

**ATTACHMENTS FOR: AGENDA NO. 7/20  
COUNCIL MEETING**

**Meeting Date:** Tuesday 26 May 2020  
**Location:** Online Audio Visual Meeting  
**Time:** 7.00pm

*Council Meetings will be recorded on audio tape for minute-taking purposes as authorised by the Local Government Act 1993. Council Meetings will also be webcast.*

**ATTACHMENTS FOR COUNCIL MEETING**

**Item**

**5 MARCH QUARTERLY REVIEW REPORT - FOUR YEAR DELIVERY PROGRAM 2019-2023 AND 2019/2020 OPERATIONAL PLAN**

Attachment 1 March Quarterly Review Report, Four Year Delivery Program 2019-2023 including One Year 2019/2020 Operational Plan

A nighttime street scene in Ryde, Australia. A large tree on the left is wrapped in warm white string lights. A blue bus is driving on the road, and several pedestrians are walking on the sidewalk. The scene is illuminated by streetlights and the bus's headlights.

CITY OF RYDE  
**QUARTERLY  
REVIEW  
REPORT**

Third QUARTER 2019/20  
January – March 2020

## Quarterly Review Report 1 January – 31 March 2020

### General Manager's Message

This March Quarterly Review report outlines Council's achievements against the City of Ryde's 2019/20 Operational Plan and our progress towards the four-year Delivery Plan 2019-2023. The annual Operational Plan describes our key projects, activities, and expenditure commitments; it was structured to deliver desired results across the 7 outcomes as identified in our Community Strategic Plan.

As a result of the March Quarterly Review, Council's available Working Capital has been maintained at \$4.50 million as at 30 June 2020.

The national response to the COVID-19 pandemic had a significant impact on council operations during the quarter. The northern parts of the City of Ryde were one of the 'hotspots' during the early phases of the Coronavirus outbreak in Australia.

Council responded early, with a grant to support small businesses in Eastwood put in place to help them cope with reduced customer traffic during the early phases of the coronavirus outbreak in Australia.

On Friday 6 March 2020, Council invoked its Business Continuity Plan and accompanying Pandemic Plan in light of the rapidly evolving situation with the COVID-19 (Coronavirus) pandemic. The major focus of this plan is to ensure that Council can continue to operate with minimum disruptions and deliver effective services and support to the City of Ryde community.

As at 30 March, all Council sporting facilities, playgrounds, libraries and community facilities remain closed and most council events have been cancelled or postponed to comply with social distancing guidelines and restrictions on public gatherings. Some other council services, like the Health and Building inspection program has been significantly disrupted as a result of the closure of many of the premises that were scheduled for inspection.

Adjustments have been made to many other council services to ensure continuity of services during the restrictions on public gatherings and social distancing that are in place across NSW.

Council has implemented work at home arrangements for most council indoor staff to ensure that most council services are able to continue with minimal disruption during this period. This means that key Council functions like processing development applications, waste collection services and almost our entire capital works program have been able to continue with minimal to no disruption.

There are now 151 Capital and Non Capital projects in our 2019/20 Operational Plan. At quarter end, 111 of these were progressing as planned and 25 were complete. Four projects have been deferred. Council is managing issues relating to the delivery of the remaining 11 projects. At March 30, 13 projects have noted delays resulting from Covid-19 restrictions.

Finally, Council's biggest project, Ryde Central, has reached a significant milestone with the tender to design and construct awarded to Taylor Construction Group, a highly regarded and experienced delivery partner that has completed many significant commercial, community and residential projects across NSW.

George Dedes  
General Manager

## Quarterly Review Report 1 January – 31 March 2020

### Highlights

#### March Quarterly Review

- As a result of the March Quarterly Review, Council's available Working Capital is projected to be at \$4.50 million as at 30 June 2020.
- Overall, Council's financial position continues to be sound.

2019/20	Original Budget 2019/20 (\$'000)	Carryover Budget 2019/20 (\$'000)	Previously Approved Changes (\$'000)	Revised Budget (\$'000)	Proposed Changes (\$'000)	Projected Budget (\$'000)
<b>Base</b>						
Income	-134,738		-1,010	-135,748	6,446	-129,302
Expenditure	104,235		1,609	105,844	-2,237	103,608
<b>Total Base (excluding Depreciation)</b>	<b>-30,503</b>		<b>599</b>	<b>-29,904</b>	<b>4,209</b>	<b>-25,695</b>
<b>Non-Capital</b>						
Income	-2,671	-27	-338	-3,036	30	-3,006
Expenditure	5,388	761	1,393	7,542	514	8,056
<b>Total Non-capital</b>	<b>2,717</b>	<b>734</b>	<b>1,055</b>	<b>4,506</b>	<b>544</b>	<b>5,050</b>
<b>Capital</b>						
Income	(20,464)	(450)	2,930	(17,984)	(5,230)	(23,214)
Expenditure	53,515	12,137	6,772	72,424	9,360	81,784
<b>Total Capital</b>	<b>33,051</b>	<b>11,687</b>	<b>9,701</b>	<b>54,440</b>	<b>4,130</b>	<b>58,570</b>
Transfers from reserves	-82,522	-12,421	-8,927	-103,870	-5,552	-109,423
Transfers to Reserves	78,710		-2,428	76,281	-5,114	71,167
<b>Total Reserve Movements</b>	<b>-3,812</b>	<b>-12,421</b>	<b>-11,356</b>	<b>-27,589</b>	<b>-10,667</b>	<b>-38,256</b>
<b>Net Result Excluding Reserves</b>	<b>5,265</b>	<b>12,421</b>	<b>11,356</b>	<b>29,042</b>	<b>8,883</b>	<b>37,925</b>
Book Value of Assets	-1,250			-1,250		-1,250
Advances						
Loan Proceeds						
Loan Repayments	302			302		302
Leased Costs Repayments					1,784	1,784
<b>Total Other Items</b>	<b>-948</b>			<b>-948</b>	<b>1,784</b>	<b>836</b>
<b>Net Result</b>	<b>505</b>		<b>0</b>	<b>505</b>		<b>505</b>

## Quarterly Review Report 1 January – 31 March 2020

### Financial Information for March Quarter Budget Review

The March Quarterly Budget Review features a number of income and expenditure adjustments that are a direct result of the current COVID-19 pandemic. Council's net operating result for 2019/20 is estimated to decrease by \$1.438 million. Importantly, Council estimates it will maintain its uncommitted Working Capital at \$4.50 million as at 30 June 2020.

### Base Budget

Base Budget Income is projected to decrease by \$6.45 million to \$129.3 million, while Base Budget Expenditure (excluding depreciation) is projected to decrease by \$2.24 million to \$103.6 million.

### Non-Capital Budget

Non-Capital Expenses are projected to increase by \$0.51 million to \$8.06 million.

### Capital Budget

Capital Income is projected to increase by \$5.23 million to \$23.21 million, while Capital Expenses are projected to increase by \$9.36 million to \$81.78 million as a result of "In kind" affordable housing units coming on board.

### Reserve Movements

Reserve movements totaling \$10.67 million are expected for the period 1 April to 30 June 2020.

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## Quarterly Review Report 1 January – 31 March 2020

### Summary by Program – Net Financial Result

Period ended December 2019	Original Budget 2019/20 (\$'000)	Revised Budget (\$'000)	Proposed Changes (\$'000)	Projected Budget (\$'000)
Strategic City program	234	290	-25	265
Organisational Development program	685	639	-48	591
Risk Management program	3,669	3,568	140	3,709
Community and Cultural program	4,004	4,027	-34	3,992
Customer and Community Relations program	3,920	3,904	-47	3,857
Open Space, Sport & Recreation program	10,210	10,092	483	10,574
Centres and Neighbourhood program	2,899	2,875	-22	2,853
Library program	4,906	4,722	-97	4,625
Internal Corporate Services program	-39,764	-39,864	-2,727	-42,590
Governance and Civic program	4,389	4,466	-39	4,426
Land Use Planning program	1,294	1,279	34	1,312
Regulatory program	-1,777	-1,091	2,200	1,110
Economic Development program	225	225	3	227
Catchment program	2,606	2,422	-80	2,341
Environmental program	800	877	-17	860
Traffic & Transport program	1,469	1,719	91	1,809
Waste and Recycling program	-1,198	-1,180	207	-974
Property Portfolio program	1,030	847	129	975
Roads program	267	298	-90	207
Foreshore program	84	46		46
Paths and Cycleways program	552	347	-59	288
<b>GRAND TOTAL NET RESULT</b>	<b>505</b>	<b>505</b>	<b>0</b>	<b>505</b>

# Corporate Indicator Results – Quarter 3 2019-20

## Insights

Customer Satisfaction

### Annual Indicator

Customer requests

# 96%

Acknowledged within 10 working days  
Mar-20

Inward Correspondence

# 90%

Acknowledged within 10 working days  
Mar-20

Complaints

# 100%

3 of 3 Tier 1 complaints completed on time  
Mar-20

**Customer**  
11,126 customer requests and 9,143 items of correspondence received.  
**Compliments and Complaints** – 27 Compliments received during the quarter.

Base Budget Income

# -1.6%

Mar-20  
Below YTD base budget approved income

Base Budget Expenditure

# -4.1%

Mar-20  
Under YTD base budget approved expenditure

Project Status

151 Total Projects

111 On Track  
11 Action required  
4 Deferred  
25 Complete

Mar-20

**Financials and Projects**  
**Projects** –136 of 151 projects are progressing as planned and 25 are complete.

Lost Time Injuries

# 255

Lost time Injury days during the Quarter  
Mar-20

Staff with Excess Leave

# 40

Staff with greater than 8 weeks annual leave balance  
Mar-20

Audit Recommendations

# -0%

Nil recommendations for Quarter to Mar-20

**Organisation**  
**Lost Time Injuries** – The substantial increase this quarter is due to a number of new claims where employees have required time off work for fractures, sprains/strains, a major operation and a psychological claim which continued over the full quarter.



### Great places, vibrant neighbourhoods

Centres are the focus of vibrant communities  
Places are designed for people

### Collaborative development

People are at the heart of planning and influence how  
the city grows and changes

### Sustainable design

Neighbourhoods support sustainable growth.  
Developments add to the character of their  
neighbourhoods

*Our vibrant and  
liveable city*

2019/20 (\$'000)	Revised Budget	Proposed Changes	Projected Budget
<b>Base</b>			
Income	-4,736	1,174	-3,563
Expenditure	10,671	-218	10,452
<b>Total Base</b>	5,935	955	6,890
<b>Non-Capital</b>			
Income	-2,470		-2,470
Expenditure	3,112	609	3,721
<b>Total Non-Capital</b>	642	609	1,251
<b>Capital</b>			
Income	-895	-2,176	-3,071
Expenditure	425		425
<b>Total Capital</b>	-470	-2,176	-2,646
Transfers from reserves	-965	-609	-1,574
Transfers to Reserves	795	2,176	2,971
<b>Total Reserve Movements</b>	-170	1,567	1,397
Book Value of Assets			
Advances			
Loan Proceeds			
Loan Repayments			
Lease Costs Repayments			
<b>Total Loan Proceeds</b>			
<b>Net Result for Outcome</b>	<b>5,936</b>	<b>955</b>	<b>6,892</b>



# Outcome: Our Vibrant and Liveable City

## Delivery Program Performance Indicators 2019/20

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Regulatory program	Mean gross determination time (in days) (against 2013-14 Group 3 Average)	≤ 87	91		On Track
	Mean gross determination time – commercial, retail, office (days)	≤ 91	62		On Track
	Mean gross determination time – single new dwellings (days)	≤ 105	78		On Track
	Mean gross determination times – residential alterations and additions (days)	≤ 77	72		On Track
	Total approved development in value (in millions)	≥ 0	\$593.4		On Track

## Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Centres and Neighbourhood program	Night Time Economy Implementation	Implementation of Night Time Economy Community of Practice has been delayed pending easing of Covid 19 shutdowns.	Action Required
	Gateway Signage		Completed
	Neighbourhood Centre Renewal	Some delays are resulting from Covid 19 restrictions. However, overall schedule (3 year project) will be unaffected.	On Track
	Updating of Heritage Conservation Management Plans	Delayed due to COVID 19 restrictions. Project to be completed in 20/21.	Action Required
	City of Ryde Halls and Facilities Strategy		Completed
Customer and Community Relations program	Rowe Street East - Smart Pole Banners	Project is currently on hold due to COVID restrictions.	On Track
Economic Development program	Eastwood Small Business Hardship Grant		On Track
Environmental program	Solar My Schools	1 school has been awarded a grant for their solar installation, planned for installation by June. Other schools are awaiting to finalise grants and funding.	On Track
Land Use Planning program	Ryde Heritage Study Update		Completed
	Local Environmental Plan Review	Work required under the State Government grant funding milestones has been prioritized (LSPS, Heritage PP, Housing Strategy) with further studies identified in the grant and LSPS to be commissioned in 2020/2. Other studies not tied to grant funding milestones (Employment Lands Study, Creative Enterprise Study, Waterloo Rd Lineal Park Masterplan) are also progressing.	On Track
Open Space, Sport & Recreation program	Open Space Master Plans	Westminster Park Mater Plan was adopted by Council during Q3. Finalising the Blenheim Park Master Plan has been delayed due to COVID-19 restrictions, now anticipated to be completed by June. the Work on the Master Plan for the Metro Greenspace Funded Project has commenced.	On Track

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
	Integrated Open Space Plan		Completed
	Street Tree Planting Program	Plantings scheduled to occur during Quarter 4.	On Track
Regulatory program	Trapeze		On Track
Strategic City program	Street Art		On Track



*Our active and healthy city*



### Enhanced Recreational Spaces

Providing opportunities and choice for recreation and active learning and living

### Well Targeted Services

Strengthening community life, connectedness and wellbeing

2019/20 (\$'000)	Revised Budget	Proposed Changes	Projected Budget
<b>Base</b>			
Income	-8,845	1,899	-6,945
Expenditure	18,636	-633	18,003
<b>Total Base</b>	9,792	1,266	11,058
<b>Non-Capital</b>			
Income	-183		-183
Expenditure	769		769
<b>Total Non-Capital</b>	585		585
<b>Capital</b>			
Income	-470	-9,329	-9,799
Expenditure	16,629	9,329	25,958
<b>Total Capital</b>	16,159		16,159
Transfers from reserves	-21,174	143	-21,031
Transfers to Reserves	4,985	-1,130	3,856
<b>Total Reserve Movements</b>	-16,188	-987	-17,176
Book Value of Assets			
Advances			
Loan Proceeds			
Loan Repayments	302		302
Lease Costs Repayments			
<b>Total Loan Proceeds</b>	302		302
<b>Net Result for Outcome</b>	<b>10,650</b>	<b>279</b>	<b>10,929</b>

