

Meeting Date: Tuesday 23 November 2021
Location: Council Chambers, Level 1A, 1 Pope Street, Ryde and Online
Time: 7.00pm

ATTACHMENTS FOR COUNCIL MEETING

Item

**5 SEPTEMBER QUARTERLY REVIEW REPORT - FOUR YEAR
DELIVERY PLAN 2021-2025 AND 2021/2022 OPERATIONAL PLAN**

Attachment 1 Quarterly Review Report - Quarter 1 July-September
2021 Final

CITY OF RYDE

Quarterly Council Review

September 2021



Review Report July - September 2021

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Review Report July - September 2021

General Manager's Overview

The September 2021 Quarterly Review provides a detailed overview on how Council is delivering the City of Ryde's 2021/22 Operational Plan as part of the Four Year Delivery Plan 2021-2025.

This period was heavily impacted by restrictions imposed by the COVID-19 lockdown, which closed many Council facilities and forced most staff to work from home for the duration of the quarter. The severe restrictions on staff movement and construction activity also delayed the progress of key projects across the organisation.

But it was just not the Council organisation that was impacted. The economic shocks caused by the lockdown reverberated across the City of Ryde. This led to Council endorsing a new COVID-19 support package that was designed to help residents, businesses, sporting clubs and community groups that were adversely impacted.

This support package included a one-off \$400 rate rebate for eligible ratepayers, zero percent interest rate on overdue rates, the waiving of more than 30 fees for small businesses and rental relief for community and commercial hirers. This continued support was made possible due to Council's sound financial position.

Despite the immense challenges created by the COVID-19 lockdown, Council was still able to make significant inroads on many aspects of its ambitious agenda.

This included the Ryde Central project with the demolition of the Ryde Civic Centre being completed in September. The demolition works took less than six months to carry out and will allow for construction to shortly commence on the new community and civic hub which will deliver a four-fold increase in community facilities.

In more positive news, the gradual easing of restrictions that began in October 2021 will mean a number of projects are now due to be

completed in either late 2021 or early 2022. Central to this is the Rowe Street East car park in Eastwood which is set to open to the public in December 2021. The completion of this significant project will undoubtedly ease chronic traffic concerns in Eastwood while also help with the economic recovery of the town centre.

Meanwhile, work continued on town centre upgrades at Ryedale Road in West Ryde and Coxs Road in North Ryde, with both now set to be completed in early 2022.

Council's also delivered on its commitment to enhance and improve its open and recreation spaces across the local government area.

This included Council approving the construction of a new amenities building and additional training facilities at Christie Park. Work on this project is due to commence before the end of 2021 and once completed will turn Christie Park into one of the premier football complexes in North-West Sydney.

Our work to improve access to the Parramatta River foreshore also continued with the new steps at Putney Park completed in September. Not only do these new steps improve access to the waterway, but also take us one step closer to making the site swimmable by 2025.

In addition, we made significant progress to increase tree canopy by 40 percent by 2030, with more than 650 new trees planted in streets throughout North Ryde in partnership with the NSW Government's Greening Our City grant program.

On behalf of everyone at the City of Ryde, I look forward to continuing our work to deliver particularly through this challenging period.

George Dedes
General Manager

Review Report July - September 2021

Financial Management Summary Report for the Period Ended – September

Key Outcome Areas (\$'000)	<i>Original Budget 2021/2022</i>	<i>Carry Over Budget 2021/2022</i>	<i>Approved Budget 2021/2022</i>	<i>Proposed Changes 2021/2022</i>	<i>Proposed Budget 2021/2022</i>	<i>Actuals YTD 2021/2022</i>
INCOME FROM CONTINUING OPERATIONS						
Rates and annual charges	102,242	-	102,242	50	102,292	26,067
User charges and fees	18,719	-	18,719	(5,045)	13,675	3,368
Interest and investment revenue	2,486	-	2,486	(200)	2,286	828
Other revenues	13,050	-	13,050	(3,573)	9,476	1,955
Grants & contributions provided for operating purposes	6,040	238	6,278	(1,769)	4,509	820
Grants & contributions provided for capital purposes	10,936	3,949	14,886	8,328	23,214	1,751
Net gain from the disposal of assets	100	-	100	-	100	119
TOTAL INCOME FROM CONTINUING OPERATIONS	153,573	4,187	157,761	(2,209)	155,552	34,909
EXPENSES FROM CONTINUING OPERATIONS						
Employee benefits and on-costs	54,492	-	54,492	(1,515)	52,978	13,748
Borrowing costs	168	-	168	-	168	9
Materials and contracts	53,498	1,762	55,260	84	55,344	10,246
Depreciation and amortisation	21,762	-	21,762	-	21,762	5,440
Other expenses	6,380	-	6,380	1,075	7,455	413
Net loss from the disposal of assets	-	-	-	-	-	-
TOTAL EXPENSES FROM CONTINUING OPERATIONS	136,300	1,762	138,061	(356)	137,706	29,857
NET OPERATING RESULT	17,274	2,425	19,699	(1,853)	17,846	5,053

Capital Expenditure and Repayments to Liability

Review Report July - September 2021

Key Outcome Areas (\$'000)	Original Budget 2021/2022	Carry Over Budget 2021/2022	Approved Budget 2021/2022	Proposed Changes 2021/2022	Proposed Budget 2021/2022	Actuals YTD 2021/2022
Capital Expenditure	97,109	59,363	156,472	(2,989)	153,483	11,998
Loan Repayment	332	-	332	-	332	123
Lease Payment	2,885	-	2,885	-	2,885	942
TOTAL CAPITAL EXPENDITURE AND REPAYMENTS TO LIABILITY	100,326	59,363	159,689	(2,989)	156,699	13,062
TOTAL FUNDING REQUIRED	83,052	56,937	139,989	(1,136)	138,853	8,010
Reserves Drawdown	28,560	56,937	85,497	(1,136)	84,361	2,569
Depreciation Contra	22,992	-	22,992	-	22,992	5,440
Proceeds from Loan	31,500	-	31,500	-	31,500	-
TOTAL FUNDING	83,052	56,937	139,989	(1,136)	138,853	8,009
NET BUDGET POSITION	-	-	-	-	-	0
WORKING CAPITAL	4,500	-	4,500	-	4,500	4,500

Review Report July - September 2021

Summary by Outcome – Net Financial Result

Outcomes (\$'000)	Original Budget 2021/2022	Carry Over Budget 2021/2022	Approved Budget 2021/2022	Proposed Changes 2021/2022	Proposed Budget 2021/2022	Actuals YTD 2021/2022
INCOME FROM CONTINUING OPERATIONS						
Our Connected and Accessible City	20,952	2,675	23,627	(3,241)	20,387	4,446
Our Vibrant and Liveable City	5,311	45	5,356	(145)	5,211	1,143
Our Natural and Sustainable City	26,129	670	26,799	43	26,842	5,768
Our Diverse and Inclusive City	743	-	743	(90)	653	7
Our Smart and Innovative City	67	0	67	(13)	54	5
Our Active and Health City	12,441	797	13,238	3,088	16,326	841
Our Open and Progressive City	87,930	-	87,930	(1,850)	86,080	22,699
TOTAL INCOME FROM CONTINUING OPERATIONS	153,573	4,187	157,761	(2,209)	155,552	34,909
EXPENSES FROM CONTINUING OPERATIONS						
Our Connected and Accessible City	22,859	-	22,859	(299)	22,561	5,154
Our Vibrant and Liveable City	12,098	-	12,098	230	12,328	2,886
Our Natural and Sustainable City	31,129	746	31,875	(154)	31,721	5,139
Our Diverse and Inclusive City	7,017	230	7,247	(175)	7,072	1,411
Our Smart and Innovative City	1,803	0	1,803	(9)	1,795	400
Our Active and Health City	23,773	543	24,316	(1,505)	22,811	4,171
Our Open and Progressive City	37,620	242	37,863	1,555	39,418	10,696
TOTAL EXPENSES FROM CONTINUING OPERATIONS	136,300	1,762	138,061	(356)	137,706	29,857
NET OPERATING RESULT	17,274	2,425	19,699	(1,853)	17,846	5,053

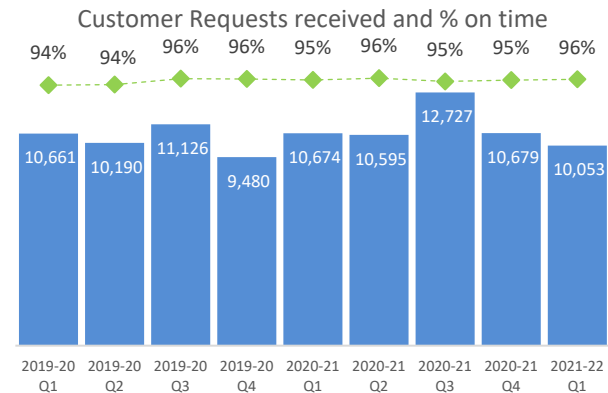
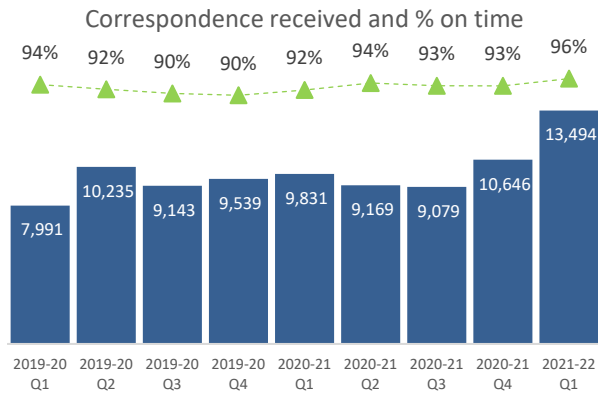
Capital Expenditure and Repayments to Liability

