2006 - 2009

Annual Budget Statement Appendix A

management plan





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Estimated Operating Results

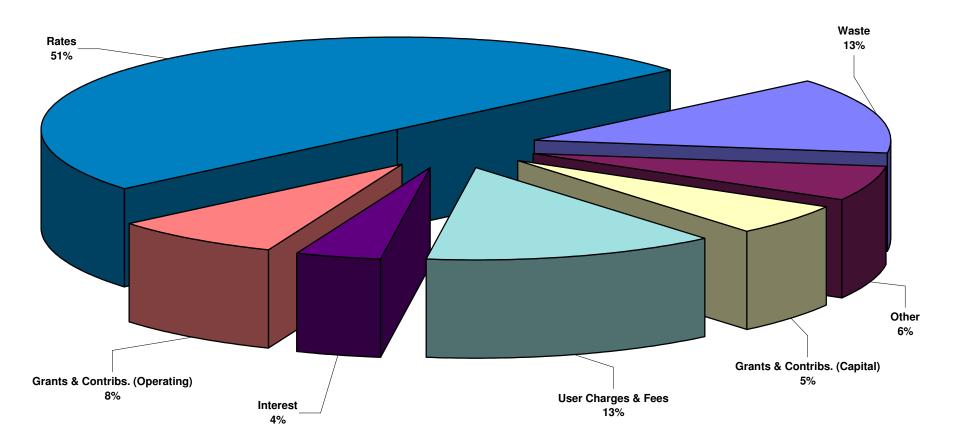
	2005/2006 Budget (\$'000)	2006/2007 Budget (\$'000)
OPERATING REVENUES		
Rates & Annual Charges	44,038	48,222
User Charges & Fees	9,362	10,141
Interest	3,151	3,076
Other Operating Revenues	2,680	4,663
Grants & Contributions provided for	,	·
operating purposes	4,926	5,775
TOTAL OPERATING REVENUES	64,158	71,878
	04,100	11,070
OPERATING EXPENSES		
Employee Costs (Inc. Superannuation Payments)	23,988	27,108
Materials & Contracts	16,535	17,949
Borrowing Costs	665	568
Other Operating Expenses	10,506	12,682
TOTAL OPERATING EXPENSES	51,694	58,307
OPERATING RESULT BEFORE		
CAPITAL AMOUNTS	12,464	13,571
Grants & Contributions provided for		
capital purposes	7,103	4,072
Net Gain /(Loss) on disposal of Assets	2,065	(53)
	9,168	4,019
CHANGE IN NET ASSETS BEFORE		
ABNORMAL ITEMS & DEPRECIATION	21,632	17,591
Depreciation & Amortisation	14,000	14,000
CHANGE IN NET ASSETS RESULTING		
FROM OPERATIONS	7,632	3,591

Estimated Cash Flow and Capital Funding

	Buc	/2006 Iget 00)	Buc	/2007 Iget 00)
Operating Result		7,632		3,591
Add Non-Cash Items: - Depreciation - Book Value of Assets Disposed - In Kind Contributions Total Non-Cash Items	14,000 2,156 0	16,156	14,000 2,508 0	16,508
Cash Available to Fund Capital Expenditure		23,789		20,099
Capital Expenditure - Community Life - Environment and Planning - Public Works - Corporate Services Total Capital	(5,403) (7) (15,156) (1,055)	(21,621)	(4,266) (18) (18,410) (2,140)	(24,833)
Cash Flow to Fund		2,168		(4,734)
Financed By: Opening Working Capital (Cash Only) Borrowings New Borrowings Less: Loan Repayments Net Loan Funds	0 (1,393)	6,822	0 (1,319)	4,034 (1,319)
Net Loan FundsPlus: Reserve ExpenditureExpenditure from Internally Restricted ReservesExpenditure from Externally Restricted ReservesExpenditure from Unexpended Grants (50%)Expenditure from Unexpended Grants (100%)Less: Reserve AdditionsAdditions to Internally Restricted ReservesAdditions to Internal Liability ReservesAdditions to Externally Restricted ReservesAdditions to Unexpended Grants (50%)Additions to Unexpended Grants (100%)Net Funding from Reserves	10,570 12,569 45 1,983 (10,955) (60) (15,883) (45) (1,787)	(1,393) (3,562)	9,812 14,743 197 3,546 (8,448) (90) (13,961) (197) (2,743)	(1,319) 2,860
Closing Working Capital		4,034		841

