	Friendship City Policy Review	Jongno Gu visit successfully facilitated.	On Track
Customer and Community Relations program	City Wide Engagement	Will be completed in the 2020 Calendar year. Community Engagement team researching activities.	On Track
	Rowe Street East - Smart Pole Banners		On Track
Risk Management program	Claims Officer	Remaining funds will be utilised to engage temporary assistance to June 2020.	On Track
	Additional Safehold Modules	The rollout of the Safehold mobility module continues with migration of Risk registers currently occurring as part of Council's Enterprise Risk Management review	On Track
	Quality Assurance and Improvement Program - Internal Audit		Deferred
	Two-way Radio Communication System		On Track
Organisational Development program	Intranet Upgrade	Scoping for upgrade is continuing.	On Track
	Electronic Time and Attendance		On Track

Internal Corporate Services program

Plant & Fleet Purchases		On Track
Asset Data Collection	Pilot program expected to be complete by mid February (weather permitting) before completion of the total network by June 2020	On Track
Corporate Purchase Card Acquittal System		On Track
Asset Management Software	Business Requirement Specification is now finalised and a select tender will be issued mid March. It is anticipated that a vendor will be engaged in early May.	On Track
iChris		Completed
Toshiba MFD & Desktop printers		On Track
Finance System Upgrade	Technical configuration underway with testing to commence in February 2020.	On Track
Information Technology Infrastructure Renewal		On Track
Information Technology Software Renewal	Work in progress on evaluation of integration platform.	On Track
Information Technology Infrastructure Expansion	Initial planning underway. Scheduled completion within FY 2019/20.	On Track
Information Technology Software Expansion	Additional software licenses will be purchased.	On Track



# City of Ryde

## Reserves Listing Report

Natural Account	Description	19/20 Opening Balance	Budget To Reserve	Budget From Reserve	19/20 Budget Result	Review To Reserve	Review From Reserve	19/20 Review Result
<b>93001 - Internally Restricted Revenues</b>								
8302	Voluntary Planning Agreement Reserve	8,093,546.90		-2,131,326.00	5,962,220.90	795,000.00		6,757,220.90
8303	Accommodation Reserve	8,912,238.16		-2,295,950.00	6,616,288.16			6,616,288.16
8304	Asset Replacement Reserve	17,905,632.63	6,909,700.00	-10,071,989.00	14,743,343.63		90,000.00	14,833,343.63
8305	Plant Replacement Reserve	3,719,961.30	3,251,580.00	-3,768,970.00	3,202,571.30			3,202,571.30
8306	Ryde Aquatic Leisure Centre Reserve	3,322,743.19	4,434,440.00	-5,572,830.00	2,184,353.19		-10,000.00	2,174,353.19
8308	Public Art Reserve	15,279.00			15,279.00			15,279.00
8309	Council Election Reserve	337,005.10	220,000.00		557,005.10			557,005.10
8311	Investment Property Reserve	21,507,312.74	122,640.00	-900,000.00	20,729,952.74	1,278,555.00		22,008,507.74
8312	Ryde Central Reserve	15,952,588.78	4,133,550.00	-1,950,000.00	18,136,138.78		-300,000.00	17,836,138.78
8313	Community Grants Reserve	326,573.24			326,573.24		-52,855.00	273,718.24
8314	Carryover Works Reserve	71,592.72		-70,993.00	599.72			599.72
8315	Synthetic Sports Surface Reserve	337,005.02	265,720.00	-82,630.00	520,095.02			520,095.02
8316	Transport & Pedestrian Initiatives MP Reserve	226,036.62	150,000.00	-180,000.00	196,036.62			196,036.62
8317	Merger and Transition Reserve	166,200.53		-160,000.00	6,200.53			6,200.53
8319	Insurance Fluctuation Reserve	565,747.29		-57,651.00	508,096.29			508,096.29
8320	WHS & Injury Management Reserve	124,693.97		-145,200.00	-20,506.03			-20,506.03
8322	Planning Proposal Reserve	141,378.15		-32,250.00	109,128.15			109,128.15
8323	Macquarie University VPA Reserve	248,053.67			248,053.67			248,053.67
8341	Workers Compensation Reserve	1,449,760.00	1,000,000.00		2,449,760.00			2,449,760.00
8342	Compulsory Acquisition – Blenheim Road Trust Ac	5,081,890.23			5,081,890.23			5,081,890.23
8343	Heritage Reserve	500,000.00			500,000.00			500,000.00
8344	Refundable Fee Reserve	1,593,652.38			1,593,652.38			1,593,652.38
<b>Total Internally Restricted Revenues</b>		<b>90,598,891.62</b>	<b>20,487,630.00</b>	<b>-27,419,789.00</b>	<b>83,666,732.62</b>	<b>2,073,555.00</b>	<b>-272,855.00</b>	<b>85,467,432.62</b>
<b>93002 - Internally Restricted Liabilities</b>								
8327	Employee Leave Entitlements Reserve	4,486,912.00			4,486,912.00			4,486,912.00
8328	Refundable Deposits Reserves	15,597,941.13			15,597,941.13			15,597,941.13
8329	Interest on Refundable Deposits Reserve	377,366.19			377,366.19			377,366.19
8340	Affordable Housing Reserve	33,470.79	51,100.00	-25,560.00	59,010.79			59,010.79
8342	Compulsory Acquisition – Blenheim Road Trust Ac							
8343	Heritage Reserve							