Review Report July - September 2021

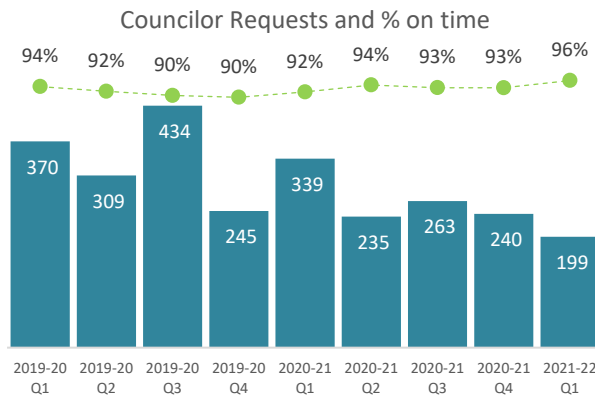
Outcomes (\$'000)	<i>Original Budget 2021/2022</i>	<i>Carry Over Budget 2021/2022</i>	<i>Approved Budget 2021/2022</i>	<i>Proposed Changes 2021/2022</i>	<i>Proposed Budget 2021/2022</i>	<i>Actuals YTD 2021/2022</i>
Our Connected and Accessible City	21,748	11,012	32,760	(6,986)	25,774	3,545
Our Vibrant and Liveable City	2,450	795	3,245	250	3,495	905
Our Natural and Sustainable City	5,229	4,801	10,030	(1,877)	8,153	744
Our Diverse and Inclusive City	-	-	-	-	-	-
Our Smart and Innovative City	2,140	1,262	3,402	-	3,402	564
Our Active and Health City	9,551	12,544	22,095	733	22,828	1,602
Our Open and Progressive City	59,207	28,949	88,156	4,891	93,048	5,700
TOTAL CAPITAL EXPENDITURE AND REPAYMENTS TO LIABILITY	100,326	59,363	159,689	(2,989)	156,699	13,061
TOTAL FUNDING REQUIRED	83,052	56,937	139,989	(1,136)	138,853	8,009
Reserves Drawdown	28,560	56,937	85,497	(1,136)	84,361	2,568
Depreciation Contra	22,992	-	22,992	-	22,992	5,440
Proceeds from Loan	31,500	-	31,500	-	31,500	-
TOTAL FUNDING	83,052	56,937	139,989	(1,136)	138,853	8,008
NET BUDGET POSITION	-	-	-	-	-	0
WORKING CAPITAL	4,500	-	4,500	-	4,500	4,500

Review Report July - September 2021

Corporate Indicator Trends at 30 September 2021



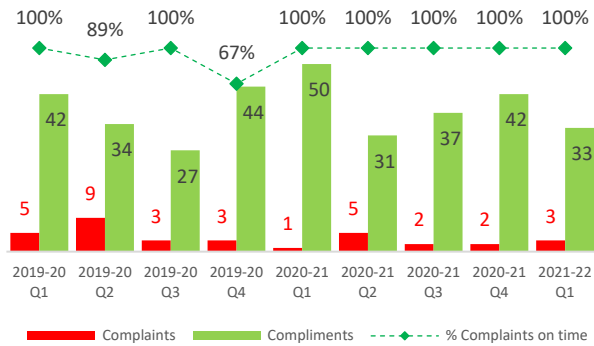
Council typically responds to-nearly 10,000 items of correspondence and customer request in any given quarter. Responses to our customers for these requests within the set service standards continues at a very high level. Council experienced a significant increase in correspondence received over the July – September quarter (approximately 35% increase over a typical quarter), possibly in response to the COVID Lockdown across Sydney compared to previous periods with no reduction in service provided.



Council officers continue to provide a high level of response to issues highlighted by Councillors requiring specific response outside of normal service delivery. The reduction in Councillor requests is indicative of the communities satisfaction with the quality of service delivered during the challenging pandemic period.

Review Report July - September 2021

Complaints and Compliments



Council typically receives between 30 and 50 Compliments from customers in a quarter. This trend has remained consistent over the past two years.

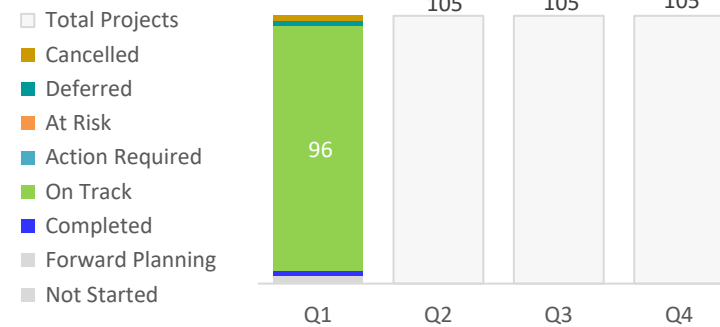
33 compliments were received during the last quarter, when most of Council's public facing facilities (Libraries, the RALC, Sportsgrounds etc) were closed because of the COVID Lockdown that extended over the entire quarter.

Low numbers of complaints are usually received on a quarterly basis. There has been no change to this trend over the past several years, including during the periods where COVID restrictions and lockdowns have impacted Council operations during 2020 and 2021.

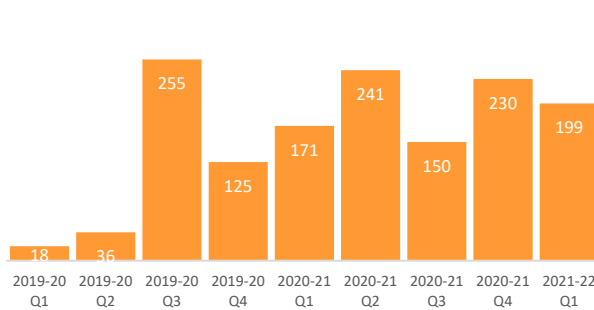
There are currently 105 projects and ongoing capital programs listed in Council's 2021-22 Operational Plan. By September 30, two of these projects had been delivered and most of the remaining projects and programs can be expected to complete their planned scope of work by 30 June 2022.

Budget adjustments have resulted in a reduced scope being implemented for a number of projects and two projects have been deferred until next financial year in response to the ongoing financial impact on Council's position caused by the COVID Lockdown, and financial relief measures put in place by Council to help support our local community.

2021-22 Operational Plan - Delivery Progress



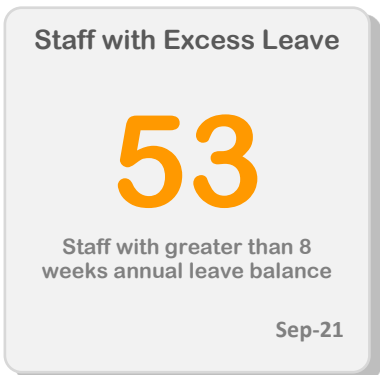
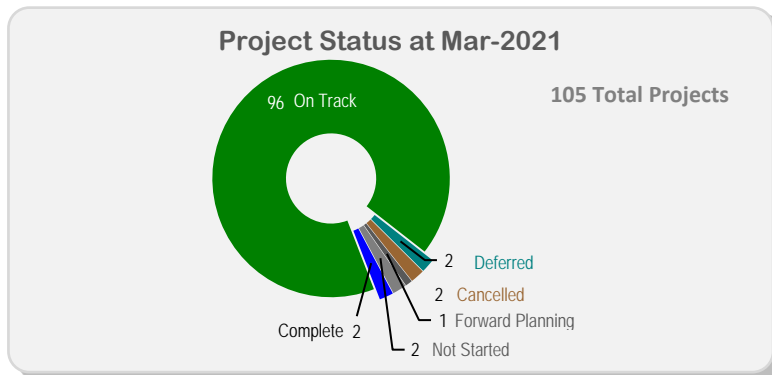
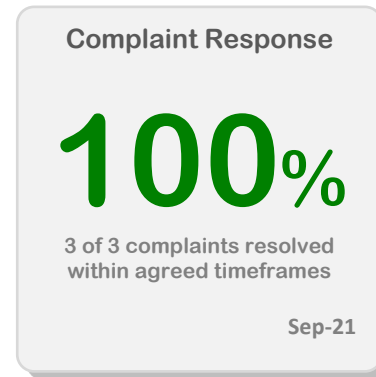
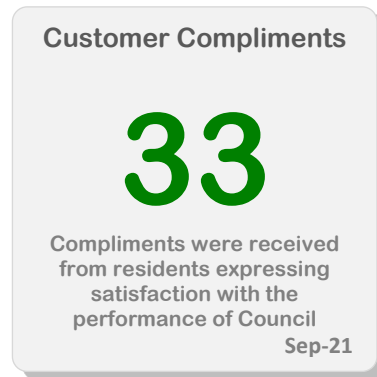
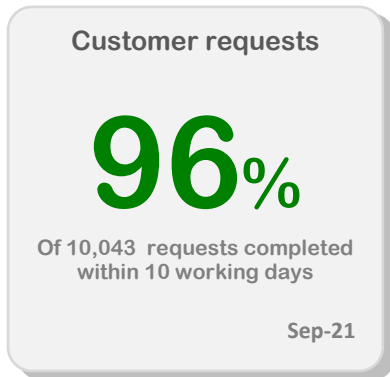
Health and Safety - Lost Time Days



The number of lost time days due to worker injury during a quarter has remained relatively constant since the start of 2019. A significant part of the days lost in any quarter during this period have occurred as a result of a small number of longstanding claims that have taken many months to resolve. Most work related injuries that result in days off work have been minor, with the affected person returning to work after a short period.