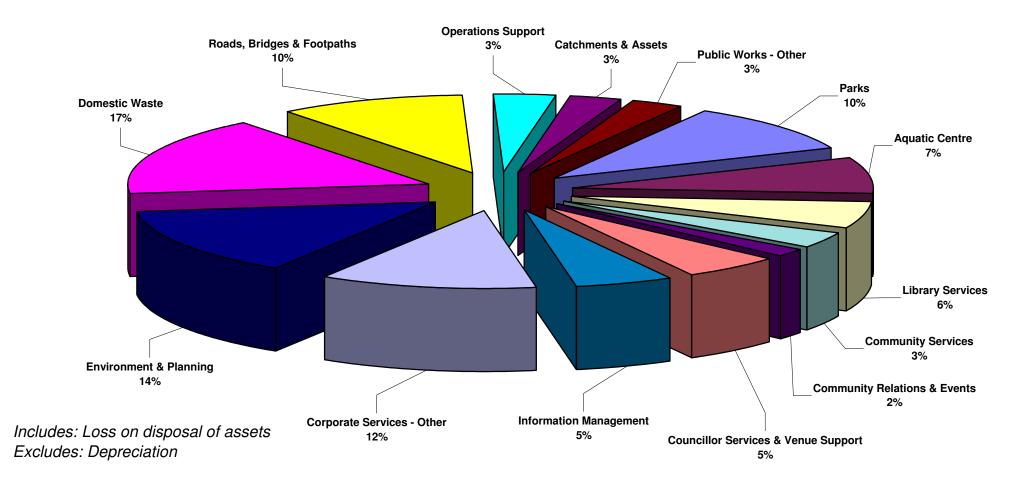
Income Summary 2006/2007 Total Income - \$76.0M

This includes: Operating Income of \$71.878M Capital Income of \$4.072M

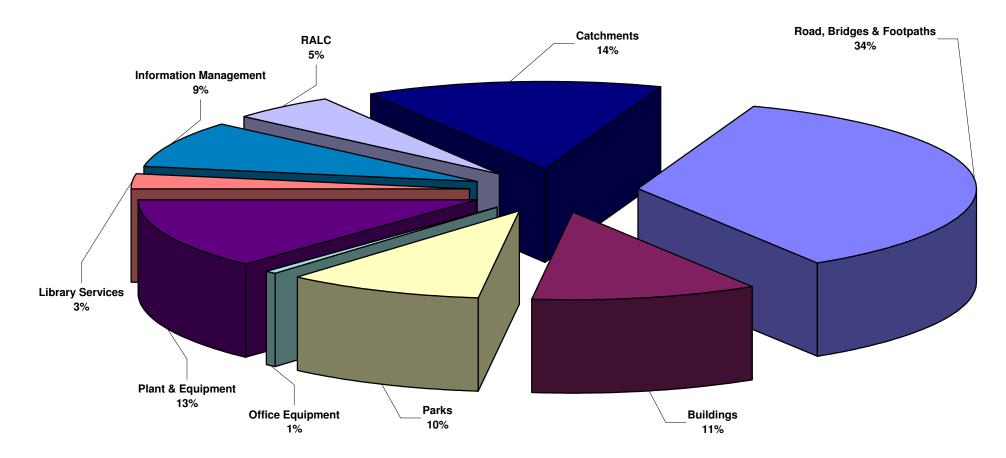


Includes revenue from: Stormwater Management Service Charge, Macquarie Park Special Rate & New Revenue Source

