



Lifestyle and opportunity

@ your doorstep



**Quarterly Review Report
Four Year Delivery Plan 2011-2015
Including One Year Operational Plan 2011/1012**

**Quarter One
July-September 2011**

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General Manager's Overview

Quarterly Overview

This quarterly report examines Council's budget review and performance for Quarter 1 (July to September 2011) of the 2011/12 financial year. It measures progress against the One Year Operational Plan for 2011/12. This new format for the quarterly report is now in alignment with the Strategic Plan, 4 year Delivery Plan and one year Operating Plan with all supporting detail attached in the appendices. It is the basis against which future quarterly reports will be presented.

Financial Position

Working Capital Position

As a result of the September quarterly review, council is projecting an increase in its working capital surplus from \$3.89 million to \$4.02 million.

- Reduction of \$0.59 million which represents the first instalment of the revenue sharing grant that was pre paid and held in reserve as at 30 June 2011. These funds are to be released this financial year. It is uncertain as to whether Council will again receive an advanced payment of revenue sharing grants for next year in the fourth quarter of this year. As a result the adjustment to the operating result has been made in anticipation that they will not be advanced to Council this year.
- The increase in operating expenses of \$0.25 million as detailed in this report.
- Adjustment for approved carry over works completed under budget. This resulted in funds totalling \$0.3 million being transferred to the general fund.
- Correction to the River to River Project which was inadvertently duplicated in the expenditure account and requires a reversal totalling \$0.07 million.

Base Budget

With the adjustments to the operating result, the flow on effects to the base budget is as follows:-

- Reduction of \$0.59 million for the first instalment of the revenue sharing grant (see comment above) that was pre paid in June 2011.
- Base budget revenue increased by \$0.5million funded from additional grants and reserves
- Base Budget expenses increased \$0.63 million, as follows:-
 - \$0.29 million for increased waste disposal service costs (funded from the domestic waste reserve).
 - \$0.15 million for additional works for the home modification service (funded by additional grants)
 - \$0.07 million additional cost of insurance claims within excess (funded from reserves available to address this)
 - \$0.16 million approximately, for additional adjustments to budget (see details in the attached report)



Non Capital Budget

The non capital budget is seeking additional funds of approximately \$0.1 million to adjust project budgets listed in this review

Continued on page 5

General Manager Overview (Continued)

Capital Budget

This quarterly review projects to increase capital expenses over budget by \$1.65 million funded from additional grants of \$0.63 million and a transfer of \$1.02 million from reserves. The major transfer relates to the Macquarie Park reserve which was earmarked for this purpose as part of this year's budget.

Progress against Indicators

This quarter we have met or exceeded our corporate performance indicators (which provide a snap shot of the organisations health) as well as our performance indicators across our 21 programs. The exceptions are detailed below. It should be noted that this is the result in the first quarter only and throughout the year a clearer performance picture will emerge. This is particularly so this year as we are building a range of new indicators around customer satisfaction.

Corporate Indicators

As identified in page 22, the majority of corporate indicators are on track or have exceeded target. In particular the improvement in lost time injuries (compared to last quarter) has improved by 10% above target. Project milestones are now being closely monitored by our newly created project management office and shows that 96% of project milestones are being completed on time against the target of 90%. Those corporate indicators which have not met target are:-

- 83% of internal audit recommendations were implemented on time against our target of 100%.
- 84% of inward correspondence were completed within 10 working days against our target of 90%

Program Indicators

Of all indicators across our 21 program areas, only six performance indicators in our programs were not achieved in quarter one.

Of particular note are the assessment times for development applications across all categories (see page 57) against the group 3 Council average. This downturn was forecast as part of the Best Value review process and reflects the time and effort that the review took. Assessment staff were closely involved with analysing their service, researching best practice and framing recommendations for improvement. This took front line staff away from their assessment tasks which reduced assessment times during this quarter. I anticipate as the recommendations of the best value review roll out, these assessment times will greatly improve over the next 2 years.

Of particular note the following areas of performance improved against previous trends or targets:-

- Visitations to all libraries increased by 16,300 visits to 238,164, compared to the same quarter last year. This has mainly been due to the popularity of the Top Ryde Library.
- The RALC recorded 141,824 visitors which is up by 650 visitors from last year.
- 260 Councillor requests were processed in the first quarter to an average time of 2.31 days against a target of 5 working days.



John Neish
General Manager

Financial Management

Overview

Following the first quarter budget review, Council's Operating Result, is projected to decrease by \$0.43 Million (2.73%) to \$15.38 Million.

This result is mainly due to the reduction of \$0.59 Million for the first installment of the Revenue Sharing Grant required this financial year due to the prepayment of the first installment in June 2011.

Operating Income (Base Budget and Non-Capital & Capital Income) is projected to increase by \$0.31 million (0.28%) and Operating Expenses are projected to increase by \$0.74 million (0.78%), a net decrease in Operating Surplus of \$0.43 million to \$15.38 million.

This result has been achieved due to the required adjustment for the Revenue Sharing Grant, an increase in operating expenses and the reimbursement of the General Fund from the committed works reserve, due to the reserve funds no longer being required.

This revenue is also projecting Council's Available Working Capital position to increase by \$0.125 million to approximately \$4.02 million.

Council had budgeted to undertake \$50.05 million of capital works, including contributed assets of \$23.14 million. This is projected to increase by another \$1.42 million, the bulk of which will be funded by either new grants or transfers from reserves. This will give a total capital works budget of \$51.46 million.

As at 30 September 2011, Council has expended \$3.43 million from the projected year to date budget of \$11.83 million for capital projects.

Base Budget

Base Budget Income is projected to decrease by \$0.55 million to \$84.25 million, while Base Budget Expenses are projected to increase by \$0.63 million to \$92.00 million, giving a net increase in the Base Budget Deficit of \$1.18 million (17.88%). This result is due to the reduction in the revenue sharing grant \$0.59 million, with over \$0.5 million funded from additional grants or reserves.

Non-Capital Budget

Non-Capital Income is projected to decrease by \$0.03 million to \$0.13 million, while Non-Capital Expenses are projected to increase by \$0.10 million to \$3.14 million, giving a net increase in non-capital deficit of \$0.13 million (4.68%).

Capital Budget

Capital Income is projected to increase by \$0.88 million to \$26.14 million, while Capital Expenses are projected to increase by \$1.42 million to \$51.46 million, giving a net increase capital deficit of \$0.54 million (2.16%). This increase is funded from either additional grants or reserves.

Reserve Movements

The net movement of Reserves was budgeted to be a net transfer from reserves of \$10.96 million for works carried over plus funding other works. This review is projecting to have a net increase of \$1.97 million from reserves to a total of \$12.93 million from reserves. These transfers include funds held for additional grants.

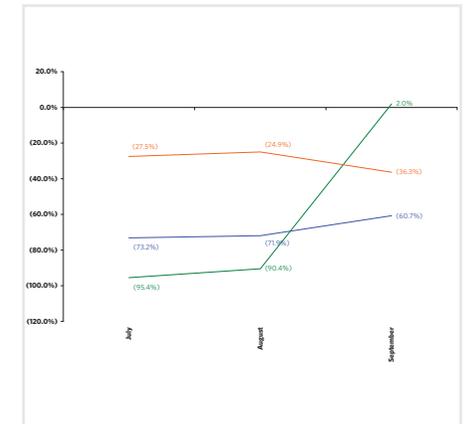


Figure 1: Income % variance to budget trend YTD

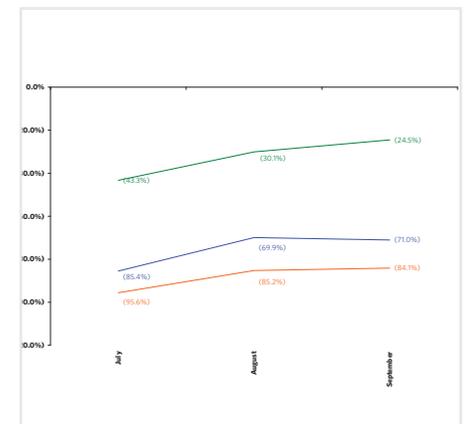
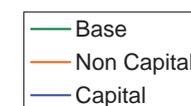


Figure 2: Expenditure % variance to budget trend YTD



Financial Management

	Original Budget 2011/2012 (\$'000)	Previously Approved Changes	Revised Budget 2011/2012	Proposed Changes 2011/2012	Projected Budget 2011/2012	Actual YTD 2011/2012	Budget YTD 2011/2012	%Variance
Base								
Income	-84,799		-84,799	545	-84,254	-66,086	-64,810	1.97%
Expenditure	91,366	10	91,376	631	92,007	17,191	22,762	-24.48%
Net	6,567	10	6,577	1,176	7,754	-48,896	-42,048	16.29%
Non-Capital								
Income	-94	-65	-159	28	-131	-71	-112	-36.35%
Expenditure	2,057	974	3,031	107	3,138	258	1,626	-84.12%
Net	1,964	909	2,872	134	3,007	187	1,514	-87.64%
Capital								
Income	-23,360	-1,896	-25,257	-880	-26,136	-745	-1,896	-60.73%
Expenditure	43,157	6,888	50,045	1,415	51,460	3,427	11,833	-71.03%
Net	19,797	4,992	24,788	535	25,324	2,683	9,937	-73.00%
Reserve Movement	-5,052	-5,910	-10,962	-1,971	-12,933		-9,100	-100.00%
Total Net	23,276		23,276	-125	23,151	-46,026	-39,697	15.94%

City of Liveable Neighbourhoods

Outcome Overview

“Liveable Neighbourhoods” are well planned, clean, and safe neighbourhoods and public spaces, designed with a strong sense of identity and place.

The aims of creating and maintaining Liveable Neighbourhoods are:

- For all residents to enjoy living in clean, safe, friendly, and vibrant neighbourhoods.
- That our community has a strong sense of identity in their neighbourhoods and are actively engaged in shaping them.
- For our neighbourhoods to thrive and grow through sustainable design and planning that reflects community needs.

To achieve this we must address significant legislative changes and environmental challenges; maintain public safety and amenity; and develop a policy framework that will manage growth while enhancing the cultural and social character of the City.

Financial Management

There are no variations to the budget for this outcome, and expenditure is currently on-track.

Progress against Indicators

The Assessment Unit is working on a range of recommendations to streamline the DA process and to make service improvements as part of the Best Value Review.

Increased capacity has allowed more frequent inspections of medium and high risk food premises.

Passenger figures for the Top Ryder Community Bus Service are trending well on target.

Progress against Projects

All projects are currently on-track.

Neighbourhood Centre Renewal - Analysis of Boronia Park Centre was undertaken this quarter. This included community consultation in the form of street interviews and workshops. The drafting of the concept design has also commenced. Planning and Consultation for the Agincourt Road Centre is on-track to commence in Quarter 2.

Local Market Feasibility Study - Council has supported the Chamber of Commerce through the development of the project scope and the commencement of consultation. Progression of the project in Quarter 2 will be determined by the willingness of the Chamber of Commerce to proceed with the study.

Public Art Guideline for Developers - Policy development is nearing completion and the publication design has been completed. We are on-track to undertake consultation in Quarter 2.

Urban and Street Tree Master Plan - Draft DCP Part 9.6 Tree Preservation and the Urban Forest Policy are being developed. Once these documents are adopted by Council, the development of the master plan will commence.

Boarding House Project - Inspections of properties for unauthorised uses have commenced. The Boarding House Policy has been drafted and is scheduled to be presented to Council in Q2.

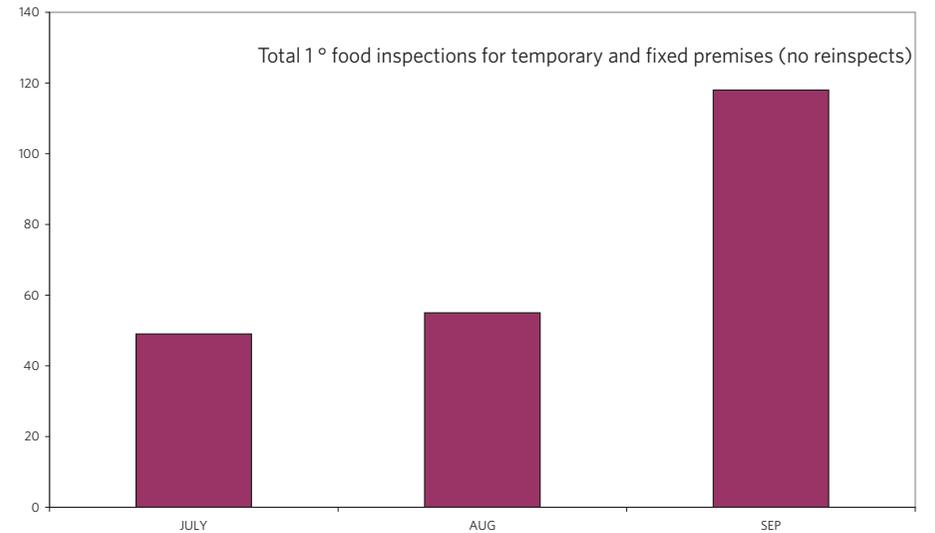
Operational plan projects for 2011/12

Below highlights how each project is tracking that was highlighted in the one year operational plan 2011/12.

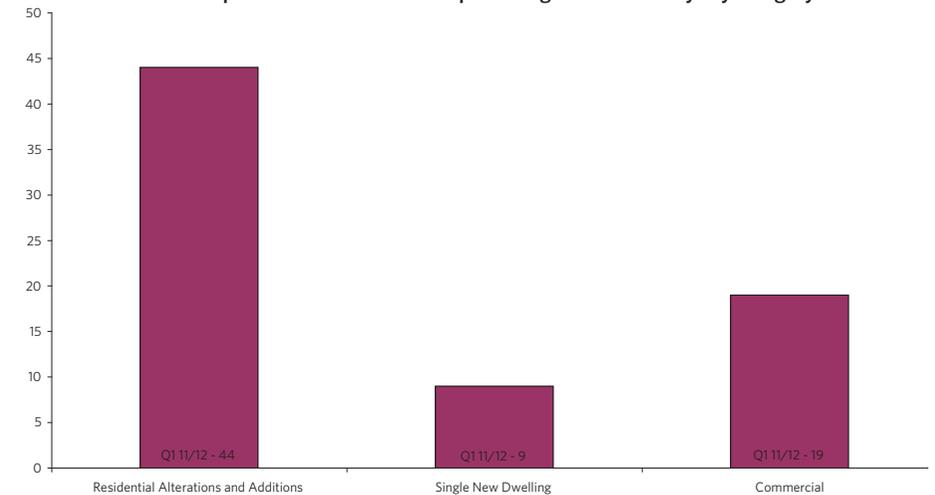
Legend: ⊙ On Track ✘ Off Track ✓ Complete ⊖ Not Started

Program / projects	Status	Comment
Centres and Neighbourhood Program		
Neighbourhood Centre Renewal	⊙	Analysis of the area and issues undertaken, community consultation via street interviews and a workshop was held and drafting the concept design commenced.
Community and Cultural Program		
Local Market Feasibility Study	⊙	Partnership project with Ryde Chamber of Commerce- the Chamber has been supported to develop project scope and undertake consultation.
Public Art Guideline for Developers	⊙	Publications designed and ready for consultation.
Open Space, Sport and Recreation Program		
Urban and Street Tree Master Plan	⊙	Draft DCP Part 9.6 Tree Preservation is being developed, along with the development of Urban Forest Policy the master plan will be developed once these documents are adopted by Council.
Regulatory Program		
Boarding House Project	⊙	Inspections of unauthorised uses commenced. Further consultants Briefs to be drafted. Boarding House Policy to be presented to Council in November

Total primary food inspections in first quarter of 2011/2012 financial year (not reinspections)



No. of DAs processed within the Group 3 average number of days by category



City of Wellbeing

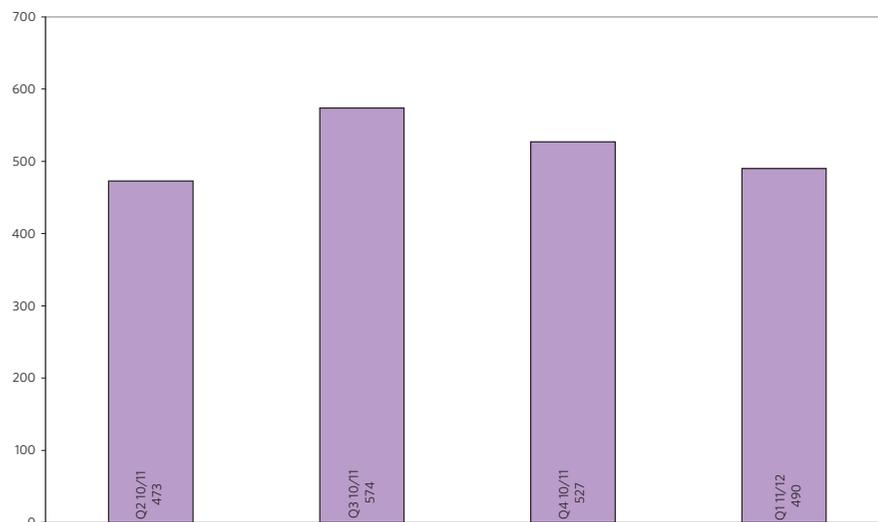
Outcome Overview

A healthy and safe community, with all supported throughout their life by services, facilities and people.

The Wellbeing of the City's residents is a key element of our vision: Lifestyle and Opportunity @ your doorstep. We recognise that wellbeing stems from interaction, participation and support for individuals, and we want to make sure that the City of Ryde provides opportunity for a sense of wellbeing for all our community at their doorstep.