Corporate Indicator Results 2021-22 (at end of Quarter 1)

Insights



Customer

While Customer Requests continued at levels experienced during a typical quarter, Council experienced a significant increase in correspondence received over the July – September quarter (approximately 35% increase over a typical quarter), possibly in response to the COVID Lockdown across Sydney that continued through the whole period.

Financials and Projects

Projects – Two projects have been completed by the end of September. A number of other projects have had budget reductions applied to them as a result of Councils budget adjustments as a result of the COVID lockdowns including two projects to being deferred until 2022-23.

Organisation

Lost Time Injuries – Council is continuing to manage a number of long term claims. The majority of indoor council staff continued to work at home during the quarter.



Our vibrant and liveable city



Great places, vibrant neighbourhoods

Centres are the focus of vibrant communities
Places are designed for people

Collaborative development

People are at the heart of planning and influence how the city grows and changes

Sustainable design

Neighbourhoods support sustainable growth.
Developments add to the character of their neighbourhoods

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	5,311	(395)	4,916
Expenditure	12,098	(70)	12,028
Total Base	(6,787)	(324)	(7,112)
Non-Capital			
Income	-	-	-
Expenditure	-	300	300
Total Non-Capital	-	(300)	(300)
Capital			
Income	45	250	295
Expenditure	3,245	250	3,495
Total Capital	(3,200)	-	(3,200)
Funding			
Reserves	3,411	316	3,727
Depreciation Contra	420	-	420
Proceeds from Loan	-	-	-
Total Funding	3,831	316	4,147
Net Result for Outcome	(6,156)	(308)	(6,464)

Outcome: Our Vibrant and Liveable City

Delivery Program Performance Indicators 2021/22

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Regulatory program	Mean gross determination time (in days)	≤ 95	65		On Track
Regulatory program	Mean gross determination times – residential alterations and additions (days)	≤ 77	54		On Track
Regulatory program	Mean gross determination time – single new dwellings (days)	≤ 105	70		On Track
Regulatory program	Mean gross determination time – commercial, retail, office (days)	≤ 91	85		On Track
Regulatory program	Total approved development in value (in millions)	> 0	223		On Track

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Centres and Neighbourhood program	Neighbourhood Centre Renewal	Coxs Rd, Rydeale Rd and Giffnock Ave upgrades under construction.	On Track
	Macquaire Library and Creativity Hub Planning and Design	Project due to start early 2022 subject to progress with AMP development	On Track
	Street Tree Planting Program	Planting plan currently being prepared, plantings to occur in Autumn 2022.	On Track



Our active and healthy city



Enhanced Recreational Spaces

Providing opportunities and choice for recreation and active learning and living

Well Targeted Services

Strengthening community life, connectedness and wellbeing

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	9,449	(3,632)	5,817
Expenditure	23,648	(1,505)	22,143
Total Base	(14,199)	(2,127)	(16,325)
Non-Capital			
Income	33	-	33
Expenditure	668	-	668
Total Non-Capital	(635)	-	(635)
Capital			
Income	3,756	6,720	10,476
Expenditure	22,095	733	22,828
Total Capital	(18,339)	5,987	(12,352)
Funding			
Reserves	17,784	(5,492)	12,292
Depreciation Contra	4,088	-	4,088
	-	-	-
Total Funding	21,872	(5,492)	16,380
Net Result for Outcome	(11,302)	(1,631)	(12,933)

Outcome: Our active and healthy city

Performance Indicators 2021/22

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Open Space, Sport & Recreation program	Number of participants in organised sport utilising Council's active Open space areas	> 500,000	0	COVID Lockdown prevented community sport	Covid Impacted
Open Space, Sport & Recreation program	Number of visitors to RALC	≥ 440,000	0	Centre closed due to COVID Lockdown	Covid Impacted
Library program	Number of visits to the libraries	≥ 970,000	7,615	Libraries closed during the COVID lockdown	Covid Impacted

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Community and Cultural program	Community Buildings Renewal	Works programmed for late 2021 and early 2022	On Track
Community and Cultural program	Heritage Buildings Renewal	Works programmed for late 2021 and early 2022	On Track
Library program	Digital enhancement for Libraries	Preliminary investigation of new IT hardware and software underway.	On Track
Library program	Community Buildings Renewals - Libraries Improvements	Quotes obtained for New Customer Service Technologies. Planned works for Booklocker scheduled for Feb 2022	On Track
Open Space, Sport & Recreation program	Parks - Plans and Strategies	The Olympic Park Master Plan is scheduled for presenting to Council by November 2022. Ryde Community Sport Centre (ELS Hall Park) concept currently under development. Consultation for the ANZAC Park Master Plan has been completed and consultation is underway for the Tree Management Plan. 2nd Stage Consultation for the Greenlinks Master Plan will be completed by February 2022. The Synthetic Surface Study review and the Putney Park PoM update will occur in 2022.	On Track
Open Space, Sport & Recreation program	Macquarie Park, Waterloo Rd	Final stages of negotiating agreements with Property NSW to allow Park Works to commence. Park Construction scheduled to commence next year and complete in first half of 2023.	On Track
Open Space, Sport & Recreation program	Playground Renewal & Upgrade	Parry Park works completed. Healty Reserve and Pindari Park works are scheduled for completion by December 2021. Miriam Park works and the Meadowbank Park Regional Playground are scheduled for completion by March 2022.	On Track
Open Space, Sport & Recreation program	Sportsfield Floodlighting Expansion	Project Deferred to be completed in FY2022-23.	Deferred
Open Space, Sport & Recreation program	Synthetic Playing Surfaces	Christie Park building works Westminster Park works scheduled to commence by December 2021.	On Track
Open Space, Sport & Recreation program	Open Space Master Plans	Program consolidated into the Parks - Plans and Strategies project	Cancelled
Open Space, Sport & Recreation program	Parks Plans of Management	Program consolidated into the Parks - Plans and Strategies project	Cancelled

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Open Space, Sport & Recreation program	Greening our City - Street Tree Planting Program	Planning is underway. This is a grant funded program with the majority of expenditure planned for July to December 2022.	On Track
Open Space, Sport & Recreation program	Sportsfield Floodlighting Renewal	Construction planned for completion by end of March 2022.	On Track
Open Space, Sport & Recreation program	Sportsfield Renewal & Upgrade	ELS Hall Park Works will commence in late 2021. Gannan Park Master Plan Works are scheduled to commence in April 2022. ELS Hall Park Overland Flow Works are scheduled for early 2022.	On Track
Open Space, Sport & Recreation program	RALC Asset Renewal	Centre closed due to COVID Lockdown. Scheduled works are currently on track to be completed by June 2022.	On Track
Open Space, Sport & Recreation program	Sportsground Amenities Renewal & Upgrade	ELS Hall Amenities and Brush Farm Park Amenities refurbishment works scheduled to commence by December 2021 and the North Ryde Amenities Refurbishment works scheduled to be completed by December 2021.	On Track
Open Space, Sport & Recreation program	Toilet Blocks Renewal - excl sportfields	Kissing Park works scheduled for completion by March 2022. Anderson Park Project deferred.	Covid Impacted
Open Space, Sport & Recreation program	Passive Parks Expansion and Improvement	Ryde Riverwalk landscaping, Santa Rosa Park BBQ works and the Forrester Park Multipurpose area are scheduled to be completed by December 2021. Blenheim Park purchase of properties is finalised and demolition will commence in early 2022. Gannan Park Master Plan design to be completed in April 2022. Shrimpton's Creek Corridor Lighting and the Meadowbank (Ross Smith) works and the Catherine Hamlin Park artwork design are scheduled to be completed by March 2022.	On Track



Sustainable Planning

Reducing our environmental footprint and protecting our natural and built environments