Operating Expenditure Summary 2006/2007 Total Operating Expenditure - \$58.4M



Capital Expenditure Summary 2006/2007 Total Capital Expenditure - \$24.8M



Includes works funded by: Stormwater Management Service Charge, Macquarie Park Special Rate & New Revenue Source

	People	(\$'000)
Key	Operating Income	12,729
Outcome	Operating Expenditure	20,251
Area	Operating result	(7,522)
	Capital Income	20
	Key Performance Indic	cators
	Culture	(\$'000)
	Operating Income	157
	Operating Expenditure	931
	Operating result	(774)
S	Capital Income	0
Action Plan Groups	Equity	(\$'000)
Gr	Operating Income	575
lan	Operating Expenditure	949
E E	Operating result	(374)
ctio	Capital Income	0
Ā	Health, Recreation & Leisure	(\$'000)
	Operating Income	5,492
	Operating Expenditure	10,522
	Operating result	(5,030)
	Capital Income	20

Groups
Plan
Action

Community Capacity	(\$'000)	
Operating Income	959	
Operating Expenditure	2,285	
Operating result	(1,326)	
Capital Income	0	
Regulatory Framework	(\$'000)	
Operating Income	5,546	

Regulatory Framework	(\$'000)	
Operating Income	5,546	
Operating Expenditure	5,564	
Operating result	(18)	
Capital Income	0	

	Assets	(\$'000)
Key	Operating Income	4,803
Outcome	Operating Expenditure	9,548
Area	Operating result	(4,746)
	Capital Income	3,407
	Key Performance Indi	cators
	Access	(\$'000)
	Operating Income	3,288
	Operating Expenditure	5,722
	Operating result	(2,434)
	Capital Income	907
	Community Buildings	(\$'000)
	Operating Income	0
sdr	Operating Expenditure	1,954
irou	Operating result	(1,954)
Plan Groups	Capital Income	0
	Land	(\$'000)
Action	Operating Income	0
Aci	Operating Expenditure	405
	Operating result	(405)
	Capital Income	1,800
	Stormwater Infrastructure	(\$'000)
	Operating Income	1,515
	Operating Expenditure	1,467
	Operating result	48
	Capital Income	700

	Environment	(\$'000)
Key	Operating Income	11,869
Outcome	Operating Expenditure	15,499
Area	Operating result	(3,630)
	Capital Income	445
	Key Performance Indi	cators
	Air Quality	(\$'000)
	Operating Income	10
	Operating Expenditure	166
	Operating result	(156)
	Capital Income	0
(0		
- sdn	Bushland & Biodiversity	(\$'000)
groups	Bushland & Biodiversity Operating Income	(\$'000) 5
ın Groups		
Plan Groups	Operating Income	5
tion Plan Groups	Operating Income Operating Expenditure	5 1,030
Action Plan Groups	Operating Income Operating Expenditure Operating result	5 1,030 (1,025)
Action Plan Groups	Operating Income Operating Expenditure Operating result Capital Income Human Settlement &	5 1,030 (1,025) 0
Action Plan Groups	Operating Income Operating Expenditure Operating result Capital Income Human Settlement & Built Environment	5 1,030 (1,025) 0 (\$'000)
Action Plan Groups	Operating Income Operating Expenditure Operating result Capital Income Human Settlement & Built Environment Operating Income	5 1,030 (1,025) 0 (\$'000) 11,854

Soil & Land	(\$'000)	
Operating Income	0	
Operating Expenditure	10	
Operating result	(10)	
Capital Income	0	
Water Quality	(\$'000)	
Water Quality Operating Income	(\$'000) 0	
Operating Income	0	

	Governance	(\$'000)
Key	Operating Income	42,477
Outcome	Operating Expenditure	13,008
Area	Operating result	29,469
	Capital Income	147
	Key Performance Indi	cators
	Community Consultation	(\$'000)
	Operating Income	0
sdr	Operating Expenditure	1,104
irou	Operating result	(1,104)
n G	Capital Income	0
Action Plan Groups	Business Sustainability	(\$'000)
tion	Operating Income	42,477
Act	Operating Expenditure	11,904
	Operating result	30,573
	Capital Income	147