## Outcome: Our active and healthy city

### Performance Indicators 2019/20

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Open Space, Sport & Recreation program	Number of participants in organised sport utilising Council's active Open space areas	> 500,000	98,500	A Public Health Order restricting sporting group activity was implemented on 15 March as part of Council's COVID-19 restrictions on public activities.	Annual Measure
	Number of visitors to RALC	≥ 750,000	172,567	The RALC is currently closed to the public as part of Council's COVID-19 restrictions on public activities. Attendance numbers during the Quarter have been impacted.	Annual Measure
Library program	Number of visits to the libraries	≥ 970,000	197,642	Council Libraries are currently closed to the public as part of Council's COVID-19 restrictions on public activities. Impacted by COVID-19 A slump in Library attendances began in Jan/Feb in Eastwood libraries. Attendance numbers during the Quarter have been impacted.	Annual Measure

### Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Open Space, Sport & Recreation program	Macquarie Park, Waterloo Rd	Negotiations are ongoing with Property NSW for Contract of Sale and Deed of Works Agreement.	On Track
	Shrimptons Creek Corridor Embellishment (Precinct Activation	Rectification works are being undertaken to improve turf surface.	On Track
	Development of the Olympic Park Strategic Plan and Master PI		Completed
	Parks Plans of Management	Natural Areas PoM, Indoor Sports Centre Strategy, Dog Recreation Study, and the Youth Infrastructure Strategy drafts have been completed. The public display period for the Generic PoM's is completed. The ELS Hall Park & Meadowbank Park PoM's have been approved by Council to place on Public Exhibition. Development of the Future Provision Plan is progressing as planned.	On Track
	Renewal of Surf Ryder	Scheduled for completion during Quarter 4.	On Track
	Sportsfield Floodlighting Renewal		On Track
	Sportsfield Renewal & Upgrade	Dunbar Park field renewal, Morrison Bay Park Drainage, Santa Rosa Park Irrigation works have been completed. Tuckwell Park renewal works are due to be completed in Quarter 4.	On Track
	RALC Asset Renewal		On Track
	Sportsground Amenities Renewal & Upgrade	Monash Grandstand works and design work for Meadowbank Park are underway.	On Track
	Playground Renewal & Upgrade	Blamey Park, Kathleen Reserve, and Stewart Park have been completed. Glades Bay Park has been completed with a reduced scope from that originally planned. Anzac Park works and the Meadowbank Playground Regional Playground concept design are scheduled for	On Track

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
		completion in Quarter 4.	
	Toilet Blocks Renewal - excl sportsfields		On Track
	Sportsfield Floodlighting Expansion		On Track
	Passive Parks Expansion and Improvement	Kings Park Works and Memorial Park Lighting works are delayed due to the weather delays in delivery of materials. Both are scheduled to be completed in Quarter 4.	On Track
	Synthetic Playing Surfaces Expansion	Council has adopted the Westminster Park Master Plan with amended phasing of work.	On Track
Library program	Digital enhancement for Libraries		On Track
	Community Buildings Renewals - Libraries		On Track
Community and Cultural program	Community and Social Wellbeing Plan		Completed
	Community Buildings Renewal		On Track
	Heritage Buildings Renewal		On Track



*Our natural and sustainable city*

### Sustainable Planning

Reducing our environmental footprint and protecting our natural and built environments

### Collaborative development

People are at the heart of planning and influence how the city grows and changes

### Resilient Infrastructure

Managing infrastructure to reduce risk and impacts

2019/20 (\$'000)	Revised Budget	Proposed Changes	Projected Budget
<b>Base</b>			
Income	-22,892	161	-22,731
Expenditure	25,963	-50	25,912
<b>Total Base</b>	3,070	111	3,181
<b>Non-Capital</b>			
Income			
Expenditure	1,171	1	1,172
<b>Total Non-Capital</b>	1,171	1	1,172
<b>Capital</b>			
Income	-50	-29	-79
Expenditure	6,707		6,707
<b>Total Capital</b>	6,657	-29	6,628
Transfers from reserves	-27,544	44	-27,500
Transfers to Reserves	20,594		20,594
<b>Total Reserve Movements</b>	-6,950	44	-6,906
Book Value of Assets			
Advances			
Loan Proceeds			
Loan Repayments			
<b>Total Load Proceeds</b>			
<b>Net Result for Outcome</b>	<b>3,949</b>	<b>126</b>	<b>4,075</b>

# Outcome: Our natural and sustainable city

## Performance Indicators 2019/20

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Environmental program	% increase in energy usage across organisation in 2019/20 compared to 2003/04 base year	≤ 5.00%	4.40%	Q3 2019/20 energy usage was 4.4% higher than the baseline of Q3 2003/04 and 2.1% higher than during Q3 Q3 2018/19.	On Track
	% increase in potable water usage across organisation in 2019/20 compared to 2003/04 base year	≤ 0.00	0.70	Q3 2019/20 water usage was 0.7% higher than the baseline of Q3 2003/04 and 14% lower than during Q3 2018/19, reflecting consumption during the extended drought of 2018/19.	On Track
Waste and Recycling program	% tonnes of recycling from all domestic waste services	≥ 48.00%	41.08%	It is expected that the 48% target will not be achieved for 2019/20: <ul style="list-style-type: none"> <li>– Dry conditions have significantly reduced garden waste volumes and the weight of the green recycling</li> <li>– The government's Container Deposit Scheme has reduced the volume of containers in domestic recycling bins.</li> </ul>	Action Required

## Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Open Space, Sport & Recreation program	Ryde Biodiversity Plan - Implementation	Works completed include: feral animal control, promotion and surveillance of wildlife protection areas, planning and procurement for delineation at various parks and preparation of vegetation community fact sheets and website update information.	On Track
	Terry Creek Walking Trail	The Stage 3 installation from Epping Rd north to the M2 has commenced. This four year project is on track for final completion.	On Track
	Park & Open Space Tree Planting Program	Plantings scheduled to occur in Q4.	On Track
	Putney Beach Activation	Site surveys and investigations (heritage, environmental and geotechnical) have been completed and high levels of community support for the project have been identified. Some delays are currently being experienced due to integration with the projects to repair the seawall at Putney park, so the beach project will go to market separately. Final built delivery is expected for October 2020.	On Track
Catchment program	Shepherds Bay Outlet	Outlet will be constructed as part of the 146 Bowden Street, Meadowbank project with anticipated completion in January 2021.	On Track
	146 Bowden St Trunk Drainage	IFC Design expected to be issued in April. Deed is currently awaiting approval. Anticipated completion of project is January 2021.	On Track
	Eastwood TC Flood Study		Completed
	Small Rd and Lavarack St Drainage Expansion	Ongoing negotiations with the State Government agency owner of the site.	Action Required
	Harmonising Flood Studies	Some delays were experienced commencing this project. This is a multiyear project with all flood studies harmonised by the end of June	On Track

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
		2024	
	Purchase WaterRIDE Flood Management Software		Completed
	Stormwater Asset Replacement Renewal	6 out of 10 projects are now completed with a further 2 on track for completion in Q4. The multi year projects are progressing as planned.	On Track
	Stormwater Improvement Works Renewal	All 5 projects for this cluster are progressing as planned	On Track
Environmental program	SWAP_ Waste - to - Art	The new project has commenced with the final event currently scheduled for September.	On Track
	Biosecurity Weeds Officer	Adoption of the Local Priority Weeds Management Plan and Biosecurity Weeds Policy by Council. Priority Weed inspections undertaken at: <ul style="list-style-type: none"> <li>•High risk Sites: 40 inspections</li> <li>•High Risk Pathways: 36.3km including Parramatta River and Lane Cove River</li> <li>•Private properties: 95</li> <li>•Online marketplaces: 33</li> <li>•8 free weeds health check conducted</li> </ul> Planning has commenced for delivery of the education component.	On Track
	RALC Energy Feasibility Study and Optimisation Project		On Track
Foreshore program	Kissing Point Park Recreational Boating Improvements	Grant application is completed outcome known early in 2020/21. Design is underway.	On Track
Waste and Recycling program	Porters Creek Feasibility Study for CRC	Investigations examining the feasibility of this project are continuing.	Action Required
	Eastwood Litter Prevention Campaign	Awaiting Ausgrid approval for installation of surveillance cameras.	On Track
	Recycle Right and Reduce Waste	Animated video production company engaged to develop storyboards for social media and media screens for shopping Centres.	On Track
	Single Use Plastic Reduction	Project has been delayed due to COVID-19 restrictions.	On Track
	Community Problem Waste Recycling Centre		On Track
	Managing Waste Reduction in Multi Unit Dwellings		On Track
	Waste Education Train the Trainer Workshops	COVID-19 restrictions have delayed face to face contact components of this project.	Action Required
	Porters Creek Precinct		On Track
	Porters Park CRC Development	Investigations examining the feasibility of this project are continuing.	Action Required
	Old Landfill Sites Subsidence Program		Completed





# Our smart and innovative city

## Business opportunity and investment

Businesses benefit from a prosperous local economy

## Strengthening Business Networks

Partnerships shape business growth, investment and development

## Macquarie Park

Macquarie Park expands its role as a leading commercial centre and innovation district

2019/20 (\$'000)	Revised Budget	Proposed Changes	Projected Budget
<b>Base</b>			
Income	-17		-17
Expenditure	1,688	12	1,700
<b>Total Base</b>	<b>1,671</b>	<b>12</b>	<b>1,683</b>
<b>Non-Capital</b>			
Income			
Expenditure	435	14	449
<b>Total Non-Capital</b>	<b>435</b>	<b>14</b>	<b>449</b>
<b>Capital</b>			
Income			
Expenditure	1,962		1,962
<b>Total Capital</b>	<b>1,962</b>		<b>1,962</b>
Transfers from reserves	-2,805	-14	-2,819
Transfers to Reserves			
<b>Total Reserve Movements</b>	<b>-2,805</b>	<b>-14</b>	<b>-2,819</b>
Book Value of Assets			
Advances			
Loan Proceeds			
Loan Repayments			
<b>Total Loan Proceeds</b>			
<b>Net Result for Outcome</b>	<b>1,263</b>	<b>12</b>	<b>1,275</b>

## Outcome: Our smart and innovative city

### Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Centres and Neighbourhood program	TMA/Connect Macquarie Park		On Track
	Place Making Macquarie Park		On Track
	Town Centre Upgrade Renewal		On Track
Community and Cultural program	Macquarie-Ryde Futures - PhD - Social Inclusion and building		Completed
Strategic City program	Wayfinding in Macquarie Park	Signage requirements have been largely satisfied via Sydney Metro project resulting in a budget surplus. Remaining funds to be returned to levy.	On Track
	Planting Embellishment Program - Macquarie Park		On Track
	Giffnock Ave Footpath Upgrade		On Track
Land Use Planning program	Macquarie-Ryde Futures - PhD - Housing and Community Develop		On Track
Traffic & Transport program	Ryde Electric Vehicle Innovation	First year of the two year project almost complete. Two EV cars purchased and two EV charging stations are almost completed at the council Operations centre.	On Track
Economic Development program	Economic Development Plan Implementation		On Track
	Implementation-Macq Park Marketing Plan		On Track



*Our connected and accessible city*

2019/20 (\$'000)	Revised Budget	Proposed Changes	Projected Budget
<b>Base</b>			
Income	-12,196	2,805	-9,390
Expenditure	12,833	-363	12,470
<b>Total Base</b>	638	2,442	3,080
<b>Non-Capital</b>			
Income	-216	30	-186
Expenditure	226	-30	196
<b>Total Non-Capital</b>	10		10
<b>Capital</b>			
Income	-16,569	6,304	-10,265
Expenditure	36,203	-469	35,734
<b>Total Capital</b>	19,635	5,835	25,470
Transfers from reserves	-35,370	-65	-35,436
Transfers to Reserves	15,150	-7,000	8,150
<b>Total Reserve Movements</b>	-20,220	-7,065	-27,286
Book Value of Assets			
Advances			
Loan Proceeds			
Loan Repayments			
<b>Total Loan Proceeds</b>			
<b>Net Result for Outcome</b>	62	1,212	1,274

## Outcome: Our connected and accessible city

### Performance Indicators 2019/20

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Traffic & Transport program	# passenger transport movements by Shop Ryder, annually	> 38,000	37,694	Year to date result for Q1-Q3. Significant reductions in trips taken during March due to COVID19 restrictions on movement and public gatherings.	On Track

### Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Roads program	Pittwater Road Upgrade between High Street and Field of Mars	Currently awaiting Ausgrid confirmation for relocation of 3 power poles that might affect program.	On Track
Roads program	Heavy Patching	7 Locations issued, 4 completed to date.	On Track
Roads program	Flood Mitigation/Constitution Road Upgrade	Multi year project. Review of current concept and structural design to be commissioned in Q4.	On Track
Roads program	ITS Implementation	Scoping is complete and stakeholder consultation underway for the ITS 2020.	On Track
Roads program	Implementation of Road Opening Permit Software	Project scope has been re-defined due to identified overlaps between existing software and proposed vendor solution.	On Track
Roads program	Road Resurfacing Renewal	28 of 47 projects have been completed to date with 19 more to be completed in Quarter 4.	On Track
Roads program	Road Kerb Renewal	10 Projects in total. 4 Complete (Denistone Rd, Abaroo St, Kells Rd and Boronia Lane) with the remainder progressing as planned.	On Track
Roads program	Bridge Upgrade / Renewal	Level 3 inspections completed on 6 bridges.	On Track
Roads program	Kerb and Gutter Renewal	This year's program of works is now complete (28 sites).	Completed
Risk Management program	Two-way Radio Communication System		On Track
Paths and Cycleways program	Field of Mars Shared Use Path		On Track
Paths and Cycleways program	Glades Bay Park Access, Clare Street Staircase Renewal		On Track
Paths and Cycleways program	Pittwater Road Shared Path - Epping Rd to Victoria Rd		On Track
Paths and Cycleways program	Footpath Construction Renewal	Victoria Road Works Completed.	On Track
Paths and Cycleways program	Cycleways Construction Expansion	Currently resolving issues relating to the use of the Eastwood County Road corridor – impacts completion of the of the Eastwood to Macquarie Park shared use path. All other projects are on track.	Action Required
Paths and Cycleways program	Footpath Construction Expansion		Completed
Traffic & Transport program	Multi-deck Car Park Construction - Rowe St East, Eastwood		On Track
Traffic & Transport program	eParking Configuration Enhancement		Completed
Traffic & Transport program	Bus Stop DDA compliance	All listed sites have been completed with bus stop access audit underway to be completed by early May.	On Track
Traffic & Transport program	Bus Stop Seats - new		Completed
Traffic & Transport program	Traffic Calming Devices		On Track