The programs and projects under the City of Wellbeing outcome aim to achieve the above and in this quarter we have made good progress.

No. children immunised quarterly



Financial Management

There are no variations to the budget for this outcome, and expenditure is currently on-track.

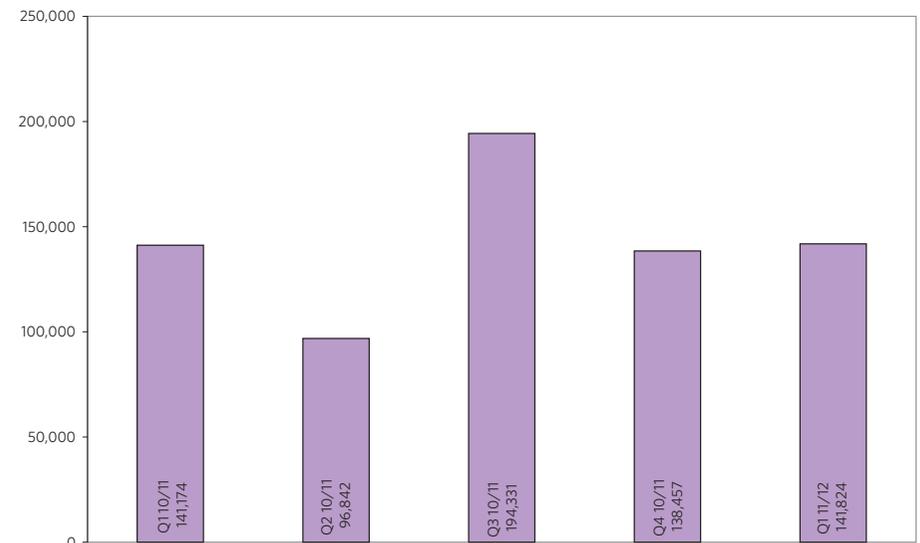
Progress against Indicators

The City of Wellbeing is progressing according to deliverable outcomes and in line with key performance indicators.

Project Performance

City of Wellbeing is supported by four Programs; Centres Centre and Neighbourhood, Library, Community and Cultural and Open Space, Sport and Recreation Program. A total of 19 projects have been planned this financial year, 17 of which, in this quarter are on track and two are scheduled to start later in the year.

No. visitors to Ryde Aquatic Leisure Centre quarterly



Operational plan projects for 2011/12

Below highlights how each project is tracking that was highlighted in the one year operational plan 2011/12.

Legend: ⌚ On Track ✘ Off Track ✓ Complete ⊖ Not Started

Program / projects	Status	Comment
Centres and Neighbourhood Program		
Toilet Blocks Renewal - excluding sportfields	⌚	Calls for quotations to undertake the upgrade work for the toilets in Cox's Road occurred this quarter.
Community and Cultural Program		
Crime Prevention Plan - implementation	⌚	All actions on track. Situational prevention and public works improvements completed. Educational and enforcement projects on track (student comic, hoarding, mailouts and business forum).
Volunteer Training for the CALD Community	⌚	Training model developed and tested with stakeholders.
Community Buildings Renewal	⌚	Currently all the individual projects within the cluster are tracking well, quotes are being received for remaining works for the 2nd and 3rd quarters. 3 projects have already been completed with 4 more projects expected to be completed before Christmas.
Community Hubs identification study	⌚	Initial analysis being undertaken as precursor to detailed study early 2012.
Community Garden & Nursery	⊖	Project delayed due to necessary land reclassification and update of Plan of Management for Santa Rosa Park.
Non-Profit Community Sector Development	⌚	Sector development toolbox and training packages developed.

Program / projects	Status	Comment
Youth Engagement Partnership Project	⊖	Scheduled Start in March 2012.
White Ribbon Community Accreditation	⌚	White Ribbon Breakfast 25 November 2011 will be the first key milestone for the project.
Library Program		
Library Electronic Books	⊖	Project due to commence November 2011.
Open Space, Sport and Recreation Program		
Michael Lardelli Park in Putney on Royal Rehabilitation Site	⌚	Design for new Park being finalised by Design Team in association with Developer. Feedback provided from Council Service Units regarding maintenance and design matters.
Charity Creek Cascades	⌚	Design for playground and path being finalised with works proposed to commence in November.
RALC Asset Renewal	⌚	
Integrated Open Space Forward Plan	⌚	Stage 5 completed with the issue of the Open Space Objectives Report.
Active in Ryde Program Implementation	⊖	Not yet commenced. Feasibility Study to be completed identifying recreation program opportunities for development.
Sportsfield Floodlighting	⌚	Feasibility Study is in progress looking at selected sites.
Sportsfield Renewal & Upgrade	⌚	Works commenced at Meadowbank No. 4 and LH Waud. Preparations completed for works at Ryde Park No.3 and Brush Farm Park. Awaiting finalising of successful contractor for installation of fence at Monash Park.
Sportsground Amenities Upgrades	⌚	
Playground Renewal and Construction	⌚	

City of Prosperity

Outcome Overview

The City of Prosperity outcome seeks to foster economic growth in Ryde by stimulating business opportunities, employment, innovation and investment.

To achieve this we must ensure our city is designed and developed in a manner that creates appropriate business opportunities in vibrant urban centres. City of Prosperity Projects are aimed at supporting sustainable growth, upgrading the public domain, and facilitating business moving to and thriving in the City of Ryde. This includes, but is not limited to, supporting the development of Macquarie Park into a globally recognised education and information hub.

Financial Management

There are no variations to the budget for this outcome, and expenditure is currently on-track.

Progress against Indicators

The City of Prosperity is progressing according to deliverable outcomes and in line with key performance indicators.

Progress against Projects

Macquarie Park Public Domain and Capital Works Plan - On-track - The project Brief was completed and development of the Project Management Plan began.

Town Centre Upgrades Implementation - Off-track - The completion of the Project Management Plans for the proposed works on Church Street and Rowe Street have taken longer than expected to complete.

Feasibility for Macquarie Park Shopfront - Project scheduled to commence in Quarter 2.

Macquarie Park DCP - On-track - The tender for the preparation of the planning framework was completed this quarter.

Macquarie University Development - Consideration of the proposed agreement with Macquarie University is scheduled to commence in Quarter 2, following receipt of Macquarie University's agreement.

Operational plan projects 2011/12

Below highlights how each project is tracking that was highlighted in the one year operational plan 2011/12.

Legend: ⊙ On Track ✘ Off Track ✓ Complete ⊖ Not Started

Program / projects	Status	Comment
Centres and Neighbourhood Program		
Macquarie Park Public Domain and Capital Works Plan	⊙	This item reports on the special rate levy in Macquarie Park. It comprises of a number of capital and non-capital projects. The status of each of these projects is reported separately.
Town Centre Upgrades Plans	✘	Detailed design to commence in Q2 with report to Council in Q4 for Church St and Rowe St.
Economic Development Program		
Feasibility for Macquarie Park Shopfront	⊖	Project commences in November.
Land Use Planning Program		
Macquarie Park DCP	⊙	While the project is on track - delays have occurred in meeting the tasks identified to be undertaken this quarter.
Macquarie University Development	⊖	Awaiting the submission of the agreement from the University.



City of Environmental Sensitivity

Outcome Overview

The City of Environmental Sensitivity's outcome is to work together as a community to protect and enhance our natural and built environments for the future.

Financial Position

Overall income for the City of Environmental Sensitivity is on target YTD and relates to the Waste and Recycling program with Annual Budget of \$15.3M

Progress against Indicators

The City of Environmental Sensitivity is progressing according to deliverable outcomes and in line with key performance indicators. The Majority of projects are currently within the preliminary design and consultation phase with construction programmed for delivery in the following quarters.

Progress against Projects

94% of the Catchment Program project milestones were met on time.

Key project developments include:

- Council has secured funding of \$230,000 from the NSW Minister of Environment for projects including the Parramatta River Floodplain, Strategy, the Buffalo Creek and Kitty's Creek Flood Study and the Detention Basin feasibility study at Jim Walsh Park.
- Six (6) projects completed under the Stormwater Asset Replacement program

Operational Plan Projects for 2011/12

Below highlights how each project is tracking that was highlighted in the one year operational plan 2011/12.

Legend: ⦿ On Track ✘ Off Track ✔ Complete ⊖ Not Started

Program / projects	Status	Comment
Catchment Program		
Stormwater Asset Replacement	⊖	Survey/design scheduled Q3.
Stormwater Improvement Works	⦿	
River to River Corridors Project	⦿	
Water Quality Improvement Plan	⦿	
Environment Program		
Business Audit Program	⦿	
Foreshore Program		
Seawalls/Retaining Walls Refurbishment	⦿	Scheduled for Q4.
Open Space, Sport and Recreation Program		
Delineation of Natural Area	⦿	Bollards ordered for selected sites. Once received they will be installed to continue this program.
Park and Open Space Tree Planting Program	⊖	
Waste and Recycling Program		
Porters Creek Depot Reconfiguration	⦿	Preliminaries completed, survey & concept design underway
Porters Creek Depot Protection Earthwork	⦿	Preliminaries Completed, survey scheduled Q2, design scheduled Q3.



City of Connections

Outcome Overview

Access and connection to, from and within the City of Ryde and to provide safe reliable and affordable, public and private travel, transport, communication and infrastructure.

Financial Management

Grant funding of \$155,000 has been secured through the RTA's Black Spot initiative for projects at Quarry Road, Constitution Road and Vimiera Road.

Additional funding of \$180,000 was also received for the North Ryde to Macquarie University Shared User Path.

Performance Indicators

The City of Connection is progressing according to deliverable outcomes and in line with key performance indicators. Initial testing and designing for the majority of projects are now being completed with construction programmed for the following quarters.

Project Performance

Programs within the City of Connections are mostly in the preliminary stage with 96% of scheduled project milestones met for the Roads program.

Key project developments include:

- A majority of testing completed for Road Resurfacing Renewal programs (which also incorporates kerb renewal)
- Design for Traffic Facilities, underway with construction programmed for the 3rd Quarter
- Carry over Road Resurfacing projects substantially completed.



Operational plan projects for 2011/12

Below highlights how each project is tracking that was highlighted in the one year operational plan 2011/12.

Legend: 🟢 On Track ✖ Off Track ✔ Complete ⊖ Not Started

Program / projects	Status	Comment
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Library Program

WiFi for Libraries	⊖	Project due to commence January 2012.
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Open Space, Sport and Recreation Program

Access Audit - Parks and Open Space Area	⊖	Not yet commenced. To be undertaken after completion of IOSP.
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Paths and Cycleways Program

Cycleways Construction	🟢	Cluster title to date has two (2) specific milestones completed that relate to Bike Locker & Bike Logo's.
Footpath Construction	🟢	

Regulatory Program

Transport/Parking Technology Services	🟢	Draft Project Status Report supplied to Business manager 13/10/11. Awaiting PMP, due 11/11/11.
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Roads Program

Heavy Patching	⊖	Works programmed for Q3/Q4.
Road Resurfacing Renewal Schedule	🟢	
Road Kerb Renewal	🟢	

Program / projects	Status	Comment
Bridge Upgrade / Renewal	🟢	Testing completed, project being scoped.
Traffic Calming Devices	🟢	Site evaluation complete, design in progress.
Traffic Facilities Renewal	🟢	Preparing designs for construction in Q3.

Traffic and Transport Program

Bus Shelters - new	🟢	Awaiting RTA confirmation of locations.
Bus Stop DDA compliance	🟢	Estimate partially done.
Bus Stop Seats - new	🟢	Seats ordered.



City of Harmony and Culture

Performance Indicators

A welcoming and diverse community, celebrating our similarities and differences, in a vibrant city of culture and learning.

Under the umbrella of this outcome we aim to work with our partners and residents to celebrate our similarities and difference and to ensure inclusion - so that the benefits of living, working and studying in our city are shared by all. To achieve the City's vision it is important that the heritage and unique characteristics of our city are celebrated and that we tap into the cultural talents of those that live here and support their creative endeavours with provision of art and cultural facilities.

The programs and projects under the City of Harmony and Culture outcome aim to achieve the above and in this quarter we have made good progress.

Financial Management

There are no variations to the budget for this outcome, and expenditure is currently on-track.

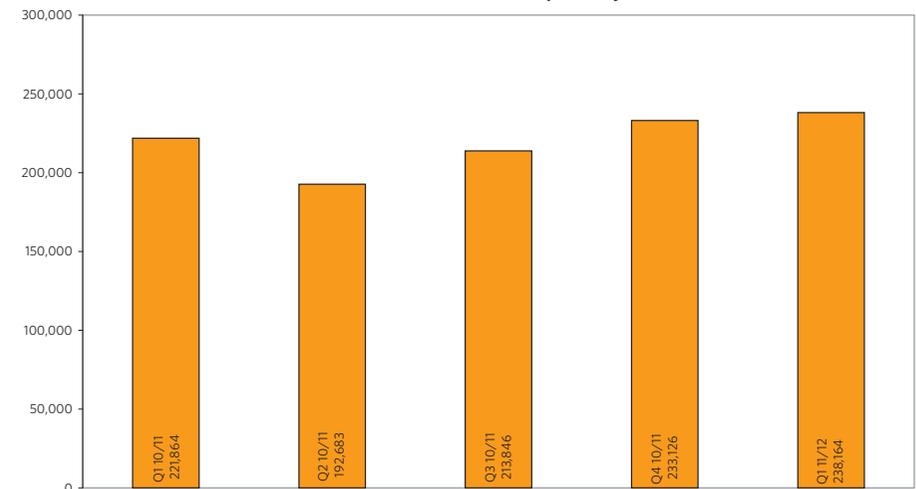
Progress against Indicators

The City of Harmony and Culture is progressing according to deliverable outcomes and in line with key performance indicators.

Project Performance

City of Harmony and Culture is supported by four Programs; Land Use Planning, Library, Community and Cultural and Open Space, Sport and Recreation. A total of 11 projects have been planned this financial year, seven of which, in this quarter are on track and four are scheduled to start later in the year.

No. visits to Council's libraries quarterly



Operational plan projects for 2011/12

Below highlights how each project is tracking that was highlighted in the one year operational plan 2011/12.

Legend: ⌚ On Track ✘ Off Track ✔ Complete ⊖ Not Started

Program / projects	Status	Comment
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Community and Cultural Program

Macquarie Park Arts and Culture Plan	⊖	Scheduled Start in March 2012.
Artist Register	⌚	Consultations with artists complete. Website infrastructure built, advertisements developed and ordered. Communication strategy finalised and implementation begun.
Live Neighbourhood Project	⊖	Project delayed due to changes to original scope of project.
Ryde Youth Music Project	⌚	Recruitment for music director underway.
Ryde Youth Theatre (RYT) Group	⌚	Recruitment for theatre director underway.

Land Use Planning Program

Heritage Identification	⌚	
Bennelong Bicentenary Exhibition	⊖	Project commences in October.

Library Program

Library Laptops for Community Training	⌚	Laptops have been selected and ordered. Follow up re supply underway.
Library Books	⌚	Regular purchasing underway, with deliveries and ordering on track. Carry over from 10/11 due to supplier delays. Expenditure combined with current years book budget.

Program / projects	Status	Comment
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Open Space, Sport and Recreation Program

Brush Farm Park Archaeological Plan	⊖	
Aboriginal Heritage - signage	⌚	Designs being sourced for suitable interpretative signage.



City of Progressive Leadership

Performance Indicators

This outcome is seeking to foster collaborative approaches across our City with all levels of Government, the not for profit sector and the private sector. Council is seeking to improve and enhance its engagement with its community and key stakeholders together with measuring our performance through appropriate customer feedback mechanisms.

The City of Ryde is driven to be seen as a progressive organisation, which values and respects the community's expectations and opinions. As an organisation, we are also committed to deliver excellent customer service and there are a number of initiatives that are being taken which are focused in measuring and improving our customer service delivery.

In this quarter progress has been made in the following areas:-

- Rolling out the City's new brand
- Initiating the upgrades of key information systems
- Council approved the next stage of the Civic Precinct Redevelopment
- West Ryde Community Facility handed over to Council for completion of the fit out in 2012
- Achieved sound financial result with the completion of Council's 2010/2011 Financial Statements that included an improvement in Council's Working Capital position to \$4.2 million

Financial Management

As a result of this Budget Review, Council's overall Budget position has improved by an increase in Working Capital of \$125,000. As Council had endorsed \$0.308 million of Working Capital being utilised in the 2011/2012 Budget, Working Capital is projected to be \$4.02 million as at 30 June 2012.

Major items to note in Operating Expenses are \$70,000 for an Insurance Claim that was within Council's excess and will be net from Reserve. \$40,000 has also been bought to account for the estimated reduction in income at the RALC due to Council's pensioner subsidy on entry fees.

There are movements in both Capital and Non Capital Projects but in the main movements are supported by internal reserves.