Consolidated Income & Expendi	ture Estim	ates 2005	/2006 - 200	08/2009
PROJECTED OPERATING RESULT BEFORE CAPITAL AMOUNTS	2005/2006 Budget	2006/2007 Budget	2007/2008 Projected	2008/2009 Projected
OPERATING REVENUES				
Rates & Annual Charges	44,038	48,222	49,815	51,461
User Charges & Fees	9,362	10,141	10,648	11,181
Interest	3,151	3,076	2,627	2,221
Other Operating Revenues	2,680	4,663	6,771	6,953
Operating Grants & Contributions	4,926	5,775	5,127	5,367
TOTAL OPERATING REVENUES	64,158	71,878	74,989	77,184
OPERATING EXPENSES				
Employee Costs (Inc. Superannuation Payments)	23,988	27,108	28,193	29,304
Materials & Contracts	16,535	17,949	18,400	19,093
Borrowing Costs	665	568	469	411
Other Operating Expenses	10,506	12,682	12,398	12,866
TOTAL OPERATING EXPENSES	51,694	58,307	59,460	61,674
Operating Result Before Capital Amounts	12,464	13,571	15,529	15,510
Capital Grants & Contributions	7,103	4,072	3,205	3,174
Net / Gain (Loss) on disposal of Assets	2,065	(53)	(300)	(300)
	9,168	4,019	2,905	2,874
Operating Result before Depreciation	21,632	17,591	18,434	18,385
Depreciation & Amortisation	14,000	14,000	14,026	14,339
Operating Result	7,632	3,591	4,407	4,045
	2005/2006	2006/2007	2007/2008	2008/2009
PROJECTED FUNDING	Budget	Budget	Projected	Projected
	Budget	Budget	Projected	Projected
Operating Result				
Operating Result FUNDING	Budget	Budget 3,591	Projected 4,407	Projected 4,045
Operating Result	Budget 7,632	Budget	Projected	Projected 4,045 14,339
Operating Result FUNDING Add: (Non-Cash) - Depreciation	Budget 7,632	Budget 3,591 14,000	Projected 4,407 14,026	Projected 4,045
Operating Result FUNDING Add: (Non-Cash) - Depreciation Add: Book Value of Assets Disposed	Budget 7,632 14,000 2,156 0 0	Budget 3,591 14,000 2,508 0 0	Projected 4,407 14,026 2,500 0 0	Projected 4,045 14,339 2,500 0 0
Operating Result FUNDING Add: (Non-Cash) - Depreciation Add: Book Value of Assets Disposed Add/Less: Other Non-Cash Adjustments	Budget 7,632 14,000 2,156 0	Budget 3,591 14,000 2,508 0	Projected 4,407 14,026 2,500	Projected 4,045 14,339 2,500 0
Operating Result FUNDING Add: (Non-Cash) - Depreciation Add: Book Value of Assets Disposed Add/Less: Other Non-Cash Adjustments Less: In Kind Contributions Cash Available to Fund Capital Expenditure Capital Expenditure	Budget 7,632 14,000 2,156 0 0 23,789	Budget 3,591 14,000 2,508 0 0 0 20,099	Projected 4,407 14,026 2,500 0 0 20,934	Projected 4,045 14,339 2,500 0 0 20,885
Operating Result FUNDING Add: (Non-Cash) - Depreciation Add: Book Value of Assets Disposed Add/Less: Other Non-Cash Adjustments Less: In Kind Contributions Cash Available to Fund Capital Expenditure Capital Expenditure - Community Life	Budget 7,632 14,000 2,156 0 0 0 23,789 (5,403)	Budget 3,591 14,000 2,508 0 0 20,099 (4,266)	Projected 4,407 14,026 2,500 0 0 20,934 (4,515)	Projected 4,045 14,339 2,500 0 0