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Traffic & Transport program	PAMP Implementation Works - Central, East and West Wards	22 Treatments in total are scheduled for 2019/20.	On Track
Traffic & Transport program	Road Safety Upgrades and Improvement		On Track
Traffic & Transport program	Pedestrian Crossing Lighting Upgrade	Project will be completed in 2020/21 due to delays caused by Ausgrid's pause of live works which was lifted in January.	On Track
Traffic & Transport program	Eastwood Central - Road Upgrades		On Track
Traffic & Transport program	College St Gladesville - Perm Road Closure	Concept design has been delivered by Council. Bunnings will complete this road closure at their cost.	Completed
Traffic & Transport program	Transport and Pedestrian Initiatives - Macquarie Park		On Track
Traffic & Transport program	Traffic Facilities Renewal		On Track
Traffic & Transport program	Car Park Renewal	Church St carpark has been changed to a multi year project with design complete by June 2020 and construction during 2020/21. Remediation works for Meadowbank Wharf carpark scheduled for completion before June 2020. East Parade Car Park is currently completed with the exception of one Planter Island which is expected to be constructed and completed by May 2020.	Action Required
Foreshore program	Seawalls/Retaining Walls Refurbishment Renewal		On Track
Regulatory program	School Zone Parking Officers		On Track
Waste and Recycling program	Waste app	Implementation scheduled for 2020/21	On Track



*Our diverse and inclusive city*

**An engaged, connected community**

People feeling connected within their community

**Celebrating culture and heritage**

A distinct local identity built on our city's character and rich cultural heritage

**Accessible community facilities**

Easy access to diverse cultural spaces, places and opportunities

2019/20 (\$'000)	Revised Budget	Proposed Changes	Projected Budget
<b>Base</b>			
Income	-1,448	100	-1,348
Expenditure	6,169	-44	6,125
<b>Total Base</b>	4,722	56	4,778
<b>Non-Capital</b>			
Income	-27		-27
Expenditure	627		627
<b>Total Non-Capital</b>	600		600
<b>Capital</b>			
Income			
Expenditure	971		971
<b>Total Capital</b>	971		971
Transfers from reserves	-1,161		-1,161
Transfers to Reserves	266		266
<b>Total Reserve Movements</b>	-895		-895
Book Value of Assets			
Advances			
Loan Proceeds			
Loan Repayments			
<b>Total Loan Proceeds</b>			
<b>Net Result for Outcome</b>	<b>5,397</b>	<b>56</b>	<b>5,453</b>

## Outcome: Our diverse and inclusive city

### Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Centres and Neighbourhood program	Ryde Heritage Information Centre	This project has been deferred pending determination of the Heritage Planning Proposal. The final event was proposed to assist Heritage Grant applicants and the expanded grant will be implemented once the Planning Proposal has been approved by DPIE.	Deferred
Library program	1000 Books Before School		Completed
	Library Electronic Books		On Track
	Library Books		On Track
	Library Strategic Plan		Completed
Community and Cultural program	Cultural Plan		Completed
	Ryde Youth Theatre Group	Ryde Youth Theatre 2019/20 program in progress.	On Track
	Art Project		On Track
	Ryde Hunters Hill Symphony Orchestra		Completed
	Munch and Music	Karaoke Plaza to be delivered as a digital event in June 2020.	On Track
	South Asian Film & Literature festival (SAFAL)		Completed
	Community Social Wellbeing Plan Implementation Fund	Some projects delayed due to COVID 19 restrictions. Projects to be completed in 20/21.	Action Required
	Cultural Plan Implementation Fund	Some projects delayed due to COVID 19 restrictions. Projects to be completed in 20/21.	Action Required
	Community Ambassador Program	Recruitment of volunteers extended due to COVID-19 restrictions with training now scheduled for Q4.	On Track
	Volunteer Webpage	Promotional strategy developed for implementation in Q4.	On Track
	Youth Entrepreneur Program	Online workshops in progress. Some aspects of the program delayed due to COVID 19 restrictions. Project to be completed in 20/21.	Action Required
	North Ryde School of the Arts - Facility Upgrade		On Track
Land Use Planning program	Heritage Grants Scheme	Issuing Grants has been deferred pending DPIE's determination of the Heritage PP.	Deferred
	Macquaire Library and Creativity Hub Planning and Design	Timing of future delivery delayed and further design work deferred until next year.	Deferred



*Our open and progressive city*

### Advocacy on key issues

Achieving the best outcomes for the City of Ryde and its people

### An engaged and informed community

Residents trust Council and feel well informed, heard, valued and involved.

### Well Led, Financially Sustainable

Transparent, responsible leadership and governance

2019/20 (\$'000)	Revised Budget	Proposed Changes	Projected Budget
<b>Base</b>			
Income	-85,615	307	-85,308
Expenditure	30,187	-940	29,246
<b>Total Base</b>	<b>-55,429</b>	<b>-633</b>	<b>-56,062</b>
<b>Non-Capital</b>			
Income	-140		-140
Expenditure	1,203	-80	1,123
<b>Total Non-Capital</b>	<b>1,063</b>	<b>-80</b>	<b>983</b>
<b>Capital</b>			
Income			
Expenditure	9,526	500	10,026
<b>Total Capital</b>	<b>9,526</b>	<b>500</b>	<b>10,026</b>
Transfers from reserves	-14,851	-5,051	-19,902
Transfers to Reserves	34,491	840	35,331
<b>Total Reserve Movements</b>	<b>19,640</b>	<b>-4,211</b>	<b>15,429</b>
Book Value of Assets	-1,250		-1,250
Advances			
Loan Proceeds			
Loan Repayments			
Lease Costs Repayments		1,784	1,784
<b>Total Loan Proceeds</b>	<b>-1,250</b>	<b>1,784</b>	<b>534</b>
<b>Net Result for Outcome</b>	<b>-26,449</b>	<b>-2,641</b>	<b>-29,090</b>



# Outcome: Our Open and Progressive City

## Performance Indicators 2019/20

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Customer and Community Relations program	% of calls to the Customer Call Centre resolved at the first point of contact	≥ 85%	88%		On Track
Internal Corporate Services program	% returns over benchmark (Bloomberg rate)	≥ 0.85%	0.97%		On Track
Property Portfolio program	Occupancy of commercial properties (income generating) over 12 months	> 75.00%	100.00%	no commercial vacancies during this quarter. The 2 commercial vacancies last quarter have been filled through letting via tender and assignment to a new tenant for the other	On Track

## Operational plan projects for 2019/20

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Property Portfolio program	Ryde Central	Scope of work completed for 2019/20. Tender Awarded and Project Delivery now underway.	Completed
	Corporate Buildings Renewals		On Track
	Commercial Buildings Renewal	No planned projects were undertaken for this program. Funding was instead utilized for a major, urgent building rectification on West Ryde Community Centre which is now nearing completion.	On Track
	Operational Buildings Renewal		On Track
	Commercial Buildings Expansion		On Track
Catchment program	Renew expired TUFLOW flood modelling licence		Completed
Governance and Civic program	Research and Policy officer		On Track
	Friendship City Policy Review	The Jongno-Gu visit was finalized - now due to be reported in May 2020	On Track
	Procurement Improvement		On Track
Customer and Community Relations program	City Wide Engagement		On Track
Community and Cultural program	White Ribbon Accreditation		Completed
Risk Management program	Additional Safehold Modules	Progress with the rollout of the safehold mobile reporting module has positive with the module successfully rolled out to a number of users.	On Track
	Quality Assurance and Improvement Program - Internal Audit	The Audit, Risk and Improvement Committee advised that this should be deferred with a new date of Quarter 1 2020/21.	Deferred
	Claims Officer	Given the impact of Covid-19 restrictions, it has not been feasible to engage assistance in this area.	On Track
Strategic City program	Ryde Resilience Plan	Draft Plan completed. Scheduled for peer reviews by GSC Environment Commissioner and Resilient Sydney and public exhibition in April.	On Track
Organisational Development program	Intranet Upgrade		On Track
	Electronic Time and Attendance	Work is being scoped with the website.	On Track
Regulatory program	Mobile Field Worker App - Health and Building Compliance		On Track

City of Ryde Delivery Program	Operational Plan 2019/20 Project	Comments	Status
Internal Corporate Services program	Plant & Fleet Purchases	Plant delivery delayed due to COVID-19 restrictions. Orders have been placed for \$900k worth of plant & fleet, with additional orders to be made with delivery expected in Q4.	On Track
	Asset Data Collection	Pilot Data for Civil and Parks has been given to Council and collection of the remaining network is being undertaken. The data collection is anticipated to be completed by the end of May (weather permitting).	On Track
	Corporate Purchase Card Acquittal System		Completed
	Asset Management Software	Vendor contract expected to be awarded late May.	On Track
	iChris		Completed
	Toshiba MFD & Desktop printers		On Track
	Finance System Upgrade	User Acceptance testing is currently underway. Key User testing will be completed in May 2020 and End User Training in June 2020	On Track
	Information Technology Infrastructure Renewal		On Track
	Information Technology Software Renewal	Approx. \$325K have been reallocated to IT infrastructure projects based on reprioritisation.	On Track
	Information Technology Infrastructure Expansion		On Track
	Information Technology Software Expansion		On Track



# City of Ryde

## Reserves Listing Report

Natural Account	Description	19/20 Opening Balance	Budget To Reserve	Budget From Reserve	19/20 Budget Result	Review To Reserve	Review From Reserve	19/20 Review Result
<b>93001 - Internally Restricted Revenues</b>								
8302	Voluntary Planning Agreement Reserve	8,093,546.90	795,000.00	-2,131,326.00	6,757,220.90	2,175,826.00	-3,396,142.00	5,536,904.90
8303	Accommodation Reserve	8,912,238.16		-2,295,950.00	6,616,288.16		-164,855.00	6,451,433.16
8304	Asset Replacement Reserve	17,905,632.63	6,909,700.00	-9,981,989.00	14,833,343.63			14,833,343.63
8305	Plant Replacement Reserve	3,719,961.30	3,251,580.00	-3,768,970.00	3,202,571.30	-7,910.00	-4,232.00	3,190,429.30
8306	Ryde Aquatic Leisure Centre Reserve	3,322,743.19	4,434,440.00	-5,582,830.00	2,174,353.19	-225,077.50	196,947.00	2,146,222.69
8308	Public Art Reserve	15,279.00			15,279.00			15,279.00
8309	Council Election Reserve	337,005.10	220,000.00		557,005.10			557,005.10
8311	Investment Property Reserve	21,507,312.74	1,401,195.00	-900,000.00	22,008,507.74		-1,730,250.00	20,278,257.74
8312	Ryde Central Reserve	15,952,588.78	4,133,550.00	-2,250,000.00	17,836,138.78		-500,000.00	17,336,138.78
8313	Community Grants Reserve	326,573.24		-52,855.00	273,718.24		-54,315.00	219,403.24
8314	Carryover Works Reserve	71,592.72		-70,993.00	599.72			599.72
8315	Synthetic Sports Surface Reserve	337,005.02	265,720.00	-82,630.00	520,095.02	-120,000.00		400,095.02
8316	Transport & Pedestrian Initiatives MP Reserve	226,036.62	150,000.00	-180,000.00	196,036.62			196,036.62
8317	Merger and Transition Reserve	166,200.53		-160,000.00	6,200.53			6,200.53
8319	Insurance Fluctuation Reserve	565,747.29		-57,651.00	508,096.29			508,096.29
8320	WHS & Injury Management Reserve	124,693.97		-145,200.00	-20,506.03		50,000.00	29,493.97
8322	Planning Proposal Reserve	141,378.15		-32,250.00	109,128.15			109,128.15
8323	Macquarie University VPA Reserve	248,053.67			248,053.67			248,053.67
8340	Affordable Housing Reserve	33,470.79	51,100.00	-25,560.00	59,010.79			59,010.79
8341	Workers Compensation Reserve	1,449,760.00	1,000,000.00		2,449,760.00			2,449,760.00
8342	Compulsory Acquisition – Blenheim Road Trust Account	5,081,890.23			5,081,890.23			5,081,890.23
8343	Heritage Reserve	500,000.00			500,000.00			500,000.00
8344	Refundable Fee Reserve	1,593,652.38			1,593,652.38			1,593,652.38
<b>Total Internally Restricted Revenues</b>		<b>90,632,362.41</b>	<b>22,612,285.00</b>	<b>-27,718,204.00</b>	<b>85,526,443.41</b>	<b>1,822,838.50</b>	<b>-5,602,847.00</b>	<b>81,746,434.91</b>
<b>93002 - Internally Restricted Liabilities</b>								
8327	Employee Leave Entitlements Reserve	4,486,912.00			4,486,912.00			4,486,912.00
8328	Refundable Deposits Reserves	15,597,941.13			15,597,941.13			15,597,941.13
8329	Interest on Refundable Deposits Reserve	377,366.19			377,366.19			377,366.19
<b>Total Internally Restricted Liabilities</b>		<b>20,462,219.32</b>			<b>20,462,219.32</b>			<b>20,462,219.32</b>



# City of Ryde

## Reserves Listing Report

Natural Account	Description	19/20 Opening Balance	Budget To Reserve	Budget From Reserve	19/20 Budget Result	Review To Reserve	Review From Reserve	19/20 Review Result
<b>93003 - Section 7.11 Contribution Reserves</b>								
8351	Community & Cultural Facilities Reserve	22,948,812.88	5,954,690.00	-1,407,160.00	27,496,342.88	-2,500,000.00		24,996,342.88
8352	Open Space & Recreation Facilities Reserve	64,701,570.48	8,450,630.00	-3,635,022.00	69,517,178.48	-3,500,000.00	-250,000.00	65,767,178.48
8353	Roads & Traffic Management Facilities Reserve	-260,730.35	1,874,430.00	-18,674,306.00	-17,060,606.35	-800,000.00	215,000.00	-17,645,606.35
8354	Stormwater Management Facilities Reserve	2,597,718.68	617,750.00	-3,651,974.00	-436,505.32	-200,000.00		-636,505.32
8355	Section 7.11 Plan Administration Reserve	-23,075.31	90,050.00	-311,830.00	-244,855.31			-244,855.31
<b>Total Section 7.11 Contribution Reserves</b>		<b>89,964,296.38</b>	<b>16,987,550.00</b>	<b>-27,680,292.00</b>	<b>79,271,554.38</b>	<b>-7,000,000.00</b>	<b>-35,000.00</b>	<b>72,236,554.38</b>
<b>93004 - Other External Restrictions</b>								
8376	Domestic Waste Management Reserve	14,920,406.63	20,448,120.00	-21,106,103.00	14,262,423.63		35,156.00	14,297,579.63
8378	Macquarie Park Corridor Special Rate Reserve	2,252,023.64	1,593,510.00	-3,114,936.00	730,597.64		150,000.00	880,597.64
8379	Stormwater Management Service Charge Reserve	1,179,361.45	1,099,180.00	-950,000.00	1,328,541.45			1,328,541.45
8380	Sale of Roads Reserve	259,000.00			259,000.00			259,000.00
8381	Affordable Housing Contribution	138,910.00			138,910.00			138,910.00
8382	Infrastructure Special Rate Reserve	3,190,154.40	12,895,140.00	-13,817,036.00	2,268,258.40			2,268,258.40
8383	146 Bowden St Trunk Drainage Court Settlement	825,127.77		-825,128.00	-0.23			-0.23
<b>Total Other External Restrictions</b>		<b>22,764,983.89</b>	<b>36,035,950.00</b>	<b>-39,813,203.00</b>	<b>18,987,730.89</b>		<b>185,156.00</b>	<b>19,172,886.89</b>
<b>93005 - Unexpended Grants Reserves</b>								
8401	U/Exp Grant - Home Modification & Maintenance	119,594.02	168,100.00	-65,000.00	222,694.02	62,888.00		285,582.02
8403	U/Exp Grant - Volunteer Referral Agency	76,208.01			76,208.01			76,208.01
8405	U/Exp Grant - Library Subsidy		265,720.00	-269,400.00	-3,680.00			-3,680.00
8416	U/Exp Grant - Financial Assistance Grants	1,378,388.00		-1,378,388.00				
8417	U/Exp Grant - Road Services Unit Management	491,456.00		-491,456.00				
8435	U/Exp Grant - WASIP	220.86			220.86			220.86
8439	U/Exp Grant - Vacation Care Program Grant	5,253.73			5,253.73			5,253.73
8447	U/Exp Grant - M2 Advertising Public Benefit (RMS)	76,317.00			76,317.00			76,317.00
8455	U/Exp Grant - Planning for Ageing Population	4,560.00			4,560.00			4,560.00
8458	U/Exp Grant - Macquarie Park - Property	5,912,948.43		-5,912,948.00	0.43			0.43
8459	U/Exp Grant - Restoring Blue Gum High in Denistone Park	156.83			156.83			156.83
8461	U/Exp Grant - Better Waste & Recycling Fund	77,437.81	145,517.00	-218,883.00	4,071.81		9,139.00	13,210.81
8463	U/Exp Grant - Ivan Hoe Estate Collective Impact	20,000.00			20,000.00			20,000.00