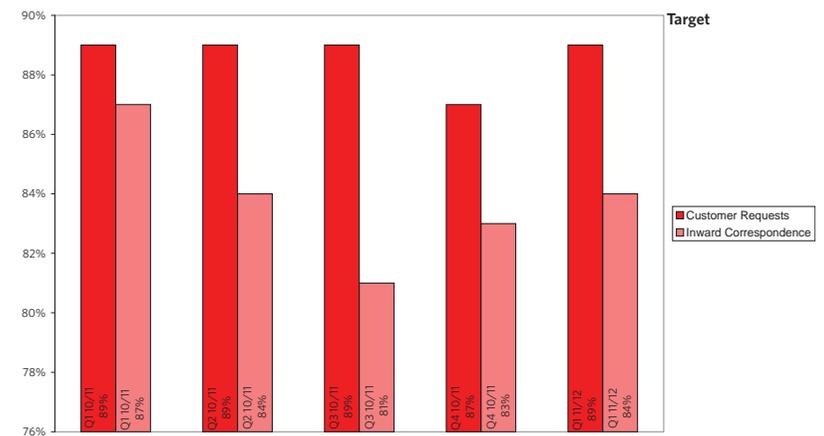
Progress against Indicators

Generally progress against indicators are on track.

Project Performance

Overall, projects are generally on track although expenditure to Budget YTD is below. A number of projects have progressed and it is anticipated there is a lag in expenditure being reflected in some of the projects. Where appropriate, comments have been provided in the listing below of the Operational Plan projects for 2011/2012.

Quarterly trend of Customer Requests performance results



Operational plan projects for 2011/12

Below highlights how each project is tracking that was highlighted in the one year operational plan 2011/12.

Legend: ⊕ On Track ✖ Off Track ✔ Complete ⊖ Not Started

Program / projects	Status	Comment
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Customer and Community Relations Program

Branding & Marketing Plan City of Ryde	⊖	The City's new brand is rolling out across the organisation- the broader Best Value Review of the branding and marketing will be initiated in the next quarter.
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Governance and Civic Program

Compliance Management System	⊕	Software has been implemented and is awaiting testing.
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Internal Corporate Services Program

System Administration TechOne	⊕	Project progressing and on track.
Information Technology Renewals	⊕	While key projects are progressing a review of projects will be undertaken by the new Information Systems Manager on her commencement 21/11/2011.
IRM Scanning Project	⊕	
Fleet Purchases-Motor Vehicle	⊕	
Fleet Purchases-Plant	⊕	
Fleet Purchases-Light Commercial	⊕	

Organisational Development Program

Performance Review Process	⊕	
Best Value Review Methodology	⊕	

Program / projects	Status	Comment
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Property Portfolio Program

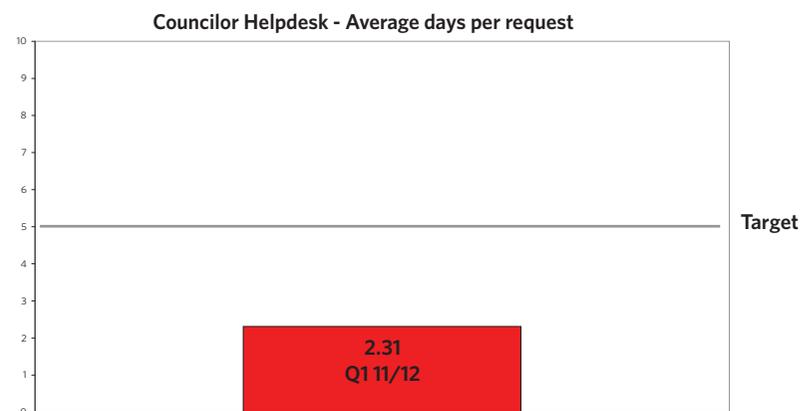
Building Security Arrangements	⊖	Project commences Q2.
Civic Precinct Redevelopment	⊖	Works scheduled for Q3/Q4.
Corporate Buildings Renewals	⊕	Additional funding requested in this review.
West Ryde Community Facility	⊕	Building was handed over to Council end August 2011 which allows for the NGO's to commence fitout and occupy by January 2012 after signing of a lease.
Commercial Buildings Renewal	⊖	Works not started scheduled for Q3.

Risk Management Program

Enterprise Risk Management Plan	⊕	Backfill resource is in place with implementation proceeding.
Complaint Investigation External	⊕	Additional funding is requested to cover any external investigation costs incurred in quarters 2,3, and 4.

Strategic City Program

Council's Corporate Plan	⊕	
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* Total Councilor Helpdesk Requests 260 for Q1

Corporate Performance Indicators

Legend: ⦿ On Track (within a 5% tolerance) ✗ Off Track

Measure	Performance Indicator	2011/12 Target	YTD Progress	Status	Comments
Customers and Partners					
Responsiveness to customer requests	% of customer requests acknowledged within agreed standards (5 working days)	90%	N/A		Time needed to develop work flows so that this measure can be reported. It is estimated that this will be available by Q3.
	% of customer requests actioned within agreed standards (10 working days)	90%	89%	⦿	Follow up with Group Managers/Service Unit Managers to ensure standard target is achieved.
	% of inward correspondence acknowledged within agreed standards (5 working days)	90%	N/A		Time needed to develop work flows so that this measure can be reported. It is estimated that this will be available by Q3.
	% inward correspondence actioned within agreed standards (10 working days)	90%	84%	✗	Follow up with Group Managers/Service Unit Managers to ensure standard target is achieved.
Effective complaints handling to service standard	% of complaints resolved within agreed standards (as per work flows TBD)	Baseline year	75%	⦿	
Budgets and Financial Management					
Base Budget management	% variance of YTD approved base budget Income as at last quarter. (That you are not more than 2% under your approved Base Budget Income)	> = -2%	2%	⦿	
	% variance of YTD approved base budget Expenditure as at last quarter. (That you are not more than 2% over your approved Base Budget Expenditure)	= < +2%	-24%	⦿	
Project Management					
Projects are well managed	% project milestones completed on time	90%	96%	⦿	
	% of YTD actual projects expenditure against total projects budget	N/A	27%	⦿	
Culture, Learning & Development					
Occupational Health and Safety	% reduction in days lost to Lost Time Injuries on prior quarter period	5%	15%	⦿	
Regulatory Risk Management	% of internal audit recommendations implemented within agreed timeframes	100%	83%	✗	Implementation of audit recommendation has been delayed due to workloads. Time frames have been given to Risk and Audit and all outstanding recommendations should be implemented by the end of this financial year.

1. Open Space, Sport and Recreation Program

Developing, delivering, maintaining and managing all our sports, recreation, outdoor, open spaces and natural areas infrastructure, services and facilities.

1.1 PERFORMANCE INDICATORS

Legend: 🟢 On Track (within a 5% tolerance)
✖ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	85%	🟢	
No. of visitors to RALC	780,000	141,824	🟢	1st Quarter numbers 0.5% higher than 1st Qtr last year, although School Holiday numbers were 14% lower, despite extensive "Winter Madness Campaign."
No. of users of sports grounds and playing fields	N/A	N/A		Data not yet available.
No of visitors to Ryde Community and Sports Centre (ELS Hall)	N/A	N/A		RCSC usage data not yet available but user response to the facility has been very positive.

1.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income	-5,405,000	-1,668,000	
Expense	15,360,000	2,667,000	
Total Base Budget	9,945,000	1,009,000	

1.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✔ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Aboriginal Heritage - signage	100,000		🟢	Designs being sourced for suitable interpretative signage.
Access Audit - Parks and Open Space Area	50,000		⊖	Not yet commenced. To be undertaken after completion of IOSP.

1. Open Space, Sport and Recreation Program (Continued)

1.3 PROJECTS EXPENDITURE BUDGET

Legend: 🔄 On Track
✗ Off Track
✓ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Active in Ryde Program Implementation	10,000		⊖	Not yet commenced. Feasibility Study to be completed identifying recreation program opportunities for development.
Brush Farm Park Archaeological Plan	50,000		⊖	
Charity Creek Cascades	450,000		🔄	Design for playground and path being finalised with works proposed to commence in November.
Delineation of Natural Area	12,500		🔄	Bollards ordered for selected sites. Once received they will be installed to continue this program.
Integrated Open Space Forward Plan	50,000		🔄	Stage 5 completed with the issue of the Open Space Objectives Report.
New Park in Putney on Royal Rehabilitation Site	4,429,000		🔄	Design for new Park being finalised by Design Team in association with Developer. Feedback provided from Council Service Units regarding maintenance and design matters.
Park & Open Space Tree Planting Program	25,000		⊖	
Playground Renewal & Construction	550,000		🔄	
▪ Schedule of priority works as per the Integrated Open Space Plan	350,000		🔄	
▪ Yamble Reserve- All Abilities Playground	125,000		🔄	Design being finalised and fund raising initiatives in place.
▪ Blenheim Park	50,000		🔄	Planning for replacement of existing playground items and associated infrastructure in progress.
▪ Playground Equipment and soft fall surfacing based on assessment of priority	25,000		🔄	Sites identified in accordance with Risk Management Assessments conducted by Consultant. RFQ being prepared.
▪ Playground Landscaping, furniture and signage based on assessment of priority	50,000		🔄	Works to be completed at Marsfield Park. Design completed and RFQ being finalised for issue.
RALC Asset Renewal	637,000	16,209	🔄	
▪ Lane Ropes	15,000		🔄	
▪ Wireless PC for Class	10,000		✓	The project was found not to be feasible after further analysis. The funding will be returned to the RALC Reserve.

1. Open Space, Sport and Recreation Program (Continued)

1.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✔ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
• Lazy River Ceiling	57,000		🟢	
• Pool Guttering & Tiling	120,000		⊖	
• Water Features, including inflatable	80,000		🟢	
• Roof Vents in foyer + rectify leaks	20,000		⊖	
• Probes on dulcometers	15,000		⊖	
• Fire Alarm maintenance (including Kiosk smoke detectors, Cleaners Store smoke detector, Family Change Rooms, Stadium Smoke detector, Fire Hose system)	30,000	3,105	🟢	
• Strainer baskets in filtration system	10,000		🟢	
• Scoreboards for Water Polo	15,000		✖	Due to unexpected staff Parental leave requirement project has been delayed - expected to be on track next quarter.
• Rectifications to wave plant room duct work, the nuts & bolts on the water slide, and the wave pump	35,000		⊖	
• Bollards	20,000		⊖	
• PLC Toddlers Plant Room - features	30,000		⊖	
• Carpet - Reception & Kiosk	30,000		⊖	
• Pool Blankets for the program pool & spa	10,000	2,594	✔	
• Change Rooms renovations to the competition pool change rooms and the mens & family leisure pool change rooms.	140,000	10,510	🟢	
Sportsfield Floodlighting	492,000	9,671	🟢	Feasibility Study is in progress looking at selected sites.
• Meadowbank Park Eastwood Ryde Netball Association (ERNA) - DA obtained	220,000		🟢	Tender awarded and project has commenced.

1. Open Space, Sport and Recreation Program (Continued)

1.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✓ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
▪ Pidding Park Ryde Saints United FC - DA obtained	120,000		🟢	Tender awarded and project has commenced.
▪ Magdala Park North Ryde Soccer / Ryde Gladesville Magic	152,000	9,671	🟢	Awaiting design.
Sportsfield Renewal & Upgrade	650,000	16,306	🟢	Works commenced at Meadowbank No. 4 and LH Waud. Preparations completed for works at Ryde Park No.3 and Brush Farm Park. Awaiting finalising of successful contractor for installation of fence at Monash Park.
Sportsground Amenities Upgrades	450,000		🟢	
▪ Magdala Park - upgrade of existing amenities	250,000		🟢	Inspection undertaken and meeting held with stakeholders to discuss requirements.
▪ Brush farm amenities upgrade	150,000		⊖	Proposed building improvements still to be finalised.
▪ Condition Assessment - to be completed to identify future works program	10,000		⊖	Assessment not yet commenced.
▪ Transfer to Reserve	40,000		🟢	Additional sites being identified in conjunction with Public Works.
Urban & Street Tree Master Plan	65,000		🟢	Draft DCP Part 9.6 Tree Preservation is being developed, along with the development of Urban Forest Policy the master plan will be developed once these documents are adopted by Council.
Natural Areas, Links & Trails*	1,454,100	8,174	🟢	Ryde River Park project in design phase, project to delineate bush care sites on track.
Passive/Unstructured Open Space*	531,600	54,566	🟢	Kissing Point public art project on track, Pidding park upgrade start in Quarter 3.
Playground and Small Parks*	246,000	117,959	🟢	
Ryde Aquatic Leisure Centre*	591,100	8,492	🟢	
Sporting Facilities*	161,300	118,908	✓	
Trees & Planning*	35,000	14,316	✖	Feasibility Study not yet finalised with Consultant.
Sportfields - Best Value Review*	60,000	34,953	✖	Draft report documentation being finalised and will be presented to Challenge Committee Meeting in November.

1. Open Space, Sport and Recreation Program (Continued)
1.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✔ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Brush Farm Park - Initiation of Action Plan*	89,500		🟢	Meeting conducted with key stakeholders and priorities finalised. RFQ to be sent out for selected works.
Field of Mars Initiation of Action Plan*	81,600	56,123	🟢	Path extension completed. Meeting conducted with key stakeholders and priorities finalised. RFQ to be sent out for selected works.
Open Space Masterplans*	12,100		⊖	This project is a carryover from last year. The funds were used for the Meadowbank/Memorial parks Masterplan 5/6 stages completed and now on hold until PoM is drafted.
Integrated Open Space MasterPlan*	44,700		🟢	This carry over funds related to the Integrated Open Space Plan reported above.
Total Projects Budget	8,020,500	455,676		

*Carryover Project

2. Roads Program

Managing and maintaining our roads, bridges and retaining walls.

2.1 PERFORMANCE INDICATORS

Legend: 🟢 On Track (within a 5% tolerance)
✖ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	96%	🟢	

2.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income	-2,409,000	-1,284,000	
Expense	9,641,000	965,000	
Total Base Budget	7,232,000	-319,000	

2.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✔ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Bridge Upgrade / Renewal	100,000		🟢	Testing completed, project being scoped.
▪ Bridge / Footbridge				
▪ Hillview Road Culvert, Eastwood			✖	Investigations showed the extent of repairs has increased, these repair works are considered urgent. Total funds from the cluster will be required for this project.
▪ Glen Reserve Footbridge - near Glen Street, Eastwood			✖	Project re-programmed to subsequent years to allow cluster funding to be used to carry out higher risk repair works for the Hillview Road Culvert.

2. Roads Program (Continued)

2.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✔ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
▪ Burnett Walk Footbridge, Darvall Park - Denistone			✖	Project re-programmed to subsequent years to allow cluster funding to be used to carry out higher risk repair works for the Hillview Road Culvert.
▪ Woolway Park Footbridge - Union Street, West Ryde			✖	Project re-programmed to subsequent years to allow cluster funding to be used to carry out higher risk repair works for the Hillview Road Culvert.
▪ Culvert over Charity Creek - Meadowbank Park, Meadowbank			✖	Project re-programmed to subsequent years to allow cluster funding to be used to carry out higher risk repair works for the Hillview Road Culvert.
Heavy Patching	200,000		⊖	Works programmed for Q3/Q4.
Road Kerb Renewal	1,250,000			
▪ Amiens Street (Claire St - Delmar Pde)	102,000		🟢	Completed deflectograph Testing, Survey & design programmed.
▪ Blenheim Road - realign kerb & widen footpath at shops	120,000		🟢	Completed deflectograph Testing, Survey & design programmed.
▪ Hermitage Road (Orchard Street - Parkes Street)	39,000		🟢	Completed deflectograph Testing.
▪ Lovell Road (Grove Street - Orange Street)	164,000		🟢	Completed deflectograph Testing.
▪ Lovell Road (North Road - Colvin Crescent)	160,000		🟢	Completed deflectograph Testing, Survey completed, Design in progress.
▪ Pembroke Street (NS Agincourt Road - Crimea Road)	114,000		🟢	Completed deflectograph Testing, Survey & design programmed.
▪ Pittwater Road (High Street - No. 214 Stage 2)	386,000		✖	On hold due to increased and extended community consultation.
▪ Quarry Road (Woodbine Crescent - Lane Cove Road)	105,000	690	🟢	Completed deflectograph Testing, Kerb & gutter repair in progress, Heavy patching and resheeting programmed 24/10/2011.
▪ Pavement testing & design for 2012/13 program	60,000		🟢	Programmed Q4.
Road Resurfacing Renewal Schedule	2,500,000			
▪ Alexandria Avenue (Balaclava Road - Welby Street)	200,000		🟢	Completed deflectograph Testing, Survey & design programmed.
▪ Anthony Road (West Parade - Park Avenue)	190,000		🟢	Completed deflectograph testing. Works programmed for Q4 to allow Ausgrid cabling works to be completed beforehand.

2. Roads Program (Continued)

2.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✔ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
▪ Bidgee Street (Gardeners Avenue - Aitchander Road)	97,000	1,026	🟢	Completed deflectograph & borehole Testing, Completed K&G repair, Completed H P and Resheeting.
▪ Buffalo Road (Aitchandar Road - Gardener Avenue)	137,000		🟢	Completed deflectograph testing. Works programmed for Q4 to allow Ausgrid cabling works to be completed beforehand.
▪ Buffalo Road (Cressy Road - Providence Road)	156,000		🟢	Completed deflectograph testing. Works programmed for Q4 to allow Ausgrid cabling works to be completed beforehand.
▪ Buffalo Road (Smith Street - Lane Cove Road)	94,000	5,965	🟢	Completed deflectograph & borehole Testing, Completed K&G repair, Completed H P and Resheeting, Completed linemarking.
▪ College Street (Monash Road - Orient Street)	75,000		🟢	Completed deflectograph Testing, Survey & design programmed.
▪ Constitution Road (Federal Rd - Grand Ave)	58,000		🟢	Completed deflectograph testing.
▪ Cox's Road (Badajoz Road - Blamey Street)	151,000		🟢	Completed deflectograph testing, survey completed, design in progress.
▪ Dwyer Street (Cul De Sac - Pooley Street)	72,000		🟢	Completed deflectograph Testing, Heavy patching & FricSeal programmed on 17/10/2011.
▪ Herring Road (Epping Rd - Dora St)	120,000		🟢	Completed deflectograph testing.
▪ Henry Street (Charles Street - Cul De Sac)	69,000		🟢	Completed deflectograph testing.
▪ Higginbotham Rd (Cressy Road - Nelson Street)	215,000		🟢	Completed deflectograph testing.
▪ Kemp Street (Beach Street - Morrison Road)	86,000		🟢	Completed deflectograph testing.
▪ Mawarra Crescent (Pembroke Street - Towns Street)	56,000		🟢	Completed deflectograph testing.
▪ Monash Road (Ryde Road - Buffalo Road)	184,000		🟢	Completed deflectograph Testing, Survey & design programmed.
▪ North Road (Beattie Avenue - MacQuarie Place)	99,000		🟢	Completed deflectograph testing.
▪ Phillip Road (Charles Street - Douglas Street)	70,000		🟢	Completed deflectograph testing.