Operating Result FUNDING Add: (Non-Cash) - Depreciation Add: Book Value of Assets Disposed Add/Less: Other Non-Cash Adjustments Less: In Kind Contributions Cash Available to Fund Capital Expenditure Capital Expenditure - Community Life - Environment & Planning	Budget 7,632 14,000 2,156 0 0 0 23,789 (5,403) (7)	Budget 3,591 14,000 2,508 0 0 0 20,099 (4,266) (18)	Projected 4,407 14,026 2,500 0 0 20,934 (4,515) (7)	Projected 4,045 14,339 2,500 0 0 20,885 (6,442) (7)
Operating Result FUNDING Add: (Non-Cash) - Depreciation Add: Book Value of Assets Disposed Add/Less: Other Non-Cash Adjustments Less: In Kind Contributions Cash Available to Fund Capital Expenditure Capital Expenditure - Community Life - Environment & Planning - Public Works	Budget 7,632 14,000 2,156 0 0 0 23,789 (5,403) (7) (15,156)	Budget 3,591 14,000 2,508 0 0 20,099 (4,266) (18) (18,410)	Projected 4,407 14,026 2,500 0 0 20,934 (4,515) (7) (17,934)	Projected 4,045 14,339 2,500 0 0 20,885 (6,442) (7) (16,638)
Operating Result FUNDING Add: (Non-Cash) - Depreciation Add: Book Value of Assets Disposed Add/Less: Other Non-Cash Adjustments Less: In Kind Contributions Cash Available to Fund Capital Expenditure Capital Expenditure - Community Life - Environment & Planning - Public Works - Corporate Services	Budget 7,632 14,000 2,156 0 0 0 23,789 (5,403) (7) (15,156) (1,055)	Budget 3,591 14,000 2,508 0 0 20,099 (4,266) (18) (18,410) (2,140)	Projected 4,407 14,026 2,500 0 0 20,934 (4,515) (7) (17,934) (1,879)	Projected 4,045 14,339 2,500 0 0 20,885 (6,442) (7) (16,638) (1,935)
Operating Result FUNDING Add: (Non-Cash) - Depreciation Add: Book Value of Assets Disposed Add/Less: Other Non-Cash Adjustments Less: In Kind Contributions Cash Available to Fund Capital Expenditure Capital Expenditure - Community Life - Environment & Planning - Public Works - Corporate Services Total Capital	Budget 7,632 14,000 2,156 0 0 0 23,789 (5,403) (7) (15,156) (1,055) (21,621)	Budget 3,591 14,000 2,508 0 0 0 20,099 (4,266) (18) (18,410) (2,140) (2,140)	Projected 4,407 14,026 2,500 0 0 20,934 (4,515) (7) (17,934) (1,879) (24,335)	Projected 4,045 14,339 2,500 0 0 20,885 (6,442) (7) (16,638) (1,935) (25,022)
Operating Result FUNDING Add: (Non-Cash) - Depreciation Add: Book Value of Assets Disposed Add/Less: Other Non-Cash Adjustments Less: In Kind Contributions Cash Available to Fund Capital Expenditure Capital Expenditure - Community Life - Environment & Planning - Public Works - Corporate Services Total Capital Cash Flow to Fund	Budget 7,632 14,000 2,156 0 0 0 23,789 (5,403) (7) (15,156) (1,055)	Budget 3,591 14,000 2,508 0 0 20,099 (4,266) (18) (18,410) (2,140)	Projected 4,407 14,026 2,500 0 0 20,934 (4,515) (7) (17,934) (1,879)	Projected 4,045 14,339 2,500 0 0 20,885 (6,442) (7) (16,638) (1,935)
Operating Result FUNDING Add: (Non-Cash) - Depreciation Add: Book Value of Assets Disposed Add/Less: Other Non-Cash Adjustments Less: In Kind Contributions Cash Available to Fund Capital Expenditure Capital Expenditure - Community Life - Environment & Planning - Public Works - Corporate Services Total Capital Cash Flow to Fund Financed By:	Budget 7,632 14,000 2,156 0 0 23,789 (5,403) (7) (15,156) (1,055) (21,621) 2,168	Budget 3,591 14,000 2,508 0 0 0 20,099 (4,266) (18) (18,410) (2,140) (2,140) (24,833) (4,734)	Projected 4,407 14,026 2,500 0 0 20,934 (4,515) (7) (17,934) (1,879) (24,335) (24,335) (3,401)	Projected 4,045 14,339 2,500 0 0 20,885 (6,442) (7) (16,638) (1,935) (25,022) (4,137)