# City of Ryde

## Reserves Listing Report

Natural Account	Description	19/20 Opening Balance	Budget To Reserve	Budget From Reserve	19/20 Budget Result	Review To Reserve	Review From Reserve	19/20 Review Result
8470	U/Exp Grant - Shrimptons Creek Corridor Embellishment							
8472	U/Exp Grant - Laurel Park Litter Prevention							
8473	U/Exp Grant - NSW Small Business							
8474	U/Exp Grant - OLG	1,450,000.00		-250,000.00	1,200,000.00			1,200,000.00
8475	U/Exp Grant - Bennelong Park Groyne and Foreshore Imp							
8476	U/Exp Grant - Pedestrian Accessibility & Mobility Plan							
8477	U/Exp Grant - LEP Accelerated	454,946.37			454,946.37		-108,854.00	346,092.37
8478	U/Exp Grant - NSW Weeds Action Program	72,600.00		-72,600.00				
<b>Total Unexpended Grants Reserves</b>		<b>10,140,087.06</b>	<b>579,337.00</b>	<b>-8,658,675.00</b>	<b>2,060,749.06</b>	<b>62,888.00</b>	<b>-99,715.00</b>	<b>2,023,922.06</b>
<b>Internal Loans</b>								
8901	Internal Loan - RALC Reserve	-2,080,121.17	66,090.00		-2,014,031.17			-2,014,031.17
<b>Total Internal Loans</b>		<b>-2,080,121.17</b>	<b>66,090.00</b>		<b>-2,014,031.17</b>			<b>-2,014,031.17</b>
<b>TOTAL RESERVES</b>		<b>231,883,827.89</b>	<b>76,281,212.00</b>	<b>-103,870,374.00</b>	<b>204,294,665.89</b>	<b>-5,114,273.50</b>	<b>-5,552,406.00</b>	<b>193,627,986.39</b>

# City of Ryde - 2019/2020 Quarterly Changes Report

Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments
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## Strategic City program

1011575 Customer and Community Services - Administ	Op Exp	46,980	19,007	(26,000)	No conferences arranged for the rest of the financial year
1111505 Corporate Reporting Unit	Op Exp		1,288	1,250	Reallocation of Performance Review funding
4130728 Lachlan's Line - Community Facility	NCP Exp		14,497	14,497	Inspections of community facility delivered under Lachlan's Line VPA funded by VPA
4130728 Lachlan's Line - Community Facility	From Res			(14,497)	Funding from VPA to deliver community facility under Lachlan's Line VPA
<b>Total Strategic City program</b>				<b>(24,750)</b>	

## Organisational Development program

2211001 Organisational Development Administration	Op Exp	263,590	93,948	2,113	Performance review funding reallocation
2211001 Organisational Development Administration	Op Exp	50,640		(25,000)	Reduced the operating budget due to impact of Covid-19
2211124 Health and Wellbeing	Op Exp	20,000	4,375	(10,000)	Reduced the operating budget due to impact of Covid-19
2211124 Health and Wellbeing	Op Exp	21,900		(15,000)	Reduced the operating budget due to impact of Covid-19
<b>Total Organisational Development program</b>				<b>(47,887)</b>	

# City of Ryde - 2019/2020 Quarterly Changes Report

Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments
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## Risk Management program

1611211 Risk Management	Op Inc	(170,000)	(191,521)	(20,000)	Increase the budget to reflect additional insurance rebate received
1011511 Legal	Op Exp		322,780	250,000	Specialised legal advice - Increased expert advice for development matters
1611139 Internal Audit	Op Exp	191,240	116,265	(30,037)	Salaries and wages savings
1611211 Risk Management	Op Exp			130,000	increase operating expenses budget due to the impact of Covid-19
1611211 Risk Management	Op Exp	231,540	157,630	(18,000)	Salaries and wages savings
1611211 Risk Management	Op Exp		1,288	1,250	Performance review funding reallocation
1711001 Procurement Administration	Op Exp	210,350	154,781	4,335	Performance review funding reallocation
1711570 Tenders and Contract Management OPEX	Op Exp			40,000	Increase Legal Budget due to COVID19 Impact, as Council might need legal advice regarding management of delays for existing contracts
2711012 Audit & Compliance	Op Exp	191,000	201,677	25,112	Adjust budget to reflect actuals and performance review funding reallocation
4410003 Stores Management OPEX	Op Exp	374,560	320,716	6,817	Performance review funding reallocation
4410003 Stores Management OPEX	Op Exp		1,030	1,000	Performance review funding reallocation
2330719 Additional Safehold Modules	NCP Exp	50,000		(50,000)	Mobile Platform developed and no additional expenditure expected
1011511 Legal	From Res			(250,000)	Specialised legal advice - Increased expert advice for development matters
2330719 Additional Safehold Modules	From Res	(50,000)		50,000	Mobile Platform developed and no additional expenditure expected
<b>Total Risk Management program</b>				<b>140,477</b>	

# City of Ryde - 2019/2020 Quarterly Changes Report

		Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments
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Community and Cultural program						
55014	Income - Community Buildings - Leased	Op Inc	(231,880)	(211,470)	(40,000)	Higher than anticipated rents due to changes in tenancies
55101	Income - Community Buildings - Hired	Op Inc	(525,250)	(342,497)	170,000	Reduced the operating income budget due to COVID 19 impacts
6410000	Events- Community	Op Inc	(72,360)	(29,658)	42,000	Reduced the operating income budget due to COVID 19 impacts
6410000	Events- Community	Op Inc	(76,660)	(56,725)	33,000	Reduced the operating income budget due to COVID 19 impacts
6811127	Home Modification & Maintenance	Op Inc	(100,000)	(70,027)	10,000	Reduced the operating income budget due to COVID 19 impacts
53014	Oper - Community Buildings - Leased	Op Exp	356,530	125,992	(10,000)	Reduce the budget to reflect the actuals
53101	Oper - Community Buildings - Hired	Op Exp	505,530	319,004	(50,000)	Reduced the operating expenditure budget due to COVID 19 impacts
54014	Maint - Community Buildings - Leased	Op Exp	215,830	173,231	(19,000)	Reduced the operating expenditure budget due to COVID 19 impacts
54101	Maint - Community Buildings - Hired	Op Exp	178,800	128,819	(10,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6311001	Community Life Grants Administration	Op Exp	5,000	115	(4,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6311001	Community Life Grants Administration	Op Exp	114,440	103,032	2,460	Performance review funding allocation
6311577	Community Grants	Op Exp	492,855	359,352	54,315	Additional funding required for 2020 Round 1 Grants
6311577	Community Grants	Op Exp	1,000		(1,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6311577	Community Grants	Op Exp	5,000		(5,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6311577	Community Grants	Op Exp	6,000		(6,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6410000	Events- Community	Op Exp	177,320	119,560	(20,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6410000	Events- Community	Op Exp	156,580	109,848	(18,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6410000	Events- Community	Op Exp	75,240	40,683	(12,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6410000	Events- Community	Op Exp	50,000	34,729	(10,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6411001	Events Administration	Op Exp	486,100	431,048	7,767	Performance review funding allocation
6711001	Community Facilities Hire Administration	Op Exp	2,000		(2,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6711001	Community Facilities Hire Administration	Op Exp	15,000	10,133	(4,800)	Reduced the operating expenditure budget due to COVID 19 impacts



# City of Ryde - 2019/2020 Quarterly Changes Report

		Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments	
6811001	Community Services Administration	Op Exp	388,690	412,347	7,139	Performance review funding reallocation
6811001	Community Services Administration	Op Exp		1,542	1,500	Performance review funding reallocation
6811001	Community Services Administration	Op Exp	5,000	553	(4,500)	Reduced the operating expenditure budget due to COVID 19 impacts
6811004	Aged	Op Exp	20,000	6,004	(5,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6811004	Aged	Op Exp	10,000	720	(5,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6811127	Home Modification & Maintenance	Op Exp	10,000		(8,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6811127	Home Modification & Maintenance	Op Exp	5,000	349	(1,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6811127	Home Modification & Maintenance	Op Exp	116,560	114,466	2,112	Performance review funding reallocation
6811127	Home Modification & Maintenance	Op Exp	15,000		(10,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6811127	Home Modification & Maintenance	Op Exp	11,000	2,387	(6,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6811127	Home Modification & Maintenance	Op Exp	170,000	142,469	(40,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6811127	Home Modification & Maintenance	Op Exp	90,000	77,784	(10,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6811212	Road Community Safety	Op Exp	60,190	56,768	2,112	Performance review funding reallocation
6811261	Volunteer Referral Agency	Op Exp	3,000		(3,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6811261	Volunteer Referral Agency	Op Exp	5,000		(5,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6811261	Volunteer Referral Agency	Op Exp	5,000		(5,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6811583	Social Development and Capacity Building	Op Exp	10,000		(10,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6811583	Social Development and Capacity Building	Op Exp	548,660	397,057	2,285	Performance review funding reallocation
6811583	Social Development and Capacity Building	Op Exp		1,803	1,750	Performance review funding reallocation
6811583	Social Development and Capacity Building	Op Exp	15,000		(15,000)	Reduced the operating expenditure budget due to COVID 19 impacts

## City of Ryde - 2019/2020 Quarterly Changes Report

		<i>Approved Budget 2019/2020</i>	<i>Actual 2019/2020</i>	<i>Proposed Changes 2019/2020</i>	<i>Comments</i>	
6811583	Social Development and Capacity Building	Op Exp	5,000		(5,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6911226	Social Policy & Planning	Op Exp	8,000		(8,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6911226	Social Policy & Planning	Op Exp	37,990	28,063	(13,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6911539	Social and Cultural policy and planning	Op Exp	30,000	19,200	(14,000)	Reduced the operating expenditure budget due to COVID 19 impacts
51030	Affordable Housing Expansion	Cap Inc			(9,209,000)	Developer contribution in relation to 20 Apartments at 101 Waterloo Road, Macquarie Park
51030	Affordable Housing Expansion	Cap Exp			9,209,000	Developer contribution in relation to 20 Apartments at 101 Waterloo Road, Macquarie Park
6311577	Community Grants	From Res	(52,855)		(54,315)	Additional funding required for 2020 Round 1 grants
6811127	Home Modification & Maintenance	To Res	168,100		62,888	Reduced the operating expenditure budget due to COVID 19 impacts
<b>Total Community and Cultural program</b>					<b>(34,287)</b>	

# City of Ryde - 2019/2020 Quarterly Changes Report

<i>Approved Budget 2019/2020</i>	<i>Actual 2019/2020</i>	<i>Proposed Changes 2019/2020</i>	<i>Comments</i>
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## Customer and Community Relations program

2011001 Customer Service Administration	Op Exp	1,486,630	1,190,811	6,203	Performance review funding reallocation
2011431 Community Engagement Program	Op Exp	582,040	569,522	8,287	Performance review funding reallocation
2011431 Community Engagement Program	Op Exp		1,288	1,250	Performance review funding reallocation
2011457 Have Your Say	Op Exp	60,400		(20,000)	Reduced the operating expenditure budget due to COVID 19 impacts
2011481 Perception Survey	Op Exp	46,390		(46,000)	Reduced the operating expenditure budget due to COVID 19 impacts
2411438 Public Website - Hosting	Op Exp	22,500		(18,000)	Reduced the operating expenditure budget due to COVID 19 impacts
6510001 Communications & Media Service Unit - Admin	Op Exp	30,660	84,448	35,000	Reduced the operating expenditure budget due to COVID 19 impacts
6510001 Communications & Media Service Unit - Admin	Op Exp	216,230	194,841	4,459	Performance review funding allocation
6511001 Communications & Media Administration	Op Exp	318,900	202,188	7,852	Performance review funding allocation
6511163 Media Monitoring	Op Exp	14,380	35,564	24,000	Reduced the operating expenditure budget due to COVID 19 impacts
6511510 eBusiness	Op Exp	73,190	30,517	(20,000)	Reduced the operating expenditure budget due to COVID 19 impacts
1830550 City Wide Engagements	NCP Exp	30,000		(30,000)	Reduced the operating expenditure budget due to COVID 19 impacts
<b>Total Customer and Community Relations program</b>				<b>(46,949)</b>	

# City of Ryde - 2019/2020 Quarterly Changes Report

Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments
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## Open Space, Sport & Recreation program