2. Roads Program (Continued)

2.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✔ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
▪ Price Street (Kulgoa Avenue - Lane Cove Road)	102,000	9,331	🟢	Completed deflectograph Testing, Survey, Service location and Design completed. Drainage reconstruction in progress.
▪ Waterloo Road (Khartoum Road - Coolinga Street)	269,000		🟢	Completed deflectograph Testing, Kerb and gutter repairs programmed.
Traffic Calming Devices	360,000		🟢	Site evaluation complete, design in progress.
Traffic Facilities Renewal	60,000		🟢	Preparing designs for construction in Q3.
▪ Upgrade Existing Pedestrian Refuges				
▪ Quarry Road at Santa Rosa Park				
▪ Quarry Road at Arthur St				
▪ Lovell Road at Colvin Crescent				
▪ Vimiera Road at Abuklea Road				
▪ Morrison Road west of Meriton Street				
Bridge Upgrades/ Refurbishment*	45,000		✔	Works associated with the carry over funding have been completed.
Road Rehabilitation/Reconstruction*	728,500	40,687	✔	Awaiting public consultation results for Pittwater Rd project.
Road Resurfacing*	367,000	367,000	🟢	Majority complete. Cox's Road (Blamey Street - Chauvel Street) to be done in conjunction with other resurfacing.
Town Centres*	30,000	30,000	✖	Meeting with RTA scheduled for November 2011 for resolution of design issues.
Traffic Facilities Construction*	112,000	112,000	✖	Council has written to the RTA seeking support on an alternative solution that focuses on improved pedestrian access.
Total Projects Budget	5,332,500	379,717		

*Carryover Project

3. Property Portfolio Program

Developing, managing and maintaining our portfolio of corporate, commercial and civic properties.

3.1 PERFORMANCE INDICATORS

Legend: 🟢 On Track (within a 5% tolerance)

✖ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	97%	🟢	

3.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income	-1,356,000	-405,000	
Expense	4,732,000	422,000	
Total Base Budget	3,375,000	17,000	

3.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track

✖ Off Track

✓ Complete

⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Building Security Arrangements	40,000		⊖	Project commences Q2.
Civic Precinct Redevelopment	940,300		⊖	Works scheduled for Q3/Q4.
Commercial Buildings Renewal	250,000		⊖	Works not started scheduled for Q3.
Corporate Buildings Renewals	250,000		🟢	
▪ Civic Centre				

3. Property Portfolio Program (continued)

3.3 PROJECTS EXPENDITURE BUDGET

Legend: 🔄 On Track
✖ Off Track
✓ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
▪ Once library relocates, upgrade the old Ryde Library premises to accommodate breast feeding, first aid facilities and improve staff amenities	20,000		🔄	Quotation called and work commenced. Additional allowance of \$50,000 requested as part of the review.
▪ Install air conditioning to the lift motor room to help prevent breakdowns	15,000		✓	Finished.
▪ Complete the upgrade of Civic Centre foyer	45,000		🔄	Quotation called and work commenced. Additional \$55,000 required as part of the revised budget to meet access and OHS requirements.
▪ Operations Centre				
▪ Replace rusted roof along the front of the building	40,000		🔄	Obtaining quotes, programmed Q3 2011/12.
▪ Replace existing retaining wall which is at risk of collapse	60,000		⊖	Programmed Q3 2011/12.
▪ Continue new fencing along Gale Street and the school side for security purposes	35,000		⊖	Programmed Q3 2011/12.
▪ Argyle Centre				
▪ Create space for new workstations and upgrade the network capability in the meeting room	35,000		⊖	Scope to be determined.
West Ryde Community Facility (Building Only)	18,714,368		🔄	Building was handed over to Council end August 2011 which allows for the NGO's to commence fitout and occupy by January 2012 after signing of a lease.
West Ryde Community Facility (Fitout & Project Management)*	549,900	237,995	🔄	Fitout requirements agreed by stakeholders. Defects and additions to the building being carried out. Additional \$550,000 approved to project, refer Council Minute dated 23/8/2011.
New Facilities*	352,000	391,823	🔄	At the end of September the Civic Precinct project was awaiting Planning Proposal (due for Council review 18 October 2011) and upon approval the project will receive an injection of \$2.6M for the execution of stage 3.
Total Projects Budget	20,194,668	629,953		

*Carryover Project

4. Catchment Program

Managing, monitoring and maintaining water quality and reuse, our stormwater and natural waterways.

4.1 PERFORMANCE INDICATORS

Legend: 🟢 On Track (within a 5% tolerance)
✖ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	94%	🟢	

4.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income	-19,000	-9,000	
Expense	4,628,000	350,000	
Total Base Budget	4,609,000	341,000	

4.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✓ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
River to River Corridors Project*	103,390	8,247	🟢	
Stormwater Asset Replacement	7000,000	48,360	⊖	Survey/design scheduled Q3.
▪ Waratah Street, Eastwood	183,000	81	🟢	Report to Works Committee in Q2 to adjust scope of this project within the cluster.
▪ Byron Avenue, Ryde	139,000		⊖	Report to Works Committee in Q2 to adjust scope of this project within the cluster.
▪ Champion Road, Tennyson Point	65,000		⊖	Survey/design scheduled Q3.
▪ Rowe Street, Eastwood	179,000		🟢	Construction commenced, completion expected Q3.

4. Catchment Program (continued)

4.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✓ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
▪ Western Crescent, Gladesville	44,000		⊖	Survey/design scheduled Q3.
▪ 47 Forsyth Street, West Ryde	10,000	8,442	✓	Complete.
▪ 43 Kuppa Road, Ryde	5,000		⊖	Report to Works Committee in Q2 to adjust scope of this project within the cluster.
▪ Opposite 14 Aeolus Avenue, Ryde	5,000		⊖	Programmed for Q2.
▪ 155 Balaclava Road, Marsfield	10,000		⊖	Programmed for Q2.
▪ 92 Parklands Road, North Ryde	5,000	3,769	✓	Complete.
▪ Opposite 23 Rocca Street, Denistone East	5,000	9,658	✓	Complete.
▪ 8 Jackson Place, Denistone East	5,000	5,248	✓	Complete.
▪ 108 Vimiera Road, Marsfield	10,000		⊖	Programmed for Q2.
▪ 2 Star Street, Eastwood	5,000	9,533	✓	Complete.
▪ 109 Princes Street, Putney	10,000		⊖	Programmed for Q2.
▪ 92 Bridge Road, North Ryde	10,000	11,194	✓	Complete.
▪ 4 Menzies Road, Marsfield	5,000		⊖	Programmed for Q2.
▪ Opposite 33 Gardener Avenue, Ryde	5,000		🟢	Completion expected Nov/Dec.
Stormwater Improvement Works	1,000,000	173	🟢	
▪ Program for Missing Drainage Links			🟢	
▪ Goodwin Street intersection with Anzac Avenue	110,000		🟢	Design consultant engaged.
▪ Anzac Road	210,000		🟢	Design consultant engaged.
▪ Bill Mitchell Park - Brett Street	65,000		🟢	Design consultant engaged.
▪ Kuppa Road	45,000	86	🟢	Design consultant engaged.
▪ Construct Additional Stormwater Inlet Pits at Brabyn Street	25,000		🟢	Design consultant engaged.

4. Catchment Program (continued)

4.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✓ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
▪ Construct a Detention Area at Brendon Street, North Ryde	50,000	87	⊖	Survey/design scheduled Q3.
▪ Flood Study and Floodplain Risk Management Study & Plan for Buffalo and Kitty's Creek	150,000		🟢	Project scheduled to be delivered over 3 years (2011/12 to 13/14). Stage 1 (data collection) is scheduled for completion by Q4. Tender documents currently being prepared and advertising expected in Q2.
▪ Flood Study and Floodplain Risk Management Study & Plan for Parramatta River – Ryde Catchments	150,000		🟢	Project scheduled to be delivered over 2011/12 and 12/13. The stage 1 and 2 (data collection and DRAINS model) is scheduled for completion in Q4.
▪ Feasibility Study for a Detention Basin in Jim Walsh Park	120,000		🟢	Tender closed. Applications being assessed.
▪ Construct a Headwall in Jim Walsh Park	35,000		⊖	To commence following feasibility study.
▪ Complete a Local Flood Study at Macquarie Park	40,000		🟢	Tender closed. Applications being assessed.
Water Quality Improvement Plan	15,000		🟢	
Asset Replacement*	357,400	510,683	🟢	Construction commenced, completion expected Q3.
Catchment Management*	110,000	1,849	🟢	Construction commenced, completion expected Q2.
Water Quality Improvement*	145,100	4,148	🟢	Council report scheduled in Q2 to determine scheduling of GPT construction with proposed road works in Pittwater Road.
Total Projects Budget	1,782,000	573,460		

*Carryover Project

5. Centres and Neighbourhood Program (road reserve links and non road reserve links)

Developing, delivering, maintaining and managing all our sports, recreation, outdoor, open spaces and natural areas infrastructure, services and facilities.

5.1 PERFORMANCE INDICATORS

Legend: 🟢 On Track (within a 5% tolerance)
✖ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	80%	✖	

5.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income	-359,000		
Expense	3,421,000	661,000	
Total Base Budget	3,062,000	661,000	

5.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✔ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Macquarie Park Public Domain and Capital Works Plan	1,000,000		🟢	This item reports on the special rate levy in Macquarie Park. It comprises of a number of capital and non-capital projects. The status of each of these projects is reported separately.
Neighbourhood Centre Renewal	600,000		🟢	Analysis of the area and issues undertaken, community consultation via street interviews and a workshop was held and drafting the concept design commenced.
Toilet Blocks Renewal - excluding sportfields	200,000		🟢	Calls for quotations to undertake the upgrade work for the toilets in Cox's Road occurred this quarter.

5. Centres and Neighbourhood Program (continued)

5.3 PROJECTS EXPENDITURE BUDGET

Legend: ⊙ On Track
✗ Off Track
✓ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Town Centre Upgrades Plans	300,000		✗	Detailed design to commence in Q2 with report to Council in Q4 for Church St and Rowe St.
Cycleways*				
• The John Whitton Bridge (Lighting)*	14,000		✗	Continuing to obtain Department of Lands approval on heritage matters for the lighting system details.
Town Centre Upgrades*	23,000	877		
Eastwood Master Plan*	95,000		⊙	The commencement of this project was delayed until Feb 2011 to due securing additional funding. In this quarter the community consultation was undertaken and a draft analysis report completed. A variation to the scope occurred as a result of the Council resolution 23/09/11 Eastwood after the Fire.
West Ryde Master Plan*	12,300		✗	This project has been delayed as a result of the delayed receipt of approval from the Department of Planning and Infrastructure to exhibit the Draft LEP 2011, and Council's decision on 27/09/11 to defer the matter to a workshop.
Total Projects Budget	2,100,000	877		

*Carryover Project

6. Library Program

Delivering all our library services.

6.1 PERFORMANCE INDICATORS

Legend: 🟢 On Track (within a 5% tolerance)

✖ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	100%	🟢	
No. of library loans per capita (combined Ryde/Hunters Hill population is utilised)	8.3	2.2	🟢	On track for annual target.
No. of visits to the library annually	840,000	238,164	🟢	On track for annual target.

6.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income	-888,000	-289,000	
Expense	5,247,000	1,081,000	
Total Base Budget	4,359,000	792,000	

6.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track

✖ Off Track

✓ Complete

⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Library Books*	520,000	129,104	🟢	Regular purchasing underway, with deliveries and ordering on track. Carry over from 10/11 due to supplier delays. Expenditure combined with current years book budget.
Library Electronic Books	60,000		⊖	Project due to commence November 2011.
Library Laptops for Community Training	12,000	809	🟢	Laptops have been selected and ordered. Follow up re supply underway.
WiFi for Libraries	25,000		⊖	Project due to commence January 2012.
Library Local Priority Grant*	16,000	8,423	✖	Carry over from 10/11. Underway and will be completed by end 2nd quarter.
Total Projects Budget	497,000	138,336		

*Carryover Project

7. Governance and Civic Program

Developing, managing and maintaining our portfolio of corporate, commercial and civic properties.

7.1 PERFORMANCE INDICATORS

Legend: 🟢 On Track (within a 5% tolerance)

✖ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	100%	🟢	
Number of known breaches of statutory/council policy requirements	0	0	🟢	
% of Councillor requests responded to within agreed service standard	95%	95%	🟢	

7.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income			
Expense	3,085,000	1,269,000	
Total Base Budget	3,085,000	1,269,000	

7.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track

✖ Off Track

✓ Complete

⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Compliance Management System	20,000		🟢	Software has been implemented and awaiting testing.
Total Projects Budget	20,000		🟢	

8. Customer and Community Relations Program

Engaging with our community, all media and community relations, branding and marketing our city and developing and managing all our customer services.

8.1 PERFORMANCE INDICATORS

Legend: 🟢 On Track (within a 5% tolerance)
✖ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	N/A		No milestones in Q1.
% of calls to the Customer Call Centre resolved at the first point of contact	85%	85%	🟢	

8.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income	-59,000	-49,000	
Expense	2,868,000	629,000	
Total Base Budget	2,809,000	579,000	

8.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✓ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Branding and Marketing Plan City of Ryde	150,000		⊖	The City's new brand is rolling out across the organisation - the broader Best Value Review of the branding and marketing will be initiated in the next quarter.
Website Upgrade*		9,055	🟢	
Total Projects Budget	150,000	9,055	🟢	

*Carryover Project

9. Community and Cultural Program

Engaging with our community, all media and community relations, branding and marketing our city and developing and managing all our customer services.

9.1 PERFORMANCE INDICATORS

Legend: 🟢 On Track (within a 5% tolerance)

✖ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	100%	🟢	
No. of clients using the home modification service	N/A	67	🟢	Number of new clients receiving home modification in the 1st quarter.
No. of children immunised	N/A	477	🟢	
No. of attendees at COR's vacation care programs	N/A	596	🟢	
No. of people attending key events and programs conducted by CoR	100,000	240	🟢	Quarterly performance is on track to meet annual target with most events scheduled over the spring and summer months.
% customer satisfaction index for halls and meeting room hire service	80%	N/A	🟢	Survey to be completed in third quarter.
% capacity of leased halls and meeting rooms booked (capacity based on 8 hour booking per day)	60%	70%	🟢	

9.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income	-1,553,000	-551,000	
Expense	3,809,000	669,000	
Total Base Budget	2,256,000	117,000	

9. Community and Cultural Program (Continued)

9.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✔ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Artist Register	20,000		🟢	Consultations with artists complete. Website infrastructure built, advertisements developed and ordered. Communication strategy finalised and implementation begun.
Community Buildings Renewal	250,000		🟢	Currently all the individual projects within the cluster are tracking well, quotes are being received for remaining works for the 2nd and 3rd quarters. Three projects have already been completed with four more projects expected to be completed before Christmas.
Community Garden & Nursery	25,000		⊖	Project delayed due to necessary land reclassification and update of Plan of Management for Santa Rosa Park.
Community Hubs identification study	80,000		🟢	Initial analysis being undertaken as precursor to detailed study early 2012.
Crime Prevention Plan - implementation	50,000	767	🟢	All actions on track. Situational prevention and public works improvements completed. Educational and enforcement projects on track (student comic, hoarding, mailouts and business forum).
Live Neighbourhood Project	20,000		⊖	Project delayed due to changes to original scope of project.
Local Market Feasibility Study	12,000		🟢	Partnership project with Ryde Chamber of Commerce- the Chamber has been supported to develop project scope and undertake consultation.
Macquarie Park Arts & Culture Plan	30,000		⊖	Scheduled Start in March 2012.
Non-Profit Community Sector Development	20,000		🟢	Sector development toolbox and training packages developed.
Public Art Guideline for Developers	25,000		🟢	Publications designed and ready for consultation.
Ryde Youth Music Project	25,000		🟢	Recruitment for music director underway.
Ryde Youth Theatre Group	102,000	843	🟢	Recruitment underway for theatre director.
Volunteer Training for the CALD Community	15,000	500	🟢	Training model developed and tested with stakeholders.
White Ribbon Community Accreditation	70,000		🟢	White Ribbon Breakfast 25 November 2011 will be the first key milestone for the project.
Youth Engagement Partnership Project	20,000		⊖	Scheduled Start in March 2012.