# City of Ryde

## Reserves Listing Report

Natural Account	Description	19/20 Opening Balance	Budget To Reserve	Budget From Reserve	19/20 Budget Result	Review To Reserve	Review From Reserve	19/20 Review Result
<b>Total Internally Restricted Liabilities</b>		<b>20,495,690.11</b>	<b>51,100.00</b>	<b>-25,560.00</b>	<b>20,521,230.11</b>			<b>20,521,230.11</b>
<b>93003 - Section 7.11 Contribution Reserves</b>								
8351	Community & Cultural Facilities Reserve	22,948,812.88	5,954,690.00	-1,407,160.00	27,496,342.88			27,496,342.88
8352	Open Space & Recreation Facilities Reserve	64,701,570.48	13,450,630.00	-3,585,022.00	74,567,178.48	-5,000,000.00	-50,000.00	69,517,178.48
8353	Roads & Traffic Management Facilities Reserve	-260,730.35	1,874,430.00	-18,674,306.00	-17,060,606.35			-17,060,606.35
8354	Stormwater Management Facilities Reserve	2,597,718.68	617,750.00	-3,651,974.00	-436,505.32			-436,505.32
8355	Section 7.11 Plan Administration Reserve	-23,075.31	90,050.00	-311,830.00	-244,855.31			-244,855.31
<b>Total Section 7.11 Contribution Reserves</b>		<b>89,964,296.38</b>	<b>21,987,550.00</b>	<b>-27,630,292.00</b>	<b>84,321,554.38</b>	<b>-5,000,000.00</b>	<b>-50,000.00</b>	<b>79,271,554.38</b>
<b>93004 - Other External Restrictions</b>								
8376	Domestic Waste Management Reserve	14,920,406.63	20,448,120.00	-21,561,371.00	13,807,155.63		455,268.00	14,262,423.63
8378	Macquarie Park Corridor Special Rate Reserve	2,252,023.64	1,593,510.00	-3,114,936.00	730,597.64			730,597.64
8379	Stormwater Management Service Charge Reserve	1,179,361.45	1,099,180.00	-950,000.00	1,328,541.45			1,328,541.45
8380	Sale of Roads Reserve	259,000.00			259,000.00			259,000.00
8381	Affordable Housing Contribution	138,910.00			138,910.00			138,910.00
8382	Infrastructure Special Rate Reserve	3,190,154.40	12,895,140.00	-13,650,271.00	2,435,023.40		-166,765.00	2,268,258.40
8383	146 Bowden St Trunk Drainage Court Settlement	825,127.77		-825,128.00	-0.23			-0.23
<b>Total Other External Restrictions</b>		<b>22,764,983.89</b>	<b>36,035,950.00</b>	<b>-40,101,706.00</b>	<b>18,699,227.89</b>		<b>288,503.00</b>	<b>18,987,730.89</b>
<b>93005 - Unexpended Grants Reserves</b>								
8401	U/Exp Grant - Home Modification & Maintenance	119,594.02	168,100.00		287,694.02		-65,000.00	222,694.02
8403	U/Exp Grant - Volunteer Referral Agency	76,208.01			76,208.01			76,208.01
8405	U/Exp Grant - Library Subsidy		265,720.00	-269,400.00	-3,680.00			-3,680.00
8416	U/Exp Grant - Financial Assistance Grants	1,378,388.00		-1,378,388.00				
8417	U/Exp Grant - Road Services Unit Management	491,456.00		-491,456.00				
8435	U/Exp Grant - WASIP	220.86			220.86			220.86
8439	U/Exp Grant - Vacation Care Program Grant	5,253.73			5,253.73			5,253.73
8447	U/Exp Grant - M2 Advertising Public Benefit (RMS)	76,317.00			76,317.00			76,317.00
8455	U/Exp Grant - Planning for Ageing Population	4,560.00			4,560.00			4,560.00
8458	U/Exp Grant - Macquarie Park - Property	5,912,948.43		-5,912,948.00	0.43			0.43
8459	U/Exp Grant - Restoring Blue Gum High in Denist	156.83			156.83			156.83



# City of Ryde

## Reserves Listing Report

Natural Account	Description	19/20 Opening Balance	Budget To Reserve	Budget From Reserve	19/20 Budget Result	Review To Reserve	Review From Reserve	19/20 Review Result
8461	U/Exp Grant - Better Waste & Recycling Fund	77,437.81	145,517.00	-218,883.00	4,071.81			4,071.81
8463	U/Exp Grant - Ivan Hoe Estate Collective Impact	20,000.00			20,000.00			20,000.00
8470	U/Exp Grant - Shrimptons Creek Corridor Embellis							
8472	U/Exp Grant - Laurel Park Litter Prevention							
8473	U/Exp Grant - NSW Small Business							
8474	U/Exp Grant - OLG	1,450,000.00		-250,000.00	1,200,000.00			1,200,000.00
8475	U/Exp Grant - Bennelong Park Groyne and Forest							
8476	U/Exp Grant - Pedestrian Accessibility & Mobility F							
8477	U/Exp Grant - LEP Accelerated	454,946.37			454,946.37			454,946.37
8478	U/Exp Grant - NSW Weeds Action Program	72,600.00			72,600.00		-72,600.00	
<b>Total Unexpended Grants Reserves</b>		<b>10,140,087.06</b>	<b>579,337.00</b>	<b>-8,521,075.00</b>	<b>2,198,349.06</b>		<b>-137,600.00</b>	<b>2,060,749.06</b>
<b>Internal Loans</b>								
8901	Internal Loan - RALC Reserve	-2,080,121.17	66,090.00		-2,014,031.17			-2,014,031.17
<b>Total Internal Loans</b>		<b>-2,080,121.17</b>	<b>66,090.00</b>		<b>-2,014,031.17</b>			<b>-2,014,031.17</b>
<b>TOTAL RESERVES</b>		<b>231,883,827.89</b>	<b>79,207,657.00</b>	<b>-103,698,422.00</b>	<b>207,393,062.89</b>	<b>-2,926,445.00</b>	<b>-171,952.00</b>	<b>204,294,665.89</b>