Collaborative development

People are at the heart of planning and influence how the city grows and changes

Resilient Infrastructure

Managing infrastructure to reduce risk and impacts

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	25,964	(145)	25,819
Expenditure	30,249	(171)	30,078
Total Base	(4,285)	26	(4,259)
Non-Capital			
Income	238	177	415
Expenditure	1,626	18	1,644
Total Non-Capital	(1,388)	159	(1,229)
Capital			
Income	597	11	608
Expenditure	10,030	(1,877)	8,153
Total Capital	(9,433)	1,888	(7,545)
Funding			
Reserves	8,636	(1,328)	7,309
Depreciation Contra	2,100	-	2,100
Proceeds from Loan	-	-	-
Total Funding	10,736	(1,328)	9,409
Net Result for Outcome	(4,369)	745	(3,624)

Outcome: Our natural and sustainable city

Performance Indicators 2021/22

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Environmental program	% increase in energy usage across organisation in 2019/20 compared to 2003/04 base year	≤ 5%	-17%	Reduction due to previous energy efficiency measures particularly Streetlighting Residential Roads LED retrofit and onsite renewable energy projects	On Track
Environmental program	% increase in potable water usage across organisation in 2021/22 compared to 2003/04 base year	≤ 0	-9%		On Track
Waste and Recycling program	% tonnes of recycling from all domestic waste services	≥ 48.00%		Annual result.	Annual Measure

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Catchment program	Harmonising Flood Studies	The model calibration and validation report will be completed by end December 2021.	On Track
	Shepherds Bay Outlet	Construction commenced and programmed to be completed by end of March 2022.	On Track
	146 Bowden St Trunk Drainage	Groundworks commenced end of September including site clearing and commencement of excavation to the oil pipeline. Commencement of outlet works pending groundwater discharge license by the Natural Resources Access Regulator. Anticipated completion now March 2022.	On Track
	Eastwood Town Centre Flood Study & Stormwater Upgrades	The detailed design for the First Avenue to Rowe Street drainage upgrade has been completed. Currently exploring an alternative alignment option to minimise the potential easement cost.	On Track
	Stormwater Asset Replacement Renewal	Scheduled completion of all 10 projects by March 2022.	On Track
	Stormwater Improvement Works - Renewal	Water Quality & Riparian Improvement works to be completed by end of October 2021 and Abuklea Road to commence construction in March 2022.	On Track
Environmental program	Ryde Biodiversity Plan - Implementation	Saltmarsh offset works commenced. Macquarie Uni Masters Students to undertake Wildlife Protection Area effectiveness project in CoR Wildlife protection areas commenced. Audit of natural areas undertaken for compliance against Biodiversity Plan targets for natural area protection	On Track
	Biosecurity and Natural Area Monitoring Officer	Inspections continuing in reduced capacity due to covid restrictions, private property/business inspections and workshops currently on hold. 58% of all high risk road/rail inspections completed, 14% of regulatory and 8% of non-regulatory high risk sites inspected.	On Track

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Foreshore program	Kissing Point Park Recreational Boating Improvements	Boat ramp and groyne construction expected completion December 2021.	On Track
	Lucknow Park Retaining Wall Replacement	Initial geo technical works completed to inform scope. RFQ process has gone back to market due to limited responses and high costs to meet project objectives	On Track
	Seawalls/Retaining Walls Refurbishment	Kissing Point Park seawall design completed and construction will commence in early 2022. Bowden St works are scheduled to be completed by April 2022.	On Track
Open Space, Sport & Recreation program	Park & Open Space Tree Planting Program	Data collection commencing by the end of 2021 and continuing into 2022.	On Track
Waste and Recycling program	Community Problem Waste Recycling Centre	The payment to fund the NSROC CRC is being processed.	On Track
	Managing Waste Reduction in Multi Unit Dwellings	Workshops held in September to assist residents to understand and address problematic waste issues in their complex. New signage for buildings is also developed to communicate clean up dates to tenants. A trial to recycle small electricals is also underway to maximise resource recovery in multi unit dwellings.	On Track
	Waste Education Train the Trainer Workshops	Due to the impacts of COVID-19 some of the planned workshops and content have been conducted online.	On Track
	Waste Wise Ryde - Towards Zero Waste	Planning of the household trial during 2022 has commenced.	On Track
	Don't let your recycling go to waste	Signage and stickers are being redeveloped to address contamination issues and to improve the composition of dry recyclables in the yellow lidded recycling bin.	On Track
	Our Common Ground	Application are now open for and due to close 7 November 2021. To date there are approximately 70 expressions of interest from residents living in multi unit dwellings for the compost connection program in 2022.	On Track
	Reduce, Reuse, Recycle in Ryde Schools	Following lockdowns where programs were delivered online, face to face engagement with students is set to recommence.	On Track
	Waste Reduction Awareness Campaign	Winners of art prize have been selected and recipients will be notified. Installation of artwork for signal boxes is pending approval due to changes in Transport for NSW structure.	On Track
	Cigarette Butt Litter Project	A final report is due next quarter detailing the reduction in cigarette litter.	On Track
	NSROC AWT Transition - Food Organics Medium Density Unit	Due to the COVID-19 lockdown, the Food Organics trial will now be undertaken in February 2022 for a 12 week period.	On Track
	Porters Creek Precinct	Remediation activities are ongoing.	On Track
Porters Park CRC Development	Awaiting LEP adjustment approval from NSW Department of Planning, Industry and Environment.	Not Started	
CRC small drop off stations	A problem waste recycling station has now been delivered and installed at ELS hall. A total of 10 stations are now available to residents through the Ryde LGA..	On Track	
Old Landfill Sites Subsidence Program Renewal	Morrison Bay Park Field Drainage Works to commence by December 2021.	On Track	



Our smart and innovative city

Business opportunity and investment

Businesses benefit from a prosperous local economy

Strengthening Business Networks

Partnerships shape business growth, investment and development

Macquarie Park

Macquarie Park expands its role as a leading commercial centre and innovation district

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	67	(13)	54
Expenditure	1,703	(9)	1,695
Total Base	(1,636)	(5)	(1,641)
Non-Capital			
Income	0	-	0
Expenditure	100	-	100
Total Non-Capital	(100)	-	(100)
Capital			
Income	-	-	-
Expenditure	3,402	-	3,402
Total Capital	(3,402)	-	(3,402)
Funding			
Reserves	4,144	-	4,144
Depreciation Contra	-	-	-
Proceeds from Loan	-	-	-
Total Funding	4,144	-	4,144
Net Result for Outcome	(994)	(5)	(999)

Outcome: Our smart and innovative city

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Centres and Neighbourhood program	TMA/Connect Macquarie Park	Connect has merged with Macquarie Park Innovation District - existing funding will continue and Connect's deliverables remain unchanged.	On Track
	Multi Function Poles Lane Cove Road		On Track
Economic Development program	Giffnock Ave Footpath Upgrade		On Track
Strategic City program	Planting Embellishment Program - Macquarie Park		On Track
	Town Centre Upgrade implementation - Renewal		On Track

A report detailing progress this quarter in delivering Council's Economic Development Strategy is included as Attachment 4.



Our connected and accessible city

Connections to our City

Improving access to our suburbs, workplaces and major destinations

Connections within our City

Improving access to our centres and recreation and reducing our travel footprint

Digital Connectivity

Accessible digital connections for the community and business

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	18,625	(4,588)	14,036
Expenditure	22,859	(299)	22,561
Total Base	(4,235)	(4,290)	(8,524)
Non-Capital			
Income	-	-	-
Expenditure	-	-	-
Total Non-Capital	-	-	-
Capital			
Income	5,003	1,348	6,351
Expenditure	32,760	(6,986)	25,774
Total Capital	(27,758)	8,334	(19,423)
Funding			
Reserves	22,150	(7,804)	14,346
Depreciation Contra	8,828	-	8,828
Proceeds from Loan	-	-	-
Total Funding	30,978	(7,804)	23,174
Net Result for Outcome	(1,014)	(3,760)	(4,774)

Outcome: Our connected and accessible city

Performance Indicators 2021/22

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Traffic & Transport program	# passenger transport movements by Shop Ryder, annually	> 38,000	2,413	Strict capacity restrictions were in place through July – September as a result of the Covid lockdown.	Covid Impacted

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Library program	Library Public Multimedia Lab	Project has been deferred as part of COVID budget adjustment	Deferred
Paths and Cycleways program	Expansion of shared user paths and enhancement of pedestrian facilities around the proposed Meadowbank Education Precinct	Council is awaiting a commitment from the State Government for other works prior to progressing with delivery of active transport infrastructure in the precinct.	On Track
Paths and Cycleways program	Footpath Construction Renewal	One location has been completed, with a further six to be completed by December 2022. The budget for this program has been reduced with the Victoria Rd project and design & planning of future projects deferred.	On Track
Paths and Cycleways program	Footpath Expansion Program	Construction of 12 footpaths will be completed by December 2021. Scheduled projects for Cave Avenue and Mavis Street have been replaced with a project on Santarosa Avenue. Local Roads Community Infrastructure grant program: Lane Cove Road footpath works are underway and a Bus shelter on Waterloo Road has been completed.	On Track
Paths and Cycleways program	Cycleways Construction Expansion		On Track
Roads program	Heavy Patching	Heavy Patching at 4 locations have been completed (Westminister Rd, Morrison Rd, Greene Ave & Cobham Ave)	On Track
Roads program	Pedestrian Crossing Lighting Upgrade	Upgrades to 65 Ausgrid sites and 7 Council sites are planned for 2021/22.	On Track
Roads program	Asset Data Collection		Completed
Roads program	Multi-deck Car Park Construction - Rowe St East, Eastwood	Carpark structure is completed with the installation of fitout in progress. Carpark is expected to open in mid December 2021.	On Track
Roads program	Flood Mitigation/Constitution Road Upgrade	Joint traffic study with TfNSW for the proposed developments within the Meadowbank precinct will be completed by the end of October 2021.	On Track
Roads program	Eastwood Central - Road upgrades	Planning and design for midblock pedestrian signals at West Parade/Rowe Street and Rowe Street/The Avenue Eastwood is progressing to plan.	On Track