9. Community and Cultural Program (Continued)

9.3 PROJECTS EXPENDITURE BUDGET

Legend: 🔄 On Track
✖ Off Track
✓ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Brush Farm House Business Plan*	50,000		🔄	Business model currently being drafted for consultation with key Brush Farm House stakeholders.
Cultural Planning - Cultural Spaces Plan*	24,000		🔄	Contractors engaged. Research completed. Consultation with 30 community, cultural and creative groups undertaken.
Social Policy & Planning - Unit Review*	15,000		🔄	First draft unit review complete. Planning underway for feedback sessions from the community sector.
Social Policy & Planning - Social Indicators Project*	20,000		🔄	First draft indicators report received. Planning underway to provided briefing sessions to the community sector.
Total Projects Budget	873,000	2,110		

*Carryover Project

10. Risk Management Program

Managing all legal services, procurement and internal auditing, assessing and managing business continuity, risk and disaster management.

10.1 PERFORMANCE INDICATORS

Legend: 🟢 On Track (within a 5% tolerance)
✖ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	100%	🟢	

10.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income	-77,000	-4,000	
Expense	1,515,000	1,175,000	
Total Base Budget	1,438,000	1,171,000	

10.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✔ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Complaint Investigation External	15,000	13,507	🟢	Additional funding is requested to cover any external investigation costs incurred in quarters 2, 3, and 4.
Enterprise Risk Management Plan	65,000		🟢	Backfill resource is in place with implementation proceeding.
Total Projects Budget	80,000	13,507	🟢	

11. Paths and Cycleways Program

Developing, managing and maintaining our footpaths and cycleways.

11.1 PERFORMANCE INDICATORS

Legend: 🟢 On Track (within a 5% tolerance)
✖ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	100%	🟢	

11.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income	-4,000		
Expense	315,000	163,000	
Total Base Budget	312,000	163,000	

11.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✔ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Cycleways Construction	290,000		🟢	Cluster title to date has two (2) specific milestones completed that relate to Bike Locker & Bike Logo's.
▪ Bike Locker Structure – Eastwood Station	27,500		🟢	Approval from Railcorp is being sought to install lockers on their land.
▪ Bike Route – Vimiera Road SUP eastern side	92,500		⊖	Report to Works Committee in Q2 to confirm acceptance of RTA 50/50 grants for cycleway projects.
▪ Bike Route – RR05 Pittwater Road (western side)	164,000		⊖	Report to Works Committee in Q2 to confirm acceptance of RTA 50/50 grants for cycleway projects.

11. Paths and Cycleways Program (Continued)

11.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✓ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
• Bike Logo's - Multiple Locations	6,000		🟢	Completed site overview of likely preferred locations of Bike Logo's. To be checked against Bike North comments to be tabled at 17 Oct Bicycle Advisory Committee meeting.
Footpath Construction	1,000,000		🟢	
• Betty Hendry Parade	44,000		🟢	Construction in progress.
• Bridge Road	84,000		⊖	Design work yet to commence.
• Clayton Street	56,000		🟢	Construction in progress.
• Corunna Road	36,000		🟢	Construction in progress.
• Cutler Parade	41,000		✓	Complete.
• Delhi Road	24,000		⊖	Design work yet to commence.
• Delhi Road	17,000		⊖	Design work yet to commence.
• Dobson Crescent	65,000		⊖	Design work yet to commence.
• Epping Road	23,500		🟢	Construction in progress.
• Farnell Street	35,000		🟢	Design and evaluation completed.
• Fonti Street	56,000		🟢	Construction yet to commence.
• Fourth Avenue	18,000		🟢	Design complete and awaiting approval.
• Gaza Road	33,000		⊖	Design work yet to commence.
• Goulding Road	66,000		⊖	Design work yet to commence.
• Hughes Street	36,000		🟢	Design complete and awaiting approval.
• Longview Street	62,000		🟢	Design complete and awaiting approval.
• Napier Crescent	23,500		🟢	Design and evaluation completed.
• North Road	40,000		⊖	Design work yet to commence.

11. Paths and Cycleways Program (Continued)

11.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✔ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
▪ North Road	61,000		⊖	Design work yet to commence.
▪ Pearl Avenue	20,000		⊖	Design work yet to commence.
▪ Rowell Street	47,000		🟢	Construction yet to commence.
▪ Walker Street	8,500		🟢	Design work yet to commence.
▪ Winbourne Street	10,000		✔	Complete.
▪ Footpath replacements	93,500		✔	Complete.
Cycleways*	435,000	76,336	✔	Complete.
Footpath Construction*	115,000	64,221	🟢	Awaiting survey/design.
Total Projects Budget	1,290,000	188,616		

*Carryover Project

12. Environmental Program

Monitoring and managing our environmental performance, developing environmental policy and making our community aware of environmental impact.

12.1 PERFORMANCE INDICATORS

Legend: 🟢 On Track (within a 5% tolerance)
✖ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	100%	🟢	

12.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income	-15,540	-2,000	
Expense	1,168,190	241,000	
Total Base Budget	1,153,000	238,000	

12.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✓ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Business Audit Program	38,017	13,857	🟢	
Total Projects Budget	38,017	13,857		

13. Strategic City Program

Monitoring and managing our environmental performance, developing environmental policy and making our community aware of environmental impact.

13.1 PERFORMANCE INDICATORS

Legend: ↻ On Track (within a 5% tolerance)
✘ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	100%	↻	

13.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income	-5,000		
Expense	1,103,000	260,000	
Total Base Budget	1,098,000	260,000	

13.3 PROJECTS EXPENDITURE BUDGET

Legend: ↻ On Track
✘ Off Track
✓ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Council's Corporate Plan	20,000		↻	
Corporate Documentation of Corporate Processes*	50,000		↻	
Total Projects Budget	70,000			

*Carryover Project

14. Land Use Planning Program

Monitoring and managing our environmental performance, developing environmental policy and making our community aware of environmental impact.

14.1 PERFORMANCE INDICATORS

Legend: 🟢 On Track (within a 5% tolerance)
✖ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	80%	✖	

14.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income	-262,000	-67,000	
Expense	777,000	193,000	
Total Base Budget	514,000	126,000	

14.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✓ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Bennelong Bicentenary Exhibition	15,000		⊖	Project commences in October.
Heritage Identification	20,000		🟢	
Macquarie Park DCP	200,000		🟢	While the project is on track - delays have occurred in meeting the tasks identified to be undertaken this quarter.
Macquarie University Development	75,000		⊖	Awaiting the submission of the agreement from the University.

14. Land Use Planning Program (Continued)

9.3 PROJECTS EXPENDITURE BUDGET

Legend: ↻ On Track
✘ Off Track
✓ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Centres Strategy*	9,800	1,500	✘	This project has been delayed as a result of a Council resolution. The project relates to the Centres at Coxs Rd, Blenheim Rd, and Lakeside. The Master Plan and the DCP/LEP exhibition have fallen behind due to delays on the completion of the traffic study, delays in the issuing of the s65 Certificate from DPI, and a Council resolution to hold a workshop on DLEP 11.
Consolidated LEP for Ryde*	25,000		✘	This project has been delayed as a result of a Council resolution. The dates to meet KPIs are fluid due to the delays experienced with the issuing of the s65 Certificate from DPI. DLEP 11 and DDCP 11 were reported to Council on 27/9/11 and Council deferred the items for a workshop. The KPI to get the draft plan on exhibition has not been met as a result of the need to hold an LEP workshop.
Aboriginal Heritage Office Partnership*	8,800	8,539	↻	The Site management report was completed and will be reported to Council in 3rd Quarter.
Total Projects Budget	353,600	10,039		

*Carryover Project

15. Traffic & Transport Program

Managing our transport, traffic and car parking; developing sustainable transport options.

15.1 PERFORMANCE INDICATORS

Legend: 🟢 On Track (within a 5% tolerance)
✖ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	100%	🟢	
No. of passengers transported by Top Ryder Community Bus Service	50,000	15,300	🟢	Q1 stats show passenger numbers are trending well on target.

15.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income			
Expense	138,000	64,000	
Total Base Budget	138,000		

15.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✔ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Bus Shelters - new	40,000		🟢	Awaiting RTA confirmation of locations.
Bus Stop DDA compliance	80,000		🟢	Estimate partially done.
Bus Stop Seats - new	30,000		🟢	Seats ordered.
Total Projects Budget	150,000			

16. Economic Development Program

Business sector and economic development.

16.1 PERFORMANCE INDICATORS

Legend: 🟢 On Track (within a 5% tolerance)

✖ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	100%	🟢	

16.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income		-1,000	
Expense	137,000	35,000	
Total Base Budget	137,000	34,000	

16.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track

✖ Off Track

✓ Complete

⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Feasibility for Macquarie Park Shopfront	50,000		⊖	Project commences in November.
Macquarie Park Marketing Strategy*	95,000		🟢	Stage 1 project process completed and research commenced in this Quarter. Stage 2 Situation Analysis Report and Stage 3 Stakeholder Partnership report completed in Q2.
Total Projects Budget	145,000			

17. Organisational Development Program

Addressing workforce planning, driving culture and performance, assessing process efficiency and overseeing all corporate communications.

17.1 PERFORMANCE INDICATORS

Legend: 🟢 On Track (within a 5% tolerance)
✖ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	100%	🟢	

17.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income	-5,000	-1,000	
Expense	108,000	28,000	
Total Base Budget	103,000	27,000	

17.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✔ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Best Value Review Methodology	40,000		🟢	
Performance Review Process	150,000		🟢	
Internal Communication (inc Intranet)*	70,000	8,130	🟢	Moving into phase 2.
Total Projects Budget	260,000	8,130	🟢	

*Carryover Project

18. Foreshore Program

Managing all aspects of our foreshore.

18.1 PERFORMANCE INDICATORS

Legend: 🟢 On Track (within a 5% tolerance)
✖ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	N/A		No milestones in Q1.

18.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income			
Expense	74,000	6,000	
Total Base Budget	74,000	6,000	

18.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✓ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Seawalls/Retaining Walls Refurbishment	50,000		🟢	Scheduled for Q4.
Total Projects Budget	50,000			

19. Regulatory Program

Delivering all our regulatory assessments and activities, including building regulations, environmental regulations, road, parking and footpath enforcement and animal management.

19.1 PERFORMANCE INDICATORS

Legend: 🟢 On Track (within a 5% tolerance)

✖ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	100%	🟢	
Total development value of approved development applications (in \$million - cumulative)	N/A	\$192m	N/A	
Mean number of DAs processed per person	Greater than 60 annually	24	🟢	
DA assessment time (days) - against the Group 3 benchmark (Mean Gross Assessment Time)	69 days (2009-10 Group 3 average)	84	✖	
No. of DAs processed within the Group 3 average number of days by category - residential	N/A	44	N/A	
No. of DAs processed within the Group 3 average number of days by category - single new dwelling	N/A	9	N/A	
No. of DAs processed within the Group 3 average number of days by category - commercial	N/A	19	N/A	
Mean gross DA determination times: Residential alterations and additions	61 days (2009-10 Group 3 average)	64	✖	
Mean gross DA determination times: Single new dwelling	70 days (2009-10 Group 3 average)	115	✖	
Mean gross DA determination times: Commercial, retail, office	73 days (2009-10 Group 3 average)	84	✖	
No. of food premises inspections	800	222	🟢	On track for annual target.

19. Regulatory Program (Continued)

19.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income	-6,024,000	-1,652,000	
Expense	5,861,000	1,429,000	
Total Base Budget	-162,000	-223,000	

19.3 PROJECTS EXPENDITURE BUDGET

Legend: 🔄 On Track
✗ Off Track
✓ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Boarding House Project	50,000	2,272	🔄	Inspections of unauthorised uses commenced. Further consultants Briefs to be drafted. Boarding House Policy to be presented to Council in November.
Transport/Parking Technology Services	350,000		🔄	Draft Project Status Report supplied to Business manager 13/10/11. Awaiting PMP, due 11/11/11.
Purchase of Plant & Equipment*	7,500		✓	Good supplied and requisitions completed for all outstanding items.
Assessment - Best Value Review*	21,900		🔄	
Weeds Management*		1,800	🔄	
Total Projects Budget	400,000	4,072		

*Carryover Project

20. Waste and Recycling Program

Managing our domestic and commercial waste services, educating on and facilitating recycling and disposal services.

20.1 PERFORMANCE INDICATORS

Legend: 🟢 On Track (within a 5% tolerance)

✖ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	100%	🟢	

20.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income	-15,302,000	-13,642,000	
Expense	13,383,000	1,523,000	
Total Base Budget	-1,918,000	-12,119,000	

20.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track

✖ Off Track

✔ Complete

⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Porters Creek Depot Protection Earthwork	800,000	62,774	🟢	Preliminaries Completed, survey scheduled Q2, design scheduled Q3.
Porters Creek Depot Reconfiguration	200,000		🟢	Preliminaries completed, survey & concept design underway.
Total Projects Budget	1,000,000	62,774		

21. Internal Corporate Services Program

Developing and managing our information, records and corporate knowledge; implementing information technology, communications, business, financial and HR infrastructure and services. Managing our fleet and plant; planning and developing assets; all project management and administrative support.

21.1 PERFORMANCE INDICATORS

Legend: 🟢 On Track (within a 5% tolerance)

✖ Off Track

	2011/12 Target	YTD Actual	Status	Comment
% of project milestones met on time	90%	85%	🟢	
% return on investment over the standard investment benchmark (ie. Bank Bill Swap Reference Rate (Australian financial market) - BBSW)	0.85%	0.97	🟢	

21.2 BASE BUDGET

	2011/12 Budget \$	YTD Actual \$	Comment
Income	-51,057,000	-46,460,000	
Expense	13,994,000	3,352,000	
Total Base Budget	-37,062,000	-43,108,000	

21.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track

✖ Off Track

✓ Complete

⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
Fleet Purchases-Light Commercial	500,000	197,274	🟢	
Fleet Purchases-Motor Vehicle	1,500,000	332,721	🟢	
Fleet Purchases-Plant	750,000	216,252	🟢	
Information Technology Renewals	600,000	94,804	🟢	While key projects are progressing a review of projects will be undertaken by the new Information Systems Manager on her commencement 21/11/2011.

21. Internal Corporate Services (Continued)

21.3 PROJECTS EXPENDITURE BUDGET

Legend: 🟢 On Track
✖ Off Track
✔ Complete
⊖ Not Started

	2011/12 Budget \$	YTD Actual \$	Status	Comment
▪ Software				
▪ Online Web Services and Internal Reporting eBusiness Development	225,000	67,816	🟢	
▪ Online Web Services - Community Events Calendar	10,000		⊖	
▪ Online Web Services - Venue Booking System (Parks, Halls, RALC)	30,000		🟢	
▪ New City of Ryde Web Site	40,000		🟢	
▪ Upgrade TechnologyOne System	100,000		🟢	
▪ Corporate Image Library System	20,000			
▪ Upgrade Tree Management System (Phase 1)	40,000		✖	Currently reviewing the planned solution - current budget estimate should be adequate.
▪ Hardware				
▪ PC Replacement Program	70,000	24,806		
▪ Mobile Phone Bulk Stock	10,000	2,182		
▪ Other				
▪ Call Centre Voice Recording	30,000		⊖	This project has not been started due to resourcing issues. Estimated start date is February 2011.
▪ Information Technology Disaster Recovery Site	25,000		🟢	
IRM Scanning Project	31,000	2,699	🟢	
System Administration TechOne	230,000	4,500	🟢	Project progressing and on track.
Information Management*	340,500	1,164	🟢	Software developer approved by Council 11/10/11, project to restart immediately and new milestones to be determined.
Contract Administration Training*	49,500		🟢	Training currently being developed for delivery in 2012.
EziJob - Online Recruitment Module*	5,000		🟢	Project will be complete by end of Q2.
Total Projects Budget	4,321,500	875,119		

*Carryover Project

Appendix

Appendix

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Reserves Listing Report

Natural Account	Description	11/12 Opening Balance	Budget To Reserve	Budget From Reserve	11/12 Budget Result	Review To Reserve	Review From Reserve	11/12 Review Result
93001 - Internally Restricted Revenues								
8301	Stockland Creche Contribution	813,570.90			813,570.90		-813,570.00	0.90
8302	Voluntary Planning Agreement Reserve	388,777.27			388,777.27			388,777.27
8304	Asset Replacement Reserve	7,889,927.26	1,050,000.00	-3,194,502.00	5,745,425.26		-239,500.00	5,505,925.26
8305	Plant Replacement Reserve	2,243,684.00	921,899.00	-1,885,000.00	1,280,583.00	302,201.00	-500,140.00	1,082,644.00
8306	Ryde Aquatic Leisure Centre Reserve	3,262,883.33	3,681,469.00	-4,795,610.00	2,148,742.33		63,371.00	2,212,113.33
8307	Financial Security Reserve	1,004,480.47			1,004,480.47			1,004,480.47
8309	Council Election Reserve	555,284.70	120,000.00		675,284.70			675,284.70
8311	Investment Property Reserve	17,288,846.48			17,288,846.48			17,288,846.48
8312	Civic Precinct Redevelopment Reserve	4,103,996.44	500,000.00	-1,675,200.00	2,928,796.44		295,666.00	3,224,462.44
8314	Carryover Works Reserve	2,980,387.17		-3,179,866.00	-199,478.83		304,579.00	105,100.17
8318	Porters Creek Reserve	199,348.89			199,348.89			199,348.89
8319	Insurance Fluctuation Reserve	235,760.35			235,760.35		-70,000.00	165,760.35
8320	OHS & Injury Management Reserve	45,000.00			45,000.00		-15,000.00	30,000.00
	Total Internally Restricted Revenues	41,011,947.26	6,273,368.00	-14,730,178.00	32,555,137.26	302,201.00	-974,594.00	31,882,744.26
93002 - Internally Restricted Liabilities								
8327	Employee Leave Entitlements Reserve	1,971,284.34	60,000.00		2,031,284.34			2,031,284.34
8328	Refundable Deposits Reserves	7,641,325.95	20,000.00		7,661,325.95			7,661,325.95
8329	Interest on Refundable Deposits Reserve	318,966.05			318,966.05			318,966.05
	Total Internally Restricted Liabilities	9,931,576.34	80,000.00		10,011,576.34			10,011,576.34