# City of Ryde - 2019/2020 Quarterly Changes Report

# Attachment 2

			<i>Approved Budget 2019/2020</i>	<i>Actual 2019/2020</i>	<i>Proposed Changes 2019/2020</i>	<i>Comments</i>
--	--	--	--	-----------------------------	---	-----------------

## Organisational Development program

6541869	Intranet Upgrade	Cap Exp	90,000	1,320	(90,000)	Project is recommended to be cancelled in 19/20 and will be added to 20/21 Delivery Plan
6541869	Intranet Upgrade	From Res	(90,000)		90,000	Project is recommended to be cancelled in 19/20 and will be added to 20/21 Delivery Plan
<b>Total Organisational Development program</b>						

## Risk Management program

1611211	Risk Management	Op Inc	(80,000)	(191,521)	(90,000)	Increase budget to reflect additional Insurance Rebate received
1011001	General Counsel - Administration	Op Exp	516,736	266,668	(23,500)	Salaries and wages savings
1611211	Risk Management	Op Exp	106,190	129,585	90,000	Increased Insurance Claims budget and offset by additional Insurance Rebate received
1630771	Quality Assurance and Improvement Program	NCP Exp	25,000		(25,000)	Project is recommended to be cancelled in 19/20 and will be added to 20/21 Delivery Plan
<b>Total Risk Management program</b>					<b>(48,500)</b>	



# City of Ryde - 2019/2020 Quarterly Changes Report

# Attachment 2

<i>Approved Budget 2019/2020</i>	<i>Actual 2019/2020</i>	<i>Proposed Changes 2019/2020</i>	<i>Comments</i>
--	-----------------------------	---	-----------------

## Community and Cultural program

6811127	Home Modification & Maintenance	Op Inc	(70,000)	(56,498)	(30,000)	Additional fees from increased utilisation
6811127	Home Modification & Maintenance	Op Inc	(280,000)	(199,225)	40,000	Grant less than expected
53101	Oper - Community Buildings - Hired	Op Exp	445,530	246,941	60,000	Additional cleaning costs associated with increased utilisation
6311577	Community Grants	Op Exp	440,000	359,752	52,855	Additional funding allocated offset by transfer from Reserve
6811127	Home Modification & Maintenance	Op Exp	20,000		(10,000)	Savings realised on materials
6811127	Home Modification & Maintenance	Op Exp	10,000	349	(5,000)	Savings realised on advertising
6811127	Home Modification & Maintenance	Op Exp	140,000	101,300	30,000	Increased costs due to increased demand
6811127	Home Modification & Maintenance	Op Exp	50,000	54,679	40,000	Increased costs due to increased demand
6811261	Volunteer Referral Agency	Op Exp	10,000		(5,000)	Reduced costs
6811261	Volunteer Referral Agency	Op Exp	10,000		(5,000)	Reduced costs
6311577	Community Grants	From Res			(52,855)	Additional funding allocated offset by transfer from Reserve
6811127	Home Modification & Maintenance	From Res			(65,000)	Transfer supports increased costs due to increased utilisation
<b>Total Community and Cultural program</b>					<b>50,000</b>	

# City of Ryde - 2019/2020 Quarterly Changes Report

# Attachment 2

			<i>Approved Budget 2019/2020</i>	<i>Actual 2019/2020</i>	<i>Proposed Changes 2019/2020</i>	<i>Comments</i>
<b>Open Space, Sport &amp; Recreation program</b>						
7411443	Bush Regeneration Various	Op Exp		91,979	95,900	Budget transfers from Passive Parks & Streetscapes Maintenance Program to reflect the actuals
7610001	Open Space - Administration	Op Exp	69,380		(20,000)	Savings made on consultant costs
7711206	Recreational Events in Parks	Op Exp	22,390		20,000	Savings made on consultant costs
53110	Oper - Passive Parks & Streetscapes	Op Exp	1,547,100	784,555	5,000	Additional Operational cost for installation of a number of sets of stairs for staff access into a water channel
53114	Oper - Sportsgrounds, Parks & Gardens	Op Exp	1,585,090	1,246,151	1,113,492	Budget transfer from Maint-Sportsgrounds,Parks & Gardens Program
54110	Maint - Passive Parks & Streetscapes	Op Exp	2,071,094	705,771	(95,900)	Move budget to reflect the actual charges in Bush Regeneration Program
54114	Maint - Sportsgrounds, Parks & Gardens	Op Exp	2,082,254	713,375	(1,113,492)	Budget transfer to Oper-Sportsgrounds, Parks & Gardens Program
7630741	Open Space Master Plans	NCP Inc			(200,000)	Additional grant received for Metro Green Link Grant for Masterplan Road Corridor Project
5530797	Renewal of Surf Ryder	NCP Exp	183,461		150,000	Additional costs funded by saving from RALC Asset Renewal Program
7630741	Open Space Master Plans	NCP Exp	263,632		250,000	Additional funding to complete Youth Infrastructure Strategy & MetroGreen Link Grant for Masterplan Road Corridor Project
7630742	Integrated Open Space Plan	NCP Exp	50,000		(50,000)	Project was completed in 2018/19
50012	Sportsfield Renewal & Upgrade Renewal	Cap Exp	1,240,601	674,219	(160,000)	Savings made on Morrison Bay Drainage Project transferred to Meadowbank Amenities Project
50012	Sportsfield Renewal & Upgrade Renewal	From Res	(1,240,601)		160,000	Savings made on Morrison Bay Drainage Project transferred to Meadowbank Amenities Project
50013	RALC Asset Renewal	Cap Exp	1,307,600	11,840	(150,000)	Reduce the budget to fund the additional costs for Surf Attraction Refurbishment Project
50013	RALC Asset Renewal	From Res	(1,307,600)		150,000	Reduce the budget to fund the additional costs for Surf Attraction Refurbishment Project
50015	Sportsground Amenities Upgrades Renewal	Cap Exp	705,000	135,223	160,000	Savings made on Morrison Bay Drainage Project transferred to Meadowbank Amenities Project
50015	Sportsground Amenities Upgrades Renewal	From Res	(705,000)		(160,000)	Savings made on Morrison Bay Drainage Project transferred to Meadowbank Amenities Project
5530797	Renewal of Surf Ryder	From Res			(150,000)	Additional costs funded by saving from RALC Asset Renewal Program
7630741	Open Space Master Plans	From Res	(213,632)		(50,000)	Additional funding to complete Youth Infrastructure Strategy & MetroGreen Link Grant for Masterplan Road Corridor Project
7630742	Integrated Open Space Plan	From Res	(50,000)		50,000	Project was completed in 2018/19
<b>Total Open Space, Sport &amp; Recreation program</b>					<b>5,000</b>	