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Roads program	Pittwater Road Shared User Path - Stages 2 and 3	Planning and works for Stage 2A (Bronhill Ave to Rene Street) and Stage 2B (Victoria Road to High Street) are progressing as planned.	On Track
Roads program	Road Resurfacing Renewal	25 out of 37 projects have been deferred as a result of COVID budget cuts. 4 of the 12 remaining projects have been programmed to be resurfaced in November 2021 and the remaining 8 roads are programmed for resurfacing in early 2022.	On Track
Roads program	Road Kerb Renewal	One site has been completed and a further six will be completed by December 2021.	On Track
Roads program	Bridge Upgrade / Renewal	Preparation for the Waterloo Road culvert remedial works has commenced. Works on the Lane Cove Rd culvert are scheduled to be completed by December 2021.	On Track
Roads program	Kerb and Gutter Renewal	Kerb and Gutter repairs are completed at nine locations with two more completed by December 2021.	On Track
Traffic & Transport program	Local Roads and Community Infrastructure Program - Transport Projects	Bollards will be installed as part of the Coxs Road mall upgrade.	On Track
Traffic & Transport program	Bus Stop DDA compliance	40 of 147 sites will be completed by December 2021, and the remaining sites by March 2022.	On Track
Traffic & Transport program	Bus Stop Seats - new	Bus seats scheduled for delivery in November 2021.	On Track
Traffic & Transport program	Traffic Calming Devices		On Track
Traffic & Transport program	ITS Implementation	Meadowbank Traffic and Transport Study - Existing conditions analysis complete, along with assessment of TfNSW proposals. Additional scope of works is being assessed. Development of the Bicycle Strategy is progressing. Options for the Macquarie Park bus interchange have been developed for consideration by stakeholders. Delivery of fixed speed check signs in underway and emergency access to parks is nearing completion.	On Track
Traffic & Transport program	Road Safety Upgrades and Improvement		On Track
Traffic & Transport program	Integrated parking Solution	Commenced implementation of the Smart Parking solution	On Track
Traffic & Transport program	Integrated Transport Strategy Review Model	The draft Integrated Transport Strategy is almost complete and expected to be placed on exhibition in December 2021 in advance of publication in early 2022.	On Track
Traffic & Transport program	Eastwood Central		On Track
Traffic & Transport program	Federal stimulus school zone projects	This is a grant funded program to be delivered under the Federal Stimulus Program. The 11 planned projects are designed to improve pedestrian safety around schools.	On Track
Traffic & Transport program	Traffic Facilities Renewal	Improving regulatory signage at bus stops and roundabout construction.	On Track



Our diverse and inclusive city

An engaged, connected community

People feeling connected within their community

Celebrating culture and heritage

A distinct local identity built on our city's character and rich cultural heritage

Accessible community facilities

Easy access to diverse cultural spaces, places and opportunities

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	743	(90)	653
Expenditure	6,827	(175)	6,652
Total Base	(6,084)	84	(6,000)
Non-Capital			
Income	-	-	-
Expenditure	420	-	420
Total Non-Capital	(420)	-	(420)
Capital			
Income	-	-	-
Expenditure	-	-	-
Total Capital	-	-	-
Funding			
Reserves	432	-	432
Depreciation Contra	25	-	25
Proceeds from Loan	-	-	-
Total Funding	457	-	457
Net Result for Outcome	(6,047)	84	(5,963)

Outcome: Our diverse and inclusive city

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Centres and Neighbourhood program	Ryde Heritage Information Centre		On Track
Community and Cultural program	Community Buildings - Expansion	Works programmed for the first half of 2022	On Track
	Ryde Youth Theatre Group		On Track
	Ryde Hunters Hill Symphony Orchestra	Projects are planned for late 2021 and 2022, post lockdown	Not Started
	Social Plan Implementation Fund	Projects are planned for late 2021 and 2022, post lockdown	On Track
	Creativity Strategy Implementation Fund	Projects are planned for late 2021 and 2022, post lockdown	On Track
	City of Ryde Reconciliation Action Plan		On Track



Our open and progressive city



Advocacy on key issues

Achieving the best outcomes for the City of Ryde and its people

An engaged and informed community

Residents trust Council and feel well informed, heard, valued and involved.

Well Led, Financially Sustainable

Transparent, responsible leadership and governance

2021/22 (\$'000)	Approved Budget	Proposed Changes	Proposed Budget
Base			
Income	87,930	(1,850)	86,080
Expenditure	36,690	1,555	38,245
Total Base	51,240	(3,405)	47,835
Non-Capital			
Income	-	-	-
Expenditure	1,172	-	1,172
Total Non-Capital	(1,172)	-	(1,172)
Capital			
Income	-	-	-
Expenditure	88,156	4,891	93,048
Total Capital	(88,156)	(4,891)	(93,048)
Funding			
Reserves	28,940	13,171	42,111
Depreciation Contra	7,531	-	7,531
Proceeds from Loan	31,500	-	31,500
Total Funding	67,971	13,171	81,142
Net Result for Outcome	29,882	4,874	34,757

Outcome: Our Open and Progressive City

Performance Indicators 2021/22

City of Ryde Delivery Program	Indicator	Target	Result	Comments	Status
Customer and Community Relations program	% of calls to the Customer Call Centre resolved at the first point of contact	≥ 85%	90%		On Track
Internal Corporate Services program	% returns over benchmark (Bloomberg rate)	≥ 0.85%	1.42%		On Track
Property Portfolio program	Occupancy of commercial properties (income generating) over 12 months	> 75%	97%	One vacancy at Rowe Street property. Currently unable to let due to anticipated demolition of building in 2023, and community interest in the space.	On Track

Operational plan projects for 2021/22

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
Customer and Community Relations program	Communication and Engagement Strategy	Community consultation and translation of documents into multiple languages commencing	On Track
Customer and Community Relations program	Council Website	Website design and consultation underway	On Track
Governance and Civic program	Councillor Induction	New Council expected to be on board prior to Christmas 2021 with the Councillor induction process to be delivered during January and February 2022.	On Track
Governance and Civic program	Research and Policy officer		On Track
Governance and Civic program	Governance Office (PT) - Investigations & Special Projects		On Track
Governance and Civic program	Provision of Councillor Equipment		On Track
Internal Corporate Services program	Asset Management Software	Project was completed in July 2021.	Completed
Internal Corporate Services program	Information Technology Infrastructure Renewal		On Track
Internal Corporate Services program	Information Technology Software Renewal		On Track
Internal Corporate Services program	IT Applications - Expansion		On Track
Property Portfolio program	Corporate Buildings Renewals	Funding for has been redirected to commercial buildings renewal - to fund essential waterproofing associated with the building balconies.	On Track
Property Portfolio program	Commercial Buildings Expansion	741-747 Victoria Rd Ryde development - DA scheduled for panel determination in December 2021. 33-35 Blaxland Rd Ryde development - on hold pending resolution of land claim over the bowling club and surrounding land. Lachlan's Line properties commercial and community facilities – being marketed commercially for commercial tenants.	On Track
Strategic City program	Review of the Community Strategic Plan		Forward Planning
	Plant & Fleet Purchases	Plant & Fleet purchase in progress. Vehicle orders have been placed early due to longer lead time for delivery	On Track

City of Ryde Delivery Program	Operational Plan 2021/22 Project	Comments	Status
	Election	Planning and preparation underway for the Council elections. Caretaker period from 5 November 2021 and Council election 4 December 2021	On Track
	Enhance Community Facility Book Software	Go-Live due 1 November	On Track
	Electronic Time and Attendance (Capital)		On Track
	Ryde Central		On Track
	Commercial Buildings Renewal		On Track