55102	Income - Indoor Sports Facilities	Op Inc	(239,140)	(182,973)	73,954	COVID-19 impact - close down of RALC
55104	Income - Parks Buildings	Op Inc	(212,350)	(171,239)	44,410	Reduced the operating income budget due to COVID 19 impacts
7711113	Garden Competition	Op Inc	(4,710)		7,230	Reduced the operating income budget due to COVID 19 impacts
7711178	Sports & Recreation Income	Op Inc	(667,980)	(218,034)	424,154	Reduced the operating income budget due to COVID 19 impacts
55029	Income - Synthetic Playing Surfaces	Op Inc	(265,720)	(134,093)	120,000	No bookings occurring until end of FY19/20
7811009	Aquatic Entry	Op Inc	(332,010)	(209,706)	60,838	COVID-19 impact - close down of RALC
7811009	Aquatic Entry	Op Inc	(218,930)	(161,976)	32,350	COVID-19 impact - close down of RALC
7811009	Aquatic Entry	Op Inc	(86,400)	(49,362)	19,511	COVID-19 impact - close down of RALC
7811009	Aquatic Entry	Op Inc	(152,620)	(100,577)	19,100	COVID-19 impact - close down of RALC
7811009	Aquatic Entry	Op Inc	(118,050)	(95,385)	39,130	COVID-19 impact - close down of RALC
7811009	Aquatic Entry	Op Inc	(150,410)	(102,221)	39,896	COVID-19 impact - close down of RALC
7811009	Aquatic Entry	Op Inc	(102,970)	(74,079)	28,913	COVID-19 impact - close down of RALC
7811009	Aquatic Entry	Op Inc	(54,960)	(42,702)	4,071	COVID-19 impact - close down of RALC
7911147	Learn to Swim	Op Inc	(39,080)	(37,512)	7,942	COVID-19 impact - close down of RALC
7911147	Learn to Swim	Op Inc	(146,230)	(64,352)	19,871	COVID-19 impact - close down of RALC
7911147	Learn to Swim	Op Inc	(95,910)	(100,904)	15,454	COVID-19 impact - close down of RALC
7911147	Learn to Swim	Op Inc	(2,210)		1,083	COVID-19 impact - close down of RALC
7911147	Learn to Swim	Op Inc	(789,840)	(534,298)	162,533	COVID-19 impact - close down of RALC
7911147	Learn to Swim	Op Inc	(1,726,050)	(1,205,002)	345,698	COVID-19 impact - close down of RALC
7911331	School Programs	Op Inc	(368,540)	(531,334)	28,683	COVID-19 impact - close down of RALC
8011105	Facility Hire	Op Inc	(71,790)	(22,680)	21,342	COVID-19 impact - close down of RALC

# City of Ryde - 2019/2020 Quarterly Changes Report

		Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments
8011105	Facility Hire	Op Inc	(90,570)	(126,946)	865 COVID-19 impact - close down of RALC
8011105	Facility Hire	Op Inc	(23,560)	(16,660)	7,118 COVID-19 impact - close down of RALC
8011105	Facility Hire	Op Inc	(9,030)	(36,283)	1,185 COVID-19 impact - close down of RALC
8011105	Facility Hire	Op Inc	(29,800)	(10,788)	13,837 COVID-19 impact - close down of RALC
8011105	Facility Hire	Op Inc	(104,420)	(60,199)	26,514 COVID-19 impact - close down of RALC
8011105	Facility Hire	Op Inc	(4,650)	(52,396)	969 COVID-19 impact - close down of RALC
8011105	Facility Hire	Op Inc	(18,550)	(32,404)	3,752 COVID-19 impact - close down of RALC
8011105	Facility Hire	Op Inc	(113,880)	(94,549)	28,388 COVID-19 impact - close down of RALC
8011105	Facility Hire	Op Inc	(145,550)	(155,048)	38,161 COVID-19 impact - close down of RALC
8011195	Programs	Op Inc	(181,830)	(101,101)	57,411 COVID-19 impact - close down of RALC
8011195	Programs	Op Inc	(1,750)		874 COVID-19 impact - close down of RALC
8011195	Programs	Op Inc	(22,160)	(870)	7,678 COVID-19 impact - close down of RALC
8011195	Programs	Op Inc	(11,710)	(22,387)	3,106 COVID-19 impact - close down of RALC
8011195	Programs	Op Inc	(72,010)	(29,456)	8,960 COVID-19 impact - close down of RALC
8111017	Birthday Parties	Op Inc	(146,120)	(90,109)	33,200 COVID-19 impact - close down of RALC
8211165	Merchandise	Op Inc	(13,920)	(12,576)	2,996 COVID-19 impact - close down of RALC
8211165	Merchandise	Op Inc	(290,720)	(117,520)	59,750 COVID-19 impact - close down of RALC
53102	Oper - Indoor Sports Facilities	Op Exp	1,604,140	727,611	(190,383) COVID-19 impact - close down of RALC
53104	Oper - Parks Buildings	Op Exp	799,240	239,525	(10,000) Reduced the operating expenditure budget due to COVID 19 impacts
54102	Maint - Indoor Sports Facilities	Op Exp	309,560	315,032	15,000 COVID-19 impact - close down of RALC
54104	Maint - Parks Buildings	Op Exp	453,320	315,651	(10,000) Reduced the operating expenditure budget due to COVID 19 impacts
7411001	Natural Areas Administration	Op Exp	246,790	190,486	(2,602) Salaries and wages savings and performance review funding reallocation
7411562	Natural Area, Bushcare, Firebreaks, Feral Anim	Op Exp	26,440	23,654	(17,000) Reduced the operating expenditure budget due to COVID 19 impacts

# City of Ryde - 2019/2020 Quarterly Changes Report

		Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments	
7511001	Tree Management - Street Trees	Op Exp	284,040	239,517	1,765	Performance review funding reallocation
7511001	Tree Management - Street Trees	Op Exp		2,575	2,500	Performance review funding reallocation
7711001	Parks Administration	Op Exp	922,550	780,245	6,051	Performance review funding reallocation
7711001	Parks Administration	Op Exp		3,604	3,500	Performance review funding reallocation
7711113	Garden Competition	Op Exp	16,700		(7,500)	Reduced the operating expenditure budget due to COVID 19 impacts
7711205	Recreation Development	Op Exp		1,030	1,000	Performance review funding allocation
7711206	Recreational Events in Parks	Op Exp	42,390		(5,000)	Reduced the operating expenditure budget due to COVID 19 impacts
54110	Maint - Passive Parks & Streetscapes	Op Exp	1,975,194	1,156,046	20,342	Performance review funding reallocation
54114	Maint - Sportsgrounds, Parks & Gardens	Op Exp	968,762	960,003	23,949	Performance review funding reallocation
7811001	RALC Aquatic Entry Administration	Op Exp			(1,523)	COVID-19 impact - close down of RALC
7811001	RALC Aquatic Entry Administration	Op Exp	13,740	157	(7,942)	COVID-19 impact - close down of RALC
7811001	RALC Aquatic Entry Administration	Op Exp			(2,265)	COVID-19 impact - close down of RALC
7811001	RALC Aquatic Entry Administration	Op Exp	11,200	5,141	(2,740)	COVID-19 impact - close down of RALC
7811001	RALC Aquatic Entry Administration	Op Exp	11,350	5,687	(1,534)	COVID-19 impact - close down of RALC
7811001	RALC Aquatic Entry Administration	Op Exp	620	260	(250)	COVID-19 impact - close down of RALC
7811001	RALC Aquatic Entry Administration	Op Exp	36,070	30,060	6,012	COVID-19 impact - close down of RALC
7811001	RALC Aquatic Entry Administration	Op Exp	24,010	28,847	3,983	COVID-19 impact - close down of RALC
7811001	RALC Aquatic Entry Administration	Op Exp	564,250	495,168	1,385	Performance review funding reallocation
7811001	RALC Aquatic Entry Administration	Op Exp		4,378	4,250	Performance review funding reallocation
7811001	RALC Aquatic Entry Administration	Op Exp	1,260		(210)	COVID-19 impact - close down of RALC
7811010	Aquatic Operations	Op Exp	460,780	389,935	(43,970)	COVID-19 impact - close down of RALC
7811010	Aquatic Operations	Op Exp		4,114	4,000	Performance review funding reallocation..
7811075	Customer Service	Op Exp	277,020	196,146	1,307	Performance review funding reallocation

# City of Ryde - 2019/2020 Quarterly Changes Report

		Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments
7811075	Customer Service	Op Exp	1,600	2,763	(296) COVID-19 impact - close down of RALC
7811075	Customer Service	Op Exp	120,510	137,676	31,622 COVID-19 impact - close down of RALC
7811075	Customer Service	Op Exp		1,028	1,000 Performance review funding reallocation
7811159	Marketing	Op Exp	16,250	346	195 COVID-19 impact - close down of RALC
7811159	Marketing	Op Exp	3,000	1,110	(3,820) COVID-19 impact - close down of RALC
7811159	Marketing	Op Exp	7,500		(7,500) COVID-19 impact - close down of RALC
7811223	Slide/Inflatable	Op Exp	59,360	38,303	(3,268) COVID-19 impact - close down of RALC
7911147	Learn to Swim	Op Exp	5,220	5,400	281 COVID-19 impact - close down of RALC
7911147	Learn to Swim	Op Exp		2,587	(4,189) COVID-19 impact - close down of RALC
7911147	Learn to Swim	Op Exp	12,030	10,020	2,005 COVID-19 impact - close down of RALC
7911147	Learn to Swim	Op Exp	348,900	331,287	1,939 Performance review funding reallocation
7911147	Learn to Swim	Op Exp	828,370	750,887	(101,812) COVID-19 impact - close down of RALC
7911147	Learn to Swim	Op Exp		2,316	2,250 Performance review funding reallocation
7911331	School Programs	Op Exp	1,600		(1,600) COVID-19 impact - close down of RALC
7911331	School Programs	Op Exp	191,430	143,838	(35,084) COVID-19 impact - close down of RALC
8111017	Birthday Parties	Op Exp	6,150	8,318	(826) COVID-19 impact - close down of RALC
8111017	Birthday Parties	Op Exp	41,900	13,671	3,179 COVID-19 impact - close down of RALC
8111017	Birthday Parties	Op Exp	53,770	44,752	(7,057) COVID-19 impact - close down of RALC
8211165	Merchandise	Op Exp	135,800	50,000	(1,379) COVID-19 impact - close down of RALC
8211165	Merchandise	Op Exp	350		(60) COVID-19 impact - close down of RALC
50012	Sportsfield Renewal & Upgrade Renewal	Cap Inc		(100,000)	(120,000) Additional grant funding obtained from NSW Government
50012	Sportsfield Renewal & Upgrade Renewal	Cap Exp	1,080,601	998,381	120,000 Increase the budget as Council received additional grant funding from NSW Government
53102	Oper - Indoor Sports Facilities	From Res	(1,298,970)		190,383 COVID-19 impact - close down of RALC

## City of Ryde - 2019/2020 Quarterly Changes Report

		Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments
54102	Maint - Indoor Sports Facilities	From Res	(309,560)	(15,000)	COVID-19 impact - close down of RALC
7811001	RALC Aquatic Entry Administration	From Res	(1,042,190)	834	Performance review funding reallocation
7811010	Aquatic Operations	From Res	(997,080)	39,970	COVID-19 impact - close down of RALC
7811075	Customer Service	From Res	(399,130)	(33,633)	COVID-19 impact - close down of RALC
7811159	Marketing	From Res	(26,750)	11,125	COVID-19 impact - close down of RALC
7811223	Slide/Inflatable	From Res	(59,360)	3,268	COVID-19 impact - close down of RALC
5555102	Income - Indoor Sports Facilities	To Res	239,140	(73,954)	COVID-19 impact - close down of RALC
7755029	Income - Synthetic Playing Surfaces	To Res	265,720	(120,000)	No bookings occurring until end of FY19/20
7811009	Aquatic Entry	To Res	1,466,350	(243,809)	COVID-19 impact - close down of RALC
7911147	Learn to Swim	To Res	1,581,690	(453,055)	COVID-19 impact - close down of RALC
7911331	School Programs	To Res	175,510	8,001	COVID-19 impact - close down of RALC
8011105	Facility Hire	To Res	617,020	(142,131)	COVID-19 impact - close down of RALC
8011195	Programs	To Res	141,940	(78,029)	COVID-19 impact - close down of RALC
8111017	Birthday Parties	To Res	44,300	(28,496)	COVID-19 impact - close down of RALC
8211165	Merchandise	To Res	168,490	(61,308)	COVID-19 impact - close down of RALC
<b>Total Open Space, Sport &amp; Recreation program</b>				<b>482,799</b>	



# City of Ryde - 2019/2020 Quarterly Changes Report

Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments
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## Centres and Neighbourhood program

4710216 Street Lighting OPEX	Op Inc		(7,812)	(6,840)	COVID-19 adjustment to align income
4111172 Neighbourhood Centres	Op Exp	71,660		(25,000)	Budget reduced in line with estimated Pandemic impact
4111188 Place Management - Macquarie Park	Op Exp	116,790	106,893	2,460	Performance review funding reallocation
53023 Oper - Town Centre & Public Domain	Op Exp	947,471	832,354	4,939	Performance review funding reallocation
54023 Maint - Town Centre & Public Domain	Op Exp	133,502	40,381	2,000	Performance review funding reallocation
4111259 Voluntary Planning Agreement Capital Income	Cap Inc	(795,000)	(4,873,406)	(2,175,826)	Developer Contributions for Voluntary Planning Agreement for 45 to 61 Waterloo Road, Macquarie Park NSW
4111259 Voluntary Planning Agreement Capital Income	To Res	795,000		2,175,826	Developer Contributions for Voluntary Planning Agreement for 45 to 61 Waterloo Road, Macquarie Park NSW
<b>Total Centres and Neighbourhood program</b>				<b>(22,441)</b>	

## Library program

7011149 Library Operating Income	Op Inc	(52,220)	(26,193)	26,027	Reduced the operating income budget due to COVID 19 impacts
7011149 Library Operating Income	Op Inc	(39,410)	(25,547)	13,863	Reduced the operating income budget due to COVID 19 impacts
7011149 Library Operating Income	Op Inc	(8,360)	(28,199)	(15,112)	Increase the budget to reflect the actuals
7010504 1 Pope Street - Ryde Library	Op Exp	432,830	352,368	2,832	Performance review funding reallocation
7010528 2 Graf Avenue - West Ryde Library	Op Exp	482,360	353,636	(18,862)	Salaries and wages savings and performance review funding reallocation
7010529 45 West Parade (Cnr Hillview Road) - Eastwood	Op Exp	499,210	410,879	3,471	Performance review funding reallocation
7010531 201 Cox's Road - North Ryde Library	Op Exp	299,450	235,101	3,594	Performance review funding reallocation
7011150 Library Support Services	Op Exp	1,899,090	1,606,697	17,381	Performance review funding reallocation
53026 Oper - Community Buildings - Libraries	Op Exp	576,250	266,990	(70,000)	Reduced the operating expenditure budget due to COVID 19 impacts
54026 Maint - Community Buildings - Libraries	Op Exp	295,830	256,382	(60,000)	Reduced the operating expenditure budget due to COVID 19 impacts
<b>Total Library program</b>				<b>(96,806)</b>	