# City of Ryde - 2019/2020 Quarterly Changes Report

# Attachment 2

<i>Approved Budget 2019/2020</i>	<i>Actual 2019/2020</i>	<i>Proposed Changes 2019/2020</i>	<i>Comments</i>
--	-----------------------------	---	-----------------

## Centres and Neighbourhood program

53023	Oper - Town Centre & Public Domain	Op Exp	911,310	561,923	36,161	Budget for installation and removal of Christmas Tree and cleaning costs for the regular maintenance of the new West Ryde Plaza Shade Structures
53023	Oper - Town Centre & Public Domain	From Res			(26,765)	Cleaning costs for the regular maintenance of the new West Ryde Plaza Shade Structures
54023	Maint - Town Centre & Public Domain	Op Exp	166,310	36,508	(32,808)	Transfer budget to reflect outdoor Operations staff working for Roadside Collection Program
4111259	Voluntary Planning Agreement Capital Income	Cap Inc		(795,000)	(795,000)	VPA for development of Data Centre at 17-23 Talavera Road, Macquarie Park
4111259	Voluntary Planning Agreement Capital Income	To Res			795,000	VPA for development of Data Centre at 17-23 Talavera Road, Macquarie Park
<b>Total Centres and Neighbourhood program</b>					<b>(23,412)</b>	

## Library program

7011150	Library Support Services	Op Inc		(3,200)	(5,200)	To align the motor vehicle budget
7010528	2 Graf Avenue - West Ryde Library	Op Exp	522,360	247,936	(40,000)	Salaries and wages savings
7010529	45 West Parade (Cnr Hillview Road) - Eastwood Library	Op Exp	504,210	288,529	(5,000)	Salaries and wages savings
7010537	6 Pittwater Road - Gladesville Library	Op Exp	283,440	139,261	(10,000)	Salaries and wages savings
7011150	Library Support Services	Op Exp	24,040	21,042	12,020	To align the motor vehicle budget
7011150	Library Support Services	Op Exp	1,934,090	1,083,246	(35,000)	Salaries and wages savings
<b>Total Library program</b>					<b>(83,180)</b>	

# City of Ryde - 2019/2020 Quarterly Changes Report

# Attachment 2

<i>Approved Budget 2019/2020</i>	<i>Actual 2019/2020</i>	<i>Proposed Changes 2019/2020</i>	<i>Comments</i>
--	-----------------------------	---	-----------------

## Internal Corporate Services program

1211142	Investment Income	Op Inc		(1,278,555)	(1,278,555)	Proceeds from legal action against Fitch Ratings Agency
1311001	Rates & Revenue Administration	Op Inc	(25,390)		(210,110)	Increase the budget to reflect the actuals
1211001	Finance Administration	Op Exp	281,030	177,238	(7,800)	Salaries and wages savings
1211109	Finance Controlled Items	Op Exp	(403,880)		403,880	Salaries and Wages Savings
1311001	Rates & Revenue Administration	Op Exp	25,390	238,357	210,110	Increase the budget to reflect the actuals
1211142	Investment Income	To Res			1,278,555	Proceeds from legal action against Fitch Ratings Agency
<b>Total Internal Corporate Services program</b>					<b>396,080</b>	

## Governance and Civic program

1811063	Governance Contributions	Op Inc			(155,000)	Additional NSW Government Grant to offset additional Contribution for Fire Control Levy
1811001	Civic Services Administration	Op Exp	150,700	30,637	1,340	Consolidation of Stationery Budget
1811063	Governance Contributions	Op Exp	1,638,370	896,460	155,000	Increase budget to reflect the contribution in excess of CPI (12.3%) and will be offset by government grant
1811525	Governance Framework Administration	Op Exp	198,730	190,542	100,000	Increase the budget to fund the temporary position was not budgeted for
<b>Total Governance and Civic program</b>					<b>101,340</b>	