Attachment 1 - Reserves

<i>Description</i>	<i>1 July 2021 Balance</i>	<i>Net Reserve Movement - Approved Budget</i>	<i>Net Quarterly Adjustment - September 2021</i>	<i>Forecast Balance - 30 June 2022</i>
Externally Restricted Reserve				
S7.12 Plan Fixed Development Consent	2,589	(352)	-	2,237
S7.11 Plan Plan Administration Reserve	410	12	-	422
S7.11 Plan Roads & Traffic Management	401	(5)	-	396
S7.11 Plan Open Space & Recreation Facilities	2,372	(405)	(140)	1,827
S7.11 Plan Community & Cultural Facilities	2,272	715	-	2,987
Voluntary Planning Agreement Reserve	11,123	-	(429)	10,694
Domestic Waste Management Reserve	19,511	81	(1,779)	17,813
Macquarie Park Corridor Special Rate Reserve	1,955	(766)	(1)	1,188
Stormwater Management Service Charge Reserve	1,624	(798)	-	826
Sale of Roads Reserve	27	-	(27)	(0)
Infrastructure Special Rate Reserve	6,874	(3,288)	(1,298)	2,288
146 Bowden St Trunk Drainage Court Settlement	553	(553)	-	0
Unexpended Grants Reserves	8,898	(6,175)	6,175	8,898
Total External Restrictions	58,609	(11,533)	2,502	49,577

<i>Description</i>	<i>1 July 2021 Balance</i>	<i>Net Reserve Movement - Approved Budget</i>	<i>Net Quarterly Adjustment - September 2021</i>	<i>Forecast Balance - 30 June 2022</i>
Internally Restricted Reserve				
Employee Leave Entitlements Reserve	5,538			5,538
Refundable Deposits Reserves	17,069			17,069
Interest on Refundable Deposits Reserve	377			377
Asset Replacement Reserve	2,431	(783)	1,115	2,763
Plant Replacement Reserve	4,642	(726)	-	3,916
Council Election Reserve	777	(600)	-	177
Investment Property Reserve	21,674	(1,844)	-	19,830
Ryde Central Reserve	54,283	(45,212)	-	9,071
Carryover Works Reserve	410	(410)	-	-
Voluntary Planning Agreement Reserve		(112)	112	-
Accommodation Reserve	24,563	(782)	-	23,782
Public Art Reserve	18			18
Community Grants Reserve	65	-	(50)	15
Synthetic Sports Surface Reserve	591	194	-	785
Transport & Pedestrian Initiatives MP Reserve	434	(364)	(70)	1
Insurance Fluctuation Reserve	338	(90)	-	248
WHS & Injury Management Reserve	345	120	-	465
Planning Proposal Reserve	111	(10)	-	102
Macquarie University VPA Reserve		-	-	-
Affordable Housing Reserve	605	289	-	894
Workers Compensation Reserve	3,000	-	-	3,000
Heritage Reserve	457			457
Asset Expansion Reserve	32,373	(23,907)	(207)	8,259
FAG Reserve	1,995	-	(1,995)	-
Ryde Aquatic Leisure Centre	-	271	(271)	-
Total Internally Restricted Reserves	172,096	(73,964)	(1,365)	96,767
Total Restrictions	230,705	(85,497)	1,136	146,343

Attachment 2 - Contract Listing, Consultancy and Legal Expenses

Contracts Awarded 1st Quarter 2021-2022

Contract Name	Purpose of Contract	Contract Form	Contract Value	Commencement Date	Contract Options	Duration of the Contract	End Date	Included in Budget?	Is this a lease under AASB 16
Arcadia Pacific Group Pty Limited	Provision of Cleaning Services for Council Buildings	CoR Minor Works	\$1,550,445.00	01-Jul-21	2 x 1 year option	3 years	30-Jun-24	Yes	N
Swim Centres Pty Ltd	Sole Professional Squad Coaching Rights during Peak Times at the Ryde Aquatic Leisure Centre	Bespoke Services	\$810,225.00	01-Jul-21	+ 5 years	5 years	01-Jul-26	Yes	N
Avant Construction Pty Ltd	Kissing Point Amenities	Other	\$434,900.00	12-Jul-21	None	5 months	13-Dec-21	Yes	N
TPG	Telco Aggregated Procurement Wave 3 (TAP3) for Fixed Data, Internet and Network Application services under Telecommunications Purchasing Arrangements (TPA)	Other	Market Value rate chosen through a competitive process. Total value of contract will be dependent on telecommunication usage.	01-Aug-21		2 years	30-Jun-24	Yes	N
Point Parking	Rowe St Car Park Operator and Security Monitoring	CoR Major Services	\$400,000.00	01-Sep-21	+3 years	3 years	01-Sep-24	Yes	N
Northern Contract Cleaning	Cleaning Services for North Ryde Office	CoR Minor Works	\$589,388.00	01-Jul-21	2 x 1 year	3 years	30-Jun-24	Yes	N

Consultancy & Legal Expenses

Expenses	Expenditure YTD	Budgeted (Y/N)
Legal Fees	309,091	Y
Consultancy Fees	534,075	Y

Attachment 3 - Quarterly Changes

Description	2021/22 Quarter 1 Review Budget Revision	2021/22 Quarter 1 Review Comments for Council Meeting
Grand Total	0	
Rates and annual charges (+ve is an increase in Revenue)	50,000	
Residential Rates	50,000	Increase Rates Revenue to fund the COVID-19 impacted budgets
User charges and fees (+ve is an increase in Revenue)	-5,044,655	
Footpath License Fees	-20,000	Decrease in Footpath License Fees as a result of the latest COVID-19 restrictions
Routine Inspections	-290,000	Decrease in Compliance Inspections as a result of the latest COVID-19 restrictions
Sports & Recreation Income	-238,655	Decrease in Sports Field Revenue (Winter Season) as a result of the latest COVID-19 restrictions
Parking Meter Income	-1,298,000	Decrease in Parking Meter Income as a result of the latest COVID-19 restrictions
Ryde Aquatic Leisure Centre	-3,158,000	Decrease in RALC Income as a result of the latest COVID-19 restrictions
Neighbourhood Events	-40,000	Decrease in Neighbourhood Events revenue - Revenue budgeted twice when the original budget was adopted.
Interest and investment revenue (+ve is an increase in Revenue)	-200,000	
Investment Income and interest on overdue rates	-200,000	Decrease in Parking Meter Income as a result of the latest COVID-19 restrictions (less rates payments are being received)
Other revenues (+ve is an increase in Revenue)	-3,566,466	
Licenses Income	-35,000	Decrease in License Fees as a result of the latest COVID-19 restrictions
Community and Commercial Leases	-395,000	Decrease in Commercial and Community Leases as a result of the latest COVID-19 restrictions.
Merchandise for Ryde Aquatic leisure Centre	-108,356	Decrease in RALC Merchandise Sales as a result of the latest COVID-19 restrictions.
Library Operating Income	-20,000	Decrease in Library Income as a result of the latest COVID-19 restrictions.
Parking Revenue	-2,880,320	Decrease in Parking Revenue as a result of the latest COVID-19 restrictions.
Community and Commercial Leases	-92,790	Decrease in Lease revenue - Revenue budgeted was higher than originally estimated when the original budget was adopted.
Neighbourhood Events	-35,000	Decrease in Neighbourhood Events revenue - Revenue budgeted twice when the original budget was adopted.
Grants and Contributions - Operating (+ve is an increase in Revenue)	-1,769,177	
Financial Assistance Grant	-1,795,832	Accounting Standards treatment of the Financial Assistance Grant received during the 2020/21 financial year. The funds were placed into a reserve at the end of the 2020/21 financial year and be released this financial year. This will have no net impact on Council's budget.
Better Waste & Recycling Fund	26,655	Accounting Standards treatment of the Better Waste Grant to reflect revised accounting standards on Grant Revenue offset by matching expenditure. This will have no net impact on Council's budget

Description	2021/22 Quarter 1 Review Budget Revision	2021/22 Quarter 1 Review Comments for Council Meeting
Grants and Contributions - Capital (+ve is an increase in Revenue)	8,328,395	
ITS Implementation	69,000	Additional TfNSW Contribution for Meadowbank Traffic and Transport Study received during the year offset by matching expenditure. This will have no net impact on Council's budget.
Macquarie Park, Waterloo Rd	5,470,250	Revised Accounting Standards requires treatment of this grant to reflect as a grant rather than reserve funding. This will have no net impact on Council's budget.
Greening Our City - Street Tree Planting Program	250,000	Additional Greening Our City Grant relating to Street Tree Planting received during the year offset by matching expenditure. This will have no net impact on Council's budget.
CRC Small Drop Off Stations	10,992	Revised Accounting Standards requires treatment of this grant to reflect as a grant rather than reserve funding. This will have no net impact on Council's budget.
Roads to Recovery	186,614	Additional Roads to Recovery grant received during the year offset by matching expenditure for Roads Renewal Program. This will have no net impact on Council's budget.
LRCI Grant	257,268	Additional LRCI grant received during the year offset by matching expenditure for Roads Kerb Renewal Program. This will have no net impact on Council's budget.
Sportsgrounds and Playground Grants	734,706	Revised Accounting Standards requires treatment of this grant to reflect as a grant rather than reserve funding. This will have no net impact on Council's budget.
Sports Group Contribution	514,565	Additional grant funds for the Gannan Park Master Plan and Synthetic Playing Surface Expansion. These funds are allocated to capital works projects and will have no net impact on Council's budget funded by User Group contribution to Sportsfield Renewal Works. This will have no net impact on Council's budget
Federal Stimulus School Zone Projects	835,000	Additional grants received during the year offset by matching expenditure for School Zone projects. This will have no net impact on Council's budget.
Net Revenue Movement (+ve is an increase in Revenue)	-2,201,903	