# City of Ryde - 2019/2020 Quarterly Changes Report

Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments
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## Internal Corporate Services program

1211142 Investment Income	Op Inc	(2,907,110)	(2,818,984)	100,000	Reduced the operating income budget due to COVID 19 impacts
1011114 General Manager's Office	Op Exp	390,860	419,376	57,000	Adjust budget to reflect actuals
1011234 Strategy and Innovation	Op Exp	494,670	406,252	(18,000)	Salaries and wages savings
1111001 Corporate Services Administration	Op Exp	49,100	20,597	(20,000)	No conferences arranged for the rest of the financial year.
1111001 Corporate Services Administration	Op Exp	404,140	401,599	42,112	Adjust budget to reflect the actuals and reallocation of Performance Review funding
1211001 Finance Administration	Op Exp	273,230	246,623	4,725	Reallocation of Performance Review funding
1211109 Finance Controlled Items	Op Exp	12,640		750,000	Reduced the operating income budget due to COVID 19 impacts
1211109 Finance Controlled Items	Op Exp	475,880		(430,752)	Reallocation of Performance Funding
1211396 Finance - Long Service Leave	Op Exp		647,876	324,457	Redundancy Payment has been funded by Salaries and Wages savings
1211463 Finance - Financial Accounting - Administration	Op Exp	310,400	360,482	3,625	Reallocation of Performance Review funding
1211463 Finance - Financial Accounting - Administration	Op Exp		1,288	1,250	Reallocation of Performance Review funding
1211464 Finance - Management Accounting - Administration	Op Exp	657,430	554,044	3,625	Reallocation of Performance Review funding
1211464 Finance - Management Accounting - Administration	Op Exp		2,575	2,500	Reallocation of Performance Review funding
1311001 Rates & Revenue Administration	Op Exp	522,160	450,085	5,022	Reallocation of Performance Review funding
1311001 Rates & Revenue Administration	Op Exp		3,860	3,750	Reallocation of Performance Review funding
1411001 Payroll Administration	Op Exp	231,230	211,325	4,833	Reallocation of Performance Review funding
1511001 Accounts Payable Administration	Op Exp	329,070	207,682	3,321	Reallocation of Performance Review funding
1511001 Accounts Payable Administration	Op Exp		1,288	1,250	Reallocation of Performance Review funding
2111001 Human Resources Administration	Op Exp	102,200		(102,200)	Reduced the operating expenditure budget due to COVID 19 impacts
2111001 Human Resources Administration	Op Exp	799,460	649,638	14,978	Reallocation of Performance Review funding
2111001 Human Resources Administration	Op Exp		1,803	1,750	Reallocation of Performance Review funding

# City of Ryde - 2019/2020 Quarterly Changes Report

		Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments	
2211376	Corporate Services	Op Exp	50,800	36,655	(13,000)	Reduced the operating expenditure budget due to COVID 19 impacts
2211377	City Planning & Environment	Op Exp	55,680	13,413	(29,000)	Reduced the operating expenditure budget due to COVID 19 impacts
2211378	City Works	Op Exp	143,150	78,681	(25,800)	Reduced the operating expenditure budget due to COVID 19 impacts
2211379	Customer & Community Services	Op Exp	81,970	31,579	(30,000)	Reduced the operating expenditure budget due to COVID 19 impacts
2211472	Staff Christmas Party	Op Exp	5,000	1,719	(3,281)	Adjust budget to reflect actuals
2211472	Staff Christmas Party	Op Exp	25,220	24,384	(836)	Adjust budget to reflect actuals
2311001	WHS Development and Management	Op Exp		1,288	1,250	Reallocation of Performance Review funding
2311519	Workers Compensation and Injury Management	Op Exp		1,288	1,250	Reallocation of Performance Review funding
2411560	IT Corporate Application Administration	Op Exp	653,740	473,835	6,001	Reallocation of Performance Review funding
2411560	IT Corporate Application Administration	Op Exp		1,288	1,250	Reallocation of Performance Review funding
2511001	Records Management Administration	Op Exp		2,060	2,000	Reallocation of Performance Review funding
2611001	Land Information Systems Administration	Op Exp	432,040	320,464	2,285	Reallocation of Performance Review funding
2711001	Environment & Planning Administration	Op Exp	31,850	5,359	(26,000)	No conferences arranged for the rest of the financial year
2711026	Business System Management	Op Exp	153,280	133,933	5,000	Adjust budget to reflect actuals
2711101	Eplanning Initiatives	Op Exp	43,800	38,267	2,000	Adjust budget to reflect actuals
4310001	City Works Unit Management	Op Exp	69,200	8,925	(38,000)	No conferences arranged for the rest of the financial year
4610001	Operations Unit Management	Op Exp	369,880	423,609	6,274	Reallocation of Performance Review funding
4611546	Operations Technical & Scheduling Support	Op Exp	106,300	113,282	2,982	Reallocation of Performance Review funding
5710001	Fleet Services Unit Management OPEX	Op Exp	164,610	148,666	2,982	Reallocation of Performance Review funding
5710412	Mechanics Workshop OPEX	Op Exp		1,288	1,250	Reallocation of Performance Review funding
5790001	Plant Suspense Control	Op Exp	537,990	400,260	1,660	Reallocation of Performance Review funding
5790001	Plant Suspense Control	Op Exp		6,438	6,250	Reallocation of Performance Review funding
8610001	Business Improvements	Op Exp	371,580	285,099	4,350	Reallocation of Performance Review funding

# City of Ryde - 2019/2020 Quarterly Changes Report

		Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments
8610001	Business Improvements		2,833	3,250	Reallocation of Performance Review funding
8611545	Project Management Office	133,860	95,036	(18,000)	Salaries and wages savings
8810001	Project Development Management		69,000	86,000	Adjust budget to reflect actuals
8810001	Project Development Management		26,206	35,000	Adjust budget to reflect actuals
8810001	Project Development Management		15,279	20,000	Adjust budget to reflect actuals
8810001	Project Development Management		(17,243)	20,000	Adjust budget to reflect actuals
8810001	Project Development Management		818	1,000	Adjust budget to reflect actuals
8810001	Project Development Management		1,584	2,000	Adjust budget to reflect actuals
8810001	Project Development Management		895	1,000	Adjust budget to reflect actuals
8810001	Project Development Management		18,875	25,000	Adjust budget to reflect actuals
8810001	Project Development Management		17,485	15,000	Adjust budget to reflect actuals
8810001	Project Development Management		5,455	8,000	Adjust budget to reflect actuals
8810001	Project Development Management		2,586	5,000	Adjust budget to reflect actuals
8810001	Project Development Management		1,069,647	1,375,790	Adjust budget to reflect actuals
8810001	Project Development Management		440	1,000	Adjust budget to reflect actuals
8810001	Project Development Management		35,925	45,000	Adjust budget to reflect actuals
8810001	Project Development Management		2,886	4,000	Adjust budget to reflect actuals
8810001	Project Development Management	3,034,840	3,181,569	684,000	Adjust budget to reflect actuals and performance review funding reallocation
8810001	Project Development Management		23,473	30,000	Adjust budget to reflect actuals
8810001	Project Development Management		180,162	220,000	Adjust budget to reflect actuals

## City of Ryde - 2019/2020 Quarterly Changes Report

		Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments	
8810001	Project Development Management	Op Exp	2,099,290	(2,099,290)	Allocate temporary staff cost to Salaries & Wages, Agency and Casual staff	
8810001	Project Development Management	Op Exp		5,663	5,500	Reallocation of Performance Review funding
8810001	Project Development Management	Op Exp	(5,349,410)	(7,218,974)	(500,000)	Adjust budget to reflect higher PM Fees achieved
8810001	Project Development Management	Op Exp		16,186	10,000	Adjust budget to reflect actuals
8810001	Project Development Management	Op Exp		1,760	5,000	Adjust budget to reflect actuals
8810001	Project Development Management	Op Exp		90	1,000	Adjust budget to reflect actuals
50033	Information Technology Infrastructure Renew	Cap Exp	862,360	707,429	312,444	To order additional PC's for Work from home
50033	Information Technology Infrastructure Renew	From Res	(862,360)		(312,444)	To order additional PC's for Work from home
50034	Information Technology Software Renewal	Cap Exp	633,396	187,215	(270,000)	Reduced funds to allocate to IT Infrastructure Renewal Capital Program
50034	Information Technology Software Renewal	From Res	(633,396)		270,000	Reduced funds to allocate to IT Infrastructure Renewal Capital Program
51034	Information Technology Software Expansion	Cap Exp	52,344	9,900	(42,444)	Funding to be transferred to IT Infrastructure Renewal Capital Program
51034	Information Technology Software Expansion	From Res	(52,344)		42,444	Funding to be transferred to IT Infrastructure Renewal Capital Program
1211109	Finance Controlled Items	From Res			(3,381,645)	Transfer funding from VPA Reserve to fund shortfall due to COVID -19 impact
1211109	Finance Controlled Items	From Res			(800,000)	COVID-19 impact - Saving generated from Roads Resurfacing Renewal and Car park Renewal Capital Program
5710001	Fleet Services Unit Management OPEX	From Res	(203,280)		(2,982)	Performance review funding reallocation
5710412	Mechanics Workshop OPEX	From Res	(145,690)		(1,250)	Performance review funding reallocation
1211109	Finance Controlled Items	To Res			847,703	COVID-19 impact - RACL close down
5790001	Plant Suspense Control	To Res	1,713,810		(7,910)	Performance review funding reallocation
<b>Total Internal Corporate Services program</b>					<b>(2,726,721)</b>	

# City of Ryde - 2019/2020 Quarterly Changes Report

Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments
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## Governance and Civic program

1811001 Civic Services Administration	Op Exp	495,780	314,310	(38,503)	Transfer FTE Position Senior Coordinator Civic Support to Senior Strategic Planner and performance review funding reallocation
1811001 Civic Services Administration	Op Exp		1,030	1,000	Performance review funding reallocation
1811525 Governance Framework Administration	Op Exp	298,730	294,252	4,488	Performance review funding reallocation
1811525 Governance Framework Administration	Op Exp		1,803	1,750	Performance review funding reallocation
6411049 Civic Ceremonies	Op Exp	16,890	473	(8,000)	Reduced the operating expenditure budget due to COVID 19 impacts
<b>Total Governance and Civic program</b>				<b>(39,265)</b>	

## Land Use Planning program

4111001 Strategic Planning Administration	Op Exp	1,014,450	882,340	60,739	Transfer FTE Position Senior Coordinator Civic Support to Senior Strategic Planner and performance review funding reallocation
4111125 Heritage - Policy	Op Exp	56,540		(27,144)	Salaries and wages savings..
4130749 Ryde Heritage Study Update	NCP Exp	20,000		108,854	Budget Adjustment to allocate funds from LEP Grant
4111221 Section 7.11 Capital Income-Roads	Cap Inc	(1,874,430)	(805,519)	800,000	Reduce the budget to reflect the actuals
4111221 Section 7.11 Capital Income-Roads	Cap Inc	(3,967,140)	(1,593,779)	2,500,000	Reduce the budget to reflect the actuals
4111221 Section 7.11 Capital Income-Roads	Cap Inc	(617,750)	(382,799)	200,000	Reduce the budget to reflect the actuals
4111221 Section 7.11 Capital Income-Roads	Cap Inc	(8,450,630)	(4,985,866)	3,500,000	Reduce the budget to reflect the actuals
4130749 Ryde Heritage Study Update	From Res			(108,854)	Budget Adjustment to allocate funds from LEP Grant
4111221 Section 7.11 Capital Income-Roads	To Res	3,967,140		(2,500,000)	Reduce the budget to reflect the actuals
4111221 Section 7.11 Capital Income-Roads	To Res	8,450,630		(3,500,000)	Reduce the budget to reflect the actuals
4111221 Section 7.11 Capital Income-Roads	To Res	1,874,430		(800,000)	Reduce the budget to reflect the actuals
4111221 Section 7.11 Capital Income-Roads	To Res	617,750		(200,000)	Reduce the budget to reflect the actuals
<b>Total Land Use Planning program</b>				<b>33,595</b>	

# City of Ryde - 2019/2020 Quarterly Changes Report

Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments
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## Regulatory program

2811081	Development Assessments	Op Inc	(291,330)	(154,473)	100,000	COVID-19 impact - reduce the DA fees
2811081	Development Assessments	Op Inc	(1,137,690)	(822,378)	400,000	COVID-19 impact - reduce the DA fees
2811236	Subdivisions	Op Inc	(25,170)	(59,448)	(30,000)	Increase the budget to reflect the actuals
2811236	Subdivisions	Op Inc	(6,260)	(44,757)	(36,000)	Increase the budget to reflect the actuals
3411062	Construction	Op Inc	(38,720)	(9,781)	32,000	COVID-19 has detrimentally impacted upon CC applications
3411184	PCA Appointment	Op Inc	(11,590)	(2,661)	10,000	COVID-19 has detrimentally impacted OC & PCA
3411184	PCA Appointment	Op Inc	(43,140)	(12,896)	36,000	COVID-19 has detrimentally impacted OC & PCA
3511001	Building & Land Use Enforcement Administration	Op Inc	(1,131,680)	(662,495)	500,000	COVID-19 has detrimentally impacted upon Environmental Enforcement Levy
3711213	Routine Inspections	Op Inc	(130,750)	(61,678)	30,000	COVID-19 has detrimentally impacted Health Inspection Charges
3711213	Routine Inspections	Op Inc	(312,980)	(211,725)	40,000	COVID-19 has detrimentally impacted Annual Administration Fees
3711507	Swimming Pool Inspection Program	Op Inc	(105,110)	(78,871)	40,000	COVID-19 has detrimentally impacted Swimming Pool Inspections
3911181	Parking Control	Op Inc	(40,000)	(33,457)	10,000	Reduced the operating income budget due to COVID 19 impacts
3911181	Parking Control	Op Inc	(4,527,380)	(3,132,758)	1,370,000	Reduced the operating income budget due to COVID 19 impacts
3911181	Parking Control	Op Inc	(45,000)	(32,760)	10,000	Reduced the operating income budget due to COVID 19 impacts
3911181	Parking Control	Op Inc		(2,240)	(2,240)	Additional income was not originally budgeted for
2811081	Development Assessments	Op Exp	2,331,877	1,939,803	26,957	Performance review funding reallocation
2811081	Development Assessments	Op Exp		4,375	4,250	Performance review funding reallocation
2811081	Development Assessments	Op Exp	664,230	359,215	(200,000)	COVID-19 impact - Reduction in consultant fees due to reduction of DA numbers
3411042	Certification	Op Exp	534,290	537,513	2,286	Performance review funding reallocation
3511001	Building & Land Use Enforcement Administration	Op Exp	434,000	363,222	7,032	Performance review funding reallocation
3511001	Building & Land Use Enforcement Administration	Op Exp		2,318	2,250	Performance review funding reallocation