## Land Use Planning program

4111125	Heritage - Policy	Op Exp	64,540		(8,000)	Salaries and wages savings
4111221	Section 7.11 Capital Income-Roads	Cap Inc	(13,450,630)	(3,936,782)	5,000,000	Reduce the budget to reflect the actuals
4111221	Section 7.11 Capital Income-Roads	To Res	13,450,630		(5,000,000)	Reduce the budget to reflect the actuals
<b>Total Land Use Planning program</b>					<b>(8,000)</b>	

# City of Ryde - 2019/2020 Quarterly Changes Report

# Attachment 2

<i>Approved Budget 2019/2020</i>	<i>Actual 2019/2020</i>	<i>Proposed Changes 2019/2020</i>	<i>Comments</i>
--	-----------------------------	---	-----------------

## Regulatory program

<i>Approved Budget 2019/2020</i>	<i>Actual 2019/2020</i>	<i>Proposed Changes 2019/2020</i>	<i>Comments</i>			
3511001	Building & Land Use Enforcement Administration	Op Inc	(1,331,680)	(520,528)	200,000	Reduce budget to reflect the actuals
3811007	Regulatory Control	Op Inc	(25,000)	(24,968)	(25,000)	Additional animal registrations costs
3911181	Parking Control	Op Inc	(55,000)	(32,760)	10,000	Reduce income from private carpark
4211191	Prelodgement	Op Inc	(25,170)	(61,075)	(100,000)	Budget increase to reflect the actuals
2811081	Development Assessments	Op Exp	2,271,877	1,300,903	60,000	Increase budget to reflect the actuals and offset by reduction of consultant fees
2811081	Development Assessments	Op Exp	5,000	8,569	5,000	Increase budget to reflect the actuals and offset by reduction of consultant fees
2811081	Development Assessments	Op Exp	729,230	160,203	(65,000)	Reduce budget to offset increased staff salaries and wages
3511001	Building & Land Use Enforcement Administration	Op Exp	473,830	254,849	(39,830)	Realign salaries and wages budget to the organisation structure
3711001	Environmental Health & Safety Enforcement Administration	Op Exp	381,860	225,706	(39,830)	Realign salaries and wages budget to the organisation structure
3711141	Investigations	Op Exp	1,180		(1,180)	Consolidation of Stationery Budget
3811007	Regulatory Control	Op Exp	303,400	124,486	(25,000)	Salaries and wages savings
3811007	Regulatory Control	Op Exp	1,150	2,124	35,000	Additional expenses to review car parking EOI and Tender
3811007	Regulatory Control	Op Exp	65,700	4,651	(35,700)	Reduce expenditure for Pound fees
3911181	Parking Control	Op Exp	520,000	328,431	20,000	Additional processing costs for Parking Control Program
3911181	Parking Control	Op Exp	12,460	18,335	17,000	Additional fees due to increased parking meter income
3911181	Parking Control	Op Exp	260,000	84,060	(76,300)	Reduced costs
4211191	Prelodgement	Op Exp	244,140	73,499	(21,700)	Salaries and wages savings
2842897	Trapeze	Cap Exp	90,000		(30,000)	Project has been completed under budget
<b>Total Regulatory program</b>					<b>(112,540)</b>	

# City of Ryde - 2019/2020 Quarterly Changes Report

# Attachment 2

			<i>Approved Budget 2019/2020</i>	<i>Actual 2019/2020</i>	<i>Proposed Changes 2019/2020</i>	<i>Comments</i>
--	--	--	--	-----------------------------	---	-----------------

## Catchment program

54106	Maint - Creeks & Waterways	Op Exp	22,130	3,845	(9,000)	Transfer savings to the Car Parks Operating and Maintenance Program
54107	Maint - Devices GPT & SQIDS	Op Exp	132,560	68,319	35,000	Cleaning costs for 4 additional Gross Pollutant Traps handed over from Frasers as part of the Lardelli Park
54107	Maint - Devices GPT & SQIDS	From Res			(35,000)	Cleaning costs for 4 additional Gross Pollutant Traps handed over from Frasers as part of the Lardelli Park
54119	Maint - Road Drainage (P & C & SS)	Op Exp	769,110	242,259	(60,263)	Transfer budget to reflect outdoor Operations staff working for Roadside Collection Program
8510001	Stormwater & Asset Integration Unit Management	Op Exp	500,750	185,977	(79,000)	Salaries and wages savings
8511589	Integrated Asset Management	Op Exp	433,650	196,952	(36,000)	Salaries and wages savings
<b>Total Catchment program</b>					<b>(184,263)</b>	

## Environmental program

8311001	Environmental Administration	Op Exp	551,790	306,552	56,230	Realign budget to the organisation structure
3330766	Biosecurity Weeds Officer	NCP Inc	(72,600)		72,600	Grant funding was received in 2018/19
8442949	RALC Energy Feasibility Study and Optimisation	Cap Exp	20,000		10,000	Additional funding required to deliver audit and technical documents
3330766	Biosecurity Weeds Officer	From Res			(72,600)	Grant funding was received in 2018/19
8442949	RALC Energy Feasibility Study and Optimisation	From Res	(20,000)		(10,000)	Additional funding required to deliver audit and technical documents
<b>Total Environmental program</b>					<b>56,230</b>	

City of Ryde - 2019/2020 Quarterly Changes Report

Attachment 2

			<i>Approved Budget 2019/2020</i>	<i>Actual 2019/2020</i>	<i>Proposed Changes 2019/2020</i>	<i>Comments</i>
--	--	--	--	-----------------------------	---	-----------------