*Report Contains Conditions

Description	2021/22 Quarter 1 Review Budget Revision	2021/22 Quarter 1 Review Comments for Council Meeting
Employee benefits and on-costs (+ve is an increase in Expenditure)	-1,507,929	
COVID Related Salaries and Wages	-1,167,929	Reduction in Salaries and Wages, predominately from the RALC, as a result of the latest COVID-19 restrictions.
Salary Scoping	-340,000	Reduction in Salaries and Wages as a result of first quarter salary savings made during the quarter.
Materials and contracts (+ve is an increase in Expenditure)	83,865	
Parking	-225,000	Reduction in SEINS processing due to decreased revenue as a result of the latest COVID-19 restrictions.
Ryde Aquatic Leisure Centre	-509,440	Reduction in RALC related Operating Expenses as a result of the latest COVID-19 restrictions.
Community and Commercial Buildings	-150,000	Reduction in Community and Corporate buildings related Operating Expenses as a result of the latest COVID-19 restrictions.
Granny Smith Festival	-50,000	Decrease in expenditure for the Granny Smith Festival as a result of the latest COVID-19 restrictions.
Hardware Replacement (Non Capital)	110,000	Reclassification of ICT Budget from Capital to Operation to align with Accounting Standards. This will have no net impact on Council's budget.
Environmental Services	15,845	Additional budget required for Membership fees for Resilient Sydney Carbon Measurement Platform and Ambassador Program
Domestic Waste	503,940	Additional budget required to fund additional tipping fees based on updated tonnage estimates. This will be funded by the DWM reserve and have no net impact on Council's funding
Home Modification & Maintenance	48,520	Increase in Expenditure for the Home Modification Services to reflect forecast increased expenditure. This will be funded by reserves and have no net impact on Council's funding.
Community Buildings - Libraries	-50,000	Transfer of Library Building Maintenance funds to partially fund West Ryde Library Renewal project. This will have no net impact on Council's budget.
Lachlan's Line - Community Facilities	90,000	Additional budget required to fund Strat Levy fees for the Lachlan's Line facility.
Contributions Management	300,000	Additional budget required to implement Developer Contributions Management and Reporting Software. This will be funded by the VPA Reserve and have no net impact on Council's budget.
Other expenses (+ve is an increase in Expenditure)	1,075,000	
COVID-19 Rates Rebate	960,000	Additional budget required to fund financial assistance for the COVID-19 Rates Rebate. This is funded by DWM reserve and will have no net impact on Council's budget
Domestic Waste	65,000	Additional budget required to fund additional fees based on updated tonnage estimates. This will be funded by the DWM reserve and have no net impact on Council's funding
Community Grants	50,000	Additional Budget required to fund Council resolution for COVID Food Relief Grants. This will be funded by the Community Grants Reserve and have no net impact on Council's funding.
Net Expenditure Movement (+ve is an increase in Expenditure)	-349,064	

*Report Contains Conditions

Description	2021/22 Quarter 1 Review Budget Revision	2021/22 Quarter 1 Review Comments for Council Meeting
Capital Expenditure (+ve is an increase in Expenditure)	-2,989,069	
Flood Mitigation/Constitution Road Upgrade	-1,000,000	Reduction in expenditure Flood Mitigation project on Constitution Rd which has been deferred to offset COVID-19 funding shortfall.
Traffic and Transport	-155,000	Reduction in expenditure Traffic and Transport related projects which has been deferred to offset COVID-19 funding shortfall.
Library- Public Multimedia Lab	-20,000	Reduction in expenditure Library related projects which has been deferred to offset COVID-19 funding shortfall.
Roads, Footpaths and Kerb Renewal	-4,889,292	Reduction in expenditure Infrastructure related projects (Roads, Footpaths and Kerb Renewal) which has been deferred to offset COVID-19 funding shortfall.
Toilet Blocks Renewal	-100,000	Reduction in expenditure Toilet Blocks related projects which has been deferred to offset COVID-19 funding shortfall.
Heritage Buildings Renewal	-100,000	Reduction in expenditure Heritage Building Renewal related projects which has been deferred to offset COVID-19 funding shortfall.
Sportfields and Passive Parks	-300,000	Reduction in expenditure Sportfields and Passive Parks related projects which has been deferred to offset COVID-19 funding shortfall.
Information Technology Infrastructure Renewal	-110,000	Reclassification of ICT Budget from Capital to Operation to align with Accounting Standards. This will have no net impact on Council's budget.
Putney Beach Activation	23,450	Additional expenditure required for Sediment Testing for Putney site. This will be funded by reserve and have no net impact on Council's budget
Eastwood Central	-1,246,181	Reduction in expenditure due to a reforecast of Eastwood Central Project to align the cash flow with project delivery. Funds will be allocated in the 22/23 budget to ensure the project is completed with no net impact on Council's budget.
Greening Our City - Street Tree Planting Program	250,000	Additional Greening Our City Grant relating to Street Tree Planting received during the year offset by matching expenditure. This will have no net impact on Council's budget.
Multi-deck Car Park Construction - Rowe St Eastwood	-500,000	Reduction in expenditure for Rowe Street Car Park related to initial savings for this project. Funds will be returned to reserve with no net impact on Council's budget.
Porters Creek Precinct	150,000	Additional expenditure required for remediation works at the Porter Creek Precinct. This will be funded by reserve and have no net impact on Council's budget
Federal Stimulus School Zone Projects	835,000	Additional grants received during the year offset by matching expenditure for School Zone projects. This will have no net impact on Council's budget.
ITS Implementation	69,000	Additional TfNSW Contribution for Meadowbank Traffic and Transport Study received during the year offset by matching expenditure. This will have no net impact on Council's budget.
Sportfields and Passive Parks	150,000	Increase in expenditure relating to Parks and Sportfields (Meadowbank Regional Playground) budgets that have been impacted by COVID-19. This is funded by reserve and will have no net impact on Council's budget.
Integrated Parking Macquarie Park and Eastwood Town Centre	70,000	Additional expenditure required for the Integrated Parking Macquarie Park and Eastwood Town Centre project. This will be funded by reserve and have no net impact on Council's budget
RALC	490,000	Additional expenditure required for the cladding renewal at the RALC. This will be funded by reserve and have no net impact on Council's budget

*Report Contains Conditions

Description	2021/22 Quarter 1 Review Budget Revision	2021/22 Quarter 1 Review Comments for Council Meeting
Property Acquisition	2,601,394	Additional expenditure required for the purchase of the property at 22 Argyle St, Ryde. This will be funded by reserves and have no net impact on Council's budget.
Community Buildings - Libraries	77,995	Increase in Library Renewal West Ryde Library Renewal project partially fund by maintenance savings and reserves. This will have no net impact on Council's budget.
Sports Group Contribution	514,565	Additional grant funds for the Gannan Park Master Plan and Synthetic Playing Surface Expansion. These funds are allocated to capital works projects and will have no net impact on Council's budget funded by User Group contribution to Sportsfield Renewal Works. This will have no net impact on Council's budget
Operational Building Expansion	200,000	Additional Funding required for preliminary scoping works at the Porter Creek site. This project will be funded by reserve and have no net impact on Council's budget
Net Capital Expenditure Movement (+ve is an increase in Expenditure)	-2,989,069	

Description	2021/22 Quarter 1 Review Budget Revision	2021/22 Quarter 1 Review Comments for Council Meeting
Reserves Drawdown (-ve is an increase in Reserve Drawdown)	1,136,230	
Flood Mitigation/Constitution Road Upgrade	1,000,000	Reduction in expenditure Flood Mitigation project on Constitution Rd which has been deferred to offset COVID-19 funding shortfall.
Traffic and Transport	155,000	Reduction in expenditure Traffic and Transport related projects which has been deferred to offset COVID-19 funding shortfall.
Library Public Multimedia Lab	20,000	Reduction in expenditure Library related projects which has been deferred to offset COVID-19 funding shortfall.
Roads, Footpaths and Kerb Renewal	4,889,292	Reduction in expenditure Infrastructure related projects (Roads, Footpaths and Kerb Renewal) which has been deferred to offset COVID-19 funding shortfall.
Toilet Blocks Renewal	100,000	Reduction in expenditure Toilet Blocks related projects which has been deferred to offset COVID-19 funding shortfall.
Heritage Buildings Renewal	100,000	Reduction in expenditure Heritage Building Renewal related projects which has been deferred to offset COVID-19 funding shortfall.
Sportfields and Passive Parks	300,000	Reduction in expenditure Sportfields and Passive Parks related projects which has been deferred to offset COVID-19 funding shortfall.
Macquarie Park, Waterloo Rd	5,470,250	Revised Accounting Standards requires treatment of this grant to reflect as a grant rather than reserve funding. This will have no net impact on Council's budget.
CRC Small Drop Off Stations	10,992	Revised Accounting Standards requires treatment of this grant to reflect as a grant rather than reserve funding. This will have no net impact on Council's budget.
Porters Creek Precinct	-150,000	Additional expenditure required for remediation works at the Porter Creek Precinct. This will be funded by reserve and have no net impact on Council's budget
RALC Asset Renewal	-490,000	Additional expenditure required for the cladding renewal at the RALC. This will be funded by reserve and have no net impact on Council's budget
Operational Building Expansion	-200,000	Additional Funding required for preliminary scoping works at the Porter Creek site. This project will be funded by reserve and have no net impact on Council's budget
Putney Beach Activation	-23,450	Additional expenditure required for Sediment Testing for Putney site. This will be funded by reserve and have no net impact on Council's budget
Property Acquisition	-2,601,394	Additional expenditure required for the purchase of the property at 22 Argyle St, Ryde. This will be funded by reserves and have no net impact on Council's budget.
Financial Assistance Grant	-1,994,586	Accounting Standards treatment of the Financial Assistance Grant received during the 2020/21 financial year. The funds were placed into a reserve at the end of the 2020/21 financial year and be released this financial year. This will have no net impact on Council's budget.
Multi-deck Car Park Construction - Rowe St Eastwood	500,000	Reduction in expenditure for Rowe Street Car Park related to initial savings for this project. Funds will be returned to reserve with no net impact on Council's budget.
Contributions Management	-300,000	Additional budget required to implement Developer Contributions Management and Reporting Software. This will be funded by the VPA Reserve and have no net impact on Council's budget.
Voluntary Jobseeker/Jobkeeper Rates Rebate	-960,000	Additional budget required to fund financial assistance for the Rates Rebate. This is funded by DWM reserve and will have no net impact on Council's budget