Reserves Listing Report

Natural Account	Description	11/12 Opening Balance	Budget To Reserve	Budget From Reserve	11/12 Budget Result	Review To Reserve	Review From Reserve	11/12 Review Result
93003 - Section 94 Contribution Reserves								
8351	Community & Cultural Facilities Reserve	278,315.95			278,315.95	55,700.00		334,015.95
8352	Open Space & Recreation Facilities Reserve	-1,882,257.06		-934,600.00	-2,816,857.06	226,100.00		-2,590,757.06
8353	Roads & Traffic Management Facilities Reserve	-677,772.68		-415,000.00	-1,092,772.68	44,900.00		-1,047,872.68
8354	Stormwater Management Facilities Reserve	6,353,250.13		-1,000,000.00	5,353,250.13	24,500.00	-65,000.00	5,312,750.13
8355	Section 94 Plan Administration Reserve	481,128.00			481,128.00	1,780.00		482,908.00
	Total Section 94 Contribution Reserves	4,552,664.34		-2,349,600.00	2,203,064.34	352,980.00	-65,000.00	2,491,044.34
93004 - Other External Restrictions								
8376	Domestic Waste Management Reserve	3,782,565.21	14,352,340.00	-14,257,815.00	3,877,090.21		-147,138.00	3,729,952.21
8377	External Drainage Works Contribution Reserve	115,912.98			115,912.98			115,912.98
8378	Macquarie Park Corridor Special Rate Reserve	1,437,444.89	1,209,760.00	-1,208,000.00	1,439,204.89		-464,375.00	974,829.89
8379	Stormwater Management Service Charge Reserve	386,353.80	992,640.00	-1,012,494.00	366,499.80		-53,650.00	312,849.80
	Total Other External Restrictions	5,722,276.88	16,554,740.00	-16,478,309.00	5,798,707.88		-665,163.00	5,133,544.88
93005 - Unexpended Grants Reserves								
8401	U/Exp Grant - Home Modification & Maintenance	216,485.60	5,854.00		222,339.60			222,339.60
8402	U/Exp Grant - Youth Council							
8403	U/Exp Grant - Volunteer Referral Agency	19,265.38			19,265.38			19,265.38
8404	U/Exp Grant - Library Local Priority	19,979.93		-16,000.00	3,979.93			3,979.93
8406	U/Exp Grant - Catchments Connections Administration	193,404.00			193,404.00			193,404.00

Reserves Listing Report

Natural Account	Description	11/12 Opening Balance	Budget To Reserve	Budget From Reserve	11/12 Budget Result	Review To Reserve	Review From Reserve	11/12 Review Result
8407	U/Exp Grant - Dunbar Park Wetland - Plan of Management	770.00			770.00			770.00
8408	U/Exp Grant - Urban Sustain Program - Looking Glass Bay	49,563.00			49,563.00			49,563.00
8409	U/Exp Grant - Consolidated LEP for Ryde	86,893.64		-25,000.00	61,893.64			61,893.64
8410	U/Exp Grant - Santa Rosa Park - Creek Rehabilitation							
8413	U/Exp Grant - Sydney North/Sydney-West Tussock Paspalum 06/11	8,633.95			8,633.95			8,633.95
8414	U/Exp Grant - Ryde Community & Sport Centre - ELS Hall Park							
8415	U/Exp Grant - Buffalo Creek - (SQID)	18,778.31			18,778.31			18,778.31
8416	U/Exp Grant - Financial Assistance Grants	530,897.00			530,897.00		-530,897.00	
8417	U/Exp Grant - Road Services Unit Management	205,681.00			205,681.00		-205,681.00	
8418	U/Exp Grant - Macquarie Park Master Plan	38,000.00			38,000.00		-8,000.00	30,000.00
8419	U/Exp Grant - Sydney Water Business Audit Program	72,689.72			72,689.72		-72,690.00	-0.28
8420	U/Exp Grant - Booth Reserve - 2009	463.77			463.77			463.77
8421	U/Exp Grant - Garden Competition	3,395.39			3,395.39			3,395.39
8422	U/Exp Grant - Bus Shelter Contribution							
8423	U/Exp Grant - Netball Courts							
8424	U/Exp Grant - Library Books							
8425	U/Exp Grant - RTA - Pittwater Road			-37,500.00	-37,500.00			-37,500.00
8426	U/Exp Grant - Noxious Weeds Management	13,580.76		-4,000.00	9,580.76		-9,580.00	0.76
8427	U/Exp Grant - Rivers to Rivers Corridor	43,933.30		-85,933.00	-41,999.70		48,000.00	6,000.30
8428	U/Exp Grant - Cutler Parade							

Reserves Listing Report

Natural Account	Description	11/12 Opening Balance	Budget To Reserve	Budget From Reserve	11/12 Budget Result	Review To Reserve	Review From Reserve	11/12 Review Result
8429	U/Exp Grant - NSW Sport Regrading & Levelling	58,500.00		-19,600.00	38,900.00		-38,900.00	
8431	U/Exp Grant - RTA Andrew St Slow points							
8432	U/Exp Grant - Eastwood Floodplain Risk	720.88			720.88			720.88
8433	U/Exp Grant - Liberty Swing Dunbar Park	7,763.13			7,763.13			7,763.13
8434	U/Exp Grant - Sport Development Program	542.76			542.76			542.76
8435	U/Exp Grant - WASIP	725,210.31		-130,000.00	595,210.31		-104,000.00	491,210.31
8436	U/Exp Grant - Yamble Reserve- All Abilities Playground	347,000.00			347,000.00			347,000.00
8437	U/Exp Grant - Playing Field Lighting Upgrade	35,000.00			35,000.00		-35,000.00	
8438	U/Exp Grant - Parramatta River Catchments Floodplain	25,000.00			25,000.00			25,000.00
8439	U/Exp Grant - Vacation Care Program Grant					35,000.00		
	Total Unexpended Grants Reserves	2,722,151.83	5,854.00	-318,033.00	2,409,972.83	35,000.00	-956,748.00	1,453,224.83
TOTAL RESERVES								
		63,940,616.65	22,913,962.00	-33,876,120.00	52,978,458.65	690,181.00	-2,661,505.00	50,972,134.65
	Net Transfer			-10,962,158.00	-10,962,158.00		-1,971,324.00	-12,933,482.00

Quarterly Changes Report - Detailed

			Approved Budget 2011/2012	Actual 2011/2012	Proposed Changes 2011/2012	Comments
Open Space, Sport & Recreation program						
5422048	Integrated Open Space Master Plan	NCP Exp	44,700	52	(5,965)	Adjust carryover to amount available for Integrated Open Space Master Plan
5630120	Linemarking - Ryde Community Sports Centre	NCP Exp			9,480	Additional cost for fixing line marking of netball and soccer courts
7611020	Brush Farm Park - Initiation of Action Plan	NCP Exp	89,500		(268)	Adjust carryover to amount available for Planning Brush Farm Park project
7611107	Field of Mars Initiation of Action Plan	NCP Exp	81,600	912	(808)	Adjust carryover to amount available for Planning Field of Mars Starting Plan project
7711373	Sportfields - Best Value Review	NCP Exp	60,000	34,953	(8,738)	Adjust carryover to amount available Best Value Review Consultants fees
5422005	Kissing Point & Bennelong Parks (POT p.63)	Cap Exp	147,000		1,408	Adjust carryover to amount available for Kissing Point & Bennelong Parks project
5422008	Playing Fields Remediation (POT p.60)	Cap Exp	19,600		(1,150)	Adjust carryover to amount available for Regrading & Levelling Pidding Park project
5422010	Playing Field Lighting Upgrade (ESD, POT p.58)	Cap Exp	141,700	1,055	(18,449)	Adjust carryover to amount available for Regrading & Levelling Pidding Park project
5422014	Ryde Parramatta River Walk (POT p.43/57)	Cap Exp	1,431,700		(6,218)	Adjust carryover to amount available for Park Asset Mgt Ryde P'matta River Walk project
5422018	Small Park Upgrades & Linkages (POT p.64)	Cap Exp	137,000		(40,171)	Adjust carryover to amount available for Small Park Upgrades & Linkages project
5422020	Teenage/Young Adult Playgrounds (POT p.64)	Cap Exp	109,000		35,620	Adjust carryover to amount available for Teenage / Young Adult Playgrounds project
5523004	RALC Air Handling Units (Leisure Pool)	Cap Exp	492,200		(42,200)	Adjust carryover to amount available for Building Service RALC Air Handling Units
5523028	Pool Guttering & Tiling	Cap Exp	60,000		(21,171)	Adjust carryover to amount available for Building Service Pool Guttering & Tiling
50012	Sportsfield Renewal & Upgrade	Cap Exp	650,000	42,290	93,500	Unspent Grant Funding CarryoverSports Lighting Pidding Park.
50012	Sportsfield Renewal & Upgrade	From Res			(93,500)	Sports Lighting Pidding Park Project to be funded by unspent grant reserve
5422005	Kissing Point & Bennelong Parks (POT p.63)	From Res	(147,000)		(1,408)	Adjust carryover to amount available for Kissing Point & Bennelong Parks project
5422008	Playing Fields Remediation (POT p.60)	From Res			(18,450)	Adjust carryover to amount available for Regrading & Levelling Pidding Park project

Quarterly Changes Report - Detailed

			Approved Budget 2011/2012	Actual 2011/2012	Proposed Changes 2011/2012	Comments
5422008	Playing Fields Remediation (POT p.60)	From Res	(19,600)		19,600	Adjust carryover to amount available for Regrading & Levelling Pidding Park project
5422010	Playing Field Lighting Upgrade (ESD, POT p.58)	From Res	(141,700)		18,449	Adjust carryover to amount available for Regrading & Levelling Pidding Park project
5422014	Ryde Parramatta River Walk (POT p.43/57)	From Res	(82,400)		6,218	Adjust carryover to amount available for Park Asset Mgt Ryde P'matta River Walk project
5422018	Small Park Upgrades & Linkages (POT p.64)	From Res	(137,000)		40,171	Adjust carryover to amount available for Small Park Upgrades & Linkages project
5422020	Teenage/Young Adult Playgrounds (POT p.64)	From Res	(109,000)		(35,620)	Adjust carryover to amount available for Teenage / Young Adult Playgrounds project
5422048	Integrated Open Space Master Plan	From Res	(44,700)		5,965	Adjust carryover to amount available for integrated Open Space Master Plan project
5523004	RALC Air Handling Units (Leisure Pool)	From Res	(492,200)		42,200	Adjust Carryover to Amount Available Building Service RALC Air Handling Units.
5523028	Pool Guttering & Tiling	From Res	(60,000)		21,171	Adjust carryover to amount available for Building Service Pool Guttering & Tiling
7611020	Brush Farm Park - Initiation of Action Plan	From Res	(89,500)		268	Adjust carryover to amount available for Planning Brush Farm Park project
7611107	Field of Mars Initiation of Action Plan	From Res	(81,600)		808	Adjust carryover to amount available for Planning Field of Mars Starting Plan
7711373	Sportfields - Best Value Review	From Res	(60,000)		8,738	Adjust carryover to amount available for Best Value Review Consultants fees
7740256	Sportsfield Renewal & Upgrade - Brush Farm Park	From Res			(58,500)	Unspent grant funding carryover - Playing Fields Remediation
7740258	Sportsfield Renewal & Upgrade - Pidding Park	From Res			(35,000)	Unspent grant funding carryover - Sports Lighting Pidding Park
Total Open Space, Sport & Recreation program					9,480	
Roads program						
4710001	Road Services Unit Management	Op Inc	(789,250)	(151,285)	172,924	Adjust Financial Assistance Grant due to 2012's grant received in 2011
4710203	Regional Roads OPEX	Op Inc			(1,350)	New grant funding from RTA
4710218	Traffic Facilities OPEX	Op Inc			(2,900)	New grant funding from RTA

Quarterly Changes Report - Detailed

			Approved Budget 2011/2012	Actual 2011/2012	Proposed Changes 2011/2012	Comments
4710203	Regional Roads OPEX	Op Exp			1,350	Increase grant expenditure due to additional grant funding
4710218	Traffic Facilities OPEX	Op Exp			2,900	Increase grant expenditure due to additional grant funding
4111221	Section 94 Capital Income-Roads	Cap Inc		(49,544)	(44,900)	Income received to date
4111221	Section 94 Capital Income-Roads	Cap Inc		(80,753)	(55,700)	Income received to date
4111221	Section 94 Capital Income-Roads	Cap Inc		(30,168)	(24,500)	Income received to date
4111221	Section 94 Capital Income-Roads	Cap Inc		(308,859)	(226,100)	Income received to date
4111221	Section 94 Capital Income-Roads	Cap Inc		(2,261)	(1,780)	Income received to date
4724229	Herring Road (Talavera - Waterloo)	Cap Inc	(36,000)	1	36,000	Project was completed in 2011 and grant was received in 2011
4724263	Curzon Street / Smith Street Pedestrian Raised Threshold	Cap Inc	(32,000)	(16,277)	18,723	Adjust carryover to amount available for Curzon Smith Street Pedestrian Threshold project
4740272	Quarry Road Resurfacing Program	Cap Inc			(65,000)	New Black Spot grant from RTA
4740273	North Ryde to MQ University Bicycle & Pedestrian Shared Path	Cap Inc		(47,545)	(180,000)	New Black Spot grant from RTA
4724163	Pittwater Road (Coxs - Carramar)	Cap Exp	230,500		19,178	Adjust carryover to amount available for Pittwater Road (Coxs - Carramar) project
4724202	Bridge Upgrades/ Refurbishment	Cap Exp	45,000		(4,133)	Adjust carryover to amount available for Bridge Upgrades/ Refurbishment
4724229	Herring Road (Talavera - Waterloo)	Cap Exp	36,000		(36,000)	Project was completed and carryover is not required
4724233	Pittwater Road (Coxs to Carramar Stage 2 and High St - No.	Cap Exp	462,000		1,208	Adjust carryover to amount available for Pittwater Rd - Coxs to Carramar Stage 2
4724242	Cox's Road (Blamey Street - Chauvel Street)	Cap Exp	9,000		6,061	Adjust carryover to amount available for Cox's Road (Blamey St- Chauvel St)
4724256	Paul Street (Lane Cove Road - Cul De Sac)	Cap Exp	9,000		4,915	Adjust carryover to amount available for Paul Street (Lane Cove Rd - Cul De Sac)
4724260	Waterloo Road - Both Sides (Herring R - Byfield St)	Cap Exp	349,000		(3,689)	Adjust carryover to amount available for Waterloo Road (HerringRd-Byfield St)
4724263	Curzon Street / Smith Street Pedestrian Raised Threshold	Cap Exp	32,000		(18,723)	Adjust carryover to amount available for Curzon Smith Street Pedestrian Threshold
4724267	- Waterloo/ Khartoum traffic signal design	Cap Exp	30,000		(3,665)	Adjust carryover to amount available for Waterloo/Khartoum Traffic Signal Design

Quarterly Changes Report - Detailed

			Approved Budget 2011/2012	Actual 2011/2012	Proposed Changes 2011/2012	Comments
4740267	Waterloo Rd (SS Coolinga - Khartoum) Granite Paving	Cap Exp			500,000	Waterloo Road (SS Coolinga - Khartoum) granite paving
4740272	Quarry Road Resurfacing Program	Cap Exp			65,000	Increase grant expenditure due to additional grant.
4740273	North Ryde to MQ University Bicycle & Pedestrian Shared Path	Cap Exp			180,000	Increase grant expenditure due to additional grant.
4710001	Road Services Unit Management	From Res			(205,681)	Transfer from Reserves 2010/2011 Financial Assistance Grant
4724163	Pittwater Road (Coxs - Carramar)	From Res	(193,000)		(19,178)	Adjust carryover to amount available for Pittwater Road (Coxs - Carramar) project
4724202	Bridge Upgrades/ Refurbishment	From Res	(45,000)		4,133	Adjust carryover to amount available for Bridge Upgrades/ Refurbishment
4724233	Pittwater Road (Coxs to Carramar Stage 2 and High St - No.	From Res	(395,000)		(1,208)	Adjust carryover to amount available for Pittwater Rd - Coxs to Carramar Stage 2
4724242	Cox's Road (Blamey Street - Chauvel Street)	From Res	(9,000)		(6,061)	Adjust carryover to amount available for Cox's Road (Blamey St- Chauvel St)
4724256	Paul Street (Lane Cove Road - Cul De Sac)	From Res	(9,000)		(4,915)	Adjust carryover to amount available for Paul Street (Lane Cove Rd - Cul De Sac)
4724260	Waterloo Road - Both Sides (Herring R - Byfield St)	From Res	(349,000)		3,689	Adjust carryover to amount available for Waterloo Road (Herring Rd-Byfield St)
4724267	- Waterloo/ Khartoum traffic signal design	From Res	(30,000)		3,665	Adjust carryover to amount available for Waterloo/Khartoum Traffic Signal Design
4740267	Waterloo Rd (SS Coolinga - Khartoum) Granite Paving	From Res			(500,000)	Transfer from reserve to fund Waterloo Rd (SS Coolinga - Khartoum) project
4111221	Section 94 Capital Income-Roads	To Res			55,700	Transfer of income received to date to Sec 94 - Community & Culture reserve
4111221	Section 94 Capital Income-Roads	To Res			226,100	Transfer of income received to date to Sec 94 - Open Space & Recreation Facilities reserve
4111221	Section 94 Capital Income-Roads	To Res			44,900	Transfer of income received to date to Sec 94 - Roads & Traffic Management reserve
4111221	Section 94 Capital Income-Roads	To Res			24,500	Transfer of income received to date to Sec 94 - Stormwater Management reserve
4111221	Section 94 Capital Income-Roads	To Res			1,780	Transfer of income received to date to Sec 94 - Plan Administration reserve
Total Roads program					(32,757)	