Traffic & Transport program

4710226	Development Management OPEX	Op Inc	(177,140)		177,140	Transfer budget to Driveway Program
4710226	Development Management OPEX	Op Inc	(35,260)		35,260	Transfer budget to Restorations Program
4710226	Development Management OPEX	Op Inc	(16,350)		16,350	Transfer budget to reflect income now with Transport Department
4710226	Development Management OPEX	Op Inc	(206,650)		206,650	Transfer budget to reflect income now with Transport Department
4910001	Traffic & Transport Section Management	Op Inc		(70,472)	(116,350)	Consolidating Permits income, previously budgeted in Development Management
4910001	Traffic & Transport Section Management	Op Inc		(68,304)	(106,650)	Consolidating Permits income, previously budgeted in Development Management
4710226	Development Management OPEX	Op Exp	909,020	319,641	(125,000)	Salaries and wages savings
53021	Oper - Car Parks	Op Exp	417,910	125,517	61,980	Increase budget in Car park Maintenance Program
54021	Maint - Car Parks	Op Exp	16,490	14,078	90,000	Savings made in Kerb & Gutter Maintenance Program transferred to fund the additional costs in Car Parks Maintenance Program
54005	Maint - Traffic Facilities	Op Exp	233,290	153,872	30,000	Increase budget to reflect the increased call out fees under the contract for operations and the need for more night works due to TfNSW restriction
54005	Maint - Traffic Facilities	From Res			(30,000)	Increase budget to reflect the increased call out fees under the contract for operations and the need for more night works due to TfNSW restriction
3111584	Shop Ryder Community Bus Service	From Res			(25,000)	Correction of Source Funding
<b>Total Traffic &amp; Transport program</b>					<b>214,380</b>	

# City of Ryde - 2019/2020 Quarterly Changes Report

# Attachment 2

		<i>Approved Budget 2019/2020</i>	<i>Actual 2019/2020</i>	<i>Proposed Changes 2019/2020</i>	<i>Comments</i>
--	--	--	-----------------------------	---	-----------------

## Waste and Recycling program

5810001	DWM Unit Management	Op Exp	578,520	337,513	4,130	Regrading of position - Team Leader Waste
5810403	DWM Disposal OPEX	Op Exp	2,633,270	1,948,139	1,640,000	Changes in disposal processing regulations resulting in a 1.64m increase in Waste Development Tax, offset by decrease in contractor expenditure of 2.27m
5810403	DWM Disposal OPEX	Op Exp	4,821,200	1,078,243	(2,300,000)	Changes in disposal processing regulations resulting in a 1.64m increase in Waste Development Tax, offset by decrease in contractor expenditure of 2.27m
5810403	DWM Disposal OPEX	Op Exp	15,530	19,798	34,870	Changes in disposal processing regulations resulting in a 1.64m increase in Waste Development Tax, offset by decrease in contractor expenditure of 2.27m
5810405	DWM Roadside Collection OPEX	Op Exp		66,877	140,732	Transfer budget to reflect outdoor Operations staff working for Roadside Collection Program
5910407	Commercial Waste OPEX	Op Exp	50,480	27,315	1,770	Regrading of position - Team Leader Waste
5810001	DWM Unit Management	From Res	(682,520)		(4,130)	Regrading of position - Team Leader Waste
5810403	DWM Disposal OPEX	From Res	(8,580,730)		625,130	Changes in disposal processing regulations resulting in a 1.64m increase in Waste Development Tax, offset by decrease in contractor expenditure of 2.27m
5810405	DWM Roadside Collection OPEX	From Res	(217,600)		(140,732)	Transfer budget to reflect outdoor Operations staff working for Roadside Collection Program
<b>Total Waste and Recycling program</b>					<b>1,770</b>	

## Property Portfolio program

5510001	Building Services Unit Management	Op Exp	160	181	(160)	Consolidation of Stationery Budget
5543089	Ryde Central	Cap Exp	1,950,000		300,000	DA fees has not been budgeted for and additional design and consultant fees
5543089	Ryde Central	From Res	(1,950,000)		(300,000)	DA fees has not been budgeted for and additional design and consultant fees
<b>Total Property Portfolio program</b>					<b>(160)</b>	



# City of Ryde - 2019/2020 Quarterly Changes Report

# Attachment 2

			<i>Approved Budget 2019/2020</i>	<i>Actual 2019/2020</i>	<i>Proposed Changes 2019/2020</i>	<i>Comments</i>
--	--	--	--	-----------------------------	---	-----------------

## Roads program

4710001	Road Services Unit Management	Op Inc	(10,090)		10,090	Income relates to gutter crossing transfers to Restoration Management Program
4710227	Restoration Management OPEX	Op Inc	(257,220)	(37,787)	210,000	Gutter Bridges and Crossing budgeted Income to be reduced in line with actual income, based upon previous 3 year's Actuals
4710227	Restoration Management OPEX	Op Inc	(1,242,850)	(883,686)	(661,350)	Additional Income to be invoiced
4710227	Restoration Management OPEX	Op Inc	(20,000)	(33,564)	(35,260)	Consolidating Road Opening Permits income, previously budgeted in Development Management
4710227	Restoration Management OPEX	Op Exp		453,875	441,260	Higher expenditure incurred to generate additional income
4711568	Infrastructure Programs	Op Exp	330,250	239,721	89,550	Move salaries back to Base Budget, previously charged to capital projects
4711569	Civil Infrastructure	Op Exp	507,110	180,500	(31,000)	Salaries and wages savings
53006	Oper - Bridges	Op Exp	54,110	4	(6,140)	Savings from reduction in Insurance Premiums
54006	Maint - Bridges	Op Exp	48,350	829	(46,980)	Transfer savings to the Operating Car Parks Program
54109	Maint - Kerb & Gutter	Op Exp	115,330	19,547	(58,000)	Savings made in Kerb & Gutter maintenance program and the saving will be transferred to fund additional budget required in the Car Parks Maintenance Program
54115	Maint - Street Furniture, Signs & Gaffiti	Op Exp	495,740	349,287	(33,775)	Transfer budget to reflect outdoor Operations staff working for Roadside Collection Program
<b>Total Roads program</b>					<b>(121,605)</b>	