*Report Contains Conditions

Description	2021/22 Quarter 1 Review Budget Revision	2021/22 Quarter 1 Review Comments for Council Meeting
Community Grants	-50,000	Additional Budget required to fund Council resolution for COVID Food Relief Grants. This will be funded by the Community Grants Reserve and have no net impact on Council's budget
Eastwood Central	1,246,181	Reduction in expenditure due to a reforecast of Eastwood Central Project to align the cash flow with project delivery. Funds will be allocated in the 22/23 budget to ensure the project is completed with no net impact on Council's budget.
Community Buildings - Libraries	-27,995	Transfer of Library Building Maintenance funds to partially fund West Ryde Library Renewal project. This will have no net impact on Council's budget.
Playground Upgrade & Renewal	299,918	Revised Accounting Standards requires treatment of this grant to reflect as a grant rather than reserve funding. This will have no net impact on Council's budget.
Sportfields and Passive Parks	-150,000	Increase in expenditure relating to Parks and Sportfields (Meadowbank Regional Playground) budgets that have been impacted by COVID-19. This is funded by reserve and will have no net impact on Council's budget.
Integrated Parking Macquarie Park and Eastwood Town Centre	-70,000	Additional expenditure required for the Integrated Parking Macquarie Park and Eastwood Town Centre project. This will be funded by reserve and have no net impact on Council's budget
Sportsground Amenities Upgrade & Renewal	434,788	Revised Accounting Standards requires treatment of this grant to reflect as a grant rather than reserve funding. This will have no net impact on Council's budget.
Domestic Waste	-568,940	Additional budget required to fund additional tipping fees based on updated tonnage estimates. This will be funded by the DWM reserve and have no net impact on Council's funding
Home Modification & Maintenance	-48,520	Increase in Expenditure for the Home Modification Services to reflect forecast increased expenditure. This will be funded by reserves and have no net impact on Council's funding.
Capital Programs have been for deferral from the 2021/22 budget to offset the financial impact of COVID-19	-6,490,962	Transfer savings from deferring capital projects to offset the reduction of operating income due to COVID
Salaries and Wages savings	265,119	Reduction in Salaries and Wages as a result of first quarter salary savings made during the quarter.
Better Waste & Recycling Fund	26,655	Accounting Standards treatment of the Better Waste Grant to reflect revised accounting standards on Grant Revenue offset by matching expenditure. This will have no net impact on Council's budget
Roads to Recovery	186,614	Additional Roads to Recovery grant received during the year offset by matching expenditure for Roads Renewal Program. This will have no net impact on Council's budget.
LRCI Grant	257,268	Additional LRCI grant received during the year offset by matching expenditure for Roads Kerb Renewal Program. This will have no net impact on Council's budget.
Net Reserve Drawdown Movement (-ve is an increase in Reserve Drawdown)	1,136,230	

Attachment 4. Economic Development Strategy, progress update July – September 2021

Goal 1. Promote the City of Ryde's capacity to support all types of businesses across a variety of industry sectors with their development, growth and space requirements.		
Strategy	Status	Progress Update
1.1 Nurture economic anchors and attract investment.	On Track	Partnered with Macquarie University Incubator, Regional Development Australia to undertake Eco System mapping project for Health Sector. Met with Stockland and CBRE & Colliers -re Inward Investment. Macquarie Park Place branding project moving forward in collaboration with CMPID. Video productions 'Invest Macquarie Park' ongoing. Recent inward investment enquiry from Investment NSW.
1.2 Support existing small businesses in centres	On Track	Delivered Shop Local Love your Community - significant advertorials and editorials generated. Delivered: five Capacity Building webinars for SMEs, Mentor Advisory Panel Program (over 120 businesses), Community of Practice: Women in Business (60 participants), Home Based Business (120 participants).
1.3 Support Meadowbank Education and Employment Precinct.	On Track	Ongoing discussions with the relevant Government agencies and stakeholders.
1.4 Work across Council Departments to support the future character of town centres with events, promotions and infrastructure upgrades.	On Track	Cross Unit collaborations within Council to deliver marketing, capacity building and place making initiatives. Food Tours to resume when economy reopens in Top Ryde for Persian/Iranian strip. Eastwood Korean Food Tours to launch when economy reopens.
Goal 2. The City of Ryde becomes a desired location for SMES, high tech start-ups and scale-ups, creating investment and future jobs.		
2.1 Attract high-tech start-ups, scale-ups and creatives.	On Track	Preliminary stage of eco system mapping Health Sector.(see 1.1). Secured 20 EOIs for MedTech/Cyber security - Community of Practice. Updating videos for Start-ups and scale ups.
2.2 Support the transformation/positioning of Macquarie Park into an innovation precinct.	On Track	Established a working group to accelerate place branding. Requested Digital Infrastructure audit for marketing purposes. Submission to DPIE in relation to the Macquarie Park Strategic Review.
2.3 Investigate opportunities in underutilised retail and commercial spaces across the City of Ryde.	On Track	Established relationships with landowners and real estate agents; however, COVID and lockdown has deferred progressing opportunities into events due to restrictions.
2.4 Investigate opportunities for providing subsidised spaces in Council controlled buildings.	On Track	Lease and rental subsidies and assistance implemented during COVID lockdown.
Goal 3. The City of Ryde is positioned as a smart, innovative and green city at the heart of Sydney which attracts people to invest, live, work, visit and play locally.		
3.1 Make existing centres greener and more attractive.	On Track	Sustainability Forum deferred due to COVID. Coxs Rd, Rydeale Rd and Giffnock Ave upgrades under construction. Planting and Embelishment in Macquarie Park scoping underway.
3.2 Provide good experiences for businesses and workers throughout the City of Ryde.	On Track	Council is collaborating with CMPID to deliver place activation initiatives across Macquarie Park, promoted via Social Media.
3.3 Promote inclusive places and facilitate social vibrancy.	On Track	Social Enterprise grant to be explored. "Love" Town Centres program ongoing including social media promotion. Further promotion of post-lockdown re-opening of centres undertaken to be rolled out Q2.

Goal 4. Implement programs to support youth employment pathways and match local job opportunities for people living in the City of Ryde, promoting it as a city with the people who possess skill and talent to service all business needs.

Strategy	Status	Progress Update
4.1 Implement programs to support youth employment pathways.	On Track	Face to face initiatives deferred due to COVID. Regularly promote PACE program and TAFE as a gateway to interns and employee to local business community. Two Student Planners employed in Urban Strategy Dept. Lecture promoting planning pathways in local government provided to Macquarie University planning students.
4.2 Identify local talent and match it to potential jobs.	On Track	Business Opportunity Accelerator program to be delivered in Q4.
4.3 Keep seniors active in the workforce.	Deferred	COVID has disrupted timing of delivery for this program.

Goal 5. Continue to build and nurture strategic partnerships with key stakeholders to implement the Economic Development Strategy.

5.1 Manage and build relationship with relevant stakeholders.	On Track	Partnered with Landowners, Chambers, commercial real estate agents, University, NSW Govt and CMPID to build capacity and branding.
5.2 Promote City of Ryde's attractiveness and economic opportunities.	On Track	Established thinkcubator sessions with Landowners and real estate agents for place marketing. Engaged local businesses and community in consultations relating to upgrades of Ryedale and Cox's Rd. and the West Ryde Masterplan.

Goal 6. That as an employer of choice, the City of Ryde encourages locals to work for our City.

6.1 Promote local job opportunities through local channels and partners.	On Track	See 4.1
6.2 Support local students through job placements.	On Track	See 4.1