Operating Result FUNDING Add: (Non-Cash) - Depreciation Add: Book Value of Assets Disposed Add/Less: Other Non-Cash Adjustments Less: In Kind Contributions Cash Available to Fund Capital Expenditure Capital Expenditure - Community Life - Environment & Planning - Public Works - Corporate Services Total Capital Cash Flow to Fund Financed By: Opening Working Capital	Budget 7,632 14,000 2,156 0 0 0 23,789 (5,403) (7) (15,156) (1,055) (21,621)	Budget 3,591 14,000 2,508 0 0 0 20,099 (4,266) (18) (18,410) (2,140) (2,140)	Projected 4,407 14,026 2,500 0 0 20,934 (4,515) (7) (17,934) (1,879) (24,335) (24,335) (3,401)	Projected 4,045 14,339 2,500 0 0 20,885 (6,442) (7) (16,638) (1,935) (25,022) (25,022) (4,137)
Operating Result FUNDING Add: (Non-Cash) - Depreciation Add: Book Value of Assets Disposed Add/Less: Other Non-Cash Adjustments Less: In Kind Contributions Cash Available to Fund Capital Expenditure Capital Expenditure - Community Life - Environment & Planning - Public Works - Corporate Services Total Capital Cash Flow to Fund Financed By: Opening Working Capital Targeted Savings from Base Budget	Budget 7,632 14,000 2,156 0 0 23,789 (5,403) (7) (15,156) (1,055) (21,621) 2,168	Budget 3,591 14,000 2,508 0 0 0 20,099 (4,266) (18) (18,410) (2,140) (2,140) (24,833) (4,734)	Projected 4,407 14,026 2,500 0 0 20,934 (4,515) (7) (17,934) (1,879) (24,335) (24,335) (3,401)	Projected 4,045 14,339 2,500 0 0 20,885 (6,442) (7) (16,638) (1,935) (25,022) (4,137)
Operating Result FUNDING Add: (Non-Cash) - Depreciation Add: Book Value of Assets Disposed Add/Less: Other Non-Cash Adjustments Less: In Kind Contributions Cash Available to Fund Capital Expenditure Capital Expenditure - Community Life - Environment & Planning - Public Works - Corporate Services Total Capital Cash Flow to Fund Financed By: Opening Working Capital Targeted Savings from Base Budget Borrowings	Budget 7,632 14,000 2,156 0 0 23,789 (5,403) (7) (15,156) (1,055) (21,621) 2,168 6,822	Budget 3,591 14,000 2,508 0 0 20,099 (4,266) (18) (18,410) (2,140) (24,833) (24,833) (4,734)	Projected 4,407 14,026 2,500 0 0 20,934 (4,515) (7) (17,934) (17,934) (1,879) (24,335) (24,335) (24,335) (3,401)	Projected 4,045 14,339 2,500 0 0 20,885 (6,442) (7) (16,638) (1,935) (25,022) (25,022) (4,137) (90) 523
Operating Result FUNDING Add: (Non-Cash) - Depreciation Add: Book Value of Assets Disposed Add/Less: Other Non-Cash Adjustments Less: In Kind Contributions Cash Available to Fund Capital Expenditure Capital Expenditure - Community Life - Environment & Planning - Public Works - Corporate Services Total Capital Cash Flow to Fund Financed By: Opening Working Capital Targeted Savings from Base Budget Borrowings New Borrowings	Budget 7,632 14,000 2,156 0 0 23,789 (5,403) (7) (15,156) (1,055) (21,621) 2,168 6,822	Budget 3,591 14,000 2,508 0 0 20,099 (4,266) (18) (18,410) (2,140) (24,833) (24,833) (4,734) 4,034 0	Projected 4,407 14,026 2,500 0 0 20,934 (4,515) (7) (17,934) (17,934) (1,879) (24,335) (24,335) (24,335) (3,401) 841 500	Projected 4,045 14,339 2,500 0 0 20,885 (6,442) (7) (16,638) (1,935) (25,022) (25,022) (4,137) (90) 523 0