# City of Ryde - 2019/2020 Quarterly Changes Report

# Attachment 2

			<i>Approved Budget 2019/2020</i>	<i>Actual 2019/2020</i>	<i>Proposed Changes 2019/2020</i>	<i>Comments</i>
--	--	--	--	-----------------------------	---	-----------------

## Foreshore program

53009	Oper - Seawalls/Retaining Walls	Op Exp	44,220	910	(10,440)	Savings made in Seawalls Operating Program and saving will be transferred to Car parks Operating Program
53108	Oper - Jetties, Wharves	Op Exp	54,050		(13,000)	Savings made from Jetties and Wharves Operating Program and saving will be transferred to Car Parks Maintenance Program
54009	Maint - Seawalls/Retaining Walls	Op Exp	24,770	5,376	(4,560)	Savings made in Seawalls/Retaining Walls Maintenance Program and saving will be transferred to fund the expenditure in the Car parks Operating Program
54108	Maint - Jetties, Wharves	Op Exp	26,570	21,356	(10,000)	Transfer savings to the Car Parks Operating and Maintenance Program
4843049	Kissing Point Park Recreational Boating Improvements	Cap Inc	(50,000)		50,000	Grant application has been submitted in November 2019, but no determination is made until April 2020
4843049	Kissing Point Park Recreational Boating Improvements	From Res	(50,000)		(50,000)	Grant application has been submitted in November 2019, but no determination is made until April 2021
<b>Total Foreshore program</b>					<b>(38,000)</b>	

## Paths and Cycleways program

4710228	Driveway OPEX	Op Inc		(104,411)	(177,140)	Align budget with actuals, previously in Development Management
4711586	Bus Shelter - Adshel	Op Exp	120,000		(28,000)	Salaries and wages savings
53003	Oper - Footpaths & Nature Strips	Op Exp	1,252,120	472,566	75,000	Costs for the engagement of mowing contractors for night-time mowing of RMS Roads based on RFQ
53003	Oper - Footpaths & Nature Strips	From Res			(75,000)	Costs for the engagement of mowing contractors for night-time mowing of RMS Roads based on RFQ
<b>Total Paths and Cycleways program</b>					<b>(205,140)</b>	

<b>GRAND TOTAL</b>						
--------------------	--	--	--	--	--	--

### Consolidated Income & Expenditure Estimates 2019/2020

*Includes all Special Rates & Levies*

<b>PROJECTED OPERATING RESULT</b>	<i>Original Budget 2019/2020 \$'000</i>	<i>C/Over Budget 2019/2020 \$'000</i>	<i>TOTAL Original Budget 2019/2020 \$'000</i>	<i>Sep Change s 2019/20 20 \$'000</i>	<i>Dec Changes 2019/2020 \$'000</i>	<i>PROPOSED Budget 2019/2020 \$'000</i>	<i>ACTUAL YTD 2019/2020 \$'000</i>	<i>APPROVED Budget 2019/2020 \$'000</i>	<i>VARIANCE TO ACTUAL 2019/2020 \$'000</i>
<b>OPERATING REVENUE</b>									
Rates & Annual Charges	91,670		91,670	1,065		92,735	94,645	92,735	(1,910)
User Charges & Fees	18,882		18,882	(603)	396	18,676	10,561	18,279	8,115
Interest	5,574		5,574		1,279	6,853	4,878	5,574	1,975
Other Operating Revenue	11,335	27	11,362	404	295	12,061	5,890	11,766	6,172
Operating Grants & Contributions	9,898		9,898	(1,732)	242	8,409	3,750	8,166	4,659
<b>TOTAL OPERATING REVENUE</b>	<b>137,359</b>	<b>27</b>	<b>137,386</b>	<b>(864)</b>	<b>2,213</b>	<b>138,734</b>	<b>119,723</b>	<b>136,521</b>	<b>19,011</b>
<b>OPERATING EXPENSES</b>									
Employee Costs	52,723		52,723	1,113	156	53,992	26,688	53,836	27,304
Materials & Contracts	37,945	761	38,706	678	(1,104)	38,279	18,892	39,383	19,387
Borrowing Costs	75		75			75	37	75	38
Other Operating Expenses	18,830		18,830	196	1,964	20,989	11,739	19,026	9,250
<b>TOTAL OPERATING EXPENSES</b>	<b>109,573</b>	<b>761</b>	<b>110,334</b>	<b>1,987</b>	<b>1,016</b>	<b>113,336</b>	<b>57,357</b>	<b>112,320</b>	<b>55,979</b>
<b>Operating Result Before Capital Amounts</b>	<b>27,786</b>	<b>(734)</b>	<b>27,052</b>	<b>(2,851)</b>	<b>1,197</b>	<b>25,398</b>	<b>62,366</b>	<b>24,201</b>	<b>(36,968)</b>
Capital Grants & Contributions	20,464	450	20,914	1,325	(4,255)	17,984	7,259	22,239	10,725
In-kind Contributions									
Net Gain / (Loss) on Disposal of Assets							199		(199)
<b>Total Capital Income</b>	<b>20,464</b>	<b>450</b>	<b>20,914</b>	<b>1,325</b>	<b>(4,255)</b>	<b>17,984</b>	<b>7,458</b>	<b>22,239</b>	<b>10,526</b>
<b>Operating Result Before Depreciation</b>	<b>48,250</b>	<b>(284)</b>	<b>47,966</b>	<b>(1,526)</b>	<b>(3,058)</b>	<b>43,382</b>	<b>69,824</b>	<b>46,440</b>	<b>(26,443)</b>
Depreciation & Impairment	19,902		19,902			19,902	1,000	19,902	18,902
<b>Operating Result</b>	<b>28,348</b>	<b>(284)</b>	<b>28,064</b>	<b>(1,526)</b>	<b>(3,058)</b>	<b>23,480</b>	<b>68,824</b>	<b>26,538</b>	<b>(45,345)</b>