## City of Ryde - 2019/2020 Quarterly Changes Report

		Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments	
3511123	Health & Building Administration	Op Exp	40,000	40,684	(6,000)	Agency staff position finalised to reduce Department expenses
3711141	Investigations	Op Exp	375,080	395,477	2,285	Performance review funding reallocation
3711141	Investigations	Op Exp		4,056	4,750	Performance review funding reallocation
3811007	Regulatory Control	Op Exp	8,080	1,580	(6,500)	Reduce the budget to reflect the actuals
3811007	Regulatory Control	Op Exp	278,400	251,690	2,040	Performance review funding reallocation
3811007	Regulatory Control	Op Exp	36,150	4,612	(25,000)	Reduced the operating expenditure budget due to COVID 19 impacts
3811007	Regulatory Control	Op Exp	30,000	10,564	(10,000)	Reduce costs associated with Pound fees
3811007	Regulatory Control	Op Exp	10,130	5,700	(2,000)	Reduced the operating expenditure budget due to COVID 19 impacts
3811007	Regulatory Control	Op Exp	1,700		(1,700)	Reduced the operating expenditure budget due to COVID 19 impacts
3911001	Parking Control Administration	Op Exp	600,430	506,666	1,939	Performance review funding reallocation
3911001	Parking Control Administration	Op Exp		1,030	1,000	Performance review funding reallocation
3911181	Parking Control	Op Exp	2,000	749	(1,000)	Reduced the operating expenditure budget due to COVID 19 impacts
3911181	Parking Control	Op Exp	540,000	461,128	(135,000)	Reduced the operating expenditure budget due to COVID 19 impacts
3911181	Parking Control	Op Exp	10,000	18,256	20,000	Additional budget is required as Ranger phones require replacement
3911181	Parking Control	Op Exp	3,000		(3,000)	Recruitment expenses less than expected
3911181	Parking Control	Op Exp	415,360	349,572	5,703	Performance review funding reallocation
3930757	School Zone Parking Officers	NCP Inc	(216,000)	(108,000)	30,000	Reduced the operating income budget due to COVID 19 impacts
3930757	School Zone Parking Officers	NCP Exp	216,000		(30,000)	Reduced the operating expenditure budget due to COVID 19 impacts
<b>Total Regulatory program</b>					<b>2,200,052</b>	



# City of Ryde - 2019/2020 Quarterly Changes Report

Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments
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## Economic Development program

4111088 ED Information & Promotion	Op Exp	124,150	114,722	2,721	Performance review funding reallocation
4130815 Eastwood Small Business Hardship Grant	NCP Exp			500,000	Council resolved on 4/2/20 to establish the Eastwood Small Business Hardship Grant Program
4130815 Eastwood Small Business Hardship Grant	From Res			(500,000)	Council resolved on 4/2/20 to establish the Eastwood Small Business Hardship Grant Program
<b>Total Economic Development program</b>				<b>2,721</b>	

## Catchment program

5111477 Developers Funded - Stormwater Drainage Wor	Op Inc		(2,679)	(3,126)	Budget adjustment is required to align income
8510001 Stormwater & Asset Integration Unit Managen	Op Inc	(21,040)	(10,124)	5,260	To align the motor vehicle budget
8510001 Stormwater & Asset Integration Unit Managen	Op Inc	(2,540)		2,120	Budget adjustment is required to align income
8510001 Stormwater & Asset Integration Unit Managen	Op Inc	(6,260)	(49,494)	(38,148)	Budget adjustment is required to align income
8511589 Integrated Asset Management	Op Inc		(4,516)	(5,260)	To align the motor vehicle budget
3311265 Water Quality Monitoring Program	Op Exp	39,240	31,128	(3,000)	Adjust budget to reflect actuals
53119 Oper - Road Drainage (P & C & SS)	Op Exp	2,416,380	877,910	4,000	Performance review funding allocation
54119 Maint - Road Drainage (P & C & SS)	Op Exp	708,847	378,778	5,463	Performance review funding allocation
8510001 Stormwater & Asset Integration Unit Managen	Op Exp	48,100	29,058	(12,030)	To align the motor vehicle budget
8510001 Stormwater & Asset Integration Unit Managen	Op Exp	421,750	273,757	(50,000)	Salaries and wages savings
8510001 Stormwater & Asset Integration Unit Managen	Op Exp		1,288	1,250	Performance review funding reallocation
8511589 Integrated Asset Management	Op Exp		10,020	12,030	To align the motor vehicle budget
8511589 Integrated Asset Management	Op Exp		1,288	1,250	Performance review funding reallocation
<b>Total Catchment program</b>				<b>(80,191)</b>	

# City of Ryde - 2019/2020 Quarterly Changes Report

<i>Approved Budget 2019/2020</i>	<i>Actual 2019/2020</i>	<i>Proposed Changes 2019/2020</i>	<i>Comments</i>
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## Environmental program

3211067 Corporate Program	Op Exp	5,630		(5,000)	Reduced the operating expenditure budget due to COVID 19 impacts
3211220 Schools Program	Op Exp	12,290	2,040	(11,000)	Reduced the operating expenditure budget due to COVID 19 impacts
3211585 Home Waste and Resilience	Op Exp		1,285	1,250	Performance review funding reallocation
8311001 Environmental Administration	Op Exp	13,800		6,200	Additional funding for Resilient Sydney Membership 2020
8311001 Environmental Administration	Op Exp	7,650	1,838	19,000	Additional funding for Parramatta River Catchment Group 2019/2020
8311001 Environmental Administration	Op Exp	608,020	484,226	(3,087)	Salaries and wages savings and performance review funding reallocation
8311001 Environmental Administration	Op Exp	30,000		(25,200)	Funding transferral to 'contributions/ membership' Resilient Sydney and Parramatta River Catchment Group membership
8311001 Environmental Administration	Op Exp		1,030	1,000	Performance review funding reallocation
<b>Total Environmental program</b>				<b>(16,837)</b>	

# City of Ryde - 2019/2020 Quarterly Changes Report

Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments
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## Traffic & Transport program

Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments		
4710226 Development Management OPEX	Op Inc	(151,590)	(104,698)	43,532	Reduced the operating income budget due to COVID 19 impacts
4710226 Development Management OPEX	Op Inc	(313,350)	(268,188)	31,365	Reduced the operating income budget due to COVID 19 impacts
4710226 Development Management OPEX	Op Inc	(102,200)	(58,905)	33,478	Reduced the operating income budget due to COVID 19 impacts
4710226 Development Management OPEX	Op Inc	(76,650)	675	76,650	Work Zone Permit income to be transferred to Traffic Department
4910001 Traffic & Transport Section Management	Op Inc	(200,000)	(53,014)	146,798	Reduced the operating income budget due to COVID 19 impacts
4910001 Traffic & Transport Section Management	Op Inc	(116,350)	(90,940)	17,491	Reduced the operating income budget due to COVID 19 impacts
4910001 Traffic & Transport Section Management	Op Inc		(102,678)	(92,591)	Work Zone Permit income to be transferred to Traffic Department
4910001 Traffic & Transport Section Management	Op Inc	(106,649)	(109,299)	(4,118)	Increase operating income budget to reflect the actuals
4910001 Traffic & Transport Section Management	Op Inc		(43,978)	(45,827)	Increase operating income budget to reflect the actuals
4710226 Development Management OPEX	Op Exp	784,020	436,999	(117,018)	Salaries and wages savings and performance review funding reallocation
54005 Maint - Traffic Facilities	Op Exp	263,290	188,464	1,000	Performance review funding allocation
4943296 Safer Roads Program (SRP)	Cap Inc			(696,009)	RMS Grant for Safer Local Government Roads Program to improve safety for Road users within Ryde LGA
50021 Car Park Renewal	Cap Exp	559,434	396,324	(200,000)	Church Street Carpark procurement was delayed
50021 Car Park Renewal	From Res	(559,434)		200,000	Church Street Carpark procurement was delayed
4943104 College St Gladesville - Permanent Road Cl	Cap Exp	200,000		(165,000)	Transport department does not need current funding as road closure is now to be put in place by Bunnings.
4943296 Safer Roads Program (SRP)	Cap Exp			696,009	RMS Grant for Safer Local Government Roads Program to improve safety for Road users within Ryde LGA
4943104 College St Gladesville - Permanent Road Cl	From Res	(200,000)		165,000	Transport department does not need current funding as road closure is now to be put in place by Bunnings
<b>Total Traffic &amp; Transport program</b>				<b>90,760</b>	

# City of Ryde - 2019/2020 Quarterly Changes Report

Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments
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## Waste and Recycling program

5910407 Commercial Waste OPEX	Op Inc	(1,439,220)	(991,333)	50,000	COVID-19 Impact - Commercial Waste customers either cancelling service immediately or eventually not paying
6010409 Construction Recycling OPEX	Op Inc	(668,600)	(438,948)	150,000	COVID-19 Impact - Porters Creek sales volatile in last few weeks
5810001 DWM Unit Management	Op Exp	582,650	578,162	7,517	Performance review funding reallocation
5810401 DWM Education OPEX	Op Exp	118,080	130,345	2,286	Performance review funding reallocation
5810404 DWM Waste Billing OPEX	Op Exp		1,159	1,250	Performance review funding reallocation
5810408 DWM Landfill OPEX	Op Exp	467,160	302,506	1,757	Performance review funding reallocation
5810408 DWM Landfill OPEX	Op Exp		3,348	3,250	Performance review funding reallocation
5910407 Commercial Waste OPEX	Op Exp	120,710	70,534	(9,000)	Reduced the operating expenditure budget due to COVID 19 impacts
5910407 Commercial Waste OPEX	Op Exp	180,200	123,724	(16,000)	Reduced the operating expenditure budget due to COVID 19 impacts
5830698 Community Problem Waste Recycling Centre	NCP Exp	210,000		(22,041)	To align actuals to budget
5830713 Managing Waste Reduction in Multi Unit Dwel	NCP Exp	100,000		22,571	Adjustment of Budget to meet the EPA Funding paid to Council in October 2019, which was more than original budgeted for
5843057 Porters Park CRC Development	Cap Inc		(29,175)	(29,175)	Adjust budget to reflect grant received
5810001 DWM Unit Management	From Res	(686,650)		(7,517)	Performance review funding reallocation
5810401 DWM Education OPEX	From Res	(449,520)		(2,286)	Performance review funding reallocation
5810404 DWM Waste Billing OPEX	From Res	(370,010)		(1,250)	Performance review funding reallocation
5810408 DWM Landfill OPEX	From Res	(609,610)		(5,007)	Performance review funding reallocation
5830698 Community Problem Waste Recycling Centre	From Res	(210,000)		22,041	To align actuals to budget
5830713 Managing Waste Reduction in Multi Unit Dwel	From Res	(131,710)		9,139	Adjustment of Budget to meet the EPA Funding paid to Council in October 2019, which was more than original budgeted for
5843057 Porters Park CRC Development	From Res	(100,000)		29,175	Adjust budget to reflect grant received
<b>Total Waste and Recycling program</b>				<b>206,710</b>	

# City of Ryde - 2019/2020 Quarterly Changes Report

Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments
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## Property Portfolio program

5610635 Road / Utility / Footpath License OPEX	Op Inc	(6,760)	(1,155)	5,000	Reduced the operating income budget due to COVID 19 impacts
5610635 Road / Utility / Footpath License OPEX	Op Inc	(120,030)	(64,994)	54,000	Reduced the operating income budget due to COVID 19 impacts
5610637 Eastwood Plaza	Op Inc	(56,410)	(28,747)	5,000	Reduced the operating income budget due to COVID 19 impacts
5610667 Eastwood Kiosk	Op Inc		(3,648)	(3,687)	Additional income not originally budgeted for
55019 Income - Commercial Buildings	Op Inc	(1,916,980)	(1,420,874)	166,667	Adjust budget to reflect actuals
5510001 Building Services Unit Management	Op Exp	878,114	482,277	7,825	Performance review funding allocation
5510001 Building Services Unit Management	Op Exp		2,318	5,250	Performance review funding allocation
53018 Oper - Corporate Buildings	Op Exp	2,971,590	2,707,473	245,842	Budget adjustments due to accounting standard changes
53018 Oper - Corporate Buildings	From Res	(2,295,950)		(164,855)	Budget adjustments due to accounting standard changes
53025 Oper - Operational Buildings	Op Exp	614,160	133,091	(20,000)	Reduced the operating expenditure budget due to COVID 19 impacts
5610502 Property Portfolio Management OPEX	Op Exp	534,834	404,375	(40,496)	Salaries and wages savings and performance review funding allocation
5543089 Ryde Central	Cap Exp	2,250,000		500,000	Increase the budget as per Council Resolution dated on 24 March 2020
5543089 Ryde Central	From Res	(2,250,000)		(500,000)	Increase the budget as per Council Resolution dated on 24 March 2020
<b>Total Property Portfolio program</b>				<b>260,546</b>	

# City of Ryde - 2019/2020 Quarterly Changes Report

Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments
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## Roads program

4710001 Road Services Unit Management	Op Inc		(11,412)	(12,574)	COVID-19 - budget adjustment to align income
4710001 Road Services Unit Management	Op Exp	203,280	190,510	4,193	Performance review funding reallocation
4710227 Restoration Management OPEX	Op Exp		1,288	1,250	Performance review funding reallocation
4711568 Infrastructure Programs	Op Exp	419,800	394,151	2,285	Performance review funding reallocation
4711569 Civil Infrastructure	Op Exp	476,110	204,147	(91,375)	Salaries and wages savings
4711569 Civil Infrastructure	Op Exp		1,545	1,500	Performance review funding allocation
54002 Maint - Roads	Op Exp	408,760	445,163	1,000	Performance review funding allocation
54115 Maint - Street Furniture, Signs & Gaffiti	Op Exp	461,965	510,874	3,320	Performance review funding allocation
50002 Road Resurfacing Renewal	Cap Exp	6,857,800	4,680,494	(600,000)	Projects are deferred due to ongoing development in the vicinity
50002 Road Resurfacing Renewal	From Res	(6,444,100)		600,000	Projects are deferred due to ongoing development in the vicinity
4941900 ITS Implementation	Cap Exp	250,000		(200,000)	Resources accumulated to get ITS 2020 Strategy moving but staff came late on board in current Financial year
4941900 ITS Implementation	From Res	(50,000)		50,000	Resources accumulated to get ITS 2020 Strategy moving but staff came late on board in current Financial year
4941900 ITS Implementation	From Res	(200,000)		150,000	Resources accumulated to get ITS 2020 Strategy moving but staff came late on board in current Financial year
<b>Total Roads program</b>				<b>(90,401)</b>	

# City of Ryde - 2019/2020 Quarterly Changes Report

Approved Budget 2019/2020	Actual 2019/2020	Proposed Changes 2019/2020	Comments
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## Paths and Cycleways program