Operating Result FUNDING Add: (Non-Cash) - Depreciation Add: Book Value of Assets Disposed Add/Less: Other Non-Cash Adjustments Less: In Kind Contributions Cash Available to Fund Capital Expenditure Capital Expenditure - Community Life - Environment & Planning - Public Works - Corporate Services Total Capital Cash Flow to Fund Financed By: Opening Working Capital Targeted Savings from Base Budget Borrowings New Borrowings Less: Loan Repayments	Budget 7,632 14,000 2,156 0 0 23,789 (5,403) (7) (15,156) (1,055) (21,621) 2,168 6,822 0 (1,393)	Budget 3,591 14,000 2,508 0 0 20,099 (4,266) (18) (18,410) (2,140) (24,833) (24,833) (4,734) 4,034 0 (1,319)	Projected 4,407 14,026 2,500 0 0 20,934 (4,515) (7) (17,934) (1,879) (24,335) (24,335) (24,335) (3,401) 841 500 0 (1,375)	Projected 4,045 14,339 2,500 0 0 20,885 (6,442) (7) (16,638) (1,935) (25,022) (25,022) (4,137) (90) 523 0 (715)
Operating Result FUNDING Add: (Non-Cash) - Depreciation Add: Book Value of Assets Disposed Add/Less: Other Non-Cash Adjustments Less: In Kind Contributions Cash Available to Fund Capital Expenditure Capital Expenditure - Community Life - Environment & Planning - Public Works - Corporate Services Total Capital Cash Flow to Fund Financed By: Opening Working Capital Targeted Savings from Base Budget Borrowings Less: Loan Repayments Net Loan Funds (Payments/Receipts)	Budget 7,632 14,000 2,156 0 0 23,789 (5,403) (7) (15,156) (1,055) (21,621) 2,168 6,822	Budget 3,591 14,000 2,508 0 0 20,099 (4,266) (18) (18,410) (2,140) (24,833) (24,833) (4,734) 4,034 0	Projected 4,407 14,026 2,500 0 0 20,934 (4,515) (7) (17,934) (17,934) (1,879) (24,335) (24,335) (24,335) (3,401) 841 500	Projected 4,045 14,339 2,500 0 0 20,885 (6,442) (7) (16,638) (1,935) (25,022) (25,022) (4,137) (90) 523 0
Operating Result FUNDING Add: (Non-Cash) - Depreciation Add: Book Value of Assets Disposed Add/Less: Other Non-Cash Adjustments Less: In Kind Contributions Cash Available to Fund Capital Expenditure Capital Expenditure - Community Life - Environment & Planning - Public Works - Corporate Services Total Capital Cash Flow to Fund Financed By: Opening Working Capital Targeted Savings from Base Budget Borrowings New Borrowings Less: Loan Repayments	Budget 7,632 14,000 2,156 0 0 23,789 (5,403) (7) (15,156) (1,055) (21,621) 2,168 6,822 0 (1,393)	Budget 3,591 14,000 2,508 0 0 20,099 (4,266) (18) (18,410) (2,140) (24,833) (24,833) (4,734) 4,034 0 (1,319)	Projected 4,407 14,026 2,500 0 0 20,934 (4,515) (7) (17,934) (1,879) (24,335) (24,335) (24,335) (3,401) 841 500 0 (1,375)	Projected 4,045 14,339 2,500 0 0 20,885 (6,442) (7) (16,638) (1,935) (25,022) (25,022) (4,137) (90) 523 0 (715)