Quarterly Changes Report - Detailed

			Approved Budget 2011/2012	Actual 2011/2012	Proposed Changes 2011/2012	Comments
Property Portfolio program						
50018	Corporate Buildings Renewals	Cap Exp	250,000	91	105,000	\$55K for minor works alterations to the Customer Service counter and area to meet OH&S / access issues and \$50K for minor works alterations in Ryde Library
50018	Corporate Buildings Renewals	From Res			(85,000)	Transfer from Assets Replacement reserve to fund the alterations in Customer Service counter and Ryde Library
5540280	Addington House - Upgrade	Cap Exp			204,500	Addington House - Upgrade as per Council Resolution.
5620008	Ryde Civic Precinct - Design	Cap Exp	352,900		(295,666)	Adjust carryover to amount available for Ryde Civic Precinct - Design
5620014	West Ryde Community Facility - (Fitout & Project Man)	Cap Exp	549,900		447,340	Adjusted carryover to amount available West Ryde Community Facility
5540280	Addington House - Upgrade	From Res			(204,500)	Transfer from Asset Replacement Reserve to fund Addington House upgrade
5620008	Ryde Civic Precinct - Design	From Res	(352,900)		295,666	Adjust Carryover to Amount Available Property Mgt Ryde Civic Precinct-Design.
5620014	West Ryde Community Facility - (Fitout & Project Man)	From Res			(813,570)	Adjusted carryover to amount available for West Ryde Community Facility project
5620014	West Ryde Community Facility - (Fitout & Project Man)	From Res	(270,000)		35,000	Adjusted carryover to amount available for West Ryde Community Facility project
5620014	West Ryde Community Facility - (Fitout & Project Man)	From Res	(279,900)		331,230	Adjusted carryover to amount available for West Ryde Community Facility project
5620014	West Ryde Community Facility - (Fitout & Project Man)	From Res	(270,000)		35,000	Adjusted carryover to amount available for West Ryde Community Facility project
5620014	West Ryde Community Facility - (Fitout & Project Man)	From Res	(279,900)		331,230	Adjusted carryover to amount available for West Ryde Community Facility project
Total Property Portfolio program					20,000	
Catchment program						
5110302	Conduits OPEX	Op Exp	70,300	20,593	70,100	Maintenance & repairs to ageing infrastructure to minimise risk to Council & its stakeholders
8430032	River to River Corridors Project	NCP Exp	67,000		(67,000)	Correct budget allocation for Rivers to Rivers Corridor - Duplicated.
50022	Stormwater Improvement Works	Cap Inc			(230,000)	New grant funding from Ministerfor Environment NSW.

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APPENDIX B

			Approved Budget 2011/2012	Actual 2011/2012	Proposed Changes 2011/2012	Comments
50022	Stormwater Improvement Works	Cap Exp	1,000,000	4,525	230,000	Increase grant expenditure project in 2011/12
5221012	Water Reuse in Meadowbank Park (Meadowbank Park Upgrade)	Cap Inc			(45,265)	New grant funding from Sydney Water..
5121003	Replacement of Pits in Poor Condition	Cap Exp	44,900		(23,992)	Savings transferred to complete Stormwater Services Replacement of Pits
5221012	Water Reuse in Meadowbank Park (Meadowbank Park Upgrade)	Cap Exp	15,100		56,576	Increase budget due to additional grant funding
5240266	Lions Park Gross Pollutant Trap	Cap Exp			104,000	Lions Park Gross Pollutant Trap as per Council's Resolution.
5321006	Ann Thorn Catchment - Design	Cap Exp	10,000		9,138	Adjust Carryover to Amount Available Flood Mgt Ann Thorn Catchment.
5121003	Replacement of Pits in Poor Condition	From Res	(44,900)		23,992	Adjust Carryover to Amount Available Stormwater Services Replacement of Pits.
5221012	Water Reuse in Meadowbank Park (Meadowbank Park Upgrade)	From Res	(15,100)		(11,311)	Adjust carryover to amount available for Upgrade Water Reuse in Meadowbank Park
5240266	Lions Park Gross Pollutant Trap	From Res			(104,000)	Transfer from reserve to fund Lions Park Gross Pollutant Trap project
5321006	Ann Thorn Catchment - Design	From Res	(10,000)		(9,138)	Adjust carryover to amount available for Flood Mgt Ann Thorn Catchment
8430032	River to River Corridors Project	From Res	(67,000)		67,000	Budget allocation for Rivers to Rivers Corridor - carryover grant funding project
5140147	Bill Mitchell Park - Brett Street	From Res			65,000	Transfer to Asset Replacement Reserve..
5140147	Bill Mitchell Park - Brett Street	From Res	(65,000)		(65,000)	Transfer to Asset Replacement Reserve allow for the completion of Rowe Street.
5221012	Water Reuse in Meadowbank Park (Meadowbank Park Upgrade)	From Res	(15,100)		(11,311)	Adjust carryover to amount available for Upgrade Water Reuse in Meadowbank Park
5240266	Lions Park Gross Pollutant Trap	From Res			(104,000)	Transfer from reserve to fund Lions Park Gross Pollutant Trap project
5321006	Ann Thorn Catchment - Design	From Res	(10,000)		(9,138)	Adjust carryover to amount available for Flood Mgt Ann Thorn Catchment
8430032	River to River Corridors Project	From Res	(67,000)		67,000	Budget allocation for Rivers to Rivers Corridor - carryover grant funding project
Total Catchment program					70,100	
Centres and Neighbourhood program						
4111087	Eastwood Master Plan	NCP Exp	95,000		20,000	Additional cost of a variation to the scope for the West Ryde/ Eastwood as per Council Res- 23.8.2011
4111267	West Ryde Master Plan	NCP Exp	12,300		(4,324)	Adjust carryover to amount available for West Ryde Master Plan project
4111430	Macquarie Park Parking Study	NCP Exp		8,000	8,000	Refund unspent the grand funding to Department of Planning as requested

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			Approved Budget 2011/2012	Actual 2011/2012	Proposed Changes 2011/2012	Comments
50007	Neighbourhood Centre Renewal	Cap Exp	600,000		600,000	Neighbourhood Centre Renewal (funding allocation)
50007	Neighbourhood Centre Renewal	Cap Exp	(600,000)		(600,000)	Neighbourhood Centre Renewal (funding allocation)
50023	Town Centre Upgrade implementation	Cap Exp	300,000		(300,000)	Town Centre Upgrade (funding allocation)
50023	Town Centre Upgrade implementation	Cap Exp			300,000	Rowe St & Church St - Detailed Design Documentation
50024	Macquarie Park Public Domain and Capital Works Plan	Cap Exp	1,000,000		(1,000,000)	Project has beend deferred
50024	Macquarie Park Public Domain and Capital Works Plan	From Res	(1,000,000)		1,000,000	Tsfr to Macquarie Park Corridor Reserve
4140260	Waterloo Road/Byfield Road - Public Domain Upgrade	Cap Exp			180,000	Waterloo/Byfield Road Public Domain Upgrade
4140260	Waterloo Road/Byfield Road - Public Domain Upgrade	From Res			(180,000)	Transfer from Macquarie Park Specail Rate Reseerve to fund the Waterloo/ Byfield Rd project
4740261	Waterloo/Khartoum Road - Traffic Signals - Construction	Cap Exp			450,000	Waterloo/Khartoum Road Traffic Signals - Construction
4740261	Waterloo/Khartoum Road - Traffic Signals - Construction	From Res			(450,000)	Transfer from Macquarie Park Specail Rate Reseerve to fund the Waterloo/ Khartoum Rd project
4724074	Eastwood Town Centre	Cap Exp	23,000		2,120	Adjust carryover to amount available at Eastwood Town Centre
4724270	The John Whitton Bridge (Lighting)	Cap Exp	14,000		654	Adjust carryover to amount available at The John Whitton Bridge (lighting)
7540262	Tree Planting in Macquarie Park - Design and Construction	Cap Exp			20,000	Tree Planting in Macquarie Park - Design and Construction
411188	Place Management - Macquarie Park	From Res			(118,040)	Source funding adjustment for Place Management - Macquarie Park project
4111267	West Ryde Master Plan	From Res	(12,300)		4,324	Adjust carryover to amount available for West Ryde Master Plan project
4111430	Macquarie Park Parking Study	From Res			(8,000)	Refund unspent the grand funding to Department of Planning as requested
4724074	Eastwood Town Centre	From Res	(23,000)		(2,120)	Adjust carryover to amount available at Eastwood Town Centre
4724270	The John Whitton Bridge (Lighting)	From Res	(14,000)		(654)	Adjust carryover to amount available at The John Whitton Bridge (lighting)
7540262	Tree Planting in Macquarie Park - Design and Construction	From Res			(20,000)	Tree Planting in Macquarie Park Design and Construction

Quarterly Changes Report - Detailed

			Approved Budget 2011/2012	Actual 2011/2012	Proposed Changes 2011/2012	Comments
4724074	Eastwood Town Centre	From Res	(23,000)		(2,120)	Adjust carryover to amount available at Eastwood Town Centre
4724270	The John Whitton Bridge (Lighting)	From Res	(14,000)		(654)	Adjust carryover to amount available at The John Whitton Bridge (lighting)
4740261	Waterloo/Khartoum Road - Traffic Signals - Construction	From Res			(450,000)	Waterloo/Khartoum Road Traffic Signals - Construction
7540262	Tree Planting in Macquarie Park - Design and Construction	From Res			(20,000)	Tree Planting in Macquarie Park Design and Construction
Total Centres and Neighbourhood program					(98,040)	
Library program						
7211031	Capital Expenditure	Cap Exp	120,000		109,374	Adjust carryover to amount available for purchasing of library books
7211031	Capital Expenditure	From Res	(120,000)		(109,374)	Adjust carryover to amount available for purchasing of library books
Total Library program						
Governance and Civic program						
1811001	Council / Councillor Services Administration	Op Exp	305,420	65,671	(58,620)	Correct budget allocation within Service Unit.
1811063	Contributions	Op Exp			40,000	Council's contribution to RALC for implementation of Pension Rebate scheme as per Council's Resolution
1811425	Mayor's Office	Op Exp		22,055	58,620	Correct budget allocation within Service Unit.
Total Governance and Civic program					40,000	
Customer and Community Relations program						
2011001	Customer Service Administration	Op Exp		1,678	13,000	Increase in after hours charges and implementation of new meeting structure
4211250	Urban Design Review Panel	Op Exp		11,445	20,000	Budget required for the payment of Panel members
2030121	Customer Survey	NCP Exp			70,000	Consultant fees for Customer Surveying Services project
Total Customer and Community Relations program					103,000	

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		Approved Budget 2011/2012	Actual 2011/2012	Proposed Changes 2011/2012	Comments	
Community and Cultural program						
6811004	Aged	Op Inc	(25,320)	(25,412)	(25,080)	Additional grant funding will be transferred to fund HMMS program
6811127	Home Modification & Maintenance	Op Inc	(92,870)	(38,437)	17,741	Reduction of budget to reflect the actual income received
6811127	Home Modification & Maintenance	Op Inc	(307,540)	(187,014)	(146,305)	Additional grant funding
6811400	Vacation Care-Truscott Street Kids Club	Op Inc	(10,160)		10,160	Reduction of Vacation Care Excursions income due to ceasing operation at Truscott Street Kids Club
6811400	Vacation Care-Truscott Street Kids Club	Op Inc	(43,050)		43,050	Reduction of Vacation Care Fees due to ceasing operation at Truscott Street Kids Club
6811400	Vacation Care-Truscott Street Kids Club	Op Inc	(17,940)		17,940	Reduction of Child Care Assistance income due to ceasing operation at Truscott Street Kids Club
6811400	Vacation Care-Truscott Street Kids Club	Op Inc	(15,390)		(2,110)	Additional Vacation Care Program grant for Truscott Street Kids Club
6811402	Vacation Care-Gladesville Kids Club	Op Inc	(15,390)	(13,521)	(2,110)	Additional Vacation Care grant
6811403	Vacation Care-Ryde 5-2-7's Kids Club	Op Inc	(5,810)	2,255	5,810	Reduction of Vacation Care Excursions income due to ceasing operation at Ryde 5-2-7's Kids Club
6811403	Vacation Care-Ryde 5-2-7's Kids Club	Op Inc	(24,600)		24,600	Reduction of Vacation Care Fees due to ceasing operation at Ryde 5-2-7's Kids Club
6811403	Vacation Care-Ryde 5-2-7's Kids Club	Op Inc	(10,250)		10,250	Reduction of Child Care Assistance income due to ceasing operation at Ryde 5-2-7's Kids Club
6811403	Vacation Care-Ryde 5-2-7's Kids Club	Op Inc	(15,390)		(2,110)	Additional Vacation Care Program grant for Ryde 5-2-7's Kids Club
6811004	Aged	Op Exp	81,170	28,227	15,000	Additional costs funded by saving from Home Modification Program
6811127	Home Modification & Maintenance	Op Exp	232,406	64,146	126,478	Additional costs funded by extra grant funding
6811127	Home Modification & Maintenance	Op Exp	12,060	6,532	7,940	Additional costs funded by extra grant funding
6811127	Home Modification & Maintenance	Op Exp	132,580	64,633	10,080	Reduction of budget to reflect the actual costs
6811400	Vacation Care-Truscott Street Kids Club	Op Exp	2,110		(2,110)	Reduction of materials costs due to ceasing operation at Truscott Street Kids Club
6811400	Vacation Care-Truscott Street Kids Club	Op Exp	720		(720)	Reduction of plant hire external charge due to ceasing operation at Truscott Street Kids Club

Quarterly Changes Report - Detailed

			Approved Budget 2011/2012	Actual 2011/2012	Proposed Changes 2011/2012	Comments
6811400	Vacation Care-Truscott Street Kids Club	Op Exp	5,680		(5,680)	Reduction of excursions costs due to ceasing operation at Truscott Street Kids Club
6811400	Vacation Care-Truscott Street Kids Club	Op Exp	370		(370)	Reduction of plant hire internal charges due to ceasing operation at Truscott Street Kids Club
6811400	Vacation Care-Truscott Street Kids Club	Op Exp	57,390		(57,390)	Reduction of casual staff wages costs due to ceasing operation at Truscott Street Kids Club
6811402	Vacation Care-Gladesville Kids Club	Op Exp	2,720	1,182	2,110	Additional Vacation Care Program costs funded by extra grant funding
6811403	Vacation Care-Ryde 5-2-7's Kids Club	Op Exp	1,210		(1,210)	Reduction of materials costs due to ceasing operation at Ryde 5-2-7's Kids Club
6811403	Vacation Care-Ryde 5-2-7's Kids Club	Op Exp	420		(420)	Reduction of plant hire external charge due to ceasing operation at Ryde 5-2-7's Kids Club
6811403	Vacation Care-Ryde 5-2-7's Kids Club	Op Exp	3,250		(3,250)	Reduction of excursions costs due to ceasing operation at Ryde 5-2-7's Kids Club
6811403	Vacation Care-Ryde 5-2-7's Kids Club	Op Exp	210		(210)	Reduction of plant hire internal charges due to ceasing operation at Ryde 5-2-7's Kids Club
6811403	Vacation Care-Ryde 5-2-7's Kids Club	Op Exp	32,800		(32,800)	Reduction of casual staff wages costs due to ceasing operation at Ryde 5-2-7's Kids Club
6911281	Brush Farm House Business Plan	NCP Exp	50,000		(15,029)	Adjust carryover to amount available for Brush Farm House Business Plan
6911281	Brush Farm House Business Plan	From Res	(50,000)		15,029	Adjust carryover to amount available for Brush Farm House Business Plan
6811400	Vacation Care-Truscott Street Kids Club	To Res			17,500	Transfer Vacation Care Program grant to reserve due to ceasing operation at Truscott Street Kids Club
6811403	Vacation Care-Ryde 5-2-7's Kids Club	To Res			17,500	Transfer Vacation Care Program grant to reserve due to ceasing operation at Ryde 5-2-7's Kids Club
Total Community and Cultural program					44,284	
Risk Management program						
1611135	Insurance Premiums	Op Exp	42,000		70,000	Increase budget to fund insurance claim settlement
1630109	Complaint Investigation External	NCP Exp	15,000	13,507	20,000	Additional funding is required to cover further external investigation costs
1611135	Insurance Premiums	From Res			(70,000)	Insurance claim settlement to be funded from Insurance fluctuations reserve
Total Risk Management program					20,000	