4711586 Bus Shelter - Adshel	Op Inc	(1,230,250)		1,230,250	Reduction in advertising income which has been impacted by the recent COVID-19 pandemic, noting that this reduction is offset by a corresponding reduction in the transfer to the Investment Property Reserve".
4711586 Bus Shelter - Adshel	Op Exp	92,000		(92,000)	Position has not been recruited.
53003 Oper - Footpaths & Nature Strips	Op Exp	1,327,120	648,987	5,661	Performance review funding allocation
54001 Maint - Cycleways	Op Exp	143,920	82,915	1,000	Performance review funding allocation
54003 Maint - Footpaths & Nature Strips	Op Exp	874,760	727,362	26,201	Performance review funding allocation
4711586 Bus Shelter - Adshel	From Res			(1,230,250)	The reduction of Bus Shelter Advertising income will be funded by Investment Property Reserve
<b>Total Paths and Cycleways program</b>				<b>(59,138)</b>	
<b>GRAND TOTAL</b>				<b>131,987</b>	

### Consolidated Income & Expenditure Estimates 2019/2020

*Includes all Special Rates & Levies*

<b>PROJECTED OPERATING RESULT</b>	<i>Original Budget 2019/2020 \$'000</i>	<i>C/Over Budget 2019/2020 \$'000</i>	<i>TOTAL Original Budget 2019/2020 \$'000</i>	<i>Sep Change s 2019/20 20 \$'000</i>	<i>Dec Changes 2019/2020 \$'000</i>	<i>Mar Changes 2019/2020 \$'000</i>	<i>PROPOSED Budget 2019/2020 \$'000</i>	<i>ACTUAL YTD 2019/2020 \$'000</i>	<i>APPROVED Budget 2019/2020 \$'000</i>	<i>VARIANCE TO ACTUAL 2019/2020 \$'000</i>
<b>OPERATING REVENUE</b>										
Rates & Annual Charges	91,670		91,670	1,065			92,735	94,583	92,735	(1,848)
User Charges & Fees	18,882		18,882	(603)	396	(3,302)	15,373	13,639	18,676	1,734
Interest	5,574		5,574		1,279	(100)	6,753	6,218	6,853	535
Other Operating Revenue	11,335	27	11,362	404	295	(3,033)	9,028	8,209	12,061	819
Operating Grants & Contributions	9,898		9,898	(1,732)	242	(40)	8,368	5,471	8,409	2,898
<b>TOTAL OPERATING REVENUE</b>	<b>137,359</b>	<b>27</b>	<b>137,386</b>	<b>(864)</b>	<b>2,213</b>	<b>(6,476)</b>	<b>132,258</b>	<b>128,121</b>	<b>138,734</b>	<b>4,137</b>
<b>OPERATING EXPENSES</b>										
Employee Costs	52,723		52,723	1,113	156	(2,231)	51,761	41,286	53,992	10,476
Materials & Contracts	37,945	761	38,706	678	(1,104)	1,575	39,855	27,572	38,279	12,282
Borrowing Costs	75		75			168	243	51	75	192
Other Operating Expenses	18,830		18,830	196	1,964	(1,235)	19,754	16,100	20,989	3,654
<b>TOTAL OPERATING EXPENSES</b>	<b>109,573</b>	<b>761</b>	<b>110,334</b>	<b>1,987</b>	<b>1,016</b>	<b>(1,723)</b>	<b>111,613</b>	<b>85,010</b>	<b>113,336</b>	<b>26,604</b>
<b>Operating Result Before Capital Amounts</b>	<b>27,786</b>	<b>(734)</b>	<b>27,052</b>	<b>(2,851)</b>	<b>1,197</b>	<b>(4,753)</b>	<b>20,645</b>	<b>43,111</b>	<b>25,398</b>	<b>(22,466)</b>
Capital Grants & Contributions	20,464	450	20,914	1,325	(4,255)	(3,979)	14,005	13,799	17,984	206
In-kind Contributions						9,209	9,209			9,209
Net Gain / (Loss) on Disposal of Assets								350		(350)
<b>Total Capital Income</b>	<b>20,464</b>	<b>450</b>	<b>20,914</b>	<b>1,325</b>	<b>(4,255)</b>	<b>5,230</b>	<b>23,214</b>	<b>14,149</b>	<b>17,984</b>	<b>9,065</b>
<b>Operating Result Before Depreciation</b>	<b>48,250</b>	<b>(284)</b>	<b>47,966</b>	<b>(1,526)</b>	<b>(3,058)</b>	<b>477</b>	<b>43,858</b>	<b>57,260</b>	<b>43,382</b>	<b>(13,402)</b>
Depreciation & Impairment	19,902		19,902			1,916	21,817	1,499	19,902	20,319
<b>Operating Result</b>	<b>28,348</b>	<b>(284)</b>	<b>28,064</b>	<b>(1,526)</b>	<b>(3,058)</b>	<b>(1,439)</b>	<b>22,041</b>	<b>55,761</b>	<b>23,480</b>	<b>(33,720)</b>



## Consolidated Income & Expenditure Estimates 2019/2020

*Includes all Special Rates & Levies*

<b>PROJECTED FUNDING</b>	<b>Original Budget</b>	<b>C/Over Budget</b>	<b>TOTAL Original Budget</b>	<b>Sep Changes</b>	<b>Dec Changes</b>	<b>Mar Changes</b>	<b>PROPOSED Budget</b>	<b>ACTUAL YTD</b>	<b>APPROVED Budget</b>	<b>VARIANCE TO ACTUAL</b>
<b>OPERATING RESULT</b>	28,348	(284)	28,064	(1,526)	(3,058)	(1,439)	22,041	55,761	23,480	(33,720)
Funding										
ADD (Non-Cash) - Depreciation	19,902		19,902			1,916	21,817	1,499	19,902	20,319
ADD (Non-Cash) - ELE Accruals										
ADD (Non-Cash) - Interest on Security Deposits - Accruals										
ADD (Non-Cash) - Lease Costs Repayments						1,784	1,784			1,784
ADD Book Value of Assets Disposed	1,250		1,250				1,250	682	1,250	568
<b>Cash Available to Fund Capital Expenditure</b>	<b>49,500</b>	<b>(284)</b>	<b>49,216</b>	<b>(1,526)</b>	<b>(3,058)</b>	<b>2,261</b>	<b>46,892</b>	<b>57,942</b>	<b>44,632</b>	<b>(11,050)</b>
<b>CAPITAL EXPENDITURE</b>										
City Planning and Development	2,390	299	2,688	590	(20)		3,259	1,368	3,259	1,891
City Works and Infrastructure	36,933	10,087	47,020	5,490		(349)	52,161	25,319	52,510	26,841
Customer and Community Services	2,707	1,030	3,737		(240)		3,497	2,027	3,497	1,470
Corporate and Organisational Support Services	11,485	721	12,207	651	300	9,709	22,867	4,694	13,158	18,172
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>53,515</b>	<b>12,137</b>	<b>65,652</b>	<b>6,732</b>	<b>40</b>	<b>9,360</b>	<b>81,784</b>	<b>33,409</b>	<b>72,424</b>	<b>48,375</b>
<b>Cash Flow to Fund</b>	<b>(4,015)</b>	<b>(12,421)</b>	<b>(16,436)</b>	<b>(8,257)</b>	<b>(3,098)</b>	<b>(7,099)</b>	<b>(34,891)</b>	<b>24,533</b>	<b>(27,792)</b>	<b>(59,425)</b>
<b>Financed by:</b>										
Opening Working Capital	4,608	397	5,005				5,005	5,005	5,005	
<b>Borrowings</b>										
New Borrowings										
Less: Loan Repayments	(302)		(302)				(302)	(187)	(302)	(115)
Net Loan Funds (Payments/Receipts)	(302)		(302)				(302)	(187)	(302)	(115)
<b>Lease costs Repayment</b>										
Lease Costs Repayments						(1,784)	(1,784)			(1,784)
Total Lease Costs Repayments						(1,784)	(1,784)			(1,784)
<b>Reserves</b>	3,812	12,421	16,233	8,257	3,098	10,667	38,256	72	27,589	38,184
<b>Closing Working Capital</b>	<b>4,103</b>	<b>397</b>	<b>4,500</b>		<b>(0)</b>	<b>0</b>	<b>4,500</b>	<b>29,423</b>	<b>4,500</b>	<b>(24,923)</b>

**Contract Listing**

Contractor Name	Purpose of Contract	Sponsor	Contract Value (EXC GST)	Commencement Date	Duration of the Contract	Included in Budget?	Is this a lease under AASB 16
CA & I Pty Ltd	COR-RFT-06/19 Pittwater Road	Project Development	3,837,093	43,860	6 months	Y	N
Earthtec Pty Ltd	COR-RFT-05/19 Banjo Patterson Seawall	Project Development	1,161,272	43,866	3-6 months	Y	N
Clouston Associates	PDD-RFQ0006 Cox's Road Small Centre Upgrade Design	Project Development	168,865	43,868	8 Months	Y	N
GTA Consultants	PDD-RFQ0004 Request for Design Services - Pittwater Rd SUP Stage 2	Project Development	86,000	43,871	3 - 4 Months	Y	N
Pitt & Sherry	PDD-RFQ0008 Level 3 Assessment - Bridge Inspections	Project Development	69,500	43,875	2 months	Y	N
Statewide Civil Pty Ltd	COR-RFT-09/19 Kings Park Civil and Landscape	Project Development	1,450,380	43,882	3-6 months	Y	N
ACOR Consultants	PDD-RFQ0005 Request for Design Services - Pittwater Rd SUP Stage 3	Project Development	190,900	43,895	4 Months	Y	N
Celtic Civil Pty Ltd	COR-RFQ-19/19 Giffnock Ave Footpath Upgrade	Project Development	849,215	43,913	3-6 months	Y	N

**Consultancy & Legal Expenses**

Expenses	Expenditure YTD	Budgeted (Y/N)
Legal Fees	1,643,387	Y
Consultancy Fees	5,852,328	Y

Projects	Proposed 2019/20 Carryovers	Council Comment Carryovers Review
Night Time Economy Implementation (Stage 1)	\$40,000	Night Time Economy Community of Interest establishment and training has been deferred until after the lockdown measures have been relaxed.
Electronic Time and Attendance	\$70,000	Project delayed due to sourcing a supplier and timing and unspent fund is required to carry over to the 2020/21 financial year to align with revised project timeframes.
Finance System Upgrade	\$100,000	Unspent fund is required to carry over to 2020/21 financial year, as this is a multi-year project.
Macquarie Library and Creativity Hub Design	\$112,359	Project delayed due to the uncertainty of the timing of the proposed AMP development.
Giffnock Ave Footpath Upgrade	\$150,000	Unspent the funding are required to be carried over to 2020/21 due to transition of site to precautionary work condition.
Pittwater Road Upgrade (High St - Field of Mars)	\$300,000	Project delayed due to wet weather and unspent fund is required to carry forward to 2020/21 financial year .
Pedestrian Crossing Lighting Upgrade	\$210,000	Ausgrid is unable to deliver the project due to their high amount of backlog
Pittwater Rd Shared User Path - Epping Rd to Victoria Rd	\$750,000	Unspent funding is required to carry over to 2020/21 financial year. Bridge widening at Bronhill Ave has been delayed due to complex issues reagrdng the design of the new structure and time for procurement and construction. This figure is a conservative amount estimated.
Seawalls/Retaining Walls Refurbishment Renewal	\$200,000	The delay was caused by experienced within construction industry from Pandemic. social distancing measures impacting productivity onsite and unspent fund is required to carry over to 2020/21 financial year, as this is a multi-year project.
Traffic Calming Devices	\$135,000	Cost variations to Safer Roads Program projects have been approved late by TfNSW. This unspent funding is required to be carried forward.
Multi-deck Car Park Construction - Rowe St Eastwood	\$5,000,000	This is a multi-year project and it's due for completion at the end of next financial year.
Eastwood Central - Road Upgrades	\$50,000	Unspent funding is required to be carried over to 2020/21 financial year, as this is a multi-year project. Delays in expenditure due to TfNSW need for road safety evidence to support pedestrian crossing signalisations.
146 Bowden St Trunk Drainage	\$750,000	Delays in completing the complex design in liaison with VIVA energy
Asset Management Software	\$150,000	Project carried out in different stages and the later stages will not be completed in August 2020
Macquarie Park, Waterloo Rd	\$5,570,000	Unspent fund is required to carry over to 2020/21 financial year, as this is a multi-year project.
Commercial Buildings Expansion	\$211,150	Unspent fund is required to carry over to 2020/21 financial year, as this is a multi-year project.
Development of Waste app	\$42,000	Further community engagement required. Project to continue in 20/21.
Waste Education Train the Trainer Workshops	\$18,000	Unable to schedule workshops due to COVID-19. Project to continue in 20/21.
Art Project	\$9,000	Project slightly delayed and final delivery scheduled for Q1 20/21.
Social Plan Implantation Fund	\$27,000	Project slightly delayed and final delivery scheduled for Q1 20/21.
Cultural Plan Implementation Fund	\$5,000	Project slightly delayed and final delivery scheduled for Q1 20/21.

\*Report Contains Filters and Conditions

<b>Projects</b>	<b>Proposed 2019/20 Carryovers</b>	<b>Council Comment Carryovers Review</b>
Updating of Heritage Conservation Management Plans	\$65,936	Project is required to carry funds into the 2020/21 financial year to align with the project timetable.
Youth Entrepreneur Program	\$15,000	Project slightly delayed and final delivery scheduled for Q1 20/21.
Open Space Master Plans	\$140,000	Public Consultation Extended due to COV 19 and delay in obtaining State Government Approval
Development of Parks Plans of Management	\$215,000	Unspent fund is required to carry over to 2020/21 financial year, as this is a multi-year project.
Sportsfield Floodlighting Renewal	\$40,000	Project delayed due to COVID-19 impact within construction industry (eg. materials comes from overseas).
Sportsground Amenities Upgrades Renewal	\$225,000	Unspent fund is required to carry over to 2020/21 financial year, as this is a multi-year project.
Playground Renewal & Upgrade	\$50,000	Unspent fund is required to carry over to 2020/21 financial year, as this is a multi-year project.
Passive Parks Expansion and Improvement	\$450,700	Project delayed due to COVID-19 impact within construction industry (eg. materials comes from overseas)
Synthetic Playing Surfaces Expansion	\$100,000	Unspent fund is required to carry over to 2020/21 financial year, as this is a multi-year project.
Harmonising Flood Studies	\$230,000	Project delayed due to delay in procurement of consultant
Asset Data Collection	\$160,000	Initial engagement of vendor to be done in June 2020, with progress payments for the contract to be carried into the 20/21 financial year.
Shepherds Bay Outlet	\$530,000	Delays in completing the complex design in liaison with VIVA energy
<b>Total Proposed Carryovers</b>	<b>\$16,121,145</b>	