**Consolidated Income & Expenditure Estimates 2019/2020**
**Includes all Special Rates & Levies**

<b>PROJECTED FUNDING</b>	<b>Original Budget</b>	<b>C/Over Budget</b>	<b>TOTAL Original Budget</b>	<b>Sep Changes</b>	<b>Dec Changes</b>	<b>PROPOSED Budget</b>	<b>ACTUAL YTD</b>	<b>APPROVED Budget</b>	<b>VARIANCE TO ACTUAL</b>
<b>OPERATING RESULT</b>	28,348	(284)	28,064	(1,526)	(3,058)	23,480	68,824	26,538	(45,345)
Funding									
ADD (Non-Cash) - Depreciation	19,902		19,902			19,902	1,000	19,902	18,902
ADD (Non-Cash) - ELE Accruals									
ADD (Non-Cash) - Interest on Security Deposits - Accruals									
ADD Book Value of Assets Disposed	1,250		1,250			1,250	441	1,250	809
<b>Cash Available to Fund Capital Expenditure</b>	<b>49,500</b>	<b>(284)</b>	<b>49,216</b>	<b>(1,526)</b>	<b>(3,058)</b>	<b>44,632</b>	<b>70,265</b>	<b>47,690</b>	<b>(25,634)</b>
<b>CAPITAL EXPENDITURE</b>									
City Planning and Development	2,390	299	2,688	590	(20)	3,259	873	3,279	2,386
City Works and Infrastructure	36,933	10,087	47,020	5,490		52,510	16,724	52,510	35,786
Customer and Community Services	2,707	1,030	3,737		(240)	3,497	919	3,737	2,578
Corporate and Organisational Support Services	11,485	721	12,207	651	300	13,158	3,873	12,858	9,284
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>53,515</b>	<b>12,137</b>	<b>65,652</b>	<b>6,732</b>	<b>40</b>	<b>72,424</b>	<b>22,389</b>	<b>72,384</b>	<b>50,035</b>
<b>Cash Flow to Fund</b>	<b>(4,015)</b>	<b>(12,421)</b>	<b>(16,436)</b>	<b>(8,257)</b>	<b>(3,098)</b>	<b>(27,792)</b>	<b>47,876</b>	<b>(24,694)</b>	<b>(75,668)</b>
<b>Financed by:</b>									
Opening Working Capital	4,608	397	5,005			5,005	5,005	5,005	
<b>Borrowings</b>									
New Borrowings									
Less: Loan Repayments	(302)		(302)			(302)	(150)	(302)	(153)
Net Loan Funds (Payments/Receipts)	(302)		(302)			(302)	(150)	(302)	(153)
<b>Reserves</b>	3,812	12,421	16,233	8,257	3,098	27,589	72	24,491	27,518
<b>Closing Working Capital</b>	<b>4,103</b>	<b>397</b>	<b>4,500</b>			<b>4,500</b>	<b>52,803</b>	<b>4,500</b>	<b>(48,304)</b>

**Contract Listing**

**Attachment 4**

Contractor Name	Purpose of Contract	Sponsor	Contract Value (EXC GST)	Commencement Date	Duration of the Contract	Included in Budget?	Is this a lease under AASB 16
Galaxy 42 Pty Ltd	COR-RFQ-13/19 Finance System Upgrade	ROZANAS	\$ 212,800.00	11/10/2019	12 Months	Y	N
Air Conditioning Engineering Services Pty Ltd	COR-RFT-04/19 Air Handling Unit	ROZANAS	\$ 825,800.00	06/01/2020	3-6 months	Y	N
GML Heritage	COR-RFQ-14/19 Preparation of Conservation Management Plans	GLENNBE	\$ 159,900.00	27/01/2020	3-6 months	Y	N
Earthtec Pty Ltd	COR-RFT-06/19 Banjo Paterson Park Seawall Construction	GLENNBE	\$ 1,161,271.00	05/02/2020	3-6 months	Y	N
CA & I Pty Ltd	COR-RFT-06/19 Pittwater Road Upgrade	GLENNBE	\$ 3,837,093.00	05/02/2020	3-6 months	Y	N
Infrastructure Management Group	COR-RFT-11/19 Asset Inventory Data Collection	GLENNBE	\$ 332,932.00		3-6 months	Y	N
Total Drain Cleaning	COR-RFT-11/19 Asset Inventory Data Collection	GLENNBE	\$ 182,000.00		3-6 months	Y	N
SGS Economics	COR-RFT-11/19 Futur Open Space Provision Plan - Utilised COR-RFT-30/19 Consultancy Panel		\$ 94,817.00	17/10/2019	3-6 months	Y	N

**Consultancy & Legal Expenses**

Expenses	Expenditure YTD	Budgeted (Y/N)
Legal Fees	1,058,850	Y
Consultancy Fees	4,319,660	Y