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		Approved Budget 2011/2012	Actual 2011/2012	Proposed Changes 2011/2012	Comments	
Paths and Cycleways program						
4724198	Bike Route- LL12 Epping Rd - Shrimptons Creek to Lyon Park R	Cap Inc		(47,458)	Carryover income for Bike Route- LL12 Epping Road project	
4724271	SUP Lane Cove Road (between Epping Road and Paul Street)	Cap Inc	(34,000)	(19,082)	13,891	Adjust carryover to amount available for SUP Lane Cove Rd (Epping Rd & Paul St)
4724275	Epping Rd-Stage 1 (Wicks Rd to No. 84 Epping Rd)	Cap Inc	(29,000)	(5,538)	23,462	Adjust carryover to amount available for Epping Rd SUP (Wicks Rd - 84 Epping Rd).
4724276	Epping Rd-Stage 2 (No. 84 - No. 110 Epping Rd)	Cap Inc	(40,000)	(23,000)	17,001	Adjust carryover to amount available for Epping Rd - Stage 2 (84-110 Epping Rd)
4724277	Epping Rd-Stage 3 (No. 110 Epping Rd To Lane Cove Rd)	Cap Inc	(29,000)	(21,451)	7,549	Adjust carryover to amount available for Epping Rd -110 Epping Rd to Lane Cove Rd
4724278	North Ryde to MQ University Bicycle & Pedestrian shared Path	Cap Inc	(300,000)	(116,366)	31,925	Adjust carryover to amount available for North Ryde - MACQ Uni Bike& Pedestrian
4724198	Bike Route- LL12 Epping Rd - Shrimptons Creek to Lyon Park R	Cap Exp			47,458	Adjust carryover to amount available for Bike Route- LL12 Epping Road project
4724209	Adelaide Street (ES Bennett Street - Constitution Road)	Cap Exp	27,000		(6,636)	Adjust carryover to amount available for Adelaide Street project
4724214	College St (SS no 18 - Frank)	Cap Exp	20,000		(6,235)	Adjust carryover to amount available for College Street project
4724220	Meriton St (WS Shackel - Amiens)	Cap Exp	51,000		(13,008)	Adjust carryover to amount available for Meriton Street
4724271	SUP Lane Cove Road (between Epping Road and Paul Street)	Cap Exp	37,000		(13,891)	Adjust carryover to amount available for SUP Lane Cove Rd (Epping Rd & Paul St)
4724275	Epping Rd-Stage 1 (Wicks Rd to No. 84 Epping Rd)	Cap Exp	29,000		(23,462)	Adjust carryover to amount available for Epping Rd SUP (Wicks Rd - 84 Epping Rd)
4724276	Epping Rd-Stage 2 (No. 84 - No. 110 Epping Rd)	Cap Exp	40,000		(17,001)	Adjust carryover to amount available for Epping Rd - Stage 2 (84-110 Epping Rd)
4724277	Epping Rd-Stage 3 (No. 110 Epping Rd To Lane Cove Rd)	Cap Exp	29,000		(7,549)	Adjust carryover to amount available for Epping Rd -110 Epping Rd to Lane Cove Rd
4724278	North Ryde to MQ University Bicycle & Pedestrian shared Path	Cap Exp	300,000		(31,925)	Adjust carryover to amount available for North Ryde - MACQ Uni Bike& Pedestrian

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			Approved Budget 2011/2012	Actual 2011/2012	Proposed Changes 2011/2012	Comments
4724209	Adelaide Street (ES Bennett Street - Constitution Road)	From Res	(27,000)		6,636	Adjust carryover to amount available for Adelaide Street project
4724214	College St (SS no 18 - Frank)	From Res	(20,000)		6,235	Adjust carryover to amount available for College Street project
4724220	Meriton St (WS Shackel - Amiens)	From Res	(51,000)		13,008	Adjust carryover to amount available for Meriton Street
Total Paths and Cycleways program						
Environmental program						
2711001	Environment & Planning Administration	Op Exp	1,500	5,861	4,500	Annual subscription to NSW Planning & Development legislation updates
3111405	Climate Change Management	NCP Inc		(3,920)	(4,900)	Home Power Savings grant
8430033	Sustainable Business Program	NCP Inc	(32,500)		32,500	Correct budget allocation for Business Audit program - grant funding project
3111405	Climate Change Management	NCP Exp		5,200	4,900	Home Power Savings project..
8411036	Catchment Connections Project	NCP Exp		11,037	12,000	Contractors cost for Environmental Catchment Connect program funded by unspent grant reserve
8411036	Catchment Connections Project	NCP Exp		3,639	3,700	Advertising costs for Environmental Catchment Connect program funded by unspent grant reserve
8411036	Catchment Connections Project	NCP Exp		1,544	1,600	Food costs for Environmental Catchment Connect program funded by unspent grant reserve
8411036	Catchment Connections Project	NCP Exp			(17,300)	Transfer from unspent grant fund reserve to fund Environment Catchment Connect program
8411338	Business Audit Program	NCP Exp	21,766		70,656	Sydney Water Business Audit Program Transfer from Unspent the Grant
8411358	River to River Corridors Project	NCP Exp	109,390		(6,000)	Rivers to Rivers Corridor Transfer from Unspent the Grant.
8430033	Sustainable Business Program	NCP Exp	65,000		(65,000)	Correct budget allocation for Business Audit program - grant funding project
8411338	Business Audit Program	From Res	(21,766)		2,034	Adjust carryover to amount available Business Audit Program
8411338	Business Audit Program	From Res			(72,690)	Transfer from Unspent the Grant to fund the project
8411358	River to River Corridors Project	From Res	(25,000)		25,000	Adjust carryover to amount available Rivers to Rivers Corridor - grant funding project
8411358	River to River Corridors Project	From Res	(18,933)		(19,000)	Rivers to Rivers Corridor Transfer from Unspent the Grant
Total Environmental program					(28,000)	

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			Approved Budget 2011/2012	Actual 2011/2012	Proposed Changes 2011/2012	Comments
Strategic City program						
1011234	Strategic Unit	Op Exp	12,000		14,000	"WEWG Silver award and associated events program \$8000 Consultant Fees for General Manager's Performance Review as per Council Resolution \$6000"
Total Strategic City program					14,000	
Land Use Planning program						
4111001	Strategic Planning Administration	Op Exp		13,000	13,000	External recruitment fee for the Place Manager
4111002	S94 Development Contributions Plan	Op Exp	10,000	18,364	10,000	Increase budget on ID forecast (18,000/annum and quarterly payment for Residex 1,500/annum) to reflect the actual spending
4111374	Aboriginal Heritage Office Partnership	NCP Exp	8,800	8,539	25,911	Funding required to cover the partnership with the Aboriginal Heritage Office Partnership
4130021	Heritage Identification	NCP Exp	20,000		6,500	Increase budget due to revise the scope in the project brief
4111374	Aboriginal Heritage Office Partnership	From Res	(8,800)		8,089	Adjust carryover to amount available Aboriginal Heritage Office Partnership
4130062	Macquarie Park DCP	From Res			(200,000)	Source funding adjustment
Total Land Use Planning program					(136,500)	
Traffic & Transport program						
4940004	Traffic Calming Devices	Cap Inc			(45,000)	New Black Spot grant from RTA
4940270	Traffic Signal Design & Construction	Cap Inc			(17,500)	New RTA grant
50005	Traffic Facilities Renewal	Cap Inc			(45,000)	New Black Spot grant from RTA
50005	Traffic Facilities Renewal	Cap Exp	60,000		45,000	Increase grant expenditure due to additional grant
4940004	Traffic Calming Devices	Cap Exp	360,000		45,000	Increase grant expenditure due to additional grant
4940270	Traffic Signal Design & Construction	Cap Exp			17,500	Increase grant expenditure due to additional grant
Total Traffic & Transport program						

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			Approved Budget 2011/2012	Actual 2011/2012	Proposed Changes 2011/2012	Comments
Organisational Development program						
1030098	Workforce Plan	NCP Exp			20,000	Brought forward Workforce plan to 2011/12 (budgeted in 2012/13).
Total Organisational Development program					20,000	
Regulatory program						
3511001	Building & Land Use Enforcement Administration	Op Inc	(20,500)	(49,664)	(54,500)	Additional hoarding fees due to major developments in Gladesville
3711213	Routine Inspections	Op Inc	(220,000)	(79,800)	55,000	Income forecasts for new SEHO position have been duplicated
3211175	Weeds Management	NCP Exp	2,000	1,188	9,580	Additional costs for Noxious Weeds Management program to be funded by unspent grant
3211175	Weeds Management	From Res	(4,000)		(9,580)	Transfer from unspent grant fund reserve to fund Noxious Weeds Management program
Total Regulatory program					500	
Waste and Recycling program						
5810403	DWM Disposal OPEX	Op Exp			53,920	Index applied to these 2 accounts was incorrect and needed refinement by Waste for accuracy
5810403	DWM Disposal OPEX	Op Exp	1,460,860	371,844	239,580	Index applied to these 2 accounts was incorrect and needed refinement by Waste for accuracy
5840031	Porters Creek Depot Reconfiguration	Cap Exp			200,000	Correct budget allocation
5840032	Porters Creek Depot Protection Earthwork	Cap Exp			800,000	Correct budget allocation
5940031	Porters Creek Depot Reconfiguration	Cap Exp	200,000		(200,000)	Correct budget allocation
5940032	Porters Creek Depot Protection Earthwork	Cap Exp	800,000		(800,000)	Correct budget allocation
5810001	DWM Unit Management	From Res	(1,906,445)		23,745	Balance transfers to/from reserves for Plant & Fleet for 2011/2012 to bring budget to account
5810401	DWM Education OPEX	From Res	(235,850)		(7,650)	Balance transfers to/from reserves for Plant & Fleet for 2011/2012 to bring budget to account

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			Approved Budget 2011/2012	Actual 2011/2012	Proposed Changes 2011/2012	Comments
5810403	DWM Disposal OPEX	From Res	(3,593,820)		(293,500)	Transfer from DWM reserve to fund adjustments to expenditure budget.
5810404	DWM Waste Billing OPEX	From Res	(398,520)		83,287	Balance transfers to/from reserves for Plant & Fleet for 2011/2012 to bring budget to account
5810405	DWM Roadside Collection OPEX	From Res	(180,490)		(151,560)	Balance transfers to/from reserves for Plant & Fleet for 2011/2012 to bring budget to account
5810408	DWM Landfill OPEX	From Res	(196,460)		240	Balance transfers to/from reserves for Plant & Fleet for 2011/2012 to bring budget to account
5810410	DWM Litter Prevention OPEX	From Res	(259,810)		146,450	Balance transfers to/from reserves for Plant & Fleet for 2011/2012 to bring budget to account
5810411	DWM Community Waste Programs OPEX	From Res	(138,660)		51,850	Balance transfers to/from reserves for Plant & Fleet for 2011/2012 to bring budget to account
5840031	Porters Creek Depot Reconfiguration	From Res			(200,000)	Correct budget allocation
5840032	Porters Creek Depot Protection Earthwork	From Res			(800,000)	Correct budget allocation
5940031	Porters Creek Depot Reconfiguration	From Res	(200,000)		200,000	Correct budget allocation
5940032	Porters Creek Depot Protection Earthwork	From Res	(800,000)		800,000	Correct budget allocation
Total Waste and Recycling program					146,362	
Internal Corporate Services program						
1311110	Financial Assistance Grant	Op Inc	(2,026,430)	(394,127)	424,119	Adjust Financial Assistance Grant due to 2012 year's grant received in 2011
2211097	Employee Assistance Program	Op Exp		5,108	7,000	Renewal of contract with PPC Worldwide for provision of EAP services to staff
2411442	Chameleon - Powerbudget Maint	Op Exp			14,400	Chameleon - Powerbudget Maintenance costs
5710418	Internal Plant Recovery	Op Exp	(290,070)	(72,516)	(285,070)	Balance transfers to/from reserves for Plant & Fleet for 2011/2012 to bring budget to account
5790001	Plant Suspense Control	Op Exp	290,070	72,516	285,070	Balance transfers to/from reserves for Plant & Fleet for 2011/2012 to bring budget to account
2230119	Skin Cancer Check and Awareness Program	NCP Exp		8,300	15,000	Skin Cancer Check and Awareness program, funded by reserve
2424284	Budgeting Tool Software - Purchase	Cap Exp	100,000		35,600	Purchase of Chameleon - Powerbudget Business Module
50020	Information Technology Renewals	Cap Exp	600,000	153,727	(20,000)	Reduce budget to reflect the actual spending

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			Approved Budget 2011/2012	Actual 2011/2012	Proposed Changes 2011/2012	Comments
1311110	Financial Assistance Grant	From Res			(530,897)	Transfer from Reserves 2010/2011 Financial Assistance Grant
2230119	Skin Cancer Check and Awareness Program	From Res			(15,000)	Transfer from reserve to fund Skin Cancer Check and Awareness program
2424284	Budgeting Tool Software - Purchase	From Res	(100,000)		(50,000)	To fund purchase Chameleon Business Case Bid Module
5710001	Fleet Services Unit Management OPEX	From Res	(25,000)		(94,060)	Balance transfers to/from reserves for Plant & Fleet for 2011/2012 to bring budget to account
5710004	Group Management Charge/Recovery	From Res			(36,040)	Balance transfers to/from reserves for Plant & Fleet for 2011/2012 to bring budget to account
5710412	Mechanics Workshop OPEX	From Res			(180,040)	Balance transfers to/from reserves for Plant & Fleet for 2011/2012 to bring budget to account
5720415	Fleet Purchases-Light Commercial	From Res	(310,000)		(190,000)	Balance transfers to/from reserves for Plant & Fleet for 2011/2012 to bring budget to account
5710418	Internal Plant Recovery	To Res			575,140	Balance transfers to/from reserves for Plant & Fleet for 2011/2012 to bring budget to account
5790001	Plant Suspense Control	To Res	921,899		(272,939)	Balance transfers to/from reserves for Plant & Fleet for 2011/2012 to bring budget to account
Total Internal Corporate Services program					(317,717)	
GRAND TOTAL						
					(125,288)	

Consolidated Income & Expenditure Estimates

Includes all Special Rates & Levies

PROJECTED OPERATING RESULT	Original Budget 2011/2012 \$'000	C/Over Budget 2011/2012 \$'000	TOTAL Original Budget 2011/2012 \$'000	Sep Changes 2011/2012 \$'000	Dec Changes 2011/2012 \$'000	Mar Changes 2011/2012 \$'000	Jun Carryovers 2011/2012 \$'000	Jun Changes 2011/2012 \$'000	PROPOSED Budget 2011/2012 \$'000	ACTUAL YTD 2011/2012 \$'000
OPERATING REVENUE										
Rates & Annual Charges	58,135		58,135						58,135	58,461
User Charges & Fees	11,433		11,433	(156)					11,276	5,235
Interest	3,081		3,081						3,081	1,510
Other Operating Revenue	5,793		5,793	55					5,848	2,273
Operating Grants & Contributions	6,450	65	6,515	(475)					6,040	1,966
TOTAL OPERATING REVENUE	84,892	65	84,958	(577)					84,381	69,445
OPERATING EXPENSES										
Employee Costs	36,262	50	36,311	(52)					36,259	13,168
Materials & Contracts	24,842	926	25,768	658					26,426	6,941
Borrowing Costs	596		596						596	108
Other Operating Expenses	9,264	9	9,273	132					9,405	3,622
TOTAL OPERATING EXPENSES	70,964	984	71,949	738					72,687	23,839
Operating Result Before Capital Amounts	13,928	(919)	13,009	(1,315)					11,694	45,605
Capital Grants & Contributions	217	1,896	2,113	884					2,997	963
In-kind Contributions	23,143		23,143						23,143	
Net Gain / (Loss) on Disposal of Asset										(146)
Total Capital Income	23,360	1,896	25,257	884					26,141	816
Operating Result Before Depreciation	37,288	977	38,266	(431)					37,835	46,422
Depreciation & Impairment	19,137		19,137						19,137	305
Operating Result	18,151	977	19,129	(431)					18,698	46,116

Consolidated Income & Expenditure Estimates

Includes all Special Rates & Levies

PROJECTED FUNDING	Original Budget 2011/2012 \$'000	C/Over Budget 2011/2012 \$'000	TOTAL Original Budget 2011/2012 \$'000	Sep Changes 2011/2012 \$'000	Dec Changes 2011/2012 \$'000	Mar Changes 2011/2012 \$'000	Jun Carryovers 2011/2012 \$'000	Jun Changes 2011/2012 \$'000	PROPOSED Budget 2011/2012 \$'000	ACTUAL YTD 2011/2012 \$'000
OPERATING RESULT	18,151	977	19,129	(431)					18,698	46,116
Funding										
ADD (Non-Cash) - Depreciation	19,137		19,137						19,137	305
ADD (Non-Cash) - ELE Accruals										
ADD (Non-Cash) - Interest on Security Deposits - Accruals										
ADD Book Value of Assets Disposed	890		890						890	543
Cash Available to Fund Capital Expenditure	38,178	977	39,156	(431)					38,725	46,965
CAPITAL EXPENDITURE										
Community Life	4,114	727	4,841	140					4,980	341
Environment & Planning	2,450	8	2,458	(350)					2,108	48
Public Works	34,803	5,813	40,616	1,505					42,121	4,070
Corporate Services	1,790	341	2,131	121					2,251	174
TOTAL CAPITAL EXPENDITURE	43,157	6,888	50,045	1,415					51,460	4,634
Cash Flow to Fund	(4,979)	(5,910)	(10,889)	(1,846)					(12,735)	42,331
Financed by:										
Opening Working Capital	3,401	804	4,205						4,205	4,205
Borrowings										
New Borrowings										
Less: Loan Repayments	(381)		(381)						(381)	(214)
Net Loan Funds (Payments/Receipts)	(381)		(381)						(381)	(214)
Reserves	5,052	5,910	10,962	1,971					12,933	
Closing Working Capital	3,093	804	3,897	125					4,022	46,321